



CITY OF SAN DIEGO

ADOPTED BUDGET



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Sherril Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6



Ed Harris
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Scott Chadwick
Chief Operating Officer



Kevin L. Faulconer
Mayor

Todd Gloria
Council President
District 3

Jan Goldsmith
City Attorney



Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9



2015

FISCAL YEAR

VOLUME 1 Budget Overview and Schedules



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Budget Presentation
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California**

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July 1, 2013

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Pauline Marx
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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with a balanced **Fiscal Year 2015 Adopted Budget**. This budget plan is the culmination of the hard work, dedication and collaboration of elected officials, City departments, San Diego residents and community partners. Demonstrating the City's commitment to financial sustainability and prudent financial management practices, this adopted budget puts neighborhoods first by prioritizing infrastructure investments, critical public safety needs, increasing funding for neighborhood services, support for the homeless, and enhanced transparency and open data initiatives.

Additional funding for programs that are important to San Diegans was possible thanks to the City's conservative fiscal policies and long-term financial planning practices. The City has made great progress in addressing the unsustainable pension and retiree health care costs and strengthening its reserve policies. Our economy has continued to grow at a modest pace in all major revenue categories. This projected economic growth is included in the Fiscal Year 2015 Adopted General Fund Budget.

In addition, all City departments have been asked to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

The total Fiscal Year 2015 Adopted Budget is \$3.0 billion. This includes \$1.20 billion for General Fund operations and \$1.49 billion for operations of the City's Enterprise Funds and all other funds. In addition, \$310 million is budgeted for capital improvement projects across the City.

Investing in Infrastructure

Road and infrastructure repair are a top priority in this adopted budget. More than 50% of major revenue growth is directed toward funding for streets and neighborhood repairs throughout San Diego's communities. These repairs and capital improvement projects are detailed in the pages that follow. They include street and sidewalk repairs and replacements, parks infrastructure, streetlights, fire stations, storm drain maintenance and facilities maintenance.

Investing in infrastructure is central to improving the quality of life for all San Diegans as well as addressing the backlog of the City's deferred maintenance repairs and improvements. To ensure more effective allocation of tax dollars and prioritization of capital improvement projects, the adopted budget provides funding for condition/needs assessments of City facilities, streets and park assets.



Mayor's Budget Message

The adopted budget includes the City's planned capital bond program to assist in the long-term financing of infrastructure projects. It increases the cash contribution from the General Fund toward infrastructure improvements. In January 2014, the City Council approved the issuance of \$120.0 million in lease revenue bonds to fund capital improvement projects. This issuance is delayed due to litigation; however, this is not expected to adversely impact the capital improvement projects for Fiscal Year 2015.

Public Safety

Every San Diegan deserves to feel safe in his or her neighborhood. That starts with allocating more resources to police, fire and lifeguard services.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department is an essential focus of the Fiscal Year 2015 Adopted Budget. This budget increases funding to retain sworn officers and adds sworn and civilian positions. The increase to sworn police positions exceeds the recommendations in the Police Department Five-Year Plan for Fiscal Year 2015. Increases for additional police academy attendees, body cameras, police retention initiatives and safety equipment are included in the adopted budget.

Safe communities require well-staffed and equipped firefighters and emergency first responders. This budget includes increased funding for two additional fire academies to address expected retirements in Fiscal Year 2015. It incorporates staffing and operational needs for a temporary fire station in Skyline, and allocates monies to the Fast Response Program as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are a significant attraction to residents and visitors each year. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. Consistent with top priorities from the recent Lifeguard Division Five-Year Needs Assessment report, this budget provides additional lifeguard positions and facility improvements for the Boating and Safety Unit.

Revitalizing Communities

Residents across San Diego deserve equal access to livable, walkable, and economically thriving communities. Libraries, park and recreation facilities, after-school programs and effective community planning are key to creating healthy and vibrant neighborhoods.

The Fiscal Year 2015 Adopted Budget includes funding increases to expand library hours, support after-school programs at libraries, partner with the San Diego Workforce Partnership's "Connect2Careers" program serving local youth, and staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year.

In addition to these services, this budget includes increases in staff to allow for more community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and create flourishing neighborhoods with better transportation options and improved access to services.

Mayor's Budget Message

This budget also reflects a commitment to providing homeless services – with a renewed focus on permanent solutions to ending homelessness. In total, \$2.05 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Open Government

Increasing transparency using technology is a priority of the Fiscal Year 2015 Adopted Budget. The public should be able to use online resources to easily search and track City projects, public contracts, budgets, capital assets and long-term planning and financial information. Increased funding has been included to create an Open Data Officer position that will oversee the implementation of an open data policy and engage with the public to create improved access to City data and information. This budget also provides increased funding to support the continued storage and retention of City emails.

Sensible Financial Management

The City's fiscal health is the result of strong financial management policies, well-established long-term financial planning, and a willingness to address pension and retiree health care costs head on. Fitch Ratings has cited the City's conservative fiscal management, pension and retiree health care reform, financial reporting practices, solid financial operations, significant expenditure controls, and a commitment to general fund balance and reserves preservation as key drivers to the City's favorable credit ratings. Such credit ratings should equate to a lower cost of financing infrastructure and lower costs to residents. In February 2014, the City Council unanimously approved an increase to the General Fund Reserve levels from 8% to 14%. This commitment to fiscal stability and good fiscal management continues to support a healthy financial future. The Fiscal Year 2015 Adopted Budget protects these enhanced General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements entered into in Fiscal Year 2014 with the six recognized employee organizations, the Fiscal Year 2015 Adopted Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty in the cost of labor, which is important for future budgets and resource allocation. The adopted budget also includes efficiency savings and cost reductions accrued from previous managed competitions.

Conclusion

The Fiscal Year 2015 Adopted Budget prioritizes services and programs that will help us create "One San Diego" where all neighborhoods can thrive, more San Diegans have access to economic opportunity, and City government is open and transparent. This budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and open data initiatives, and maintains the recently enhanced General Fund reserve levels.

Mayor's Budget Message

I want to thank the City Council for its dedication and collaboration during the budget adoption process. I also want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget. Finally, I thank the people of our great city for their partnership in creating a better San Diego.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



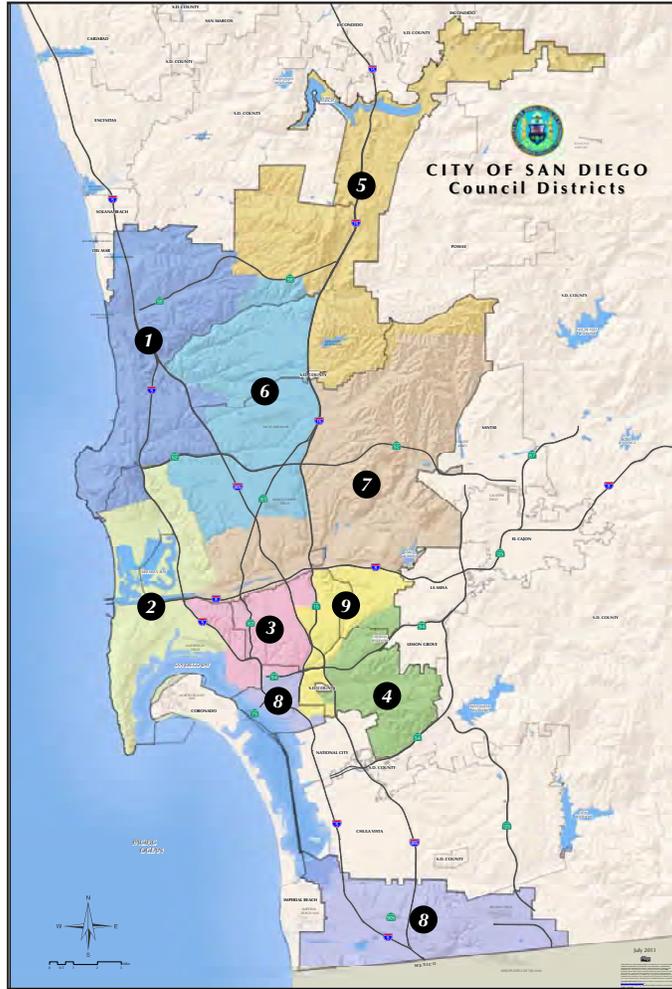
Sherri Lightner
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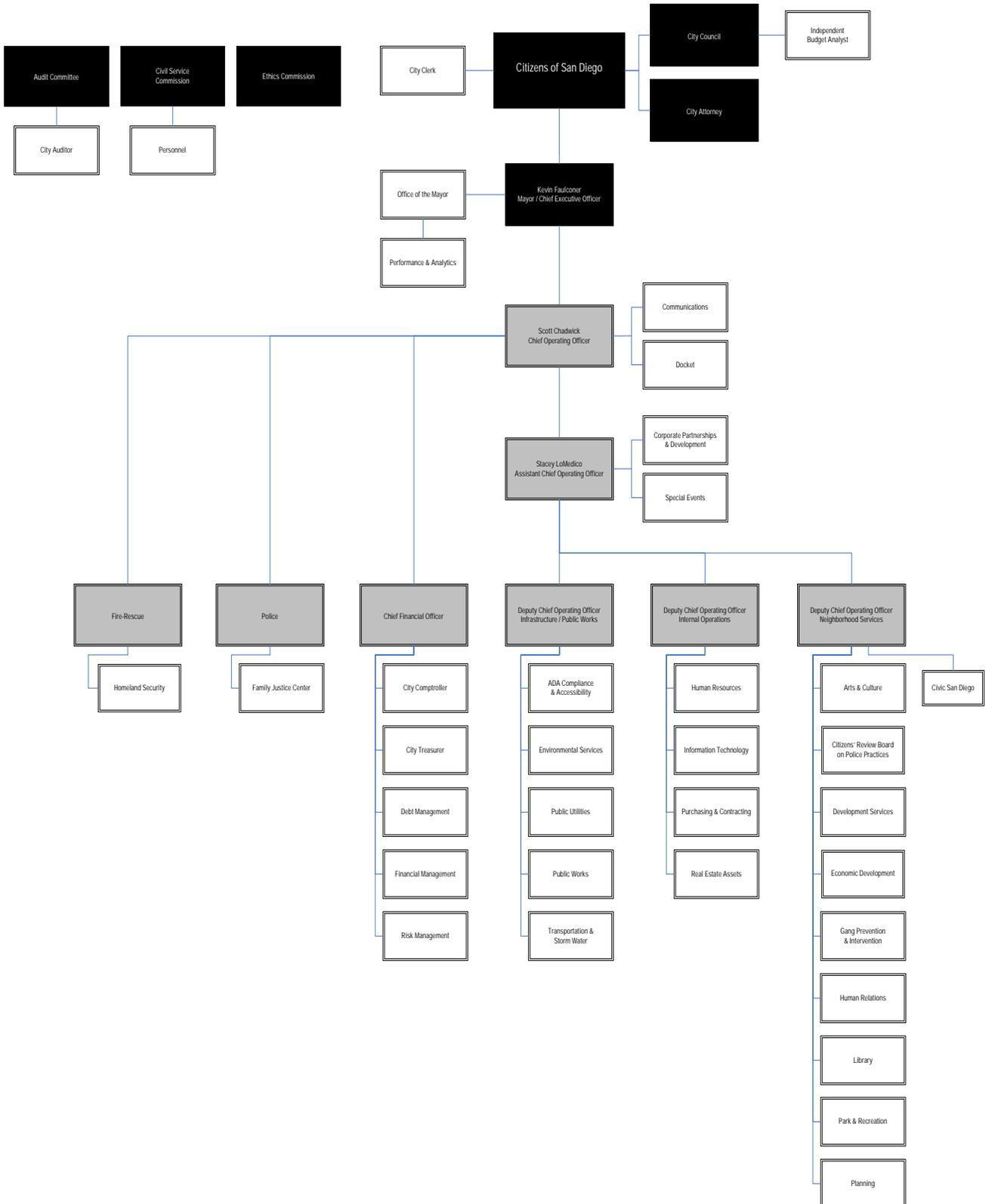
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

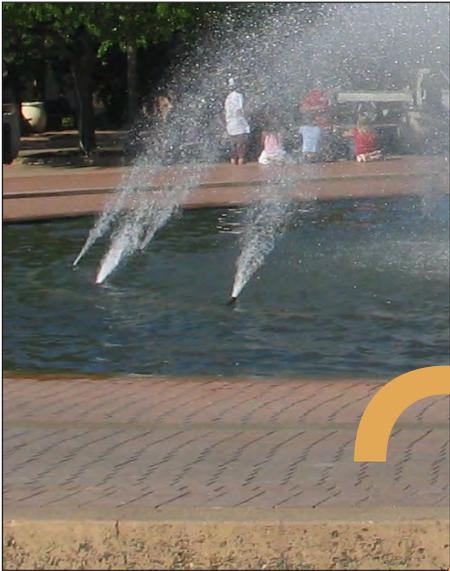
OPENNESS

we are honest and open as we do our work

CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

City Profile

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.3 million as of January 2014.² The City's population has grown by approximately seven percent between 2000 and 2010 for an average increase of 8,400 annually.³



The City covers 325 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Average annual rainfall is approximately 10 inches per year with more than 80% of the region's rainfall occurring between December and March.⁴

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the University of California, San Diego (UCSD) are three major universities in the City. UCSD is home to the Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world.⁵ The City is also served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers. Within the San Diego Unified School District, there are 226 public schools.⁶

¹ San Diego Regional Economic Development Corporation website, March 8, 2014

² Department of Finance Population Estimates website, 2014

³ 2010 Census Estimates

⁴ San Diego County Water Authority

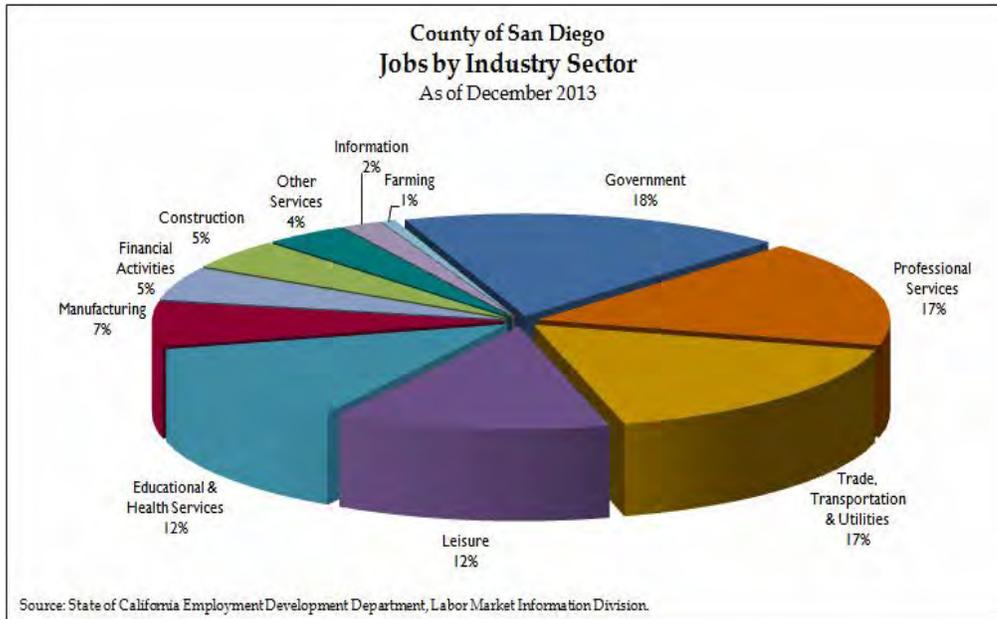
⁵ Scripps Institution of Oceanography, University of California, San Diego website, March 8, 2014

⁶ San Diego Unified School District website, March 8, 2014

City Profile

Economic Diversity

San Diego public and private sector activity has created a business environment in the region that fosters small businesses. In March 2014, Forbes magazine ranked San Diego first on the list of best places to launch a new business primarily due to community engagement and access to resources.¹



The City's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

International Trade

San Diego's emergence as a center for international trade is due in large part to the successful work of the Port of San Diego and the collaboration with Mexico in transportation and economic initiatives. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. According to the U.S. Census Bureau, exports passing through the San Diego Customs District in 2010 totaled approximately \$16.2 billion, a 15.7 percent increase over the 2009 total exports of approximately \$14 billion. In 2010, San Diego Custom District imports totaled \$32.4 billion, a 6.6 percent increase over the 2009 total imports of approximately \$30.4 billion. Imports and exports totaled \$48.6 billion within the San Diego Customs District in 2010.²

International trade activity has grown due to the City's immediate proximity to Mexico, a major U.S. trading partner. The commitment to creating new channels of cross border collaboration with Mexico took shape in the formation of a San Diego Advisory Council for "Tijuana Innovadora" expo. This annual event, which debuted in 2010, brings together participants and speakers from around the

¹ Forbes magazine website March 13, 2014

² 2010 Census Estimates

world, who are considered to be innovators in their fields, such as Apple co-founder Steve Wozniak and Twitter co-inventor Biz Stone. A third Tijuana Innovadora mega-expo is planned for October 2014 with the aim of showcasing the Tijuana-San Diego economic relationship.

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing an aggressive plan to self-finance a new border crossing in the San Diego/Baja California region. Annually, \$54 billion worth of goods move across all borders in which wait times can be in excess of two hours. The new port of entry connecting roadways in the United States and Mexico east of the existing Otay Mesa/Mesa de Otay port of entry will reduce congestion and give travelers a faster and more predictable option for crossing the border.

The San Diego-Tijuana Airport Cross-Border Facility (CBF) is a project led by a bi-national private partnership which would enable only ticketed airline passengers who pay a toll to travel between Mexico's Tijuana International Airport and a new, secure passenger facility in San Diego, California via an enclosed, elevated pedestrian bridge. The project developer anticipates that the CBF Phase 1 program will open in 2015 and is expected to serve two million passengers annually, increasing to 4.9 million by 2030. The CBF project includes parking facilities, ground and potential bus services on the U.S. side. The project will help alleviate congestion at existing San Ysidro and Otay Mesa land ports of entry and improve economic activity in the region by reducing border crossing delays.¹



Upon his election in February 2014, Mayor Kevin Faulconer met with his counterpart in Tijuana to discuss new initiatives to expedite truck crossings from the U.S. into Mexico, reopen a rail line between the two cities, and improve the economic climate in each city. Mayor Faulconer, joined by former mayor and current San Diego Regional Chamber of Commerce President Jerry Sanders, met with the mayor of Tijuana, the 15-

member City Council, and the Tijuana Economic Development Corporation.² On August 30, 2014, the Mayor will join local elected officials to attend the ninth annual California-Mexico Trade Initiative in Mexico City. Participants will meet with key Mexican federal officials, diverse business industry representatives and organizations to discuss international commerce, foreign investment opportunities and cultivate political and business relationships. Major policy areas to be discussed include: trade facilitation, innovation, energy reform, global workforce training, tourism and border infrastructure.³

¹ San Diego Association of Governments March 27, 2014

² UT San Diego website March 12, 2014

³ San Diego Regional Chamber of Commerce website March 24, 2014

City Profile

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States that include companies focused on information and communication technology, biotech/life sciences, clean-tech, and maritime technology. These industries account for more than 142,000 jobs in the San Diego region and include over 600 life science companies and more than 80 research institutes, which provide breakthrough technologies that fuel company growth and product development. Major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster collaboration with major research institutes, universities and smaller biotech companies.¹ A new report issued by the U.S. Department of Energy's Bio-energy Technologies Office (BETO) ranked programs at UCSD as the two best in the country for algal biofuels research, including Scripps Institution of Oceanography as top in the nation.²

San Diego County's military and defense economy employs a workforce of 304,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense companies, and is the home port to more than 60 percent of the ships in the Pacific Fleet. San Diego is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO (National Steel and Ship Building Company), L-3 Communications, and General Atomics Aeronautical Systems located in San Diego.

Tourism

According to the San Diego Tourism Authority, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. In 2013, 33.1 million visitors came from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions spending a total of \$8.4 billion with 70 percent of discretionary spending occurring at businesses other than lodging. The economic impact of the visitor industry on the San Diego regional economy was more than \$18.7 billion in 2013.³



San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, a 1,200-acre park with approximately 14 million people visiting the park each year, offers more than 1,000 programs, exhibitions and events every year. Calendar year 2015 marks the 100th anniversary of the 1915 Panama-California Exposition in Balboa Park. The City will partner with the Balboa Park Conservancy and the Balboa Park Cultural Partnership to organize the centennial events and highlight the many cultural programs that are planned for 2015. The 2015 celebration will also include major upgrades to Balboa Park. San Diego Gas & Electric has

¹ San Diego Regional Economic Development Corporation website March 8, 2014

² University of California, San Diego website March 8, 2014

³ San Diego Tourism Authority website March 2014

generously agreed to fund and install energy-efficient lighting and decorative lighting in the park's historic core. The City will work with the Tourism Marketing District on a long-term strategic marketing plan to establish Balboa Park as a tourist and cultural destination. Mayor Kevin Faulconer summarized the centennial event, "The 2015 celebration is going to be about getting San Diegans to fall in love with Balboa Park all over again and making park improvements that will last for generations to come."¹

The San Diego Convention Center (Convention Center) located on San Diego Bay and next to San Diego's historic Gaslamp Quarter, drew an estimated 800,000 convention goers in calendar year 2014. The Convention Center has generated over \$22.9 billion in economic impact since opening in 1989 making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenues. In Fiscal Year 2013, the Convention Center hosted 148 events that generated \$1.3 billion in regional economic impact.² In 2014, the Convention Center is forecasting to surpass \$1.4 billion in



economic impact and \$20.6 million in tax revenue. San Diego has also been home to Comic-Con International for the past 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With an annual attendance of approximately 126,000, Comic-Con is the leader in generating revenue for the Convention Center, and is projected to have an economic impact to the City of approximately \$178 million in calendar year 2014.³ Other top major conventions that generate revenue for the City are the American Urological Association, ESRI, International Association of Chiefs of Police, and American Academy of Neurology. A planned expansion of the Convention Center is targeted to be completed by Fiscal Year 2017. The proposed expansion is anticipated to increase the projected number of annual conventions, create nearly 7,000 new permanent jobs, and generate an increased economic impact of nearly \$700 million and new tax revenues of \$13.5 million annually.⁴

Major Events

Aside from the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events such as the Rock 'n' Roll San Diego Half Marathon, San Diego Crew Classic, and Holiday & Poinsettia Bowls. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).⁵ In March 2014, Mayor Kevin Faulconer announced that the 2021 U.S. Open Championship will be returning to Torrey Pines. In 2008 San Diego hosted the U.S. Open at Torrey Pines which resulted in the second highest attendance in U.S. Open history, generating a direct economic impact estimated at \$73.6 million

¹ Mayoral news release March 28, 2014

² San Diego Convention Center, Community/Public website March 8, 2014

³ San Diego Convention Center Corporation. San Diego Convention Center 2014 Forecast. March 8, 2014

⁴ San Diego Convention Center Expansion, FAQs. March 8, 2014

⁵ San Diego Tourism Authority website March 8, 2014

City Profile

which in turn created an indirect impact of \$68.5 million to the County of San Diego.¹ The City also hosts major holiday celebrations including Big Bay Boom and Balboa Park December Nights.

San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft. PETCO Park in downtown on the San Diego bay is home to the San Diego Padres baseball club and is one of the top ballparks in the country.

Transportation

Underlying all components of the San Diego economy is a transportation system of freeways and surface streets that make it possible to travel from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately \$10 billion in revenue to the region.² About 17.7 million passengers went through the gates of the airport in 2013, the highest number since 2008. The airport reported that 628,000 people flew to and from international destinations, a 21.5 percent increase over the previous year. The international passenger record was driven by nonstop service between San Diego and Tokyo, London, Cabo San Lucas, Mexico City, Toronto, and Calgary.³

On August 13, 2013 the San Diego International Airport completed its Expansion of Terminal 2 project and opened the terminal for business. This was the largest project in the airport's history estimated to cost \$1 billion and is expected to meet the airport's current and future demand for travel. The project added ten new gates, expanded customer seating, enhanced curbside check-in, created a dual level roadway to relieve curb traffic congestion and added security lanes.

Also currently underway at the San Diego International Airport is the construction of a state-of-the-art rental car center on the north side of the airfield. This joint venture will serve as a central location for rental car customers, with one consolidated shuttle which will reduce traffic on Harbor Drive due to the numerous separate shuttle services currently running. The estimated cost of the rental car center is \$316 million.

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City has also established Amtrak and Coaster commuter trains linking communities and travelers from Los Angeles and Orange Counties to downtown San Diego and coastal North County,

¹ San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis

² San Diego County Regional Airport Authority; Economic Impact website March 8, 2014

³ San Diego International Airport. News website March 8, 2014

City Profile

and includes stops in Old Town, Sorrento Valley, Solana Beach, Encinitas, Carlsbad and Oceanside. The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions, such as Downtown, the Convention Center, San Diego State University, Old Town, and the Mexican Border.¹ A proposed project to extend Trolley service, the Mid-Coast Corridor Transit Project, is anticipated to begin in 2015, with service starting in 2018. The Trolley extension project and route will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community, serving major activity centers such as Old Town, the University of California, San Diego (UCSD), and Westfield University Towne Center.²

With the City's high quality of life, business opportunities, educational opportunities, and diversified economy, San Diego will continue in its role as a regional and national leader in the 21st century.

General City Statistics

The following tables provide general statistics for the City of San Diego and the Park & Recreation, Library, Public Safety, and Public Utilities Departments.

General Information ¹	
Area of City (square miles)	325
Population (California Department of Finance, as of January 1, 2014)	1,345,895
Median Age	34.2
Housing Units	519,211
2010 Median Household Income ²	\$70,340
Ethnicity-Persons	
Hispanic	33%
Non-Hispanic	67%
White	41%
Asian & Pacific Isl.	15%
Black	5%
American Indian	<1%
Other	5%

¹ SANDAG, January 2014, unless otherwise noted

² Not adjusted for inflation (current 2012 dollars)

Park & Recreation ¹	
Acres of Park Land (excluding water acres)	35,462
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,615
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	56
Golf Courses	3
Swimming Pools	13
Tennis Courts	32
Seniors Centers	11

¹ San Diego International Airport website, March 2014

² SANDAG website, March 2014

City Profile

Park & Recreation¹	
Skate Parks	5

¹ Estimates through March 2014
City of San Diego, Park & Recreation Department

Libraries¹	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,814,273
Government Documents	1,659,718
Items Checked-Out (Circulation)	6,877,913

¹ Fiscal Year 2014
City of San Diego, Library Department

Public Safety¹	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,157
Lifeguard Equipment²	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	9
Fire Boats	2
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	14
Police Equipment³	
Police Vehicles	1,367
Motorcycles and Scooters	126
Dogs	35
Aircraft	4
Police Stations	10

¹ Estimates through June 2014
² City of San Diego, Fire Department
³ City of San Diego, Police Department

Public Utilities¹	
Miles of Water Mains	3,294
Number of Meters in Service	276,998
Total City Water Consumption, including South Bay Area (Millions of Gallons) Per Year	62,501
Number of Impounding Dams and Reservoirs	9

City Profile

Public Utilities ¹	
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,021
Millions of Gallons of Sewage Treated Per Day	160.5

¹ Estimates through February 2014
City of San Diego, Public Utilities Department

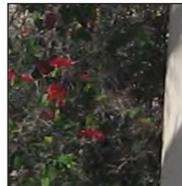


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CITY OF SAN DIEGO



ADOPTED BUDGET



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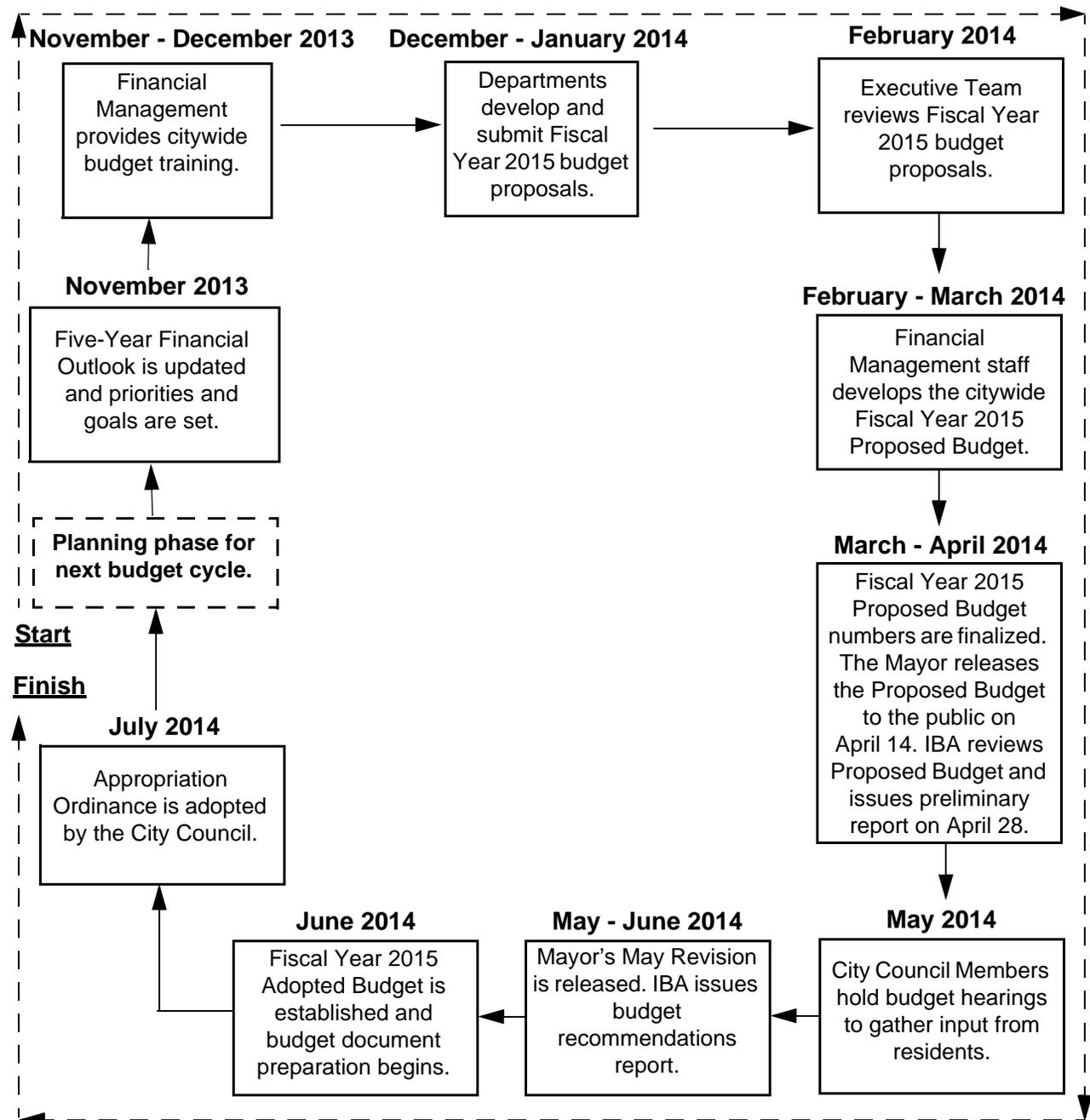
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YEAR



City Budget Process Overview

City Budget Process Overview

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2015. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2013: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2015 through 2019 was released on November 14, 2013 and served as the framework for the development of the Fiscal Year 2015 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

November - December 2013: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2015 Proposed Budget.

December 2013 - January 2014: Budget Submission

Departments developed and submitted their proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2014: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and their support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Interim Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February - March 2014: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

City Budget Process Overview

March - April 2014: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2015 Proposed Budget numbers were finalized. The budget document (document was recorded onto CD) was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2015 Proposed Budget to the public on April 14, 2014 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor presented the Proposed Budget to the City Council on April 15, 2014. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2015 Proposed Budget and issued a preliminary report on April 28, 2014.

Budget Review

May 2014: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2015 Proposed Budget.

May - June 2014: Mayor's/IBA Recommended Revision Reports

On May 20, 2014, the Mayor's May Revision to the Fiscal Year 2015 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2014 year-end expenditures and revenue projections. On June 4, 2014, the IBA issued a report of budget recommendations to the City Council based on the Fiscal Year 2015 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2014: Adopted Budget

On May 21, 2014, the City Council held the first public hearing on the Fiscal Year 2015 Proposed Budget. The final modifications to the budget were presented to the City Council during the second public hearing on June 9, 2014. The Mayor signed resolution number R-308995, establishing the Fiscal Year 2015 Adopted Budget.

June - July 2014: Adopted Budget Finalized

At the end of June through early July, the final changes to the Fiscal Year 2015 budget were implemented. Once these changes were made, the Fiscal Year 2015 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2015 Proposed Budget by fund and department.

City Budget Process Overview

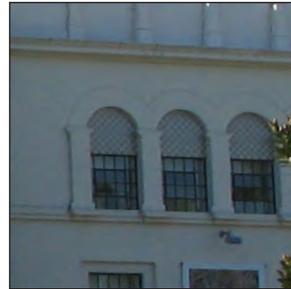
**July 2014:
Appropriation Ordinance**

On July 16, 2014, the Fiscal Year 2015 Appropriation Ordinance was presented to the Budget & Government Efficiency Committee. On July 21, 2014, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2015 Adopted Budget into law.

CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

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Introduction

The Fiscal Year 2015 Adopted Budget addresses top priorities affecting our communities by committing resources towards infrastructure, public safety needs, neighborhood improvements and services, and enhanced transparency through open data initiatives.

Infrastructure

Investment in the City's infrastructure is a top priority. This budget includes \$2.5 million in debt service payments related to a third bond issuance approved by the City Council in Fiscal Year 2014 to fund \$120.0 million in capital improvement projects to address the deferred capital backlog. In addition, the budget includes \$11.4 million (\$2.1 million in the General Fund) to conduct various condition/needs

assessments of City infrastructure, \$2.1 million for landfill/storm water improvements and \$500,000 (\$450,000 in the General Fund) for facility upgrades at South Chollas, \$4.3 million for storm water infrastructure, \$2.6 million for sidewalk and street light improvements, \$2.9 million in transfers to drainage projects, \$2.1 million (\$526,172 in the General Fund) to support the SAP Enterprise Asset Management Project, \$1.7 million in General Fund contributions to fund various Park & Recreation Capital Improvements Program (CIP) projects, and \$300,000 for parking lot and road repairs at Park & Recreation facilities. The Fiscal Year 2015 Adopted Budget also provides funding of \$739,863 for facilities maintenance support, \$388,214 to support streets slurry and overlay projects, and the net addition of 14.00 full-time equivalent (FTE) positions with offsetting non-personnel expenditure reductions for the implementation of an efficiency plan for providing streets and sidewalk maintenance as an alternative to the Streets and Sidewalks Maintenance Managed Competition proposal.

Public Safety

The Fiscal Year 2015 Adopted Budget also addresses public safety needs with the addition of 45 Police sworn positions which includes nine positions for the May 2014 Police academy and 36 positions to increase the four planned academies in Fiscal Year 2015 from 34 to 43 recruits. In addition, this budget includes an additional 17.00 FTE Police civilian positions to support the Police Department operations, 1.00 Assistant Police Chief, \$3.2 million for the continued funding of the Police retention program, \$1.1 million for Police body worn cameras and \$1.5 million to support helicopter maintenance and fuel expenditures related to the Air Support Unit. For the Fire-Rescue Department, funding of \$1.1 million for two additional Fire academies, \$951,489 for the Skyline temporary fire station, \$599,000 for the Fast Response Program, the addition of 4.00 Lifeguard 3s for the Boating Safety Unit, \$500,000 for lifeguard facility improvements for the Boating Safety Unit, 1.00 Lifeguard 3 at Windansea beach (offset by a reduction of 3.30 Lifeguard 1 hourly support positions), \$441,000 for personal protective equipment for Firefighters, and \$277,403 for emergency operations equipment are included in this budget.

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Neighborhoods

Revitalizing the City's neighborhoods and providing neighborhood services are also top priorities. This budget includes \$2.2 million for the projected increase in general benefit contributions to Maintenance Assessment Districts (MADs) as a result of the reengineering of the MADs, \$2.0 million for storm water permit compliance, \$1.5 million to expand hours at all San Diego public libraries, \$501,016 for Library after-school programs, \$883,668 for the County of San Diego Animal Services Contract, \$709,163 for California Environmental Quality Act (CEQA) and urban design support, and additional funding of \$206,219 to continue Community Plan Updates. The Fiscal Year 2015 Adopted Budget also includes the funding of \$101,355 to enforce the Property Value Protection Ordinance, \$99,436 for Neighborhood Code Compliance support, \$792,685 for new Park & Recreation facilities scheduled to open in Fiscal Year 2015, \$139,354 to re-open the Kumeyaay Campground for overnight weekend camping, \$1.0 million for brush management, \$358,620 to support building and housing and land development code enforcement, \$549,465 for Penny for the Arts, 1.00 Park Ranger for the Coastline Area, 1.00 Urban Forester to implement the Citywide Urban Forestry Program, 1.00 Sustainability Program Manager to coordinate the implementation of the Climate Action Plan and sustainability initiatives, \$150,000 to provide funding for 25 Homeless Triage beds and \$200,000 for the CONNECT2Careers youth summer employment program.

Open Government / Transparency

Enhanced transparency through open data initiatives is also addressed in this budget. The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Open Data Officer to implement an Open Data Policy and enhance transparency of government operations through increased public access to City data and information. In addition, funding of \$500,000 (\$255,000 in the General Fund) is included to establish an email retention policy to store the City's electronic emails.

Other Significant Adjustments

This budget also includes the addition of \$12.8 million to fully fund the Public Liability Fund reserve contingent upon the availability of Excess Equity when the City closes its books for Fiscal Year 2014, \$3.5 million for the implementation of the Improvement to Government Operations Plan approved by the City Council in October 2013, the addition of 7.00 FTE positions to support the Prevailing Wage Ordinance, the addition of 1.00 Senior Management Analyst to support the Living Wage Program, 1.00 Combination Inspector 2 to support Storm Water code enforcement, a \$225,000 transfer to Civic San Diego for the formation of a Public-Private Partnership Transit Oriented Development Fund, \$500,000 in the Public Works - General Services Department for tenant improvements and moving expenses for various departments, and \$3.0 million for vacation pay in lieu expenditures. In addition, the Fiscal Year 2015 Adopted Budget includes the reductions of \$548,134 resulting from the elimination of vacant positions which do not affect service levels, and \$700,544 for the Civic and Urban Initiatives program.

City Budget Overview

The City of San Diego's Fiscal Year 2015 Adopted Budget of \$3.0 billion is comprised of six operating fund type categories (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in expenditures for operations from Fiscal Year 2013 to Fiscal Year 2015 by fund type and for the CIP. The reduction in the General Fund and increase in the Special Revenue and Internal Service Funds in the Fiscal Year 2015 Adopted Budget is primarily attributed to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund and the restructure of the Parking Meter Operations program from the General Fund to a special revenue fund. Separating Public

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Works - Engineering & Capital Projects from the General Fund will increase transparency through clear tracking of all the work performed by the department (both CIP and other). It will also add flexibility for the department to modify staffing levels in response to the size of the CIP.

Table 1: Total City Expenditure Changes Fiscal Years 2013 - 2015 by Fund Type/Program

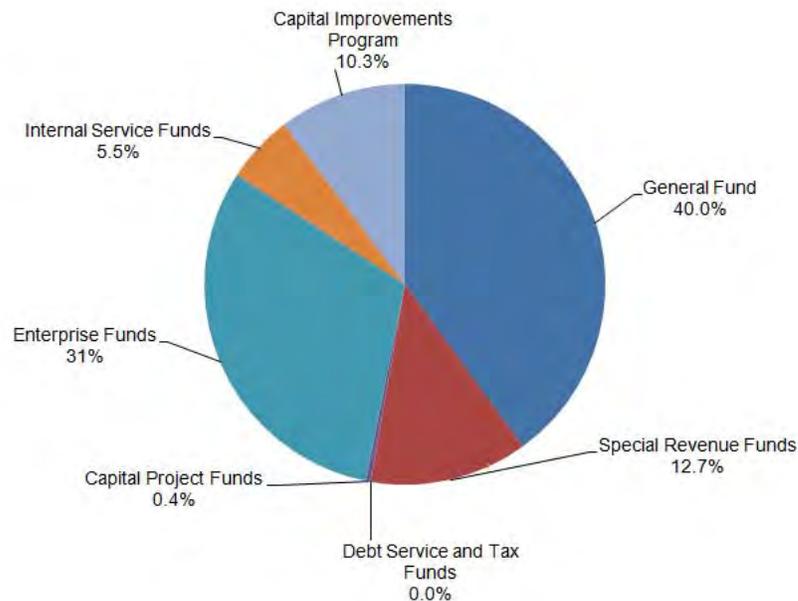
Fund Type	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2014 - FY 2015 Change	Percent Change
General Fund ¹	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,202,422,436	\$ (23,068,763)	(1.9)%
Special Revenue Funds	320,874,294	369,922,311	383,284,395	13,362,084	3.6%
Debt Service and Tax Funds ²	3,047,993	2,630,000	-	(2,630,000)	(100.0)%
Capital Project Funds	10,670,761	13,435,611	12,527,089	(908,522)	(6.8)%
Enterprise Funds	832,493,812	901,262,377	933,722,420	32,460,043	3.6%
Internal Service Funds	92,639,149	103,068,181	165,342,113	62,273,932	60.4%
Capital Improvements Program	355,914,442	179,440,324	309,972,790	130,532,466	72.7%
Total	\$ 2,784,401,533	\$ 2,795,250,003	\$ 3,007,271,243	\$ 212,021,240	7.6%

¹ The Fiscal Year 2015 Adopted General Fund expenditures budget includes \$12.8 million to fully fund the Public Liability Fund Reserve and \$1.7 million for Community Projects, Programs, and Services appropriations, which is offset in the General Fund revenue budget by fund balance.

² Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANs). The City does not plan to issue TRANs in Fiscal Year 2015.

Figure 1 displays the Fiscal Year 2015 Adopted Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2015 Adopted Expenditure Budget by Fund Type



Note: Numbers may not add to 100% due to rounding.

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Table 2 presents the changes in revenues from Fiscal Year 2013 to Fiscal Year 2015 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2013 - 2015 by Fund Type

Fund Type	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2014 - FY 2015 Change	Percent Change
General Fund ¹	\$ 1,181,701,237	\$ 1,203,048,350	\$ 1,188,550,460	\$ (14,497,890)	(1.2)%
Special Revenue Funds	309,685,517	348,845,047	364,322,673	15,477,626	4.4%
Debt Service and Tax Funds ²	2,532,860	2,630,000	-	(2,630,000)	(100.0)%
Capital Project Funds	33,539,417	29,179,187	30,010,000	830,813	2.8%
Enterprise Funds	969,130,995	952,558,503	1,018,774,866	66,216,363	7.0%
Internal Service Funds	105,137,118	107,342,941	170,023,932	62,680,991	58.4%
Total³	\$ 2,601,727,144	\$ 2,643,604,028	\$ 2,771,681,931	\$ 128,077,903	4.8%

¹ The Fiscal Year 2015 Adopted General Fund expenditures budget includes \$12.8 million to fully fund the Public Liability Fund Reserve and \$1.7 million for Community Projects, Programs, and Services appropriations, which is offset in the General Fund revenue budget by fund balance.

² Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANS). The City does not plan to issue TRANS in Fiscal Year 2015.

³ Operating revenues may be less than operating expenditures due to the use of fund balance.

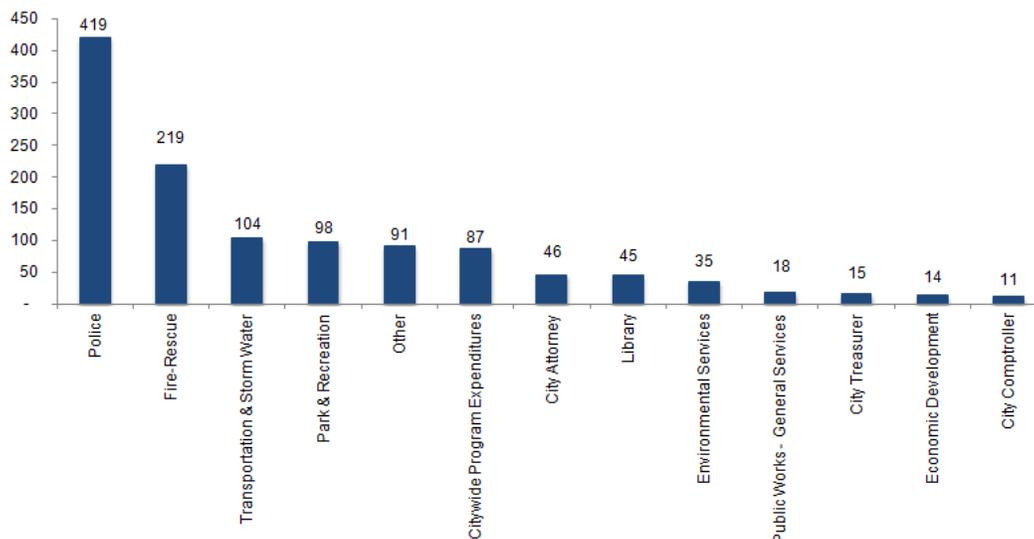
Expenditure Overview

General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2015 Adopted Budget reflects General Fund expenditures totaling \$1.20 billion, representing a net decrease of \$23.1 million or 1.9 percent from the Fiscal Year 2014 Adopted Budget. The Fiscal Year 2015 Adopted General Fund Budget includes 6,975.29 budgeted FTE positions, a net decrease of 292.21 FTE positions from the Fiscal Year 2014 Adopted General Fund Budget, primarily due to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund and the restructure of the Parking Meter Operations program from the General Fund to a special revenue fund. More detail on the total net decrease in the General Fund is described in subsequent sections.

Figure 2 summarizes the Fiscal Year 2015 Adopted General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2015 Adopted General Fund Expenditures by Department (in Millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, Planning, Communications, Debt Management, Performance and Analytics, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Internal Operations, Infrastructure/Public Works, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Debt Service and Tax Funds

The Debt Service and Tax Funds include funding to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANS) cash flow borrowing. At the time of this publication, the City does not plan to issue TRANS in Fiscal Year 2015. Therefore, funding for the issuance is not included in this budget.

Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the Capital Improvements Program (CIP), since the CIP can be supported by all fund types. This fiscal year's budget is comprised of the Capital Outlay Fund and TransNet Funds. The Fiscal Year 2015 Adopted Budget for Capital Project Funds is \$12.5 million, which is a decrease of \$908,522 or 6.8 percent from the Fiscal Year 2014 Adopted Budget. This decrease is primarily due to a reduction of \$1.3 million in expenditures in the Capital Outlay Fund due to the use of fund balance for deferred capital debt service payments.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Transient Occupancy Tax (TOT) and Gas Tax. The Fiscal Year 2015 Adopted Operating Budget for Special Revenue Funds is \$383.3 million, representing a net increase

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of \$13.4 million or 3.6 percent from the Fiscal Year 2014 Adopted Budget. This net increase is primarily due to the addition of \$5.9 million in expenditures related to the restructure of the Parking Meter Operations program from the General Fund to a special revenue fund; the addition of \$4.6 million in transfers to the Convention Center for debt service payments previously paid by the Port of San Diego; the addition of \$1.1 million in the Information Technology (IT) Fund for IT related expenditures, which includes \$500,000 to update the City's website, and \$613,387 for the addition of 3.00 FTE positions to support the various Citywide IT Sourcing Contracts; and \$877,219 increase in the Transient Occupancy Tax Fund which includes an increase of \$770,597 in Four Cent Discretionary funding to reimburse the General Fund for tourism-related expenditures and \$106,622 for the addition of 1.00 Associate Management Analyst to provide support for Special Events.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2015 Adopted Operating Budget for all Enterprise Funds is \$933.7 million, representing a net increase of \$32.5 million or 3.6 percent from the Fiscal Year 2014 Adopted Budget. This net increase is primarily due to the following adjustments in the Public Utilities Department: (1) an increase of \$17.3 million for water purchases as a result of increased water rates; (2) an increase of \$9.1 million for facility condition assessments of Water and Sewer facilities; and (3) an increase of \$8.0 million in repair and maintenance contracts for Sewer facilities.

Internal Services Funds

The Fiscal Year 2015 Adopted Budget for Internal Service Funds totals \$165.3 million, which is an increase of \$62.3 million or 60.4 percent from the Fiscal Year 2014 Adopted Budget. This increase is primarily due to an increase of \$61.9 million in expenditures related to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees, Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2015 Adopted CIP Budget totals \$310.0 million. This is an increase of \$130.5 million, or 72.7 percent, from the Fiscal Year 2014 Adopted CIP Budget of \$179.4 million, primarily due to an increase in water and sewer funded projects.

The CIP budget also identifies funding that is uncertain to be received in Fiscal Year 2015. This amount is reflected as *Anticipated* in the CIP project pages. For Fiscal Year 2015, a total of \$275.9 million in anticipated funding for CIP projects is included but is not being approved through the Fiscal Year 2015 Adopted Budget. Anticipated funding includes a variety of sources such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as future bond proceeds from the deferred capital financing for \$120.0 million previously authorized by the City Council. A lawsuit currently exists against the proposed financing and bonds will be issued upon successful resolution of the litigation.

Summary of Major General Fund Budget Changes

This section shows the major contributors to the \$14.5 million or 1.2 percent decrease in revenues and the \$23.1 million or 1.9 percent decrease in expenditures in the General Fund in the Fiscal Year 2015 Adopted Budget. The Fiscal Year 2015 Adopted General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance of \$12.8 million to fully fund the Public Liability Fund reserve, per the Reserve Policy, contingent upon the availability of Excess Equity when the City closes its books for Fiscal Year 2014 and \$1.7 million for Community Projects, Programs, and Services appropriations which are budgeted in each Council District.

General Fund Revenues

The General Fund's four largest revenue sources - property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees - account for approximately \$866.8 million or 73.0 percent of the total General Fund revenues. In total, these four major revenues have increased \$54.5 million in the Fiscal Year 2015 Adopted Budget from the Fiscal Year 2014 Adopted Budget, while all other General Fund revenues have decreased \$69.0 million primarily as a result of the restructure of departments out of the General Fund.

The nationwide recession dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as employment, housing, and consumer confidence. Although local economic indicators modestly improved throughout Fiscal Year 2014, the rate of improvement in several local indicators has begun to slow. This trend is anticipated to continue during Fiscal Year 2015. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the County Tax Collector and Appraiser, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

For Fiscal Year 2015, property tax is budgeted at \$445.4 million, an increase of \$37.4 million or 9.2 percent from the Fiscal Year 2014 Adopted Budget. The Fiscal Year 2015 Adopted Budget for property tax revenue is based upon the improvement in the local real estate market experienced during calendar year 2013. Based on this improvement in the local real estate market, the Fiscal Year 2015 Adopted property tax budget assumes that the City will experience 5.1 percent growth in the assessed valuation. This projected increase in property tax is accompanied by forecasted increases in sales tax, transient occupancy tax, and franchise fees. Sales tax is budgeted at \$257.1 million, which represents an increase of \$9.0 million or 3.6 percent from the Fiscal Year 2014 Adopted Budget. This projected growth is due to continued increases in sales tax receipts experienced through the first half of Fiscal Year 2014 and these increases are anticipated to continue into Fiscal Year 2015. Transient Occupancy Tax (TOT) is budgeted at \$92.3 million, an increase of \$4.5 million or 4.5 percent from the Fiscal Year 2014 Adopted Budget due to increases in local tourism and business travel. Franchise Fees are budgeted at \$72.0 million, an increase of \$3.6 million or 5.3 percent from the Fiscal Year 2014 Adopted Budget primarily due to projected increases in San Diego Gas & Electric (SDG&E) franchise fee payments to the City which are partially offset by projected decreases in cable franchise fee payments.

Offsetting the projected increases in the General Fund major revenues, the Fiscal Year 2015 Adopted Budget for all other General Fund revenues has decreased \$69.0 million from the Fiscal Year 2014 Adopted Budget. As reflected in **Table 3: General Fund Revenue Adjustment Over Fiscal Year 2014 Adopted Budget**, the increases in the General Fund's four largest revenue sources are offset by decreases within the charges for current services, licenses and permits, and other revenue categories. In the Fiscal Year 2015 Adopted Budget, charges for current services are budgeted at \$120.7 million, a decrease of \$56.0 million or 31.7 percent from the Fiscal Year 2014 Adopted Budget. The decrease in charges for current services is primarily due to the restructure of the Public

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Works - Engineering & Capital Projects Department out of the General Fund to an internal service fund. Licenses and permits are budgeted at \$24.5 million, a decrease of \$7.4 million or 22.9 percent from the Fiscal Year 2014 Adopted Budget. This decrease is primarily due to the restructure of the Parking Meter Operations program out of the General Fund into a special revenue fund. Interest earnings are budgeted at \$1.4 million, an increase of \$0.6 million or 64.6 percent from the Fiscal Year 2014 Adopted Budget based on the assumption that interest rates will begin to slowly increase during Fiscal Year 2015. General Fund revenues will be closely monitored throughout Fiscal Year 2015 and, if necessary, the budget will be modified.

Table 3 displays the major changes in General Fund revenues from the Fiscal Year 2014 Adopted Budget to the Fiscal Year 2015 Adopted Budget.

Table 3: General Fund Revenue Adjustment Over Fiscal Year 2014 Adopted Budget

Major Revenue Categories	(in millions)
Property Tax	\$ 37.4
Sales Tax	9.0
Transient Occupancy Tax	4.5
Franchise Fees	3.6
Property Transfer Tax	2.1
Charges for Current Services	(56.0)
Licenses & Permits	(7.4)
Interest Earnings	0.6
Other Revenue Adjustments	(8.3)
TOTAL REVENUE Adjustments¹	\$ (14.5)

¹ Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue changes.

General Fund Expenditures

The Fiscal Year 2015 Adopted General Fund budgeted expenditures reflects a net decrease of \$23.1 million or 1.9 percent. The net decrease of \$23.1 million in the Fiscal Year 2015 Adopted General Fund Expenditures Budget is primarily due to the following: a reduction of \$61.9 million related to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund and \$16.7 million for the removal of one-time adjustments added in the Fiscal Year 2014 Adopted Budget.

These decreases are partially offset by the following additions: \$12.8 million in General Fund contribution to fully fund the Public Liability Fund reserve; \$7.3 million in the General Fund for non-pensionable compensation increases in Fiscal Year 2015; \$4.4 million for the transfer to Park Improvement Funds; \$4.3 million for Storm Water infrastructure; \$3.2 million for the continued funding for the Police retention program; \$3.0 million for pay-in-lieu expenditures; \$2.9 million for the addition of 45 Police sworn personnel; \$2.9 million in transfers to Storm Water CIP drainage projects; \$2.6 million for sidewalk and street light improvements; \$2.5 million for debt service payments related to proceeds from the \$120.0 million CIP bond issuance; \$2.2 million in expenditures related to the re-engineering of the City's Maintenance Assessment Districts; \$2.1 million for landfill/storm water improvements and facility upgrades at South Chollas; \$2.0 million in transfers to the Engineering & Capital Projects Fund for General Fund work that is not capitalizable; \$2.0 million for Storm Water permit compliance; \$1.7 million for Park & Recreation CIP projects; \$1.5 million for

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helicopter maintenance air support; and \$1.5 million for the expansion of Library hours at all San Diego Public Libraries. **Table 4** displays the major changes to General Fund expenditures from the Fiscal Year 2014 Adopted Budget to the Fiscal Year 2015 Adopted Budget.

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2014 Adopted Budget

Major Expenditure Adjustments	(in millions)
Infrastructure	
Storm Water Infrastructure	\$ 4.3
Transfer to Drainage Projects	2.9
Sidewalks and Street Light Improvements	2.6
Deferred Capital Bond Debt Service	2.5
South Chollas Landfill / Storm Water Improvements	2.1
Transfer to Public Works - Engineering & Capital Projects	2.0
Park & Recreation CIP Projects	1.7
Facilities Condition/Needs Assessment	1.0
Facility Maintenance Positions	0.7
Streets Condition/Needs Assessment	0.6
South Chollas Facility Upgrades	0.5
SAP Enterprise Asset Management	0.5
Streets Resurfacing Positions	0.4
Park Assets Condition/Needs Assessment	0.4
Park & Recreation Parking Lot Repairs	0.3
Sidewalks Condition/Needs Assessment	0.1
Streets/Sidewalks Managed Competition Alternative Proposal (Positions with offsetting NPE)	0.0
Public Safety	
Police Retention Program	3.2
Police Sworn Positions (over Four Academies)	2.9
Helicopter Maintenance Support	1.5
Police Civilian Positions	1.4
Police Sworn Positions (May 2014 Academy)	1.2
Two Additional Fire Academies	1.1
Police Body Worn Cameras	1.1
Skyline Temporary Fire Station	1.0
Fast Response Program	0.6
Boating Safety Unit and Windansea Lifeguards	0.5
Lifeguard Facility Improvement for Boating Safety Unit	0.5
Assistant Police Chief	0.3
Fire Personal Protective Equipment	0.4
Fire Emergency Operations Equipment	0.2

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Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2014 Adopted Budget (Cont'd)

Major Expenditure Adjustments	(in millions)
Fire Vessel Repair	0.1
Neighborhoods	
Transfer to Maintenance Assessment Districts	2.2
Expansion of Library Hours	1.5
Brush Management	1.0
County of San Diego Animal Services Contract	0.9
Community Plan Update Positions	0.9
New Park & Recreation Facilities	0.8
Library After School Programs	0.5
Land Development/Building Code Enforcement Positions	0.4
CONNECT2Careers	0.2
Homeless Triage Beds	0.2
Climate Action Plan and Sustainability Position	0.2
Urban Forestry Program Position	0.2
Park Ranger Position for Coastline Area	0.1
Overnight Camping at Kumeyaay Campground	0.1
Open Government/Transparency	
Email Retention/Storage	0.3
Open Data Officer Position	0.2
Other Adjustments	
Full Funding of Public Liability Reserve Contribution	12.8
FY15 Non-Pensionable Compensation Increase	7.3
Transfer to Park Improvement Funds	4.4
Improvement to Government Operations	3.4
Pay in Lieu Adjustments	3.0
Storm Water Permit Compliance	2.0
Defined Contribution Plan Expenditures	1.2
Purchasing & Contracting Positions for Prevailing Wage	0.8
Tenant Improvements and Moving Expenses	0.5
City Attorney Department Adjustment	0.5
Supplemental Cost of Living Adjustment (COLA)	0.2
Transfer to Civic San Diego for Old Main Library Reuse and Transit Oriented Development Fund	0.2
Reduction in Risk Management Administration Fund Contribution	(0.5)
Reduction of Vacant Positions	(0.5)
Civic and Urban Initiatives Positions	(0.7)

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Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2014 Adopted Budget (Cont'd)

Major Expenditure Adjustments	(in millions)
Long-term Disability Fund Contribution	(1.2)
Reduction in IT Fixed Costs	(2.8)
Parking Meter Operations Fund Restructure	(5.9)
Workers' Compensation Reserve Contribution	(6.7)
ADC to the City's Retirement System ¹	(8.9)
Removal of FY 2014 One-time Adjustments	(16.7)
Engineering & Capital Projects Restructure	(61.9)
Other Adjustments	(1.9)
Total Expenditure Adjustments	\$ (23.1)

¹ Excludes ADC budget in restructured departments. Total General Fund ADC contribution change from Fiscal Year 2014 is \$21.6 million.

Table 5 represents the expenditure change in the General Fund from the Fiscal Year 2013 Actual to the Fiscal Year 2015 Adopted Budget.

Table 5: General Fund Expenditure Summary Fiscal Years 2013 - 2015

	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Total General Fund Budget	1,168,761,081	1,225,491,199	1,202,422,436
Percent Change from Previous Year		4.9%	(1.9)%

Table 6 presents the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. The Fiscal Year 2015 Adopted Budget includes Police and Fire-Rescue Departments receiving approximately 53.1 percent of the total General Fund expenditures and other General Fund departments receiving 46.9 percent of the total General Fund expenditures.

Table 6: General Fund Expenditure Summary Fiscal Years 2013 - 2015 by Category

	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Police and Fire-Rescue Budgets	\$ 620,530,723	\$ 641,222,218	\$ 637,992,623
Percent of Total General Fund Budget	53.1%	52.3%	53.1%
Other General Fund Department Budgets	\$ 548,230,358	\$ 584,268,981	\$ 564,429,813
Percent of Total General Fund Budget	46.9%	47.7%	46.9%

Personnel Expenditures

The Fiscal Year 2015 Adopted Budget includes a total of \$701.6 million for salaries and wages, and \$480.8 million for fringe expenditures, resulting in a total budget of \$1.18 billion in personnel expenditures citywide. **Table 7** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

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Table 7: Fiscal Year 2015 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	6,975.29	\$ 493,402,034	\$ 339,899,132	\$ 833,301,166
Special Revenue Funds	263.36	19,132,458	12,094,937	31,227,395
Enterprise Funds	2,385.38	133,887,926	91,135,094	225,023,020
Internal Service Funds	790.18	50,558,586	34,465,452	85,024,038
Other Funds	64.00	4,579,739	3,182,679	7,762,418
Total	10,478.21	\$ 701,560,743	\$ 480,777,294	\$ 1,182,338,037

Total City Personnel

The Fiscal Year 2015 Adopted Budget includes a total of 10,478.21 FTE positions with 6,975.29 or 66.6 percent of these positions budgeted within the General Fund. **Table 8** presents the change in positions from Fiscal Year 2014 to Fiscal Year 2015.

Table 8: Total City FTE Position Changes Fiscal Year 2014 - 2015

Fund Type	FY 2014 Adopted Budget	Additions	Reductions	Reorganizations	FY 2015 Adopted Budget	FY 2014 - FY 2015 Change	Percent Change
General Fund	7,267.50	230.63	(73.12)	(449.72)	6,975.29	(292.21)	(4.0)%
Special Revenue Funds ¹	233.36	12.50	(1.50)	19.00	263.36	30.00	12.9%
Enterprise Funds	2,366.69	42.10	(6.38)	(17.03)	2,385.38	18.69	0.8%
Internal Service Funds	295.32	47.11	-	447.75	790.18	494.86	167.6%
Other Funds	64.00	-	-	-	64.00	-	0.0%
TOTAL	10,226.87	332.34	(81.00)	-	10,478.21	251.34	2.5%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

The Fiscal Year 2015 Adopted Budget represents a net increase in the City's budget of 251.34 FTE positions from the Fiscal Year 2014 Adopted Budget. The net increase is a result of the addition of 332.34 FTE positions combined with the elimination of 81.00 FTE filled and vacant positions. For details on the position changes, refer to Attachment A in the Appendix section of this Volume.

As shown in **Table 8**, of the 292.21 net FTE position reduction in the General Fund, 17.53 net FTE positions were transferred from Enterprise Funds, 448.25 net FTE positions were transferred to Internal Service Funds, and 19.00 net FTE positions were transferred to Special Revenue Funds, 230.63 FTE positions are new, and 73.12 FTE positions have been reduced. The 30.00 net FTE position change to the Special Revenue Funds is the result of 19.00 net FTE positions transferred

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from the General Fund, 12.50 new FTE positions, and 1.50 FTE positions being reduced. Of the 18.69 net FTE position change in the Enterprise Funds, a net 17.53 FTE positions were transferred to the General Fund, 0.50 FTE position was transferred from Internal Service Funds, 42.10 FTE positions were added, and 6.38 FTE positions were reduced. In the Internal Service Funds, the net change of 494.86 FTE positions was the result of a net 448.25 FTE positions transferred from the General Fund and 0.50 FTE position transferred to the Enterprise Funds combined with the addition of 47.11 FTE positions. There were no net FTE position changes in the Other Funds category included in the Fiscal Year 2015 Adopted Budget.

Table 9 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 34.4 percent of General Fund positions and 43.6 percent of all City positions.

Table 9: Fiscal Year 2015 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,402.62	87.75	1,442.67	597.10	39.00	4,569.14
IAFF LOCAL 145	886.00	25.00	-	-	-	911.00
AFSCME LOCAL 127	876.10	72.76	800.34	145.00	-	1,894.20
POA	2,006.35	-	-	-	-	2,006.35
Teamsters Local 911	154.64	-	-	-	-	154.64
SPDCAA	138.59	-	-	-	-	138.59
Classified / Unrepresented	133.69	32.35	71.46	28.03	6.00	271.53
Unclassified / Unrepresented	366.30	45.50	70.91	20.05	19.00	521.76
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	6,975.29	263.36	2,385.38	790.18	64.00	10,478.21

Table 10 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In Fiscal Year 2015, General Fund positions decreased by a net 292.21 FTE positions or 4.0 percent from the Fiscal Year 2014 Adopted Budget. This decrease is primarily due to the restructure of the Public Works - Engineering & Capital Projects Department from the General Fund to an internal service fund. Further details on position changes in the General Fund are reflected in Attachment A of the Appendix section of this Volume.

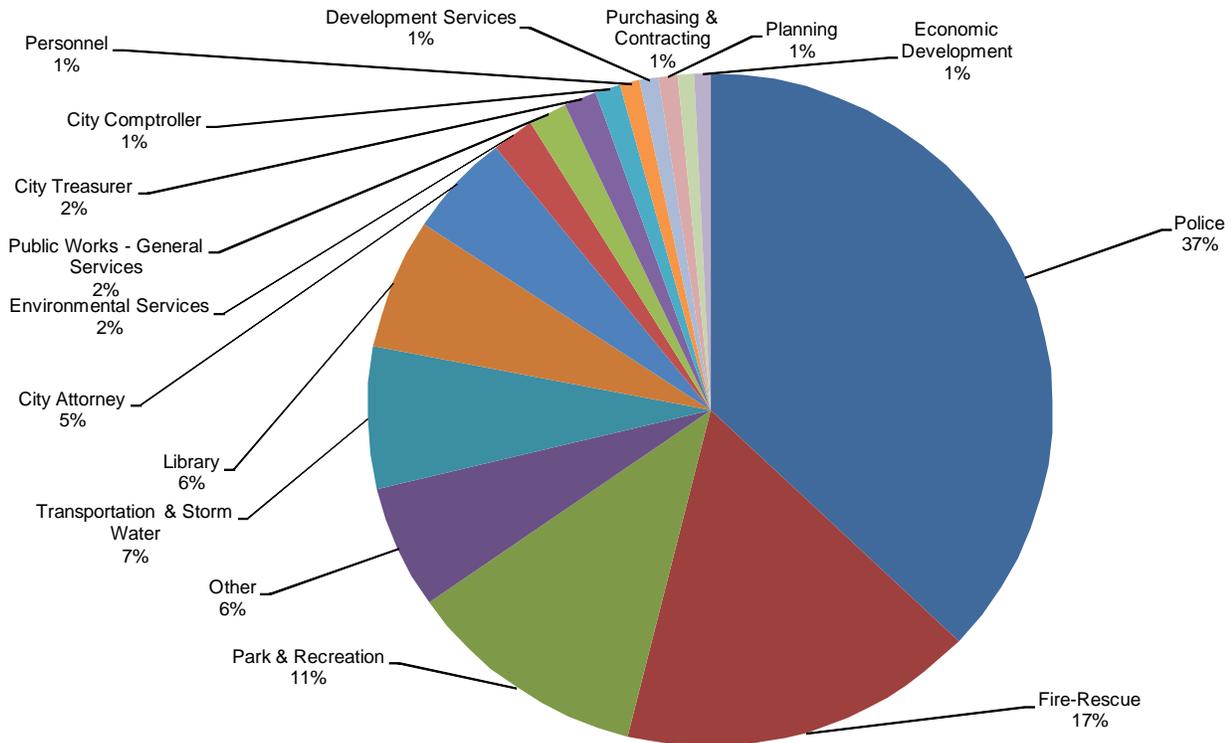
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Table 10: General Fund FTE Position Summary Fiscal Years 2013 - 2015

	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Total General Fund Budgeted FTE Positions	7,152.15	7,267.50	6,975.29
Percent Change from Previous Year	1.6%	1.6%	(4.0)%

Figure 3 summarizes the Fiscal Year 2015 Adopted General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the “Other” category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules section of this Volume.

Figure 3: Fiscal Year 2015 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance and Analytics, Public Works - Contracting, and Real Estate Assets.

Reduction of Vacant General Fund Positions

As part of the development of the Fiscal Year 2015 Adopted Budget, the Financial Management Department conducted a comprehensive review of all vacant positions in the General Fund. Positions that have been vacant since Fiscal Year 2012 or earlier were identified and sent to City departments for their review to determine the positions that are still needed and positions that could be reduced without any service level impacts. **Table 11** summarizes the number of FTE by department that have been vacant since Fiscal Year 2012 or earlier, and the number of FTE by

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department that were reduced in the Fiscal Year 2015 Adopted Budget. Of the 71.00 FTE positions identified, 4.50 FTE positions have been reduced from the Fiscal Year 2015 Adopted Budget. The remaining positions were determined to be needed by the respective departments to maintain current service levels and are in the process of being restructured or filled.

Table 11: Vacant General Fund Position Reductions by Department

Department	FTE Vacant since FY 2012 or earlier	FTE Reduced in FY 2015 Adopted Budget
City Attorney	8.50	-
City Comptroller	0.50	-
City Treasurer	3.00	-
Economic Development	1.00	-
Environmental Services	2.00	-
Fire-Rescue	18.00	-
Library	7.50	2.50
Park & Recreation	2.50	-
Police	19.00	2.00
Public Works - Engineering & Capital Projects	1.00	-
Public Works - General Services	3.00	-
Transportation & Storm Water	5.00	-
General Fund Total	71.00	4.50

Table 12 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2015 Adopted Budgets for the Police and Fire-Rescue Departments include 3,758.49 FTE positions or approximately 53.9 percent of total General Fund FTE positions. The budgeted positions in the Police Department increased from 2,528.79 FTE positions in Fiscal Year 2014 to 2,587.52 FTE positions in the Fiscal Year 2015 Adopted Budget primarily due to the addition of Police sworn positions over four academies and police civilian positions to support Police Department operations. In the Fire-Rescue Department, the number of FTE positions increased from 1,165.52 FTE positions to 1,170.97 FTE positions primarily due to the addition of IT staff to assume responsibility for the maintenance of critical City computer systems, including Computer Aided Dispatch (CAD) from Rural/ Metro Corporation, and the addition of lifeguard positions in the Boating Safety Unit.

Table 12: General Fund FTE Position Summary Fiscal Years 2013 - 2015 by Category

	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Police and Fire-Rescue Budgets	3,661.75	3,694.31	3,758.49
Percent of Total General Fund Budget	51.2%	50.8%	53.9%
Other General Fund Department Budgets	3,490.40	3,573.19	3,216.80
Percent of Total General Fund Budget	48.8%	49.2%	46.1%

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Salaries and Wages

The Fiscal Year 2015 Adopted Budget includes \$701.6 million in budgeted salaries and wages, with \$493.4 million, or 70.3 percent, budgeted in the General Fund. **Table 13** displays the Fiscal Year 2015 Adopted Budget for salaries and wages by Fund Type.

Table 13: Fiscal Year 2015 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Salaried Wages	\$ 453,153,453	\$ 18,553,117	132,638,595	\$ 50,564,935	\$ 4,841,136	\$ 659,751,236
Salary Savings ¹	(20,047,541)	(468,713)	(9,814,249)	(1,625,272)	(261,397)	(32,217,172)
Vacation Pay in Lieu	5,083,908	25,000	224,200	-	-	5,333,108
Termination Pay/ Annual Leave	2,060,518	51,420	182,882	113,404	-	2,408,224
Hourly Wages	13,133,881	111,173	1,974,353	702,685	-	15,922,092
Overtime	40,017,815	860,461	8,682,145	802,834	-	50,363,255
Budgeted Salaries and Wages	\$ 493,402,034	\$ 19,132,458	\$ 133,887,926	\$ 50,558,586	\$ 4,579,739	\$ 701,560,743

¹Salary Savings includes \$831,106 in salary reductions for DROP employees and \$540,990 in projected voluntary furlough savings in the General Fund, and \$513,338 in projected voluntary furlough savings for non-General Funds, in addition to budgeted vacancy savings.

Vacancy Savings

As part of the development of the Fiscal Year 2015 Adopted Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor their Fiscal Year 2015 personnel expenditures to their available allocated appropriations. The Fiscal Year 2015 vacancy savings is \$30.3 million, representing a decrease of \$1.2 million or 3.7 percent from the Fiscal Year 2014 Adopted Budget.

Table 14 displays the changes in budgeted vacancy savings from Fiscal Year 2013 to Fiscal Year 2015.

Table 14: Budgeted Vacancy Savings Fiscal Years 2013 - 2015

Department/Fund	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Administration	\$ 59,363	\$ 59,363	\$ -
City Attorney	737,240	752,959	752,503
City Clerk	54,059	37,835	37,835
City Comptroller	162,177	159,245	234,592
City Treasurer	172,412	172,119	228,134
Council District 2	-	121,472	-

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Table 14: Budgeted Vacancy Savings Fiscal Years 2013 - 2015 (Cont'd)

Department/Fund	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Council District 3	-	121,472	-
Council District 5	60,736	-	-
Council District 7	-	60,736	-
Debt Management	54,059	54,059	31,491
Development Services	187,481	186,649	155,605
Economic Development	66,768	80,454	117,687
Environmental Services	221,162	236,915	304,173
Financial Management	65,291	65,291	124,758
Fire-Rescue	4,864,820	4,362,120	4,685,728
Library	645,753	536,587	606,796
Multimedia Services	58,157	-	-
Office of Homeland Security	66,768	42,578	-
Office of the Assistant COO	-	54,059	-
Office of the Mayor	-	-	85,582
Park & Recreation	931,673	954,762	1,401,576
Personnel	59,114	59,114	66,539
Planning	-	-	159,858
Police	8,810,215	8,718,131	8,281,929
Public Works - Contracting	-	57,866	42,578
Public Works - Engineering & Capital Projects ¹	1,011,444	1,057,413	-
Public Works - General Services	514,800	189,738	253,761
Purchasing & Contracting	49,109	49,109	108,014
Real Estate Assets	54,059	54,059	66,768
Transportation & Storm Water	815,820	733,615	929,538
Total General Fund	\$ 19,722,480	\$ 18,977,720	\$ 18,675,445
Airports Fund	59,363	38,376	-
Central Stores Fund	116,688	34,611	34,611
City Employees' Retirement System Fund	343,897	271,523	255,424
Development Services Fund	7,546,230	7,581,521	5,347,918
Energy Conservation Program Fund	59,363	4,728	-
Engineering & Capital Projects Fund	-	-	1,321,366
Facilities Financing Fund	42,578	42,578	31,491
Fleet Services Operating Fund	44,366	-	-
Golf Course Fund	123,843	134,242	57,366
Information Technology Fund	109,855	90,126	126,131

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Table 14: Budgeted Vacancy Savings Fiscal Years 2013 - 2015 (Cont'd)

Department/Fund	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD) Management Fund	42,578	-	42,578
Metropolitan Sewer Utility Fund	1,070,474	1,146,472	1,133,574
Municipal Sewer Revenue Fund	952,249	800,269	822,467
OneSD Support Fund	65,416	-	-
QUALCOMM Stadium Operations Fund	62,005	47,091	63,253
Recycling Fund	157,874	182,650	221,136
Refuse Disposal Fund	294,666	249,825	307,046
Risk Management Administration Fund	68,453	96,491	177,663
Water Utility Operating Fund	1,665,969	1,651,702	1,537,281
Wireless Communications Technology Fund	66,685	94,162	116,314
Total Non-General Fund	\$ 12,953,226	\$ 12,527,041	\$ 11,656,293
Total	\$ 32,675,706	\$ 31,504,761	\$ 30,331,738

¹The Public Works - Engineering & Capital Projects Department was restructured to an internal service fund in Fiscal Year 2015.

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy (which includes annual funding contributions to Workers' Compensation and Long-Term Disability reserves), regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), and contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$356.6 million or 74.2 percent of budgeted fringe in Fiscal Year 2015. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 15 displays the citywide fringe allocation which totals \$480.8 million for Fiscal Year 2015, of which \$339.9 million or 70.7 percent is budgeted in the General Fund.

Table 15: Fiscal Year 2015 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ADC	\$ 191,146,168	\$ 6,257,084	\$ 45,595,940	\$ 18,808,775	\$ 1,796,243	\$ 263,604,210
Supplemental Pension Savings Plan	12,466,368	880,745	6,947,879	2,597,164	234,181	23,126,337

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Table 15: Fiscal Year 2015 Annual Budgeted Fringe by Fund Type (Cont'd)

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement DROP	1,729,527	38,699	431,767	165,148	3,207	2,368,348
Employee Offset Savings	8,022,340	197,847	836,540	388,256	79,001	9,523,984
Workers' Compensation	18,077,986	444,529	3,530,173	714,563	42,904	22,810,155
Flexible Benefits	55,765,143	2,147,167	16,115,173	5,580,466	510,390	80,118,339
Risk Management Administration	5,966,520	238,421	2,057,559	705,765	56,820	9,025,085
Long-Term Disability	1,439,175	60,645	422,680	163,628	15,734	2,101,862
Unemployment Insurance	824,722	34,712	242,304	93,675	9,011	1,204,424
Medicare	5,970,871	242,192	1,666,127	683,378	64,844	8,627,412
Other Post-Employment Benefits ¹	38,218,383	1,527,126	13,179,118	4,520,697	363,960	57,809,284
Retirement 401 Plan	197,297	18,637	77,736	33,781	4,543	331,994
Retiree Medical Trust	74,632	7,133	32,098	10,156	1,841	125,860
Fund Type Totals	\$ 339,899,132	\$ 12,094,937	\$ 91,135,094	\$ 34,465,452	\$ 3,182,679	\$ 480,777,294

¹ Reflects the annual pay-as-you-go portion of \$32.8 million and the contribution of \$25.0 million to pre-fund future liabilities.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2015 is budgeted at \$267.4 million and is described below:

- The SDCERS ADC for Fiscal Year 2015 is \$263.6 million, representing a decrease of \$11.8 million from the Fiscal Year 2014 Adopted Budget. The factors that contributed to the decrease in the ADC include the assumed freeze on inflationary pay increases, which decreased the ADC by \$24.6 million, the net changes in economic assumptions (discount rate and long-term pay inflation), which increased the ADC by \$9.3 million, and other changes with a combined increase of \$3.5 million. Approximately \$191.1 million or 72.5 percent of the ADC is budgeted in the General Fund.
- \$1.7 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.
- Finally, \$2.1 million has been budgeted citywide (\$1.6 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was added to the City's defined benefit pension plan by San Diego Ordinance O-18608, adopted on January 11, 1999, in order to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at

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least ten years of service credit, whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2014. As a result, Ordinance O-20282 was adopted on July 23, 2013 in order for the City to fund the supplemental COLA benefit on an annual pay-as-you-go basis.

Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2013 is approximately \$444.1 million and the Annual Required Contribution (ARC) for Fiscal Year 2015 was determined to be \$38.1 million. This valuation assumes a 6.81 percent discount rate.



In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees, regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements, which cannot be changed until Fiscal Year 2015 at the earliest, set the City's annual OPEB funding at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. Therefore, the City has budgeted \$57.8 million in Fiscal Year 2015 for retiree health care benefits. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance funding the City's CalPERS Employer Retiree Benefit Trust (CERBT) account to pre-fund future OPEB costs. If the retiree health defined contribution and pay-as-you-go actuals exceed \$57.8 million, then the excess will be withdrawn from the CERBT.

Employee Offset Savings (EOS)

The Fiscal Year 2015 Adopted Budget includes Employee Offset Savings of \$9.5 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$9.5 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2015 Adopted Budget for Retirement DROP contributions is \$2.4 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related accidents or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2015 Adopted Budget is \$22.8 million. The decrease of approximately

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\$7.6 million from the Fiscal Year 2014 Adopted Budget is due to the reserve target being met in Fiscal Year 2014.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2015 Adopted Budget is \$2.1 million. This contribution funds the pay-go requirements for the LTD Fund; the reserve requirement for Fiscal Year 2015 was pre-funded with excess equity in Fiscal Year 2014.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2015 Adopted Budget for Flexible Benefits is \$80.1 million.

The passage of the Affordable Care Act mandates that, starting in 2015, large employers offer employees meeting certain criteria affordable health care coverage or be subject to penalties. The City currently offers healthcare coverage to all of its full time, three-quarter time, and half-time employees. As such, the fiscal impact to the City in Fiscal Year 2015 is not anticipated to be significant.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent. In addition, employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2015 Adopted Budget for SPSP is \$18.9 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2015 Adopted Budget for the City's contribution match is \$331,994, based on 594.75 FTE general members as of November 2013.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of their compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2015 Adopted Budget for the SPSP-H Plan is \$3.3 million.

Retiree Medical Trust (RMT)

General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2015 Adopted Budget for the City's contribution match is \$125,860.

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Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2015 Adopted Budget for Risk Management Administration is \$9.0 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2015 Adopted Budget for Medicare is \$8.6 million.



Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2015 Adopted Budget for Unemployment Insurance is \$1.2 million.

Labor Contracts

The City and each of its six labor unions have agreed to Memoranda of Understanding (MOU) with five-year terms, which include non-pensionable compensation increases consistent with the passage of Proposition B, which amended the San Diego City Charter on July 20, 2012. All agreements provide re-opener terms to meet and confer regarding increases to non-pensionable compensation for Fiscal Years 2017 and 2018.

The non-pensionable compensation increase percentages for each of the employee organizations for Fiscal Years 2014 to 2018 are detailed in **Table 16**.

Table 16: Non-Pensionable Compensation Increases Fiscal Years 2014 - 2018

Labor Group	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Teamsters Local 911	2.25%	1.25%	1.75%	-	-
IAFF Local 145	2.25%	1.25%	1.75%	-	-
POA	2.00%	1.00%	2.00%	1.00%	1.00%
AFSCME Local 127	1.75%	1.75%	1.75%	-	-

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Table 16: Non-Pensionable Compensation Increases Fiscal Years 2014 - 2018 (Cont'd)

Labor Group	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
MEA	1.75%	1.75%	1.75%	-	-
DCAA	1.75%	1.75%	1.75%	-	-

Citywide Reorganization/Restructuring

The Fiscal Year 2015 Adopted Budget reflects the restructuring of several departments as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2015 Adopted Budget.

Administration Department

The Administration Department has been dissolved, and its component programs have been transferred to various departments as described below.

Docket Office

The Docket Office was transferred from the Administration Department to the Office of the Chief Operating Officer.

Citizen's Assistance Program

The Citizen's Assistance Program was transferred from the Administration Department to the Human Resources Department.

EMS Contract Administration

Emergency Medical Services (EMS) contract administration was transferred from the Administration Department to the Fire-Rescue Department.

Gang Commission

The Gang Commission was transferred from the Administration Department to the Neighborhood Services Department.

Living Wage Program

The Living Wage Program was transferred from the Administration Department to the Purchasing & Contracting Department.

Economic Development Department

The Economic Development Division within the Planning Department has become a separate department called Economic Development. Creating a single department to coordinate economic development opportunities with local, national, and international stakeholders reflects the Mayor's commitment to foster economic development throughout the City. This new department will assure new and existing businesses that the City of San Diego is open for business and truly values businesses' contributions in creating a successful and diversified economy.

Mentor Protégé Program

The Mentor Protégé Program was transferred from the Administration Department to the Economic Development Department.

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Planning Department

The Planning Division and Facilities Financing program of the Development Services Department have been transferred into separate divisions within a newly-created Planning Department. This reorganization will allow the revised Planning Department to focus on California Environmental Quality Act (CEQA) requirements, community plan updates and urban design efforts.

Internal Operations Department

A new department called Internal Operations has been created for the Deputy Chief Operating Officer that will oversee the following departments: Performance and Analytics, Human Resources, Information Technology, Real Estate Assets, and Purchasing & Contracting.

Neighborhood Services Department

A new department called Neighborhood Services has been created for the Deputy Chief Operating Officer that will oversee the following departments: Commission for Arts & Culture, Commission on Gang Prevention & Intervention, Development Services, Human Relations Commission and Citizen's Review Board, Library, Park & Recreation, Planning, and Economic Development.

Infrastructure/Public Works Department

A new department called Infrastructure/Public Works has been created for the Deputy Chief Operating Officer that will oversee the following departments: Environmental Services, Public Utilities, Public Works (including Office of ADA Compliance & Accessibility), and Transportation & Storm Water.

Human Relations Commission & Citizens Review Board

The Human Relations Commission and the Citizens Review Board were transferred from the Human Resources Department to the Neighborhood Services Department.

Office of ADA Compliance & Accessibility

The Office of ADA Compliance & Accessibility was transferred from its own department into a division in the Infrastructure/Public Works Department.

Parking Meter Operations

The Parking Meter Operations program was transferred from the General Fund to a new special revenue fund called Parking Meter Operations.

Engineering & Capital Projects

The Public Works - Engineering & Capital Projects Department was transferred from the General Fund to a new internal service fund called Engineering & Capital Projects. Engineering services provided by the Public Works - Engineering & Capital Projects Department to General Fund departments will now be budgeted in the Citywide Program Expenditures Department. Separating Public Works - Engineering & Capital Projects from the General Fund will increase transparency through clear tracking of all the work performed by the department (both CIP and other). It will also add flexibility for the department to modify staffing levels in response to the size of the CIP.

Performance and Analytics Department

The Business Office section of the Office of the Assistant Chief Operating Officer has become a new department called Performance and Analytics. The Performance and Analytics Department will be responsible for improving the efficiency and effectiveness of City operations; performance measurement and management; long-term strategic planning and initiatives; the San Diego Works initiative; competitive bidding for City services, known as managed competition; and open data.

Corporate Partnerships & Development and Grants

The Corporate Partnerships & Development and Grants programs were transferred from the Office of the Chief Financial Officer to sections within the Office of the Assistant Chief Operating Officer.

Multimedia Services Department

The Multimedia Services Department was re-titled to the Communications Department, and all of the City's existing communications-related functions have been consolidated into this department. These functions include: Cable Office; CityTV; Internal Communications; Multimedia Services; and Public Information. A Communications Department with responsibility and authority over all City external and internal communications will ensure consistent and effective management of information; improve the ability of the Mayor and Council to reach the public and the workforce; and place appropriate focus on how the City communicates internally and externally. The department will use existing staff to balance project and department-specific communications.

Fiscal Actions in the Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget contains funding for the full payment of the pension ADC and funding for retiree health benefits. This budget also includes funding for storm water obligations, deferred capital, additional service enhancements, and other adjustments, which are described in more detail in the following sections.

Maintaining Reserves

Strong reserves position the City to weather significant economic downturns more effectively, manage the consequences of outside agency actions that may result in revenue reductions, and address unexpected emergencies such as natural disasters, or excessive liabilities or legal judgments against the City. In addition, the City's reserves are one of several factors considered by rating agencies and a strong reserve balance is an important credit feature. The City currently maintains several reserves for its operations and capital planning, including the Emergency Reserve and Stability Reserve for the General Fund, Development Services Reserve funds, Risk Management Reserve funds, and Public Utilities Reserve funds, among others.

The City's Reserve Policy currently defines a goal of maintaining a minimum of 14.0 percent of the most recent three-year average of annual audited General Fund operating revenues held in reserves. The 14.0 percent target for total General Fund Reserves includes the Emergency Reserve target of 8.0 percent and the Stability Reserve target of 6.0 percent. For Fiscal Year 2015, total General Fund Reserves is projected to be \$149.8 million or 14.0 percent of General Fund operating revenues of \$1.1 billion, with 8.0 percent in the Emergency Reserve and 6.0 percent in the Stability Reserve, in accordance with the Reserve Policy.

Based on the Fiscal Year 2014 Year-End Budget Monitoring Report, the Fiscal Year 2014 Excess Equity above the Fiscal Year 2014 General Fund reserve level is approximately \$18.5 million. Of this amount, \$1.7 million is allocated for Community Projects, Programs, and Services and \$12.8 million is targeted to fund the Public Liability Fund reserve in order to meet the 50.0 percent target level of outstanding public liability claims. The transfer of Excess Equity to the Public Liability Fund reserve is contingent on determining the General Fund unrestricted fund balance for Fiscal Year 2014 and confirming that \$12.8 million is available after meeting the 14.0 percent General Fund reserve target level. The remaining projected \$4.0 million in Excess Equity has been set aside to address potential General Fund expenditures resulting from the dissolution of the Redevelopment Agency as well as potential public safety needs related to the May 2014 firestorms.

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The \$12.8 million contribution to the Public Liability Fund reserve, if Excess Equity is available at the end of Fiscal Year 2014, will fully fund the reserve to the 50.0 percent target level. However, anticipated compliance claims of approximately \$9.5 million will require the use of the Public Liability Fund reserves in Fiscal Year 2015, which will reduce the Public Liability Fund reserve to a projected 40.0 percent reserve level in Fiscal Year 2015.

Table 17 displays a summary of projected General Fund Unrestricted Fund Balance for Fiscal Year 2015.

Table 17: FY 2015 Projected General Fund Unrestricted Fund Balance

	Amount	Percent of Revenue ¹
FY 2013 Ending Unrestricted Fund Balance	\$179.5	16.8%
FY 2014 Projected Revenue	1,268.1	
FY 2014 Projected Expenditures	(1,258.3)	
Loan to Successor Agency	(21.1)	
FY 2014 Projected Ending Unrestricted Fund Balance	\$168.3	15.7%
Emergency Reserve	85.6	8.0%
Stability Reserve	64.2	6.0%
FY 2015 Projected General Fund Reserve Level	149.8	14.0%
Excess Equity ²	18.5	1.7%
City Council Community Projects, Programs and Services	(1.7)	
Public Liability Reserve Contribution	(12.8)	
Revised Excess Equity	4.0	
FY 2015 Projected Unrestricted Fund Balance	153.8	

¹ The reserve percentage is calculated based on the most recent three year average of annual audited General Fund operating revenues. The most recent three year average of annual audited General Fund operating revenues is \$1.1 billion.

² Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue.

Due to the Workers' Compensation Fund Reserve requirement for Fiscal Year 2015 being met in Fiscal Year 2014 according to the Reserve Policy, the Fiscal Year 2015 Adopted Budget does not include a contribution to these reserves. The Reserve Policy requires that the Workers' Compensation Fund Reserves equal 25 percent of the value of outstanding claims.

Municipal Storm Water Permit Compliance

On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, coastal lagoons, and the ocean. The new permit, which took effect in July 2013, requires compliance with the federal Clean Water Act and storm water regulations by calendar year 2018.

The Fiscal Year 2015 Adopted Budget includes \$44.5 million to fund programs to comply with permit requirements. This includes the addition of 9.67 FTE positions, associated personnel expenditures of \$818,733, and \$5.5 million in contractual funding for Fiscal Year 2015 for storm water pollution prevention, street sweeping, and storm drain maintenance.

Deferred Capital

The City of San Diego maintains a large network of infrastructure assets, such as streets, facilities, storm drains, water and wastewater pipelines, parks, bridges, airports, and golf courses. From 2007 to 2011, the City took action to assess the condition of certain General Fund infrastructure assets. Based upon a report of the condition of these assets released in February 2012, the City's deferred capital backlog for General Fund street, facility, and storm water infrastructure assets was estimated at \$898.0 million. Of this amount, \$478.0 million was related to streets, \$185.0 million was attributed to facilities, and \$235.0 million was related to storm water infrastructure. The Transportation & Storm Water Department recently concluded an assessment of the City's storm drain pipes and determined that a portion of the storm water system can be rehabilitated rather than replaced. As a result of this assessment, the Department has revised the estimated maintenance backlog for storm water infrastructure from \$235.0 million to \$146.0 million.

On March 20, 2012, the City Council approved a deferred capital funding plan, known as Enhanced Option B, which provides for bond funding totaling \$494.4 million from Fiscal Years 2012 through 2017, and increasing annual cash funding for maintenance and repair and capital expenditures (previously called operations and maintenance as listed in Enhanced Option B) from \$52.7 million in Fiscal Year 2013 to \$79.0 million by Fiscal Year 2017. To date, an estimated \$213.3 million in bond proceeds including earned interest have been issued to fund Capital Improvements Program (CIP) projects for planning, design, and construction for the repair, expansion, and/or replacement of General Fund streets, sidewalks, facilities, and storm water infrastructure. This funding consists of the \$103.3 million issued in 2009, \$75.0 million issued in Fiscal Year 2012, and \$35.0 million issued in Fiscal Year 2013.

The Fiscal Year 2015 Adopted Budget includes an additional \$14.2 million in deferred capital cash funding, increasing the budgeted level to \$70.4 million in Fiscal Year 2015 to address deferred capital and maintenance and repair needs. This amount exceeds the approved Enhanced Option B funding plan for Fiscal Year 2015. In addition, a third bond issuance of \$120.0 million has been approved by the City Council.

Service Enhancements and Other Adjustments

The Fiscal Year 2015 Adopted Budget contains funding for service enhancements and other adjustments, which are described in detail below.

Infrastructure

\$120.0 Million CIP Bond Issuance

In January 2014, the City Council approved the issuance of \$120.0 million in lease revenue bonds to fund capital improvement projects. This bond issuance is delayed due to litigation; however, it is not expected to adversely impact the capital improvement projects for Fiscal Year 2015. The bond proceeds will be allocated to CIP projects as follows: \$48.6 million to facilities, \$44.1 million to streets, \$1.0 million to sidewalks, \$4.3 million to ADA improvements, and \$22.0 million to storm drains. The Fiscal Year 2015 Adopted Budget includes \$2.5 million in debt service payments related to the \$120.0 million bond which has not yet been issued.

Condition/Needs Assessments

The Fiscal Year 2015 Adopted Budget includes \$11.4 million in funding to conduct various condition/needs assessments of City infrastructure. Of this amount, a total of \$2.1 million is included in the General Fund to conduct the following condition/needs assessments: \$1.0 million for City facilities/buildings; \$560,000 for streets; \$105,163 for sidewalks; and \$393,539 to continue a condition/needs assessment of park assets.

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In addition, \$9.1 million in appropriations is included in the Public Utilities Department to conduct conditions/needs assessments of various Public Utilities facilities and infrastructure, including pipelines.

This budget also includes \$200,000 in the Environmental Services Department to conduct facility condition/needs assessments for solar initiatives.

SAP Enterprise Asset Management

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Asset Manager in the General Fund, \$155,012 in associated personnel expenditures, \$1.8 million in non-personnel expenditures, and \$103,135 in General Fund revenue to assist in the development of the new SAP Enterprise Asset Management System (EAM). This is in addition to 4.00 FTE positions, \$381,458 in personnel expenditures, and \$2.8 million in non-personnel expenditures budgeted in the Public Utilities Department for this project. Additionally, \$5.5 million in CIP funding is budgeted in the Public Utilities Department for Fiscal Year 2015. SAP EAM is a system that will be used to manage assets across all departments citywide during the life of the asset to maximize value.



Facilities Maintenance Positions

The Fiscal Year 2015 Adopted Budget includes the addition of 7.00 FTE positions, \$598,273 in associated personnel expenditures, and \$141,590 in non-personnel expenditures to support the maintenance of City facilities.

Sidewalk and Street Light Improvements

The Fiscal Year 2015 Adopted Budget includes the addition of \$2.6 million in non-personnel expenditures in the Streets Division of the Transportation & Storm Water Department for sidewalk and street light improvements.

Park & Recreation Parking Lot Repairs

The Fiscal Year 2015 Adopted Budget includes the addition of \$300,000 in non-personnel expenditures to fund critical parking lot and park road repairs at Park & Recreation facilities.

South Chollas Landfill / Storm Water Improvements

Included in the Fiscal Year 2015 Adopted Budget is \$2.1 million in non-personnel expenditures for storm water improvements at the South Chollas Landfill as a result of a Notice of Violation issued by the Regional Water Quality Control Board and the Local Enforcement Agency. The project cost is estimated at \$5.7 million for the General Fund (\$11.4 million Citywide) to implement a conceptual grading plan which will include demolition, removal, and replacement of some parking areas, and installation of drainage systems. Of the current estimate of \$5.7 million, funding of \$3.0 million was provided in Fiscal Year 2014 and an additional \$2.1 million is included in the Fiscal Year 2015 Adopted Budget for the General Fund portion of this project. In addition, funding of \$1.3 million from

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the Refuse Disposal CIP Fund, \$2.7 million from the Water Utility CIP Fund, and \$1.7 million from the (Fleet Services) Equipment Division CIP Fund is included in Fiscal Year 2015 to support this project.

South Chollas Facility Upgrades

Included in the Fiscal Year 2015 Adopted Budget is \$500,000 (\$450,000 in the General Fund) to rebuild the vehicle wash rack at the South Chollas Yard facility, which washes the vehicles to eliminate pollutants.

Streets Resurfacing Positions

The Fiscal Year 2015 Adopted Budget includes the addition of 2.00 Assistant Engineers-Civil and 2.00 Principal Engineering Aides, \$388,214 in associated personnel expenditures, and offsetting revenue to support streets slurry and overlay projects. These positions will be reimbursed by Prop 42 funds and deferred capital bonds.

Street/Sidewalk Managed Competition Alternative Proposal

The Fiscal Year 2015 Adopted Budget includes the addition of 14.00 FTE positions and \$948,604 in associated personnel expenditures, and an offsetting reduction in non-personnel expenditures for the implementation of an efficiency plan for providing street and sidewalk maintenance services as an alternative to the Street/Sidewalk Managed Competition proposal. This proposal results in a net zero impact in the Fiscal Year 2015 Adopted Budget while accelerating pothole response time and increasing the quantity of street milling and paving. This proposal is anticipated to improve the overall condition of street pavement surfaces.

Storm Water Infrastructure

The Fiscal Year 2015 Adopted Budget includes the addition of 2.00 FTE positions, \$180,638 in personnel expenditures, and \$4.1 million in non-personnel expenditures in the Transportation & Storm Water Department to provide maintenance and repair on the City's storm drains to comply with storm water permit requirements. The additional funding will provide for new and increased programs, such as increased permitting and monitoring related to channel maintenance, increased pump station maintenance and repair, and increased storm drain system planning and preliminary design.

Transfer to Drainage Projects

The Fiscal Year 2015 Adopted Budget includes the addition of \$2.9 million in non-personnel expenditures in the Transportation & Storm Water Department to support storm water drainage capital improvement projects.

Transfer to Engineering & Capital Projects

The Fiscal Year 2015 Adopted Budget includes \$2.0 million in transfers to the Engineering & Capital Projects Fund related to services provided to General Fund Departments by the Public Works - Engineering & Capital Projects Department.

Park & Recreation Capital Improvement Program (CIP) Projects

The Fiscal Year 2015 Adopted Budget includes the addition of \$1.7 million in General Fund contributions to fully fund the following Park & Recreation CIP projects:

- \$970,000 for the development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.
- \$600,000 for the construction of a security lighting system at Silver Wing Neighborhood Park.

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- \$100,000 for the construction of a 1,300 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of the Miner's Ridge Loop staging area.
- \$47,000 for the construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Public Safety

Sworn Officer Retention Program

Included in the Fiscal Year 2015 Adopted Budget is \$3.2 million to continue funding for the Police retention program. The Fiscal Year 2014 Adopted Budget included \$2.0 million in the General Fund Appropriated Reserve for the purpose of funding a Police retention program. On August 28, 2013, the City Council approved the use of this budget to increase uniform allowance, and provided funding for police officer recruitment activities. The \$3.2 million in funding in the Fiscal Year 2015 Adopted Budget will allow for the continuation of this program through the reinstatement of Holiday Premium Pay.

Police Academy Recruits

The Fiscal Year 2015 Adopted Budget includes the addition of 36 Police sworn positions (18.00 FTE positions) over four police academies, \$2.6 million in associated personnel expenditures, and \$244,000 in non-personnel expenditures as part of the five-year staffing plan. The four academies will take place in August, November, February and May of Fiscal Year 2015. Each academy will increase from 34 to 43 Police recruit positions, thereby adding nine Police recruit positions per academy.

This budget also includes the addition of nine Police sworn positions and \$1.2 million in associated personnel expenditures for positions that were added in Fiscal Year 2014 for the May 2014 academy.

Police Body Worn Cameras

The Fiscal Year 2015 Adopted Budget includes \$1.1 million to provide continued funding for body worn cameras that are worn by Police officers to record interactions with the public. The audio and visual recordings will be stored digitally and can be used as evidence in court and for departmental purposes. Funding of \$1.0 million was provided in Fiscal Year 2014 to partially fund the project's information technology infrastructure, cameras, and software for the Department's patrol officers. The Police Department intends to eventually equip every patrol officer with a body worn camera.

Assistant Police Chief

The Fiscal Year 2015 Adopted Budget includes the addition of \$289,954 in personnel expenditures for the addition of 1.00 Assistant Police Chief to support Police Department operations.

Police Civilian Positions

The Fiscal Year 2015 Adopted Budget includes the addition of 17.00 FTE Police civilian positions, \$1.4 million in personnel expenditures and \$35,984 in non-personnel expenditures to support Police Department operations, including enforcement of the Neighborhood Parking Protection Ordinance.

Helicopter Maintenance Support

The Fiscal Year 2015 Adopted Budget includes the addition of \$1.5 million in non-personnel expenditures to support helicopter maintenance and fuel expenditures related to the Air Support Unit due to anticipated insufficient funding of these expenditures from the Seized Asset Funds in Fiscal Year 2015.

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Skyline Temporary Fire Station

The 2011 Citygate Standards of Coverage Report recommended that a fire station be located on City owned land on Skyline Drive and Sychar Road. However, to immediately address the coverage gap, a temporary fire station is needed, and is anticipated to open in January 2015. The Fiscal Year 2015 Adopted Budget includes \$751,489 in overtime expenditures and \$200,000 in non-personnel expenditures to staff the temporary Fire station for a period of six months in Fiscal Year 2015.

Additional Fire Academies

The Fiscal Year 2015 Adopted Budget includes \$532,538 in personnel expenditures and \$553,573 in non-personnel expenditures for two additional fire academies. The Fire-Rescue Department held one Fire Academy during Fiscal Year 2014. However, current vacancies and anticipated attrition within the department require funding for two additional academies for a total of three academies in Fiscal Year 2015.

Fast Response Program

The Fiscal Year 2015 Adopted Budget includes the addition of \$527,000 in one-time overtime expenditures for 1.00 Fire Captain and 1.00 Firefighter/Paramedic, and \$72,000 in non-personnel expenditures for safety tools and supplies, medical equipment, and associated repair and maintenance services to implement the Fast Response Program.

Boating Safety Unit

The Fiscal Year 2015 Adopted Budget includes \$460,656 for the addition of 4.00 Lifeguard 3s at Boating Safety Units to serve as emergency support to all the other Lifeguard Districts during periods of increased activity or operations.

Lifeguard Facility Improvement

The Fiscal Year 2015 Adopted Budget includes the addition of \$500,000 in non-personnel expenditures related to the facility improvement to convert an existing location into a locker room and sleep facility for lifeguards.

Windansea Lifeguard

Included in the Fiscal Year 2015 Adopted Budget is the addition of 1.00 Lifeguard 3 and \$115,163 in associated personnel expenditures at Windansea Beach for summer months and at the Boating Safety Unit in non-summer months. This addition is offset by a reduction of 3.30 Lifeguard 1 hourly support and \$121,975 in personnel expenditures resulting in a net reduction of \$6,812.

Personal Protective Equipment

The Fiscal Year 2015 Adopted Budget includes the addition of \$441,000 in non-personnel expenditures for the purchase and/or replacement of personal protective equipment (PPE) for firefighters.

Emergency Operations Equipment

The Fiscal Year 2015 Adopted Budget includes the addition of \$277,403 in non-personnel expenditures to fund the replacement of aging or underpowered vehicle extrication tools or other rescue tools that are not compatible with new apparatus; purchase of a Paratach Trench Shoring System for a second Fire-Rescue apparatus to expedite a life threatening rescue; replacement of 244 breathing apparatus bottles; and replacement of 10 aging power units and spreaders/cutters.

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Fire Vessel Repair

The Fiscal Year 2015 Adopted Budget includes the addition of \$60,000 in one-time non-personnel expenditures for the emergency repair of one fire boat used by the Lifeguard Division, which is out of service due to engine malfunction.

Neighborhoods

Transfer to Maintenance Assessment Districts

The Fiscal Year 2015 Adopted Budget includes the addition of \$2.2 million in non-personnel expenditures for the projected increase in general benefit contributions to Maintenance Assessment Districts (MADs) as a result of the reengineering of the MADs.

Expansion of Library Hours

The Fiscal Year 2015 Adopted Budget includes the addition of 16.19 FTE positions, \$1.3 million in personnel expenditures and \$185,375 in non-personnel expenditures to support expanded service hours at all San Diego Public Library locations. All branch library locations will gain 4 hours per week, while the Central Library will gain 3 hours per week. In addition, there will be expanded hours at 12 branch libraries on Saturdays and Sundays.

Library After-School Program

The Fiscal Year 2015 Adopted Budget includes the addition of 6.90 FTE positions, \$421,698 in associated personnel expenditures, and \$79,318 in non-personnel expenditures to support the Do Your Homework @ the Library after-school program.

CONNECT2Careers

Included in the Fiscal Year 2015 Adopted Budget is \$200,000 to support the San Diego Workforce Partnership's CONNECT2Careers program, which provides youth with summer employment opportunities, job-readiness training, and job placement.

Park Ranger for Coastline Area

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Park Ranger, \$78,182 in personnel expenditures, and \$36,000 in non-personnel expenditures to support the Coastline Area.

New Park & Recreation Facilities

The Fiscal Year 2015 Adopted Budget includes the addition of 8.37 FTE positions, \$479,642 in personnel expenditures, and \$313,043 in non-personnel expenditures to support and maintain the following new facilities that are scheduled to open in Fiscal Year 2015: Solana Ranch Neighborhood Park, Ed Cramer Park, Cabrillo Heights Neighborhood Park, Memorial Pool Expansion, Central Avenue Mini Park, Old San Ysidro Fire Station land conversion, San Ysidro athletic field, Balboa Park Central Mesa, and an additional 200 open space acres in Deer Canyon and near Los Penasquitos Canyon Preserve. In addition, the budget includes the operations and maintenance of Morley Green Park that was transferred from the Redevelopment Agency, as well as properties in the Peninsula Community to be transferred to the Park and Recreation Department from the Real Estate Assets Department.

Brush Management

Included in the Fiscal Year 2015 Adopted Budget is the addition of \$1.0 million in non-personnel expenditures to cover increased brush management contractual costs from \$2,051 per acre to \$5,720 per acre.

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County of San Diego Animal Services Contract

The Fiscal Year 2015 Adopted Budget includes the addition of \$883,668 in non-personnel expenditures for increased contract costs as determined by the County of San Diego for animal services.

Community Plan Updates

The Fiscal Year 2015 Adopted Budget includes the transfer of 7.00 FTE positions and \$709,163 in associated personnel expenditures from the Development Services Enterprise Fund to the General Fund for CEQA and urban design related to Community Plan Updates (CPUs). In addition, 1.00 Associate Planner and 1.00 Assistant Traffic Engineer, \$204,369 in associated personnel expenditures, and \$1,850 in non-personnel expenditures have been added in the Fiscal Year 2015 Adopted Budget to continue work on CPUs. The total amount included in the Fiscal Year 2015 Adopted Budget for CPUs is \$2.1 million.

In addition, the Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Clerical Assistant 2, \$66,599 in associated personnel expenditures and \$20,500 in non-personnel expenditures to provide enhanced administrative support to Community Planning Groups (CPGs).

Urban Forestry Program

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Urban Forester and \$185,850 in associated personnel expenditures to implement the Citywide Urban Forestry program. This program would begin to identify strategies and policies for proactively managing the City's trees; coordinate citywide tree services; serve as a liaison to the Community Forest Advisory Board (CFAB) and other community groups; and provide technical and professional guidance.

Climate Action Plan and Sustainability Initiatives

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Sustainability Program Manager and \$201,605 in associated personnel expenditures to provide leadership and coordination across departments for Climate Action Plan implementation and related sustainability initiatives including mobility, energy efficiency and conservation efforts. This position will also promote and foster the industry within the City's emerging sustainability sector through support for company retention, expansion, and trade development, as well as startup support for entrepreneurs.

Property Value Protection Ordinance Support

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Zoning Investigator 2, \$91,805 in personnel expenditures, \$9,550 in non-personnel expenditures, and \$93,260 in revenue to support the Property Value Protection Ordinance, including monitoring, inspection and enforcement.

Neighborhood Code Compliance Support

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Zoning Investigator 2 and \$99,436 in personnel expenditures to provide support for Neighborhood Code Compliance for citywide enforcement of violations related to nuisance residential rental properties. Enforcement remedies used include Notice of Violation, Civil Penalty Notices, Abatement Notices and Administrative Citations.

Code Enforcement Support

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Program Manager, \$178,310 in associated personnel expenditures, and \$1,000 in non-personnel expenditures to oversee building and housing code enforcement programs. This includes the review of building plans and specifications, and inspections required to determine violations of city and state code requirements.

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This budget also includes the addition of 1.00 Program Manager, \$178,310 in associated personnel expenditures, and \$1,000 in non-personnel expenditures to oversee the land development review code enforcement programs. This includes the enforcement of the Land Development Code and other related city and state codes relating to zoning, land use, environmental sensitive lands, graffiti, news racks and tree permits.

Overnight Camping Kumeyaay Campground

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1, \$121,054 in personnel expenditures, \$18,300 in non-personnel expenditures, and \$40,000 in partially offsetting revenue to re-open the Kumeyaay Campground for overnight weekend camping.

Penny for the Arts

Penny for the Arts presents a plan proposed by the Commission for Arts and Culture Department to restore the arts, culture, and community festivals over a five-year period from Fiscal Year 2013 through Fiscal Year 2017 from the Transient Occupancy Tax (TOT) allocations. This plan was approved by City Council on October 22, 2012. The Fiscal Year 2015 Adopted Budget includes the addition of \$451,085 in non-personnel expenditures for funding to support Penny for the Arts. In addition, 1.00 Associate Management Analyst position and \$98,380 in associated personnel expenditures have been included to support art-related programs and services.

Homelessness Solutions

The Fiscal Year 2014 Adopted Budget included \$1.9 million in General Fund funding to extend the operations of the Single Adult Emergency Winter Shelter and the Veterans Shelter. While the Fiscal Year 2015 Adopted Budget includes generally the same level of General Fund funding as the Fiscal Year 2014 Adopted Budget for homeless efforts, this budget includes the redirection of these funds towards outcome-focused services and critical program enhancements that result in the most effective use of resources and a coordinated system. In addition, \$150,000 in additional funding for homeless triage beds is included in this budget. The following describes the reallocation and additional funding for homeless solutions as reflected in the Fiscal Year 2015 Adopted Budget.

Enhanced Single Adult Winter Shelter and Veterans Winter Shelter

The Fiscal Year 2015 Adopted Budget includes \$800,000 to provide funding for four months of operations of the Single Adult Winter Shelter and Veterans Winter Shelter, and to allow the operators to improve the assessment and case management services offered and partner closely with existing integrated homeless outreach efforts to increase opportunities for homeless San Diegans residing at these shelters to be placed in more stable, permanent housing. This funding will augment the Community Development Block Grant (CDBG) funding for the Veterans Winter Shelter from November through March during the coldest and wettest months of the year.

Coordinated Assessment, Coordinated Entry, and Homeless Management Information System

One-time funding of \$400,000 is included in the Fiscal Year 2015 Adopted Budget to support the Regional Continuum of Care's development of a coordinated intake and assessment system, applicable to all organizations throughout the City and region, to address the needs of critical homeless housing and services programs. By expanding the system, agencies will be able to share data in real time, allowing services to be delivered in a more coordinated and efficient manner.

Serial Inebriate Program (SIP) Expansion

The Serial Inebriate Program (SIP) has positively impacted chronic homeless alcoholics who cycle in and out of detoxification centers, county jail, and local emergency rooms. By providing intensive

Executive Summary

case management and access to housing, clients are able to improve their well-being and achieve long-term recovery. The Fiscal Year 2015 Adopted Budget includes \$120,000 to restore the SIP to pre-reduction funding levels and nearly triple the number of individuals capable of being served, making an additional 20 units or beds available for SIP participants, increasing the total SIP support units and beds to 32.

Neil Good Day Center Service Enhancement

The Neil Good Day Center serves as a point-of-entry to San Diego's full array of homeless services. It also provides homeless individuals access to showers, mail services, computer, medical care, and case management. The Fiscal Year 2015 Adopted Budget includes funding of \$80,000 to enhance the services that the Neil Good Day Center offers, including targeted case management.

Homeless Outreach Team Enhancement

The Fiscal Year 2015 Adopted Budget includes \$40,000 to link the San Diego Police Department's Homeless Outreach Team (HOT) efforts with local housing and service providers to enhance the street outreach and engagement services currently provided to homeless individuals. With this additional funding, each HOT rotation would include alternating members of the provider community. The combined knowledge of police officers assigned to HOT and service providers will engage homeless individuals and link them with appropriate resources. In addition, the San Diego Housing Commission would work with participating providers to set aside housing inventories for eligible homeless individuals encountered by HOT officers while they are on patrol.

Homeless Transitional Storage Facility

The Fiscal Year 2015 Adopted Budget includes \$150,000 to support the operation of the Girls Think Tank storage facility, which provides a place for 350 homeless families and individuals to safely store their personal belongings.

Connections Housing Downtown Gap Funding

With the opening of the Connections Housing Downtown facility in March of 2013, more than 500 homeless individuals have been positively impacted. Due to the higher level of services required by the building's residents, the intensive services budget was immediately implemented, resulting in a budget gap of \$400,000. The Fiscal Year 2015 Adopted Budget includes \$300,000 for People Assisting the Homeless' (PATH) continuation of essential services, and for development partners to continue to pursue private fundraising and public grants to fill the remaining gap in operating funds.

25 Homeless Triage Beds

The Fiscal Year 2015 Adopted Budget includes the addition of \$150,000 in non-personnel expenditures to provide 25 triage beds to be utilized by the San Diego Police Department Homeless Outreach Team (HOT) and help HOT officers better connect individuals with an emergency bed. The addition of 25 beds will create a pathway that will help assist HOT Team Officers better serve homeless individuals. After providing a preliminary assessment, HOT Officers will then coordinate with local service providers to connect clients with permanent supportive housing.

Open Government / Transparency

Open Data Officer

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Open Data Officer and \$201,605 in associated personnel expenditures to implement an Open Data policy and enhance transparency of government operations through increased public access to City data and information.

Executive Summary

Email Retention

The Fiscal Year 2015 Adopted Budget includes the addition of \$500,000 (\$255,000 in the General Fund) in non-personnel expenditures to establish an email retention policy to store the City's electronic emails.

Other Significant Adjustments

Storm Water Permit Compliance

The Fiscal Year 2015 Adopted Budget includes the addition of 7.67 FTE positions, \$638,095 in personnel expenditures, and \$1.4 million in non-personnel expenditures in the Transportation & Storm Water Department to maintain storm water permit compliance. The additional funding will provide for new and increased programs, such as increased high efficiency street sweeping, increased enforcement and rebates encouraging reduced irrigation runoff, increased storm water quality monitoring, and increased storm water best management practices planning and preliminary design.

Storm Water Code Enforcement

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Combination Inspector 2 and \$108,224 in personnel expenditures to support the Code Enforcement Division of the Development Services Department for storm water regulations. This position will review storm water regulations, inspections, enforcement of current violations, and preparation of remedial actions

Improvement to Government Operations

On October 28, 2013, the City Council approved the Improvement to City of San Diego Government Operations plan, which is intended to impose a culture of discipline, transparency, accountability, and continuous improvement on the City's governmental operations. This effort includes a revised City management organizational structure, the development of a training and professional development curriculum offered through customized Management and Leadership Academies, and retention of a consultant to assist with identifying opportunities for efficiencies citywide.

The governmental operations improvement effort includes the following organizational structure: Restoration of 3.00 Deputy Chief Operating Officer positions which will lead the City's key business units; creation of three new departments (Planning Department, Communications Department, and Performance and Analytics Department); and development and delivery of Management and Leadership Academies.

The plan is being implemented through a two-phased approach spanning over Fiscal Years 2014 and 2015. The Fiscal Year 2015 Adopted Budget reflects the addition of positions and other adjustments related to Phase One which was implemented in Fiscal Year 2014, as well as adjustments associated with Phase Two of this plan. This resulted in the net addition of 8.00 FTE positions, \$2.0 million in personnel expenditures, \$1.5 million in non-personnel expenditures and \$1.4 million in revenue.

Transfer to Civic San Diego

The Fiscal Year 2015 Adopted Budget includes \$225,000 in non-personnel expenditures for the formation of a Public-Private Partnership Transit Oriented Development Fund, in conjunction with the Housing Commission. The fund is anticipated to be approximately \$50 to \$100 million with an emphasis on affordable housing, retail/commercial, infrastructure, economic growth and social benefits. This funding will provide seed money for staff time and consultant costs to conduct outreach in the affected communities and to prepare the necessary financial modeling.

Executive Summary



In addition, \$75,000 in non-personnel expenditures is included in the Fiscal Year 2015 Adopted Budget to develop reuse opportunities for the old Main Library.

Living Wage Program

The Fiscal Year 2015 Adopted Budget includes the addition of 1.00 Senior Management Analyst and \$115,897 in associated personnel expenditures to ensure compliance with the Living Wage Ordinance's strengthened enforcement provisions and allow monitoring of the expanded number of applicable service contracts.

Prevailing Wage

The Fiscal Year 2015 Adopted Budget includes the addition of 7.00 FTE positions, \$768,836 in associated personnel expenditures, \$11,500 in non-personnel expenditures, and \$590,000 in partially offsetting revenue to support the Equal Opportunity Contracting Prevailing Wage Ordinance.

Vacation Pay in Lieu

The Fiscal Year 2015 Adopted Budget includes the addition of \$509,800 in the Park & Recreation Department, \$700,000 in the Fire-Rescue Department, and \$1.8 million in the Police Department for vacation pay in lieu expenditures to more closely align the budget to actual expenditures.

Relocation/Tenant Improvements

The Fiscal Year 2015 Adopted Budget includes the addition of \$500,000 in non-personnel expenditures in the Public Works - General Services Department for tenant improvements and relocation of staff in various departments which includes: build-out of the City Administration Building's Fourth Floor to accommodate the restructure of the Communications Department; relocation of the Public Works Department staff from the Executive Complex to 525 B Street to centralize Public Works staff responsible for executing the City's Capital Improvement Program; and, relocation of the Planning Department to the Executive Complex space vacated by the Public Works Department staff.

Reductions

Civic and Urban Initiatives Program

The Fiscal Year 2015 Adopted Budget includes the reduction of 4.00 FTE positions, \$363,782 in personnel expenditures, and \$336,762 in non-personnel expenditures related to the Civic and Urban Initiatives program.

Vacant Positions

The Fiscal Year 2015 Adopted Budget includes the reduction of 6.50 FTE positions and \$548,134 in personnel expenditures due to the elimination of vacant positions. Of the 6.50 FTE positions, 2.50 FTE positions have been reduced from the Library Department and 2.00 FTE positions from the Police Department due to the positions being vacant since Fiscal Year 2012. The reduction of these vacant positions will not result in any service level impacts.

Executive Summary

One-Time Resources and Uses

The Fiscal Year 2015 Proposed Budget includes \$33.9 million in one-time resources as displayed in **Table 18: Fiscal Year 2015 One-Time Resources**.

Table 18: Fiscal Year 2015 One-Time Resources

One-Time Resources	Amount
Pre-funding of Public Liability Reserve from Fiscal Year 2014 Excess Equity ¹	\$16,000,000
Transient Occupancy Tax (TOT) Fund Balance	7,757,844
Disaster Recovery Reimbursements	2,200,000
Pilot Program Helicopter Fund Balance	1,940,665
Reduction of Deferred Capital Debt Service Payments	1,700,000
Prepayment to LTD Reserve from Excess Equity	1,200,000
Reimbursement for expenses incurred for Convention Center Project	1,500,000
PETCO Park Fund Balance	700,000
Risk Management Administration Fund Balance	494,875
Wireless Antenna Fund Balance	400,000
Total	\$33,893,384

¹ Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue.

This compares to approximately \$37.5 million in one-time uses as displayed in **Table 19: Fiscal Year 2015 One-Time Uses**.

Table 19: Fiscal Year 2015 One-Time Uses

One-Time Uses	Amount
Full funding of Public Liability Fund Reserve	\$12,800,000
Storm Water Permit Compliance	3,660,000
Information Technology Discretionary Expenditures	3,237,329
Sidewalk and Street Light Improvements	2,600,000
South Chollas Landfill / Storm Water Improvement	2,134,000
Supplemental Cost of Living Adjustment (COLA)	1,738,089
Park & Recreation Capital Improvement Program (CIP) Project Expenditures	1,717,000
Addition of Two Fire Academies	1,086,111
Police Body-Worn Cameras	1,090,000
Facilities Condition/Needs Assessment	1,000,000
Fire Personal Protective Equipment and Emergency Operations Equipment	718,403
Fire Fast Response Program	599,000
Street Condition/Needs Assessment	560,000
Lifeguard Facility Improvement for the Boating Safety Unit	500,000
Tenant Improvements and Moving Expenditures	500,000
South Chollas Facility Upgrades	450,000
Kinder Morgan Litigation Expenditures	450,000
Coordinated Assessment, Coordinated Entry, and Homeless Management Information	400,000
SAP Enterprise Asset Management Project	371,160
Park & Recreation Facility Improvements	300,000
Park Assets Condition Assessment	250,000
Settlement with the Regional Water Quality Control Board	246,367
Non-Personnel Expenditures for Police Sworn Positions	244,000

Executive Summary

Table 19: Fiscal Year 2015 One-Time Uses

One-Time Uses	Amount
Developer for SAP Reports	217,000
Library Materials	209,500
Funding for Homeless Triage Beds	150,000
Transfer to Civic San Diego for Old Main Library Reuse and Transit Oriented Development Fund	125,000
Sidewalk Condition/Needs Assessment	105,163
Total	\$37,458,122

The information shown in the tables above reflects that there are \$3.6 million more in one-time uses than one-time resources being utilized. This is consistent with the budget policy that one-time resources should not be used to fund ongoing uses.

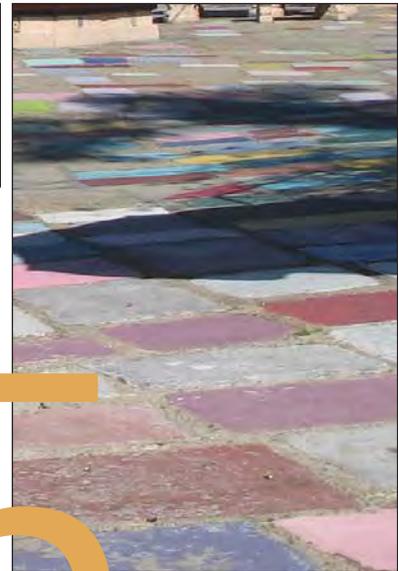
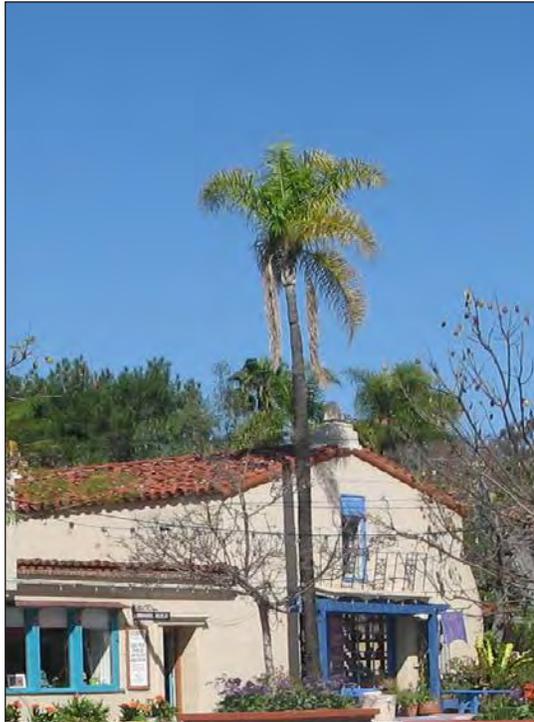


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CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
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Fiscal Policies

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– *Charter Section 71*

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2013 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook primarily focuses on the General Fund and has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– *Charter Sections 39 and 89*

Fiscal Policies



Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– *Council Policy 000-02*

Budget Policy

The City developed a Budgetary Policy in Fiscal Year 2010 which assists the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– *Council Policy 000-02*

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– *Charter Sections 69 and 265*

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is

incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Mid-Year Budget Adjustments

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus.

The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, provided that (1) the City Council may budget and appropriate up to the total amount recommended by the Mayor, or (2) if the Mayor recommends budgeting less than \$5.0 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to \$5.0 million or not more than 50 percent of any projected surplus, whichever total dollar amount is less.

– *Municipal Code section 22.0229*

Community Projects, Programs, and Services

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

– *Council Policy 100-06*



Fiscal Policies

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– Council Policy 800-14

CIP Transparency

The Capital Improvements Program Transparency Policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

– Council Policy 000-31

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008 and updated every other year, documents the procedures and goals for the use of various debt instruments to finance City needs and sound management of the existing debt obligations.

The Debt Policy established guidelines to address the following: purpose and need for financing; creditworthiness objectives; types of debt; affordability targets; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.



Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also

included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program.

– *City Debt Policy (Amended by Resolution 308090 in April 2013)*

Investment

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The City Treasurer's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in August 2012 and by the California Municipal Treasurers Association in November 2012.

– *City Treasurer's Investment Policy*

Financial Reserves

The City Reserve Policy, amended by City Council on July 1, 2014, defines the City's reserves and sets policy targets for reserves across the spectrum of City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

Total General Fund Reserves, which include the Emergency Reserve and the Stability Reserve, are set at 14 percent of the most recent three year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8 percent, and the Stability Reserve shall be set at a target level of 6 percent. This 14 percent reserve target is expected to be met in Fiscal Year 2014 based on the current level of reserves and the Fiscal Year 2014 year-end projections.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and amounts determined to be Excess Equity shall equal the sum of unrestricted fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meeting operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and their property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

Fiscal Policies

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

In the May Revision of the annual budget, the Mayor may propose to budget any projected excess equity as a contingency to fund the General Fund Reserves, Risk Management Reserves or for a priority one-time capital need. The transfer would occur after the fiscal year close is completed and the budgeted Excess Equity amount is determined to be available in fund balance above the 14% General Fund Reserves.

Workers' Compensation Fund Reserve Policy

The City shall maintain reserves equal to 25 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The 25 percent reserve target was reached in Fiscal Year 2014 as set forth in the Reserve Policy.

Public Liability Fund Reserve Policy

The City shall maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019.

Long-Term Disability Fund Reserve Policy

Based on the average value of the annual actuarial liability valuations for Fiscal Years 2011 through 2013, the reserve target for the Long-Term Disability Fund is \$17.0 million and is expected to be achieved by Fiscal Year 2016. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self insurance.

– City Reserve Policy (Amended by Resolution 309101 in July 2014)

User Fees

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating

Fiscal Policies

the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2012 and all approved fee changes were implemented on July 1, 2012 with the commencement of Fiscal Year 2013. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2015 with implementation taking place with the commencement of Fiscal Year 2016.

– *Council Policy 100-05 (Resolution 307482)*

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

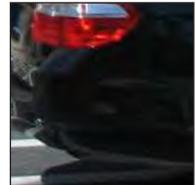


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CITY OF SAN DIEGO



ADOPTED BUDGET



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Efficiency Initiatives

Efficiency Initiatives

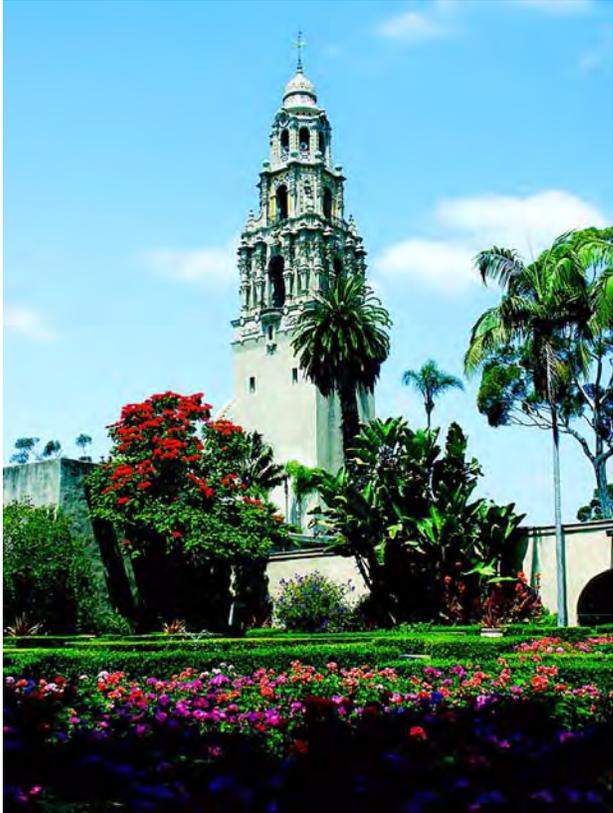
The City of San Diego strives to deliver public services to residents in the most efficient, effective, and productive manner. This goal may be achieved via direct outsourcing, managed competition, benchmarking, and employee incentive programs. The voters expressed their enthusiasm for competitive bidding for City services through their approval of Proposition C in November 2006, which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Competitive Bidding

Competitive bidding, otherwise known as managed competition, is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed by the City, while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

The City has put four functions through the competitive bidding process, leading to an estimated annual savings of \$9 million:

- The first competition was won by the Publishing Services Employee Proposal Team and was implemented in Fiscal Year 2012. This competition has resulted in approximately \$1.0 million in annual savings.
- The Street Sweeping competition was won by the Employee Proposal Team. Implementation began in Fiscal Year 2013. The proposal continues to yield \$0.5 million in annual savings.
- Landfill Operations was awarded to the Employee Proposal Team with implementation in Fiscal Year 2014. The Employee Proposal is estimated to result in up to \$3.5 million in annual savings.
- Fleet Maintenance Operations was awarded to the Employee Proposal Team with estimated annual savings of up to \$4.0 million and implementation in Fiscal Year 2015.



Efficiency Initiatives

San Diego Works

Mayor Faulconer announced a new program for Fiscal Year 2015 called San Diego Works to challenge employees, labor organizations and management to collaborate and submit cost-saving and operational streamlining ideas that will result in additional funding for neighborhood reinvestment.

San Diego Works is the next chapter in the City's recent history of government reforms that make more tax dollars available for community projects and services, such as street repairs and public safety. The initiative proposes to spur innovative ideas that reduce operational costs by offering City employees rewards and recognition for outstanding efficiency proposals that save money or allow for enhanced services to taxpayers that benefit neighborhoods.

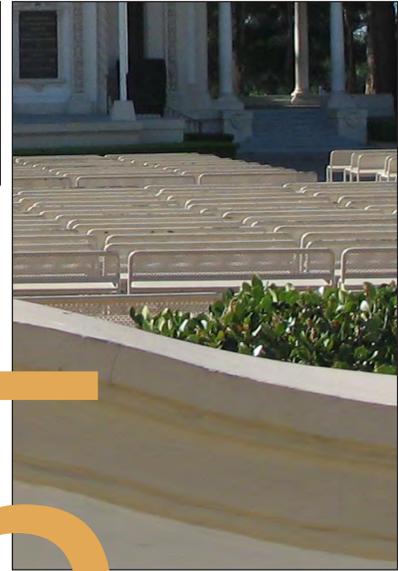
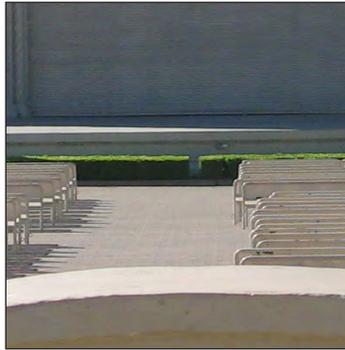
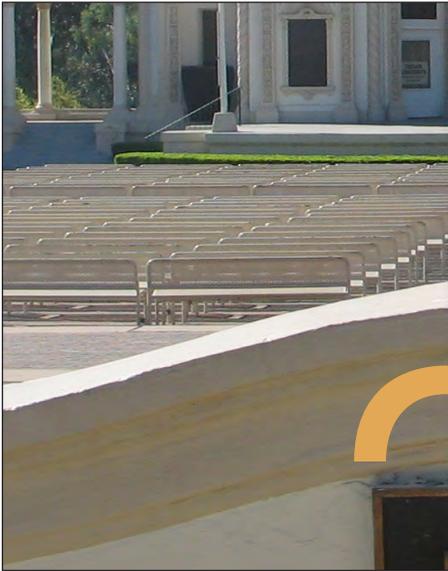
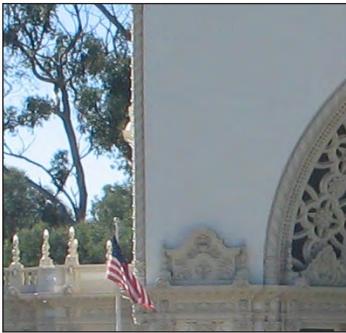
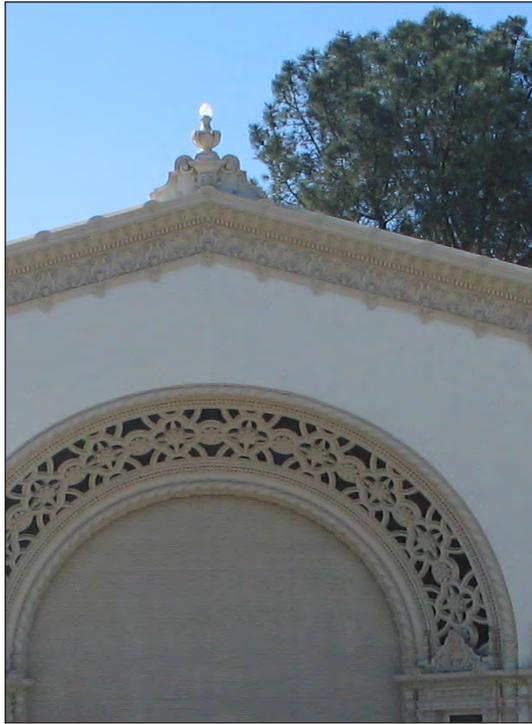
Complementing this effort, the Mayor also announced that he will work with City labor organizations to streamline the managed competition program by implementing 24 recommendations from the Huron Consulting Group, led by Stephen Goldsmith, former Indianapolis Mayor and nationally recognized government efficiency expert.

The City's new Performance and Analytics Department, created as part of the Fiscal Year 2015 budget, will oversee implementation of San Diego Works and an improved managed competition process, as well as other efforts to improve City operations, such as performance measurement and open data.

CITY OF SAN DIEGO



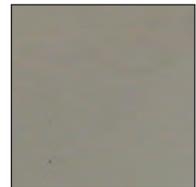
ADOPTED BUDGET



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Performance Management



Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring efforts with the budget decision-making process. The goal is to create a more strategically oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City, instill accountability, and support data-based decision-making.



Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The use of performance management is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the branch and department levels.

City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan is developed by City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

The City Strategic Plan goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, midterm achievements that will help the City achieve its goals. The objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.

Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of tactical plans at the branch level and for all Mayoral departments. These plans include the following elements: mission and vision statements, goals, objectives, performance measures, and targets.

Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables branches and departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests.

Performance Management

Using the new administration's priorities and areas of focus, the City intends to update the City Strategic Plan, department tactical plans, and their corresponding performance measures in Fiscal Year 2015 and Fiscal Year 2016. The City also intends to develop tactical plans at the branch level. These future efforts together will result in new City, branch, and department goals, objectives, and outcome-based performance measures.

Performance Measures

To measure how well these objectives are being met, the City uses performance measures as outcome-oriented indicators to show performance against expectations. These measures currently reside at the department level and are considered part of the City Strategic Plan. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Each indicator was selected for one or more of the following reasons: it reflects the department's priorities; it shows the results or outcomes of the department's performance; or it is considered useful in achieving the City's Strategic Plan goals and objectives.

During the Budget and Finance Committee meeting held on March 14, 2012, the Independent Budget Analyst presented a list of proposed performance measures which were selected to represent City Council priorities in five broad areas: Community Services, Infrastructure Maintenance and Expansion, Business and Economic Development, Environment and Sustainability, and Efficient and Effective Government. These proposed measures were reviewed by all relevant departments and those that were determined to be feasible have been included in the Fiscal Year 2015 Adopted Budget and can be seen in both Volumes I and II.

NOTE: The asterisk (*) denotes a performance measure from IBA Report #12-12 REV, Attachment B, 'City Council Outcome Measures'.

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1	Airports	Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%
2	Airports	Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0
3	Airports	Average number of working days to respond to a noise complaint	1	1	1
4	Airports	Percent of total revenue derived from aviation-related activities	41%	41%	41%
5	Airports	Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%
6	Assistant Chief Operating Officer	Total value of corporate partnership <ul style="list-style-type: none"> • Direct revenue • In-kind/pass-through 	\$880,000 \$140,000 \$740,000	\$789,000 \$325,000 \$464,000	\$1,000,000 \$450,000 \$550,000
7	Assistant Chief Operating Officer	Dollar amount of public/private partnership	N/A	\$5.0M	\$3.0M

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
8	Assistant Chief Operating Officer	Number of corporate and public/private partnerships	8	10	12
9	Assistant Chief Operating Officer	Number of citywide grants/donations proposals	N/A	3	6
10	Assistant Chief Operating Officer	Percent of audit recommendations implemented by the recommended date/timeframe	N/A	80%	90%
11	City Auditor	Percent of audit recommendations management agrees to implement	98%	100%	90%
12	City Auditor	Ratio of City's monetary benefits from audit activities to operational audit costs* ¹	2:1	7:1	4:1
13	City Auditor	Amount of City's measurable monetary benefits from audit activities ²	\$5.6M	\$22.3M ³	\$15.0M ⁴
14	City Auditor	Percent of audit work plan completed during the fiscal year	96%	73%	90%
15	City Auditor	Percent of hotline investigation recommendations management agrees to implement	100%	100%	90%
16	City Clerk	Level of public outreach achieved	92%	95%	95%
17	City Clerk	Percent of current legislative and election-related records made viewable online within a specified timeframe	99%	99%	95%
18	City Clerk	Percent of historical legislative and election-related records made viewable online within a fiscal year	100%	99%	100%
19	City Clerk	Number of hours ⁵ of training provided to City staff within the fiscal year	202	306	273
20	City Comptroller	Percentage of invoices paid on time Citywide according to the terms established with each vendor	81%	82%	85%
21	City Comptroller	Percentage of Charter 39 reports issued on time*	100%	90%	100%
22	City Comptroller	Number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository (cumulative) ⁶	271	310	410
23	City Treasurer	Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%
24	City Treasurer	Percentage of satisfied customers from Treasury lobby surveys	96%	95%	92%

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
25	City Treasurer	Number of basis points the Core and Liquidity Investment Portfolios outperformed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	Core: 15 bps Liquidity: 26 bps	Core: 1.9 bps Liquidity: 26.2 bps	Outperform benchmarks
26	City Treasurer	Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	95%	96%	95%
27	City Treasurer	Percent of professional workforce attending trainings, conferences, and continuing education programs	96%	93%	96%
28	City Treasurer	Percentage of delinquent account referrals collected	77%	95%	80%
29	Commission for Arts & Culture	Amount of time to deliver fully executed contracts to 90% of the arts and culture non-profits that receive funding awards from the City	N/A ⁷	8 months	6 months
30	Commission for Arts & Culture	Number of training sessions or workshops conducted to help local arts and culture non-profits better understand and participate in the City's annual funding process	N/A ⁷	5	6
31	Commission for Arts & Culture	Number of training sessions or workshops conducted to help local artists understand and better participate in the City's public art procurement process	N/A ⁷	0	4
32	Commission for Arts and Culture	Number of Balboa Park public art pieces conserved by December 31, 2014 (in preparation for the centennial celebration)	N/A ⁷	1	11
33	Commission for Arts & Culture	Number of times per month in a fiscal year that Commission newsletters are issued to Commissioners and City-funded arts and culture non-profits	N/A ⁷	1	2
34	Commission for Arts & Culture	Number of neighborhood arts/culture-themed tour itineraries provided to residents and visitors through online venues	N/A ⁷	9	12
35	Communications	Percentage of public meetings covered that requested live coverage	100%	100%	100%
36	Communications	Percentage of non-live meetings covered that requested coverage	100%	100%	75% ⁸

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
37	Communications	Percentage of news conferences covered that requested coverage	90%	80%	75% ⁸
38	Communications	Percentage of departmental videos produced that requested City TV services	100%	100%	75% ⁸
39	Debt Management	Percent of debt payments made to bond trustees on time	100%	100%	100%
40	Debt Management	Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received certification	100%	100%	100%
41	Debt Management	Percent of professional development and training goals met by the Department to maintain skilled employees and promote the highest ethical standards	82%	97%	100%
42	Debt Management	Percent of the City's Investor Information Webpage updated with City financial disclosures ⁹ required to be submitted to the designated electronic repository for municipal securities within two business days	94%	100%	100%
43	Debt Management	Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	100%	100%	100%
44	Debt Management	Percent of City public bond offerings priced similarly to comparable credits within the same timeframe	100%	100%	100%
45	Department of Information Technology	Customer satisfaction with Helpdesk/Service Desk service (scale 0-5)	4.66 ¹⁰	4.40 ¹¹	4.50
46	Department of Information Technology	Percent of service desk calls resolved on first call	93% ¹⁰	75% ¹²	80% ¹²
47	Department of Information Technology	Percent of Service Desk calls answered in ≤30 seconds	70% ¹⁰	89% ¹¹	90%
48	Department of Information Technology	Monthly user base (10,000+ users) to security incident ratio (for reporting purposes only)	1.4%	1.2% ¹³	<1.0% per month
49	Department of Information Technology	Percent of all managed IT Sourcing Service Level Agreement measures that are achieved	N/A ¹⁴	98%	98%

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
50	Department of Information Technology	Percent of mission-critical managed IT Sourcing Service Level Agreement measures that are achieved	N/A ¹⁴	95%	95%
51	Department of Information Technology	Percent of vendor-supported application development milestones completed on schedule	N/A ¹⁴	96%	96%
52	Department of Information Technology	Percent of Department of IT–managed Enterprise Platforms that meet standard of being no more than one major revision behind the current revision	N/A ¹⁴	70% ¹⁵	75%
53	Department of Information Technology	Percent of time that critical wireless infrastructure is available	99.999%	99.999%	99.999%
54	Department of Information Technology	Average number of busy seconds for voice radio access (per month)	123	≤92.09 per month	≤200 per month
55	Department of Information Technology	Percent of ERP work requests completed on schedule*	95%	95%	95%
56	Department of Information Technology	Number of City services that are available online (cumulative)*	N/A	72	N/A ¹⁶
57	Department of Information Technology	Number of City forms that can be completed and submitted online (cumulative)*	N/A	180	N/A ¹⁶
58	Development Services	Percent of plan reviews completed in two cycles or less	89%	88%	80%
59	Development Services	Percent of plan reviews achieved within stakeholder group-established turnaround times*	85%	87%	80%
60	Development Services	Percent of development inspections completed within next working day of request*	93%	93%	90%
61	Development Services	Percent of code enforcement cases meeting required code enforcement action deadlines*	95%	77%	90%
62	Economic Development	Number of jobs retained or created from projects assisted via Council Policy 900-12* ¹⁷	2,939	3,065 ¹⁸	2,000 ¹⁸
63	Economic Development	Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12 ¹⁹	N/A	\$1M	\$500,000 ¹⁸
64	Economic Development	Number of business projects assisted via Council Policy 900-12	21	16	18

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
65	Economic Development	Private capital invested as a result of economic development programs via Council Policy 900-12*	\$507M	\$328M	\$200M
66	Economic Development	Private sector dollars leveraged for capital improvements through Community Development programs ¹⁹	N/A	\$1.1M	\$1.1M
67	Economic Development	Number of Storefront Improvement Program projects designed	20	40 ²⁰	30
68	Economic Development	Number of program participants in existing CDBG Programs ¹⁹	N/A	9,511	4,000
69	Economic Development	Number of homeless persons assisted through CDBG and ESG programs* ¹⁹	N/A	4,795	4,000
70	Economic Development	Number of existing or aspiring small businesses assisted via office walk-in, phone call, or e-mail by OSB staff and Small Business Ambassador	6,105	6,325	6,100
71	Economic Development	Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	103	108	125
72	Environmental Services	Collection Services complaint rate (per 10,000 stops)	7.9	7.2	7.0
73	Environmental Services	Diversion rate of recycled materials from disposal ²¹	68%	67%	68%
74	Environmental Services	Number of State Minimum Standard Notice of Violations (NOVs) received	5	7	0
75	Environmental Services	Tons of household hazardous waste diverted from the Miramar Landfill* ²²	383	283	280
76	Environmental Services	Average number of training hours per employee ²³	13.11	13.00	14.00
77	Environmental Services	Satisfaction rate of environmental education and outreach survey ²⁴	100%	100%	100%
78	Facilities Financing	Number of public facilities financing plans updated /amended	6	11 ²⁵	10
79	Financial Management	Percent variance between actual General Fund revenue and the revised budget at year-end	0.8% ²⁶	TBD ²⁷	<3.0%
80	Financial Management	Percent variance between actual General Fund expenditures and the revised budget at year-end	0.8% ²⁶	TBD ²⁷	<3.0%

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
81	Financial Management	General Fund reserves (as a percent of total General Fund revenues) compared to goal*	16.8% ²⁶	TBD ²⁷	15.0%
82	Fire-Rescue	Cost/Loss Index (budget per capita + fire loss per capita)	\$157	<\$190	<\$190
83	Fire-Rescue	Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wild land fires to under 3 acres when noticed promptly, and treat up to 5 medical patients at once*	69%	69%	90%
84	Fire-Rescue	Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires*	69%	69%	90%
85	Fire-Rescue	Percent of time ambulance response time complies with the citywide standards for all Priority Levels combined (1 – life threatening; 3 – urgent; and 4 – non-emergency)*	97%	98%	90%
86	Fire-Rescue	Percent of time the First Responder (SFD only) meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in ≤8 minutes, 90% of the time).	86%	86%	90%
87	Fire-Rescue	Percent of time total First Responder (including mutual aid) meets the response time goal for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in ≤8 minutes, 90% of the time)*	86%	86%	90%
88	Fire-Rescue	Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)*	0:22M	0:17M	0:24M
89	Fire-Rescue	Sworn firefighters per 1,000 population*	0.65	0.65	0.71
90	Fire-Rescue	Lifeguards per 1,000 population*	0.11	0.11	0.11

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
91	Fire-Rescue	Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (contract requirement is to arrive in ≤12 minutes, 90% of the time)	96%	98%	≥90%
92	Fire-Rescue	Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (contract requirement is to arrive in ≤15 minutes, 90% of the time) ²⁸	100%	97%	≥90%
93	Fire-Rescue	Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (contract requirement is to arrive in ≤30 minutes, 90% of the time) ²⁸	100%	100%	≥90%
94	Homeland Security	Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	100%
95	Homeland Security	Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	88%	85%	90%
96	Human Resources	Frequency of Labor Management Committee meetings held annually	6:1 ²⁹	6:1 ²⁹	5:1 ²⁹
97	Human Resources	Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	90%	100%	100%
98	Human Resources	Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%
99	Human Resources	Number of hours in which training was conducted	900	1,000	1,200
100	Human Resources	Percent of unclassified recruitments Department responsibilities completed within 45 days	100%	100%	100%
101	Human Resources	Number of volunteers	33,505	27,583	28,000
102	Human Resources	Percent of Public Record Act requests completed within mandated timeline	75%	84%	100%
103	Independent Budget Analyst	Total number of City Council docket items reviewed	715	733	733
104	Independent Budget Analyst	Total number of IBA reports	64	64	64

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
105	Independent Budget Analyst	Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2
106	Independent Budget Analyst	Percent of City Council who find the financial trainings useful and informative	91%	100%	90%
107	Infrastructure/ Public Works	Percent of annual American with Disabilities Act (ADA) project list completed	11%	20%	20%
108	Infrastructure/ Public Works	Number of ADA complaints received	97	135	135
109	Infrastructure/ Public Works	Percent of ADA complaints completed	47%	52%	52%
110	Infrastructure/ Public Works	Number of trainings/presentations planned and provided	9	1 ³⁰	15
111	Infrastructure/ Public Works	Number of instances where technical assistance was provided on ADA	173	161	161
112	Library	Annual circulation per capita	5.24	5.11	5.11
113	Library	Annual attendance at adult programs*	128,020	182,010	195,000
114	Library	Annual attendance at juvenile programs*	241,036	267,078	275,000
115	Library	Number of patrons signed up to use the Internet on a library computer*	2,048,264	2,128,537	2,128,537
116	Library	Percent of satisfaction with staff customer service delivery	92%	89%	92%
117	Library	Number of annual operating hours	77,073	79,614	92,209
118	Library	Annual Library circulation per 1,000 residents*	6,956	6,878	6,878
119	Library	Total Library hours per week*: • Central Library • Branch Libraries	49 1,564	49 1,564	54 1,770
120	Neighborhood Services	Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	45%	42%	55%
121	Neighborhood Services	Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commissions hosted or was actively involved in	110	125	140
122	Park and Recreation	Results of customer satisfaction survey on Park & Recreation program activities	95.3%	92.4%	92.8% ³¹

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
123	Park and Recreation	Results of customer survey on overall satisfaction with Park & Recreation facilities	95.8%	95.0%	94.2% ³²
124	Park and Recreation	Percent compliance with maintenance standards ³²	Baseline data under development	90%	90%
125	Park and Recreation	Number of regulatory agency violations received for storm water violations (park personnel or park contractor violations)	0	0	0
126	Park and Recreation	Number of developed/undeveloped park acreage managed (includes water and joint use acreage)	41,439	41,439	41,656
127	Park and Recreation	Number of aquatic users	308,025	296,000	310,000
128	Park and Recreation	Number of hours of operation of recreation centers*	128,767	131,765	128,492
129	Park and Recreation	Number of acres of parks and open space per 1,000 population* ³³	31.84	31.84	32.00
130	Performance & Analytics	Amount of annual cost savings resulting from Managed Competition	\$1.5M	\$9.0M ³⁴	\$9.0M
131	Personnel	Number of days to issue certification to hiring departments (without recruitment)	11	5.3	14
132	Personnel	Number of days to issue certification to hiring departments when recruitment is required	100	57.5	65
133	Personnel	Number of Employee Performance Evaluation Training (EPRP)	12	11	12
134	Personnel	Number of Appointing Authority Interview Training (AAIT)	13	17	12
135	Personnel	Number of days classification and compensation studies conducted and completed by Classification Section	22	20	22
136	Planning	Number of long-range plans brought to a City Council hearing	2 ³⁵	3 ³⁶	6 ³⁷
137	Planning	Maintain a beneficial leveraging ratio between new grant funds awarded to matching General Fund financial requirements	5:1	10:1 ³⁸	10:1 ³⁸
138	Planning	Number of historic Mills Act inspections completed	188	200	250

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
139	Planning	Number of new CIP park projects created and transferred to PWD/E&CP for construction	N/A ³⁹	12	12
140	Police	Average response time to priority E calls (in minutes)*	6.3 (CY)	6.6 (CY)	7.0 (CY)
141	Police	Average response time to priority 1 calls (in minutes)*	11.8 (CY)	11.7 (CY)	14.0 (CY)
142	Police	Average response time to priority 2 calls (in minutes)*	25.2 (CY)	27.4 (CY)	27.0 (CY)
143	Police	Average response time to priority 3 calls (in minutes)*	61.9 (CY)	68.9 (CY)	68.0 (CY)
144	Police	Average response time to priority 4 calls (in minutes)*	67.4 (CY)	70.9 (CY)	70.0 (CY)
145	Police	Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.7% (CY)	53.0% (CY)	50.0% (CY)
146	Police	Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)*	4.18 (CY)	4.00 (CY)	4.50 (CY)
147	Police	Sworn officers per 1,000 population*	1.49 (CY)	1.50 (CY)	1.48 (CY)
148	Public Utilities	Average number of days to respond to and resolve customer-initiated service investigations ⁴⁰	18.3	12.6	10.0
149	Public Utilities	Miles of sewer mains replaced, repaired, and rehabilitated	52 ⁴¹	39	45
150	Public Utilities	Miles of water mains replaced ⁴²	22.9	30.5	28.0
151	Public Utilities	Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
152	Public Utilities	Number of sanitary sewer overflows (SSOs)*	42	32	40
153	Public Utilities	Number of water main breaks*	111	73 ⁴³	92
154	Public Utilities	Number of acute sewer main defects identified	45	51	48
155	Public Utilities	Average time to repair identified acute sewer main defects (days)*	33	47 ⁴⁴	40
156	Public Utilities	Average time to repair water main breaks (hours)*	9.0	11.0	10.0
157	Public Utilities	Average daily water production (millions of gallons)	182.0	185.9	178.2

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
158	Public Utilities	Number of recycled water use site inspections and shutdown tests conducted ⁴⁵	1,306	1,523	1,700
159	Public Utilities	All legal and financial covenants maintained	Yes	Yes	Yes
160	Public Utilities	All required reporting for bonds and loans completed on time	Yes	Yes	Yes
161	Public Works	Percent reduction in the Engineering and Capital Project Branch's project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost	0%	0%	0%
162	Public Works	Percent reduction of the Fleet Services Division's routine service delivery costs when compared to the prior year	N/A ⁴⁶	N/A ⁴⁶	5%
163	Public Works	Percent reduction of the Facilities Division's routine service delivery costs when compared to the prior year	N/A ⁴⁶	N/A ⁴⁶	5%
164	Public Works	Percent reduction of the Publishing Services Division's routine service delivery costs when compared to the prior year	N/A ⁴⁶	N/A ⁴⁶	5%
165	Public Works	Percent reduction of the Contracts Division's time to issue contracts when compared to the prior year	N/A ⁴⁶	N/A ⁴⁶	5%
166	Public Works	Percent increase in employee retention rate over prior year	N/A ⁴⁶	N/A ⁴⁶	5%
167	Public Works	Percent increase in the department's overall customer satisfaction rating over the most recent survey information	N/A ⁴⁶	N/A ⁴⁶	5%
168	Purchasing & Contracting	Average number of days from Purchasing and Contracting RFP issuance to contract*	90-180	90-160	90-120
169	Purchasing & Contracting	Cost savings/cost avoidance achieved via strategic purchase processes	\$389,000	\$760,000	\$480,000
170	Purchasing & Contracting	Number of central warehouse items supplied to client departments annually	53,059	49,500	56,000
171	Purchasing & Contracting	Number of supplier education outreach/supplier workshops conducted annually	13	18	16
172	Purchasing & Contracting	Number of client department educational workshops conducted annually	6	10	15
173	Purchasing & Contracting	Number of vendor reviews and conferences completed annually	26	27	25

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
174	Purchasing & Contracting	Percent of contract compliance with federal, State, and local equal opportunity employment and contracting laws	100%	100%	100%
175	Purchasing & Contracting	Percent of contracts, based on total dollar value, awarded to Small Local Business Enterprises (including minority and woman-owned businesses)*	22%	15%	15%
176	Purchasing & Contracting	Investigate and address alleged Living Wage Ordinance violations within 60 days	100%	100%	100%
177	Real Estate Assets	Amount of revenue collected from leases	\$77.5M	\$76.1M	\$79.0M
178	Real Estate Assets	Amount of revenue received from telecommunication/antenna facilities located on City-owned property	\$4.6M	\$3.9M	\$5.0M
179	Real Estate Assets	Number of required appraisals completed	245	201	200
180	Risk Management	Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Public Liability	\$50.2M (52%)	\$35.4M (37%) ⁴⁷	\$38.7M (40%) ⁴⁸
181	Risk Management	Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$39.8M (23%)	\$43.0M (25%)	N/A ⁴⁹
182	Special Events	Number of major special event and filming dates supported by permitting and/or technical assistance	1,235	1,250	1,250
183	Special Events	Number of attendees at special events that received support services	8.0M	8.0M	8.0M
184	Special Events	Number of production meetings conducted with citywide Special Events Management Team, event organizers, and film producers	175	173	180
185	Transportation & Storm Water	Average time to repair a pothole*	8 days	4 days	5 days
186	Transportation & Storm Water	Average time to complete minor asphalt repairs	21 days ⁵⁰	9 days ⁵¹	10 days
187	Transportation & Storm Water	Average time to mitigate a sidewalk tripping hazard	6 days ⁵²	4 days ⁵³	5 days ⁵⁴

Performance Management

#	Department	Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
188	Transportation & Storm Water	Average time to repair a street light*	10 days	13 days	12 days
189	Transportation & Storm Water	Average time to repair a street sign	5 days	5 days	5 days
190	Transportation & Storm Water	Percentage of streets overlaid*	2.8% 76 miles ⁵⁵	2.6% 68 miles ⁵⁶	2.9% 80miles ⁵⁷
191	Transportation & Storm Water	Percentage of streets slurry-sealed*	3.5% 95 miles ⁵⁸	2.5% 67 miles ⁵⁶	4.7% 125 miles
192	Transportation & Storm Water	Miles of lane lines striped ⁵⁹	1,741 miles ⁶⁰	2,199 miles ⁶¹	2,500 miles ⁶²
193	Transportation & Storm Water	Average time to complete curb repainting requests	7 days	2 days	5 days
194	Transportation & Storm Water	Number of trees trimmed	9,045	8,900	10,000 ⁶³
195	Transportation & Storm Water	Percentage of right-of-way weed abatement services completed within two weeks of request	89%	98%	100%
196	Transportation & Storm Water	Miles of street swept annually	104,864	104,000	121,000 ⁶⁴
197	Transportation & Storm Water	Percentage of storm drain structures cleaned annually*	100%	100%	100%
198	Transportation & Storm Water	Lineal feet of storm drain pipes cleaned annually	9,026	40,000 ⁶⁵	14,000
199	Transportation & Storm Water	Number of failed storm drain pipes*	10	12 ⁶⁶	0
200	Transportation & Storm Water	Percentage of streets swept at permit-required levels*	100%	100%	100%
201	Transportation & Storm Water	Percentage of required samples taken to meet the bacteria Total Maximum Daily Load requirements ⁶⁷	N/A	N/A	100%
202	Transportation & Storm Water	Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	95%	92%	100%
203	Transportation & Storm Water	Miles of overhead utilities relocated underground	18.7 ⁶⁸	20.0 ⁶⁹	15.0

1. The ratio of the monetary benefits is calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented compared to the City's annual operational costs.
2. Measurable monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented.

Performance Management

3. Figure based on audit findings. In Fiscal Year 2014, the City Auditor had a series of reports that yielded potential savings totaling \$22.3 million.
4. Audit results are unknown until completed. The Fiscal Year 2015 target is based on the 4:1 ratio using the Fiscal Year 2014 budget.
5. Training hours driven, in part, by external/occasional circumstances, such as special elections, conflict of interest code updates, etc.
6. Total number of process narratives and process flow diagrams fluctuates annually as departments identify new processes or delete/modify existing ones.
7. These are new performance measures with tracking begun in Fiscal Year 2014.
8. Because this will be a new department for Fiscal Year 2015, a target of 75 percent has been set until its workload and resources are better known.
9. Financial disclosures are material event notices (defined by SEC Rule 15c 2-12), such as bond calls and rating changes, continuing disclosure annual reports, and comprehensive annual financial reports.
10. Measurement is from prior outsourcing Helpdesk vendor (EnPointe). Calls to EnPointe were limited to Helpdesk calls only, whereas in the IT Sourcing Strategy, the new IT vendor accepts all incoming calls and routes to other support organizations.
11. Actual number is based upon the last nine months of Fiscal Year 2014 due to the completion of the Service Desk transition in September 2013.
12. The contractual service metric with ATOS IT Solutions & Services, Inc. is 65 percent. The vendor exceeded that target in Fiscal Year 2014 and is projected to do so again in Fiscal Year 2015.
13. The Department is currently in the process of upgrading security hardware and will have the new security in place in Fiscal Year 2015.
14. This information was unavailable prior to the IT Sourcing Initiative.
15. The actual Fiscal Year 2014 figure surpassed the target of 55 percent.
16. The measure does not reflect the performance of the Department of IT and is dependent on customer departments.
17. Council Policy 900-12 is entitled the Business and Industry Incentive Program. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.
18. Typical output on jobs is likely to be in the range of 1,000 to 1,500 but can easily "spike" by 1,000 jobs or more if a corporate headquarters or very large R&D lab is constructed. In most instances, these large projects cannot be predicted more than a few months in advance. The same is true for related indicators such as capital investment and tax revenue—the latter being heavily influenced by the former.
19. These are new performance measures with tracking begun in Fiscal Year 2014.
20. Increase in projects relative to Fiscal Year 2013 based on increased outreach conducted by staff and an improving economy.
21. The one percent decline in diversion from Fiscal Year 2013 is a result of higher refuse generation due to increases in population and employment numbers. The Department plans to reach 75 percent diversion by 2020 through a variety of initiatives currently being developed in the City's Zero Waste Plan.
22. The reduction in household waste tonnage is due to the implementation of the PaintCare Program that started in October 2012. Residents can now bring leftover paint to 32 retail locations in San Diego County for recycling.
23. The 4.4 increase due to citywide biennial trainings performed during Fiscal Year 2014 and an increase in the number of trainings being tracked through the SAP system.
24. Surveys conducted by Solana Center and San Diego County Office of Education environmental education programs.
25. Increase in target number of plans to update based on direction from the former mayoral administration to update all Public Facilities Financing Plans.
26. Numbers based on audited actuals for Fiscal Year 2013.
27. Audited actuals for Fiscal Year 2014 were not available at the time of publication.
28. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.
29. Ratio refers to number of meetings per fiscal year per Labor Management Committee.
30. The number of trainings/presentations declined in Fiscal Year 2014 due to a temporary decrease in staffing. However, the Office anticipates the number to rise in Fiscal Year 2015 with the hiring of additional staff.
31. Five-year average.
32. Determined by an inspection completed quarterly for a representative sample of parks.
33. SANDAG population estimate of 1,301,617 used.

Performance Management

34. The \$9.0 million in cost savings is comprised of the following: Publishing Services: \$1.0 million; Street Sweeping: \$0.5 million; Landfill Services: \$3.5 million; and Fleet Services: \$4.0 million.
35. San Diego River Park Master Plan; Housing Element Update.
36. Barrio Logan Community Plan Update (CPU); Bicycle Master Plan Update; Otay Mesa CPU.
37. Ocean Beach CPU; Grantville TOD; Southeastern CPU; Encanto Neighborhoods Community Plan; Chollas Triangle TOD; General Plan focused amendments.
38. The Department received, or anticipates receiving, larger awards of grant funds without a City match requirement.
39. This measure was not tracked in Fiscal Year 2013 because it was new for Fiscal Year 2014.
40. Reduction from Fiscal Year 2013 to Fiscal Year 2014 due to implementation of work process improvements that enhanced efficiency. Target for Fiscal Year 2015 reflects commitment to continuous improvement.
41. Fiscal Year 2013 total includes several trunk sewers that the Department was accelerating to meet EPA Consent Decree deadlines. The target continues to be 45 miles per year.
42. Reflects miles of water main awarded consistent with the requirements under the Department of Public Health Compliance Order.
43. The number of breaks is unpredictable and may fluctuate. Fiscal Year 2015 target is based on 3-year average from Fiscal Year 2011-2013. Fiscal Year 2014 estimated is based on actuals through June 20, 2014.
44. Increase from Fiscal Year 2013 due to number of vacant positions in the Construction Section, which are in the process of being filled.
45. The number of inspections increases along with the increase in the number of recycled water use sites. Additionally, there has been an increased focus on random inspections.
46. Measures were established for Fiscal Year 2015. Prior-year data is not available.
47. Includes a transfer out of the SDG&E settlement and San Diego Bay Cleanup.
48. Per the Fiscal Year 2014 Year-End Budget Monitoring Report, #14-043 and Mayor's May Revision (R-308995), a portion of the projected Fiscal Year 2014 year-end General Fund Excess Equity is proposed to fund the Public Liability Fund reserve to the 50 percent target level. This funding is contingent upon its availability when the City closes its books for Fiscal Year 2014. However, anticipated compliance claims of approximately \$9.5 million will require the use of reserves and reduce the projected reserve level to 40 percent in Fiscal Year 2015.
49. Target met in Fiscal Year 2014.
50. Previously erroneously reported 5-day average. Improvements to data entry are addressed in the Street Division's proposed staffing plan.
51. Street Division's proposed staffing plan and work request routing changes are anticipated to yield quicker response to requests for asphalt repairs. The Managed Competition Statement of Work called for a 21-day response time; Fiscal Year 2013 performance was consistent with that baseline.
52. Previously reported as five days.
53. Performance reported for 153 of 160 tripping hazards addressed in Fiscal Year 2014. The remaining seven service requests were submitted in previous years.
54. A condition assessment of sidewalks will occur in Fiscal Years 2014 and 2015. When the data is converted into service notifications, the response time is anticipated to increase significantly.
55. 75 miles/2.8 percent was previously reported. Additional miles entered by E&CP Field Division.
56. Since the passage of the Street Preservation Ordinance and the addition of funding for street resurfacing, additional coordination of work within the streets has occurred that minimizes the occurrence of trenching of resurfaced streets. This coordination has also resulted in some contract planning delays as construction schedule conflicts are resolved. It is anticipated that the Fiscal Year 2015 goals may be exceeded due to approximately 20 miles of slurry seal projects started in Fiscal Year 2014 that will be completed in Fiscal Year 2015 and 65 miles of slurry seal projects anticipated to be approved by City Council in July 2014.
57. The miles of overlay is contingent on Deferred Capital Bond 3 being issued in the first half of Fiscal Year 2015. Previously reported as 95 miles.
58. 78 miles/2.9 percent was previously reported. Additional miles entered by E&CP Field Division.
59. Performance measure modified from "Percentage of major streets restriped within the last six months" to reflect miles of lanes striped or restriped annually. The revised measure will include new bike lane striping, as well as maintenance restriping.
60. Previously reported as 100 percent in Fiscal Year 2015 Proposed Budget. See footnote 59.
61. Previously reported as 85 percent in Fiscal Year 2015 Proposed Budget. See footnote 59.
62. Previously reported as 100 percent in Fiscal Year 2015 Proposed Budget. See footnote 59.

Performance Management

63. Scheduled tree maintenance is performed by a contractor; achievement of the goal is contingent on the approval of a tree maintenance contract.
64. The Department has proposed adding street sweeping staff and vehicles in Fiscal Year 2015.
65. In Fiscal Year 2014, the responsibility to clean storm drain structures transferred from a contractor to City employees. A backlog of debris cleaning occurred in Fiscal Year 2014.
66. The City's goal will always be to have no pipe failures; however, with aging infrastructure, the likelihood of some failures is high.
67. Proposed new storm water measure to begin in Fiscal Year 2015.
68. Previously reported 12.1 miles. SDG&E provided additional information after the Fiscal Year 2014 Adopted Budget was published.
69. The Fiscal Year 2014 estimate had assumed completion of a large undergrounding project in Sherman Heights.

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II). These include goals, objectives, and performance measures ('Key Performance Indicators') for every Mayoral department. These elements are included to help put the budget into context and are described below:

Department Description

This section is a brief overview of the department, which includes the department's purpose, mission statement, history, and services provided.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance measures chosen by the department.

Each indicator was selected for one or more of the following reasons: it reflects the department's priorities; it shows the results or outcomes of the department's performance; or it is considered useful in achieving the City's Strategic Plan goals and objectives.

Actual figures for Fiscal Year 2013, actual figures for Fiscal Year 2014, as well as targets for Fiscal Year 2015 have been included for each performance indicator. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

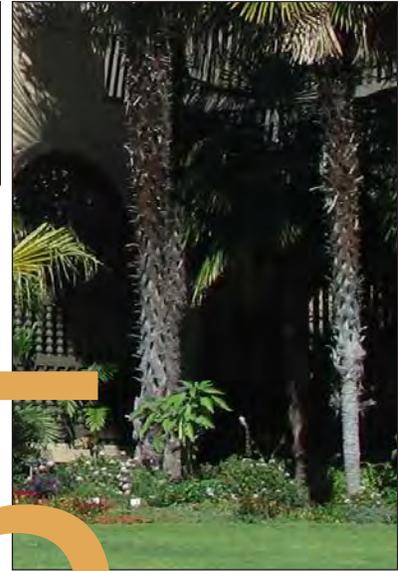
Service Efforts and Accomplishments

This section describes major efforts and achievements of a department. This area is used to describe milestones met, services provided, accomplishments, challenges faced, as well as awards and special recognitions the department has received.

CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL YEAR

General Fund Revenues



General Fund Revenues

The Fiscal Year 2015 General Fund revenue budget is \$1.19 billion, which represents a decrease of \$14.5 million or 1.2 percent from the Fiscal Year 2014 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2015 Adopted Budget for the General Fund revenues which pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

While General Fund revenues included in the Fiscal Year 2015 Adopted Budget have decreased from the Fiscal Year 2014 Adopted Budget as a result of the restructure of departments to non-general funds, General Fund revenues are projected to increase from Fiscal Year 2014 year-end projections. **Table 1:** Fiscal Year 2015 General Fund Revenue Change illustrates the components of the projected \$14.5 million or 1.2 percent decrease in General Fund revenues from the Fiscal Year 2014 Adopted Budget.

Table 1: Fiscal Year 2015 General Fund Revenue Change

	Percent Change from FY 2014 Adopted Budget	Change (in millions)
Major Revenues	6.7%	\$ 54.5
Other Revenue Sources ¹	(17.7)%	(69.0)
Total	(1.2)%	\$ (14.5)

¹ The decrease in Other Revenue Sources is primarily due to a fund restructure in which Parking Meter Operations and the Engineering and Capital Projects Department were transferred from the General Fund in Fiscal Year 2015.

Table 2: Fiscal Year 2015 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2013 actual amounts, as well the Fiscal Year 2014 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 73.0 percent of the City's General Fund revenue in the Fiscal Year 2015 Adopted Budget and are projected to increase by \$39.8 million from Fiscal Year 2014 year-end projections. Of the projected growth in the four major General Fund revenues, more than 50.0 percent is being directed toward funding street and neighborhood infrastructure repairs throughout San Diego communities.

- Economic Environment
- Property Tax
- Sales Tax
- Safety Sales Taxes
- General Fund Transient Occupancy Tax (TOT)
- Property Transfer Tax
- Franchise Fees
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Other Agencies
 - Motor Vehicle License Fees
 - Revenue from Federal & Other Agencies
- Charges for Current Services
- Other Financial Sources & Uses
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

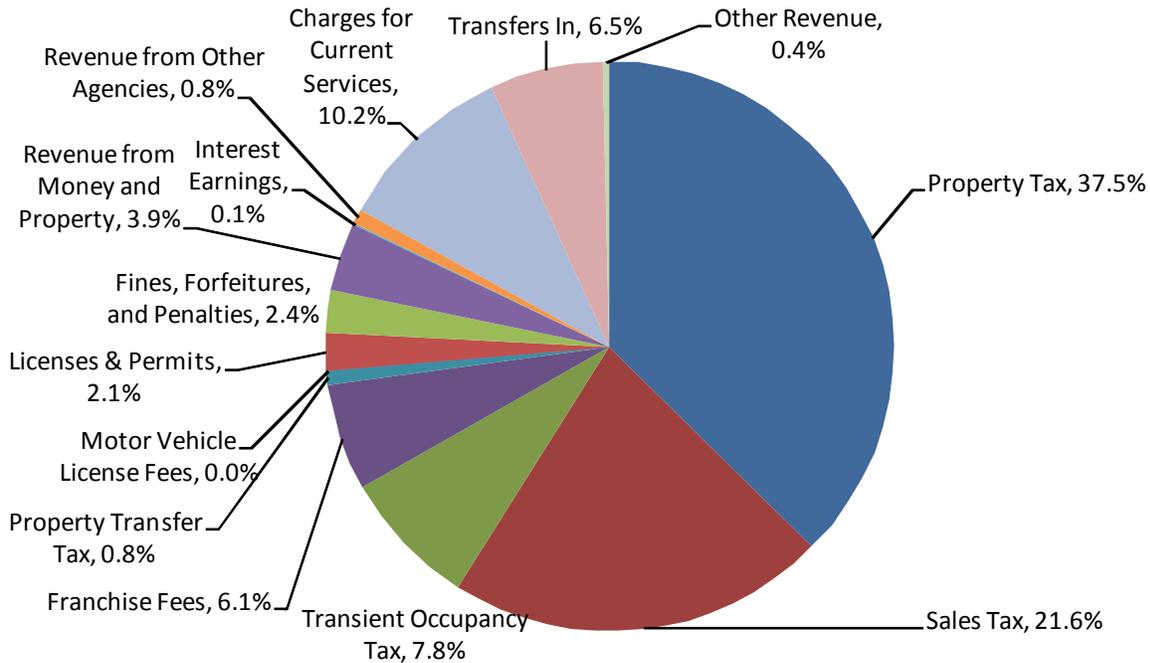
Table 2: Fiscal Year 2015 General Fund Revenues - \$1.19 Billion (in millions)

Revenue Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2014 - FY 2015 Change	Percent Change	% of Total General Fund Revenue
Property Tax	\$ 412.2	\$ 408.0	\$ 445.4	\$ 37.4	9.2%	37.5%
Sales Tax	232.9	248.1	257.1	9.0	3.6%	21.6%
Transient Occupancy Tax	83.9	87.9	92.3	4.5	5.1%	7.8%
Franchise Fees	67.7	68.4	72.0	3.6	5.3%	6.1%
Property Transfer Tax	7.0	7.0	9.2	2.1	30.6%	0.8%
Safety Sales Tax	0.0	0.0	0.0	0.0	NA	0.0%
Motor Vehicle License Fees	0.7	0.0	0.0	0.0	NA	0.0%
Licenses & Permits	32.8	31.8	24.5	(7.4)	(23.1)%	2.1%
Fines, Forfeitures, and Penalties	29.4	29.3	28.9	(0.4)	(1.4)%	2.4%
Revenue from Money and Property	49.0	44.1	45.9	1.8	4.2%	3.9%
Interest Earnings	2.1	0.9	1.4	0.6	64.6%	0.1%
Revenue from Other Agencies	11.6	8.8	9.5	0.6	7.3%	0.8%
Charges for Current Services	158.9	176.8	120.7	(56.0)	(31.7)%	10.2%
Transfers In	87.6	87.1	77.1	(10.0)	(11.5)%	6.5%
Other Revenue	5.9	4.7	4.4	(0.3)	(6.9)%	0.4%
Total	\$ 1,181.7	\$ 1,203.0	\$ 1,188.6	\$ (14.5)	(1.2)%	100.0%

The major General Fund revenue projections included in the Fiscal Year 2015 Adopted Budget are based on Fiscal Year 2014 year-end projections and economic data through May 2014, the most recent information available at the time the adopted budget was developed. Changes in the local, State, and national economies can impact each of the four major General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2015 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change, the restructuring of an existing department, or the implementation of a new policy.

General Fund Revenues

Figure 1: Fiscal Year 2015 General Fund Revenues - \$1.19 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2015 Adopted Budget incorporated an improved economic outlook when compared to prior annual budgets based on the continuing trend of increases in median home prices, home sales, consumer spending, tourism and business travel, and decreases in unemployment. The City first began seeing improvement within these areas in Fiscal Years 2011 and 2012, and the trend has continued throughout Fiscal Year 2014.

The nationwide recession dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as employment, housing, and consumer confidence. Although local economic indicators modestly improved throughout Fiscal Year 2014, the rate of improvement in several local indicators has begun to slow. This trend is anticipated to continue during Fiscal Year 2015. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

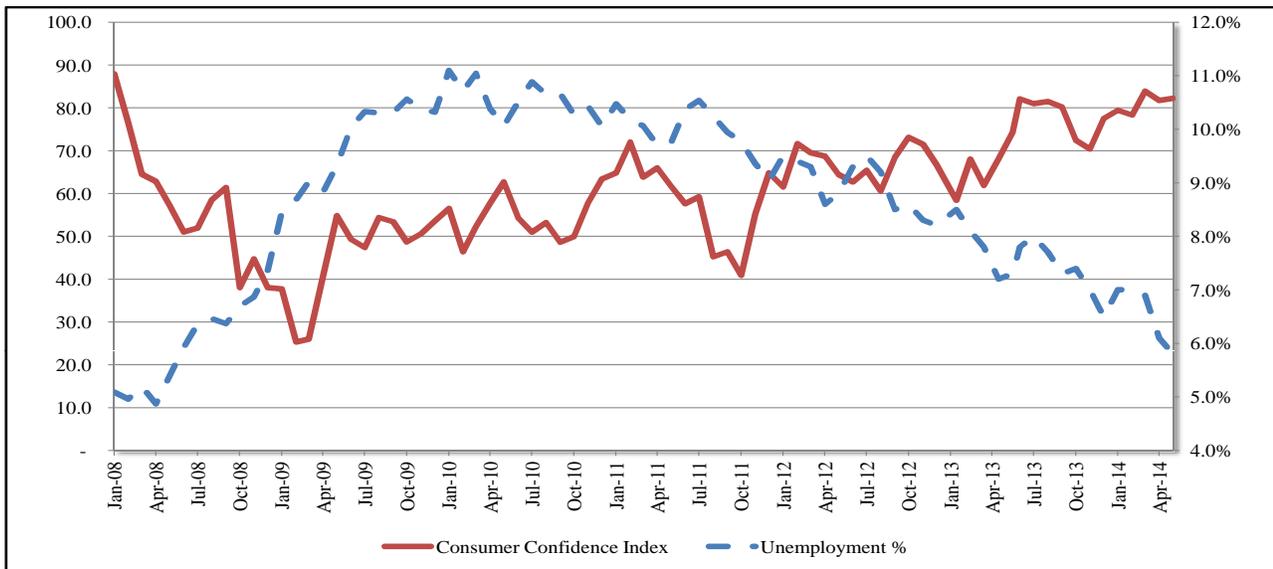
While the local economy has improved from its lowest point during the recession, many economic indicators have not returned to pre-recession levels. The main economic drivers that led to the General Fund revenue decreases during the recession were the decline in consumer discretionary spending and the overall decline in the housing market (home sales and prices). Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At

¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, DataQuick Information Systems, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, Moody's Investor Services.

General Fund Revenues

the onset of the economic recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 10.9 percent in January 2010. Following the end of the recession, the unemployment rate for the City of San Diego has improved steadily, decreasing to 5.8 percent as of May 2014, which is the lowest rate in approximately six years. Local consumer confidence declined 41.2 percent from the December 2007 index level of 87.8, to the lowest level of 51.7 in March 2009. Subsequently, consumer confidence has increased 59.0 percent to an index level of 82.2 as of May 2014.

Figure 2: San Diego Consumer Confidence and Unemployment

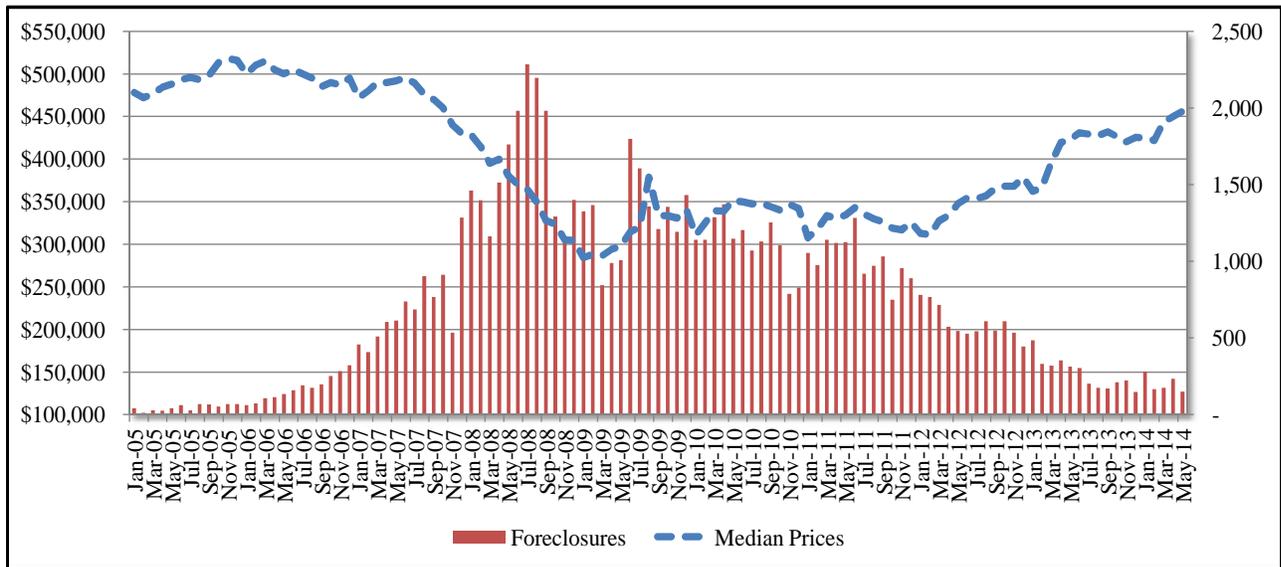


Source: California Employment Development Department, USD Index of Leading Economic Indicators

Countywide median home prices have increased from low levels in Fiscal Year 2009 and after stabilizing for several months have increased 7.9 percent from June 2013 to May 2014. The San Diego median home price as of December 2006 was \$495,000, which decreased to a low of \$284,435 in January 2009, and has subsequently increased to \$456,077 as of May 2014. In addition, the S&P/Case-Shiller Home Price Index also remains below the market peak of 250.34 in November 2005. The home price index is currently 201.85 as of May 2014, a 12.4 percent increase over the May 2013 index of 179.56.

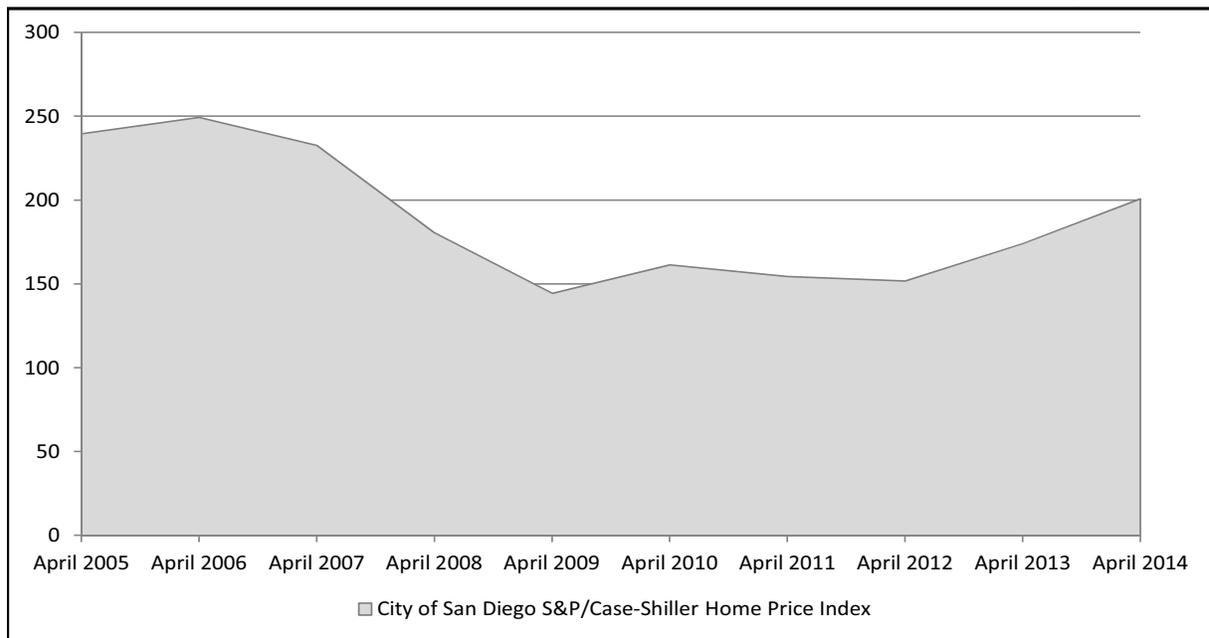
General Fund Revenues

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: S&P Dow Jones Indices LLC

Development of the Fiscal Year 2015 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2015 Adopted Budget. In most cases, the indicators used to prepare the Fiscal Year 2015 Adopted Budget were as of May 2014.

General Fund Revenues

Updated indicators are presented below as available:

- San Diego's unemployment rate was 5.8 percent as of May 2014, a decrease of 1.5 percent from the 7.3 percent unemployment rate as of May 2013.
- Home sales in San Diego for the twelve month period (June 2013 - May 2014) totaled 40,750, which is a decrease of 4.6 percent from the 42,164 home sales from the prior twelve month period (June 2012 - May 2013) (San Diego County Assessor/Recorder/Clerk's Office).
- The median countywide home price as of May 2014 was \$456,077 which is an increase of 7.9 percent from the May 2013 median home price of \$422,578 (DataQuick Information Systems).
- The S&P/Case-Shiller Home Price Index for the City of San Diego was 201.85 as of May 2014, a 12.4 percent increase over the May 2013 index of 179.56.
- Countywide foreclosures for the twelve month period (June 2013 - May 2014) totaled 2,440 which is a decline of 56.5 percent from the previous twelve month period (June 2012 - May 2013) total of 5,618. Notices of default, an indicator of potential future foreclosure levels, totaled 6,656 for the twelve month period (June 2013 - May 2014), a decline of 45.8 percent from the 12,277 experienced in the previous twelve month period (June 2012 - May 2013) (San Diego County Assessor/Recorder/Clerk's Office). Consumer spending in the City of San Diego on taxable items for the prior twelve months, as of June 2014, increased 4.1 percent when compared to the prior year (HdL Companies).
- The Index of Leading Economic Indicators for San Diego County increased 4.0 percent during calendar year 2013 from an index level of 123.2 to 128.1 (University of San Diego, Index of Leading Economic Indicators).
- The City's median income is forecasted to grow 12.2 percent from approximately \$50,000 to \$56,100 from calendar year 2010 to 2020 (San Diego Association of Governments).
- The State of California Consumer Price Index (CPI) used for Fiscal Year 2015 assessed property valuation was 0.5 percent (California Department of Finance).

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 37.5 percent of the total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

**Total City Budget
\$472.0 million**

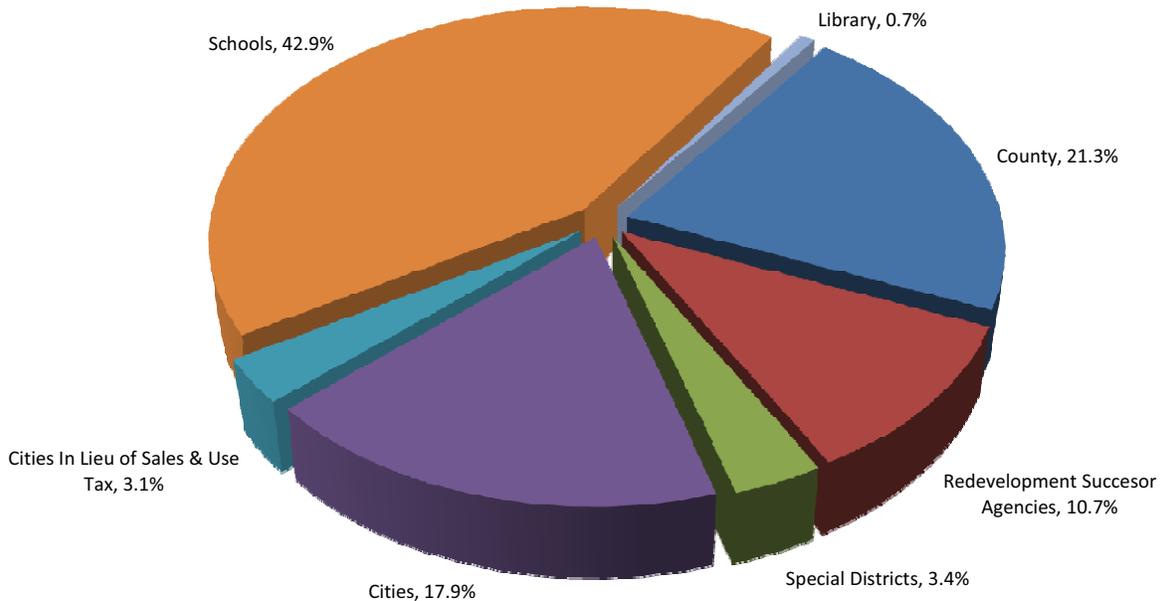
**General Fund Budget
\$445.4 million**

**Percent of General Fund
37.5 percent**

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$17.90 (with an additional \$3.10 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a special tax levy of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

General Fund Revenues

Figure 5: Fiscal Year 2015 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2015, the property tax administration fee for the City is estimated to be \$3.8 million, which is the same amount as the Fiscal Year 2014 Adopted Budget.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLFF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- As the result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF).

General Fund Revenues

Residual funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. The City's residual tax sharing amount is estimated to be \$12.9 million in Fiscal Year 2015.

Economic Trends

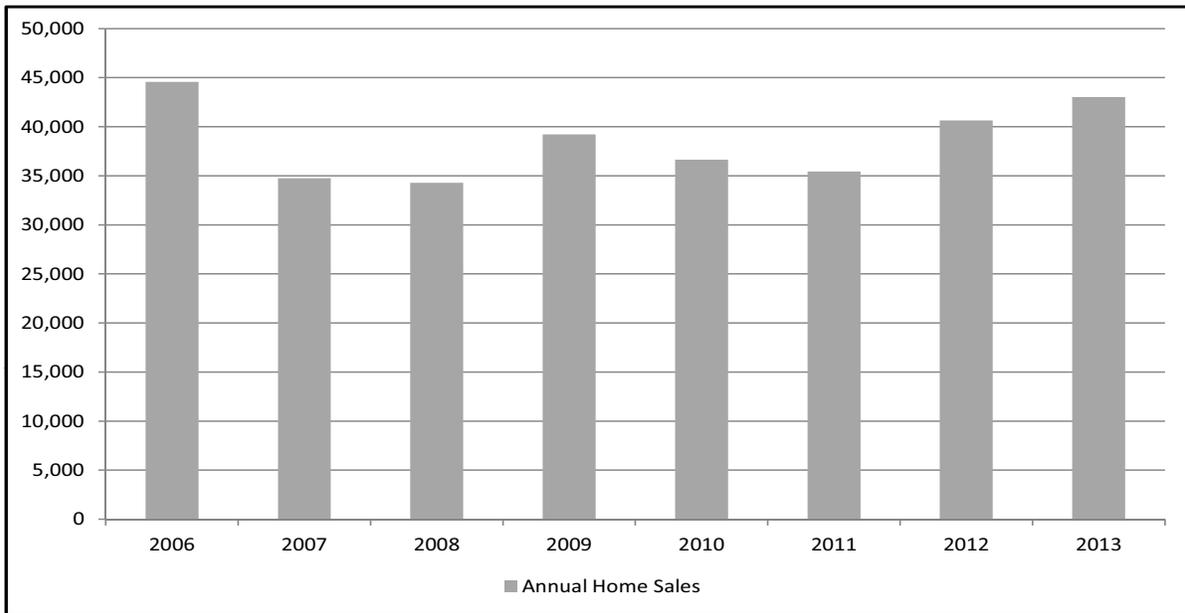
While the local residential housing market continued to experience improvement in Fiscal Year 2014, the growth rate for the Fiscal Year 2015 Adopted Budget is based on the entire calendar year 2013 of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. Due to this delay, property tax revenue does not fully reflect recent market activity.

The economic recession that began late in calendar year 2007 had a significant negative impact on the median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, all of these indicators have improved. Countywide foreclosures in calendar year 2013 totaled 3,236, a decline of 55.0 percent over the prior twelve month period total of 7,195. Notices of default totaled 7,614 over the same time period, a decline of 54.1 percent from 16,597, indicating that future foreclosure levels are expected to be lower in Fiscal Year 2015, which would increase property tax revenue collection rates. Home sales in San Diego County increased in calendar year 2013, as the County recorded 43,031 sales, a 5.9 percent increase over the calendar year 2012 home sales total of 40,644. Although the median home sales price has increased for the County, the current median sales price is still well below the market peak of \$518,000 in November 2005. The median countywide home price for calendar year 2013 was \$413,198, which is an increase of 18.7 percent from the calendar year 2012 median home price of \$348,202. It is anticipated that the median home price in the City of San Diego will continue to improve during Fiscal Year 2015 as the number of foreclosed properties continues to decrease.

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell within a given year. As previously stated, a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2013 was 242.633, a 0.5 percent increase over the October 2012 CCPI of 241.537. Although the increase in October 2013 CCPI is under the maximum allowable 2.0 percent growth, the 5.9 percent increase in home sales and the 18.7 percent in median home price is anticipated to drive the growth in assessed valuation, leading to the projected increase in the Fiscal Year 2015 property tax budget.

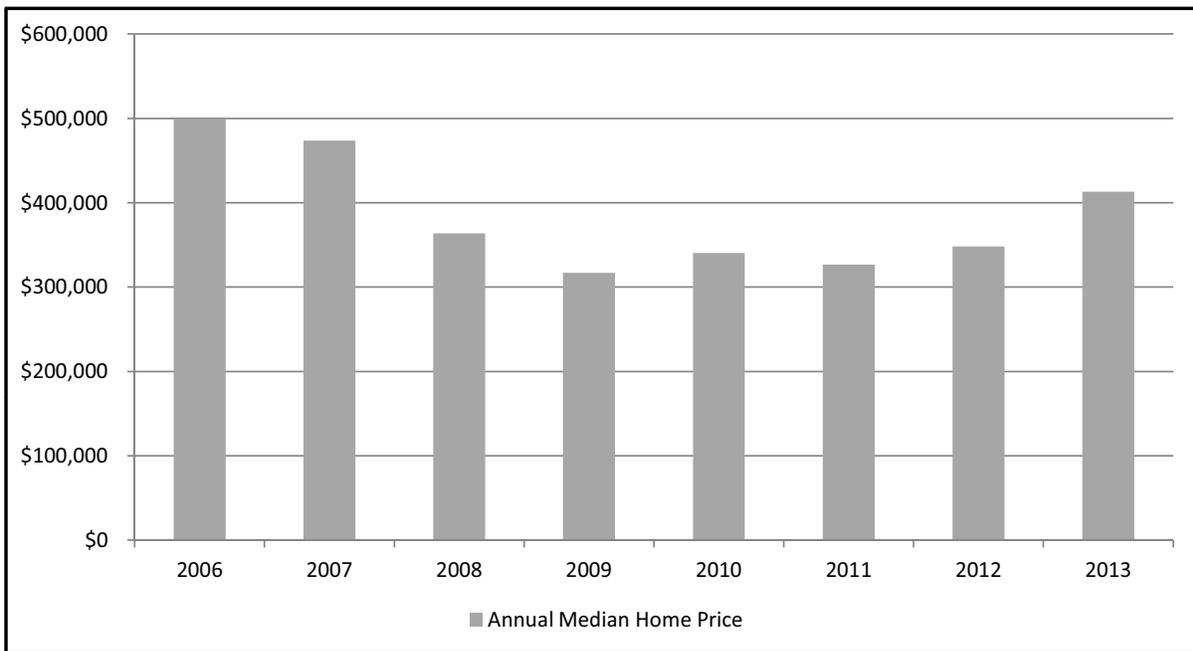
General Fund Revenues

Figure 6: San Diego County Home Sales (calendar year)



Source: DataQuick Information Systems

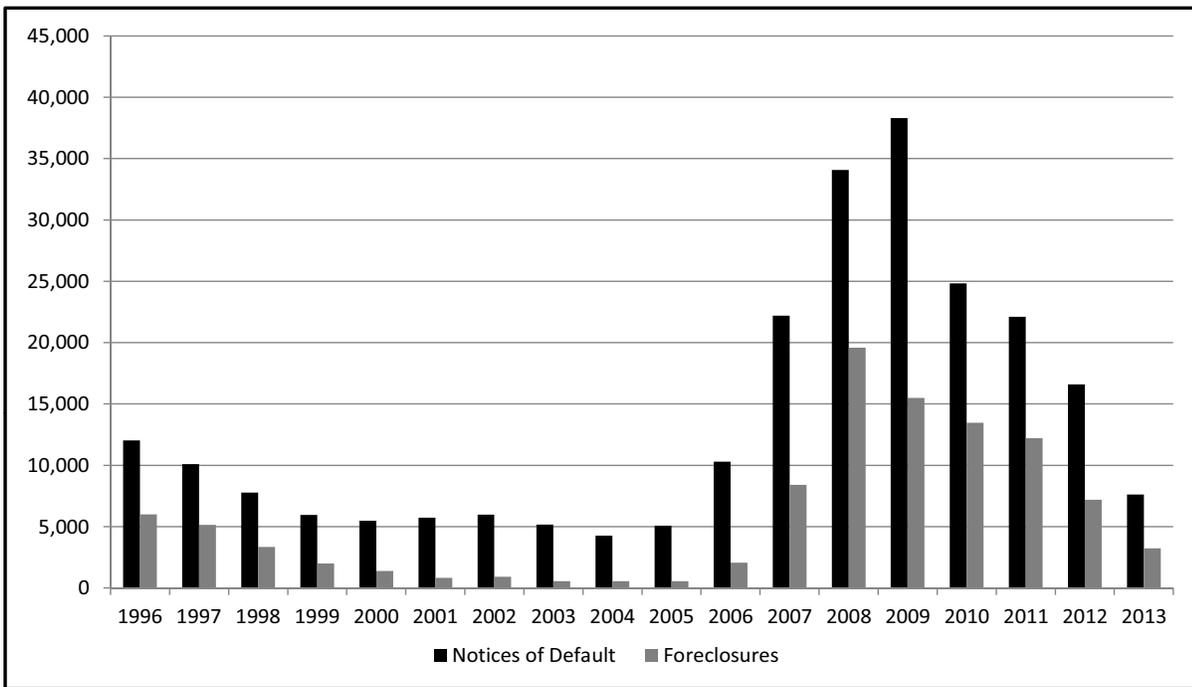
Figure 7: San Diego County Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

General Fund Revenues

Figure 8: San Diego Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

In addition to the continued steady growth of the local residential real estate market, the local commercial real estate market is showing signs of improvement as well. According to CB Richard Ellis, average leasing rates in the San Diego office market increased for the sixth time in the last eight quarters from \$2.30 per sq. ft. in fourth quarter 2013 to \$2.39 per sq. ft. in first quarter 2014. The industrial market vacancy rate continues to decrease from the high of 11.7 percent in first quarter 2011 and is currently 7.4 percent in first quarter 2014. San Diego's retail market is also showing improvement as well with the average leasing rate at \$1.80 per sq. ft. in first quarter 2014, up from \$1.75 per sq. ft. in fourth quarter 2013. The vacancy rate in the retail market decreased from 6.9 percent in fourth quarter 2013 to 6.6 percent in first quarter 2014.

While unemployment levels remain above historical levels, there has been modest improvement, which has contributed to the growth in the local real estate market. San Diego's unemployment rate decreased to 5.8 percent as of May 2014, an improvement of 5.1 percent from the January 2010 high of 10.9 percent. The State of California's unemployment rate was 7.1 percent as of May 2014.

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for property tax is \$445.4 million, which assumes 5.1 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The \$445.4 million property tax budget consists of an estimated \$314.3 million in base property tax (Proposition 13), \$114.0 million "in-lieu of motor vehicle license fee" payment, \$4.2 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$12.9 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments (which were previously budgeted in Other Financial Sources & Uses) will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate

General Fund Revenues

share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

The 5.1 percent growth rate projected for Property Tax in Fiscal Year 2015 is based on strong home sales, increases in the median home price, a positive 0.5 percent increase in California CPI in calendar year 2013, and less foreclosures. This positive growth rate is also attributed an increase in Proposition 8 assessed valuation restorations and a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2015.

Table 3: Fiscal Year 2015 Adopted Property Tax Budget

	(in millions)	
Base Property Tax	\$	314.3
Property Tax "In-Lieu" of MVLFF		114.0
Tax Sharing Distribution		4.2
Residual Tax Sharing		12.9
Total Property Tax	\$	445.4

Sales Tax

Background

Sales tax is the City's second largest General Fund revenue source, representing 21.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

**Total City Budget
\$287.1 million**

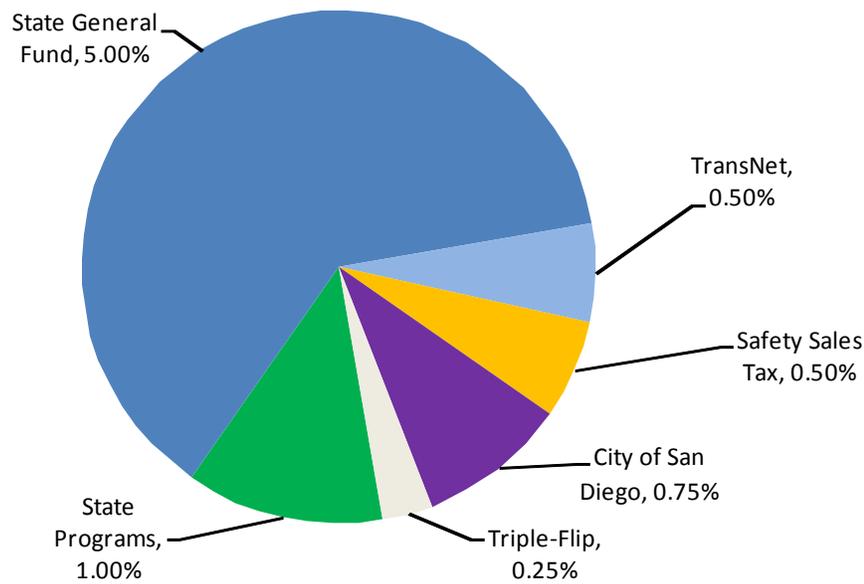
**General Fund Budget
\$257.1 million**

**Percent of General Fund
21.6 percent**

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally, in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

General Fund Revenues

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

Economic Trends

The City of San Diego recognized a steady increase in sales tax revenue throughout Fiscal Year 2013 and this continued through the third quarter of Fiscal Year 2014. As shown in Table 4: City of San Diego Calendar Year Sales Tax Revenue, which displays revenue for the first quarter of Calendar Year 2014 compared to the first quarter of Calendar Year 2013, moderate growth in the auto and transportation, building and construction, business and industry, and restaurants and hotels sectors offsets slight declines in the food and drugs, fuel and service stations, and general consumer goods sectors indicating overall positive growth in consumer spending.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	First Quarter 2013	First Quarter 2014	% Change
Autos and Transportation	\$ 7.0	\$ 7.5	7.4%
Building and Construction	\$ 3.4	\$ 3.7	7.5%
Business and Industry	\$ 8.1	\$ 8.3	2.5%
Food and Drugs	\$ 2.9	\$ 2.9	-0.3%
Fuel and Service Stations	\$ 5.9	\$ 5.8	-1.3%
General Consumer Goods	\$ 13.5	\$ 13.3	-1.4%
Restaurants and Hotel	\$ 9.0	\$ 9.5	5.7%

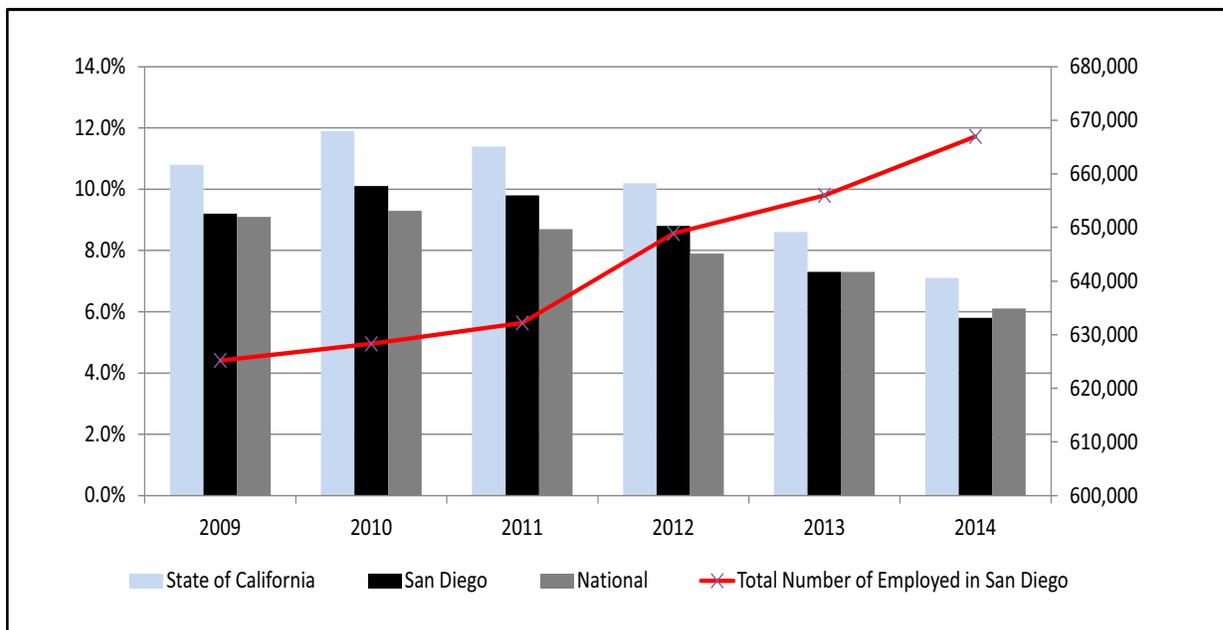
Source: HdL Companies

The City's sales tax consultant indicated consumer spending increased from the previous quarters which stimulated the economy and resulted in moderate growth in the third quarter of Fiscal Year 2014. Based on current trends, it is projected that spending will continue to grow into Fiscal Year 2015 with taxable sales increasing in the areas of new auto sales and construction.

General Fund Revenues

According to the most recent forecast (May 2014) from the State Board of Equalization, statewide taxable sales were forecasted to have an average growth rate of 5.5 percent in the last quarter of Fiscal Year 2014. The UCLA Anderson Forecast projects average growth of 4.8 percent in taxable sales for California in Fiscal Year 2015. The National Retail Federation forecasts a 4.1 percent increase in retail sales for calendar year 2014, taking into account the effect of job growth, income growth, and modest recovery in home prices on the economy. Despite the State's and UCLA Anderson's forecasts of statewide taxable sales, the City is forecasting a moderate 4.5 percent growth rate for Fiscal Year 2015 based on a recent stabilizing in the growth of income and employment. In May 2014, the California Employment Development Department reported San Diego's unemployment rate at 5.8 percent and the State of California's unemployment rate at 7.1 percent, as shown in **Figure 10: Unemployment Rates (May 2014)**. The City of San Diego's unemployment rate is slightly better than the national unemployment rate of 6.1 percent as of May 2014.

Figure 10: Unemployment Rates (May 2014)



Source: State of California, Employment Development Department

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 adopted sales tax budget of \$257.1 million is based on the Fiscal Year 2014 year-end projection and assumes 4.5 percent growth for Fiscal Year 2015. The Fiscal Year 2015 Adopted Budget for sales tax revenue also includes the property tax reimbursement that the City receives as a result of the triple-flip (the shift enacted by the State in Fiscal Year 2005 whereby local governments were required to shift one-quarter of one cent of the Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the quarter-cent sales tax that was diverted to the State by the triple-flip. The State's Economic Recovery Bonds are expected to be paid in full by the end of Fiscal Year 2015.

General Fund Revenues

Table 5: Fiscal Year 2015 Adopted Sales Tax Budget

	(in millions)	
Sales Tax Revenue		190.4
Triple Flip Property Tax Reimbursement		66.7
Total Sales Tax	\$	257.1

According to the University of San Diego Index of Leading Economic Indicators, consumer confidence has grown throughout the economic recovery and remained steady during calendar year 2013 despite weak growth in income and employment. In order to continue to generate increased sales tax revenues in the future, there must be continued improvement in job growth which in turn will support further increases in consumer confidence. This is another indicator being monitored and factored into the moderate 4.5 percent growth rate assumed in the Fiscal Year 2015 Adopted Budget.

Safety Sales Taxes

Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1993. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. California Government Code Section 30051 requires each County Auditor to allocate the revenues in each County's Public Safety Augmentation Fund to the county and each city in that county based on their proportionate share of net property tax loss due to the Educational Augmentation Revenue Funds (ERAF). The City of San Diego receives approximately 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis. Neighboring jurisdictions within the County of San Diego collectively receive approximately 2.5 percent, and the remaining 94.4 percent is retained by the County to support region-wide public safety services provided by the County Sheriff, the District Attorney, and Probation.

**Total City Budget
\$8.7 million**

**General Fund Budget
\$7.3 million**

**Percent of General Fund
0.6 percent**

In an effort to increase transparency, the City created the Public Safety Needs and Debt Service Fund in Fiscal Year 2012 as a special revenue fund with the purpose of tracking expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder will be distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

Fiscal Year 2015 Adopted Budget

Safety sales tax revenue is budgeted and collected in the special revenue fund, Public Safety Needs and Debt Service. The Fiscal Year 2015 Adopted Budget for safety sales tax of \$8.7 million is based

General Fund Revenues

on the Fiscal Year 2014 year-end projection and assumes a 4.5 percent growth rate for Fiscal Year 2015. In Fiscal Year 2015, approximately \$1.4 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining \$7.3 million will be equally distributed between the Police and Fire-Rescue Departments' budgets to support public safety needs.

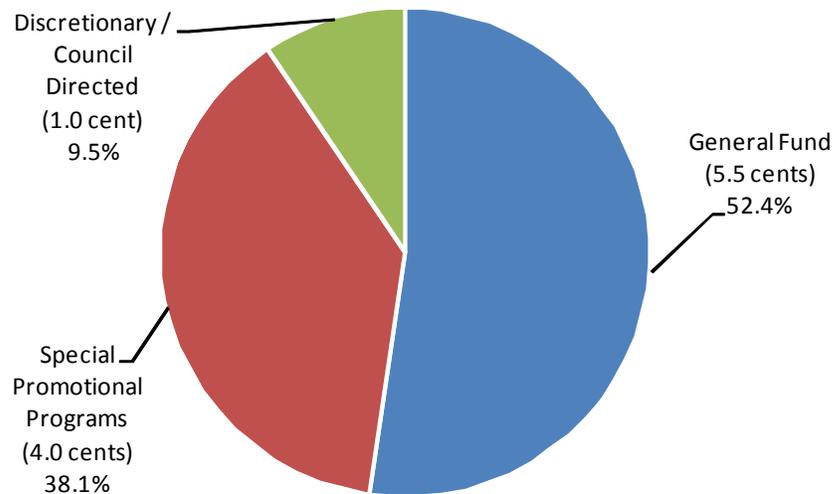
General Fund Transient Occupancy Tax (TOT)

Background

Transient occupancy tax (TOT) makes up 7.8 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient's stay is less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Total City Budget \$176.3 million
General Fund Budget \$92.3 million
Percent of General Fund 7.8 percent

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism has performed well in Fiscal Year 2014, however growth in overnight visits to San Diego slowed in the first half of Fiscal Year 2014 when compared to the same period in Fiscal Year 2013. Although visitor trends are expected to continue growing through calendar years 2014 and 2015, the increase is projected at a slower pace, according to the December 2013 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). In addition, San Diego tourism growth in the second half of Fiscal Year 2014 exceeded expectations indicating a stronger peak season which is projected to carry onto the first quarter of Fiscal Year 2015. Reinstatement of Tourism Marketing District (TMD) funds to the SDTA for promoting San Diego occurred in December of 2013.

Overall, visitor growth in the San Diego region during calendar years 2014 and 2015 is projected at 1.6 percent and 2.1 percent, respectively, with overnight visitor growth of 2.1 percent and 1.7 percent

General Fund Revenues

during the same periods. Growth in room demand is projected to be 2.8 percent and 2.3 percent for calendar years 2014 and 2015, respectively. Very little expansion in room supply occurred during the economic recession and, as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand and only a slight increase in the room supply. The average daily rate (ADR) is expected to reach \$140.36 for calendar year 2014, a 4.0 percent increase over calendar year 2013, and \$146.38 in calendar year 2015, an increase of 4.3 percent over calendar year 2014 projections. The overall hotel occupancy rate is anticipated to increase to 72.4 percent in calendar year 2014 from 71.5 percent in calendar year 2013. Total occupancy is projected to increase to 73.6 percent in calendar year 2015.

San Diego hotels total approximately 464 with nearly 56,629 hotel rooms of which 40,125 are part of the TMD. Approximately 995 new hotel rooms are expected to be added within the City limits by the end of calendar year 2015. This includes four and five star hotels with 269 rooms to be completed in 2014 and an additional 726 rooms to be completed in 2015. In addition to expansion in hotel rooms, the planned Convention Center Phase III expansion project is anticipated to generate additional TOT and sales tax revenue upon completion in Fiscal Year 2019.

Table 6 illustrates hotel performance in San Diego since calendar year 2011 and projections for calendar years 2014 and 2015.

Table 6: 2011 - 2015 San Diego County Tourism

San Diego County Visitor Industry					
	CY 2011	CY 2012	CY 2013	CY 2014¹	CY 2015¹
Visitors					
Total Visits (millions)	31.1	32.3	33.0	33.5	34.2
Overnight Visits (millions)	15.8	16.1	16.4	16.8	17.1
Hotel Sector					
Avg. Occupancy	68.7%	70.5%	71.5%	72.4%	73.6%
Avg. Daily Rate	\$ 125.59	\$131.22	\$ 135.02	\$140.36	\$ 146.38
Rev PAR ²	\$ 86.27	\$ 92.56	\$ 96.50	\$101.68	\$ 107.69
Room Demand (growth)	3.7%	2.9%	2.2%	2.8%	2.3%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, December 2013

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Figure 11 and Figure 12 illustrate hotel Average Daily Rates and hotel Occupancy rates, respectively, in San Diego since calendar year 2011 and projections for calendar years 2014 and 2015.

General Fund Revenues

Figure 12: San Diego Hotel Average Daily Rate (calendar year)

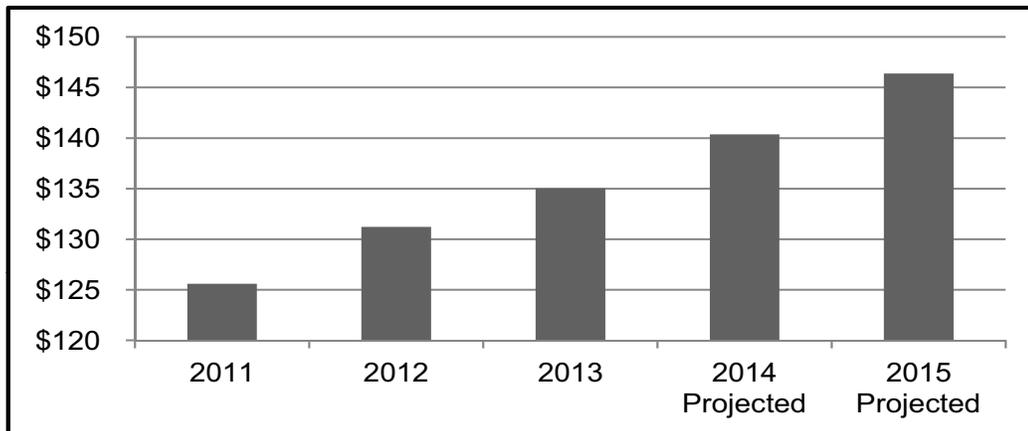
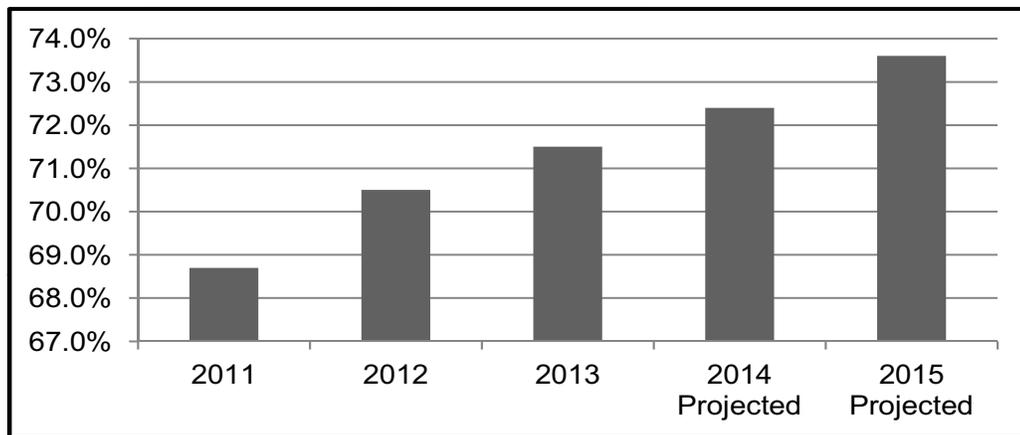


Figure 13: San Diego Hotel Occupancy Rate (calendar year)



Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 total transient occupancy tax budget for the City of San Diego is \$176.3 million, which incorporates a 5.5 percent growth rate over the Fiscal Year 2014 year-end projection. Of the \$176.3 million, \$92.3 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

The TOT revenue estimate for Fiscal Year 2014 is based on the growth in receipts experienced over the past two calendar years and projections for continued increases in overnight visitors. As a result, growth in TOT receipts is expected to continue through the remainder of calendar year 2014 and into 2015.

General Fund Revenues

Property Transfer Tax

Background

Property transfer tax makes up 0.8 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

Total City Budget \$9.2 million
General Fund Budget \$9.2 million
Percent of General Fund 0.8 percent

Economic Trends

The Fiscal Year 2015 Adopted Budget for property transfer tax reflects the market conditions and trends from the most recently available economic data. In the twelve month period ending May 2014, home sales in San Diego totaled 40,750 which is a decrease of 4.4 percent from the prior twelve month period total of 42,614. The median countywide home price for May 2014 was \$456,077 which is an increase of 7.93 percent from the May 2013 home price of \$422,578.¹ Foreclosure activity has also decreased 52.1 percent in the twelve month period ending May 2014. The current volume of home sales and home prices greatly influence property transfer tax revenue, therefore, unlike property tax revenue, property transfer tax reflects current economic conditions without a lag time.

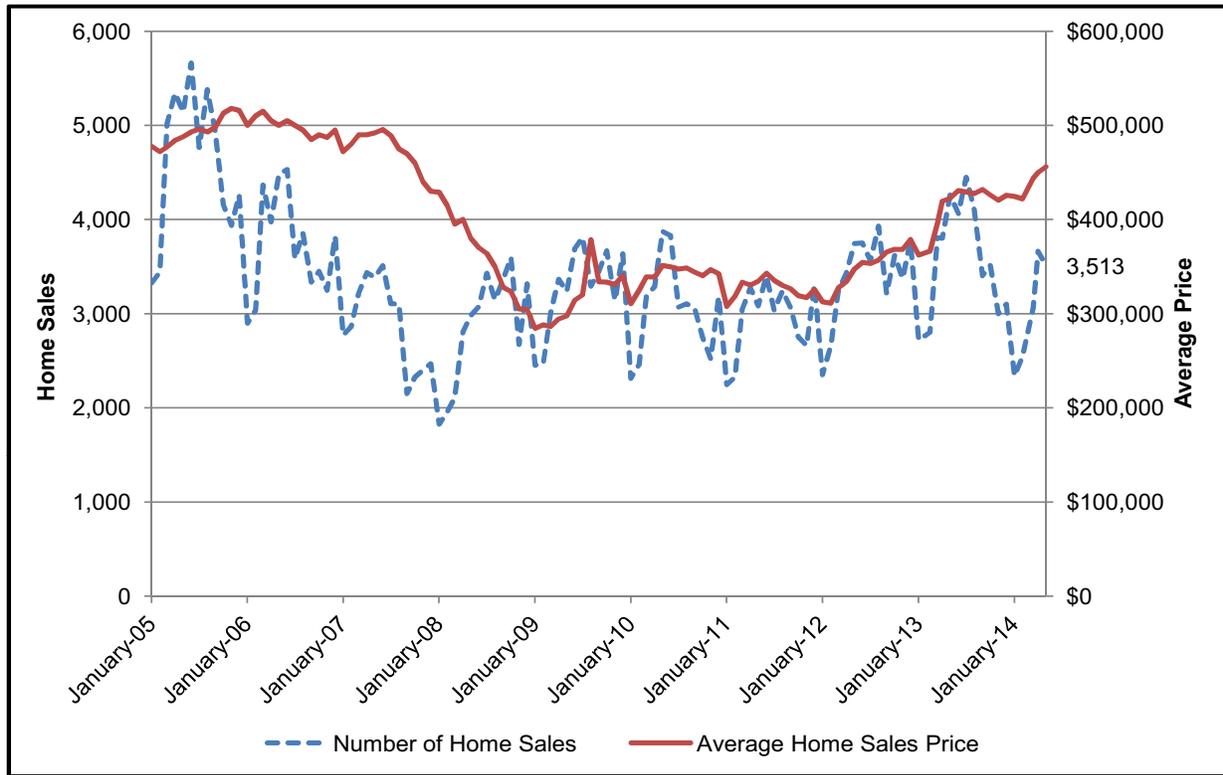
Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 adopted property transfer tax budget of \$9.2 million is based on the Fiscal Year 2014 year-end projection and assumes 11.0 percent growth for Fiscal Year 2015. The positive growth rate is based on anticipated growth in home sales and median home prices.

¹ DataQuick Information Systems

General Fund Revenues

Figure 14: San Diego County Home Sales



Source: DataQuick Information Systems

Franchise Fees

Background

Franchise fee revenue makes up 6.1 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E and cable companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

**Total City Budget
\$135.8 million**

**General Fund Budget
\$72.0 million**

**Percent of General Fund
6.1 percent**

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines as approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

General Fund Revenues

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2015 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2015 Adopted Budget for SDG&E franchise fee revenue of \$53.4 million is based on the Fiscal Year 2014 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2015. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

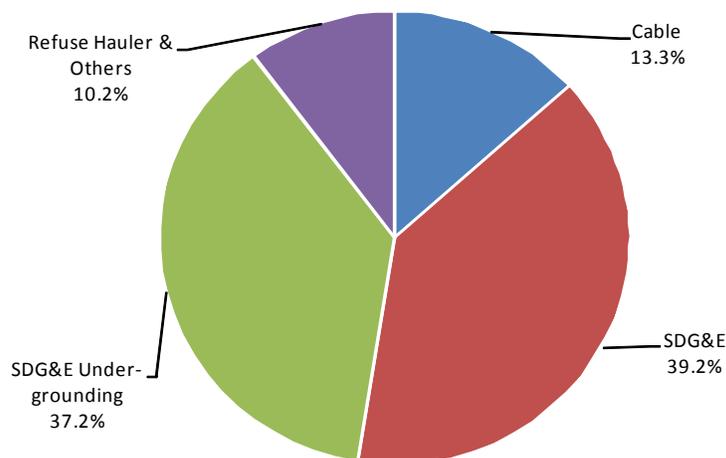
In accordance with the City Charter, 25.0 percent of revenue received from SDG&E, or \$13.3 million, is to be deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for maintenance in Fiscal Year 2015. The remaining revenue balance of approximately \$40.0 million received from SDG&E franchise fees is allocated to the General Fund.

CABLE COMPANIES. The Fiscal Year 2015 Adopted Budget for cable franchise fee revenue of \$18.1 million is based on the Fiscal Year 2014 year-end revenue projection and assumes a 3.5 percent growth rate for Fiscal Year 2015. The projected growth rate of 3.5 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2015 Adopted Budget for refuse hauler franchise fee revenue from private refuse haulers is \$9.5 million, an increase of \$0.1 million over the Fiscal Year 2014 year-end revenue projection. The City also anticipates an additional \$3.0 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.3 million in revenue related to the Police Department vehicle tow program, and \$0.2 million from other franchise fee sources.

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2015 Adopted Budget for SDG&E undergrounding utility fee revenue of \$50.7 million is based on the current Fiscal Year 2014 year-end revenue projection and assumes a 2.0 percent growth rate for Fiscal Year 2015. This revenue is budgeted in the Underground Surcharge Fund.

Figure 15: Franchise Fee Revenue Breakdown



General Fund Revenues

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for licenses and permits is \$24.5 million or 2.1 percent of the General Fund revenue budget. The Fiscal Year 2015 Adopted Budget is also \$7.4 million or 23.1 percent less than the Fiscal Year 2014 Adopted Budget. The primary reason for the decrease in revenue is an \$8.4 million decrease related to the restructure of the Parking Meter Operations out of the General Fund and into a special revenue fund. The decrease is offset by a \$0.3 million increase in rental tax as a result of increased compliance and improved billing, and a \$0.4 million increase to General Plan Maintenance Fee revenue.

Total City Budget
\$65.6 million

General Fund Budget
\$24.5 million

Percent of General Fund
2.1 percent

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for fines, forfeitures, and penalties revenue is \$28.9 million or 2.4 percent of the General Fund revenue budget. The adopted budget is also \$0.4 million or 1.4 percent less than the Fiscal Year 2014 Adopted Budget.

Total City Budget
\$30.7 million

General Fund Budget
\$28.9 million

Percent of General Fund
2.4 percent

The decrease in the Fiscal Year 2015 Adopted Budget for fines, forfeitures, and penalties is primarily due to a \$1.4 million decrease in projected civil litigation award revenue and a \$0.8 million decrease in red light citation revenue as a result of the discontinuation of the City's red light camera program. The decrease is offset by a \$1.5 million increase to Police and Transportation & Storm Water parking citation revenue to match Fiscal Year 2014 trends and a \$0.4 million increase in collection referral revenue due to the implementation of the DMV/Collection Referral Fee project.

General Fund Revenues

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for City Pueblo lands.

Total City Budget \$67.9 million
General Fund Budget \$45.9 million
Percent of General Fund 3.9 percent

The threshold amount of Mission Bay rents and concession revenues that is to be placed into the General Fund for use in any municipal purpose without restriction is set by the City Charter at \$20.0 million in Fiscal Year 2015. Per the City Charter, this threshold amount was reduced from \$23.0 million starting this fiscal year. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for rents and concessions revenue is \$45.9 million or 3.9 percent of the General Fund revenue budget. This represents a \$1.8 million or 4.2 percent increase from the Fiscal Year 2014 Adopted Budget. The positive increase in revenue is primarily attributable to increased revenue generated from rents and concessions from Mission Bay Park of \$1.4 million.

Mission Bay Park rents and concessions are projected to generate \$30.0 million in Fiscal Year 2015, as compared to the Fiscal Year 2014 Adopted Budget of \$28.6 million, which is an increase of \$1.4 million. In Fiscal Year 2015, pursuant to the City Charter, the excess above the threshold of \$20.0 million will be budgeted in the San Diego Regional Park Improvements Fund and Mission Bay Improvements Fund in the amounts of \$2.5 million and \$7.5 million, respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

Interest rates have remained historically low since 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period, even as economic activity has strengthened.

General Fund Revenues

The Federal Open Market Committee (FOMC) has stated; "In determining how long to maintain the current 0 to 1/4 percent target range for the federal funds rate, the Committee will assess progress--both realized and expected--toward its objectives of maximum employment and 2 percent inflation."

Federal Reserve Chairperson, Janet Yellen, has remained committed to continuing a highly accommodative monetary policy, which means shorter-term interest rates should remain low through much of Fiscal Year 2015. However, the Federal Reserve has been reducing its bond purchases and is on pace to stop completely by the Fall of 2014, which may lead to higher interest rates, at least on the longer end of the yield curve.

Interest Earnings Outlook

Continued easy monetary policy and low inflation should result in low interest earnings for Fiscal Year 2015 before gradually rising in future fiscal years. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from our outlook.

Motor Vehicle License Fees

Background

Motor vehicle license fees (MVLFF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration.

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget does not include a budget for motor vehicle license fees due to the elimination of MVLFF allocations to cities as the result of the adoption of State Bill 89 passed in June 2011; however, the City has continued to receive excess MVLFF revenue generated from penalties and interest on passed due motor vehicle license fees.

Total City Budget
\$0.0 million

General Fund Budget
\$0.0 million

Percent of General Fund
0.0 percent

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for revenue from federal and other agencies is \$9.5 million or 0.8 percent of the General Fund revenue budget. This represents an approximate \$0.6 million or 7.3 percent increase from the Fiscal Year 2014 Adopted Budget. The net revenue increase from the Fiscal Year 2014 Adopted Budget to the Fiscal Year 2015 Adopted Budget is primarily attributable to an increase of \$0.3 million in reimbursement revenue to the Fire-Rescue Department for Urban Search and Rescue, and an increase of \$0.2 million due to the redistribution of revenue within the City Attorney's Office.

Total City Budget
\$54.1 million

General Fund Budget
\$9.5 million

Percent of General Fund
0.8 percent

General Fund Revenues

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Total City Budget \$1,218.7 million
General Fund Budget \$120.7 million
Percent of General Fund 10.2 percent

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for charges for current services revenue is \$120.7 million or 10.2 percent of the General Fund revenue budget. This represents a net decrease of \$56.0 million or 31.7 percent from the Fiscal Year 2014 Adopted Budget primarily due to a decrease of \$56.5 million related to a restructure of the Engineering and Capital Projects Department out of the General Fund and into an internal service fund.

Other Financial Sources & Uses

Background

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

Total City Budget \$187.6 million
General Fund Budget \$77.1 million
Percent of General Fund 6.5 percent

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for other financial sources & uses revenue is \$77.1 million or 6.5 percent of the General Fund revenue budget. This represents an approximate \$10.0 million or 11.5 percent decrease from the Fiscal Year 2014 Adopted Budget. Other financial sources & uses revenue category is mainly generated from the transfers from other funds. The decrease in transfers from other funds is due to the elimination of one-time revenues consisting of \$12.9 million related to the SDG&E wildfire settlement, and \$4.4 million from tobacco securitized revenue. Partially offsetting the one-time revenue decreases is an increase of \$5.3 million attributed to a re-categorization of revenue in the Emergency Medical Services (EMS) transfer to the General Fund and a \$2.2 million increase in Office of Homeland Security (OHS) disaster recovery revenue. Additionally, there is a \$0.5 million increase within the Park & Recreation Department primarily due to a one-time revenue transfer of fund balance from the Antenna Lease Fund. Lastly, the Fiscal Year 2015 Adopted Budget includes \$0.5 million in reimbursements from Convention Center Phase III CIP bond proceeds.

General Fund Revenues

Other Revenue

Fiscal Year 2015 Adopted Budget

The Fiscal Year 2015 Adopted Budget for other revenue is \$4.4 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$0.3 million or a 6.9 percent decrease from the Fiscal Year 2014 Adopted Budget. Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The decrease in revenue is mainly attributable to anticipated decreases in revenue generated from library donations, reimbursements, and refunds.

Total City Budget \$19.8 million
General Fund Budget \$4.4 million
Percent of General Fund 0.4 percent

State of California Budget Impacts

On June 20, 2014, Governor Brown signed the 2014-2015 Budget Act appropriating \$156.4 billion, including \$108.0 million in the General Fund. The enacted budget is the largest in the State's history and marks the fourth year in a row that the Legislature passed an on-time and balanced budget. In the Governor's Proposed Budget, the primary focuses of spending increases were education and health and human services. As in the 2014-2015 Governor's Proposed Budget, the 2014-2015 Budget Act increases education spending as a result of increases in Proposition 30 revenues, which implemented temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. Health care is demonstrated as a continued priority by an increase in appropriations to fund expansion of Medi-Cal benefits. No fiscal impact to the City is expected from these State budget actions. Other actions in the 2014-15 Budget Act that will impact the City are described below.

Gasoline Taxes

The Fiscal Year 2015 Adopted Budget includes \$14.4 million to be received in Proposition 42 'replacement revenue'¹ and \$20.1 million in Highway Users Tax Account (HUTA) gas tax. These amounts are projected to decrease by approximately \$4.8 million from Fiscal Year 2014 due to the 3.5 cent reduction in the per gallon excise tax.

The State's restructuring of gasoline taxes allows both HUTA and the Proposition 42 replacement revenues to be redirected back to the State's General Fund at any time if the State's legislature votes in majority to do so. The 2014-15 Budget Act does not include redirection of these local revenue sources.

Fiscal measures taken by the State continue to be monitored by the City for potential effects on General Fund revenues and expected cash flows. If necessary, changes to projected revenues included in the Fiscal Year 2015 Adopted Budget due to actions taken by the State will be addressed during the Fiscal Year 2015 budget monitoring process.

Abandoned Vehicle Abatement Program

The Abandoned Vehicle Abatement Program is a State program funded by a \$1 fee collected through annual vehicle registrations. Funds are used for abatement, removal, and disposal of abandoned, wrecked, dismantled, and inoperative vehicles and vehicle parts from private and public property. The program is locally administered by the San Diego Abandoned Vehicle Abatement

¹ Generated from flat per gallon tax, which replaced the 6.0 percent tax that generated Proposition 42 revenue prior to Fiscal Year 2011.

General Fund Revenues

(SDAVA) Service Authority, which was established by the County Board of Supervisors and a majority of the incorporated cities within the region. Authority for imposition of the \$1 fee is renewed on a ten-year basis, and collection from San Diego County was scheduled to sunset on April 30, 2012. The SDAVA Service Authority was supportive of a renewal, however SDAVA legal counsel determined that the fee would also require a supermajority voter approval as a result of 2010 Proposition 26. The SDAVA Service Authority decided not to bring the \$1 fee to a vote of the people, and notified the State DMV to discontinue collection. At that time there remained a balance of SDAVA funds that was sufficient to continue support of City of San Diego operations through Fiscal Year 2013. The residual fund balance will be monitored and any remaining funds may be available for use in Fiscal Year 2015.

Citizens' Option for Public Safety

The City is expected to receive funding from the State restricted for Citizens' Option for Public Safety (COPS). The Fiscal Year 2015 Adopted Budget includes \$2.1 million in COPS revenue.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

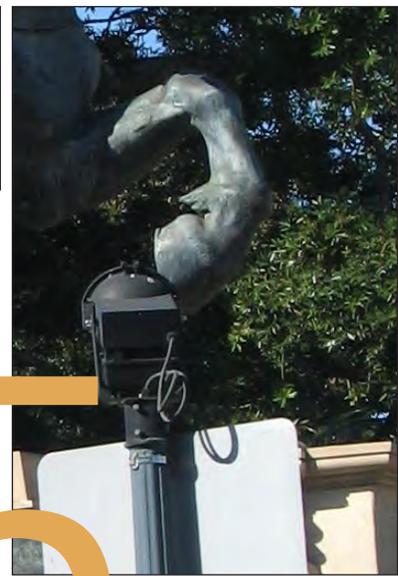
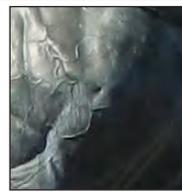
The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2014 that established the Tax Appropriations Limit for Fiscal Year 2015 at \$1,929,603,239. Using the Fiscal Year 2015 Proposed Budget and Fiscal Year 2015 May Revise, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be \$879.0 million, which was \$1,050.6 million lower than the Gann Limit.

CITY OF SAN DIEGO



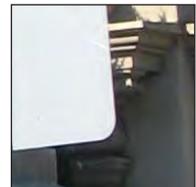
ADOPTED BUDGET



2015

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YEAR

Debt Obligations



Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond instruments is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations¹

Outstanding Principal as of June 30, 2014

- General Fund backed Lease-Revenue Obligations: \$558 million
- Public Utilities - Water System Obligations: \$752 million
- Public Utilities - Wastewater (Sewer) System Obligations: \$1.03 billion

Issuer Rating/General Fund Lease Obligations Ratings as of June 2014

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: Aa3/A2, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of June 2014

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Sewer

- Standard & Poor's: AA-, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Lease Revenue Bonds are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's utility Revenue Bonds are

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or general fund revenues by the City.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2014, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2015.

Table 1: Summary of Debt Obligations

		Principal Outstanding 6/30/2014	Projected FY 2015 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations					
Lease Revenue Bonds					
2007A	Ballpark Refunding Bonds	\$ 129,780,000	\$ 11,315,250	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds ¹	\$ 155,170,000	\$ 12,993,625	FY 2040	General Fund, Stadium, Transient Occupancy Tax, & Capital Outlay
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ²	\$ 10,862,911	\$ 1,460,936	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Financing Authority Lease Revenue Refunding Bonds	\$ 126,610,000	\$ 12,560,650	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	\$ 70,215,000	\$ 4,590,325	FY 2042	General Fund, Capital Outlay Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 17,720,000	\$ 1,379,719	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds & 2003 Old Town Light Rail Extension Refunding	\$ 41,590,000	\$ 3,211,506	FY 2043	General Fund, Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding Bonds	\$ 5,845,000	\$ 745,275	FY 2023	Transient Occupancy Tax
2014A	General Fund CIP Bonds ³	\$ -	\$ 2,500,000	FY 2044	General Fund
Total General Fund Lease Revenue Bond Obligations		\$ 557,792,911	\$ 50,757,286		
Public Utilities - Sewer and Water Revenue Bond Obligations⁴					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	\$ 394,500,000	\$ 36,280,931	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 469,640,000	\$ 57,703,988	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	\$ 161,930,000	\$ 8,501,325	FY 2029	Net Wastewater System Revenues
Total Sewer Revenue Bond Obligations		\$ 1,026,070,000	\$ 102,486,244		

Debt Obligations

Table 1: Summary of Debt Obligations (Cont'd)

		Principal Outstanding 6/30/2014	Projected FY 2015 Debt/Lease Payment	Final Maturity	Primary Funding Source
Water Revenue Bond Obligations					
2009A	Water Revenue Bonds	\$ 151,520,000	\$ 8,680,775	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	\$ 306,140,000	\$ 21,736,869	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	\$ 123,075,000	\$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	\$ 171,505,000	\$ 25,395,725	FY 2033	Net Water System Revenues
Total Water Revenue Bond Obligations		\$ 752,240,000	\$ 62,123,844		
McGuigan Settlement					
2010	McGuigan Settlement Modification ⁵	\$ 8,660,952	\$ 8,993,762	FY 2015	General Fund and Misc. Special Funds

¹ The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

² Lease payment does not include estimated \$380,000 in federal subsidy received by the City to off-set a portion of the payment.

³ \$2.5 million is budgeted in projected debt service for the 2014A General Fund CIP Bonds that are expected to be issued in Fiscal Year 2015.

⁴ In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. The Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2014 of approximately \$73.4 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2014 of approximately \$111 million.

⁵ As of July 1, 2014, there is no outstanding balance.

In addition to long-term debt obligations, as needed, the City may issue Tax and Revenue Anticipation Notes (TRANS) to meet General Fund cash flow needs in anticipation of the receipt of property tax revenues later in a fiscal year. Tax and Revenue Anticipation Notes are not anticipated in Fiscal Year 2015.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The term of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. As of June 30, 2014, the outstanding principal for various lease purchase obligations was approximately \$60.4 million. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include: fire trucks, refuse packers, service trucks, IT Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects. SRF debt service payments are factored into debt service coverage ratios as defined by applicable water and wastewater bond indentures. Compared to traditional bond financings, the City may realize substantial savings from lower interest rates and shorter repayment terms of the SRF Loan Program managed by the State. The loans are administered by the benefiting department. The Public Utilities Department actively utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Debt Obligations

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City.

CITY OF SAN DIEGO



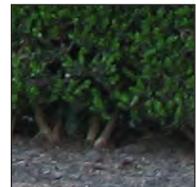
ADOPTED BUDGET



2015

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Financial Summary
and Schedules



Financial Summary and Schedules

The following schedules summarize key information in the City’s budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City’s Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City’s revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2015 Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Administration	\$ 782,005	\$ 403,761	\$ -
City Attorney	3,357,674	5,581,169	3,256,169
City Auditor	30,498	-	-
City Clerk	17,192	18,404	42,404
City Comptroller	2,247,117	2,468,547	2,468,547
City Treasurer	26,799,073	25,963,475	18,296,151
Communications	108,836	113,300	1,565,333
Debt Management	608,706	548,645	683,645
Development Services	3,885,805	3,412,712	629,824
Economic Development	6,927,937	8,245,963	8,566,363
Environmental Services	1,365,383	1,259,829	1,194,714
Ethics Commission	29,650	-	-
Financial Management	108	5,000	5,000
Fire-Rescue	24,008,203	23,966,763	27,034,577
Human Resources	2,500	-	-
Infrastructure/Public Works	18,087	15,116	123,135
Library	1,183,514	4,125,753	4,125,753
Major Revenues	872,389,407	894,929,236	936,894,850
Office of Homeland Security	790,061	930,957	930,957
Office of the Assistant COO	-	-	450,000
Office of the Chief Financial Officer	138,571	450,000	-
Office of the Chief Operating Officer	2,248	-	-
Office of the Mayor	68,093	308,400	308,400
Park & Recreation	35,286,477	32,907,371	32,708,616
Performance and Analytics	24	-	-
Personnel	12,874	6,000	6,000
Planning	-	-	3,831,968
Police	46,811,502	44,102,071	44,570,440
Public Utilities	998,456	940,000	940,000
Public Works - Contracting	-	1,053,393	1,053,393
Public Works - Engineering & Capital Projects	56,811,462	56,527,343	-
Public Works - General Services	2,964,371	3,881,596	3,881,596
Purchasing & Contracting	744,448	659,554	1,607,856
Real Estate Assets	45,691,543	43,344,297	45,129,495
Transportation & Storm Water	47,619,414	46,879,695	48,245,274
Total General Fund Revenues	\$ 1,181,701,237	\$ 1,203,048,350	\$ 1,188,550,460

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Administration	\$ 2,479,654	\$ 1,802,385	\$ -
City Attorney	43,130,134	45,689,443	45,902,055
City Auditor	3,163,344	3,888,785	3,575,202
City Clerk	4,628,248	5,314,707	5,341,256
City Comptroller	10,022,529	11,035,845	10,735,280
City Council	10,957,355	13,029,699	13,653,504
City Treasurer	19,255,659	20,495,483	15,455,696
Citywide Program Expenditures	75,024,365	66,071,801	87,094,071
Civic & Urban Initiatives	-	945,987	-
Communications	490,467	688,991	3,444,543
Debt Management	2,132,340	2,447,811	2,448,214
Department of Information Technology	483,426	2,600,000	500,000
Development Services	13,083,298	15,048,760	7,011,989
Economic Development	11,451,400	12,944,622	14,088,718
Environmental Services	33,958,017	36,169,845	35,164,939
Ethics Commission	816,574	977,334	991,862
Financial Management	3,677,133	4,091,604	4,109,395
Fire-Rescue	207,682,648	222,679,306	218,533,401
General Fund Appropriated Reserve	-	2,000,000	-
Human Resources	2,183,857	2,990,862	3,129,024
Infrastructure/Public Works	495,491	627,463	1,543,754
Internal Operations	-	-	388,217
Library	39,338,166	43,811,917	45,498,448
Neighborhood Services	-	-	970,898
Office of Homeland Security	1,693,233	1,735,205	2,018,755
Office of the Assistant COO	321,567	1,291,039	1,116,966
Office of the Chief Financial Officer	453,581	990,531	566,161
Office of the Chief Operating Officer	485,630	568,630	924,312
Office of the IBA	1,651,376	1,775,306	1,733,699
Office of the Mayor	3,426,253	3,671,233	4,265,207
Park & Recreation	84,987,389	89,967,980	97,970,148
Performance and Analytics	682,544	-	1,437,206
Personnel	6,475,422	7,012,193	7,106,828
Planning	-	-	9,325,617
Police	412,848,075	418,542,912	419,459,222
Public Utilities	1,957,301	1,969,446	2,005,200
Public Works - Contracting	-	2,107,234	2,111,792
Public Works - Engineering & Capital Projects	59,727,682	61,907,263	-
Public Works - General Services	15,012,577	16,830,075	17,745,338
Purchasing & Contracting	2,896,755	4,804,683	6,291,735
Real Estate Assets	4,165,640	4,852,350	4,669,197
Transportation & Storm Water	87,521,948	92,112,469	104,094,587
Total General Fund Expenditures	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,202,422,436

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
General Fund			
General Fund	\$ 1,181,701,237	\$ 1,203,048,350	\$ 1,188,550,460
Total General Fund	\$ 1,181,701,237	\$ 1,203,048,350	\$ 1,188,550,460
Special Revenue Funds			
Automated Refuse Container Fund	\$ 854,060	\$ 700,000	\$ 700,000
Concourse and Parking Garages Operating Fund	2,912,215	2,704,844	2,713,422
Convention Center Expansion Administration Fund	14,187,324	14,000,000	13,760,993
Environmental Growth 1/3 Fund	3,888,513	3,945,786	4,455,069
Environmental Growth 2/3 Fund	7,784,736	7,898,572	8,917,137
Facilities Financing Fund	1,705,249	2,110,074	2,275,110
Fire and Lifeguard Facilities Fund	893,806	1,380,219	1,379,719
Fire/Emergency Medical Services Transport Program Fund	10,459,719	10,770,000	11,552,358
GIS Fund	1,499,761	1,616,274	1,801,061
Gas Tax Fund	20,727,431	20,738,091	20,078,259
HUD Programs Administration Fund	241,566	-	-
Information Technology Fund	7,865,644	9,089,850	8,673,318
Junior Lifeguard Program Fund	561,718	596,027	595,779
Local Enforcement Agency Fund	726,311	795,693	786,417
Los Penasquitos Canyon Preserve Fund	206,997	186,000	186,000
Maintenance Assessment District (MAD) Funds	20,670,363	21,102,445	21,848,480
Major Events Revolving Fund	567,717	-	-
Mission Bay Improvements Fund	5,378,627	3,114,678	7,534,058
Mission Bay/Balboa Park Improvement Fund	1,600,000	2,060,000	1,960,000
New Convention Facility Fund	3,401,302	3,280,000	3,400,000
OneSD Support Fund	25,949,825	21,101,243	19,918,068
PETCO Park Fund	17,997,704	16,494,163	15,723,720
Parking Meter Operations Fund	-	-	9,111,535
Police Decentralization Fund	5,124,648	3,749,765	3,749,765
Prop 42 Replacement - Transportation Relief Fund	12,078,171	19,478,416	14,386,136
Public Art Fund	62,034	-	108,709
Public Safety Needs & Debt Service Fund	7,996,834	8,396,967	8,707,775
QUALCOMM Stadium Operations Fund	16,616,956	16,477,809	16,652,809
Redevelopment Fund	441	-	-
Regional Park Improvements Fund	2,539,403	2,500,000	2,511,353
Seized & Forfeited Assets Fund	(5,896)	-	-
Seized Assets - California Fund	13	10,000	11,881
Seized Assets - Federal DOJ Fund	1,748,430	900,000	1,069,307
Seized Assets - Federal Treasury Fund	22,295	100,000	118,812

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Serious Traffic Offenders Program Fund	11,607	-	-
Storm Drain Fund	5,717,986	5,700,000	5,700,000
Transient Occupancy Tax Fund	75,808,673	80,020,455	84,088,446
Trolley Extension Reserve Fund	482,058	1,171,284	1,071,728
Underground Surcharge Fund	12,514,336	49,091,916	50,592,739
Wireless Communications Technology Fund	8,576,851	7,534,476	7,436,710
Zoological Exhibits Maintenance Fund	10,310,086	10,030,000	10,746,000
Total Special Revenue Funds	\$ 309,685,517	\$ 348,845,047	\$ 364,322,673

Debt Service and Tax Funds

Public Safety Communication Bonds	\$ 453	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund	2,532,407	2,630,000	-
Total Debt Service and Tax Funds	\$ 2,532,860	\$ 2,630,000	\$ -

Capital Project Funds

Capital Outlay Fund	\$ 4,651,473	\$ -	\$ -
TransNet ARRA Exchange Fund	1,832,296	-	-
TransNet Extension Administration & Debt Fund	271,394	291,792	300,100
TransNet Extension Congestion Relief Fund	21,142,832	20,221,176	20,796,930
TransNet Extension Maintenance Fund	5,641,423	8,666,219	8,912,970
Total Capital Project Funds	\$ 33,539,417	\$ 29,179,187	\$ 30,010,000

Enterprise Funds

Airports Fund	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882
Development Services Fund	44,700,034	45,581,357	48,391,352
Golf Course Fund	18,564,221	18,371,747	17,540,747
Metropolitan Sewer Utility Fund	76,277,731	92,181,844	102,841,900
Municipal Sewer Revenue Fund	316,141,359	316,974,000	318,789,200
Recycling Fund	20,205,927	17,777,651	18,427,651
Refuse Disposal Fund	26,171,185	29,374,301	29,736,434
Sewer Utility - AB 1600 Fund	13,777,903	-	-
Water Utility - AB 1600 Fund	11,839,359	-	-
Water Utility Operating Fund	436,740,226	427,607,269	478,268,700
Total Enterprise Funds	\$ 969,130,995	\$ 952,558,503	\$ 1,018,774,866

Internal Service Funds

Central Stores Fund	\$ 12,050,556	\$ 13,356,784	\$ 13,341,277
Energy Conservation Program Fund	3,605,373	2,319,443	2,253,884
Engineering & Capital Projects Fund	-	-	64,367,237
Fleet Services Operating Fund	50,151,961	51,647,391	50,229,234
Fleet Services Replacement Fund	26,720,673	27,545,583	27,296,552
Publishing Services Fund	3,124,330	3,413,041	3,221,261

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Risk Management Administration Fund	9,484,225	9,060,699	9,314,487
Total Internal Service Funds	\$ 105,137,118	\$ 107,342,941	\$ 170,023,932
Total Combined Budget Revenues	\$ 2,601,727,144	\$ 2,643,604,028	\$ 2,771,681,931

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
General Fund			
General Fund	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,202,422,436
Total General Fund	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,202,422,436
Special Revenue Funds			
Automated Refuse Container Fund	\$ 642,683	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund	2,914,600	2,667,291	2,709,263
Convention Center Expansion Administration Fund	13,850,480	13,977,450	13,980,650
Environmental Growth 1/3 Fund	4,354,915	3,962,339	4,547,305
Environmental Growth 2/3 Fund	8,078,081	8,229,966	8,869,966
Facilities Financing Fund	1,958,633	2,110,074	2,275,110
Fire and Lifeguard Facilities Fund	878,864	1,426,431	1,425,931
Fire/Emergency Medical Services Transport Program Fund	13,961,546	11,516,495	12,702,437
GIS Fund	1,553,384	1,585,038	1,905,499
Gas Tax Fund	20,899,152	20,738,091	20,078,259
Information Technology Fund	9,876,038	10,233,304	10,488,568
Junior Lifeguard Program Fund	578,582	596,027	595,779
Local Enforcement Agency Fund	667,215	879,255	754,953
Los Penasquitos Canyon Preserve Fund	205,900	221,253	221,661
Maintenance Assessment District (MAD) Funds	19,884,949	34,751,394	34,732,801
Major Events Revolving Fund	805,916	-	-
Mission Bay/Balboa Park Improvement Fund	2,033,088	2,069,234	1,955,700
New Convention Facility Fund	3,405,000	3,405,000	3,405,000
OneSD Support Fund	25,492,270	21,185,217	20,728,100
PETCO Park Fund	16,166,331	17,405,049	17,542,842
Parking Meter Operations Fund	-	-	9,111,535
Police Decentralization Fund	4,116,587	5,120,000	5,120,000
Prop 42 Replacement - Transportation Relief Fund	7,995,051	17,478,416	12,478,416
Public Art Fund	86,870	102,814	108,709
Public Safety Needs & Debt Service Fund	7,988,645	8,396,967	8,707,775
QUALCOMM Stadium Operations Fund	15,793,897	17,090,437	17,963,564
Redevelopment Fund	214	-	-
Seized & Forfeited Assets Fund	(12,098)	-	-
Seized Assets - California Fund	-	10,000	11,919
Seized Assets - Federal DOJ Fund	177,251	1,392,812	1,668,894
Seized Assets - Federal Treasury Fund	-	100,000	119,187
Serious Traffic Offenders Program Fund	118,316	-	-
Storm Drain Fund	5,446,746	5,700,000	5,700,000
Transient Occupancy Tax Fund	71,558,938	87,600,354	91,737,581

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Trolley Extension Reserve Fund	1,168,044	1,179,299	1,086,200
Underground Surcharge Fund	38,778,102	49,092,936	50,592,739
Wireless Communications Technology Fund	9,226,365	8,869,368	8,412,052
Zoological Exhibits Maintenance Fund	10,223,743	10,030,000	10,746,000
Total Special Revenue Funds	\$ 320,874,294	\$ 369,922,311	\$ 383,284,395
Debt Service and Tax Funds			
Public Safety Communication Bonds	\$ 515,586	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund	2,532,407	2,630,000	-
Total Debt Service and Tax Funds	\$ 3,047,993	\$ 2,630,000	\$ -
Capital Project Funds			
Capital Outlay Fund	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
TransNet ARRA Exchange Fund	(136,447)	-	-
TransNet Extension Administration & Debt Fund	242,923	291,792	300,100
TransNet Extension Congestion Relief Fund	753,203	1,267,600	1,267,600
TransNet Extension Maintenance Fund	8,059,163	8,666,218	8,912,970
Total Capital Project Funds	\$ 10,670,761	\$ 13,435,611	\$ 12,527,089
Enterprise Funds			
Airports Fund	\$ 4,097,922	\$ 5,791,497	\$ 5,227,795
Development Services Fund	41,864,896	45,915,463	49,801,190
Golf Course Fund	14,672,613	15,670,084	16,653,723
Metropolitan Sewer Utility Fund	195,939,762	207,083,895	210,929,631
Municipal Sewer Revenue Fund	117,898,645	132,285,599	134,742,152
Recycling Fund	19,104,371	23,292,297	22,561,192
Refuse Disposal Fund	29,616,871	31,932,996	31,135,093
Water Utility Operating Fund	409,298,734	439,290,546	462,671,644
Total Enterprise Funds	\$ 832,493,812	\$ 901,262,377	\$ 933,722,420
Internal Service Funds			
Central Stores Fund	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277
Energy Conservation Program Fund	2,362,648	2,351,728	2,645,182
Engineering & Capital Projects Fund	-	-	64,367,237
Fleet Services Operating Fund	51,084,085	51,783,287	50,837,774
Fleet Services Replacement Fund	18,073,727	22,461,956	20,663,453
Publishing Services Fund	2,952,456	3,304,127	3,221,261
Risk Management Administration Fund	8,949,930	9,810,299	10,265,929
Total Internal Service Funds	\$ 92,639,149	\$ 103,068,181	\$ 165,342,113
Total Combined Budget Expenditures	\$ 2,428,487,091	\$ 2,615,809,679	\$ 2,697,298,453

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 33,482	\$ -	\$ -
CH RDA Contribution To CIP	275,606	-	-
Convention Center Exp Surety	389,314	-	-
Crossroads Redevelopmen CIP Contributions Fund	113,960	-	-
EGF CIP Fund 1/3	45,024	401,885	-
Energy Conservation Program CIP Fund	807,460	200,000	-
Environmental Growth 2/3 Fund	55,450	-	-
Fiesta Island Sludge Mitigation Fund	208,782	-	-
Gas Tax Fund	9,070,160	-	-
Library Improvement Trust Fund	750,000	-	-
Library System Improvement Fund	71,790	-	192,767
Maintenance Assessment District (MAD) Funds	1,134,140	1,324,919	1,070,404
Mission Bay Improvements Fund	424,556	3,114,678	3,249,951
Mission Trails Regional Park Fund	61,888	-	-
Monetary Conditions Placed on Future Deposits	394,706	396,000	-
NP - Redevelopment CIP Contributions Fund	15,511	-	-
NTC RdA Contribution to CIP	7,563	-	-
North Bay Redevelopment CIP Contribution Fund	11,350	-	-
Peg Fee (City Tv)	199,143	-	-
Prop 42 Replacement - Transportation Relief Fund	18,849	2,000,000	1,907,720
QUALCOMM Stadium Operations CIP Fund	775,082	750,000	750,000
Regional Park Improvements Fund	819,704	3,000,000	-
SC-RDA Contribution to CIP Fund	48,213	-	-
Sunset Cliffs Natural Park	121,981	-	456,000
TOT Coastal Infrastructure CIP Fund	437	-	-
Trench Cut Fees/Excavation Fee Fund	-	2,000,000	2,000,000
Underground Surcharge CIP Fund	2,826,927	-	-
Total Special Revenue Funds	\$ 18,681,078	\$ 13,187,482	\$ 9,626,842

Enterprise Funds

Airports Fund	\$ 500	\$ -	\$ -
Balboa Park Golf Course CIP Fund	406,083	1,755,000	-
Brown Field Special Aviation	402,952	1,400,000	-
Development Services Fund	17,009	-	-
EDCD Community Fund	4,657	-	-
Metro Sewer Utility - CIP Funding Source	22,512,668	18,212,318	18,541,811
Mission Bay Golf Course CIP Fund	159,143	1,200,000	2,625,000
Montgomery Field Special Aviation	950,129	1,000,000	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Muni Sewer Utility - CIP Funding Source	91,265,880	54,004,911	95,506,397
Municipal Sewer Revenue Fund	(753,840)	-	-
Recycling Fund CIP Fund	5,665	-	1,200,000
Refuse Disposal CIP Fund	580,471	605,000	-
Sewer Contribution to CIP	111,197	-	-
Torrey Pines Golf Course CIP Fund	288,967	1,100,000	2,600,000
Water Contributions To CIP	76,636	-	-
Water Utility - CIP Funding Source	73,394,268	46,596,937	100,151,601
Water Utility Operating Fund	(143,440)	-	-
Total Enterprise Funds	\$ 189,278,945	\$ 125,874,166	\$ 220,624,809

Capital Project Funds

Barrio Logan	\$ 27,375	\$ 475,000	\$ 1,900,000
Belmont/Mission Beach Develop	23	-	50,000
Black Mountain Ranch FBA	36,557	500,000	4,200,000
Blk Mtn Ranch Dev Agreement	(66)	-	30,400
Bus Stop Capital Improvement Fund	-	100,000	100,000
C.O.-Pueblo Land/Pol. Decentra	255,818	-	-
CIP Contributions from General Fund	3,695,851	(116,541)	10,116,668
Capital Outlay Fund	2,685,147	-	-
Capital Outlay-Sales Tax	47,393	-	-
Carmel Valley Consolidated FBA	1,243,598	-	1,670,526
Chollas - Major District	20,695	-	-
Clairemont Mesa - Urban Comm	28,609	75,000	-
College Area	72,124	570,000	350,000
Deferred Maint Revenue 2009A-Project	12,128,326	-	-
Deferred Maintenance Revenue 2012A-Project	9,541,469	-	-
Del Mar Mesa FBA	960,868	-	-
Energy Upgrades CEC Loan Fund	(1,573)	-	-
Equipment Division CIP Fund	-	-	1,654,028
FY09 Sunset Cliffs Natural Par	(3,169)	-	-
Gen Dyna-Community Improvement	48,264	-	-
Golden Hill Urban Comm	43,377	395,000	-
Infrastructure Improvement - CD 5	75,495	-	-
Infrastructure Improvement - Mayor	24,794	-	-
Kearny Mesa-Urban Comm	65,712	-	125,000
La Jolla Urban Comm	121,621	135,000	125,000
Lake Murray/Del Cerro-Maj Dist	454	-	-
Linda Vista Urban Comm	117,019	70,000	-
Linda Vista-Major District	11,536	-	-
Loma Portal - Major District	38,287	-	-
Mid City Urban Comm	-	52,000	1,400,000
Mid-City - Park Dev Fund	152,540	1,200,000	690,634

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Midway/Pacific Hwy Urban Comm	58,921	300,000	-
Mira Mesa - FBA	(463,093)	-	8,886,247
Mira Mesa East-Major District	3,100	-	-
Mira Mesa Pk Dev Fund	-	-	2,200
Mission Valley-Urban Comm.	1,715,093	-	5,600,000
Mitigation Funds for Carroll Canyon Road	1,871,573	-	-
Montgomery/Waller-Major Dist	(20,063)	-	-
Navajo Urban Comm	465,903	-	2,500,000
New Central Library Contributions	54,428,921	-	-
North Park Urban Comm	93,094	200,000	400,000
North University City DIF	1,400,000	-	-
North University City-FBA	5,776,019	-	5,000,000
Ocean Beach - Major District	2,913	-	-
Ocean Beach Urban Comm	50,737	-	-
Otay Mesa-East (From 39062)	61,137	-	-
Otay Mesa-West (From 39067)	4,883,099	-	-
Otay Mesa/Nestor Urb Comm	14,079	190,000	-
PFFA-FLSF 2002B-Const.	22,132	-	-
PV Est-Other P & R Facilities	85,206	-	-
Pacific Beach Urban Comm	79,235	-	-
Pacific Highlands Ranch FBA	1,170,686	2,000,000	4,327,000
Park North-East - Park Dev Fd	87,473	2,198,675	-
Penasquitos East Trust	56,401	-	400,000
Peninsula Urban Comm	103,287	-	-
Pk/Rec Bldg Permit Fee Dist C	6,732	-	-
Point Loma - Major District	5,594	-	-
Presidio - Major District	7,086	-	-
Private & Others Contrib-CIP	1,073,826	76,000	-
Prop A-(Bikeway)	93,773	-	-
Rancho Bernardo-Fac Dev Fund	41,987	-	-
Rancho Bernardo-Major District	-	-	23,012
Rancho Bernardo-Pk Dev Fund	-	-	233,091
Rancho Encantada	30,300	-	-
Rancho Penasquitos FBA	462,734	-	-
Rose & Tecolote Creek Water Quality	541,178	-	-
S.E. San Diego Urban Comm	380,838	-	1,950,000
SD Unified School Dist-Cap Out	2,184,030	-	-
SR 209 & 274 Coop with State	19,275	-	-
Sabre Springs-FBA	71,272	-	-
San Andres Cost Reim. Dist.	-	952,749	-
San Ysidro Urban Comm	88,471	900,000	200,000
Scripps Miramar Ranch FBA	1,469	-	307,424
Scripps/Miramar Misc	8,472	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Scripps/Miramar Traffic	10,362	-	-
Scripps/Miramar-Major District	1,560	-	704,652
Serra Mesa - Urban Community	(42,100)	-	200,000
South Bay - Major District	-	156,300	-
Southcrest Sub Dist	9,900	-	-
Spring Cnyn Rd Improvments	29,737	-	-
Sub Area-2	-	-	342,000
Tierrasanta - DIF	13,155	-	310,000
Torrey Highlands	104,233	5,274,824	1,500,000
Torrey Pines - Urban Community	970	-	275,000
TransNet (Prop A 1/2% Sales Tax)	6,224,631	1,200,000	-
TransNet ARRA Exchange Fund	1,845,378	-	-
TransNet Extension Congestion Relief Fund	9,563,731	21,077,719	19,529,330
TransNet Extension Major Corri	28,451	-	-
TransNet Extension RTCI Fee	65,821	750,000	3,549,927
University City So.-Urban Comm	19,530	-	69,000
Uptown Urban Comm	340,953	800,000	1,000,000
Total Capital Project Funds	\$ 126,617,343	\$ 39,531,726	\$ 79,721,139
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 3,758,624	\$ -	\$ -
Grant Fund-Enterprise-Other	244,315	-	-
Total Grant Enterprise Funds	\$ 4,002,940	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 4,655,350	\$ -	\$ -
Grant Fund - Other	784,197	-	-
Grant Fund - State	11,894,589	846,950	-
Total Grant Government Funds	\$ 17,334,136	\$ 846,950	\$ -
Total Capital Budget Expenditures	\$ 355,914,442	\$ 179,440,324	\$ 309,972,790
Total Combined Operating and Capital Budget Expenditures	\$ 2,784,401,533	\$ 2,795,250,003	\$ 3,007,271,243



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Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Administration	22.95	12.00	–
City Attorney	345.99	345.86	347.85
City Auditor	20.00	21.00	21.00
City Clerk	45.12	45.28	45.28
City Comptroller	79.75	82.75	82.75
City Council	98.13	102.30	105.13
City Treasurer	118.63	119.63	106.73
Civic & Urban Initiatives	–	6.00	–
Communications	4.00	5.00	30.00
Debt Management	18.00	19.00	19.00
Department of Information Technology	–	–	–
Development Services	111.07	107.75	63.00
Economic Development	44.42	46.00	50.70
Environmental Services	135.01	137.69	137.09
Ethics Commission	5.00	5.00	5.00
Financial Management	31.03	30.00	30.00
Fire-Rescue	1,146.40	1,165.52	1,170.97
Human Resources	16.00	18.00	19.75
Infrastructure/Public Works	4.38	4.37	7.35
Internal Operations	–	–	1.50
Library	408.06	410.93	434.52
Neighborhood Services	–	–	5.50
Office of Homeland Security	13.39	13.40	13.60
Office of the Assistant COO	1.00	8.00	6.00
Office of the Chief Financial Officer	3.75	5.00	2.00
Office of the Chief Operating Officer	2.00	2.00	4.35
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	24.16	26.16	29.00
Park & Recreation	769.15	782.84	797.78
Performance and Analytics	7.75	–	8.00
Personnel	59.04	60.36	63.31
Planning	–	–	62.08
Police	2,515.35	2,528.79	2,587.52
Public Works - Contracting	–	19.00	19.00
Public Works - Engineering & Capital Projects	479.67	470.88	–
Public Works - General Services	116.00	123.00	130.00
Purchasing & Contracting	30.39	41.59	55.20
Real Estate Assets	28.00	28.00	28.00
Transportation & Storm Water	438.56	464.40	476.33
Total Budget FTE Positions	7,152.15	7,267.50	6,975.29



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
General Fund			
General Fund	7,152.15	7,267.50	6,975.29
Total General Fund	7,152.15	7,267.50	6,975.29
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Facilities Financing Fund	15.89	15.35	16.35
Fire/Emergency Medical Services Transport Program Fund	33.00	31.00	32.00
GIS Fund	2.00	2.00	2.00
Information Technology Fund	32.00	39.00	42.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	23.75	23.75	25.25
OneSD Support Fund	18.00	17.50	17.00
PETCO Park Fund	1.00	1.00	1.00
Parking Meter Operations Fund	-	-	15.00
QUALCOMM Stadium Operations Fund	37.00	37.00	38.00
Redevelopment Fund	-	-	-
Transient Occupancy Tax Fund	9.00	9.00	12.00
Underground Surcharge Fund	2.00	2.00	7.00
Wireless Communications Technology Fund	48.00	44.76	44.76
Total Special Revenue Funds	232.64	233.36	263.36
Enterprise Funds			
Airports Fund	18.00	18.00	19.00
Development Services Fund	419.75	430.75	424.75
Golf Course Fund	97.00	98.00	97.00
Metropolitan Sewer Utility Fund	450.89	447.35	463.31
Municipal Sewer Revenue Fund	415.19	413.16	408.33
Recycling Fund	108.34	107.33	107.98
Refuse Disposal Fund	158.38	149.02	147.20
Water Utility Operating Fund	708.44	703.08	717.82
Total Enterprise Funds	2,375.99	2,366.69	2,385.38
Internal Service Funds			
Central Stores Fund	26.35	23.34	23.35
Energy Conservation Program Fund	12.85	12.60	12.60
Engineering & Capital Projects Fund	-	-	484.60
Fleet Services Operating Fund	168.50	169.50	177.50

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2013 Adopted Budget	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Publishing Services Fund	10.00	10.00	10.00
Risk Management Administration Fund	78.94	79.88	82.13
Total Internal Service Funds	296.64	295.32	790.18
Other Funds			
City Employee's Retirement System Fund	62.00	64.00	64.00
Total Other Funds	62.00	64.00	64.00
Total Budget FTE Positions	10,119.42	10,226.87	10,478.21

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 412,204,680	\$ 408,003,167	\$ 445,428,691
Property Taxes	412,204,680	408,003,167	445,428,691
Sales Tax	\$ 232,939,137	\$ 248,138,819	\$ 257,106,087
Sales Tax	232,939,137	248,138,819	257,106,087
Transient Occupancy Tax	\$ 83,904,215	\$ 87,857,500	\$ 92,332,290
Transient Occupancy Taxes	83,904,215	87,857,500	92,332,290
Other Local Taxes	\$ 74,690,288	\$ 75,457,433	\$ 81,219,984
Property Transfer Taxes	6,967,672	7,026,588	9,176,035
SDG&E	34,851,424	35,553,223	40,014,617
CATV	18,675,250	19,441,622	18,093,332
Refuse Collection Franchise	9,607,187	9,100,000	9,500,000
Other Franchises	4,588,756	4,336,000	4,436,000
Licenses and Permits	\$ 32,773,150	\$ 31,826,763	\$ 24,459,857
Business Tax	7,301,479	6,953,129	7,477,368
Rental Unit Tax	7,285,488	6,785,000	7,271,794
Parking Meters	8,190,230	8,369,891	-
Refuse Collector Business Tax	661,559	660,000	700,000
Other Licenses and Permits	9,334,394	9,058,743	9,010,695
Fines Forfeitures and Penalties	\$ 29,367,152	\$ 29,349,993	\$ 28,929,178
Parking Citations	18,859,285	18,298,430	19,723,478
Municipal Court	7,494,573	6,945,761	6,157,700
Other Fines & Forfeitures	3,013,294	4,105,802	3,048,000
Rev from Money and Prop	\$ 51,099,756	\$ 44,938,792	\$ 47,325,993
Interest and Dividends	2,063,449	859,389	1,414,251
Mission Bay	30,857,086	28,614,678	30,045,411
Pueblo Lands	4,530,774	4,818,228	4,866,395
Other Rents and Concessions	13,648,448	10,646,497	10,999,936
Rev from Federal Agencies	\$ 1,341,099	\$ 2,974,720	\$ 3,256,720
Revenue from Federal Agencies	1,341,099	2,974,720	3,256,720
Rev from Other Agencies	\$ 10,997,100	\$ 5,872,708	\$ 6,238,062
Motor Vehicle License Fees	705,454	-	-
Revenue from Other Agencies	10,291,646	5,872,708	6,238,062
Charges for Services	\$ 158,917,404	\$ 176,754,506	\$ 120,721,341
Charges for Current Services	158,917,404	176,754,506	120,721,341
Other Revenue	\$ 5,891,383	\$ 4,724,406	\$ 4,399,046
Other Revenue	5,891,383	4,724,406	4,399,046

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Transfers In	\$ 87,575,872	\$ 87,149,543	\$ 77,133,211
Transfers In	87,575,872	87,149,543	77,133,211
Total General Fund	\$ 1,181,701,237	\$ 1,203,048,350	\$ 1,188,550,460
Total General Fund	\$ 1,181,701,237	\$ 1,203,048,350	\$ 1,188,550,460

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 7,244	\$ -	\$ -
Interest and Dividends	7,244	-	-
Charges for Services	\$ 846,816	\$ 700,000	\$ 700,000
Charges for Current Services	846,816	700,000	700,000
Total Automated Refuse Container Fund	\$ 854,060	\$ 700,000	\$ 700,000
Concourse and Parking Garages Operating Fund			
Fines Forfeitures and Penalties	\$ 843	\$ -	\$ -
Other Fines & Forfeitures	843	-	-
Rev from Money and Prop	\$ 2,911,372	\$ 2,704,844	\$ 2,713,422
Other Rents and Concessions	2,911,372	2,704,844	2,713,422
Total Concourse and Parking Garages Operating Fund	\$ 2,912,215	\$ 2,704,844	\$ 2,713,422
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 14,561	\$ -	\$ -
Interest and Dividends	14,561	-	-
Rev from Other Agencies	\$ 4,500,000	\$ 4,500,000	\$ -
Revenue from Other Agencies	4,500,000	4,500,000	-
Transfers In	\$ 9,672,763	\$ 9,500,000	\$ 13,760,993
Transfers In	9,672,763	9,500,000	13,760,993
Total Convention Center Expansion Administration Fund	\$ 14,187,324	\$ 14,000,000	\$ 13,760,993
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 3,880,923	\$ 3,936,786	\$ 4,446,069
SDG&E	3,872,380	3,936,786	4,446,069
Other Franchises	8,542	-	-
Rev from Money and Prop	\$ 7,591	\$ 9,000	\$ 9,000
Interest and Dividends	7,591	9,000	9,000
Total Environmental Growth 1/3 Fund	\$ 3,888,513	\$ 3,945,786	\$ 4,455,069
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 7,762,105	\$ 7,873,572	\$ 8,892,137
SDG&E	7,744,761	7,873,572	8,892,137
Other Franchises	17,344	-	-
Rev from Money and Prop	\$ 22,631	\$ 25,000	\$ 25,000
Interest and Dividends	22,631	25,000	25,000
Total Environmental Growth 2/3 Fund	\$ 7,784,736	\$ 7,898,572	\$ 8,917,137

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Facilities Financing Fund			
Licenses and Permits	\$ 20,500	\$ 18,000	\$ 18,000
Other Licenses and Permits	20,500	18,000	18,000
Rev from Money and Prop	\$ 545	\$ 2,100	\$ 2,100
Interest and Dividends	545	2,100	2,100
Charges for Services	\$ 1,684,204	\$ 2,089,974	\$ 2,255,010
Charges for Current Services	1,684,204	2,089,974	2,255,010
Total Facilities Financing Fund	\$ 1,705,249	\$ 2,110,074	\$ 2,275,110
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 1,189	\$ -	\$ -
Interest and Dividends	1,189	-	-
Transfers In	\$ 892,617	\$ 1,380,219	\$ 1,379,719
Transfers In	892,617	1,380,219	1,379,719
Total Fire and Lifeguard Facilities Fund	\$ 893,806	\$ 1,380,219	\$ 1,379,719
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 29,383	\$ -	\$ -
Interest and Dividends	29,383	-	-
Charges for Services	\$ 10,430,040	\$ 10,770,000	\$ 11,552,358
Charges for Current Services	10,430,040	10,770,000	11,552,358
Other Revenue	\$ 296	\$ -	\$ -
Other Revenue	296	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 10,459,719	\$ 10,770,000	\$ 11,552,358
GIS Fund			
Rev from Money and Prop	\$ 904	\$ -	\$ -
Interest and Dividends	904	-	-
Rev from Other Agencies	\$ 77,885	\$ 195,303	\$ 195,303
Revenue from Other Agencies	77,885	195,303	195,303
Transfers In	\$ 1,420,972	\$ 1,420,971	\$ 1,605,758
Transfers In	1,420,972	1,420,971	1,605,758
Total GIS Fund	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061
Gas Tax Fund			
Other Local Taxes	\$ 20,409,170	\$ 20,489,571	\$ 19,904,739
Other Local Tax	20,409,170	20,489,571	19,904,739
Rev from Money and Prop	\$ 137,554	\$ 248,520	\$ 173,520
Interest and Dividends	62,206	100,000	25,000
Other Rents and Concessions	75,347	148,520	148,520

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Charges for Services	\$ 727	\$ -	\$ -
Charges for Current Services	727	-	-
Other Revenue	\$ 76,720	\$ -	\$ -
Other Revenue	76,720	-	-
Transfers In	\$ 103,261	\$ -	\$ -
Transfers In	103,261	-	-
Total Gas Tax Fund	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259
HUD Programs Administration Fund			
Other Revenue	\$ 241,566	\$ -	\$ -
Other Revenue	241,566	-	-
Total HUD Programs Administration Fund	\$ 241,566	\$ -	\$ -
Information Technology Fund			
Rev from Money and Prop	\$ 9,639	\$ -	\$ -
Interest and Dividends	9,639	-	-
Rev from Other Agencies	\$ 19,268	\$ -	\$ -
Revenue from Other Agencies	19,268	-	-
Charges for Services	\$ 18,577	\$ -	\$ -
Charges for Current Services	18,577	-	-
Transfers In	\$ 7,818,160	\$ 9,089,850	\$ 8,673,318
Transfers In	7,818,160	9,089,850	8,673,318
Total Information Technology Fund	\$ 7,865,644	\$ 9,089,850	\$ 8,673,318
Junior Lifeguard Program Fund			
Charges for Services	\$ 550,997	\$ 596,027	\$ 595,779
Charges for Current Services	550,997	596,027	595,779
Other Revenue	\$ 10,721	\$ -	\$ -
Other Revenue	10,721	-	-
Total Junior Lifeguard Program Fund	\$ 561,718	\$ 596,027	\$ 595,779
Local Enforcement Agency Fund			
Licenses and Permits	\$ 519,066	\$ 501,830	\$ 501,830
Other Licenses and Permits	519,066	501,830	501,830
Rev from Money and Prop	\$ 4,746	\$ 20,000	\$ 10,724
Interest and Dividends	4,746	20,000	10,724
Charges for Services	\$ 202,498	\$ 273,863	\$ 273,863
Charges for Current Services	202,498	273,863	273,863
Total Local Enforcement Agency Fund	\$ 726,311	\$ 795,693	\$ 786,417

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	\$ 36,615	\$ 36,000	\$ 36,000
Other Rents and Concessions	36,615	36,000	36,000
Transfers In	\$ 170,382	\$ 150,000	\$ 150,000
Transfers In	170,382	150,000	150,000
Total Los Penasquitos Canyon Preserve Fund	\$ 206,997	\$ 186,000	\$ 186,000
Maintenance Assessment District (MAD) Funds			
Rev from Money and Prop	\$ 115,947	\$ 120,198	\$ 74,076
Interest and Dividends	115,947	120,198	74,076
Charges for Services	\$ 2,990,943	\$ 48,118	\$ 43,418
Charges for Current Services	2,990,943	48,118	43,418
Other Revenue	\$ (2,362)	\$ 16,100	\$ 100
Other Revenue	(2,362)	16,100	100
Transfers In	\$ 2,632,263	\$ 5,295,971	\$ 5,868,626
Transfers In	2,632,263	5,295,971	5,868,626
Property Tax Revenue	\$ 13,863,317	\$ 15,619,058	\$ 15,859,260
Property Taxes	13,863,317	15,619,058	15,859,260
Special Assessments	\$ 870,255	\$ 3,000	\$ 3,000
Special Assessments	870,255	3,000	3,000
Fines Forfeitures and Penalties	\$ 200,000	\$ -	\$ -
Other Fines & Forfeitures	200,000	-	-
Total Maintenance Assessment District (MAD) Funds	\$ 20,670,363	\$ 21,102,445	\$ 21,848,480
Major Events Revolving Fund			
Transfers In	\$ 567,717	\$ -	\$ -
Transfers In	567,717	-	-
Total Major Events Revolving Fund	\$ 567,717	\$ -	\$ -
Mission Bay Improvements Fund			
Rev from Money and Prop	\$ 21,542	\$ -	\$ -
Interest and Dividends	21,542	-	-
Transfers In	\$ 5,357,086	\$ 3,114,678	\$ 7,534,058
Transfers In	5,357,086	3,114,678	7,534,058
Total Mission Bay Improvements Fund	\$ 5,378,627	\$ 3,114,678	\$ 7,534,058
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000
Transfers In	1,600,000	2,060,000	1,960,000
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
New Convention Facility Fund			
Rev from Money and Prop	\$ 1,302	\$ -	\$ -
Interest and Dividends	1,302	-	-
Transfers In	\$ 3,400,000	\$ 3,280,000	\$ 3,400,000
Transfers In	3,400,000	3,280,000	3,400,000
Total New Convention Facility Fund	\$ 3,401,302	\$ 3,280,000	\$ 3,400,000
OneSD Support Fund			
Rev from Money and Prop	\$ 54,396	\$ -	\$ -
Interest and Dividends	54,396	-	-
Charges for Services	\$ 37	\$ 8,614,866	\$ -
Charges for Current Services	37	8,614,866	-
Other Revenue	\$ 286	\$ -	\$ -
Other Revenue	286	-	-
Transfers In	\$ 25,895,107	\$ 12,486,377	\$ 19,918,068
Transfers In	25,895,107	12,486,377	19,918,068
Total OneSD Support Fund	\$ 25,949,825	\$ 21,101,243	\$ 19,918,068
PETCO Park Fund			
Rev from Money and Prop	\$ 1,199,591	\$ 1,048,413	\$ 977,970
Interest and Dividends	38,641	50,000	40,000
Other Rents and Concessions	1,160,950	998,413	937,970
Rev from Other Agencies	\$ 11,321,250	\$ -	\$ -
Revenue from Other Agencies	11,321,250	-	-
Charges for Services	\$ 727	\$ -	\$ -
Charges for Current Services	727	-	-
Other Revenue	\$ 1,276,136	\$ 930,000	\$ 930,000
Other Revenue	1,276,136	930,000	930,000
Transfers In	\$ 4,200,000	\$ 14,515,750	\$ 13,815,750
Transfers In	4,200,000	14,515,750	13,815,750
Total PETCO Park Fund	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720
Parking Meter Operations Fund			
Licenses and Permits	\$ -	\$ -	\$ 8,995,735
Parking Meters	-	-	8,395,735
Other Licenses and Permits	-	-	600,000
Fines Forfeitures and Penalties	\$ -	\$ -	\$ 115,800
Parking Citations	-	-	115,800
Total Parking Meter Operations Fund	\$ -	\$ -	\$ 9,111,535

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Police Decentralization Fund			
Transfers In	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
Transfers In	5,124,648	3,749,765	3,749,765
Total Police Decentralization Fund	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 11,968,209	\$ 19,478,416	\$ 14,386,136
Other Local Tax	11,968,209	19,478,416	14,386,136
Rev from Money and Prop	\$ 109,962	\$ -	\$ -
Interest and Dividends	109,962	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 12,078,171	\$ 19,478,416	\$ 14,386,136
Public Art Fund			
Other Revenue	\$ 47,034	\$ -	\$ -
Other Revenue	47,034	-	-
Transfers In	\$ 15,000	\$ -	\$ 108,709
Transfers In	15,000	-	108,709
Total Public Art Fund	\$ 62,034	\$ -	\$ 108,709
Public Safety Needs & Debt Service Fund			
Sales Tax	\$ 7,982,632	\$ 8,396,967	\$ 8,707,775
Safety Sales Tax	7,982,632	8,396,967	8,707,775
Rev from Money and Prop	\$ 14,203	\$ -	\$ -
Interest and Dividends	14,203	-	-
Total Public Safety Needs & Debt Service Fund	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775
QUALCOMM Stadium Operations Fund			
Licenses and Permits	\$ 11,700	\$ 8,000	\$ 8,000
Other Licenses and Permits	11,700	8,000	8,000
Fines Forfeitures and Penalties	\$ 6,492	\$ -	\$ -
Other Fines & Forfeitures	6,492	-	-
Rev from Money and Prop	\$ 7,562,172	\$ 6,177,000	\$ 6,277,000
Interest and Dividends	23,229	20,000	20,000
Other Rents and Concessions	7,538,943	6,157,000	6,257,000
Rev from Other Agencies	\$ 201,407	\$ 43,000	\$ 43,000
Revenue from Other Agencies	201,407	43,000	43,000
Charges for Services	\$ 248,293	\$ 48,809	\$ 48,809
Charges for Current Services	248,293	48,809	48,809
Other Revenue	\$ 6,891	\$ 1,000	\$ 1,000
Other Revenue	6,891	1,000	1,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Transfers In	\$ 8,580,000	\$ 10,200,000	\$ 10,275,000
Transfers In	8,580,000	10,200,000	10,275,000
Total QUALCOMM Stadium Operations Fund	\$ 16,616,956	\$ 16,477,809	\$ 16,652,809
Redevelopment Fund			
Rev from Money and Prop	\$ 236	\$ -	\$ -
Interest and Dividends	236	-	-
Other Revenue	\$ 205	\$ -	\$ -
Other Revenue	205	-	-
Total Redevelopment Fund	\$ 441	\$ -	\$ -
Regional Park Improvements Fund			
Rev from Money and Prop	\$ 39,403	\$ -	\$ -
Interest and Dividends	39,403	-	-
Transfers In	\$ 2,500,000	\$ 2,500,000	\$ 2,511,353
Transfers In	2,500,000	2,500,000	2,511,353
Total Regional Park Improvements Fund	\$ 2,539,403	\$ 2,500,000	\$ 2,511,353
Seized & Forfeited Assets Fund			
Rev from Money and Prop	\$ (5,896)	\$ -	\$ -
Interest and Dividends	(5,896)	-	-
Total Seized & Forfeited Assets Fund	\$ (5,896)	\$ -	\$ -
Seized Assets - California Fund			
Rev from Money and Prop	\$ 13	\$ -	\$ -
Interest and Dividends	13	-	-
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 11,881
Revenue from Federal Agencies	-	10,000	11,881
Total Seized Assets - California Fund	\$ 13	\$ 10,000	\$ 11,881
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 8,259	\$ -	\$ -
Interest and Dividends	8,259	-	-
Rev from Federal Agencies	\$ 1,740,172	\$ 900,000	\$ 1,069,307
Revenue from Federal Agencies	1,740,172	900,000	1,069,307
Total Seized Assets - Federal DOJ Fund	\$ 1,748,430	\$ 900,000	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 93	\$ -	\$ -
Interest and Dividends	93	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Rev from Federal Agencies	\$ 22,202	\$ 100,000	\$ 118,812
Revenue from Federal Agencies	22,202	100,000	118,812
Total Seized Assets - Federal Treasury Fund	\$ 22,295	\$ 100,000	\$ 118,812
Serious Traffic Offenders Program Fund			
Fines Forfeitures and Penalties	\$ 9,277	\$ -	\$ -
Other Fines & Forfeitures	9,277	-	-
Rev from Money and Prop	\$ 2,330	\$ -	\$ -
Interest and Dividends	2,330	-	-
Total Serious Traffic Offenders Program Fund	\$ 11,607	\$ -	\$ -
Storm Drain Fund			
Charges for Services	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,717,986	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 75,590,574	\$ 79,870,455	\$ 83,938,446
Transient Occupancy Taxes	75,590,574	79,870,455	83,938,446
Licenses and Permits	\$ 66,401	\$ 50,000	\$ 50,000
Other Licenses and Permits	66,401	50,000	50,000
Rev from Money and Prop	\$ (163)	\$ -	\$ -
Interest and Dividends	(163)	-	-
Charges for Services	\$ 47,073	\$ 100,000	\$ 100,000
Charges for Current Services	47,073	100,000	100,000
Other Revenue	\$ 104,789	\$ -	\$ -
Other Revenue	104,789	-	-
Total Transient Occupancy Tax Fund	\$ 75,808,673	\$ 80,020,455	\$ 84,088,446
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ 3,342	\$ -	\$ -
Interest and Dividends	3,342	-	-
Transfers In	\$ 478,716	\$ 1,171,284	\$ 1,071,728
Transfers In	478,716	1,171,284	1,071,728
Total Trolley Extension Reserve Fund	\$ 482,058	\$ 1,171,284	\$ 1,071,728
Underground Surcharge Fund			
Other Local Taxes	\$ 12,247,038	\$ 48,791,916	\$ 50,392,739
SDG&E	12,247,038	48,791,916	50,392,739
Rev from Money and Prop	\$ 267,298	\$ 300,000	\$ 200,000
Interest and Dividends	267,298	300,000	200,000
Total Underground Surcharge Fund	\$ 12,514,336	\$ 49,091,916	\$ 50,592,739

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Wireless Communications Technology Fund			
Licenses and Permits	\$ (8)	\$ -	\$ -
Other Licenses and Permits	(8)	-	-
Fines Forfeitures and Penalties	\$ 373	\$ -	\$ -
Other Fines & Forfeitures	373	-	-
Rev from Money and Prop	\$ 13,442	\$ -	\$ -
Interest and Dividends	13,442	-	-
Rev from Other Agencies	\$ 211,629	\$ -	\$ -
Revenue from Other Agencies	211,629	-	-
Charges for Services	\$ 266,505	\$ 456,000	\$ 456,312
Charges for Current Services	266,505	456,000	456,312
Other Revenue	\$ 1,357	\$ -	\$ -
Other Revenue	1,357	-	-
Transfers In	\$ 8,083,553	\$ 7,078,476	\$ 6,980,398
Transfers In	8,083,553	7,078,476	6,980,398
Total Wireless Communications Technology Fund	\$ 8,576,851	\$ 7,534,476	\$ 7,436,710
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000
Property Taxes	10,310,086	10,030,000	10,746,000
Total Zoological Exhibits Maintenance Fund	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000
Total Special Revenue Funds	\$ 309,685,517	\$ 348,845,047	\$ 364,322,673

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds			
Rev from Money and Prop	\$ 453	\$ -	\$ -
Interest and Dividends	453	-	-
Total Public Safety Communication Bonds	\$ 453	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund			
Other Revenue	\$ 2,315,755	\$ 2,316,000	\$ -
Other Revenue	2,315,755	2,316,000	-
Transfers In	\$ 216,652	\$ 314,000	\$ -
Transfers In	216,652	314,000	-
Total Tax and Revenue Anticipation Notes Fund	\$ 2,532,407	\$ 2,630,000	\$ -
Total Debt Service and Tax Funds	\$ 2,532,860	\$ 2,630,000	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 4,651,473	\$ -	\$ -
Other Revenue	4,651,473	-	-
Total Capital Outlay Fund	\$ 4,651,473	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 1,834,424	\$ -	\$ -
Sales Tax	1,834,424	-	-
Rev from Money and Prop	\$ (2,128)	\$ -	\$ -
Interest and Dividends	(2,128)	-	-
Total TransNet ARRA Exchange Fund	\$ 1,832,296	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 271,394	\$ 291,792	\$ 300,100
Sales Tax	271,394	291,792	300,100
Total TransNet Extension Administration & Debt Fund	\$ 271,394	\$ 291,792	\$ 300,100
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 21,165,351	\$ 20,221,176	\$ 20,796,930
Sales Tax	21,165,351	20,221,176	20,796,930
Rev from Money and Prop	\$ (22,519)	\$ -	\$ -
Interest and Dividends	(22,519)	-	-
Total TransNet Extension Congestion Relief Fund	\$ 21,142,832	\$ 20,221,176	\$ 20,796,930
TransNet Extension Maintenance Fund			
Sales Tax	\$ 5,646,767	\$ 8,666,219	\$ 8,912,970
Sales Tax	5,646,767	8,666,219	8,912,970
Rev from Money and Prop	\$ (5,344)	\$ -	\$ -
Interest and Dividends	(5,344)	-	-
Total TransNet Extension Maintenance Fund	\$ 5,641,423	\$ 8,666,219	\$ 8,912,970
Total Capital Project Funds	\$ 33,539,417	\$ 29,179,187	\$ 30,010,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ 496	\$ -	\$ -
Other Fines & Forfeitures	496	-	-
Rev from Money and Prop	\$ 4,132,103	\$ 4,206,388	\$ 4,203,286
Interest and Dividends	83,274	200,000	110,000
Other Rents and Concessions	4,048,829	4,006,388	4,093,286
Rev from Other Agencies	\$ 15,828	\$ -	\$ -
Revenue from Other Agencies	15,828	-	-
Charges for Services	\$ 559,830	\$ 483,946	\$ 575,596
Charges for Current Services	559,830	483,946	575,596
Other Revenue	\$ 4,792	\$ -	\$ -
Other Revenue	4,792	-	-
Total Airports Fund	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882
Development Services Fund			
Licenses and Permits	\$ 32,745,035	\$ 26,457,554	\$ 31,574,334
Other Licenses and Permits	32,745,035	26,457,554	31,574,334
Fines Forfeitures and Penalties	\$ 32,331	\$ 652,006	\$ 650,000
Other Fines & Forfeitures	32,331	652,006	650,000
Rev from Money and Prop	\$ 130,312	\$ 127,072	\$ 127,072
Interest and Dividends	130,222	127,072	127,072
Other Rents and Concessions	90	-	-
Charges for Services	\$ 10,835,826	\$ 17,478,610	\$ 15,173,831
Charges for Current Services	10,835,826	17,478,610	15,173,831
Other Revenue	\$ 956,529	\$ 866,115	\$ 866,115
Other Revenue	956,529	866,115	866,115
Total Development Services Fund	\$ 44,700,034	\$ 45,581,357	\$ 48,391,352
Golf Course Fund			
Fines Forfeitures and Penalties	\$ 1,650	\$ -	\$ -
Other Fines & Forfeitures	1,650	-	-
Rev from Money and Prop	\$ 1,377,092	\$ 1,395,100	\$ 1,242,100
Interest and Dividends	152,920	230,000	132,000
Other Rents and Concessions	1,224,172	1,165,100	1,110,100
Charges for Services	\$ 17,178,818	\$ 16,976,647	\$ 16,298,647
Charges for Current Services	17,178,818	16,976,647	16,298,647
Other Revenue	\$ 6,661	\$ -	\$ -
Other Revenue	6,661	-	-
Total Golf Course Fund	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Metropolitan Sewer Utility Fund			
Fines Forfeitures and Penalties	\$ 333,992	\$ -	\$ -
Other Fines & Forfeitures	333,992	-	-
Rev from Money and Prop	\$ 578,839	\$ -	\$ -
Interest and Dividends	370,528	-	-
Other Rents and Concessions	208,311	-	-
Rev from Other Agencies	\$ -	\$ 22,947,000	\$ 33,602,900
Revenue from Other Agencies	-	22,947,000	33,602,900
Charges for Services	\$ 71,735,690	\$ 69,234,844	\$ 69,139,000
Charges for Current Services	71,735,690	69,234,844	69,139,000
Other Revenue	\$ 225,188	\$ -	\$ 100,000
Other Revenue	225,188	-	100,000
Transfers In	\$ 3,404,022	\$ -	\$ -
Transfers In	3,404,022	-	-
Total Metropolitan Sewer Utility Fund	\$ 76,277,731	\$ 92,181,844	\$ 102,841,900
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ 76,746	\$ -	\$ -
Other Fines & Forfeitures	76,746	-	-
Rev from Money and Prop	\$ 2,471,207	\$ 1,223,000	\$ 910,400
Interest and Dividends	2,405,396	1,200,000	900,000
Other Rents and Concessions	65,811	23,000	10,400
Rev from Other Agencies	\$ 4,309,299	\$ 10,747,000	\$ 4,878,800
Revenue from Other Agencies	4,309,299	10,747,000	4,878,800
Charges for Services	\$ 298,342,298	\$ 304,754,000	\$ 312,813,000
Charges for Current Services	298,342,298	304,754,000	312,813,000
Other Revenue	\$ 1,210,254	\$ 250,000	\$ 187,000
Other Revenue	1,210,254	250,000	187,000
Transfers In	\$ 9,731,555	\$ -	\$ -
Transfers In	9,731,555	-	-
Total Municipal Sewer Revenue Fund	\$ 316,141,359	\$ 316,974,000	\$ 318,789,200
Recycling Fund			
Fines Forfeitures and Penalties	\$ 1,175,918	\$ 1,000,000	\$ 1,000,000
Other Fines & Forfeitures	1,175,918	1,000,000	1,000,000
Rev from Money and Prop	\$ 404,654	\$ 371,100	\$ 331,100
Interest and Dividends	154,372	160,000	120,000
Other Rents and Concessions	250,282	211,100	211,100
Rev from Other Agencies	\$ 687,885	\$ -	\$ -
Revenue from Other Agencies	687,885	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Charges for Services	\$ 17,197,202	\$ 16,368,631	\$ 17,058,631
Charges for Current Services	17,197,202	16,368,631	17,058,631
Other Revenue	\$ 172,529	\$ 37,920	\$ 37,920
Other Revenue	172,529	37,920	37,920
Transfers In	\$ 567,739	\$ -	\$ -
Transfers In	567,739	-	-
Total Recycling Fund	\$ 20,205,927	\$ 17,777,651	\$ 18,427,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$ 25,448	\$ 32,500	\$ 32,500
Other Fines & Forfeitures	25,448	32,500	32,500
Rev from Money and Prop	\$ 1,413,914	\$ 850,000	\$ 700,000
Interest and Dividends	522,837	850,000	700,000
Other Rents and Concessions	891,077	-	-
Charges for Services	\$ 23,877,264	\$ 25,999,813	\$ 26,506,500
Charges for Current Services	23,877,264	25,999,813	26,506,500
Other Revenue	\$ 853,292	\$ 684,554	\$ 690,000
Other Revenue	853,292	684,554	690,000
Transfers In	\$ 1,266	\$ 1,807,434	\$ 1,807,434
Transfers In	1,266	1,807,434	1,807,434
Total Refuse Disposal Fund	\$ 26,171,185	\$ 29,374,301	\$ 29,736,434

Sewer Utility - AB 1600 Fund

Rev from Money and Prop	\$ (263,190)	\$ -	\$ -
Interest and Dividends	(263,190)	-	-
Charges for Services	\$ 14,041,093	\$ -	\$ -
Charges for Current Services	14,041,093	-	-
Total Sewer Utility - AB 1600 Fund	\$ 13,777,903	\$ -	\$ -

Water Utility - AB 1600 Fund

Rev from Money and Prop	\$ 134,940	\$ -	\$ -
Interest and Dividends	134,940	-	-
Charges for Services	\$ 11,704,419	\$ -	\$ -
Charges for Current Services	11,704,419	-	-
Total Water Utility - AB 1600 Fund	\$ 11,839,359	\$ -	\$ -

Water Utility Operating Fund

Property Tax Revenue	\$ (33,339)	\$ -	\$ -
Property Taxes	(33,339)	-	-
Fines Forfeitures and Penalties	\$ 1,558,024	\$ -	\$ -
Other Fines & Forfeitures	1,558,024	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Rev from Money and Prop	\$ 7,401,300	\$ 6,775,000	\$ 7,229,400
Interest and Dividends	1,542,569	1,000,000	800,000
Other Rents and Concessions	5,858,731	5,775,000	6,429,400
Rev from Federal Agencies	\$ 1,835,595	\$ -	\$ -
Revenue from Federal Agencies	1,835,595	-	-
Rev from Other Agencies	\$ 815,944	\$ 7,831,000	\$ 4,727,900
Revenue from Other Agencies	815,944	7,831,000	4,727,900
Charges for Services	\$ 410,185,222	\$ 412,676,269	\$ 465,986,400
Charges for Current Services	410,185,222	412,676,269	465,986,400
Other Revenue	\$ 12,120,422	\$ 325,000	\$ 325,000
Other Revenue	12,120,422	325,000	325,000
Transfers In	\$ 2,857,059	\$ -	\$ -
Transfers In	2,857,059	-	-
Total Water Utility Operating Fund	\$ 436,740,226	\$ 427,607,269	\$ 478,268,700
Total Enterprise Funds	\$ 969,130,995	\$ 952,558,503	\$ 1,018,774,866

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Fines Forfeitures and Penalties	\$ 1,465	\$ -	\$ -
Other Fines & Forfeitures	1,465	-	-
Rev from Money and Prop	\$ 707	\$ -	\$ -
Interest and Dividends	707	-	-
Charges for Services	\$ 11,893,252	\$ 13,236,784	\$ 13,221,277
Charges for Current Services	11,893,252	13,236,784	13,221,277
Other Revenue	\$ 155,132	\$ 120,000	\$ 120,000
Other Revenue	155,132	120,000	120,000
Total Central Stores Fund	\$ 12,050,556	\$ 13,356,784	\$ 13,341,277
Energy Conservation Program Fund			
Fines Forfeitures and Penalties	\$ 23	\$ -	\$ -
Other Fines & Forfeitures	23	-	-
Rev from Money and Prop	\$ 29,835	\$ -	\$ -
Interest and Dividends	29,835	-	-
Charges for Services	\$ 660,679	\$ 363,140	\$ 364,701
Charges for Current Services	660,679	363,140	364,701
Other Revenue	\$ 1,162,065	\$ 200,000	\$ -
Other Revenue	1,162,065	200,000	-
Transfers In	\$ 1,752,772	\$ 1,756,303	\$ 1,889,183
Transfers In	1,752,772	1,756,303	1,889,183
Total Energy Conservation Program Fund	\$ 3,605,373	\$ 2,319,443	\$ 2,253,884
Engineering & Capital Projects Fund			
Charges for Services	\$ -	\$ -	\$ 64,367,237
Charges for Current Services	-	-	64,367,237
Total Engineering & Capital Projects Fund	\$ -	\$ -	\$ 64,367,237
Fleet Services Operating Fund			
Fines Forfeitures and Penalties	\$ 6,045	\$ 20,000	\$ -
Other Fines & Forfeitures	6,045	20,000	-
Rev from Money and Prop	\$ 5,774	\$ -	\$ -
Interest and Dividends	5,774	-	-
Charges for Services	\$ 48,668,553	\$ 50,439,440	\$ 49,041,283
Charges for Current Services	48,668,553	50,439,440	49,041,283
Other Revenue	\$ 578,638	\$ 295,000	\$ 295,000
Other Revenue	578,638	295,000	295,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Transfers In	\$ 892,951	\$ 892,951	\$ 892,951
Transfers In	892,951	892,951	892,951
Total Fleet Services Operating Fund	\$ 50,151,961	\$ 51,647,391	\$ 50,229,234
Fleet Services Replacement Fund			
Charges for Services	\$ 22,053,339	\$ 22,426,093	\$ 22,177,062
Charges for Current Services	22,053,339	22,426,093	22,177,062
Other Revenue	\$ 1,648,451	\$ 2,000,000	\$ 2,000,000
Other Revenue	1,648,451	2,000,000	2,000,000
Transfers In	\$ 3,018,883	\$ 3,119,490	\$ 3,119,490
Transfers In	3,018,883	3,119,490	3,119,490
Total Fleet Services Replacement Fund	\$ 26,720,673	\$ 27,545,583	\$ 27,296,552
Publishing Services Fund			
Fines Forfeitures and Penalties	\$ 1,055	\$ -	\$ -
Other Fines & Forfeitures	1,055	-	-
Rev from Money and Prop	\$ 269	\$ -	\$ -
Interest and Dividends	269	-	-
Charges for Services	\$ 3,080,544	\$ 3,413,041	\$ 3,221,261
Charges for Current Services	3,080,544	3,413,041	3,221,261
Other Revenue	\$ 42,461	\$ -	\$ -
Other Revenue	42,461	-	-
Total Publishing Services Fund	\$ 3,124,330	\$ 3,413,041	\$ 3,221,261
Risk Management Administration Fund			
Rev from Federal Agencies	\$ 9,268,591	\$ -	\$ -
Revenue from Federal Agencies	9,268,591	-	-
Rev from Other Agencies	\$ 33	\$ -	\$ -
Revenue from Other Agencies	33	-	-
Charges for Services	\$ 55,060	\$ 289,402	\$ 289,402
Charges for Current Services	55,060	289,402	289,402
Other Revenue	\$ 160,542	\$ 8,771,297	\$ 9,025,085
Other Revenue	160,542	8,771,297	9,025,085
Total Risk Management Administration Fund	\$ 9,484,225	\$ 9,060,699	\$ 9,314,487
Total Internal Service Funds	\$ 105,137,118	\$ 107,342,941	\$ 170,023,932
Total Combined Budget Revenues	\$ 2,601,727,144	\$ 2,643,604,028	\$ 2,771,681,931



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Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 827,192,986	\$ 886,385,746	\$ 833,301,166
Personnel Cost	505,689,746	515,853,033	493,402,034
Fringe Benefits	321,503,240	370,532,713	339,899,132
NON-PERSONNEL	\$ 341,568,095	\$ 339,105,453	\$ 369,121,270
Supplies	23,647,254	25,012,251	27,035,505
Contracts	151,746,542	148,464,139	173,706,365
Information Technology	31,020,646	29,689,628	25,922,400
Energy and Utilities	33,459,330	38,741,346	40,471,533
Other	3,875,504	5,720,506	5,381,576
Appropriated Reserve	-	2,000,000	-
Transfers Out	91,492,445	81,865,986	89,160,870
Capital Expenditures	1,183,321	2,688,940	3,355,837
Debt	5,143,053	4,922,657	4,087,184
Total General Fund	\$ 1,168,761,081	\$ 1,225,491,199	\$ 1,202,422,436

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 642,683	\$ 800,000	\$ 800,000
Supplies	535,754	710,000	710,000
Contracts	105,066	90,000	90,000
Other	1,862	-	-
Total Automated Refuse Container Fund	\$ 642,683	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 196,179	\$ 183,886	\$ 212,310
Personnel Cost	124,765	121,369	118,809
Fringe Benefits	71,414	62,517	93,501
NON-PERSONNEL	\$ 2,718,421	\$ 2,483,405	\$ 2,496,953
Supplies	52,136	123,422	123,422
Contracts	1,397,473	1,556,500	1,585,083
Information Technology	17,788	31,902	39,831
Energy and Utilities	58,925	70,885	77,133
Other	1,761	500	500
CIP Contingency	-	25,000	25,000
Transfers Out	1,190,338	675,196	645,984
Total Concourse and Parking Garages Operating Fund	\$ 2,914,600	\$ 2,667,291	\$ 2,709,263
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
Supplies	2	-	-
Contracts	1,326,720	1,420,000	1,420,000
Transfers Out	12,523,758	12,557,450	12,560,650
Total Convention Center Expansion Administration Fund	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305
Supplies	40	78,123	78,123
Contracts	33,666	211,036	211,036
Information Technology	13,315	700	41,358
Energy and Utilities	1,919,308	1,972,133	2,904,033
Transfers Out	2,388,586	1,700,347	1,312,755
Total Environmental Growth 1/3 Fund	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966
Transfers Out	8,078,081	8,229,966	8,869,966
Total Environmental Growth 2/3 Fund	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966
Facilities Financing Fund			
PERSONNEL	\$ 1,573,476	\$ 1,711,029	\$ 1,888,206
Personnel Cost	984,327	1,028,411	1,135,394
Fringe Benefits	589,150	682,618	752,812
NON-PERSONNEL	\$ 385,157	\$ 399,045	\$ 386,904
Supplies	4,932	12,011	12,011
Contracts	261,501	286,590	256,219
Information Technology	63,467	51,719	63,610
Energy and Utilities	-	1,190	1,190
Other	212	1,294	1,294
Transfers Out	55,045	46,091	52,430
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 1,958,633	\$ 2,110,074	\$ 2,275,110
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 878,864	\$ 1,426,431	\$ 1,425,931
Supplies	73	-	-
Contracts	15,738	46,212	46,212
Transfers Out	863,052	1,380,219	1,379,719
Total Fire and Lifeguard Facilities Fund	\$ 878,864	\$ 1,426,431	\$ 1,425,931
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,658,402	\$ 5,323,882	\$ 4,862,312
Personnel Cost	3,465,595	3,117,093	3,221,220
Fringe Benefits	2,192,807	2,206,789	1,641,092
NON-PERSONNEL	\$ 8,303,144	\$ 6,192,613	\$ 7,840,125
Supplies	146,028	41,450	100,627
Contracts	1,302,148	1,013,951	1,896,364
Information Technology	97,622	64,167	143,639
Energy and Utilities	-	-	28,688
Other	46,568	42,710	42,710
Transfers Out	6,681,808	4,797,035	5,394,797
Capital Expenditures	28,970	233,300	233,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 13,961,546	\$ 11,516,495	\$ 12,702,437

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
GIS Fund			
PERSONNEL	\$ 91,146	\$ 217,724	\$ 213,351
Personnel Cost	50,026	117,460	118,102
Fringe Benefits	41,120	100,264	95,249
NON-PERSONNEL	\$ 1,462,237	\$ 1,367,314	\$ 1,692,148
Supplies	33	-	-
Contracts	638,902	494,477	687,717
Information Technology	823,135	872,837	1,004,431
Other	1	-	-
Transfers Out	167	-	-
Total GIS Fund	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499
Gas Tax Fund			
NON-PERSONNEL	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259
Contracts	4,425,174	4,928,928	5,084,928
Energy and Utilities	179,629	-	-
Other	7,165	-	-
Transfers Out	16,287,183	15,809,163	14,993,331
Total Gas Tax Fund	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259
Information Technology Fund			
PERSONNEL	\$ 3,644,320	\$ 5,248,057	\$ 5,403,110
Personnel Cost	2,405,222	3,173,718	3,485,720
Fringe Benefits	1,239,098	2,074,339	1,917,390
NON-PERSONNEL	\$ 6,231,718	\$ 4,985,247	\$ 5,085,458
Supplies	3,980	23,828	29,093
Contracts	3,108,330	1,253,831	1,372,478
Information Technology	2,737,687	2,837,221	2,861,095
Energy and Utilities	5,175	13,457	9,607
Other	121,390	11,700	11,700
Transfers Out	159,432	142,041	104,666
Capital Expenditures	95,724	-	-
Debt	-	703,169	696,819
Total Information Technology Fund	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Junior Lifeguard Program Fund			
PERSONNEL	\$ 94,038	\$ 127,280	\$ 126,458
Personnel Cost	54,019	70,863	71,760
Fringe Benefits	40,019	56,417	54,698
NON-PERSONNEL	\$ 484,544	\$ 468,747	\$ 469,321
Supplies	23,095	43,043	22,043
Contracts	448,523	425,632	447,168
Energy and Utilities	60	72	72
Transfers Out	2,098	-	38
Capital Expenditures	10,768	-	-
Total Junior Lifeguard Program Fund	\$ 578,582	\$ 596,027	\$ 595,779
Local Enforcement Agency Fund			
PERSONNEL	\$ 547,978	\$ 618,952	\$ 561,432
Personnel Cost	322,252	339,953	331,700
Fringe Benefits	225,726	278,999	229,732
NON-PERSONNEL	\$ 119,238	\$ 260,303	\$ 193,521
Supplies	1,505	12,500	6,000
Contracts	79,570	213,027	147,216
Information Technology	25,911	15,544	20,408
Energy and Utilities	89	1,618	1,776
Other	2,233	6,574	6,574
Transfers Out	9,930	11,040	11,547
Total Local Enforcement Agency Fund	\$ 667,215	\$ 879,255	\$ 754,953
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 195,988	\$ 203,750	\$ 204,248
Personnel Cost	110,932	110,832	110,989
Fringe Benefits	85,056	92,918	93,259
NON-PERSONNEL	\$ 9,912	\$ 17,503	\$ 17,413
Supplies	1,560	4,125	4,125
Contracts	5,674	11,000	11,000
Information Technology	33	-	-
Transfers Out	2,645	2,378	2,288
Total Los Penasquitos Canyon Preserve Fund	\$ 205,900	\$ 221,253	\$ 221,661

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,534,434	\$ 2,685,528	\$ 2,635,051
Personnel Cost	1,481,878	1,503,522	1,547,524
Fringe Benefits	1,052,556	1,182,006	1,087,527
NON-PERSONNEL	\$ 17,350,514	\$ 32,065,866	\$ 32,097,750
Supplies	76,550	350,725	285,587
Contracts	10,946,531	16,586,967	16,259,619
Information Technology	66,025	63,830	52,362
Energy and Utilities	3,189,914	2,687,288	3,915,563
Other	2,936,954	3,352,111	3,648,398
CIP Contingency	-	8,902,745	7,831,701
Transfers Out	134,540	118,200	104,520
Capital Expenditures	-	4,000	-
Total Maintenance Assessment District (MAD) Funds	\$ 19,884,949	\$ 34,751,394	\$ 34,732,801
Major Events Revolving Fund			
NON-PERSONNEL	\$ 805,916	\$ -	\$ -
Contracts	805,916	-	-
Total Major Events Revolving Fund	\$ 805,916	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
Contracts	354,599	380,000	280,000
Transfers Out	1,678,489	1,689,234	1,675,700
Total Mission Bay/Balboa Park Improvement Fund	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
New Convention Facility Fund			
NON-PERSONNEL	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
Contracts	3,405,000	3,405,000	3,405,000
Total New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
OneSD Support Fund			
PERSONNEL	\$ 2,757,335	\$ 2,767,499	\$ 2,805,199
Personnel Cost	1,814,397	1,776,540	1,774,912
Fringe Benefits	942,939	990,959	1,030,287
NON-PERSONNEL	\$ 22,734,934	\$ 18,417,718	\$ 17,922,901
Supplies	9,674	20,314	20,479
Contracts	326,971	422,859	361,122
Information Technology	15,050,909	11,762,415	11,564,185
Energy and Utilities	13,801	16,000	14,400
Other	2,206	4,000	4,000
Transfers Out	1,292,224	92,980	170,568
Capital Expenditures	-	60,000	60,000
Debt	6,039,149	6,039,150	5,728,147
Total OneSD Support Fund	\$ 25,492,270	\$ 21,185,217	\$ 20,728,100
PETCO Park Fund			
PERSONNEL	\$ 133,067	\$ 143,131	\$ 139,498
Personnel Cost	107,390	113,561	114,998
Fringe Benefits	25,677	29,570	24,500
NON-PERSONNEL	\$ 16,033,263	\$ 17,261,918	\$ 17,403,344
Supplies	106	5,890	5,890
Contracts	4,543,666	5,786,956	5,932,192
Information Technology	8,401	1,810	1,083
Energy and Utilities	10,611	10,404	10,420
Other	70	-	-
Transfers Out	11,470,409	11,456,858	11,453,759
Total PETCO Park Fund	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842
Parking Meter Operations Fund			
PERSONNEL	\$ -	\$ -	\$ 1,465,375
Personnel Cost	-	-	799,245
Fringe Benefits	-	-	666,130
NON-PERSONNEL	\$ -	\$ -	\$ 7,646,160
Supplies	-	-	123,504
Contracts	-	-	1,321,394
Information Technology	-	-	14,856
Energy and Utilities	-	-	16,613
Transfers Out	-	-	6,169,293
Capital Expenditures	-	-	500
Total Parking Meter Operations Fund	\$ -	\$ -	\$ 9,111,535

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Police Decentralization Fund			
NON-PERSONNEL	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
Contracts	4,116,587	5,120,000	5,120,000
Total Police Decentralization Fund	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
Contracts	7,995,051	17,478,416	12,478,416
Total Prop 42 Replacement - Transportation Relief Fund	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
Public Art Fund			
NON-PERSONNEL	\$ 86,870	\$ 102,814	\$ 108,709
Supplies	524	2,814	-
Contracts	86,346	100,000	108,709
Total Public Art Fund	\$ 86,870	\$ 102,814	\$ 108,709
Public Safety Needs & Debt Service Fund			
NON-PERSONNEL	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
Transfers Out	7,988,645	8,396,967	8,707,775
Total Public Safety Needs & Debt Service Fund	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
QUALCOMM Stadium Operations Fund			
PERSONNEL	\$ 3,354,051	\$ 3,436,962	\$ 3,573,828
Personnel Cost	2,097,532	2,054,190	2,140,328
Fringe Benefits	1,256,519	1,382,772	1,433,500
NON-PERSONNEL	\$ 12,439,846	\$ 13,653,475	\$ 14,389,736
Supplies	887,398	1,063,175	1,150,840
Contracts	4,907,644	6,002,625	6,248,882
Information Technology	55,185	16,317	72,249
Energy and Utilities	1,515,743	1,505,949	1,835,657
Other	1,516	-	-
Transfers Out	5,032,205	4,987,898	5,004,598
Capital Expenditures	40,156	48,000	48,000
Debt	-	29,511	29,510
Total QUALCOMM Stadium Operations Fund	\$ 15,793,897	\$ 17,090,437	\$ 17,963,564

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Redevelopment Fund			
PERSONNEL	\$ 45	\$ -	\$ -
Fringe Benefits	45	-	-
NON-PERSONNEL	\$ 169	\$ -	\$ -
Contracts	171	-	-
Energy and Utilities	(12)	-	-
Other	10	-	-
Total Redevelopment Fund	\$ 214	\$ -	\$ -
Seized & Forfeited Assets Fund			
NON-PERSONNEL	\$ (12,098)	\$ -	\$ -
Contracts	(12,098)	-	-
Total Seized & Forfeited Assets Fund	\$ (12,098)	\$ -	\$ -
Seized Assets - California Fund			
NON-PERSONNEL	\$ -	\$ 10,000	\$ 11,919
Contracts	-	10,000	11,919
Total Seized Assets - California Fund	\$ -	\$ 10,000	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 177,251	\$ 1,392,812	\$ 1,668,894
Contracts	173,664	1,388,732	1,665,127
Energy and Utilities	3,587	4,080	3,767
Total Seized Assets - Federal DOJ Fund	\$ 177,251	\$ 1,392,812	\$ 1,668,894
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 100,000	\$ 119,187
Contracts	-	100,000	119,187
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 100,000	\$ 119,187
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 118,316	\$ -	\$ -
Supplies	223	-	-
Contracts	118,093	-	-
Total Serious Traffic Offenders Program Fund	\$ 118,316	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Storm Drain Fund			
NON-PERSONNEL	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
Contracts	59,383	65,000	65,000
Transfers Out	5,387,363	5,635,000	5,635,000
Total Storm Drain Fund	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
Transient Occupancy Tax Fund			
PERSONNEL	\$ 994,649	\$ 1,181,300	\$ 1,438,926
Personnel Cost	586,224	660,246	828,257
Fringe Benefits	408,425	521,054	610,669
NON-PERSONNEL	\$ 70,564,289	\$ 86,419,054	\$ 90,298,655
Supplies	32,322	9,428	9,758
Contracts	27,244,065	29,760,156	29,196,464
Information Technology	290,246	316,026	358,121
Energy and Utilities	2,217	3,500	3,500
Other	184	2,000	2,000
Transfers Out	42,995,255	56,327,944	60,728,812
Total Transient Occupancy Tax Fund	\$ 71,558,938	\$ 87,600,354	\$ 91,737,581
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
Contracts	14,670	27,000	27,000
Transfers Out	1,153,374	1,152,299	1,059,200
Total Trolley Extension Reserve Fund	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
Underground Surcharge Fund			
PERSONNEL	\$ 282,530	\$ 287,808	\$ 809,032
Personnel Cost	168,676	164,822	458,173
Fringe Benefits	113,854	122,986	350,859
NON-PERSONNEL	\$ 38,495,572	\$ 48,805,128	\$ 49,783,707
Supplies	6,506	19,787	6,000
Contracts	4,541,261	5,189,485	5,443,416
Information Technology	79,304	55,820	73,372
Energy and Utilities	524	1,720	1,000
Other	33,301,974	43,087,348	43,900,087
Transfers Out	566,002	416,776	359,832
Capital Expenditures	-	34,192	-
Total Underground Surcharge Fund	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Wireless Communications Technology Fund			
PERSONNEL	\$ 4,789,375	\$ 4,993,171	\$ 4,889,059
Personnel Cost	2,913,853	2,981,244	2,875,327
Fringe Benefits	1,875,522	2,011,927	2,013,732
NON-PERSONNEL	\$ 4,436,989	\$ 3,876,197	\$ 3,522,993
Supplies	126,564	608,351	286,016
Contracts	751,814	832,297	1,274,322
Information Technology	225,500	132,129	142,303
Energy and Utilities	201,457	236,153	123,934
Other	450	2,188	161,400
Transfers Out	199,527	324,444	221,081
Capital Expenditures	9,453	38,752	38,752
Debt	2,922,226	1,701,883	1,275,185
Total Wireless Communications Technology Fund	\$ 9,226,365	\$ 8,869,368	\$ 8,412,052
Zoological Exhibits Maintenance Fund			
NON-PERSONNEL	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000
Contracts	10,223,743	10,030,000	10,746,000
Total Zoological Exhibits Maintenance Fund	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000
Special Revenue Funds			
PERSONNEL	\$ 26,849,331	\$ 29,129,959	\$ 31,227,395
Personnel Cost	16,688,480	17,333,824	19,132,458
Fringe Benefits	10,160,852	11,796,135	12,094,937
NON-PERSONNEL	\$ 294,024,963	\$ 340,792,352	\$ 352,057,000
Supplies	1,909,007	3,128,986	2,973,518
Contracts	93,749,243	114,636,677	113,319,190
Information Technology	19,554,528	16,222,437	16,452,903
Energy and Utilities	7,101,029	6,524,449	8,947,353
Other	36,424,558	46,510,425	47,778,663
CIP Contingency	-	8,927,745	7,856,701
Transfers Out	126,140,154	135,949,526	146,618,309
Capital Expenditures	185,070	418,394	380,702
Debt	8,961,375	8,473,713	7,729,661
Total Special Revenue Funds	\$ 320,874,294	\$ 369,922,311	\$ 383,284,395

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds			
NON-PERSONNEL	\$ 515,586	\$ -	\$ -
Transfers Out	515,586	-	-
Total Public Safety Communication Bonds	\$ 515,586	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund			
NON-PERSONNEL	\$ 2,532,407	\$ 2,630,000	\$ -
Contracts	43,250	130,000	-
Debt	2,489,157	2,500,000	-
Total Tax and Revenue Anticipation Notes Fund	\$ 2,532,407	\$ 2,630,000	\$ -
Debt Service and Tax Funds			
NON-PERSONNEL	\$ 3,047,993	\$ 2,630,000	\$ -
Contracts	43,250	130,000	-
Transfers Out	515,586	-	-
Debt	2,489,157	2,500,000	-
Total Debt Service and Tax Funds	\$ 3,047,993	\$ 2,630,000	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
Contracts	(188,081)	-	-
Transfers Out	1,940,000	3,210,001	2,046,419
Total Capital Outlay Fund	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
TransNet ARRA Exchange Fund			
NON-PERSONNEL	\$ (136,447)	\$ -	\$ -
Contracts	(136,447)	-	-
Total TransNet ARRA Exchange Fund	\$ (136,447)	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 242,923	\$ 291,792	\$ 300,100
Contracts	242,923	291,792	300,100
Total TransNet Extension Administration & Debt Fund	\$ 242,923	\$ 291,792	\$ 300,100
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 753,203	\$ 1,267,600	\$ 1,267,600
Contracts	(446,797)	1,267,600	1,267,600
Transfers Out	1,200,000	-	-
Total TransNet Extension Congestion Relief Fund	\$ 753,203	\$ 1,267,600	\$ 1,267,600
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970
Transfers Out	8,059,163	8,666,218	8,912,970
Total TransNet Extension Maintenance Fund	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970
Capital Project Funds			
NON-PERSONNEL	\$ 10,670,761	\$ 13,435,611	\$ 12,527,089
Contracts	(528,402)	1,559,392	1,567,700
Transfers Out	11,199,163	11,876,219	10,959,389
Total Capital Project Funds	\$ 10,670,761	\$ 13,435,611	\$ 12,527,089

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,454,426	\$ 1,545,237	\$ 1,713,233
Personnel Cost	905,934	961,435	1,045,919
Fringe Benefits	548,492	583,802	667,314
NON-PERSONNEL	\$ 2,643,496	\$ 4,246,260	\$ 3,514,562
Supplies	56,482	263,290	163,620
Contracts	2,210,387	3,694,031	2,946,370
Information Technology	146,544	45,715	121,667
Energy and Utilities	139,860	151,730	175,883
Other	672	900	900
Transfers Out	89,550	74,261	89,789
Capital Expenditures	-	15,577	15,577
Debt	-	756	756
Total Airports Fund	\$ 4,097,922	\$ 5,791,497	\$ 5,227,795
Development Services Fund			
PERSONNEL	\$ 31,045,855	\$ 34,722,363	\$ 37,758,817
Personnel Cost	19,435,148	20,879,427	23,406,473
Fringe Benefits	11,610,707	13,842,936	14,352,344
NON-PERSONNEL	\$ 10,819,041	\$ 11,193,100	\$ 12,042,373
Supplies	338,719	498,490	392,314
Contracts	6,265,887	5,967,088	6,705,204
Information Technology	2,272,388	1,730,646	2,024,225
Energy and Utilities	388,020	577,659	513,219
Other	353,861	509,698	409,698
Appropriated Reserve	-	341,774	500,000
Transfers Out	1,200,165	1,265,692	1,395,660
Capital Expenditures	-	302,053	102,053
Total Development Services Fund	\$ 41,864,896	\$ 45,915,463	\$ 49,801,190

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Golf Course Fund			
PERSONNEL	\$ 6,860,077	\$ 7,291,240	\$ 7,281,760
Personnel Cost	4,032,704	4,131,412	4,235,418
Fringe Benefits	2,827,373	3,159,828	3,046,342
NON-PERSONNEL	\$ 7,812,535	\$ 8,378,844	\$ 9,371,963
Supplies	1,065,545	1,227,653	1,236,498
Contracts	4,412,242	4,795,980	5,270,347
Information Technology	200,524	201,112	196,258
Energy and Utilities	1,642,118	1,477,617	1,979,666
Other	10,132	20,590	20,590
Transfers Out	296,377	263,242	275,954
Capital Expenditures	185,597	392,650	392,650
Total Golf Course Fund	\$ 14,672,613	\$ 15,670,084	\$ 16,653,723
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 43,804,135	\$ 46,911,064	\$ 47,795,390
Personnel Cost	26,942,123	27,794,779	28,613,828
Fringe Benefits	16,862,012	19,116,285	19,181,562
NON-PERSONNEL	\$ 152,135,627	\$ 160,172,831	\$ 163,134,241
Supplies	36,411,853	20,390,282	20,010,424
Contracts	28,531,186	51,573,204	53,471,114
Information Technology	3,987,858	5,302,312	5,026,153
Energy and Utilities	12,810,891	13,702,892	14,924,881
Other	126,157	106,040	106,040
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	63,066,233	64,335,869	64,288,546
Capital Expenditures	804,627	1,246,977	1,791,828
Debt	6,396,821	15,255	15,255
Total Metropolitan Sewer Utility Fund	\$ 195,939,762	\$ 207,083,895	\$ 210,929,631

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 33,137,197	\$ 39,671,219	\$ 38,308,066
Personnel Cost	19,277,381	23,173,861	22,614,937
Fringe Benefits	13,859,816	16,497,358	15,693,129
NON-PERSONNEL	\$ 84,761,448	\$ 92,614,380	\$ 96,434,086
Supplies	3,501,284	4,678,035	5,038,315
Contracts	28,447,415	31,375,522	35,064,422
Information Technology	3,155,153	4,360,433	3,661,762
Energy and Utilities	5,159,210	5,033,856	6,260,181
Other	79,307	62,933	64,933
Transfers Out	43,690,549	46,150,929	45,458,325
Capital Expenditures	1,348,609	583,174	490,174
Debt	(620,078)	369,498	395,974
Total Municipal Sewer Revenue Fund	\$ 117,898,645	\$ 132,285,599	\$ 134,742,152
Recycling Fund			
PERSONNEL	\$ 8,513,755	\$ 9,875,393	\$ 9,980,639
Personnel Cost	5,018,497	5,624,235	5,689,391
Fringe Benefits	3,495,258	4,251,158	4,291,248
NON-PERSONNEL	\$ 10,590,615	\$ 13,416,904	\$ 12,580,553
Supplies	1,050,001	1,536,894	1,278,693
Contracts	6,924,914	8,470,380	8,353,324
Information Technology	477,517	455,353	390,401
Energy and Utilities	1,127,448	1,738,815	1,298,055
Other	6,137	5,682	5,682
Appropriated Reserve	-	480,000	480,000
Transfers Out	935,830	417,386	462,004
Capital Expenditures	68,768	312,394	312,394
Total Recycling Fund	\$ 19,104,371	\$ 23,292,297	\$ 22,561,192

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Refuse Disposal Fund			
PERSONNEL	\$ 13,730,096	\$ 14,390,572	\$ 13,983,199
Personnel Cost	8,164,992	8,119,666	8,066,191
Fringe Benefits	5,565,104	6,270,906	5,917,008
NON-PERSONNEL	\$ 15,886,775	\$ 17,542,424	\$ 17,151,894
Supplies	429,905	782,679	785,318
Contracts	10,244,195	11,590,119	11,145,477
Information Technology	844,618	814,122	1,089,489
Energy and Utilities	1,579,981	1,423,559	1,419,619
Other	10,846	16,276	16,276
Appropriated Reserve	-	920,000	920,000
Transfers Out	1,426,162	1,694,503	1,474,549
Capital Expenditures	1,351,069	284,910	284,910
Debt	-	16,256	16,256
Total Refuse Disposal Fund	\$ 29,616,871	\$ 31,932,996	\$ 31,135,093
Water Utility Operating Fund			
PERSONNEL	\$ 62,032,125	\$ 68,107,172	\$ 68,201,916
Personnel Cost	36,685,995	39,633,086	40,215,769
Fringe Benefits	25,346,130	28,474,086	27,986,147
NON-PERSONNEL	\$ 347,266,609	\$ 371,183,374	\$ 394,469,728
Supplies	196,980,949	202,392,258	218,304,622
Contracts	60,806,359	72,008,751	79,428,154
Information Technology	5,508,954	7,823,086	7,436,096
Energy and Utilities	9,735,328	11,227,936	11,925,805
Other	1,985,528	1,993,428	2,113,396
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	70,403,324	69,793,546	68,669,735
Capital Expenditures	315,378	2,067,834	2,688,834
Debt	1,530,789	376,535	403,086
Total Water Utility Operating Fund	\$ 409,298,734	\$ 439,290,546	\$ 462,671,644

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 200,577,667	\$ 222,514,260	\$ 225,023,020
Personnel Cost	120,462,775	130,317,901	133,887,926
Fringe Benefits	80,114,891	92,196,359	91,135,094
NON-PERSONNEL	\$ 631,916,146	\$ 678,748,117	\$ 708,699,400
Supplies	239,834,738	231,769,581	247,209,804
Contracts	147,842,585	189,475,075	202,384,412
Information Technology	16,593,557	20,732,779	19,946,051
Energy and Utilities	32,582,857	35,334,064	38,497,309
Other	2,572,640	2,715,547	2,737,515
Appropriated Reserve	-	8,741,774	8,900,000
Transfers Out	181,108,190	183,995,428	182,114,562
Capital Expenditures	4,074,048	5,205,569	6,078,420
Debt	7,307,532	778,300	831,327
Total Enterprise Funds	\$ 832,493,812	\$ 901,262,377	\$ 933,722,420

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,586,837	\$ 1,608,241	\$ 1,592,545
Personnel Cost	869,437	820,638	825,806
Fringe Benefits	717,400	787,603	766,739
NON-PERSONNEL	\$ 7,629,466	\$ 11,748,543	\$ 11,748,732
Supplies	7,223,780	11,031,621	11,009,964
Contracts	385,689	423,792	449,570
Information Technology	81,719	38,755	34,542
Energy and Utilities	68,277	136,482	134,509
Other	(244,350)	928	928
Transfers Out	114,351	116,965	119,219
Total Central Stores Fund	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277
Energy Conservation Program Fund			
PERSONNEL	\$ 1,499,530	\$ 1,608,970	\$ 1,393,893
Personnel Cost	935,416	954,703	852,204
Fringe Benefits	564,113	654,267	541,689
NON-PERSONNEL	\$ 863,118	\$ 742,758	\$ 1,251,289
Supplies	19,374	14,807	15,545
Contracts	445,971	480,772	930,399
Information Technology	285,978	111,547	162,918
Energy and Utilities	17,221	14,363	12,357
Other	4,578	5,300	5,300
Transfers Out	73,391	85,969	94,770
Capital Expenditures	16,604	30,000	30,000
Total Energy Conservation Program Fund	\$ 2,362,648	\$ 2,351,728	\$ 2,645,182

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Engineering & Capital Projects Fund			
PERSONNEL	\$ -	\$ -	\$ 55,801,808
Personnel Cost	-	-	33,814,717
Fringe Benefits	-	-	21,987,091
NON-PERSONNEL	\$ -	\$ -	\$ 8,565,429
Supplies	-	-	681,843
Contracts	-	-	2,470,613
Information Technology	-	-	2,602,403
Energy and Utilities	-	-	322,864
Other	-	-	690,751
Transfers Out	-	-	1,731,756
Capital Expenditures	-	-	64,726
Debt	-	-	473
Total Engineering & Capital Projects Fund	\$ -	\$ -	\$ 64,367,237
Fleet Services Operating Fund			
PERSONNEL	\$ 19,333,389	\$ 16,603,959	\$ 17,496,082
Personnel Cost	11,668,928	9,439,485	10,009,494
Fringe Benefits	7,664,461	7,164,474	7,486,588
NON-PERSONNEL	\$ 31,750,696	\$ 35,179,328	\$ 33,341,692
Supplies	9,652,642	8,365,799	8,408,951
Contracts	3,847,884	7,345,469	8,041,850
Information Technology	751,153	795,211	768,771
Energy and Utilities	16,519,188	17,293,404	14,991,690
Other	105,283	155,000	-
Transfers Out	817,658	701,829	753,885
Capital Expenditures	56,887	107,620	107,620
Debt	-	414,996	268,925
Total Fleet Services Operating Fund	\$ 51,084,085	\$ 51,783,287	\$ 50,837,774
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453
Contracts	534,641	-	-
Other	782,564	-	-
Capital Expenditures	8,275,953	13,989,241	11,827,455
Debt	7,492,858	8,472,715	8,835,998
Supplies	987,711	-	-
Total Fleet Services Replacement Fund	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Publishing Services Fund			
PERSONNEL	\$ 680,028	\$ 853,023	\$ 847,503
Personnel Cost	392,090	462,975	470,874
Fringe Benefits	287,938	390,048	376,629
NON-PERSONNEL	\$ 2,272,428	\$ 2,451,104	\$ 2,373,758
Supplies	253,177	366,507	318,861
Contracts	1,789,491	1,890,775	1,868,891
Information Technology	68,093	44,464	38,310
Energy and Utilities	72,449	88,988	96,805
Other	650	-	-
Transfers Out	88,567	55,878	46,398
Debt	-	4,492	4,493
Total Publishing Services Fund	\$ 2,952,456	\$ 3,304,127	\$ 3,221,261
Risk Management Administration Fund			
PERSONNEL	\$ 6,919,404	\$ 7,718,629	\$ 7,892,207
Personnel Cost	4,126,196	4,446,391	4,585,491
Fringe Benefits	2,793,207	3,272,238	3,306,716
NON-PERSONNEL	\$ 2,030,527	\$ 2,091,670	\$ 2,373,722
Supplies	68,199	78,662	80,722
Contracts	779,705	951,225	1,016,468
Information Technology	866,421	715,853	944,537
Energy and Utilities	3,572	7,020	7,020
Other	25,535	30,125	30,125
Transfers Out	287,094	308,785	294,850
Total Risk Management Administration Fund	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929
Internal Service Funds			
PERSONNEL	\$ 30,019,187	\$ 28,392,822	\$ 85,024,038
Personnel Cost	17,992,068	16,124,192	50,558,586
Fringe Benefits	12,027,119	12,268,630	34,465,452
NON-PERSONNEL	\$ 62,619,962	\$ 74,675,359	\$ 80,318,075
Supplies	18,204,883	19,857,396	20,515,886
Contracts	7,783,382	11,092,033	14,777,791
Information Technology	2,053,366	1,705,830	4,551,481
Energy and Utilities	16,680,707	17,540,257	15,565,245
Other	674,261	191,353	727,104
Transfers Out	1,381,061	1,269,426	3,040,878
Capital Expenditures	8,349,444	14,126,861	12,029,801
Debt	7,492,858	8,892,203	9,109,889
Total Internal Service Funds	\$ 92,639,149	\$ 103,068,181	\$ 165,342,113

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2013 Actual	FY 2014 Adopted Budget	FY 2015 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,084,639,171	\$ 1,166,422,787	\$ 1,174,575,619
Personnel Cost	660,833,069	679,628,950	696,981,004
Fringe Benefits	423,806,102	486,793,837	477,594,615
NON-PERSONNEL	\$ 1,343,847,920	\$ 1,449,386,892	\$ 1,522,722,834
Supplies	283,595,882	279,768,214	297,734,713
Contracts	400,636,599	465,357,316	505,755,458
Information Technology	69,222,096	68,350,674	66,872,835
Energy and Utilities	89,823,923	98,140,116	103,481,440
Other	43,546,963	55,137,831	56,624,858
CIP Contingency	-	8,927,745	7,856,701
Appropriated Reserve	-	10,741,774	8,900,000
Transfers Out	411,836,599	414,956,585	431,894,008
Capital Expenditures	13,791,884	22,439,764	21,844,760
Debt	31,393,975	25,566,873	21,758,061
Total Operating Budget Expenditures	\$ 2,428,487,091	\$ 2,615,809,679	\$ 2,697,298,453
Total Capital Budget Expenditures	\$ 355,914,442	\$ 179,440,324	\$ 309,972,790
Total Combined Operating and Capital Budget Expenditures	\$ 2,784,401,533	\$ 2,795,250,003	\$ 3,007,271,243



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/14	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	\$ 168,299,700	\$ 1,188,550,460	\$ 1,356,850,160	\$ -	\$ 1,202,422,436
Total General Fund	\$ 168,299,700	\$ 1,188,550,460	\$ 1,356,850,160	\$ -	\$ 1,202,422,436

Debt Service & Tax Funds

Tax and Revenue Anticip. Notes	\$ -	\$ -	\$ -	\$ -	\$ -
Total Debt Srvc & Tax Funds	\$ -				

Special Revenue Funds

Automated Refuse Container	\$ 1,376,784	\$ 700,000	\$ 2,076,784	\$ -	\$ 800,000
Concourse and Parking Garages	668,663	2,713,422	3,382,085	-	2,709,263
Convention Center Expansion	729,977	13,760,993	14,490,970	-	13,980,650
Environmental Growth 1/3	1,825,576	4,455,069	6,280,645	-	4,547,305
Environmental Growth 2/3	2,269,227	8,917,137	11,186,364	-	8,869,966
Facilities Financing	-	2,275,110	2,275,110	-	2,275,110
Fire and Lifeguard Facilities	218,979	1,379,719	1,598,698	-	1,425,931
Fire/EMS Transport Program	1,590,960	11,552,358	13,143,318	-	12,702,437
GIS	569,349	1,801,061	2,370,410	-	1,905,499
Gas Tax	6,266,668	20,078,259	26,344,927	-	20,078,259
Information Technology	2,676,822	8,673,318	11,350,140	-	10,488,568
Junior Lifeguard Program	870,960	595,779	1,466,739	-	595,779
Library System Improvement Fund	-	-	-	192,767	-
Local Enforcement Agency	898,246	786,417	1,684,663	-	754,953
Los Penasquitos Canyon Preserve	168,680	186,000	354,680	-	221,661
Maintenance Assessment Districts	24,484,240	21,848,480	46,332,720	1,070,404	34,732,801
Mission Bay Improvements	11,464,214	7,534,058	18,998,272	3,249,951	-
Mission Bay/Balboa Park Improv.	107,502	1,960,000	2,067,502	-	1,955,700
New Convention Facility	11,685	3,400,000	3,411,685	-	3,405,000
OneSD Support	2,448,741	19,918,068	22,366,809	-	20,728,100
Parking Meter Operations Fund	-	9,111,535	9,111,535	-	9,111,535
PETCO Park	2,593,667	15,723,720	18,317,387	-	17,542,842
Police Decentralization	3,487,557	3,749,765	7,237,322	-	5,120,000
Prop 42 - Transportation Relief	32,592,186	14,386,136	46,978,322	1,907,720	12,478,416
Public Art	704,182	108,709	812,891	-	108,709
Public Safety Needs & Debt Svc	13,993	8,707,775	8,721,768	-	8,707,775
QUALCOMM Stadium	4,023,270	16,652,809	20,676,079	750,000	17,963,564
Regional Park Improvements	10,243,734	2,511,353	12,755,087	-	-
Seized Assets	1,489,409	1,200,000	2,689,409	-	1,800,000
Serious Traffic Offenders Program	191,866	-	191,866	-	-
Storm Drain	1,583,521	5,700,000	7,283,521	-	5,700,000
Sunset Cliffs Natural Park Fund	-	-	-	456,000	-
Transient Occupancy Tax	7,757,844	84,088,446	91,846,290	-	91,737,581
Trench Cut/Excavation Fee Fund	-	-	-	2,000,000	-
Trolley Extension Reserve	24,482	1,071,728	1,096,210	-	1,086,200

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/15	Fund Type/Title
1,202,422,436	-	149,836,447	18,463,253	General Fund
\$ 1,202,422,436	\$ -	\$ 149,836,447	\$ 18,463,253	Total General Fund

Debt Service & Tax Funds

\$ -	\$ -	\$ -	\$ -	Tax and Revenue Anticip. Notes
\$ -	\$ -	\$ -	\$ -	Total Debt Srvc & Tax Funds

Special Revenue Funds

\$ 800,000	\$ -	\$ -	1,276,784	Automated Refuse Container
2,709,263	-	-	672,822	Concourse and Parking Garages
13,980,650	-	10,319	500,001	Convention Center Expansion
4,547,305	100,000	763,468	869,872	Environmental Growth 1/3
8,869,966	287,000	681,602	1,347,796	Environmental Growth 2/3
2,275,110	-	-	-	Facilities Financing
1,425,931	-	-	172,767	Fire and Lifeguard Facilities
12,702,437	-	400,000	40,881	Fire/EMS Transport Program
1,905,499	-	-	464,911	GIS
20,078,259	-	1,809,090	4,457,578	Gas Tax
10,488,568	-	-	861,572	Information Technology
595,779	-	-	870,960	Junior Lifeguard Program
192,767	-	-	(192,767)	Library System Improvement Fund
754,953	-	250,000	679,710	Local Enforcement Agency
221,661	-	-	133,019	Los Penasquitos Canyon Preserve
35,803,205	-	-	10,529,515	Maintenance Assessment Districts
3,249,951	-	7,230,500	8,517,821	Mission Bay Improvements
1,955,700	-	-	111,802	Mission Bay/Balboa Park Improv.
3,405,000	-	-	6,685	New Convention Facility
20,728,100	-	1,100,000	538,709	OneSD Support
9,111,535	-	-	-	Parking Meter Operations Fund
17,542,842	-	-	774,545	PETCO Park
5,120,000	-	-	2,117,322	Police Decentralization
14,386,136	11,419,517	21,172,669	-	Prop 42 - Transportation Relief
108,709	-	654,537	49,645	Public Art
8,707,775	-	-	13,993	Public Safety Needs & Debt Svc
18,713,564	50,000	1,080,564	831,951	QUALCOMM Stadium
-	2,500,000	7,789,597	2,465,490	Regional Park Improvements
1,800,000	-	-	889,409	Seized Assets
-	-	-	191,866	Serious Traffic Offenders Program
5,700,000	-	-	1,583,521	Storm Drain
456,000	-	-	(456,000)	Sunset Cliffs Natural Park Fund
91,737,581	-	-	108,709	Transient Occupancy Tax
2,000,000	-	-	-	Trench Cut/Excavation Fee Fund
1,086,200	-	-	10,010	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/14	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	59,045,860	50,592,739	109,638,599	-	50,592,739
Wireless Comm. Technology	1,565,239	7,436,710	9,001,949	-	8,412,052
Zoological Exhibits	566,012	10,746,000	11,312,012	-	10,746,000
Total Special Revenue Funds	\$ 184,530,095	\$ 364,322,673	548,852,768	\$ 9,626,842	\$ 383,284,395

Enterprise Funds

Airports	\$ 16,932,129	\$ 4,778,882	\$ 21,711,011	\$ -	\$ 5,227,795
Development Services	9,699,105	48,391,352	58,090,457	-	49,801,190
Golf Course	30,735,749	17,540,747	48,276,496	5,225,000	16,653,723
Recycling	16,260,991	18,427,651	34,688,642	1,200,000	22,561,192
Refuse Disposal	34,486,723	28,236,434	62,723,157	-	31,135,093
Refuse Disposal - Miramar Closure	46,986,474	1,500,000	48,486,474	-	-
Sewer	419,858,885	421,631,100	841,489,985	114,048,208	345,671,783
Water Utility	244,783,794	478,268,700	723,052,494	100,151,601	462,671,644
Total Enterprise Funds	\$ 819,743,850	\$1,018,774,866	1,838,518,716	\$ 220,624,809	\$ 933,722,420

Capital Project Funds

Capital Outlay	\$ 10,271,840	\$ -	\$ 10,271,840	\$ -	\$ 2,046,419
TransNet Extension	63,937,006	30,010,000	93,947,006	19,529,330	10,480,670
Other Capital Project Funds	49,368,853	-	49,368,853	58,537,781	-
Total Capital Project Funds	\$ 123,577,699	\$ 30,010,000	153,587,699	\$ 78,067,111	\$ 12,527,089

Internal Service Funds

Central Stores	\$ 348,324	\$ 13,341,277	\$ 13,689,601	\$ -	\$ 13,341,277
Energy Conservation Program	3,972,282	2,253,884	6,226,166	-	2,645,182
Engineering & Capital Projects Fund	-	64,367,237	64,367,237	-	64,367,237
Fleet Services (Operating)	4,134,477	50,229,234	54,363,711	1,654,028	50,837,774
Fleet Services Replacement	54,445,992	27,296,552	81,742,544	-	20,663,453
Publishing Services	457,615	3,221,261	3,678,876	-	3,221,261
Risk Management	1,171,460	9,314,487	10,485,947	-	10,265,929
Total Internal Service Funds	\$ 64,530,150	\$ 170,023,932	234,554,082	\$ 1,654,028	\$ 165,342,113
Total Combined Budget	\$1,360,681,494	\$2,771,681,931	4,132,363,425	\$ 309,972,790	\$2,697,298,453

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6% totaling 14% per the City's revised Reserve Policy.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/15	Fund Type/Title
50,592,739	10,000,000	28,882,857	20,163,003	Underground Surcharge
8,412,052	-	-	589,897	Wireless Comm. Technology
10,746,000	-	-	566,012	Zoological Exhibits
\$ 392,911,237	\$ 24,356,517	\$ 71,825,203	\$ 61,759,811	Total Special Revenue Funds
Enterprise Funds				
\$ 5,227,795	\$ 2,400,000	\$ 7,915,774	\$ 6,167,442	Airports
49,801,190	-	2,640,139	5,649,128	Development Services
21,878,723	-	19,004,102	7,393,671	Golf Course
23,761,192	-	1,920,000	9,007,450	Recycling
31,135,093	2,000,000	27,213,308	2,374,756	Refuse Disposal
-	-	-	48,486,474	Refuse Disposal - Miramar Closure
459,719,991	-	191,593,533	190,176,461	Sewer
562,823,245	-	160,229,249	-	Water Utility
\$ 1,154,347,229	\$ 4,400,000	\$ 410,516,105	\$ 269,255,382	Total Enterprise Funds
Capital Project Funds				
\$ 2,046,419	\$ 3,297,390	\$ 8,416,067	\$ (3,488,036)	Capital Outlay
30,010,000	9,300,000	52,082,796	2,554,210	TransNet Extension
58,537,781	-	-	(9,168,928)	Other Capital Project Funds
\$ 90,594,200	\$ 12,597,390	\$ 60,498,863	\$ (10,102,754)	Total Capital Project Funds
Internal Service Funds				
\$ 13,341,277	\$ -	\$ -	\$ 348,324	Central Stores
2,645,182	354,266	1,450,000	1,776,718	Energy Conservation Program
64,367,237	-	-	-	Engineering & Capital Projects Fund
52,491,802	713,000	-	1,158,909	Fleet Services (Operating)
20,663,453	-	-	61,079,091	Fleet Services Replacement
3,221,261	-	-	457,615	Publishing Services
10,265,929	-	-	220,018	Risk Management
\$ 166,996,141	\$ 1,067,266	\$ 1,450,000	\$ 65,040,675	Total Internal Service Funds
\$ 3,007,271,243	\$ 42,421,173	\$ 694,126,618	\$ 404,416,367	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2015 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 63,194	\$ 63,194
Barrio Logan Community Benefit MAD Fund	-	-	636,431	636,431
Bay Terraces - Honey Drive MAD Fund	-	-	23,838	23,838
Bay Terraces - Parkside MAD Fund	-	-	61,831	61,831
Bird Rock MAD Fund	-	-	233,811	233,811
Black Mountain Ranch North MAD Fund	-	-	650,553	650,553
Black Mountain Ranch South MAD Fund	-	-	868,353	868,353
C&ED MAD Management Fund	-	-	225,000	225,000
Calle Cristobal MAD Fund	-	-	361,125	361,125
Camino Santa Fe MAD Fund	-	-	176,365	176,365
Campus Point MAD Fund	-	-	54,069	54,069
Carmel Mountain Ranch MAD Fund	-	-	498,116	498,116
Carmel Valley MAD Fund	-	-	3,248,085	3,248,085
Carmel Valley NBHD #10 MAD Fund	-	-	425,756	425,756
Central Commercial MAD Fund	-	-	454,885	454,885
City Heights MAD Fund	-	-	434,289	434,289
Civita MAD Fund	-	-	79,928	79,928
College Heights Enhanced MAD Fund	-	-	575,643	575,643
Coral Gate MAD Fund	-	-	197,893	197,893
Coronado View MAD Fund	-	-	38,355	38,355
Del Mar Terrace MAD Fund	-	-	91,042	91,042
Eastgate Technology Park MAD Fund	-	-	292,503	292,503
El Cajon Boulevard MAD Fund	-	-	475,487	475,487
First SD River Imp. Project MAD Fund	-	-	357,995	357,995
Gateway Center East MAD Fund	-	-	305,998	305,998
Genesee/North Torrey Pines Road MAD Fund	-	-	460,651	460,651
Greater Golden Hill MAD Fund	-	-	369,366	369,366
Hillcrest Commercial Core MAD Fund	-	-	138,182	138,182
Hillcrest MAD Fund	-	-	35,359	35,359
Kings Row MAD Fund	-	-	16,500	16,500
La Jolla Village Drive MAD Fund	-	-	85,997	85,997
Liberty Station/NTC MAD Fund	-	-	251,873	251,873
Linda Vista Community MAD Fund	-	-	277,251	277,251
Little Italy MAD Fund	-	-	1,245,921	1,245,921
Maintenance Assessment District (MAD) Management Fund	25.25	2,635,051	1,025,796	3,660,847
Mira Mesa MAD Fund	-	-	1,442,494	1,442,494

Financial Summary and Schedules

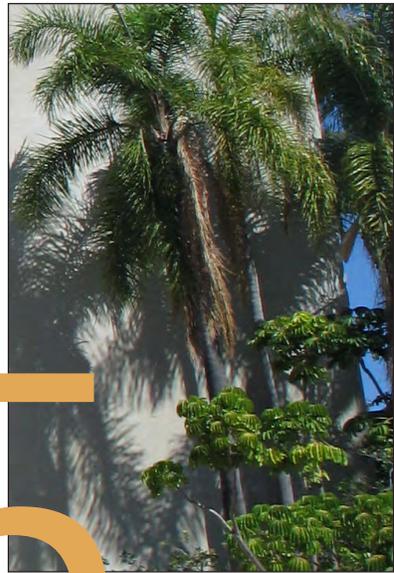
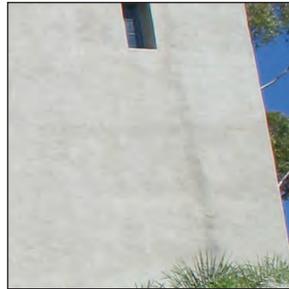
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2015 Adopted Budget
Miramar Ranch North MAD Fund	–	–	1,668,847	1,668,847
Mission Boulevard MAD Fund	–	–	119,046	119,046
Mission Hills Special Lighting MAD Fund	–	–	124,588	124,588
Newport Avenue MAD Fund	–	–	75,816	75,816
North Park MAD Fund	–	–	712,362	712,362
Ocean View Hills MAD Fund	–	–	889,246	889,246
Otay International Center MAD Fund	–	–	464,071	464,071
Pacific Highlands Ranch MAD Fund	–	–	500,588	500,588
Park Village MAD Fund	–	–	592,810	592,810
Penasquitos East MAD Fund	–	–	541,848	541,848
Rancho Bernardo MAD Fund	–	–	722,390	722,390
Rancho Encantada MAD Fund	–	–	253,638	253,638
Remington Hills MAD Fund	–	–	62,900	62,900
Robinhood Ridge MAD Fund	–	–	166,352	166,352
Sabre Springs MAD Fund	–	–	358,932	358,932
Scripps/Miramar Ranch MAD Fund	–	–	1,891,795	1,891,795
Stonecrest Village MAD Fund	–	–	1,006,038	1,006,038
Street Light District #1 MAD Fund	–	–	646,266	646,266
Talmadge MAD Fund	–	–	294,646	294,646
Tierrasanta MAD Fund	–	–	1,997,845	1,997,845
Torrey Highlands MAD Fund	–	–	914,219	914,219
Torrey Hills MAD Fund	–	–	1,656,902	1,656,902
University Heights MAD Fund	–	–	97,774	97,774
Washington Street MAD Fund	–	–	123,770	123,770
Webster-Federal Boulevard MAD Fund	–	–	35,126	35,126
Total Combined Budget	25.25	\$ 2,635,051	\$ 32,097,750	\$ 34,732,801

CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2015 Adopted Capital Improvements Program (CIP) Budget is \$310.0 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.27 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2015 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2015 Adopted Budget.



Table 1: Fiscal Year 2015 Adopted CIP Budget

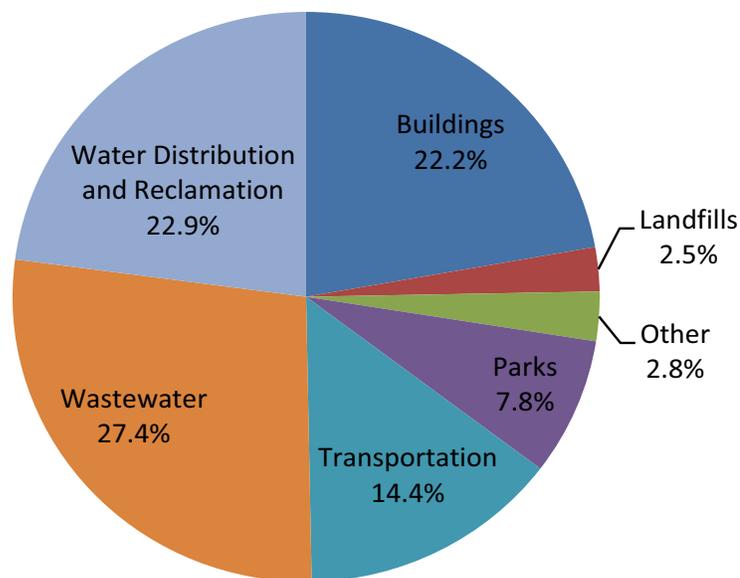
Funding Source	FY2015 Adopted Budget	Percent of Total CIP Budget
Bus Stop Capital Improvement Fund	\$ 100,000	0.03%
Developer Funding	480,400	0.15%
Development Impact Fees	17,671,925	5.70%
Facilities Benefit Assessments	25,891,197	8.35%
Fleet Services Internal Service Fund	1,654,028	0.53%
General Fund	10,116,668	3.26%
Golf Course Enterprise Fund	5,225,000	1.69%
Library System Improvement Fund	192,767	0.06%
Maintenance Assessment Districts	1,070,404	0.35%
Mission Bay Improvements Fund	3,249,951	1.05%
Park Service District Funds	727,664	0.23%
Proposition 42 Replacement - Transportation Relief Fund	1,907,720	0.62%
QUALCOMM Stadium Fund	750,000	0.24%
Recycling Fund	1,200,000	0.39%
Regional Transportation Congestion Improvement Program	3,549,927	1.15%
Sewer Funds	114,048,208	36.79%
Sunset Cliffs Natural Park Fund	456,000	0.15%
TransNet Funds	19,529,330	6.30%
Trench Cut/Excavation Fee Fund	2,000,000	0.65%
Water Fund	100,151,601	32.31%
Grand Total	\$ 309,972,790	

Capital Improvements Program

An additional \$275.9 million of funding is anticipated to be received during Fiscal Year 2015. This anticipated funding is not included in the Adopted Budget amount of \$310.0 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as future bond proceeds from the deferred capital financing for \$120.0 million previously authorized by the City Council. A lawsuit currently exists against the proposed financing and bonds will be issued upon successful resolution of the litigation.

The Fiscal Year 2015 Adopted CIP Budget of \$310.0 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 80.5 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2015 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2015

Capital Improvements Program

Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$211.4 million, or 68.2 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$47.0 million, or 15.2 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2015 Adopted	Future Years	Total
Airports	\$ 17,881,299	- \$	12,000,000 \$	29,881,299
Environmental Services	88,062,346	7,716,922	2,075,000	97,854,268
Fire-Rescue	51,862,886	8,725,000	116,496,509	177,084,395
Library	208,379,549	1,591,767	97,826,335	307,797,651
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	177,668,978	30,443,870	320,185,499	528,298,347
Police	8,647,258	-	11,413,261	20,060,519
Public Utilities	997,026,043	211,420,915	1,077,031,293	2,285,478,251
Public Works - General Services	60,445,464	2,344,339	142,302,981	205,092,784
QUALCOMM Stadium	1,896,689	750,000	3,750,000	6,396,689
Special Promotional Programs	3,232,728	-	514,050,000	517,282,728
Transportation & Storm Water	729,854,053	46,979,977	1,320,797,229	2,097,631,259
Grand Total	\$ 2,345,957,292	\$ 309,972,790	\$ 3,617,928,107	\$ 6,273,858,189

The Fiscal Year 2015 Adopted CIP Budget will add \$310.0 million to the City's \$6.27 billion multi-year CIP. City Council previously approved \$2.35 billion towards projects that are continuing from previous fiscal years. An estimated \$3.62 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, updated in November 2013, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2015 Adopted Budget.

Capital Improvements Program

Multi-Year CIP Plan

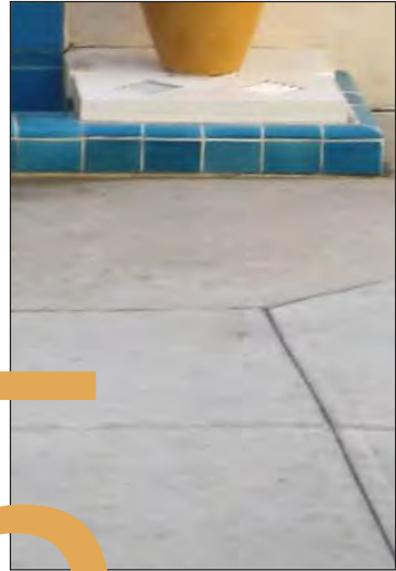
Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department has been working with the Community Planners Committee to gather public input and with all asset-owning departments in the City to identify infrastructure needs. While there are many multi-year capital plans currently available, this will be the first ever consolidated CIP plan, spanning multiple fiscal years, which will also identify service level goals and any funding gaps. The Capital Improvement Program Review and Advisory Committee, along with the Public Works Department, look forward to discussing the City's first consolidated multi-year CIP plan in the coming months. The plan is scheduled to be finalized and submitted to the Infrastructure Committee by January 2015.

CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

City Agencies

City Agencies

The Fiscal Year 2015 Adopted Budgets for the following four City agencies can be found at the links below:

- **Civic San Diego:**
<http://www.civicsd.com/images/stories/downloads/about-us/budgetfinance/CivicSD-FY15-Admin-Budget.pdf>
- **San Diego Housing Commission (SDHC):**
<http://sdhc.org/SDHCBudget>
- **San Diego City Employees' Retirement System (SDCERS):**
<https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=603&doctype=agenda&itemid=30170>
- **San Diego Convention Center Corporation (SDCCC):**
<http://www.visitsandiego.com/about/current-budget>

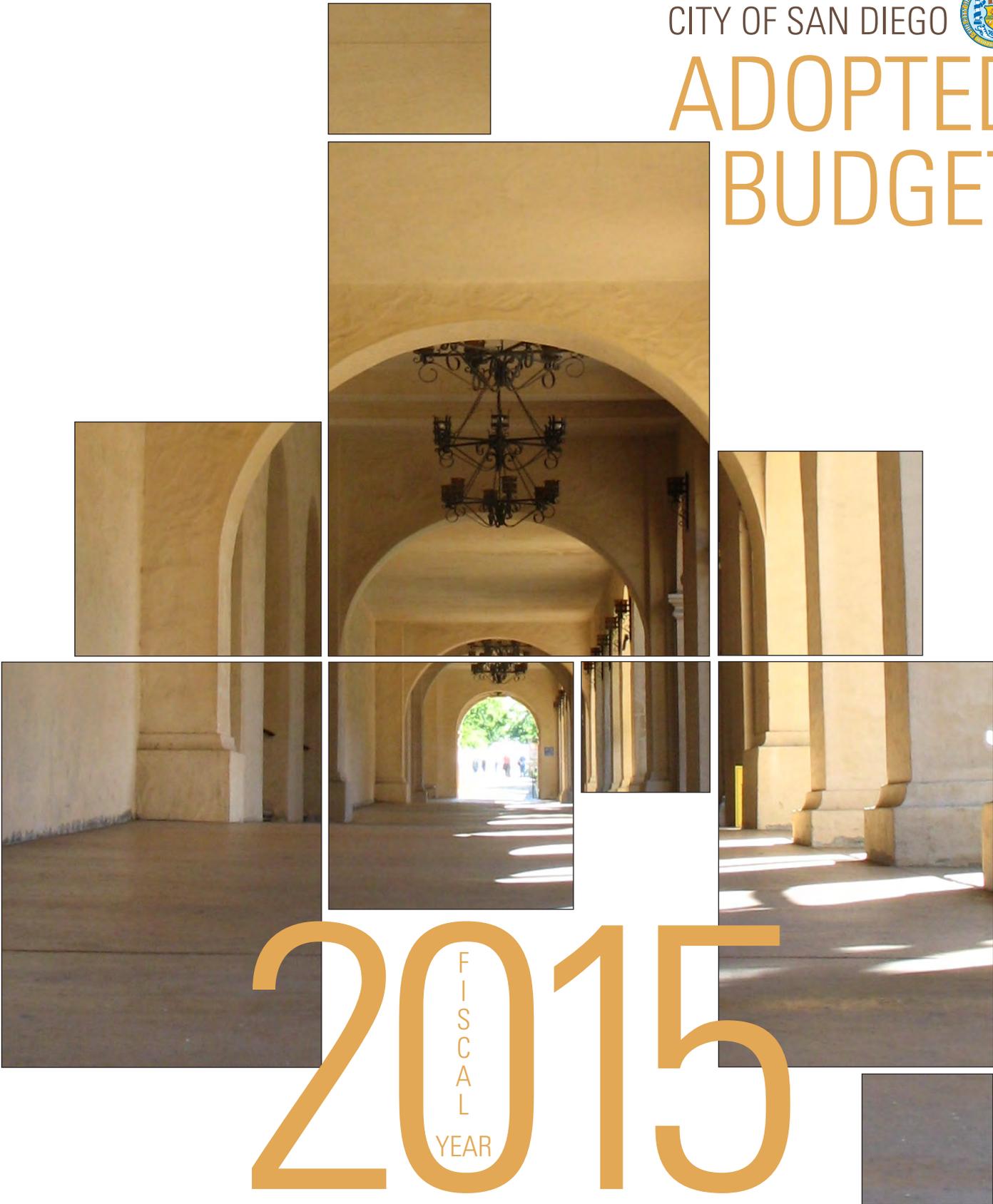


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CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

Glossary

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC) – The annual contribution amount into the San Diego City Employees’ Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City’s property tax.

Glossary

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP) – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally

Glossary

Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

Glossary

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY - Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

Glossary

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity,

Glossary

function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE - Reserve established to provide budgetary stabilization due to unexpected revenue shortfalls or unanticipated expenditures. Council authorization is necessary to expend these funds.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will

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specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE – A charge for services provided by the City to residents and businesses.

Glossary

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



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CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

Appendix

Appendix

Fiscal Year 2015 Changes in Full-time Equivalent (FTE) Positions Information reflecting changes in FTE positions from the Fiscal Year 2014 Adopted Budget by fund and department.	ATTACHMENT A
City Council Fiscal Year 2015 Budget Priorities Memoranda that present City Council budget priorities for Fiscal Year 2015.	ATTACHMENT B
FY 2015 City Council Budget Priorities Office of the Independent Budget Analyst, Report Number 14-03, dated January 24, 2014.	ATTACHMENT C
May Revision to the Fiscal Year 2015 Proposed Budget A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2015 Proposed Budget, dated May 20, 2014.	ATTACHMENT D
Review of the FY 2015 May Revise and Recommended Revisions to the Mayor's FY 2015 Budget Office of the Independent Budget Analyst, Report Number 14-20, dated June 4, 2014.	ATTACHMENT E
City Council Fiscal Year 2015 Budget Priorities and Recommended Budget Revisions Memoranda that provide additional City Council Budget Priorities, and recommended budget revisions for Fiscal Year 2015.	ATTACHMENT F
Resolution R-308995 A Resolution of the Council of the City of San Diego adopting the Fiscal Year 2015 Budget, including approving the Mayor's Fiscal Year 2015 Proposed Budget, the May Revision to the Proposed Budget, the Independent Budget Analyst's recommended revisions to the Proposed Budget and other changes as approved by the City Council.	ATTACHMENT G
Resolution R-309142 Resolution of the Council of the City of San Diego adopting the Statement of Budgetary Principles with respect to administration by the Mayor of the Fiscal Year 2015 Budget.	ATTACHMENT H
Appropriation Ordinance O-20389 An ordinance adopting the annual budget for the Fiscal Year 2015 and appropriating the necessary money to operate the City of San Diego for said fiscal year on July 21, 2014.	ATTACHMENT I

Appendix

Legislative Budget Actions

The Fiscal Year 2015 budget process began with the release of the Interim Mayor's updated Five-Year Financial Outlook. The Five-Year Financial Outlook for Fiscal Years 2015-2019 provided guidance and structure for the creation of the Fiscal Year 2015 Adopted Budget, as well as a forecast for the four subsequent years. The Five-Year Financial Outlook, which was released on November 14, 2013, was reviewed and analyzed in a report by the Office of the Independent Budget Analyst (IBA) on December 6, 2013.

The creation of the Fiscal Year 2015 Proposed Budget was a combined effort undertaken by the Mayor's Office and City Departments. The Fiscal Year 2015 Proposed Budget was presented to the City Council on April 15, 2014. Subsequent to the presentation of the Proposed Budget, a Public Hearing was held on May 19, 2014, and six public hearing meetings were held by the Budget Review Committee in order to provide the public with an opportunity to provide feedback on the Proposed Budget as well as to hear Council discussion about the budget proposal.

On May 20, 2014, the Mayor issued a May Revision to the Proposed Budget. To help the Council in their deliberations on the Mayor's Proposed Budget and the May Revision, the IBA issued reports that analyzed the budget and took into consideration Council Priorities. On April 28, 2014, the IBA issued a response to the Fiscal Year 2015 Proposed Budget, followed by its report on June 4, 2014 that offered recommendations for revisions to the Fiscal Year 2015 Proposed Budget and May Revision. The Council considered the Proposed Budget and the Mayor's revisions in light of the public input received, as well as the IBA reports and recommendations.

On June 9, 2014, the City Council approved the Fiscal Year 2015 Budget that included the Fiscal Year 2015 Proposed Budget, the May Revision to the Proposed Budget, the IBA's recommended revisions to the Proposed Budget and other changes as approved by the City Council.

On July 16, 2014, the Fiscal Year 2014 Appropriation Ordinance was presented to the Budget and Government Efficiency Committee, and was introduced and adopted by the City Council on July 21, 2014.

Table 1 below reflects the changes in Full-time Equivalent positions (FTE) in the General Fund from the Fiscal Year 2014 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes in Positions

Department	FY 2014 Adopted Budget	FY 2015 Adopted Budget	Change
Administration	12.00	-	(12.00)
Business Office	-	-	-
City Attorney	345.86	347.85	1.99
City Auditor	21.00	21.00	-
City Clerk	45.28	45.28	-
City Comptroller	82.75	82.75	-
City Treasurer	119.63	106.73	(12.90)
Civic & Urban Initiatives	6.00	-	(6.00)
Communications	5.00	30.00	25.00
Council Administration	13.30	16.13	2.83
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	9.00	9.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	19.00	19.00	-
Department of Information Technology	-	-	-
Development Services	107.75	63.00	(44.75)
Economic Development	46.00	50.70	4.70
Environmental Services	137.69	137.09	(0.60)
Ethics Commission	5.00	5.00	-
Financial Management	30.00	30.00	-
Fire-Rescue	1,165.52	1,170.97	5.45
Human Resources	18.00	19.75	1.75
Infrastructure/Public Works	4.37	7.35	2.98
Internal Operations	-	1.50	1.50
Library	410.93	434.52	23.59
Neighborhood Services	-	5.50	5.50
Office of Homeland Security	13.40	13.60	0.20
Office of the Assistant COO	8.00	6.00	(2.00)
Office of the Chief Financial Officer	5.00	2.00	(3.00)
Office of the Chief Operating Officer	2.00	4.35	2.35
Office of the IBA	10.00	10.00	-
Office of the Mayor	26.16	29.00	2.84
Park & Recreation	782.84	797.78	14.94
Performance and Analytics	-	8.00	8.00
Personnel	60.36	63.31	2.95
Planning	-	62.08	62.08
Police	2,528.79	2,587.52	58.73
Public Works - Contracting	19.00	19.00	-
Public Works - Engineering & Capital Projects	470.88	-	(470.88)
Public Works - General Services	123.00	130.00	7.00
Purchasing & Contracting	41.59	55.20	13.61
Real Estate Assets	28.00	28.00	-
Transportation & Storm Water	464.40	476.33	11.93
Total General Fund FTE Changes	7,267.50	6,975.29	(292.21)

Attachment A

General Fund FTE Changes

Administration: 12.00 FTE Decrease

- (3.00) Transfer of the Citizens' Assistance Program from the Administration Department to the Human Resources Department.
- (1.00) Transfer of 1.00 Paramedic Coordinator from the Administration Department to the Fire-Rescue Department's Emergency Medical Services Division.
- (1.00) Transfer of 1.00 Executive Secretary from the Administration Department to the Neighborhood Services Department to support the Human Relations Commission and the Citizens' Review Board.
- (1.00) Transfer of the Gang Commission from the Administration Department to the Neighborhood Services Department.
- (2.00) Transfer of the Living Wage Program from the Administration Department to the Purchasing & Contracting Department.
- (1.00) Transfer of 1.00 Department Director from the Administration Department to the Office of the Assistant Chief Operating Officer.
- (2.00) Transfer of the Docket Office from the Administration Department to Office of the Chief Operating Officer.
- (1.00) Transfer of 1.00 Mayor Representative 2 from the Administration Department to the Office of the Mayor.

City Attorney: 1.99 FTE Increase

- 1.99 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Treasurer: 12.90 FTE Decrease

- 1.00 Addition of 1.00 Collections Manager to assist in the oversight of the Delinquent Accounts Program.
- 2.00 Addition of 2.00 Public Information Clerks related to the implementation of the Neighborhood Parking Protection Ordinance.
- 1.10 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (15.00) Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.
- (1.00) Reduction of 1.00 Public Information Clerk as a result of efficiencies gained from issuing all Neighborhood Parking Protection Ordinance permits online.
- (1.00) Reduction of 1.00 Senior Management Analyst as a result of departmental efficiencies.

Civic & Urban Initiatives: 6.00 FTE Decrease

- (6.00) Transfer of the Civic & Urban Initiatives Department to the Planning Department.

Communications: 25.00 FTE Increase

- 1.00 Addition of 1.00 Department Director to lead the Communications Department.
- 1.00 Addition of 1.00 Graphic Designer to provide communications services for the Public Utilities Department.
- 1.00 Addition of 1.00 Senior Public Information Officer to provide communications services for the Underground Surcharge Fund.
- 1.00 Transfer of the City Planning Division of the Development Services Department to the Planning Department.
- 20.00 Transfer of communications-related position(s) to the Communications Department.
- 1.00 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

Council Administration: 2.83 FTE Increase

- 1.00 Addition of 1.00 Council Representative 1 to support the City Council Offices and Office of the IBA, and to assist with contract administration for Community Projects, Programs, and Services funds and Arts, Culture, and Community Festivals funds.
- 1.00 Addition of 1.00 Information Systems Analyst 3 to maintain critical service level needs for the City Council Offices, the Office of the IBA, and weekly meeting needs of the City Council and Standing Committees. This position will also provide program support to the Council Offices.
- 0.83 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Development Services: 44.75 FTE Decrease

- 1.00 Addition of 1.00 Zoning Investigator 2 to provide enforcement for citywide violations related to residential rental properties.
- 1.00 Addition of 1.00 Program Manager to oversee the Building and Housing Section.
- (45.75) Transfer of the City Planning Division of the Development Services Department to the Planning Department.
- 1.00 Addition of 1.00 Program Manager to oversee the Land Development Review Section.
- (4.00) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (1.00) Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Department for the Office of Small Business Program.
- 1.00 Addition of 1.00 Zoning Investigator 2 to support the Property Value Protection Ordinance.
- (1.00) Reduction of 1.00 Senior Zoning Investigator from the Neighborhood Code Compliance Division.
- 1.00 Addition of 1.00 Combination Inspector 2 to oversee storm water regulations, inspections, and actions.
- 2.00 Addition of 1.00 Compliance Officer and 1.00 Word Processing Operator for code enforcement and support related to the Utilities Undergrounding Program.

Economic Development: 4.70 FTE Increase

- 1.00 Addition of 1.00 Community Development Coordinator to manage the compliance and monitoring section of HUD Programs.
- 1.00 Addition of 1.00 Department Director to lead the Economic Development Department.
- 1.00 Addition of 1.00 Program Manager to implement the Climate Action Plan and Sustainability Initiatives.
- 0.20 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Department for the Office of Small Business Program.
- 0.50 Adjustment to reflect the increase of a Word Processing Operator from half-time to full-time for the Small Business Enhancement Program.

Attachment A

General Fund FTE Changes (Cont'd)

Environmental Services: 0.60 FTE Decrease

- (0.70) Transfer of communications-related position(s) to the Communications Department.
- (0.63) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.50 Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.
- 0.23 Reallocation of 1.00 Supervising Management Analyst across multiple funds to support the Office of the Director Division.

Financial Management: 0.00 FTE Change

- 0.00 Addition of 4.00 Program Coordinators offset by a reduction of 4.00 Supervising Budget Development Analysts.

Fire-Rescue: 5.45 FTE Increase

- 1.00 Addition of 1.00 Lifeguard 3 at Windansea Beach for summer months and at the Boating Safety Unit during non-summer months.
- 2.00 Addition of 2.00 Information System Analyst 2s to maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.
- 1.00 Addition of 1.00 Information System Analyst 3 to conduct database analysis and maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.
- 4.00 Addition of 4.00 Lifeguard 3s for the Lifeguard Division's Boating Safety Unit.
- (2.55) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Human Resources: 1.75 FTE Increase

- 3.00 Transfer of the Citizens' Assistance Program from the Administration Department to the Human Resources Department.
- (2.00) Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.
- 0.75 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Infrastructure/Public Works: 2.98 FTE Increase

- 1.00 Addition of 1.00 Program Manager (Asset Manager) and revenue to support citywide infrastructure asset management initiatives.
- 2.00 Addition of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary to implement the Improvement to Government Operations Plan approved by City Council.
- (0.02) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

Internal Operations: 1.50 FTE Increase

- 1.50 Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary to implement the Improvement to Government Operations Plan as approved by the City Council.

Library: 23.59 FTE Increase

- 4.00 Addition of 4.00 Custodian 2s offset by a decrease in contractual cost for janitorial services.
- 6.90 Addition of 2.00 Librarian 2s and 4.90 FTE non-standard hour positions for the Do Your Homework @ the Library after-school program.
- (1.00) Transfer of communications-related position(s) to the Communications Department.
- 16.19 Addition of 16.19 FTE positions to support expanded service hours at all San Diego Public Library locations.
- (2.50) Reduction of 2.50 Library Aides that have remained vacant since Fiscal Year 2012, resulting in no service level impact.

Neighborhood Services: 5.50 FTE Increase

- 1.00 Addition of 1.00 Executive Director to restore a full-time position for the Citizens' Review Board.
- 1.00 Transfer of 1.00 Executive Secretary from the Administration Department to the Neighborhood Services Department to support the Human Relations Commission and the Citizens' Review Board.
- 1.00 Transfer of the Gang Commission from the Administration Department to the Neighborhood Services Department.
- 2.00 Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.
- 1.50 Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary to implement the Improvement to Government Operations Plan as approved by the City Council.
- (1.00) Reduction of 1.00 Senior Department Human Resources Analyst.

Office of Homeland Security: 0.20 FTE Increase

- 0.20 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Office of the Assistant COO: 2.00 FTE Decrease

- 3.00 Transfer of the Corporate Partnerships and Development program from the Office of the Chief Financial Officer into the Office of the Assistant Chief Operating Officer.
- (6.00) Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Performance and Analytics Department.
- 1.00 Transfer of 1.00 Department Director from the Administration Department.

Attachment A

General Fund FTE Changes (Cont'd)

Office of the Chief Financial Officer: 3.00 FTE Decrease

- (3.00) Transfer of the Corporate Partnerships and Development program from the Office of the Chief Financial Officer into the Office of the Assistant Chief Operating Officer.

Office of the Chief Operating Officer: 2.35 FTE Increase

- 0.35 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 2.00 Transfer of the Docket Office from the Administration Department to Office of the Chief Operating Officer.

Office of the Mayor: 2.84 FTE Increase

- 2.00 Addition of 2.00 Mayor Representative 2s to support the Office of the Mayor.
- (0.16) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Transfer of 1.00 Mayor Representative 2 from the Administration Department to the Office of the Mayor.

Park & Recreation: 14.94 FTE Increase

- 0.50 Addition of 1.00 Information Systems Analyst 2, offset by a reduction of 0.50 Recreation Specialist, to implement the online registration system and other IT projects.
- 2.00 Addition of 1.00 Tree Trimmer and 1.00 Aquatics Technician 1 to support the maintenance and operations of the Memorial Pool expansion and other park forestry and aquatics needs.
- 2.00 Addition of 2.00 Grounds Maintenance Worker 2s to convert neighborhood parks at Villa La Jolla, South Village, and Torrey Del Mar from contractual maintenance to City maintenance.
- 3.00 Addition of 3.00 Pool Guard 2s - Hourly to support the expansion of the Memorial Pool.
- 0.37 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.50 Addition of 1.00 Park Designer and 0.50 Management Intern - Hourly to support the condition/needs assessment of park assets.
- 1.00 Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations at Balboa Park Central Mesa.
- 1.50 Addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1 to restore overnight weekend camping at the Kumeyaay Campground.
- 0.16 Addition of 0.16 Grounds Maintenance Worker 2 - Hourly to support the maintenance and operations of the Cabrillo Heights Neighborhood Park.
- 0.16 Addition of 0.16 Grounds Maintenance Worker 2 - Hourly to support the maintenance and operations of the Central Avenue Mini Park.
- 0.33 Addition of 0.33 Grounds Maintenance Worker 2 - Hourly to support the maintenance and operations of the Ed Cramer Park.
- 1.00 Addition of 1.00 Park Ranger to support the maintenance and operations of new open space acreage.
- 0.42 Addition of 0.42 Grounds Maintenance Worker 2 - Hourly to support the maintenance and operations of the Solana Ranch Neighborhood Park.
- 1.00 Addition of 1.00 Park Ranger to support the coastline area.

General Fund FTE Changes (Cont'd)

Performance and Analytics: 8.00 FTE Increase

- 1.00 Addition of 1.00 Program Manager to serve as the Open Data Officer.
- 1.00 Addition of 1.00 Department Director to lead the Performance and Analytics Department.
- 6.00 Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Performance and Analytics Department.

Personnel: 2.95 FTE Increase

- 1.00 Addition of 1.00 Associate Personnel Analyst to administer the bilingual retest program for the Police and Fire Departments.
- 1.00 Addition of 1.00 Associate Personnel Analyst to assist the hiring departments.
- 1.00 Addition of 1.00 Information Systems Analyst 2 to provide additional support for the NEOGOV system maintenance and upgrades.
- (0.05) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Planning: 62.08 FTE Increase

- 2.00 Addition of 1.00 Associate Planner and 1.00 Assistant Traffic Engineer for community plan updates.
- 1.00 Addition of 1.00 Associate Planner for Historic Resources Planning.
- 1.00 Addition of 1.00 Program Manager for implementation of a Citywide Urban Forestry Program.
- 1.00 Addition of 1.00 Word Processing Operator to support CEQA and Urban Design staff.
- 7.00 Transfer of 7.00 Associate Planners from the Development Services Department to the Planning Department for California Environmental Quality Act (CEQA) and Urban Design.
- 44.75 Transfer of the City Planning Division of the Development Services Department to the Planning Department.
- 6.00 Transfer of the Civic & Urban Initiatives Department to the Planning Department.
- 1.00 Addition of 1.00 Clerical Assistant 2 for community planning support.
- 1.00 Addition of 1.00 Planning Director, 1.00 Assistant Planning Director, and 1.00 Deputy Planning Director, and the reduction of 1.00 Program Manager and 1.00 Program Coordinator for Civic & Urban Initiatives as part of the improvement to government operations approved by City Council.
- 2.33 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (4.00) Reduction of 1.00 Program Manager and 3.00 Program Coordinators that support Civic & Urban Initiatives.
- (1.00) Reduction of 1.00 Deputy Director to offset the addition of 1.00 Department Director in the Economic Development Department.

Attachment A

General Fund FTE Changes (Cont'd)

Police: 58.73 FTE Increase

- 1.00 Addition of 1.00 Assistant Police Chief to support the Police Department operations.
- 17.00 Addition of 17.00 FTE positions to support the Police Department operations as part of the five-year staffing plan including enforcement of the Neighborhood Parking Protection Ordinance.
- 18.00 Addition of 7 Police Sergeants, 7 Police Detectives, 2 Police Officer 3s, 20 Police Officer 2s to support an increase in Police Academy recruits from 34 to 43 for each of the four academies held throughout Fiscal Year 2015 as part of the five-year staffing plan.
- 8.40 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 9.00 Addition of 9.00 Police Officer 2s that were added for the May 2014 academy.
- (2.00) Reduction of 2.00 Police Code Compliance Officers that have remained vacant since Fiscal Year 2012, resulting in no service level impact.
- 7.33 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

Public Works - Engineering & Capital Projects: 470.88 FTE Decrease

- (4.00) Transfer of communications-related position(s) to the Communications Department.
- (16.13) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (2.00) Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.
- (448.75) Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.

Public Works - General Services: 7.00 FTE Increase

- 7.00 Addition of 7.00 FTE positions to provide facilities maintenance support.

Purchasing & Contracting: 13.61 FTE Increase

- 1.00 Addition of 1.00 Senior Management Analyst to support the enforcement of the Living Wage Ordinance.
- 2.00 Transfer of the Living Wage Program from the Administration Department to the Purchasing & Contracting Department.
- (0.39) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 7.00 Addition of 7.00 FTE positions to support the Equal Opportunity Contracting Prevailing Wage Program.
- 4.00 Addition of 4.00 FTE positions to provide procurement services for the Public Utilities Department.

General Fund FTE Changes (Cont'd)

Transportation & Storm Water: 11.93 FTE Increase

- (4.00) Transfer of communications-related position(s) to the Communications Department.
- (9.91) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (5.83) Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 5.00 Addition of 5.00 FTE positions for the completion of the sidewalk assessment that began in Fiscal Year 2014.
- 9.67 Addition of 9.67 FTE positions for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.
- 4.00 Addition of 2.00 Principal Engineering Aides and 2.00 Assistant Engineer-Civils to support street resurfacing projects.
- 14.00 Addition of a net 14.00 FTE positions to support the Streets and Sidewalk Maintenance alternative proposal.
- (1.00) Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.

Attachment A

Table 2 below reflects the changes in FTE positions in the Non-General Funds from the Fiscal Year 2014 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes in Positions

Fund	FY 2014 Adopted Budget	FY 2015 Adopted Budget	Change
Airports Fund	18.00	19.00	1.00
Central Stores Fund	23.34	23.35	0.01
City Employee's Retirement System Fund	64.00	64.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	430.75	424.75	(6.00)
Energy Conservation Program Fund	12.60	12.60	-
Engineering & Capital Projects Fund		484.60	484.60
Facilities Financing Fund	15.35	16.35	1.00
Fire/Emergency Medical Services Transport Program Fund	31.00	32.00	1.00
Fleet Services Operating Fund	169.50	177.50	8.00
GIS Fund	2.00	2.00	-
Golf Course Fund	98.00	97.00	(1.00)
Information Technology Fund	39.00	42.00	3.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	23.75	25.25	1.50
Metropolitan Sewer Utility Fund	447.35	463.30	15.95
Municipal Sewer Revenue Fund	413.16	408.33	(4.83)
OneSD Support Fund	17.50	17.00	(0.50)
Parking Meter Operations Fund		15.00	15.00
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
QUALCOMM Stadium Operations Fund	37.00	38.00	1.00
Recycling Fund	107.33	107.98	0.65
Refuse Disposal Fund	149.02	147.20	(1.82)
Risk Management Administration Fund	79.88	82.13	2.25
Transient Occupancy Tax Fund	9.00	12.00	3.00
Underground Surcharge Fund	2.00	7.00	5.00
Water Utility Operating Fund	703.08	717.82	14.74
Wireless Communications Technology Fund	44.76	44.76	-
Total Non-General Fund FTE Changes	2,959.37	3,502.92	543.55

Non-General Fund FTE Changes (Cont'd)

Airports Fund: 1.00 FTE Increase

- 1.00 Addition of 1.00 Property Agent to manage the department's portfolio of tenants.

Central Stores Fund: 0.01 FTE Increase

- 0.01 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Development Services Fund: 6.00 FTE Decrease

- (7.00) Transfer of 7.00 Associate Planners from the Development Services Department to the Planning Department for California Environmental Quality Act (CEQA) and Urban Design.
- (2.00) Transfer of communications-related position(s) to the Communications Department.
- 3.00 Addition of 3.00 Deputy Director positions to manage and improve operational functions in the Administrative Financial Services, Building Inspection, and Engineering Sections in the Development Services Department.

Energy Conservation Program Fund: 0.00 FTE Increase

- 1.00 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- (1.00) Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.

Engineering & Capital Projects Fund: 484.60 FTE Increase

- 2.00 Addition of 2.00 Assistant Deputy Directors for the Right-of-Way Division and the Field Division.
- 1.00 Addition of 1.00 Associate Engineer-Civil to manage the construction change order process.
- 9.00 Addition of half-year funding for 7.00 Associate Engineers-Civil, 6.00 Assistant Engineers, 3.00 Principal Engineering Aides, and 2.00 Senior Engineering Aides to support the expansion of the Capital Improvement Program and increased development projects.
- 6.00 Addition of 4.00 Land Survey Assistants and 2.00 Principal Survey Assistants to support the expansion of the Capital Improvement Program and increased development projects.
- 1.00 Addition of 1.00 Senior Management Analyst to improve the financial reporting capabilities of Primavera.
- 2.00 Addition of 1.00 Assistant Engineer-Civil and 1.00 Associate Engineer-Civil to support Golf Capital Improvements Program projects.
- 14.85 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 448.75 Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.

Attachment A

Non-General Fund FTE Changes (Cont'd)

Facilities Financing Fund: 1.00 FTE Increase

- (15.00) Transfer of the Facilities Financing Program from the Development Services Department to the Planning Department.
- (0.35) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 1.00 Addition of 1.00 Senior Civil Engineer for reimbursement agreements and cost estimates for Public Facilities Financing Plans.
- 15.00 Transfer of the Facilities Financing Program from the Development Services Department to the Planning Department.
- 0.35 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Fire/Emergency Medical Services Transport Program Fund: 1.00 FTE Increase

- 1.00 Transfer of 1.00 Paramedic Coordinator from the Administration Department to the Fire-Rescue Department's Emergency Medical Services Division.

Fleet Services Operating Fund: 8.00 FTE Increase

- 8.00 Addition of 8.00 FTE positions due to service level increases above the Fleet Services Managed Competition bid.

Golf Course Fund: 1.00 FTE Decrease

- (1.00) Transfer of communications-related position(s) to the Communications Department.

Information Technology Fund: 3.00 FTE Increase

- 1.00 Addition of 1.00 IT Contracts Manager to lead the IT contracts management section.
- 2.00 Addition of 2.00 Assistant IT Contracts Managers to assist the IT Contracts Manager and oversee daily contracts management.

Non-General Fund FTE Changes (Cont'd)

Metropolitan Sewer Utility Fund: 15.95 FTE Increase

- (1.86) Transfer of communications-related position(s) to the Communications Department.
- 3.00 Adjustment to reflect the addition of staffing for the continuation of core operations.
- 0.33 Adjustment to reflect the addition of funding and staff support for the implementation and integration of Enterprise Asset Management (EAM) and Geographic Information Systems (GIS).
- 0.78 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.33 Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.
- 9.20 Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.
- 1.15 Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.
- (1.14) Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 4.16 Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.

Municipal Sewer Revenue Fund: 4.83 FTE Decrease

- (0.72) Transfer of communications-related position(s) to the Communications Department.
- 0.18 Adjustment to reflect the addition of funding and staff support for the implementation and integration of Enterprise Asset Management (EAM) and Geographic Information Systems (GIS).
- 4.53 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.18 Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.
- (9.88) Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.
- 0.64 Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.
- 0.14 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 0.10 Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.

OneSD Support Fund: 0.50 FTE Decrease

- (0.50) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Attachment A

Non-General Fund FTE Changes (Cont'd)

Parking Meter Operations Fund: 15.00 FTE Increase

15.00 Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.

QUALCOMM Stadium Operations Fund: 1.00 FTE Increase

1.00 Addition of 1.00 Stadium Coordinator to assist in administering policies and programs, including event management.

Recycling Fund: 0.65 FTE Increase

(0.62) Transfer of communications-related position(s) to the Communications Department.

(0.14) Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

0.50 Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.

0.60 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

0.31 Reallocation of 1.00 Supervising Management Analyst across multiple funds to support the Office of the Director Division.

Refuse Disposal Fund: 1.82 FTE Decrease

(0.68) Transfer of communications-related position(s) to the Communications Department.

(0.60) Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.

(0.54) Reallocation of 1.00 Supervising Management Analyst across multiple funds to support the Office of the Director Division.

Risk Management Administration Fund: 2.25 FTE Increase

1.00 Addition of 1.00 Claims Representative 2 to support state-mandated business functions and reporting requirements.

1.00 Addition of 1.00 Program Manager to oversee and support information technology systems to comply with state-mandated reporting requirements.

0.25 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Non-General Fund FTE Changes (Cont'd)

Transient Occupancy Tax Fund: 3.00 FTE Increase

- 1.00 Addition of 1.00 Associate Management Analyst to support art-related programs and services.
- 1.00 Addition of 1.00 Associate Management Analyst to support special event programs, services, and visitor industry initiatives that promote San Diego as a tourist destination.
- 1.00 Addition of 1.00 Senior Planner to support environmental review for all special event and park use permit applications for California Environmental Quality Act (CEQA) compliance.

Underground Surcharge Fund: 5.00 FTE Increase

- 1.00 Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.
- 2.00 Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.
- 2.00 Addition of 2.00 Assistant Engineers-Civil to support the citywide Utilities Undergrounding Program.

Water Utility Operating Fund: 14.74 FTE Increase

- (3.42) Transfer of communications-related position(s) to the Communications Department.
- 2.00 Adjustment to reflect the addition of staffing and support for conservation outreach and rebate programs.
- 1.00 Adjustment to reflect the addition of staffing for the continuation of core operations.
- 0.49 Adjustment to reflect the addition of funding and staff support for the implementation and integration of Enterprise Asset Management (EAM) and Geographic Information Systems (GIS).
- 8.03 Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
- 0.49 Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.
- 0.68 Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.
- 1.71 Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.
- (1.00) Reduction of 1.00 Lake Aide 1 due to the use of hourly Lake Aide 1 positions.
- 0.52 Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.
- 2.24 Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.
- 2.00 Addition of 2.00 Water Systems Technician 4s to support reservoir maintenance and operation.

Attachment B



CITY OF SAN DIEGO

COUNCIL PRESIDENT PRO TEM SHERRI S. LIGHTNER, DISTRICT ONE

COUNCILMEMBER MYRTLE COLE, DISTRICT FOUR

COUNCILMEMBER DAVID ALVAREZ, DISTRICT EIGHT

COUNCILMEMBER MARTI EMERALD, DISTRICT NINE

JOINT BUDGET MEMORANDUM

DATE: January 17, 2014

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Sherri S. Lightner

Councilmember Myrtle Cole

Councilmember David Alvarez

Councilmember Marti Emerald

SUBJECT: Fiscal Year 2015 Proposed Budget Priorities

San Diego is made up of a number of diverse communities, all of which have different characteristics that make them unique and valuable to the rest of the City. It is this fabric of diverse communities made up of even more neighborhoods that makes San Diego strong. As such, our offices are pleased to collaborate on a joint budget proposal that has a primary focus of prioritizing the needs of neighborhoods throughout the entire city. Every community deserves to have resources that their tax dollars pay for, such as adequate fire-rescue, police and lifeguard services, streets that are paved and also well lit by streetlights, safe sidewalks, libraries, parks and many more services. For far too long, the City budget has not reflected equality to all areas of San Diego. This proposed budget aims to put an end to that and focus on neighborhoods first.

The following are our priorities for additional funding in the Fiscal Year 2015 Budget:

Priorities for Ongoing Funding:

Public Safety:

- **San Diego Police Department Five Year Plan:** \$2,300,000 in additional funding for FY15 to continue implementing the Five Year Plan that was unanimously approved by Council on November 5, 2013. Over the past several years, our Police Department's budget has been reduced in many areas, including personnel and equipment. This Five Year Plan will begin rebuilding the police department and will create safer neighborhoods throughout the city. The funding includes \$1,100,000 for 16.0 FTE sworn positions and \$1,200,000 for 16.0 FTE civilian positions for a total of \$2,300,000.
- **Fire-Rescue Department implementation of Citygate recommendations for new fire stations:** \$3,621,637 in FY15 to move forward with the recommendations contained in the Citygate report regarding the addition of new fire stations to improve fire-rescue coverage, citywide. Three new fire stations are anticipated to be added within the next five years—Eastside Mission Valley, Home Avenue, and Skyline Hills. The FY15 Budget must include operating and maintenance costs for the Eastside Mission Valley Fire Station, which is anticipated to open in FY15. The cost includes the addition of 12.0 FTEs. The new fire stations will improve fire safety within the City by reducing delays and service deficiencies in response to fire and medical emergencies.
- **Lifeguard Boating Safety Unit:** \$554, 812 to fund one Boating Safety Unit (BSU) Lifeguard III position 24 hours a day, 7 days a week. This is the equivalent of 4.0 FTEs. This increase in staffing is needed because there has been no increased staffing at the BSU for over 25 years, while duties, responsibilities and Lifeguard safety issues have increased significantly. This position will provide much needed staffing for operations during the day and also improve staffing during emergencies on nighttime responses.
- **Brush Management:** \$924,000 for the proactive Brush Management Program, which decreases the risk of wildfire by thinning out vegetation that could become increasingly flammable over years of drought. The program was developed and implemented in 2008 by the Fire-Rescue Department as a result of the 2007 wildfires. Prior to 2008, the Department responded to citizen complaints only. The Park and Recreation Department manages and conducts brush management in the City's open space lands. Brush Management contractual costs have increased from \$2,051 per acre to \$5,720 per acre since the expansion of the program in 2008. The contract covers 300 of the 452 acres required to be thinned annually. The remaining acreage is managed by City staff and budgeted contracts with non-profit groups. The addition of funds will enable the Park and Recreation Department to continue brush management services as required by the City's brush management policy.

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- **Skyline Drive Temporary Fire Station:** \$2,741,637 for the addition of personnel and non-personnel expenditures related to a temporary fire station to be located at the intersection of Skyline Drive and Sychar Road. The FY 2015 costs include \$1.5 million for personnel for 12.0 FTEs, \$0.8 million for a new fire engine, and \$0.4 million for demolition and setup costs of the temporary station.
- **Chollas Lake Park Ranger:** \$80,456 for one Park Ranger to patrol Chollas Lake Regional Park, consistent with other regional parks, to address quality of life issues that are currently being handled by Police. The total cost for one (1) Park Ranger for one year including PE, NPE and a onetime outlay for a vehicle is \$80,456. *(Please note that for future years, the cost decreases to \$50,456 when you subtract the onetime cost of \$30,000 for a vehicle.)*
- **La Jolla Shoreline Park Ranger:** \$80,456 for one Park Ranger to patrol the La Jolla coastline to address quality of life issues that are currently being handled by Police and Lifeguards, resulting in both departments being called away from their primary missions to respond to issues that could better and more cost-effectively be addressed by a Park Ranger. The total cost for one (1) Park Ranger for one year including PE, NPE and a onetime outlay for a vehicle is \$80,456. *(Please note that for future years, the cost decreases to \$50,456 when you subtract the onetime cost of \$30,000 for a vehicle.)*

Community Services:

- **Park and Recreation New Facilities:** \$566,187 for the addition of personnel and non-personnel expenses for new park facilities anticipated to open during FY 2015.
 - \$566,187 is needed for the new facilities, including Montgomery Academy, Civita Central Park, Cabrillo Heights Neighborhood Park, Canyonside Community Park, Cypress Canyon Community Park, Ed Cramer Park, Gonzales Canyon Neighborhood Park, Mira Mesa Community Park, Wedgeforth Elementary, Creekside Park, Morley Green, and Angier Elementary.
 - An additional \$352,000 will be needed in future years for the ongoing operations and maintenance of additional facilities for which we are advocating one-time construction costs in this memo, including Pacific Breezes Neighborhood Park (\$218,000), Riviera del Sol Neighborhood Park (\$63,000), Hidden Trails Neighborhood Park (\$48,000) and Wightman Street Neighborhood Park (\$23,000).
- **Library Hours:** \$1,707,941 for the addition of personnel expenses to increase Central and Branch Library hours. This item provides funding to increase Central Library hours by three bringing the total to 52 hours per week and Branch Library hours by four to reach a core library schedule of 48 hours per week.
- **Homelessness Services:** \$1,900,000 for outcomes-focused services and critical program enhancements that result in the most effective use of our resources and a coordinated

system to help end homelessness, including an enhanced single adult winter shelter and veterans winter shelter, a Homeless Management Information System, Serial Inebriate Program expansion, enhancement of the Neil Good Day Center services and Homeless Outreach Team, a homeless transitional storage facility and Connections Housing Downtown gap funding.

- **La Jolla Cove Cleanup:** \$100,000 for the ongoing cleanup of accumulated bird guano along the bluffs at La Jolla Cove. Odor-neutralizing treatments will be applied on an as-needed basis, likely before and after bird nesting season each year, at a cost of approximately \$50,000 per treatment.

Operational Needs:

- **City Clerk:** \$174,135 for the addition of revenue, personnel and non-personnel expenditures related to projects the Office of the City Clerk is required to implement. The projects to be implemented include:
 - New master record schedule
 - Records Retention Management Program
 - City Council chamber upgrades
 - NetFile contract increase
 - Passport Acceptance Facility Program
 - Scanning operations
 - Election support
- **Civil Service Hiring Improvements:** \$566,998 for 8.0 FTEs in the Personnel Department to improve the civil service hiring process and decrease the amount of time it takes to hire city employees by setting up a background check and medical one stop shop and adding personnel to the recruitment and exam management section. This is critical to make sure existing vacancies in each city department are filled in a timely manner and are not eliminated from the budget. Doing so will help the City to provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core City services. For example, the Neighborhood Code Compliance Department currently has 13 vacant positions that must be filled in FY15.
- **Improvement of Government Operations:** \$1,158,962 in additional revenue for the Improvement of Government Operations Plan as approved by City Council on October 28, 2013. Expenditure additions include funding for a management academy, efficiency study, and personnel expenses for the following positions:
 - 3.0 FTE Deputy Chief Operating Officers
 - 3.0 FTE Executive Secretaries
 - FTE Planning Director
 - FTE Assistant Planning Director

Attachment B

Partially offsetting the increased expenditures is a projected increase in General Government Services Billing (GGSP) revenue allocations to the General Fund, which will increase as a result of the implementation of this plan. Additionally, this plan included the reduction of three positions that assisted in offsetting the projected additional expenditures.

- **Department of Information Technology:** \$233,890 to address critical needs, including capital lease reduction, public safety communication equipment and other information technology operating needs.
- **Open Data Policy:** \$76,672 for the addition of 1.0 FTE Program Manager (Chief Data Officer) to support the City Council's request to establish an open data program.

City Commitments:

- **Climate Action Plan:** \$122,210 for a Program Manager (1.0 FTE) to move the Climate Action Plan forward and track its progress and success. The Mayor's Office and the City Council's Committee on the Environment have held a number of hearings regarding the process of updating the City's Climate Action Plan (CAP). The CAP is a critical step in implementing policies that will allow the City to prepare for the known impacts of climate change. Once approved, the CAP will require staffing to allow for coordination among city departments and community partners.
- **Living Wage Ordinance:** \$230,000 for the addition of 2.0 FTEs, including fringe, for a Program Manager and Senior Management Analyst to perform monitoring and ensure compliance with the newly expanded living wage program that was approved by the Economic Development and Intergovernmental Relations Committee in January 2014 and is anticipated to be approved by Council in February 2014.
- **Neighborhood Parking Protection Ordinance:** \$1,473,097 to implement the Neighborhood Parking Protection Ordinance, which amends the municipal code to prohibit the overnight parking of oversized, non-motorized, and recreational vehicles throughout the entire City of San Diego. Permits will be issued to residents or their guests to allow them to park oversized, non-motorized, and recreational vehicles on the street for up to 72 hours in order to prepare/unload the vehicles. Additional funding is required to implement and enforce the Neighborhood Parking Protection Ordinance; at the same time, additional revenue is expected from permitting fees and citation fines in the amount of \$2,826,667 that will offset the costs to implement the ordinance.
- **Prevailing Wage Ordinance:** \$608,904 to implement the expanded prevailing wage program approved by Council in 2013. The Prevailing Wage Program ensures that the City complies with federal labor wage laws for projects receiving federal funds and State prevailing wage laws for projects receiving State funds. Additionally, at the inception of the program, the City was required to be in compliance with the State's prevailing wage

laws on all water and/or sewer fund projects whose estimated construction costs exceed \$10.0 million. San Diego Municipal Code §22.3019 expanded the Prevailing Wage Program in July 2013 to apply the State's prevailing wage laws to all City projects that are "public works" within the meaning of the State prevailing wage law. The addition of expenditures and positions in the Purchasing & Contracting Department would support the additional workload resulting from the expansion of the program.

- **Property Value Protection Ordinance:** \$67,804 to increase compliance with the Property Value Protection Ordinance, which requires all lenders to register defaulted and foreclosed residential properties within the City of San Diego. The ordinance also requires code enforcement officials to track, inspect and monitor these properties so they do not fall into neglect and further lower property values. The addition of 1.00 Zoning Inspector 2 in the Development Services Department is needed to assist with the program. The addition of revenue is anticipated through fines levied for non-compliance.

One Time Costs:

Public Safety:

- **Police Equipment:** \$867,000 for equipment identified in the SDPD Five Year Plan, including 12 new police vehicles at a cost of \$732,000 and equipment for new recruits at a cost of \$135,000 for a total of \$867,000.
- **Police Retention Program:** \$2,000,000 for department recruitment and retention programs to be determined by the San Diego Police Department in cooperation with the San Diego Police Officers Association.
- **Relocation of Park and Rec Carpenter Garage from Lifeguard Headquarters:** An estimated \$200,000 to relocate the Park and Recreation Department's Carpenter Garage out of Lifeguard Headquarters at Quivira Basin in order to create a centralized location in Mission Bay for marine-related public safety operations involving Lifeguards, Coast Guard and Police.

Infrastructure:

- **Street Resurfacing:** \$3 million to resurface approximately six additional miles of streets identified in the street condition assessment survey as critical priorities for resurfacing.
- **Sidewalks:** \$2 million to construct sidewalks as determined by the sidewalk condition assessment to be the most critical for public safety.

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- **Streetlights:** \$1 million to install approximately 100 streetlights citywide in areas with the most urgent public safety needs for additional streetlights, as identified in the Street Division streetlight unfunded needs list. Street lighting can be an important tool in combating crime, as well as increasing safety for motorists and pedestrians. Considerable savings can be achieved by locating new lighting fixtures on existing poles, where available.
- **Ocean View Hills Park Acreage:** The Ocean View Hills community has three shovel-ready park projects that have a temporary funding gap totaling approximately \$11 million. Each project is under the Otay Mesa Facilities Benefit Assessment. Due to the fact they are FBA funded, the opportunity for reimbursement to the city for project costs in the future exists, decreasing the actual city cost of funding for these specific projects. Using existing funds to fill the funding gap to construct these parks would create approximately 24 acres of parkland in this area of the city and provide an immediate benefit to the community.
 - **Pacific Breezes Neighborhood Park:** This project constructs a 15 acre community park in Ocean View Hills that includes lighted softball fields, playground areas, comfort station, concession stand, storage, off-street parking, turf areas, picnic shelters, benches, drinking fountain and storm water detention areas. The project is permit-ready. Construction documents are complete and ready to go to bid.
 - Total Cost: \$16,450,000
 - Additional Funding Required: \$5,516,028
 - **Riviera Del Sol Neighborhood Park:** This project constructs a 4.9 acre neighborhood park in Ocean View Hills that includes turf areas, playground areas, a basketball court, benches, a drinking fountain, exercise stations and a storm water detention area.
 - Total Cost: \$6,400,000
 - Additional Funding Required: \$2,850,000
 - **Hidden Trails Neighborhood Park:** This project constructs a 3.9 acre neighborhood park in Ocean View Hills that includes multi-purpose courts, children's play areas, comfort station, turfed areas, picnic facilities, walkways, security lighting, landscaping and storm water detention areas. The consultant design for this project is currently in the process of being executed.
 - Total Cost: \$5,340,000
 - Additional Funding Required: \$2,920,000
- **Wightman Street Neighborhood Park, CIP S00767.** \$969,366 to build a new neighborhood park on an approximately one acre City-owned site at 5024 Wightman St. in the Fox Canyon community. This park is in a community that is severely park deficient. The park would provide a play area, basketball courts, picnic area, trails, landscaping, etc. The project would also provide creek enhancements to support

habitat on a tributary of Chollas Creek that flows through the site. The total additional funding requested for construction of the park is \$969,366. *(Note: the remainder of the \$3,186,000 needed for design and construction of the park has been/will be allocated from non-general fund sources)*

Community Services:

- **Citywide Tree Trimming:** During the FY13 Mid-Year Budget deliberations, the City Council appropriated \$300,000 to support citywide tree maintenance within the public right-of-way. Unfortunately, delays with contracting have occurred, and this service was not carried out. This service should be delivered in FY15.
- **Coastal Management Plan:** An estimated \$200,000 to hire expert consultants to develop a coastal management plan to address the proliferation of marine mammals and seabirds along the City's coast, particularly in La Jolla Cove.
- **Youth Services and Education-Related Development:** \$300,000 to support youth services and education-related development, including the Connect2Careers Hire-a-Youth Program and other programs. \$200,000 is to support the San Diego Workforce Partnership program that pairs young adults (ages 16 – 21) with local employers to provide paid summer jobs to participants. In addition, we would recommend that a Youth Advisor position be created in the FY15 budget to advise the Mayor and Council on youth related policy and practices and to assist in coordination with regional youth services.

Operational Needs:

- **Charter Review Committee:** approximately \$210,000 for the City Council to form a charter review committee to make recommendations on updates needed to bring the San Diego City Charter into the 21st Century. Over the past few years there have been various charter related issues that have arisen that indicate a need to revise and update the City Charter. As such, the City Council should form a Charter Review Committee to provide recommended changes to the Mayor and City Council. Some funding will be required to provide staffing to the committee, including \$160,000 for an IBA Fiscal and Policy Analyst (1.0 FTE) and approximately \$50,000 for a Committee Assistant in the Council Administration Department (0.5 FTE) for a total of approximately \$210,000.

Potential Revenue Sources:

In order to fund the proposed projects, programs, and services recommended above, we have identified the following areas in which additional revenue can be generated in order to offset our additional budget recommendations. While we recommend adjustments to several

Attachment B

revenue sources and the General Fund reserve, we acknowledge the importance of budget flexibility and maintaining a healthy reserve level of no less than 12% of the General Fund.

- **Increase to Property Tax Base:** \$1,000,000 can be generated by increasing the assumptions on the property tax revenue.
- **Adjust Property Tax Growth Rate from 3.5% to 4.0%:** \$1,500,000 can be generated by increasing the projected property tax growth rate from the conservative 3.5% projection to a 4.0% projection.
- **Additional Annual Property Tax Revenue from Redevelopment Property Tax Trust Fund (RPTTF):** Per the dissolution of California redevelopment agencies, the City receives additional property tax revenue from the RPTTF (formerly tax increment). In FY13, the actual residual distribution to the City was \$8,500,000. These distributions are anticipated to increase over time. We have included \$6,500,000 in our revenue projection.
- **Adjust Sales Tax Growth Rate from 4.5% to 5.0%:** \$1,500,000 can be generated by increasing the projected sales tax growth rate from the conservative 4.5% projection to 5.0%.
- **Reduced Workers' Compensation Reserve Contribution:** \$5,400,000 in savings to the General Fund can be generated if \$31,800,000 in revenue in excess of the 12% reserve level is placed in the workers' compensation reserve.

Please note that this memo serves as a starting point for discussion. Similar to the Five-Year Financial Outlook presented and analyzed last year by the Interim Mayor and by your office, we also anticipate a budget deficit in the coming year, although we are optimistic that our financial condition will improve as we near year-end. We look forward to receiving the mid-year financial reports and stand prepared to work to continue to find organizational efficiencies, streamline city processes, identify new savings from lease renegotiations, new corporate partnerships, and other efforts. We look forward to the collaborative work ahead to weigh the numerous competing priorities in order to deliver a balanced and responsible budget.

Thank you for your consideration of these budget priorities and options for revenue generation. See Attachment A for details.

FISCAL YEAR 2015

GENERAL FUND REVENUES	
Financial Management Baseline Budget	1,216.2
GENERAL FUND EXPENDITURES	
Financial Management Baseline Budget	1,235.3
SURPLUS/(DEFICIT)	
(19.1)	
RECOMMENDED REVISIONS TO GENERAL FUND BASELINE REVENUES	
<u>Ongoing Sources:</u>	
Enterprise Zone Dissolution Revenue Reduction	(0.4)
Neighborhood Parking Protection Ordinance	2.8
Property Value Protection Ordinance	0.1
DMV/Collection Referral Fee Increase	0.3
Increase to Property Tax Base	1.0
Adjust Property Tax Growth Rate from 3.5% to 4.0%	1.5
Additional Annual Property Tax Revenue from RPTTF	6.5
Adjust Sales Tax Growth Rate from 4.5% to 5.0%	1.5
Reduced Workers' Comp Reserve Contribution*	5.4
Savings from Actuarially Determined Contribution (ADC)	12.0
Use of TOT Fund Balance	4.6
TOTAL	
35.3	
REVISED GENERAL FUND BASELINE REVENUE	
1,251.5	

*Revenue in excess of 12% reserve level (\$31.8M) is placed in Workers' Comp Reserve

RECOMMENDED REVISIONS TO GENERAL FUND BASELINE EXPENDITURES	
<u>Additions to FM Baseline:</u>	
Storm Water Compliance O&M ¹	9.9
Storm Water Compliance Debt Service ²	1.0
Natural Resources Management Plans	0.1
Federal Mandates	11.0
Mobile Home Park Code Enforcement	0.1
State Mandates	0.1
TOTAL ADDITIONS TO BASELINE	
11.1	
REVISED GENERAL FUND BASELINE EXPENDITURES	
1,246.4	
REVISED SURPLUS/(DEFICIT)	
5.1	

¹ Includes CLRP and flood risk management activities, related to M&R, and code compliance officer in DSD

² Estimated debt service for planned/authorized Deferred Capital Bond funding for CIP needs as outlined in Enhanced Option B only. Does not address unfunded CIP needs.

NON-DISCRETIONARY GENERAL FUND EXPENDITURES (ONGOING)	
<u>Public Safety and Infrastructure:</u>	
Implementation of Police Five-Year Plan	2.3
Implementation of City Gate	3.6
Interim Skyline Hills Fire Station	2.7
Lifeguard Five-Year Plan (Boating Safety Unit)	0.6
Regional Park Ranger Program: Coastal Beaches and Chollas Lake	0.2
Brush Management	0.9
10.2	
<u>City Commitments:</u>	
Prevailing Wage Compliance	0.6
Neighborhood Parking Protection Ordinance	1.5
Property Value Protection Ordinance	0.1
Climate Action Plan Staffing and Implementation	0.1
2.3	
<u>Operational Needs:</u>	
Improvement of Government Operations Plan	0.7
Information Technology	0.3
City Clerk	0.2
Chief Data Officer/Open Data Program	0.1
1.3	
<u>Community Services:</u>	
Increase to Library Hours	1.7
Park and Recreation New Facilities	0.6
La Jolla Cove Clean-up	0.1
2.4	
TOTAL PRIORITY SERVICES/PROGRAMS OPERATING EXPENDITURES (ONGOING)	
16.2	
NON-DISCRETIONARY GENERAL FUND EXPENDITURES (ONE-TIME)	
<u>Public Safety and Infrastructure:</u>	
Critical Police Equipment	0.9
Police Recruitment and Retention Program	2.0
Relocation of Park and Recreation Carpenter Garage from Lifeguard Headquarters	0.2
Street Resurfacing	3.0
Sidewalks	2.0
Streetlights	1.0
Ocean View Hills Park Acreage General Fund Advance of FBA	11.0
Wightman Street Neighborhood Park	1.0
21.0	
<u>Operational Needs:</u>	
Charter Review Committee Support	0.2
0.2	
<u>Community Services:</u>	
Coastal Management Plan	0.2
Youth Services and Education-Related Development	0.3
Citywide Tree Trimming	0.3
0.8	
TOTAL PRIORITY SERVICES/PROGRAMS OPERATING EXPENDITURES (ONE-TIME)	
22.0	
TOTAL PRIORITY SERVICES/PROGRAMS OPERATING EXPENDITURES	
38.2	
REVISED SURPLUS/(DEFICIT)	
(33.1)	

Attachment B



**COUNCILMEMBER KEVIN L. FAULCONER
CITY OF SAN DIEGO
SECOND DISTRICT**

M E M O R A N D U M

DATE: January 17, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Kevin L. Faulconer
SUBJECT: Fiscal Year 2015 Budget Priorities

Thank you for the opportunity to provide my 2015 budget priorities which continue to reflect the greatest needs of our neighborhoods. San Diego must invest in repairing its crumbling streets, sidewalks, and community infrastructure while continuing to make public safety a top priority to protect our neighborhoods and quality of life.

I remain committed to the financial reforms such as managed competition that have put San Diego back on sound financial ground and will continue to create the financial savings necessary to pay for the restoration of these vital neighborhood services. As San Diego continues to emerge from the economic troubles of the past decade, it is even more critical that the City reaffirms its commitment to the financial reforms that have allowed for steady restoration of neighborhood services and will ensure a sustainable path forward.

Eliminating Waste and Identifying Efficiencies through Managed Competition

Managed competition was overwhelmingly approved by voters in 2006 and is a proven method for identifying departmental efficiencies that save taxpayers millions of dollars that can be reinvested into vital neighborhood services. To recognize additional savings, it is imperative to prevent any further delays in the implementation of this critical program.

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January 17, 2014
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Repairing Streets and Neighborhood Infrastructure

As financial crises and unsustainable pension benefits took tax dollars away from San Diego communities, the City of San Diego developed a backlog of neighborhood repairs estimated to be as high as \$3 billion. The City Council must continue to make infrastructure repair a top priority.

- **General Fund Asset Management Coordinator**

Historically the City did not adequately maintain infrastructure assets and delayed critical maintenance. Different asset owning departments did not coordinate, and the City did not effectively maximize scarce resources. Delaying maintenance for extended periods of time can lead to more expensive emergency repairs. To ensure the City is properly maintaining all of its infrastructure assets cost effectively and to increase accountability and coordination, it is imperative to create a position that has oversight over the City's entire General Fund infrastructure inventory.

- **Fund Street and Facility Needs Assessments**

Critical needs assessments are essential to understanding the depth and complexity of the City's infrastructure needs and better plan for the future. The City needs up-to-date facilities and street condition assessments.

- **Invest in Critical Maintenance and Repair**

To prevent further deterioration in the City's assets, the City must increase its investment in maintenance and repair consistent with the City Council approved five year spending plan, plus additional resources for facility maintenance to bring funding levels closer to recognized best practices.

Rebuild the San Diego Police Department

The dire recruitment and retention challenges faced by the San Diego Police Department highlight the immediate need for increased investment in the City's policing function. The department is struggling to retain officers and currently needs additional sworn and civilian personnel to meet appropriate staffing levels and after years of service reductions in the department, it is critical to prioritize opportunities discussed in the department's five-year plan to enhance operations and officer retention.

Reduce Emergency Response Times

The City is not consistently meeting its emergency response time goals. In 2011, the City hired an independent consultant, Citygate, to analyze Fire-Rescue staffing and response times. The

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Citygate report provided important insight to reduce emergency response times so that San Diegans have greater confidence that emergency crews will arrive in the required time. To ensure progress is made to reduce emergency response times, I support funding a temporary fire station in Skyline and providing the funds necessary to staff the Eastside Mission Valley Fire Station and Home Avenue Fire Station. I believe the Fire-Rescue Department should pursue the implementation of a fast response squad pilot program to further improve emergency response times.

Enhance Government Transparency and Efficiency with Technology

There is a great opportunity for the City of San Diego to enhance public access while improving the City's ability to make informed decisions that maximize scarce resources. The City is years behind in its ability to apply technology which inhibits economic growth in the private sector, limits effective resource management at the City as well as the accessibility of information and data available to the public.

- **Chief Data Officer**

A Chief Data Officer would allow the City to more effectively incorporate objective data and information into its decision making to better utilize taxpayer funds. The Chief Data Officer could examine the relationship between functioning street lights and crime rates, enhancing the City's ability to make complex connections. Increased awareness would allow the City to more effectively spend taxpayer dollars. Additionally, the Chief Data Officer would enable the City to enhance public access and transparency by more effectively communicating data. For example, the City currently funds street repair through multiple sources, but there is no central location that contains all of the funding available for street repair. The Chief Data Officer would increase the City's ability to effectively compile and communicate information so the public can easily access and digest this information.

- **Revamp the City's Website**

The City's website is challenging to navigate and has not kept up with changing technology. It is critical that the City invests in the initial process to revamp its website to improve online permitting, availability of City data and information, and enhanced mobile application functions to more effectively communicate with the public.

I look forward to working with my colleagues to achieve these goals and continue to keep our City on stable financial ground.

KLF:kj



**OFFICE OF COUNCIL PRESIDENT TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: January 17, 2014

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Todd Gloria, Third Council District *Todd Gloria*

SUBJECT: Council District Three Budget Priorities for Fiscal Year 2015

The following items are my priorities for the FY 2015 City budget. I offer these recommendations with fiscal constraint in mind as we continue to maintain and protect core City services, while developing long term solutions to address our financial obligations and strengthen the City's fiscal integrity. I further offer these recommendations while advocating for continued reforms that will result in efficiencies, improved quality of life, taxpayer savings, and economic growth. These budget priorities are in line with my priorities established in past years, which champion Public Safety, Neighborhood Services, Job Creation/Economic Development, Homeless Prevention, and Responsible Governance.

FY 2015 BUDGET PRIORITIES

PUBLIC SAFETY: POLICE, FIRE-RESCUE, INFRASTRUCTURE, CODE COMPLIANCE, ETC.

Public safety must always be the City's top priority. I support a budget with increased investments in our public safety professionals who perform tremendous services daily. I further support a budget with a focus on long-term investments to address the City's deteriorating infrastructure, which continues to be our greatest challenge.

- **Police.** The Police Department's Five-Year Plan (FY 2014 – FY 2018) was approved by City Council on November 5, 2013 as a framework to begin the process of rebuilding the Department in the areas most impacted by past budget reductions. The plan includes \$66 million of both personnel and equipment needs over five years, including 142 sworn positions and 96 civilian positions. Our public safety plans are the most important of the City's multi-year needs assessments. However, given the projected deficit in next year's budget, difficult decisions must be made and incremental progress toward the goals laid out in this plan will necessary. Though full implementation is likely fiscally unfeasible in five years, I support a budget which incrementally adds sworn and civilian positions each year, making progress toward these targets. It is critical that any new positions added are also supported with correlating funding levels for new recruit equipment and vehicles.

Additionally, annual maintenance costs to support the replacement of the Computer Aided Dispatch (CAD) system will be necessary beginning in FY 16. I support the inclusion of these essential costs in future year's budgets.

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CD3 Budget Priorities for Fiscal Year 2015

January 17, 2014

- **Fire-Rescue.** We have learned painful lessons from the tragic wildfires and the decommissioning of fire engines and must invest as much as we can in fire prevention and fighting resources. In particular, new fire stations are necessary to reduce delays and service deficiencies in response to fire emergencies in the City. I support the construction of the three new fire stations identified for funding in the Deferred Capital Bond Three. Additional funding for personnel and non-personnel operating expenditures will be necessary to support these new facilities. I support a budget that includes these additional operating expenses, estimated at \$3,621,637 in FY 15.
- **Infrastructure.** Improving the city's infrastructure will continue to be one of my top priorities in FY 15. San Diegans are tired of driving over potholes and tripping over sidewalks, and smooth roads and reliable sewer and water pipelines are critical public safety issues. The Council's passage of Deferred Capital Bond Three is another step in the right direction, and I continue to support our long-term deferred capital projects bond program. I urge the public to provide input on what infrastructure improvements make sense for San Diego through our ongoing community workshops as we develop the City's first Multi-Year Infrastructure Plan. The City's sidewalk assessment, now underway, will also provide an unprecedented evaluation of the conditions we are facing. These condition assessments provide thorough and cost-effective analyses of building and other infrastructure conditions, assist in prioritizing projects, and help us to develop funding plans for all infrastructure needs. I support the continued allocation of one-time resources to perform condition assessments.

These focused investments and systemic reform will take us one step closer to achieving a sustainable capital infrastructure and maintenance program so that the City no longer falls behind in caring for its assets. Councilmember Kersey has done an excellent job leading this charge through his Chairmanship of the Infrastructure Committee. I look forward to continuing to work with and support him in this role. To remain economically competitive, we must also continue to work together to develop a comprehensive long term solution for how we will pay for the remaining infrastructure upgrades. I look forward to working with my Council colleagues on this agenda in the year ahead.

- **Neighborhood Code Compliance.** The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal laws relating to land use, zoning, housing, noise, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. For too long, the staffing levels in the Division have been dismal and enforcement priorities have been adjusted downward to keep pace, particularly in enforcing conditional use permits. I ask that the resource capacity of the department be analyzed and considered for additional funding in FY 15. I also recommend that staff reestablish a working group to update noise regulations in urban areas, which continues to be an issue in my District.

NEIGHBORHOOD SERVICES: LIBRARIES, PARKS AND RECREATION, ETC.

The coming year's budget must prioritize critical services that are key to quality of life, especially in older, urban areas of the City. The public has indicated they will no longer accept reduced levels of neighborhood services. The FY 15 budget should seek to restore and improve the current levels of these critical community services to citizens, and there should be absolutely be no reduction of hours or personnel at parks and recreation centers or libraries.

- **Libraries.** It is clear that the public highly values these facilities. I would support a budget that increases Central Library operating hours by three, bringing the total to 52 hours per week, and increases Branch Library operating hours by four, to reach a core library schedule of 48 hours per week. This includes an additional \$1,707,941 in personnel expenses per year. Service levels at libraries can also be improved by filling vacancies in a timely manner. Finally, I recommend funding for additional electronic resources.

- **Parks and Recreation Centers.** There are numerous community benefits created by parks and recreation centers. They make communities desirable places to live, work, play, and visit, thereby contributing to the ongoing economic vitality of communities throughout our country. The programming promotes healthy lifestyles, deters crime, and helps our youth develop into contributing members of our communities; and the greenways and open spaces are critical components to protecting and preserving our natural environment. For these reasons, I would support a budget that increased operating hours at the City's recreation centers. Service levels at recreation centers can also be enhanced by immediately filling vacancies. I request that the department be fully staffed and resourced at its budgeted levels in FY 15.
- **Urban Forestry Program/Citywide Tree Maintenance.** Over the years, as the City faced budget woes, trimming of trees in the public right of way was one of the services eliminated. This has proven to be problematic, and often, a public safety matter in my Council District. Recommendations for a Citywide Urban Forestry Program and funding for uniform maintenance of trees on public property should be included in the FY 15 budget. This includes an Urban Forestry Coordinator position, requiring about \$150,000 in personnel and related non-personnel expenses, and an additional \$100,000 for Citywide tree maintenance.

JOB CREATION AND ECONOMIC DEVELOPMENT: REDEVELOPMENT, LAND USE, AFFORDABLE HOUSING

- **Redevelopment and Civic San Diego.** The City continues to face fiscal challenges as a result of the dissolution and unwinding of the City's Redevelopment Agency, and the City has lost a dedicated funding source for neighborhood investment, blight removal, and revitalization. I encourage the City Council to approve the corresponding amendment to the Civic San Diego Consulting agreement, which will allow them to continue the work of the former Redevelopment Agency, expand economic development opportunities throughout the City, and support future applications for Federal New Market Tax Credits and other innovative financing sources. I also encourage granting Civic San Diego additional one-time resources for long range planning and community outreach, as well as \$75,000 for an adaptive reuse study for the old library to ensure that we bring this building back to a useful life for the community and re-activate the block.
- **Community Plan Updates.** I would support a budget that recommends continued funding for the updating of community plans. These plans serve as community-specific "Land Use Constitutions" and establish the vision for long-term growth. As we continue to grapple with the elimination of redevelopment agencies, this is a wise investment to keep these plans updated in order to attract investment and appropriate infrastructure and development to our neighborhoods. Specifically, this includes the addition of \$2,786,243 in contractual expenditures to fund the completion of the Uptown, North Park, Golden Hill, and Otay Mesa Community Plan Updates and Grantville Community Plan Amendment; the continuation of the Mission Valley update; and initiation of the next plan updates.
- **Public Facilities Financing Plans.** The City's Capital Improvements Program hinges on effective Public Facilities Financing Plans (PFFP). I request that updated PFFPs be brought forward for Council consideration in advance of the release of the FY 15 budget. For example, the Mid-City PFFP update was completed approximately four years ago. The City adopted the FY 2010 budget without first adopting the new PFFP, and we adopted the FY 14 budget also without benefit of the new PFFP. I am pleased that progress is now underway to update the Mid City PFFP, and this update is expected to come to Council in the coming months. Approval of these plan updates could result in additional revenue for the Facilities Financing Division and also increase their reimbursement of administrative expenses from Development Impact Fees.
- **Affordable Housing/Infrastructure Financing Districts/Special Assessment Districts.** With the State's elimination of redevelopment, it is necessary now, more than ever, to continue to

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CD3 Budget Priorities for Fiscal Year 2015

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explore new, additional or enhanced sources of funding for the preservation and development of affordable housing and neighborhood infrastructure. I applaud the Council's approval of the Workforce Housing Offset update this past December. Governor Brown's Proposed FY 15 Budget proposes expanding Infrastructure Financing Districts (IFDs) as a potential source of funding for affordable housing. Similar to former redevelopment law, IFDs use tax increment financing to fund neighborhood infrastructure, facilities, and transportation projects. The City should fund an adequate level of resources to assist individual neighborhoods in the formation of IFDs and special assessment districts, and position San Diego to leverage the potential expansion of this program.

HOMELESS PREVENTION

A year ago, I set the goal of ending homelessness in Downtown by the end of 2016. In addition to the direct benefit of helping individuals break the cycle of homelessness, investing in solutions has positive impacts for the City and saves taxpayer dollars. Without these critical homeless programs and services, we will continue to see an increase in the need for law enforcement, emergency services, and Neighborhood Code Compliance activities.

Consistent with the Memorandum of Understanding between the City of San Diego and the San Diego Housing Commission for the Provision of Homeless Services, funding for the Neil Good Day Center, the Veterans Shelter Program, Cortez Hill Family Center and the annual contribution to PATH Connections Housing should continue through the CDBG Program in an amount not to exceed \$1,318,078. Note that these discretionary funds no longer fund the Single Adult Emergency Shelter.

The FY 14 Budget committed an additional \$1.9 million from the General Fund to extend operations of both winter shelter programs. I recommend allocating the same level of General Funds for homeless services in the FY 15 budget, but directing these funds toward outcomes-focused services and critical program enhancements that result in the most effective use of our resources and a coordinated system to help end homelessness. I recommend that this FY 15 \$1.9 million allocation include:

- **Enhanced Single Adult Winter Shelter and Veterans Winter Shelter.** An investment of \$800,000 for an enhanced winter shelter program would enable shelter operators to improve the assessment and case management services offered and partner closely with the existing integrated homeless outreach efforts, increasing opportunities for homeless San Diegans residing at the shelters to be placed in more stable and permanent housing so we can end the cycle of homelessness for many neighbors while the shelters are open. Anticipated outcomes from this investment should be tracked and evaluated throughout the year to ensure its success. This allocation would fully fund an enhanced Single Adult Winter Shelter, which does not have any funding currently identified, and augment CDBG funding for the Veterans Winter Shelter, from November through March 31st during the coldest and wettest months of the year.
- **Homeless Management Information System (HMIS).** A one-time investment of \$400,000 would provide funding to support the Regional Continuum of Care's creation of a coordinated intake and assessment system, applicable to all organizations throughout the City and region and addressing the needs of our critical homeless housing and services programs. This is currently an unfunded federal mandate, and is a critical step in delivering coordinated and efficient services to homeless individuals, and identifying what our needs are and where to spend our limited resources. Furthermore, investing in this system is essential to bringing nearly \$16 million in federal funds from the U.S. Department of Housing and Urban Development to the City and County of San Diego every year for homeless programs and services. Because the HMIS serves the entire San Diego region, the City should also approach the County of San Diego for matching investment funds.

- **Serial Inebriate Program (SIP) Expansion.** Established in January 2000, SIP has positively impacted hundreds of chronic, homeless alcoholics who cycle in and out of detoxification centers, county jail, and local emergency rooms. By providing intensive case management and access to housing, clients are able to improve their well-being and achieve long-term recovery. Since 2007, SIP's budget has been cut 34 percent, or \$27,295, inhibiting its ability to operate at full capacity. At the same time, the economic recovery in the housing market is causing rents to increase thereby shortening the lifespan of the housing subsidies provided to SIP clients. An allocation of \$120,000 would restore SIP to its pre-reduction funding levels and nearly triple the number of individuals capable of being served, making an additional 20 units/beds available for SIP participants (raising the total SIP supported units/bed to 32).
- **Neil Good Day Center Service Enhancement.** Currently, the Neil Good Day Center provides homeless individuals access to showers, mail services, computers, medical care and case management. In addition, the Neil Good Day Center serves as a point-of-entry to San Diego's full array of homeless services. An additional \$80,000 would enhance the services that the Neil Good Day Center offers, including targeted case management that increases opportunities to connect homeless
- **Homeless Outreach Team Enhancement.** An allocation of \$40,000 to link the San Diego Police Department's Homeless Outreach Team's (HOT) efforts with local housing and service providers would enhance the street outreach and engagement services that HOT currently provides to homeless individuals. With this additional funding, each HOT rotation would include alternating members of the provider community. Together, the combined knowledge of police officers assigned to HOT and service providers would be a great asset for engaging homeless individuals and linking them with appropriate resources. SDHC would work with participating providers to set aside housing inventories for eligible homeless individuals encountered by HOT officers while they are on patrol.
- **Homeless Transitional Storage Facility.** Currently operated by Girls Think Tank, this storage facility provides a place for 350 homeless families and individuals to safely store their personal belongings. For the previous two years, the facility has been sustained with private contributions and funds allocated by the City Council. During this time, Girls Think Tank has worked diligently to locate a permanent home for the facility but has been unsuccessful. With the generous help of community partners such as Father Joe's Villages, the facility has been operating free-of-charge in a downtown San Diego parking lot. This is neither an ideal nor a permanent solution. Allocating \$150,000 per year would fully fund the facility's annual operating budget, including relocation funds to rent interior property.
- **Connections Housing Downtown Gap Funding.** In its first year in operation, Connections Housing Downtown has become an essential component of the City of San Diego's homeless services. More than 500 homeless individuals have been positively impacted since the center's grand opening in March 2013. After recognizing the higher level of services the building's residents required, the intensive services budget was implemented immediately, resulting in a budget gap of \$400,000. A commitment of \$300,000 per year will help ensure PATH's continued success and provision of essential services, and development partners will continue to pursue private fundraising and public grants to fill the remaining gap in operating funds.

RESPONSIBLE GOVERNANCE

- **City Reserve Policy.** This year, the Budget & Government Efficiency Committee will consider an update to the Reserve Policy for the City, reexamining goals for allocations to reserve accounts in order to ensure that emergencies and unanticipated economic circumstances, particularly State and Federal budget impacts, will not pose insurmountable challenges. We must rigorously adhere to these goals for providing "rainy day" protection for the City. In particular, this update

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CD3 Budget Priorities for Fiscal Year 2015

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will also lay out a process for the utilization of reserve funds when a level is reached in excess of our established goals.

- **General Fund User Fee Policy.** In 2009, the City Council adopted a comprehensive General Fund User Fee Policy to assist with determining the appropriate level of user fees for services and related cost-recovery revenues. The Policy was intended to require a fee review and adjustment process as part of the City's annual budget process. I urge the incoming Mayor to adhere to this practice. Annual inflationary or other technical adjustments to fees should be considered each year as part of the budget process. The City must achieve 100% cost recovery for programs and services that are intended to be fully cost recoverable through fees.
- **Compliance with Mandates, Best Practices and Policies.** This year, the City has continued to find it is unable to meet its responsibilities to monitor, audit, and review its activities and programs due to a lack of sufficient staffing. We must provide sufficient funds for staffing for such activities as program compliance, maintaining prudent internal controls on financial transactions, ensuring equal opportunity in our contracting program, and complying with the requirements of state and federally funded programs.

In particular, since inception, the **Living Wage Ordinance (LWO) Program** has not been optimally staffed, and efficient administration of the proposed program amendment requires expanded monitoring. Adequate staffing for the LWO Program should include addition of a Program Manager and a Senior Management Analyst at a fully loaded cost of \$230,000. Some cost recovery may be achieved through assessment and collection of fines for violations, however, such monies must be deposited in the General Fund and cannot provide direct support for LWO Program staffing.

- **Transparency, Reform, and Efficiencies.** The incoming Mayor and City Council must continue to examine departments for greater efficiency and innovation. Examples include the continued streamlining of Capital Improvements Program to complete projects at a quicker pace, diversify the workforce and increase City staff capacity, the implementation of Labor Management Committees and Business Process Reengineering to achieve immediate efficiencies and taxpayer savings. I also support and encourage efforts to make the City's website more business and user friendly.
- **Fill Existing, Already Budgeted Vacancies.** We must provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core City services. For the first time, the FY 2014 First Quarter Budget Monitoring Report provided a list of current vacant budgeted positions for General Fund Departments and non-general funds. The City must aggressively fill these identified vacancies and find efficiencies in the recruitment process to ensure that the workforce is staffed at budgeted levels. Proper staffing will result in higher quality service delivery and overall performance.
- **Five-Year Financial Outlook.** The additional detail that was made available in this year's Five-Year Financial Outlook has allowed this Council to better assert its role and encouraged increased public input in the budget process. The report is much more user friendly, comprehensive, and transparent, in an effort to assist us in making the educated spending decisions necessary for implementing a balanced budget. I encourage this same level of detail to be included in the Outlook in future years, and support the continued enhancement of this document as a tool for long-term fiscal planning.

OTHER ISSUES FOR CONSIDERATION

- **2015 Balboa Park Centennial.** In previous years, Transient Occupancy Tax funding in the amount of \$150,000 has been identified to assist in the planning effort for the 2015 Centennial Celebration in Balboa Park. At a minimum, the same level of funding should be included in FY 15

and FY 16 for the planning and implementation of this celebration, in addition to any remaining unused funds from FY 14. The funds should be deposited into the Major Events Revolving Fund so that it may be used to cover permitting costs and other City expenses for the Celebration.

- **Climate Action Plan.** The City is currently in the process of updating our Climate Action Plan with new goals, strategies and actions that put us on the path of achieving carbon neutrality and preparing for the impacts of a changing climate. In order to begin our implementation measures for climate protection, we need Citywide coordination, cross-functioning and planning among City departments, as well as our regional and community partners. Based on current staff analysis, at least 3 full-time equivalent (FTE) staffers (Climate Protection and Preparedness Coordinators/Policy Advisors) will be necessary over the next two years to steer this initiative forward and prepare our annual monitoring reports to track our success. This includes the addition of one Program Manager in the Office of the Mayor in FY 15 at a fully loaded cost of \$122,210 per year, and the addition of one Associate Planner and one Associate Management Analyst in the Environmental Services Department in FY 16 at a combined fully loaded cost of \$188,157 per year.
- **Purchasing and Contracting Department Staffing and Resources.** The Purchasing and Contracting Department interacts as a customer service department to the City and vendors. The department ensures the competitive process is utilized for best price and highest quality while conforming to purchasing regulations. The Department must be properly staffed and resourced in the FY 15 budget so it may provide for efficient and orderly administration of all purchasing and contracting activities. In addition, I encourage the Department's ongoing efforts to find efficiencies within existing operations and look forward to monitoring this progress at the Budget & Government Efficiency Committee in 2014.
- **Encourage Corporate Sponsorships and Public-Private Partnerships.** The City should continue to explore innovative ways and revisit existing codes and policies in order to encourage the private industry to partner with the City. These Partnerships are sure to benefit our taxpayers and strengthen our General Fund.

In addition to Council District Three Budget Priorities, I support the Deferred Capital Bond Three project list approved by City Council. I have attached my [Project Recommendations for Deferred Capital Bond Three](#). For projects not included in this round of bond financing, I offer these recommendations for priority in the CIP budget and future financing opportunities, as well as the Starlight Bowl, which is in critical need of repair and rehabilitation. These projects would provide improvements for the neighborhoods I represent.

Thank you for your guidance in consolidating our priorities. This process will once again ensure that Council asserts its role early on, resulting in a more collaborative, better informed and more effective budget process. I look forward to working with you, the management team, and our neighbors to develop a balanced budget for Fiscal Year 2015, and I urge us all to consider these critical issues as we consider policy commitments throughout the year.

TG:jl

Attachments:

1. Project Recommendations for Deferred Capital Bond Three;
<http://www.sandiego.gov/citycouncil/cd3/pdf/news/2013/memo130517.pdf>

Attachment B



OFFICE OF COUNCIL PRESIDENT TODD GLORIA COUNCIL DISTRICT THREE

MEMORANDUM

DATE: May 17, 2013

TO: Tony Heinrichs, Director, Public Works Department
James Nagelvoort, Assistant Director, Public Works Department

FROM: Council President Todd Gloria *Todd Gloria*

SUBJECT: Project Recommendations for Deferred Capital Bond Number Three

In response to your memo dated April 25, 2013, I am urging your consideration of the following Council District Three projects for inclusion in Deferred Capital Bond Number Three. I am including some projects which have received previous funding and some new projects that fit the intent of the Deferred Capital Bond program. These projects would provide much-needed improvements for the neighborhoods I represent.

Balboa Park

- **Municipal Gym:** roof repair, mold remediation, and rehabilitation
- **Balboa Park Chess Club:** roof repair

Bankers Hill

- **First, Fourth, Fifth, and Sixth Avenue:** pedestrian and streetscape improvements

Downtown

- **Neil Good Day Center:** rehabilitation, renovation and upgrades

Golden Hill/South Park

- **25th Street Renaissance Project:** complete construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.
- **Greater Golden Hill Community Park:** restoration of fountain
- **Juniper Street:** complete construction of a new sidewalk along the north side of Juniper Street between Fenton Street and Westland Avenue, remove and replace guardrails, and add three retaining walls

Hillcrest and Marston Hills

- **Fire Station No. 05:** existing fire station will be demolished and replaced by a new, modern fire station.
- **Richmond Street:** pedestrian/sidewalk improvements on Richmond Ave, between Myrtle, Brookes, and Pennsylvania Avenues and crossing the canyons.

Mission Hills

- **Mission Hills/Hillcrest Library:** complete design and new construction
- **Pioneer Park:** restroom renovation
- **Pioneer Park and Grant Elementary School Joint Use Field with Multi-Purpose Gym:** need design and construction funding

North Park

- **North Park Recreation Center:** upgrades to facilities gym floor, roof, tennis courts
- **El Cajon Boulevard Streetscape Improvements:** streetscape improvements, including the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard
- **McKinley Elementary School Joint Use Improvements:** design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School, including natural or synthetic turf multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades
- **Switzer Canyon Bridge Enhancement Program:** bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge
- **University Ave Pipeline Replacement:** replacement of 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline
- **Georgia Street Bridge:** complete rehabilitation

Normal Heights

- **El Cajon Boulevard Streetscape Improvements:** (see description above)
- **Ward Canyon Park/Normal Heights Community Park:** expansion of the current five-acre park site to an approximately six-acre site to provide the community with additional recreational opportunities as well as enhance the visual quality in an area that is park deficient

Old Town

- **Junípero Serra Museum in Presidio Park:** renovation and upgrades

University Heights

- **1600 Adams Avenue** (nearest cross street is Mission Cliffs): repair of failed storm drain

In addition to the projects listed above, I offer my continued support for a Citywide Asset Management Program and a multi-year Capital Improvements Program. These efforts will assist in prioritizing projects that address the true needs of our neighborhoods. Most importantly, the data will assist in the development of future budgets and investments and will address community parity and equity issues.

Thank you for your consideration of this request. Any questions regarding this memo may be directed to Pamela Ison of my staff, pison@saniego.gov or x67787.

TG:pi

cc: Mayor Bob Filner
Andrea Tevlin, Independent Budget Analyst
Scott Chadwick, Acting Chief Operating Officer
Nelson Hernandez, Assistant Chief Operating Officer
Francisco Estrada, Mayor's Office

Attachment B



City of San Diego

MARK KERSEY

CITY COUNCILMAN, FIFTH DISTRICT

MEMORANDUM

DATE: January 17, 2014

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilman Mark Kersey

RE: Fiscal Year 2015 Budget Priorities

This memorandum is in response to Council President Gloria's January 6, 2014 memorandum requesting Councilmember input in the development of the Fiscal Year 2015 budget. As the economy improves and the City recovers from one of the most devastating economic times in memory, it is important to focus on restoring services to neighborhoods and making government more accessible to residents while exercising fiscal prudence. With property values increasing and sales tax revenue trending upward, we have the potential to provide additional services to residents. To the extent that the City identifies additional revenues to pay for service restoration and enhancements, I respectfully submit the following Fiscal Year 2015 budget priorities for consideration.

Identify and Implement Government Efficiency Measures. With the new operational structure in place, it is an ideal time to conduct a comprehensive review of city processes and identify cost-saving measures through employee-inspired efficiencies and managed competition. Reviewing and updating the strategic plan and performance measures will keep the City accountable.

Increase City Reserve Levels. The City's current reserve policy requires 8% reserve levels. Years of prudent saving and careful planning have resulted in a projected year-end reserve of 14.2% and recent credit rating upgrade. To keep costs low for the infrastructure investment program, the City Council should review the existing reserve policy and increase minimum funding requirements.

Maintain Infrastructure and Continue the Condition Assessment Program. (\$13,760,000)

One of the largest issues the City is facing is the deteriorating infrastructure. This Council has worked together to make progress in addressing the growing backlog of needs. The City must continue to conduct condition assessments and increase maintenance and repair funding. The following priorities should be considered for funding:

- Facility condition assessments (\$1,000,000)
- Streets condition assessment update (\$560,000)
- Park and Recreation condition assessments
- Street and storm drain maintenance consistent with the Enhanced Option B funding plan (\$5,900,000)
- Facility maintenance and repairs, including \$750,000 for Police Department asset maintenance, to be consistent with national standards and the San Diego Police Department Five-Year Plan (\$6,300,000)

Increase Walkability of San Diego Neighborhoods. The City is in the process of conducting its first citywide sidewalk condition assessment. It is anticipated to identify many previously unreported sidewalk hazards. The City allocates \$400,000 each year for temporary sidewalk repairs, of which \$100,000 goes toward the 50/50 program, which assists homeowners with the cost of sidewalk repairs. Increasing funding for the 50/50 program and the cost of material for addressing immediate hazards will make our neighborhoods more walkable and help limit potential future liabilities.

Accelerate Delivery of Infrastructure Projects. The most recent performance audit of the Department of Public Works (DPW) found the department does not have sufficient capacity to service client departments and improve coordination and functionality of the Capital Improvement Program process. Subsequently, the Independent Budget Analyst noted that if the Department takes on too much work that projects could not be completed expediently. Under this Council's leadership, the city is moving forward with multiple large construction projects which will further strain department resources. Increasing DPW staff will assist in delivering projects on time, restoring citizens' trust in the City. These positions are cost recoverable through the capital improvement projects being processed.

Fill Sworn Police Officer Vacancies. (\$7,175,915) The San Diego Police Department (SDPD) is facing challenges with recruitment and retention of officers. While the Council works to identify strategies to improve retention rates, four additional police academies would train enough recruits to fill 140 vacant sworn positions within the SDPD. Continued commitment to holding police academies will help bridge the gap between existing and necessary staffing levels. This is a key component of the SDPD Five-Year Plan, which should also be considered by Council.

Improve Fire-Rescue Department Response Times. (\$2,104,191) The most recent performance indicators have shown that the City is only meeting national standards for Fire-Rescue response times 69% of the time. Failure to meet national standards could result in significant damage to life and property.

One way to improve response times is to reduce reliance on cross-staffing. Cross-staffing is the practice of utilizing one four-person crew to staff both a fire engine and a specialty vehicle. When a specialty call comes in, the cross-staffed fire engine is unstaffed and unavailable for calls

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until the specialty call is completed. The Fire-Rescue Department currently employs cross-staffing for the Hazardous Materials (HazMat) Unit. Because of cross-staffing, each HazMat Unit call takes an engine at Fire Station 44 in Mira Mesa out of service for an average of 61 minutes. Left without adequate protection, the responsibility of responding to emergency incidents within Fire Station 44's coverage area falls to surrounding communities' fire stations. Insufficient coverage leads to longer response times and overall reduced services to residents. \$1,214,656 million would eliminate cross-staffing in the HazMat Unit of the Fire-Rescue Department.

Another method to improve response times is to implement a Fast Response Squad pilot program. In 2011 the City hired an outside consultant firm, Citygate, to analyze Fire-Rescue staffing, deployment models, and response times. The Citygate working group recommended a Fast Response Squad pilot program, with recent cost estimates at \$889,535. Fire Station 33 in Rancho Bernardo, with the largest coverage area of any fire station in the city, currently serves the San Pasqual Valley. Because of the need to respond to medical calls at the San Diego Zoo Safari Park and unusually large coverage area of Fire Station 33, San Pasqual is an ideal location to begin implementation of this innovative service delivery model and evaluate its impact on response times. The combination of eliminating cross-staffing of the HazMat Unit and launching the Fast Response Squad pilot program should improve fire and medical service response times by reducing inter-station dependency.

Restore Dedicated Lifeguard Headquarters. The City owns a property at Quivira Court that originally served as the Lifeguard Headquarters. The property is now jointly occupied by the Lifeguard Division and the Park and Recreation Department. The Park and Recreation Department uses a large portion of the property for carpentry, which can be done at many locations in the city. Moving this Park and Recreation function and remodeling the property to provide facilities for lifeguards will allow for future expansion of the Boating Safety Unit and keep our shoreline safe.

Designate a Chief Data Officer and Create a User-Friendly City Website. (\$128,672) The City's technology infrastructure and the public's ability to access city information and services are critical to a transparent and inclusive government. With the dissolution of the San Diego Data Processing Corporation, the general fund will receive revenues for reinvestment in technological advances. The top priorities for this revenue should be open data implementation and website upgrades. An open data advisory group is currently meeting to develop a policy and implementation plan. The City will need a Chief Data Officer to lead the open data efforts. Additionally, the City's current website is archaic and needs customer service enhancements, including being mobile-friendly and easily searchable.

Reinvest Former Redevelopment Agency Dissolution Funds for Neighborhood Investment and Economic Development. The most recent Five Year Financial Outlook reports the City is expected to continue to receive revenues as a result of the dissolution of the former Redevelopment Agency. To maintain consistency with the original mission of the former Redevelopment Agency, funds should be reinvested in neighborhood infrastructure like libraries, fire stations, and parks, as well as economic development purposes.



M E M O R A N D U M

DATE: January 17, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf- Council District 6
SUBJECT: Budget Suggestions for FY 2014/2015

In addition to closing the gap in the upcoming budget the City should consider a series of small targeted increases in services. Below is a list of Council District 6 priorities and identified savings options (not in a ranked order) that I would like to see included in the upcoming budget discussions:

1. ***Seek Aggressive Funding for Police Department Five Year Plan:*** The Council unanimously approved the five year plan for the San Diego Police Department. Public safety should be any city's number one priority and this reasonable plan provides a blueprint for how we might be best restore services for our police. Increasing the Police Department Budget by \$11 million in lean budget times is a big ask but public safety has to be our number one priority as a city.
2. ***Continue and Accelerate the Uniform Allowance as a Tool to Boost Retention:*** The additional funds added to the uniform allowance last year has shown a positive boost to officer retention but it must not be a one year hit. Instead we should fund again this year and even consider supplementing it in a similar way in order to continue to positively impact retention.
3. ***Add one Lifeguard III in Pacific Beach:*** This year the PS&LN committee is slated to adopt a Five Year plan to restore our lifeguard equipment and staffing levels. In the meantime, I respectfully request the addition of one Lifeguard III at the currently understaffed station in Pacific Beach (2 FTE). Pacific Beach is one of the busiest beaches in San Diego, and we must have adequate staffing for tourists and locals at this location year round. (Estimated cost for this is \$277,406 including salary, fringe, and the EMT bonus)
4. ***Implement 2 Fast Response Units for San Diego Fire:*** The 2011 Citygate report proposed the creation of Fast Response Squads (FRS) to help reduce fire department response times, and the wear-and-tear on our fire trucks and engines. According to a February 13, 2013 report to PS&NS, the program is ready to be implemented but has remained unfunded. Chief Mainar estimated that the FRS pilot program would cost \$769,000 for the pilot year. As we try to do the most possible with our limited

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financial resources, we must invest in the FRS pilot program to see if it is an effective way to reduce fire department response times and enhance public safety citywide.

5. ***Use Anticipated IT Contract Savings to Fund Online Services:*** As we requested last year the City should consider how to use some of the savings that will be secured in this budget year from the IT switch over to putting more services online as a way to create transparency and increase customer service. There are more than 70,000 small businesses in the City of San Diego, which make up 92 percent of all businesses in the City.¹ For these reasons, it is imperative that we do everything we can to help and encourage small business growth.
6. ***Implementation of Penny for the Arts in particular Festival Funding:*** TOT revenues have been a bright spot in the City's financials but even as TOT, which is the funding source for our arts and culture program, has recovered, arts and culture funding remains well below what it was in 2002. The City Charter specifically identifies supporting arts & culture as a core city service. Additionally, it is an investment that generates revenue for the City and that investment yields a significant return – because of revenue generated from TOT, from sales tax, and more. The return on our investment in the arts is how we fund neighborhood services, public safety, and infrastructure. If San Diego doesn't offer these options to our tourists, they will travel elsewhere. They're ready to stay twice as long and spend twice as much as an average tourist. They should be doing that here, not in LA or San Francisco. The plan approved by Council calls for a significant increase in spending this year. We would strongly urge the Council and Mayor to implement the plan that was approved by Council in particular front loading monies to be used for the 2015 Centennial Celebration.
7. ***Fund Design Costs for Starlight Bowl Repair:*** I am requesting \$100,000 be added to the FY 2015 budget in order to conduct design and other preliminary work in order to repair and rehabilitate the Starlight Bowl. The Bowl is listed as a contributor to the Balboa Park National Register Historic Landmark District. Over the years it has deteriorated and is now in critical need of repair and rehabilitation. As an outdoor venue, it is exposed to the elements which have inflicted a heavy toll over time. In 2013 my office, along with Council District 3 contributed CPPS funds toward a Conditions Assessment Report and Feasibility Study, which was completed by Heritage Architecture. The report confirmed that the venue is in need of upgrading and revamping of its infrastructure (plumbing, electrical) systems, structural repairs, security doors and fencing, storage facilities, and theatrical systems. A critical issue with respect to restoring this venue to performance quality is the mitigation of overflying aircraft noise.
8. ***Decrease SDCERS Overhead Costs:*** An audit performed a few years back by the Office of the City Auditor demonstrated that overhead costs from SDCERS were considerably higher than other like-sized systems. It behooves the Council and the City Attorney to negotiate with SDCERS to bring these costs down, now that the

¹ City of San Diego Economic Development Department. Small Business Assistance website. www.sandiego.gov/economic-development/business-assistance/small-business/

Substantially Equal Litigation is drawing to an end. Decreasing the overhead costs could save the City several million dollars.

- 9. *San Diego River Park Master Plan Implementation:*** The City Council approved the City's San Diego River Park Master Plan. The City should heed the recommendation of the Park and Recreation Board and add a Project Director position to Park and Recreation or to Development Services to implement the approved Master Plan. Alternatively the City could take one of the new planners tasked to the vision team created by Mayor Filner and task them with these duties. It is critical that the City have a dedicated person to coordinate with property owners, public agencies and non-profits that own property or are working in the San Diego River basin.
- 10. *Continued Funding for Library Circuit:*** We contributed a significant source of funding for startup costs and the first years contract from my Council District CPPS funding to get the City back into the Countywide Library Circuit. I would like to ensure that we continue funding this important program.

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City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: January 17, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: Fiscal Year 2015 Budget Priorities

In the aftermath of the economic recession and pension crisis that forced the City to underfund its infrastructure needs, cut public safety and slash neighborhood services, we are finally in a position where we can start reinvesting in our neighborhoods. This is due, in part, to the difficult financial decisions that were made by previous councils.

However, much of that credit must also be attributed to the thousands of San Diegans that took to the ballot box and mandated that the City reform its pension system and implement managed competition. The City would not be in this position if it were not for them and it is imperative that we do not lose sight of that as we begin the Fiscal Year 2015 budget process.

The following are my budget priorities for FY 2015:

Common Sense Fiscal Reforms:

Identify Cost Savings in Traffic Engineering

There is the potential to realize millions of dollars in cost savings in Traffic Engineering Operations by moving forward with managed competition. Managed competition was passed overwhelmingly in 2006, and after some progress was made this cost-saving, common-sense program was stalled. It is one of my top budget priorities to see managed competition in areas such as Traffic Engineering Operations move forward so that those savings can be reinvested back into our neighborhoods.

Maintain Reserves at High Levels

The Council and Mayor must continue maintaining high reserve amounts in order to ensure that emergencies and unanticipated economic circumstances, particularly State and Federal budget impacts from unfunded mandates, will not pose insurmountable

challenges. We must rigorously adhere to our goal to not only provide “rainy day” protection but also to sustain the City’s favorable credit rating. This is particularly important with the city increasing the amount of its total debt service with the recent addition and planned addition of large infrastructure bonds.

Rollover the FY 2014 Budget Surplus into FY 2015

The Financial Management Department projects an \$18.0¹ million budgetary surplus in FY 2014 based on unanticipated receipts from the Redevelopment Property Tax Fund and the dissolution of the San Diego Data Processing Corporation. Given the looming \$19.1 million budget deficit in the upcoming fiscal year, I support rolling all or the majority of that over to address next year’s projected budget deficit.

Improve Efficiencies in Landfill Collection

Landfill Collection services are used by every citizen in the City of San Diego. Improving efficiencies in this department should be an important goal for our leaders. One tool that should be used is managed competition. This program will not only improve efficiencies in a necessary service but also identify ways to save costs for the City and taxpayers. Some of these savings can then be invested in workforce incentive programs.

Expand Marketing Partnerships

A common-sense way to generate funds for the city is to expand marketing partnerships between the city and private entities. Official sponsorship, naming rights, advertising, and exclusive rights are just some of the forms of revenue-generating marketing partnerships available to the city. To its credit, the city already has some marketing partnerships - which have generated approximately \$16 million cumulatively in revenues. An example is the successful agreement between Toyota and San Diego Lifeguards and the recent partnership with Sewer Lines of America. The City should commit to exploring and committing to new options.

Implement Zero-based Budgeting

Zero-based budgeting is an approach to budgeting which reverses the working process of traditional budgeting. The City of San Diego uses traditional incremental budgeting, whereby department managers justify only variances versus past years, based on the assumption that the "baseline" is automatically approved.

By contrast, in zero-based budgeting, every line item of the budget must be approved, rather than only changes. During the budget process, no reference is made to the previous level of expenditure. Zero-based budgeting requires the budget request be re-evaluated thoroughly, starting from the zero-base. This process is independent of whether the total budget or specific line items are increasing or decreasing. Approaching our budget in this manner would require that the existence of a program or expenditure be justified in each fiscal year, as opposed to simply basing budgeting decisions on a previous year’s funding level. Zero-based budgeting has been used in the private and public sectors for decades.

¹ FY2014 First Quarter Budget Report

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I encourage the Financial Management Department, the Mayor and my colleagues on the City Council to consider this new way of developing our budget in future years.

Improve Storm Water Operations and Maintenance

In September 2013, Interim Mayor Todd Gloria announced that the Preliminary Statement of Work for the Storm Water Operations and Maintenance managed competition was null and void due to the new permitting requirements that were put into place by the California Coastal Commission and the San Diego Regional Water Quality Control Board.

Despite this unanticipated delay, the City Council and Mayor should renew its commitment to improving Storm Water Operations and Maintenance through managed competition.

Invest Cost Savings into Neighborhoods:

Restore Median Maintenance Program Funding

Due to budget shortfalls during the recession, Park and Recreation's Median Maintenance Program was cut by almost half in FY 2011. This program maintains the medians for communities throughout the City. The current dilapidated state of both the concrete and landscaped medians does not reflect well on San Diego's title as America's Finest City. While not only an aesthetic aspect to our city, medians are another source of infrastructure that has fallen to the wayside.

With almost \$43 million for streets in the recent infrastructure bond, I encourage the Mayor and City Council to restore \$575,000 to the Median Maintenance Program that was appropriated to Street Division in 2011. This figure is consistent with the \$552,000 reduction made in 2011.

Support the Police Department's Five-Year Plan

I am committed to working with the Police Department and continuing to find ways to address their recruitment and retention issues. The safety of our citizens should be a top priority and our support of the Police Department's Five-Year Plan should reflect this priority.

If the Mayor and City Council push forward on common-sense reforms like managed competition and increased marketing partnerships throughout the city, this increase in public safety service levels is attainable.

Continued Support for the San Carlos Branch Library

The San Carlos Branch Library has been a community staple for the last 40 years. Initially planned as the flagship branch for the surrounding neighborhoods, the San Carlos Library has been in planning stages for a new Library for almost 20 years. In January 2014, the San Carlos Library kicked off its year-long 40th Anniversary Celebration. The recent infrastructure bond identified \$1 million for FY 2015 to finalize the design documents for the new San Carlos Library which will complete the last steps

in preparation for construction. After the design phase is completed, I request that the Mayor and City Council continue to help prioritize funding for the San Carlos Library.

Restore Mission Trails Regional Park Campground Facilities

Much of San Diego's identity and culture centers around the outdoors. The City of San Diego operated a campground in Mission Trails Regional Park (MTRP) until budget cuts closed this area to overnight camping in 2009. Because it is located relatively close to our urban neighborhoods Kumeyaay Lake provides a unique, affordable and nearby opportunity for San Diego residents to camp overnight.

During last year's budget process, the Council was supportive of re-opening the overnight Kumeyaay Lake Campground but our efforts were ultimately halted by Bob Filner. Moving forward, I recommend allocating \$200,000 to restore staffing to resume overnight camping and provide funding for improvements to the visitor center. The additional staffing would add approximately \$140,000 in personnel costs for the Park and Recreation Department. The remaining \$60,000 would be utilized to rehabilitate the MTRP Visitor Center into a LEED building using the Level I and Level II Energy Efficient Assessment Reports that the City has already completed.

Prioritize Mission Valley Community Plan Update

Mission Valley has been a rapidly growing community over the last 15 years. As a result of this rapid development, the community plan needs to be updated to reflect the needed changes in zoning and facility needs. Mission Valley is a community that is accessed by four major freeways and contains multiple stops on the Orange trolley line. A community plan update will prepare this community for continued expansion that is predicted by SANDAG in the area.

The planned completion of the Grantville Master Plan in June is a testament to the progress we have made in prioritizing community plan updates. As the Grantville Master Plan process winds down, I recommend that the Mayor and City Council fund the initial phase of the Mission Valley Community Plan Update.



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: January 24, 2014

IBA Report Number: 14-03

Committee on Budget and Government Efficiency

Docket Date: January 29, 2014

Item Number: 1

FY 2015 City Council Budget Priorities

OVERVIEW

The Fiscal Year 2015 Budget Process Key Dates, adopted by City Council on December 10, 2013, outlines the critical dates for budget development in accordance with the City Charter. It also serves to inform the citizens of San Diego about the upcoming budget process. The initial step for Council and public input into the budget process is the development of the City Council budget priorities resolution, which is compiled from individual Councilmember memos outlining priorities for the upcoming budget.

On January 6, 2014 Council President and Committee on Budget and Government Efficiency Chairman Todd Gloria issued a memorandum requesting all Councilmembers to submit their individual budget priorities for the FY 2015 Proposed Budget to the Office of the Independent Budget Analyst by January 17, 2014. In recent fiscal years City Councilmembers' budget priorities memoranda for the upcoming fiscal year were due to the Office of the Independent Analyst in March. In preparing the FY 2015 Budget Process Key Dates, our office consulted with Financial Management, the Interim Mayor's Office, then Interim Budget and Finance Committee Chairman, and the Council President Pro-Tem, and determined that receiving these memoranda earlier in the fiscal year will allow the administration more time to evaluate these priorities for potential inclusion in the FY 2015 Proposed Budget.

This report summarizes common themes in budget priority memos from each Councilmember. The Councilmembers' memoranda are provided as an attachment to this report. These common themes have been identified as representative of the budget priorities of the City Council based on fiscal and policy items recurring throughout each memo and they serve as the basis for the Budget Priorities Resolution.

The draft resolution will be discussed by the Committee on Budget and Government Efficiency on January 29, 2014. Based on the Committee's review and input, the Office of the IBA will forward this report with any requested Committee modifications for a second public hearing at

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City Council on February 4, 2014. The Priorities Resolution will then be subsequently forwarded to the Interim Mayor for his consideration during development of the FY 2015 Proposed Budget. These Council priorities should also be considered by the new Mayor who will take office in March 2014 and be responsible for carrying out the FY 2015 budget process.

FISCAL/POLICY DISCUSSION

FY 2015 City Council Budget Priorities

City Councilmember budget priority memoranda include various budget priorities for FY 2015. We have compiled priorities that received equal to or greater than a majority of support from City Councilmembers as the priorities outlined below. However, for discussion purposes, we have also included at the end each budget priority section priorities for that specific category that received just under majority support. The number one theme amongst all priorities was to enhance public safety in the City of San Diego, with support for Police, Fire, and Lifeguard priorities. Other priorities with significant support include funding for increased neighborhood services, greater investment in infrastructure, and funding for more efficient City operations, among others.

The attachment to this report includes six Councilmember budget priority memoranda (Attachment One). This fiscal year, Council President Pro-Tem Lightner and Councilmembers Cole, Alvarez, and Emerald submitted a joint priority memorandum.

In Council President Gloria's call memorandum for priorities, it was requested that Councilmembers include specific dollar amounts for each priority contained in their memorandum. However, in developing the cohesive resolution for Councilmember priorities, we have chosen to not include specific dollar amounts in Councilmember memoranda as these amounts will continue to be refined by our office and the Financial Management Department during the development of the FY 2015 Proposed Budget. Dollar amounts listed in each priority memorandum can be found in Attachment One to this report.

Enhancing Public Safety

Public safety funding requests are items in Councilmember budget priority memoranda that provide funding for Police, Fire-Rescue, Lifeguard, and other operations.

- Police Priorities

Funding for the Police Five-Year Plan (Council Districts 1, 2, 3, 4, 5, 6, 7, 8, 9)

The unanimous priority among all Councilmembers was to increase funding for the San Diego Police Department (SDPD) Five-Year Plan (Plan). The majority of Councilmember specific requests for Plan implementation are to add funding for new sworn and civilian positions. Additional specific requests for funding of the Plan include securing funding for the Computer Aided Dispatch (CAD) system, funding for maintenance and repairs identified in the Plan, and one-time Police equipment purchases.

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Funding for the Police Retention Program (Council Districts 1, 2, 4, 5, 6, 7, 8, 9)

The second Police funding priority mentioned in Councilmembers memoranda was the need to continue to address Police Officer retention in FY 2015. In FY 2014, \$2.0 million in one-time funding was provided to the SDPD to aid in addressing compensation and retention issues. Priorities included specific mentions of continuing and / or accelerating this program in addition to general support in addressing officer retention in FY 2015.

- Fire-Rescue Priorities

Funding for the Continued Implementation of the Citygate Report (Council Districts 1, 2, 3, 4, 8, 9)

The priority for the Fire-Rescue Department that received the most support was for the continued implementation of the Citygate Report recommendations. Councilmember priority memoranda supported the construction and operation of the Eastside Mission Valley, Skyline Drive, and Home Avenue fire stations. Construction on the Eastside Mission Valley fire station broke ground this month using money from Deferred Capital Bond 2A and other sources committed in FY 2013. Design and land acquisition costs for the Home Avenue and Skyline Drive permanent stations are anticipated to be fully funded by Deferred Capital Bond 3 (to be heard for City Council approval on January 27, 2014). The required support for the Eastside Mission Valley fire station in FY 2015 was specifically mentioned in the priorities, including additional personnel (12.0 FTE's) and non-personnel expenses (acquisition of a fire engine and related equipment, among others)¹.

Skyline Temporary Fire Station (Council Districts 1, 2, 4, 8, 9)

The second Fire-Rescue priority mentioned was funding for the Skyline temporary fire station. This temporary station will assist in addressing response times in certain portions of the City until the Skyline permanent station is fully funded and completed.

- Lifeguard Priorities (Council Districts 1, 4, 5, 8, 9)

The majority of Councilmembers first priority was restoring the Lifeguard headquarters to a facility solely dedicated to their use. Previously, Lifeguard services were a division of the Park and Recreation Department and space in the facility was shared between the two. Despite Lifeguard services becoming a division of the Fire-Rescue Department, the Park and Recreation Department continues to utilize a portion of their headquarters for carpentry work. Councilmembers' priority memoranda requested this space be returned for Lifeguard use. Additionally, the second priority in these same memoranda was to then subsequently utilize this space returned to Lifeguard services to expand the Boating Safety Unit to improve public safety. Both priorities were requested to be accomplished in the FY 2015 budget.

¹ Construction of the Eastside Mission Valley Station is anticipated to be complete by July 2015. The Fire-Rescue Department has confirmed that, due to this construction schedule, operating costs (personnel and non-personnel) will not be needed until FY 2016.

- Additional Enhancements of Public Safety

Additional items not receiving majority support, but receiving a significant number of mentions include the following:

- The implementation of a pro-active brush management program.
- The addition of two Park Rangers, one each for Chollas Park and the La Jolla shoreline.

Funding For Community Services

Funding for community services includes a broad array of priorities including services directly provided to citizens of the City, including underserved populations, and other items that can be experienced by residents throughout San Diego.

- Increasing Hours for Both the Central and Branch Libraries (Council Districts 1, 3, 4, 8, 9)

In previous fiscal years, branch library hours were reduced as part of a budgetary balancing measure when the General Fund was facing substantial deficits. In subsequent budgets, operating hours were restored in branch libraries and hours expanded at the Central Library. A majority of Councilmember memoranda requested further expansion of branch library and Central Library hours from 44 hours per week to 48 hours and from 49 hours per week to 52 hours, respectively.

- Continuation and Expansion of Funding For Homeless Services (Council Districts 1, 3, 4, 8, 9)

A majority of Councilmember budget priority memoranda included funding for the continuation and expansion of funding for services that assist the homeless population. The specific services mentioned in these memoranda include the enhancement of the single adult and veteran winter shelters, the establishment of a Homeless Information Management System, expansion of funding for the Serial Inebriate Program, enhancement of both the Police Department's Homeless Outreach Team and Neil Good Day Center, funding for the continuation of the homeless transitional storage facility, and provide gap funding for Connections Housing Downtown.

- Establishment of Urban Forestry Program and Citywide Tree Maintenance (Council Districts 1, 3, 4, 8, 9)

Additional requests for neighborhood funding that received support in a majority of Councilmember memoranda include funding for the establishment of an Urban Forestry Program, including the addition of an Urban Forestry Coordinator position, in addition to Citywide tree maintenance.

Attachment C

- Additional community service funding priorities

Additional items not receiving majority support, but receiving a significant number of mentions include the following:

- Funding for a coastal management plan to be developed by consultants to address the proliferation of marine mammals and birds along the coast (particularly La Jolla Cove)
- Addressing the accumulated bird guano and associated odor along the bluffs of La Jolla Cove
- Addition of personnel and non-personnel expenses for new Park & Recreation facilities anticipated to open in FY 2015 (as outlined on page 3 of Council Districts 1, 4, 8, 9 priority memorandum)
- Funding to support youth services & education related development, including Connect2Careers Hire-a-Youth program and the San Diego Workforce Partnership

Infrastructure & Deferred Capital

Infrastructure and deferred capital items are Councilmember priorities to continue to address the \$800+ million backlog in deferred capital and infrastructure spending and / or to provide increased maintenance and repair to assist in reducing future deferred capital needs.

- Address Critical Sidewalk Repair Needs (Council Districts 1, 4, 5, 8, 9)

City staff estimates that the deferred maintenance and repair backlog just for lifted/raised sidewalks, for example sidewalk segments pushed up by tree roots, to be valued at \$5 million. In the FY 2014 Adopted Budget, approximately \$1.0 million in funding was provided for a sidewalk condition assessment. This assessment was to inventory existing sidewalks, identify missing sidewalk locations, map both existing and missing sidewalks with GIS, and to assess their overall condition using an Overall Condition Index similar to the index used for streets. City staff anticipates that this assessment will be completed by January 2015. Priorities for City Council Districts 1, 4, 8, 9 included requested funding of \$2.0 million for the construction of sidewalks determined by this condition assessment to be most critical for public safety. The Councilmember for District 5 identified the priority to increase funding of the City's 50/50 program to address immediate sidewalk hazards identified by the condition assessment. This program evenly shares the cost of sidewalk repairs with homeowners that are responsible for damage caused by tree roots, heavy vehicle traffic, or drainage from the private property. In 2014, the Infrastructure Committee plans to assess the City's existing sidewalk policy to determine what changes, if any, will be needed.

- Additional infrastructure and deferred capital funding priorities

Additional items not receiving majority support, but still receiving a significant number of mentions include the following:

- Completion of resurfacing for approximately six miles of streets identified as critical priorities in the street condition assessment
- Installation of approximately 100 street lights Citywide in areas with the most urgent public safety need
- Additional funding required for the completion of three separate Ocean View Hills “shovel-ready” park projects that may be reimbursed by Facilities Benefit Assessments
- Funding for Wightman Street Neighborhood Park

Operational & Policy Funding Priorities

Operational and policy funding requests listed in Councilmember priority memoranda include the addition of personnel and / or non-personnel expenses that would seek to improve internal City operations or enforce ordinances previously passed by City Council. Funding for these priorities would seek to improve specific services delivered to citizens.

- Creation of a Chief Data Officer (Council Districts 1, 2, 4, 5, 8, 9)

The priority for the creation of a Chief Data Officer position was included in a majority of Councilmember memoranda. This position is envisioned to handle a variety of tasks including leading the establishment and continued operation of an open data program, which would increase transparency and access to City information.

- Improving the City’s Website (Council District 1, 2, 3, 4, 5, 6, 8, 9)

Included in Councilmember memoranda was the need for greater ease in navigating the City’s website and for increased on-line services to aid in business growth (potential to be implemented in combination with the Chief Data Officer and the open data initiative).

- One Program Manager Position for the Climate Action Plan (Council Districts 1, 3, 4, 8, 9)

The City’s current Climate Action Plan (CAP) was developed in 2004 to supplement the City’s General Plan to aid in addressing long-range climate change and reduce greenhouse gases from power generation, transportation, and waste while improving the local economy. In October 2010, the Environmental and Economic Sustainability Task Force (EESTF) was created by City Council to update the CAP; however, an updated plan has yet to be finalized. Currently, the Interim Mayor’s Office is developing a new CAP in coordination with the EESTF and will subsequently be presented to stakeholders and the Committee on the Environment. The development of this plan will drive significant long-range change for the City and the majority of Councilmember priority memoranda included requested funding for one Program Manager position to move the plan forward and track its progress and success.

Attachment C

- 2.0 FTE's for Increased Compliance Monitoring of the Living Wage Ordinance (Council Districts 1, 3, 4, 8, 9)

At the January 15, 2014 meeting of the Committee on Economic Development and Intergovernmental Relations, the Purchasing and Contracting Department presented proposed updates to the City's Living Wage Ordinance. These proposed changes included cleanup and clarification of ordinance language, changes to strengthen the enforcement of the ordinance, and the request to add 2.0 FTE's for greater administration capabilities. Councilmember memoranda included the priority to fund the addition of a Program Manager and Senior Management Analyst to increase total staffing to 4.0 FTE's for administration of the Living Wage Ordinance.

- Additional operational and policy funding priorities

Additional items not receiving majority support, but receiving a significant number of mentions include the following:

- Funding for City Clerk enhancements
- Addition of 8.0 FTE's in the Personnel Department to aid in improving the civil service hiring process and reducing the time to fill existing vacancies in City departments
- The FY 2015 portions of the Government Operations Plan as approved by City Council on October 28, 2013
- Addressing other critical Department of Information Technology items, including capital lease reduction and public safety communication equipment, among others
- Addition of 1.5 FTE's to aid in the formation and operation of a City Charter Review Committee (1.0 FTE Office of the Independent Budget Analyst & 0.5 FTE for Administration)
- Implementation of the Neighborhood Parking Protection Ordinance
- Addition of 6.0 FTE's in the Purchasing and Contracting Department for monitoring and enforcement of the Prevailing Wage Ordinance
- Increased funding for Property Value Protection Ordinance

Revenue Options

This section includes ideas echoed in Councilmember priority memoranda for additional revenue to offset a portion of the costs of proposed new expenditures.

- Residual Property Tax Trust Fund Revenue (Council Districts 1, 4, 5, 8, 9)

In the FY 2015-2019 Five-Year Financial Outlook, no revenue was included in the FY 2015 General Fund revenue projection for Residual Property Tax Trust Fund (RPTTF) revenue due to the Redevelopment Agency dissolution. However, the Office of the IBA in their review of the Five-Year Outlook included a revised projection of \$5.0 million in RPTTF revenue. In Council District 1/4/8/9 priority memorandum, it was proposed to include a \$6.5 million RPTTF revenue projection in the FY 2015 budget. In the Council

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District 5 priority memorandum, it was proposed that this revenue distribution (in addition to any additional revenues received due to the dissolution of the Redevelopment Agency) be reinvested in neighborhood infrastructure like libraries, fire stations, and parks, as well as economic development purposes.

- Additional revenue options included in priority memoranda

Additional items not receiving majority support, but receiving a significant number of mentions include the following:

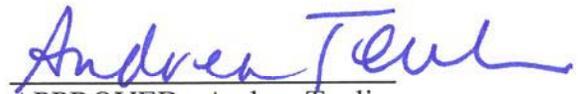
- Increasing the FY 2014 property tax revenue projection based on current receipts and revenue trends, which subsequently increases the FY 2015 projection
- Adjust the FY 2015 property tax revenue growth rate from 3.5 percent (as included in the FY 2015-2019 Five-Year Financial Outlook) to 4.0 percent
- Adjust the FY 2015 sales tax revenue growth rate from 4.5 percent (as included in the FY 2015-2019 Five-Year Financial Outlook) to 5.0 percent
- As illustrated for potential use of excess General Fund reserves in the Office of the IBA review of the Five-Year Financial Outlook and as previously presented by the San Diego Municipal Employees Association, transfer excess reserves to the worker's compensation fund and create potential future fiscal year savings for General Fund

CONCLUSION

It is recommended that the Committee on Budget and Government Efficiency review and discuss the budget priorities highlighted in this report, and forward it with any desired modification to City Council for formal adoption of the FY 2015 Budget Priorities Resolution.



Seth Gates
Fiscal & Policy Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachments: 1. Councilmember Memoranda

Attachment D



THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 20, 2014

TO: Honorable Council President Todd Gloria and Members of the City Council

FROM: Scott Chadwick, Chief Operating Officer
Mary Lewis, Chief Financial Officer

SUBJECT: May Revision to the Fiscal Year 2015 Proposed Budget

[Handwritten signature: Mary Lewis]

This memorandum presents the recommended revisions to the Fiscal Year 2015 Proposed Budget (May Revision). It includes adjustments to various department budgets that have arisen since the Fiscal Year 2015 Proposed Budget was released on April 14, 2014, as well as updates to major revenue projections based on two additional months of data. The May Revision includes the use of one-time resources to fund one-time adjustments and ongoing resources to fund ongoing adjustments. As reflected in the Fiscal Year 2015 Proposed Budget, the May Revision continues the focus on infrastructure, public safety, and neighborhood services. As a result of the changes included in the May Revision, the proposed General Fund budget is increased by a net \$22.7 million. These expenditures are primarily funded by an increase in projected Property Tax and Transient Occupancy Tax revenue for Fiscal Year 2015. In addition, a portion of the projected Fiscal Year 2014 year-end Excess Equity is proposed to fund the Public Liability Fund reserve to the 50.0 percent target level. This funding is contingent upon its availability when the City closes its books for Fiscal Year 2014. Incorporating these changes and the Fiscal Year 2014 year-end Excess Equity, the General Fund Reserve projection remains at 14.0 percent, which meets the City's reserve policy target for Fiscal Year 2015 as shown in *Attachment 1*.

Incorporating the adjustments in the May Revision, the General Fund and other City non-general funds remain balanced. The following discussion covers the significant adjustments to the Fiscal Year 2015 Proposed Budget. A summary of adjustments is also included in *Attachment 2*.

OVERVIEW**Significant Ongoing Adjustments**

The May Revision includes an increase of \$9.4 million in ongoing resources for the General Fund. These resources are partially used to fund \$7.4 million in ongoing departmental adjustments. A net total of 19.98 Full-Time Equivalent (FTE) positions are being added/transferred to the General Fund budget (the citywide net position addition is 10.68 FTE). The following are significant adjustments for the General Fund:

Ongoing Resources

- \$7.2 million increase in Property Tax revenue based on preliminary assessed valuation information and additional increases in projected Redevelopment Property Tax Trust Fund (RPTTF) receipts;
- \$1.4 million increase in Transient Occupancy Tax (TOT) revenue based on an increase in projected TOT revenues for Fiscal Year 2014;
- \$770,597 increase in TOT reimbursements to Park & Recreation and Economic Development for tourism-related expenditures based on an increase in projected TOT revenues for Fiscal Year 2014; and
- Other minor adjustments.

Ongoing Adjustments

- \$1.5 million increase in the Police Department for helicopter support;
- \$1.4 million reduction in revenue from the City Attorney's Office to more accurately reflect the projected decrease in settlement revenues for Fiscal Year 2015;
- \$1.2 million increase in Defined Contribution Plan expenditures for employees eligible to participate in the defined contribution retirement plan;
- \$500,000 increase in the Park & Recreation Department for the brush management contract;
- \$461,000 increase in the Police Department for the County of San Diego animal services contract;
- \$318,217 increase in Property Tax administration fees from the County of San Diego;
- \$286,094 net increase, including 15.30 FTE positions, in the Communications Department for the transfer of existing positions from other non-general funds;
- \$254,100 increase in the Public Utilities Department for the San Dieguito River Park Joint Powers Authority (JPA);
- \$248,290 increase, including 2.00 Mayor Representative 2s, in the Office of the Mayor;
- \$218,522 increase for 1.00 Communications Director;
- \$218,522 increase for 1.00 Analytics and Performance Management Director;
- \$212,025 increase, including 1.00 Council Representative 1 and 1.00 Information Systems Analyst 3, in the City Council Administration Department;

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- \$201,992 increase for 1.00 Sustainability Program Manager in the Economic Development for Climate Action Plan implementation and related sustainability initiatives;
- \$175,000 increase in the Transportation & Storm Water Department to transfer trench cut revenue collected in the General Fund to the Utilities Undergrounding Fund;
- Addition of 1.00 Lifeguard 3 in the Fire-Rescue Department for Windansea Beach offset by a reduction of 3.30 Hourly Lifeguard 1s; and
- Other minor adjustments.

Significant One-Time Adjustments

The May Revision includes an increase of \$15.6 million in one-time resources for the General Fund, which includes the partial use of the Excess Equity projected in the Fiscal Year 2014 Year-End Budget Monitoring Report (Year-End Report). These resources are used to fund \$17.6 million in one-time departmental adjustments. A discussion of significant General Fund adjustments follows:

One-Time Resources

- \$12.8 million in the projected Fiscal Year 2014 year-end Excess Equity;
- \$1.7 million reduction in deferred capital debt service payments related to the delay of the \$120 million bond issuance as a result of the litigation;
- \$500,000 in Convention Center bond proceeds reimbursements;
- \$494,875 reduction in the annual General Fund contribution to the Risk Management Administration Fund (the citywide contribution reduction is \$750,000); and
- Other minor adjustments.

One-Time Adjustments

- \$12.8 million to fully fund the Public Liability Fund reserve, per the Reserve Policy, from Excess Equity contingent upon its availability when the City closes its books for Fiscal Year 2014;
- \$2.7 million increase in infrastructure expenditures for Capital Improvements Program (CIP), including:
 - \$1.0 million in the Transportation & Storm Water Department for street light installation
 - \$970,000 in the Park & Recreation Department for the Wightman Street Neighborhood Park project
 - \$600,000 in the Park & Recreation Department for the Silver Wing Neighborhood Park Sports Field/Lighting project
 - \$100,000 in the Park & Recreation Department for the Trail for All People project
 - \$47,000 in the Park & Recreation Department for the Tierrasanta Community Park Sports Field Lighting project

- \$718,403 increase in the Fire-Rescue Department for personal protective equipment and emergency operations equipment;
- \$500,000 increase in the Public Works – General Services Department for tenant improvements and moving expenses for various departments;
- \$300,000 increase in the Economic Development Department to fund Civic San Diego to provide ministerial review in Encanto and City Heights and to develop reuse opportunities for the old Main Library;
- \$246,367 increase in the Citywide Program Expenditures Department for a settlement with the Regional Water Quality Control Board;
- \$150,000 increase in the Economic Development Department to fund 25 homeless triage beds; and
- Other minor adjustments.

Excess Equity and Public Liability Fund Reserve

Based on the Fiscal Year 2014 Year-End Budget Monitoring Report, the Fiscal Year 2014 projected Excess Equity is approximately \$18.5 million. Of this amount, \$1.7 million is allocated for Community Projects, Programs, and Services and \$12.8 million is recommended to fund the Public Liability Fund reserve in order to meet the 50.0 percent target level of outstanding public liability claims. The transfer of Excess Equity to the Public Liability Fund reserve is contingent on determining the General Fund unrestricted fund balance for Fiscal Year 2014 and confirming that \$12.8 million is available after meeting the 14.0 percent General Fund reserve target level. The remaining projected \$4.0 million in Excess Equity is not recommended for appropriation and has been set aside to address potential General Fund expenditures resulting from the dissolution of the Redevelopment Agency as well as potential public safety needs related to the May 2014 firestorms.

It should be noted that while the \$12.8 million contribution to the Public Liability Fund reserve, if Excess Equity is available, will fully fund the reserve to the 50.0 percent target level, anticipated compliance claims of approximately \$9.5 million will require the use of the reserves in Fiscal Year 2015. *Attachment 3* shows the impact of the contribution of Excess Equity and the cost of the anticipated compliance claims to the Public Liability Fund reserve. As a result of this expected payment of \$9.5 million, the Public Liability Fund reserve, even with the transfer of \$12.8 million of Excess Equity, is projected to be at the 40.0 percent reserve level in Fiscal Year 2015.

Restructures

The following are additional proposed departmental restructures for Fiscal Year 2015.

- **Planning and Neighborhoods and Economic Development Departments**
The May Revision contains the reestablishment of the Economic Development Department which will separate the function from the current Planning, Neighborhoods and Economic Development Department. This action reflects the Mayor's commitment to foster economic development throughout the City. This

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proposal creates a single department to coordinate economic development opportunities with local, national, and international stakeholders. This new department will assure new and existing businesses that the City of San Diego is open for business and truly values businesses' contributions in creating a successful and diversified economy.

This reorganization will also allow the revised Planning and Neighborhoods Department to focus on California Environmental Quality Act (CEQA) requirements, community plan updates and urban design efforts. Each of these departments will complement the other as employers can be confident that the City of San Diego is committing resources and attention to companies locating, building, and expanding within our City.

- **Communications Department**

The Communications Department restructure consolidates all of the City's existing communication-related functions into one department. These functions include: Cable Office; CityTV; Internal Communications; Multimedia Services; and Public Information. The May Revision includes the addition of a Communications Director and a total of 22.00 FTE positions which have been transferred into the department from: Development Services, Environmental Services, Library, Park & Recreation, Planning and Neighborhoods, Public Utilities, Public Works, and Transportation & Storm Water Departments.

A Communications Department with responsibility and authority over all City external and internal communications will ensure consistent and effective management of information; improve the ability of the Mayor and Council to reach the public and the workforce; and place appropriate focus on how the City communicates internally and externally. The department will use existing staff to balance project and department-specific communications.

CITYWIDE CONSIDERATION

Risk Management Administration Contribution

General Fund Expenditure Adjustment: (\$494,875)

Non-General Fund Expenditure Adjustment: (\$255,125)

The May Revision includes a one-time reduction of \$750,000 in contributions to the Risk Management Administration Fund, of which \$494,875 is the General Fund portion and \$255,125 is allocated among all non-general funds. The reduced contribution is based on the use of the Risk Management Administration Fund's fund balance.

Fringe Benefit Adjustments

As a result of salary and position adjustments, a citywide fringe rate adjustment will be necessary to ensure that the Retirement Actuarially Determined Contribution (ADC) payment of \$263.6 million to SDCERS is fully allocated in the budget for Fiscal Year 2015. An adjustment of budgeted fringe, including the Retirement ADC, Other Post Employment Benefits (OPEB), Workers' Compensation, Risk Management Administration, Long-Term Disability, and Unemployment Insurance allocations to all departments will also be needed to ensure that fixed fringe allocations are fully budgeted and that the expense is appropriately distributed to all funds.

DEPARTMENTAL ADJUSTMENTS

GENERAL FUND

Major General Fund Revenues

Revenue Adjustment: **\$9,119,946**

Property Tax Revenue

Addition of \$7.2 million in Property Tax revenue based on revised preliminary assessed valuation information received from the County Assessor's Office on May 15, 2014 and additional increases in projected Redevelopment Property Tax Trust Fund (RPTTF) receipts. During development of the Fiscal Year 2015 Proposed Budget, the County Assessor's Office provided an estimate of 3.0 percent as the projected increase in the City's assessed valuation for Fiscal Year 2015. Given the County Assessor's propensity to be conservative, the Fiscal Year 2015 Proposed Budget incorporated a growth rate of 3.5 percent for Property Tax revenue. On May 15, 2014, the County Assessor's Office provided a letter stating that based on preliminary assessed valuation information for Fiscal Year 2015 the City's assessed valuation will increase 4.8 percent. The preliminary assessed valuation information received from the County is consistent with the most recently available economic indicator information reviewed by the City. As a result of the preliminary assessed valuation information and most recent economic indicators, the growth rate of 3.5 percent incorporated in the Fiscal Year 2015 Proposed Budget for Property Tax revenue has been increased to 4.75 percent for the May Revision. This increase in the growth rate for Property Tax results in a \$6.0 million total increase in the 1% base property tax and in the Motor Vehicle License Fee Backfill revenue. Additionally, as a result of the dissolution of the Redevelopment Agency (RDA), the City will continue to receive tax sharing distributions and residual property tax payments from funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met. Projected increases to RPTTF tax sharing distribution and residual payments amount to \$1.1 million.

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Transient Occupancy Tax (TOT) Revenue

Increase of \$1.4 million based on TOT receipts in Fiscal Year 2014. This adjustment also reflects a revision to the one-cent discretionary TOT allocation. The City's actual TOT receipts for February and March exceeded expectations, resulting in an increase in the Fiscal Year 2014 year-end projection which serves as the base of projections for Fiscal Year 2015. Although actual TOT receipts for the most recent two months have been positive, the growth rate for TOT is recommended to remain at 5.5 percent as was incorporated in the Fiscal Year 2015 Proposed Budget.

Property Transfer Tax Revenue

Addition of \$20,948 based on current fiscal year Property Transfer Tax receipts.

Reimbursement from Convention Center Phase III CIP

Increase of \$500,000 in reimbursements from bond proceeds from the Convention Center Phase III CIP. The City anticipates issuing bonds for the Convention Center expansion project in Fiscal Year 2015 and repaying the General Fund. Funding for pre-construction consultants was provided in Fiscal Year 2014 by the City for geotechnical testing and analysis and a traffic study at Park Boulevard and Harbor Drive.

Analytics and Performance Management

FTE Adjustment: 1.00

Expenditure Adjustment: \$218,522

Analytics and Performance Management Director

Addition of 1.00 Department Director and \$218,522 in associated personnel expenditures to lead the Analytics and Performance Management Department.

City Attorney

Expenditure Adjustment: \$105,494

Revenue Adjustment: (\$1,400,000)

Revenue Projection Reduction

Reduction of \$1.4 million in projected revenue from settlements based on a recent historical review of revenue received.

Defined Contribution Retirement Plan Adjustment

Addition of \$105,494 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

City Clerk

FTE Adjustment: 0.28
Expenditure Adjustment: \$11,429

Non-Standard Hour Positions

Addition of 0.28 FTE positions and \$11,429 in personnel expenditures to provide for hourly support for department operations including, legal noticing, posting and processing requirements.

City Council

FTE Adjustment: 2.00
Expenditure Adjustment: \$72,162

Community Projects, Programs, and Services Adjustment

Net reduction of \$139,863 in the Council Districts' budgets for Community Projects, Programs, and Services to reflect significant changes in the estimated savings from Fiscal Year 2014 as detailed in the Year-End Report.

Information Systems Analyst 3

Addition of 1.00 Information Systems Analyst 3 and \$126,742 in associated personnel expenditures to maintain critical service level needs for the City Council Offices, the Office of the IBA, and weekly meeting needs of the City Council and Standing Committees. This position will also provide program support to the Council Offices.

Council Representative 1

Addition of 1.00 Council Representative 1 and \$85,283 in associated personnel expenditures to support the City Council Offices and Office of the IBA, and to assist with contract administration for Community Projects, Programs, and Services funds and Arts, Culture, and Community Festivals funds.

City Treasurer

FTE Adjustment: (1.00)
Expenditure Adjustment: (\$74,130)
Revenue Adjustment: (\$74,130)

Public Information Clerk Reduction

Reduction of 1.00 Public Information Clerk and \$74,130 in associated personnel expenditures and revenue as a result of efficiencies gained from issuing all Neighborhood Parking Protection Ordinance permits online.

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Citywide Program Expenditures

Net Expenditure Adjustment: \$11,832,665

Public Liability Fund Reserve Transfer

Transfer of \$12.8 million from the General Fund to the Public Liability Fund reserve in order to meet the 50.0 percent reserve target of outstanding public liability claims liability. The transfer is contingent upon determining the unrestricted fund balance is available in Fiscal Year 2014 after the completing the year end close and after meeting the 14.0 percent General Fund reserve target level.

Labor Contracts Negotiation

Addition of \$50,000 in non-personnel expenditures to true up the contract amount in Fiscal Year 2015 required for the contract with Burke, Williams, and Sorensen, LLP, engaged to assist with labor contract negotiations with the City's labor unions. Of the \$300,000 (\$400,000 Citywide) required to fully fund the General Fund portion of this contract expense, \$250,000 was included in the Fiscal Year 2015 Proposed Budget. As a result of the Fiscal Year 2014 contract negotiations for five-year labor contracts, the City agreed with each of its recognized employee organizations to a series of reopeners and meet and confer obligations.

County of San Diego Property Tax Administration Fees

Addition of \$318,217 in non-personnel expenditures based on the Fiscal Year 2014 year-end projection of Property Tax Administration Fees as determined by the County of San Diego.

Deferred Capital Debt Service

Reduction of \$1.7 million for deferred capital debt service payments related to the delay of the \$120 million bond issuance as a result of the litigation.

Regional Water Quality Control Board Settlement

Addition of \$246,367 in non-personnel expenditures for the projected General Fund portion of a potential settlement with the Regional Water Quality Control Board (RWQCB) related to CIP projects that have been closed.

Rent Expenditure

Addition of \$118,081 in non-personnel expenditures for the addition of office space rent expenses for temporary Fire Station 5 and an increase in rent expenses for Civic Center Plaza due to General Fund departments occupying space that was vacated by the San Diego Data Processing Corporation. This increase in rent is partially offset by a reduction in rent for the Executive Complex due to a rental credit resulting from the newly negotiated lease in Fiscal Year 2014.

Communications Department

<i>FTE Adjustment:</i>	24.00
<i>Expenditure Adjustment:</i>	\$2,664,118
<i>Revenue Adjustment:</i>	\$1,452,033

Communications Director

Addition of 1.00 Communications Director and \$218,522 in associated personnel expenditures to lead the newly restructured Communications Department.

Communications Department Restructure

Transfer of 22.00 FTE positions and \$2.3 million in associated personnel expenditures from the Development Services, Environmental Services, Library, Park & Recreation, Planning and Neighborhoods, Public Utilities, Public Works, and Transportation & Storm Water Departments, as a result of the Communications Department restructure. Additionally, \$60,000 in non-personnel expenditures and \$1.4 million in offsetting revenue from non-general funds has been added to support department operations.

Senior Public Information Officer

Addition of 1.00 Senior Public Information Officer, \$98,709 in associated personnel expenditures and \$80,000 in offsetting revenue to provide communications services for the Underground Surcharge Fund.

Debt Management Department

<i>Expenditure Adjustment:</i>	\$52,000
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Financial Advisor Contract

Addition of \$52,000 in non-personnel expenditures for an as-needed financial advisor for advisory services for non-bond transaction related needs, including complex and out of ordinary financing issues, credit, and financial market analyses. The new SEC Rule requires that investment banks will be prohibited to provide customized financial solutions for public agencies unless the public agency has a municipal advisor in a fiduciary capacity. Having an as-needed financial advisor is expected to satisfy the SEC Rule requirement for the City to receive any personalized information from investment banks.

Economic Development

<i>FTE Adjustment:</i>	2.00
<i>Expenditure Adjustment:</i>	\$870,514
<i>Revenue Adjustment:</i>	\$50,000

Economic Development Director

Addition of 1.00 Economic Development Director and \$218,522 in associated personnel expenditures to lead the newly restructured Economic Development Department offset by

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a reduction of a Deputy Director in the Planning and Neighborhoods Department for a net impact of \$12,930 to the General Fund.

Sustainability Program Manager

Addition of 1.00 Program Manager and \$201,992 in associated personnel expenditures to provide leadership and coordination across departments for Climate Action Plan implementation and related sustainability initiatives including mobility, energy efficiency and conservation efforts. This position will also promote and foster the industry within the City's emerging sustainability sector through support for company retention, expansion, and trade development, as well as startup support for entrepreneurs.

Homeless Triage Beds

Addition of \$150,000 in non-personnel expenditures to provide 25 triage beds to be utilized by the San Diego Police Department Homeless Outreach Team (HOT). These beds will help HOT officers better connect individuals with an emergency bed. Many homeless service providers require minimum admittance criteria be met, which takes multiple days to process. Minimum admittance standards make it challenging to serve clients with an immediate need. The addition of 25 beds will create a pathway that will help assist HOT Team Officers better serve homeless individuals. After providing a preliminary assessment, HOT Officers will then coordinate with local service providers to connect clients with permanent supportive housing.

CONNECT2Careers

Reduction of \$50,000 in non-personnel expenditures for the CONNECT2Careers youth summer employment program. This amount will now be funded by the TOT Economic Development Programs allocation, rather than directly from the General Fund. Funding of \$200,000 is included in the Fiscal Year 2015 Proposed General Fund Budget for this program.

National Geographic Film Support

Addition of \$50,000 in one-time non-personnel expenditures and offsetting revenue for the National Geographic's "Smart World Cities" program featuring San Diego.

Transfer to Civic San Diego

Addition of \$225,000 for the formation of a Public-Private Partnership Transit Oriented Development Fund, in conjunction with the Housing Commission. The fund is anticipated to be approximately \$50 to \$100 million with an emphasis on affordable housing, retail/commercial, infrastructure, economic growth and social benefits. This funding will provide seed money for staff time and consultant costs to conduct outreach in the affected communities and to prepare the necessary financial modeling.

In addition, \$75,000 in non-personnel expenditures is included in the May Revision to develop reuse opportunities for the old Main Library.

Environmental Services

<i>FTE Adjustment:</i>	<i>(0.70)</i>
<i>Expenditure Adjustment:</i>	<i>(\$59,719)</i>

Communications Department Restructure

Transfer of 0.70 Public Information Officer and \$59,719 in associated personnel expenditures as a result of the Communications Department restructure.

Financial Management

<i>Expenditure Adjustment:</i>	<i>\$22,703</i>
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Non-Discretionary Adjustment

Addition of \$22,703 in non-personnel expenditures for an adjustment to non-discretionary electrical utility expenditures.

Fire-Rescue

<i>Net FTE Adjustment:</i>	<i>(2.30)</i>
<i>Net Expenditure Adjustment:</i>	<i>\$1,081,894</i>
<i>Revenue Adjustment:</i>	<i>\$147,133</i>

Personal Protective Equipment

Addition of \$441,000 in non-personnel expenditures to provide funding for the purchase and/or replacement of personal protective equipment (PPE) for firefighters.

Emergency Operations Equipment

Addition of \$227,403 in non-personnel expenditures to fund the replacement of aging or underpowered vehicle extrication tools or other rescue tools that are not compatible with new apparatus; purchase of a Paratach Trench Shoring System for a second Fire-Rescue apparatus to expedite a life threatening rescue; replacement of 244 breathing apparatus bottles; and replacement of 10 aging power units and spreaders/cutters.

Revenue Adjustment

Addition of \$143,000 in revenue associated with a reimbursable Regional Maritime Emergency Preparedness Manager/Lifeguard Sergeant through the Urban Area Security Initiative federal grant.

Safety Sales Tax

Addition of \$4,133 in safety sales tax revenue based on revised revenue projections.

Windansea Lifeguard

Addition of 1.00 Lifeguard III and \$115,395 in associated personnel expenditures at Windansea beach for summer months and at the Boating Safety Unit in non-summer

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months. This position is offset by a reduction of 3.30 Lifeguard 1 hourly support and \$121,979 in associated personnel expenditures, resulting in a net reduction of \$6,584.

Fire Vessel Repair

Addition of \$60,000 in one-time non-personnel expenditures for the emergency repair of one fire boat used by the Lifeguard Division, which is out of service due to engine malfunction.

Defined Contribution Retirement Plan Adjustment

Addition of \$310,075 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

Library

FTE Adjustment: (1.00)

Expenditure Adjustment: (\$118,233)

Communications Department Restructure

Transfer of 1.00 Senior Public Information Officer and \$118,233 in associated personnel expenditures as a result of the Communications Department restructure.

Neighborhood Services

Net Expenditure Adjustment: \$54,841

Reclassification of Executive Director

Addition of 1.00 Executive Director and \$183,326 in associated personnel expenditures, offset by the reduction of 1.00 Senior Department Human Resources Analyst and \$128,485 in associated personnel expenditures, for a net increase of \$54,841 to restore a full-time, single focus position for the Citizens' Review Board on Police Practices. This will allow the Executive Director for the Human Relations Commission to return to full-time, single focus as well.

Office of the Mayor

FTE Adjustment: 2.00

Expenditure Adjustment: \$248,290

Mayor Representative 2s

Addition of 2.00 Mayor Representative 2s and \$248,290 in associated personnel expenditures to support the Office of the Mayor.

Park & Recreation

<i>FTE Adjustment:</i>	<i>(0.30)</i>
<i>Expenditure Adjustment:</i>	<i>\$2,324,368</i>
<i>Revenue Adjustment:</i>	<i>\$720,597</i>

Park & Recreation Capital Improvement Projects

Addition of \$1.7 million in General Fund contributions to fully fund the following Park & Recreation CIP projects:

- **Wightman Street Neighborhood Park**
Addition of \$970,000 for the development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.
- **Silver Wing Neighborhood Park Sports Field and Security Lighting**
Addition of \$600,000 for the construction of security lighting system at Silver Wing Neighborhood Park.
- **Trail for All People**
Addition of \$100,000 for the construction of a 1,300 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area.
- **Tierrasanta Community Park Sports Field Lighting**
Addition of \$47,000 for the construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

La Jolla Bird Cleanup

Addition of \$50,000 in non-personnel expenditures for the removal of bird guano in La Jolla Cove. Given the concerns for public health and welfare, funding is provided to ensure year-round and as-needed spraying of a biodegradable microbial cleaner as well as other options to reduce the odor.

Support for Brush Management

Addition of \$500,000 in non-personnel expenditures to support the increased contractual cost for brush management. This increase fully funds the amounts requested by the Park & Recreation Department for brush contract services.

San Ysidro Park Funding Reallocation

Reduction of 0.30 Grounds Maintenance Worker and \$19,168 in associated personnel expenditures due to the demolition of the San Ysidro Fire Station not occurring in Fiscal

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Year 2015 as originally anticipated. The budget of \$19,168 included in the Fiscal Year 2015 Proposed Budget will be reallocated for critical repairs of park roads and parking lots in the San Ysidro community, resulting in a net zero budget impact.

Defined Contribution Retirement Plan Adjustment

Addition of \$57,368 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

Transient Occupancy Tax Reimbursement

Addition of \$720,597 in revenue for Transient Occupancy Tax (TOT) reimbursements for tourism-related expenditures as a result of higher projected TOT receipts in Fiscal Year 2014.

Planning and Neighborhoods

FTE Adjustment: (2.00)

Net Expenditure Adjustment: (298,056)

Communications Department Restructure

Transfer of 1.00 Graphic Designer and \$94,221 in associated personnel expenditures to the Communications Department as a result of the Communications Department restructure.

Reclassification of Associate Planner to Assistant Traffic Engineer

Addition of 1.00 Assistant Traffic Engineer and \$103,281 in associated personnel expenditures, offset by the reduction of 1.00 Associate Planner and \$101,524 in associated personnel expenditures added in the Fiscal Year 2015 Proposed Budget, for a net increase of \$1,757 to better support community plan updates, amendments, and grant projects.

Deputy Director Reduction

Reduction of 1.00 Deputy Director and \$205,592 in associated personnel expenditures to offset the addition of a Director in the Economic Development Department for a net impact of \$12,930 to the General Fund.

Police

Expenditure Adjustment: \$2,580,830

Revenue Adjustment: \$4,132

Safety Sales Tax

Addition of \$4,132 in safety sales tax revenue based on revised revenue projections.

County of San Diego Animal Services Contract

Addition of \$461,000 in non-personnel expenditures for increased contractual costs determined by the County of San Diego for animal services.

Helicopter Maintenance Support

Addition of \$1.5 million in non-personnel expenditures for the General Fund support of helicopter maintenance and fuel expenditures related to the Air Support Unit due to anticipated insufficient funding of these expenditures from the Seized Asset Funds in Fiscal Year 2015.

Defined Contribution Retirement Plan Adjustment

Addition of \$619,830 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

Public Utilities - General Fund

Expenditure Adjustment: **\$254,100**

San Dieguito River Park JPA

Addition of \$254,100 in non-personnel expenditures for the San Dieguito River Park Joint Powers Authority (JPA).

Public Works – General Services

Expenditure Adjustment: **\$535,346**

Reclassification of Facilities Positions

Net addition of \$35,346 in personnel expenditures associated with the reclassification of 7.00 FTE positions added in the Fiscal Year 2015 Proposed Budget to provide citywide facilities maintenance support.

Relocation/Tenant Improvements

Addition of \$500,000 in non-personnel expenditures for the following tenant improvements and relocation of staff:

- Build-out of the City Administration Building’s Fourth Floor to accommodate the restructure of the Communications Department
- Relocation of the Public Works Department staff from the Executive Complex to 525 B Street
- Relocation of the City Planning Division to the Executive Complex space vacated by the Public Works Department staff

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Real Estate Assets

Expenditure Adjustment: (\$22,703)

Non-Discretionary Adjustment

Reduction of \$22,703 in non-personnel expenditures for the adjustment to non-discretionary electrical utility expenditures.

Transportation & Storm Water

FTE adjustment: (4.00)

Net Expenditure Adjustment: \$818,288

Communications Department Restructure

Transfer of 1.00 Supervising Public Information Officer, 2.00 Senior Public Information Officer, and 1.00 Public Information Officer and \$416,587 in associated personnel expenditures as a result of the Communications Department restructure.

Installation of City Street Lights

Addition of \$1.0 million in non-personnel expenditures for the General Fund contribution to CIP for the installation of street lights citywide.

Trench Cut Fees

Addition of \$175,000 in non-personnel expenditures for the transfer of trench cut fees collected in the General Fund to the Utilities Undergrounding Fund. Trench cut fees are assessed by the Development Services Department to SDG&E for the trenching of City Streets and are collected by the General Fund through the franchise fee.

Defined Contribution Retirement Plan Adjustment

Addition of \$59,875 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

NON-GENERAL FUNDS

Airports Fund

FTE Adjustment: 1.00

Expenditure Adjustment: \$120,064

Property Agent

Addition of 1.00 Property Agent and \$120,064 in personnel expenditures to manage the department's portfolio of tenants.

Central Stores Fund*Expenditure Adjustment:* (\$70)**Non-Discretionary Adjustment**

Reduction of \$70 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

Development Services Fund*FTE Adjustment:* (2.00)*Net Expenditure Adjustment:* \$165,528*Revenue Adjustment:* \$2,809,995**Development Fee Revenue**

Addition of \$2.8 million in development fee revenues based on improving economy and higher revenue trends.

Operating Reserve Contribution

Addition of \$158,226 in non-personnel expenditures for the operating reserve contribution in order to meet the reserve target level for Fiscal Year 2015 based on the revised City Reserve Policy.

Defined Contribution Retirement Plan Adjustment

Addition of \$52,064 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

Communications Department Restructure

Transfer of 1.00 Supervision Public Information Officer, 1.00 Senior Public Information Officer and \$223,811 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure and an increase of \$179,049 in non-personnel expenditures for a net reduction of \$44,762 in expenditures.

Energy Conservation Program Fund*Expenditure Adjustment:* \$100,000**Regional Energy Network Consultant**

Addition of \$100,000 in non-personnel expenditures for consultant costs to support the formation of the Regional Energy Network along with other local government agencies in order to establish goals that will promote market transformations for energy saving technologies, create jobs, and invest ratepayer funds strategically for the benefit of local communities.

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Engineering & Capital Projects Fund

FTE Adjustment: (4.00)

Net Expenditure Adjustment: (\$75,601)

Communications Department Restructure

Transfer of 2.00 Senior Public Information Officers, 2.00 Public Information Officers and \$378,007 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure and an increase of \$302,406 in non-personnel expenditures for a net reduction of \$75,601 in expenditures.

Facilities Financing Fund

Expenditure Adjustment: (\$14,579)

Non-Discretionary Adjustment

Reduction of \$14,579 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

Fire/Emergency Medical Services Transportation Program Fund

Expenditure Adjustment: \$75,000

Revenue Adjustment: \$55,315

San Diego Project Heartbeat Revenue

Addition of \$55,315 in revenue associated with San Diego Project Heartbeat (SDPH) based on revised revenue projections for Fiscal Year 2015. In Fiscal Year 2015, a new marketing partnership will be in effect which governs the marketing relationship between SDPHB and an Automatic External Defibrillator (AED) vendor. An element of the marketing partnership includes an AED marketing subsidy that is distributed quarterly by the vendor to SDPHB. The anticipated increase in this subsidy as detailed in the SDPHB Marketing Partnership RFP requires an addition to Fiscal Year 2015 revenue projections.

San Diego Project Heartbeat Website

Addition of \$75,000 in one-time expenditures for professional and technical services associated with developing a website for San Diego Project Heartbeat. As a result of the transition of San Diego Project Heartbeat from Rural Metro of San Diego (formerly San Diego Medical Services Enterprise) to the Fire-Rescue Department, website services that were formerly contracted through Rural Metro will be performed by the City's established vendor, CGI. This one-time cost involves re-writing all web-based software application functionality from a non-supported operating system to a City IT standard.

Fleet Services Operating Fund*Expenditure Adjustment:* **\$233,890****Miramar Place Facility Rent**

Addition of \$233,890 in non-personnel expenditures for the reimbursement to the Environmental Services Department for rent, utilities, shop equipment maintenance, and consumables expenditures related to Fleet Division's use of the Miramar Place Facility to perform vehicle repair and maintenance services on heavy duty fire apparatus based on a new Service Level Agreement effective July 1, 2014.

Golf Course Fund*FTE Adjustment:* **(1.00)***Net Expenditure Adjustment:* **(\$19,742)****Communications Department Restructure**

Transfer of 1.00 Senior Public Information Officer and \$98,709 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure and an increase of \$78,967 in non-personnel expenditures for a net reduction of \$19,742 in expenditures.

Information Technology Fund*FTE Adjustment:* **3.00***Net Expenditure Adjustment:* **\$1,147,906****Website Update**

Addition of \$500,000 in non-personnel expenditures for the upgrade of the City's website; the total amount from the General Fund and non-general funds was transferred to the Information Technology Fund in Fiscal Year 2014. While the website upgrade project began in Fiscal Year 2014, the full cost will be incurred in Fiscal Year 2015.

Information Technology (IT) Contracts Manager

Addition of 1.00 IT Contracts Manager, \$229,991 in personnel expenditures, and \$1,700 in non-personnel expenditures to lead the IT Contract Management Section and provide contract review, negotiations, relationship management, RFPs and contract renewals.

Assistant Information Technology (IT) Contract Managers

Addition of 2.00 Assistant IT Contract Managers, \$379,462 in personnel expenditures, and \$3,400 in non-personnel expenditures to assist the IT Contract Manager and oversee daily contract management including work orders, change orders, contract document management invoice reconciliation, cost analysis, and compliance.

SAP and IT Security Training

Addition of \$50,000 in non-personnel expenditures for SAP system and IT security training for the Department of Information Technology.

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Non-Discretionary Adjustment

Reduction of \$16,647 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

Local Enforcement Agency Fund

Expenditure Adjustment: (\$2,099)

Non-Discretionary Adjustment

Reduction of \$2,099 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

Maintenance Assessment District (MAD) Funds

Net Expenditure Adjustment: \$149,415

A net addition of \$149,415 in non-personnel expenditures is included in various MAD Funds to reflect revised projections for Fiscal Year 2015.

Mission Bay Improvements Fund

Revenue Adjustment: (\$11,353)

Reduction of \$11,353 to reallocate revenues from Mission Bay Park lease revenues appropriately according to the City Charter Section 55.2.

OneSD Support Fund

Expenditure Adjustment: (\$979)

Non-Discretionary Adjustment

Reduction of \$979 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

Public Art Fund

Net Expenditure Adjustment: \$80,873

Revenue Adjustment: \$83,852

Public Art Fund Allocation

A budget neutral redistribution of \$83,852 within the Arts, Culture, and Community Festivals allocation from the TOT Fund to the Public Art Fund, and associated revenue of \$83,852 from the TOT Fund, to support artwork repair, conservation, installation, and other professional art collections management practices.

Interoffice Mail Reallocation

Reduction of \$2,979 in non-discretionary interoffice mail expenditures reallocated to the Transient Occupancy Tax Fund.

QUALCOMM Stadium Operations Fund

<i>FTE Adjustment:</i>	<i>1.00</i>
<i>Revenue Adjustment:</i>	<i>\$100,000</i>
<i>Expenditure Adjustment:</i>	<i>\$131,995</i>

Stadium Events Coordinator

Addition of 1.00 Stadium Event Coordinator, \$131,995 in associated expenditures, and \$100,000 in associated revenue to assist in administering policies and programs, including event management.

Recycling Fund

<i>FTE Adjustment:</i>	<i>(0.62)</i>
<i>Net Expenditure Adjustment:</i>	<i>(\$10,647)</i>

Communications Department Restructure

Transfer of 0.62 Public Information Officer and \$52,982 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure and an increase of \$42,335 in non-personnel expenditures for a net reduction of \$10,647 in expenditures.

Refuse Disposal Fund

<i>FTE Adjustment:</i>	<i>(0.68)</i>
<i>Net Expenditure Adjustment:</i>	<i>(\$11,572)</i>

Communications Department Restructure

Transfer of 0.68 Public Information Officer and \$58,004 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure and an increase of \$46,432 in non-personnel expenditures for a net reduction of \$11,572 in expenditures.

Regional Park Improvements Fund

<i>Revenue Adjustment:</i>	<i>\$11,353</i>
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Addition of \$11,353 to reallocate revenues from Mission Bay Park lease revenues according to the City Charter Section 55.2.

Risk Management Administration Fund

<i>Revenue Adjustment:</i>	<i>(\$750,000)</i>
<i>Expenditure Adjustment:</i>	<i>\$158,366</i>

Use of Fund Balance

Reduction of \$750,000 in revenue to reflect the one-time use of fund balance in Fiscal Year 2015.

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Investment Consulting Services

Addition of \$100,000 in non-personnel expenditures for investment consulting services for the Defined Contribution Plan's Trustee Board.

Comptroller Services

Addition of \$60,000 for a Service Level Agreement with the City Comptroller for accounting services.

Non-Discretionary Adjustment

Reduction of \$1,634 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

Seized Asset Funds

Net Expenditure Adjustment: \$289,773

Net Revenue Adjustment: \$190,000

A net addition of \$279,773 in non-personnel expenditures and \$190,000 associated revenue is included in various Seized Assets Funds to reflect revised projections for Fiscal Year 2014.

Sewer Funds

FTE Adjustment: (3.09)

Revenue Adjustment: \$6,000,000

Net Expenditure Adjustment: (\$1,634,733)

Sewer Capacity Fee Revenue

Addition of \$6.0 million in sewer capacity revenues based on improving economy and strong revenue trends.

State Revolving Fund (SRF) Debt Service

Reduction of \$2.3 million in non-personnel expenditures for SRF debt service payments for the Point Loma Grit Processing Improvements and the Pipe Rehab T-1 projects. Debt service payments will begin in Fiscal Year 2016 based on revised construction timelines.

Facility/Infrastructure Condition Assessments

Addition of \$306,000 in non-personnel expenditures for facility and infrastructure condition assessments.

Purchasing and Contracting Services

Addition of \$153,000 in non-personnel expenditures associated with a Service Level Agreement with the Purchasing & Contracting Department for staff dedicated to Public Utilities.

Support for Potable Reuse Program

Addition of \$247,500 in non-personnel expenditures to support the Potable Reuse Program and perform the Otay Reservoir Study as part of the San Vicente Reservoir Modeling for Pump-Storage Project.

Communications Department Restructure

Transfer of 0.51 Graphic Designer, 0.27 Multimedia Production Specialist, 1.53 Supervising Public Information Officer, 0.78 Senior Public Information Officer and \$351,019 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure, and an increase of \$320,937 in non-personnel expenditures for a net reduction of \$30,082 in expenditures.

Transient Occupancy Tax (TOT) Fund

<i>FTE Adjustment:</i>	<i>1.00</i>
<i>Net Expenditure Adjustment:</i>	<i>\$1,015,546</i>
<i>Revenue Adjustment:</i>	<i>\$1,096,777</i>

Revised Non-General Fund TOT Revenue

Addition of \$1.1 million in TOT revenue based on Fiscal Year 2014 TOT receipts.

One Cent Discretionary Allocation

Addition of \$219,355 in non-personnel One Cent Discretionary TOT to support the General Fund.

Four Cent Tourism Reimbursement

Addition of \$770,597 in Four Cent Discretionary TOT transfer out to reimburse the General Fund for tourism-related expenses.

Public Art Fund Allocation

A budget neutral redistribution of \$83,852 within the Arts, Culture, and Community Festivals allocation from the TOT Fund to the Public Art Fund for artwork repair, conservation, installation, and other professional art collections management practices.

Associate Management Analyst

Addition of 1.00 Associate Management Analyst and \$106,825 in associated expenditures to provide support for Special Events.

Interoffice Mail Reallocation

Addition of \$2,979 in non-discretionary interoffice mail expenditures reallocated from the Public Art Fund.

Non-Discretionary Adjustment

Reduction of \$358 in non-discretionary rent expense as result of a recalculation of the distribution of Executive Complex rent expenses between funds.

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The May Revision includes *Attachment 4* (Excerpt from Council Policy 100-03: Transient Occupancy Tax) and *Attachment 5* (Transient Occupancy Tax Fund Allocations) for Fiscal Year 2015. Council Policy 100-03 directs the distribution and appropriation of TOT funds.

- **Arts, Culture, and Community Festivals – Programs**
Allocation of \$7.5 million to Arts, Culture, and Community Festivals for programs and organizations in the categories of Organizational Support and Creative Communities.
- **Economic Development - Programs**
Allocation of \$2.1 million to Economic Development Programs for programs and organizations in the areas of Citywide Economic Development and Economic Development and Tourism Support.

Water Utility Fund

<i>FTE Adjustment:</i>	<i>(3.91)</i>
<i>Net Expenditure Adjustment:</i>	<i>\$846,071</i>
<i>Revenue Adjustment:</i>	<i>\$8,637,900</i>

State Revolving Fund (SRF) Revenue

Addition of \$4.6 million in SRF revenue proceeds anticipated to be received in Fiscal Year 2015 based on revised construction timelines.

Water Capacity Fee Revenue

Addition of \$4.0 million in water capacity revenues based on improving economy and strong revenue trends.

Facility/Infrastructure Condition Assessments

Addition of \$294,000 for facility and infrastructure condition assessment projects.

Support for Potable Reuse Program

Addition of \$247,500 in non-personnel expenditures to support the Potable Reuse Program and perform the Otay Reservoir Study as part of the San Vicente Reservoir Modeling for Pump-Storage Project.

Lead and Asbestos Removal

Addition of \$200,000 in non-personnel expenditures for the removal of lead and asbestos at Public Utility Water Branch-owned facilities in San Pasqual.

Purchasing and Contracting Services

Addition of \$147,000 in non-personnel expenditures associated with a Service Level Agreement with the Purchasing & Contracting Department for staff dedicated to Public Utilities.

Communications Department Restructure

Transfer of 0.49 Graphic Designer, 0.73 Multimedia Production Specialist, 1.47 Supervising Public Information Officer, 1.22 Senior Public Information Officer and \$435,590 in associated personnel expenditures to the General Fund as a result of the Communications Department restructure and an increase of \$308,350 in non-personnel expenditures for a net reduction of \$127,240 in expenditures.

Defined Contribution Retirement Plan Adjustment

Addition of \$84,811 in personnel expenditures to reflect Fiscal Year 2015 projected personnel expenditures for employees eligible to participate in the defined contribution retirement plan.

Zoological Exhibits Maintenance Fund

Net Expenditure Adjustment: **\$153,000**

Revenue Adjustment: **\$153,000**

Adjustment to Zoological Exhibits

Addition of \$153,000 in expenditures and revenues to reflect revised projections for Fiscal Year 2015.

CAPITAL IMPROVEMENTS PROGRAM (CIP)

Adjustments to capital improvement projects are primarily due to the identification of additional funding, re-prioritization, or correction of proposed allocations. The Fiscal Year 2015 May Revision CIP adjustments total an increase of \$12.3 million to the Fiscal Year 2015 Proposed CIP Budget. *Attachment 6 - FY15 CIP May Revision Adjustments* provides an itemized list of the changes by project along with a brief description of each change.

Underfunded Projects (Waterfall List)

The following projects received funding in the May Revision and therefore have been removed from the Underfunded Projects list since the projects are now fully funded: Old Otay Mesa Road – Westerly (S00870) received \$2.2 million in TransNet funding, Trail for All People (S13001) received \$100,000 in General Fund funding, and Silver Wing NP Sports Field/Lighting (S11051) received \$600,000 in General Fund funding. Also, three new projects have been added to the Underfunded Projects list including Resurfacing of City Streets (AID00005), New Walkways (AIK00001), and Concrete Streets (AID00006). *Attachment 7 - FY15 Underfunded Projects (Waterfall List)* includes the updated list.

Planned Construction Contracts

The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2015 has been updated as shown in *Attachment 8 – FY 2015 Construction Contracts List*.

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Attachments:

1. FY 2015 General Fund Reserve Estimates
2. FY 2015 Mayor's May Revision Summary Table
3. FY 2015 Public Liability Reserve Estimates
4. Excerpt from Council Policy 100-03: Transient Occupancy Tax
5. FY 2015 Transient Occupancy Tax Fund Allocations
6. FY 2015 CIP May Revision Adjustments
7. FY 2015 Underfunded Projects (Waterfall List)
8. FY 2015 Construction Contracts List

cc: Honorable Mayor Kevin Faulconer
Stephen Puetz, Chief of Staff
Stacey LoMedico, Assistant Chief Operating Officer
Tony Heinrichs, Deputy Chief Operating Officer
Jeff Sturak, Deputy Chief Operating Officer
Ron Villa, Deputy Chief Operating Officer
Andrea Tevlin, Independent Budget Analyst
Brian Pepin, Director of Council Affairs
Department Directors
Tracy McCraner, Financial Management Director
Julio Canizal, Deputy Director of Financial Management
Irina Kumits, Deputy Director of Financial Management
Financial Management Staff

FY 2015 General Fund Reserve Estimates

in millions

Description	Amount	Revenue % ¹
FY 2013 Ending Unrestricted Fund Balance	\$ 179.5	16.8%
FY 2014 Projected Activity		
Projected Revenue	1,268.1	
Projected Expenditures	(1,258.3)	
	\$ 9.9	
Loan to Successor Agency	\$ (21.1)	
FY 2014 Projected Ending Unrestricted Fund Balance	\$ 168.3	15.7%
Emergency Reserve	85.6	8.0%
Stability Reserve	64.2	6.0%
FY 2015 Projected Reserve Level	\$ 149.8	14.0%
FY 2014 Projected Excess Equity ²	18.5	
Community Projects, Programs and Services	(1.7)	
Public Liability Reserve Contribution	(12.8)	
FY 2015 Projected Excess Equity	\$ 4.0	

¹ The General Fund Reserve percentage calculation and measurement target is based on the most recent three year average of annual audited General Fund operating revenues.

² Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue.

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GENERAL FUND	DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
	Analytics and Performance Management	Analytics and Performance Management Director	1.00	\$ 218,522	\$ -	\$ 218,522	\$ -
	Analytics and Performance Management Total		1.00	\$ 218,522	\$ -	\$ 218,522	\$ -
	City Attorney	Defined Contribution Retirement Plan Adjustment	-	\$ 105,494	\$ -	\$ 105,494	\$ -
		Revenue Projection Reduction	-	\$ -	\$ -	\$ -	\$ (1,400,000)
	City Attorney Total		-	\$ 105,494	\$ -	\$ 105,494	\$ (1,400,000)
	City Clerk	Non-Standard Hour Positions	0.28	\$ 11,429	\$ -	\$ 11,429	\$ -
	City Clerk Total		0.28	\$ 11,429	\$ -	\$ 11,429	\$ -
	City Treasurer	Public Information Clerk Reduction	(1.00)	\$ (74,130)	\$ -	\$ (74,130)	\$ (74,130)
	City Treasurer Total		(1.00)	\$ (74,130)	\$ -	\$ (74,130)	\$ (74,130)
		Deferred Capital Debt Service	-	\$ -	\$ (1,700,000)	\$ (1,700,000)	\$ -
		Labor Contracts Negotiation	-	\$ -	\$ 50,000	\$ 50,000	\$ -
		County of San Diego Property Tax Administration Fees	-	\$ -	\$ 318,217	\$ 318,217	\$ -
		Public Liability Fund Reserve Transfer	-	\$ -	\$ 12,800,000	\$ 12,800,000	\$ -
		Regional Water Quality Control Board Settlement	-	\$ -	\$ 246,367	\$ 246,367	\$ -
		Rent Expenditure	-	\$ -	\$ 118,081	\$ 118,081	\$ -
	Citywide Program Expenditures Total		-	\$ -	\$ 11,832,665	\$ 11,832,665	\$ -
	Communications	Communications Department Restructure	22.00	\$ 2,286,887	\$ 60,000	\$ 2,346,887	\$ 1,372,033
		Communications Director	1.00	\$ 218,522	\$ -	\$ 218,522	\$ -
		Senior Public Information Officer	1.00	\$ 98,709	\$ -	\$ 98,709	\$ 80,000
	Communications Total		24.00	\$ 2,604,118	\$ 60,000	\$ 2,664,118	\$ 1,452,033
	Council Administration	Council Representative 1	1.00	\$ 85,283	\$ -	\$ 85,283	\$ -
		Information Systems Analyst 3	1.00	\$ 126,742	\$ -	\$ 126,742	\$ -
	Council Administration Total		2.00	\$ 212,025	\$ -	\$ 212,025	\$ -
	Council District 1 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (14,547)	\$ (14,547)	\$ -
	Council District 1 - CPCS Total		-	\$ -	\$ (14,547)	\$ (14,547)	\$ -
	Council District 2 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 64,069	\$ 64,069	\$ -
	Council District 2 - CPCS Total		-	\$ -	\$ 64,069	\$ 64,069	\$ -
	Council District 3 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (151,177)	\$ (151,177)	\$ -
	Council District 3 - CPCS Total		-	\$ -	\$ (151,177)	\$ (151,177)	\$ -
	Council District 4 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 3,231	\$ 3,231	\$ -
	Council District 4 - CPCS Total		-	\$ -	\$ 3,231	\$ 3,231	\$ -
	Council District 5 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (21,576)	\$ (21,576)	\$ -
	Council District 5 - CPCS Total		-	\$ -	\$ (21,576)	\$ (21,576)	\$ -
	Council District 6 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (909)	\$ (909)	\$ -
	Council District 6 - CPCS Total		-	\$ -	\$ (909)	\$ (909)	\$ -
	Council District 7 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (24,713)	\$ (24,713)	\$ -
	Council District 7 - CPCS Total		-	\$ -	\$ (24,713)	\$ (24,713)	\$ -
	Council District 8 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ 10,083	\$ 10,083	\$ -
	Council District 8 - CPCS Total		-	\$ -	\$ 10,083	\$ 10,083	\$ -
	Council District 9 - CPCS	Community Projects, Programs, and Services Adjustment	-	\$ -	\$ (4,324)	\$ (4,324)	\$ -
	Council District 9 - CPCS Total		-	\$ -	\$ (4,324)	\$ (4,324)	\$ -
	Debt Management	Financial Advisor Contract	-	\$ -	\$ 52,000	\$ 52,000	\$ -
	Debt Management Total		-	\$ -	\$ 52,000	\$ 52,000	\$ -
		CONNECT2Careers	-	\$ -	\$ (50,000)	\$ (50,000)	\$ -
		Economic Development Director	1.00	\$ 218,522	\$ -	\$ 218,522	\$ -
		Homeless Triage Beds	-	\$ -	\$ 150,000	\$ 150,000	\$ -
		National Geographic Film Support	-	\$ -	\$ 50,000	\$ 50,000	\$ 50,000
		Sustainability Program Manager	1.00	\$ 201,992	\$ -	\$ 201,992	\$ -
		Transfer to Civic San Diego	-	\$ -	\$ 300,000	\$ 300,000	\$ -
	Economic Development Total		2.00	\$ 420,514	\$ 450,000	\$ 870,514	\$ 50,000
	Environmental Services	Communications Department Restructure	(0.70)	\$ (59,719)	\$ -	\$ (59,719)	\$ -
	Environmental Services Total		(0.70)	\$ (59,719)	\$ -	\$ (59,719)	\$ -
	Financial Management	Non-Discretionary Adjustment	-	\$ -	\$ 22,703	\$ 22,703	\$ -
	Financial Management Total		-	\$ -	\$ 22,703	\$ 22,703	\$ -

FY 2015 MAYOR'S MAY REVISION SUMMARY TABLE

GENERAL FUND	DEPARTMENT TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
		Defined Contribution Retirement Plan Adjustment	-	\$ 310,075	\$ -	\$ 310,075	\$ -
		Emergency Operations Equipment	-	\$ -	\$ 277,403	\$ 277,403	\$ -
		Fire Vessel Repair	-	\$ -	\$ 60,000	\$ 60,000	\$ -
Fire-Rescue		Personal Protective Equipment	-	\$ -	\$ 441,000	\$ 441,000	\$ -
		Revenue Adjustment	-	\$ -	\$ -	\$ -	\$ 143,000
		Safety Sales Tax	-	\$ -	\$ -	\$ -	\$ 4,133
		Windansea Lifeguard	(2.30)	\$ (6,584)	\$ -	\$ (6,584)	\$ -
Fire-Rescue Total			(2.30)	\$ 303,491	\$ 778,403	\$ 1,081,894	\$ 147,133
General Fund Departments		Risk Management Administration Contribution	-	\$ (494,875)	\$ -	\$ (494,875)	\$ -
General Fund Departments Total			(1.00)	\$ (18,233)	\$ -	\$ (18,233)	\$ -
Library		Communications Department Restructure	(1.00)	\$ (118,233)	\$ -	\$ (118,233)	\$ -
Library Total			-	\$ -	\$ -	\$ -	\$ -
Major Revenues		Property Tax Revenue	-	\$ -	\$ -	\$ -	\$ 7,173,188
		Property Transfer Tax Revenue	-	\$ -	\$ -	\$ -	\$ 20,948
		Reimbursement from Convention Center Phase III CIP	-	\$ -	\$ -	\$ -	\$ 500,000
		Transient Occupancy Tax (TOT) Revenue	-	\$ -	\$ -	\$ -	\$ 1,425,810
Major Revenues Total			-	\$ -	\$ -	\$ -	\$ 9,119,946
Neighborhood Services		Reclassification of Executive Director	-	\$ 54,841	\$ -	\$ 54,841	\$ -
Neighborhood Services Total			-	\$ 54,841	\$ -	\$ 54,841	\$ -
Office of the Mayor		Mayor Representative 2s	2.00	\$ 248,290	\$ -	\$ 248,290	\$ -
Office of the Mayor Total			2.00	\$ 248,290	\$ -	\$ 248,290	\$ -
		Defined Contribution Retirement Plan Adjustment	-	\$ -	\$ -	\$ -	\$ 57,368
		La Jolla Bird Cleanup	-	\$ -	\$ 50,000	\$ 50,000	\$ -
Park & Recreation		San Ysidro Park Funding Reallocation	(0.30)	\$ (19,168)	\$ 19,168	\$ -	\$ -
		Silver Wing Neighborhood Park Sports Field and Security Lighting Project	-	\$ -	\$ 600,000	\$ 600,000	\$ -
		Support for Brush Management	-	\$ -	\$ 500,000	\$ 500,000	\$ -
		Terrasanta Community Park Sports Field Lighting Project	-	\$ -	\$ 47,000	\$ 47,000	\$ -
		Trail for All People Project	-	\$ -	\$ 100,000	\$ 100,000	\$ -
		Transient Occupancy Tax Reimbursement	-	\$ -	\$ -	\$ -	\$ 720,597
		Wightman Street Neighborhood Park Project	-	\$ -	\$ 970,000	\$ 970,000	\$ -
Park & Recreation Total			(0.30)	\$ 38,200	\$ 2,286,168	\$ 2,324,368	\$ 720,597
Planning and Neighborhoods		Communications Department Restructure	(1.00)	\$ (94,221)	\$ -	\$ (94,221)	\$ -
		Deputy Director Reduction	(1.00)	\$ (205,592)	\$ -	\$ (205,592)	\$ -
Planning and Neighborhoods Total		Reclassification of Associate Planner to Assistant Traffic Engineer	(2.00)	\$ (298,056)	\$ -	\$ (298,056)	\$ -
Police		County of San Diego Animal Services Contract	-	\$ -	\$ 461,000	\$ 461,000	\$ -
		Defined Contribution Retirement Plan Adjustment	-	\$ 619,830	\$ -	\$ 619,830	\$ -
		Helicopter Maintenance Support	-	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -
		Safety Sales Tax	-	\$ -	\$ -	\$ -	\$ 4,132
Police Total			-	\$ 619,830	\$ 1,961,000	\$ 2,580,830	\$ 4,132
Public Utilities		San Dieguito River Park JPA	-	\$ -	\$ 254,100	\$ 254,100	\$ -
Public Utilities Total			-	\$ -	\$ 254,100	\$ 254,100	\$ -
Public Works - General Services		Reclassification of Facilities Positions	-	\$ 35,346	\$ -	\$ 35,346	\$ -
Public Works - General Services Total		Relocation/Tenant Improvements	-	\$ -	\$ 500,000	\$ 500,000	\$ -
Real Estate Assets		Non-Discretionary Adjustment	-	\$ 35,346	\$ 500,000	\$ 535,346	\$ -
Real Estate Assets Total			-	\$ 35,346	\$ (22,703)	\$ (22,703)	\$ -
Transportation & Storm Water		Communications Department Restructure	(4.00)	\$ (416,587)	\$ -	\$ (416,587)	\$ -
		Defined Contribution Retirement Plan Adjustment	-	\$ 59,875	\$ -	\$ 59,875	\$ -
		Installation of City Street Lights	-	\$ -	\$ 1,000,000	\$ 1,000,000	\$ -
		Trench Cut Fees	-	\$ -	\$ 175,000	\$ 175,000	\$ -
Transportation & Storm Water Total			(4.00)	\$ (356,712)	\$ 1,175,000	\$ 818,288	\$ -
General Fund Total			19.98	\$ 3,470,375	\$ 19,209,473	\$ 22,679,848	\$ 10,019,711

Attachment D

FY 2015 MAYOR'S MAY REVISION SUMMARY TABLE²

Attachment 2

NON-GENERAL FUNDS		FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
Airports Fund		Property Agent		1.00	\$ 120,064	\$ -	\$ 120,064	\$ -
Airports Fund Total				1.00	\$ 120,064	\$ -	\$ 120,064	\$ -
Central Stores Fund		Non-Discretionary Adjustment		-	\$ -	(70)	(70)	-
Central Stores Fund Total				-	\$ -	(70)	(70)	-
Civita MAD Fund		Projected Non-Personnel Expenditures		-	\$ -	(18,175)	(18,175)	-
Civita MAD Fund Total				-	\$ -	(18,175)	(18,175)	-
Development Services Fund		Communications Department Restructure		(2.00)	\$ (223,811)	\$ 179,049	\$ (44,762)	\$ -
		Defined Contribution Retirement Plan Adjustment		-	\$ -	-	-	-
		Development Fee Revenue		-	\$ 52,064	-	52,064	-
		Operating Reserve Contribution		-	\$ -	-	-	2,809,995
				-	\$ -	158,226	158,226	-
Development Services Fund Total				(2.00)	\$ (171,747)	\$ 337,275	\$ 165,528	\$ 2,809,995
Energy Conservation Program Fund		Regional Energy Network Consultant		-	\$ -	100,000	100,000	-
Energy Conservation Program Fund Total				-	\$ -	100,000	100,000	-
Engineering & Capital Projects Fund		Communications Department Restructure		(4.00)	\$ (378,007)	\$ 302,406	\$ (75,601)	\$ -
Engineering & Capital Projects Fund Total				(4.00)	\$ (378,007)	\$ 302,406	\$ (75,601)	\$ -
Facilities Financing Fund		Non-Discretionary Adjustment		-	\$ -	(14,579)	(14,579)	-
Facilities Financing Fund Total				-	\$ -	(14,579)	(14,579)	-
Fire/Emergency Medical Services Transport Program Fund		San Diego Project Heartbeat Revenue		-	\$ -	-	-	55,315
		San Diego Project Heartbeat Website		-	\$ -	-	-	-
Fire/Emergency Medical Services Transport Program Fund Total				-	\$ -	75,000	75,000	-
Fleet Services Operating Fund		Miramar Place Facility Rent		-	\$ -	233,890	233,890	-
Fleet Services Operating Fund Total				-	\$ -	233,890	233,890	-
Golf Course Fund		Communications Department Restructure		(1.00)	\$ (98,709)	\$ 78,967	\$ (19,742)	\$ -
Golf Course Fund Total				(1.00)	\$ (98,709)	\$ 78,967	\$ (19,742)	\$ -
Information Technology Fund		Assistant Information Technology (IT) Contract Managers		2.00	\$ 379,462	\$ 3,400	\$ 382,862	\$ -
		Information Technology (IT) Contracts Manager		1.00	\$ 229,991	\$ 1,700	\$ 231,691	\$ -
		Non-Discretionary Adjustment		-	\$ -	(16,647)	(16,647)	-
		SAP and IT Security Training		-	\$ -	50,000	50,000	-
		Website Update		-	\$ -	500,000	500,000	-
Information Technology Fund Total				3.00	\$ 609,453	\$ 538,453	\$ 1,147,906	\$ -
Local Enforcement Agency Fund		Non-Discretionary Adjustment		-	\$ -	(2,099)	(2,099)	-
Local Enforcement Agency Fund Total				-	\$ -	(2,099)	(2,099)	-
Metropolitan Sewer Utility Fund		Communications Department Restructure		(2.19)	\$ (247,018)	\$ 207,665	\$ (39,353)	\$ -
		Facility/Infrastructure Condition Assessments		-	\$ -	198,000	198,000	-
		Purchasing and Contracting Services		-	\$ -	99,000	99,000	-
		State Revolving Fund (SRF) Debt Service		-	\$ -	(2,078,843)	(2,078,843)	-
		Support for Potable Reuse Program		-	\$ -	247,500	247,500	-
Metropolitan Sewer Utility Fund Total				(2.19)	\$ (247,018)	\$ (1,326,678)	\$ (1,573,696)	\$ -
Mission Bay Improvements Fund		Revenue Adjustment		-	\$ -	-	-	(11,353)
Mission Bay Improvements Fund Total				-	\$ -	-	-	(11,353)
Municipal Sewer Revenue Fund		Communications Department Restructure		(0.90)	\$ (104,001)	\$ 113,272	\$ 9,271	\$ -
		Facility/Infrastructure Condition Assessments		-	\$ -	108,000	108,000	-
		Purchasing and Contracting Services		-	\$ -	54,000	54,000	-
		Sewer Capacity Fee Revenue		-	\$ -	-	-	6,000,000
		State Revolving Fund (SRF) Debt Service		-	\$ -	(232,308)	(232,308)	-
Municipal Sewer Revenue Fund Total				(0.90)	\$ (104,001)	\$ 42,964	\$ (61,037)	\$ 6,000,000
Non-General Fund Departments		Risk Management Administration Contribution		-	\$ (255,125)	-	(255,125)	-
Non-General Fund Departments Total				-	\$ (255,125)	-	(255,125)	-
OneSD Support Fund		Non-Discretionary Adjustment		-	\$ -	(979)	(979)	-
OneSD Support Fund Total				-	\$ -	(979)	(979)	-
Public Art Fund		Interoffice Mail Reallocation		-	\$ -	(2,979)	(2,979)	-
Public Art Fund Total		Public Art Fund Allocation		-	\$ -	83,852	83,852	83,852
QUALCOMM Stadium Operations Fund		Stadium Events Coordinator		1.00	\$ 131,995	\$ -	\$ 131,995	\$ 100,000
QUALCOMM Stadium Operations Fund Total				1.00	\$ 131,995	\$ -	\$ 131,995	\$ 100,000

FY 2015 MAYOR'S MAY REVISION SUMMARY TABLE

Attachment 2

NON-GENERAL FUNDS	FUND TITLE	BUDGET ADJUSTMENT	FTE	PE	NPE	EXP	REVENUE
	Recycling Fund	Communications Department Restructure	(0.62)	\$ (52,982)	\$ 42,335	\$ (10,647)	\$ -
	Recycling Fund Total		(0.62)	\$ (52,982)	\$ 42,335	\$ (10,647)	\$ -
	Refuse Disposal Fund	Communications Department Restructure	(0.68)	\$ (58,004)	\$ 46,432	\$ (11,572)	\$ -
	Refuse Disposal Fund Total		(0.68)	\$ (58,004)	\$ 46,432	\$ (11,572)	\$ -
	Regional Park Improvements Fund	Revenue Adjustment	-	\$ -	\$ -	\$ -	\$ 11,353
	Regional Park Improvements Fund Total		-	\$ -	\$ -	\$ -	\$ 11,353
	Risk Management Administration Fund	Comptroller Services	-	\$ -	\$ 60,000	\$ -	\$ -
		Investment Consulting Services	-	\$ -	\$ 100,000	\$ 100,000	\$ -
		Non-Discretionary Adjustment	-	\$ -	\$ (1,634)	\$ (1,634)	\$ -
		Use of Fund Balance	-	\$ -	\$ -	\$ -	\$ (750,000)
	Risk Management Administration Fund Total		-	\$ -	\$ 158,366	\$ 158,366	\$ (750,000)
	Scripts/Miramar Ranch MAD Fund	Projected Non-Personnel Expenditures	-	\$ -	\$ 17,590	\$ 17,590	\$ -
	Scripts/Miramar Ranch MAD Fund Total		-	\$ -	\$ 17,590	\$ 17,590	\$ -
	Seized Assets - California Fund	Revised Revenue and Expenditure Projections	-	\$ -	\$ 1,919	\$ 1,919	\$ 1,881
	Seized Assets - California Fund Total		-	\$ -	\$ 1,919	\$ 1,919	\$ 1,881
	Seized Assets - Federal DOJ Fund	Revised Revenue and Expenditure Projections	-	\$ -	\$ 268,667	\$ 268,667	\$ 169,307
	Seized Assets - Federal DOJ Fund Total		-	\$ -	\$ 268,667	\$ 268,667	\$ 169,307
	Seized Assets - Federal Treasury Fund	Revised Revenue and Expenditure Projections	-	\$ -	\$ 19,187	\$ 19,187	\$ 18,812
	Seized Assets - Federal Treasury Fund Total		-	\$ -	\$ 19,187	\$ 19,187	\$ 18,812
	Torrey Highlands MAD Fund	Projected Non-Personnel Expenditures	-	\$ -	\$ 150,000	\$ 150,000	\$ -
	Torrey Highlands MAD Fund Total		-	\$ -	\$ 150,000	\$ 150,000	\$ -
	Transient Occupancy Tax Fund	Associate Management Analyst	1.00	\$ 106,825	\$ -	\$ 106,825	\$ -
		Four Cent Tourism Reimbursement	-	\$ -	\$ 770,597	\$ 770,597	\$ -
		Interoffice Mail Reallocation	-	\$ -	\$ 2,979	\$ 2,979	\$ -
		Non-Discretionary Adjustment	-	\$ -	\$ (358)	\$ (358)	\$ -
		One Cent Discretionary Allocation	-	\$ -	\$ 219,355	\$ 219,355	\$ -
		Public Art Fund Allocation	-	\$ -	\$ (83,852)	\$ (83,852)	\$ -
		Revised Non-General Fund TOT Revenue	-	\$ -	\$ -	\$ -	\$ 1,096,777
	Transient Occupancy Tax Fund Total		1.00	\$ 106,825	\$ 908,721	\$ 1,015,546	\$ 1,096,777
	Water Utility Operating Fund	Communications Department Restructure	(3.91)	\$ (435,590)	\$ 308,350	\$ (127,240)	\$ -
		Defined Contribution Retirement Plan Adjustment	-	\$ 84,811	\$ -	\$ 84,811	\$ -
		Facility/Infrastructure Condition Assessments	-	\$ -	\$ 294,000	\$ 294,000	\$ -
		Lead and Asbestos Removal	-	\$ -	\$ 200,000	\$ 200,000	\$ -
		Purchasing and Contracting Services	-	\$ -	\$ 147,000	\$ 147,000	\$ -
		State Revolving Fund (SRF) Revenue	-	\$ -	\$ -	\$ -	\$ 4,637,900
		Support for Potable Reuse Program	-	\$ -	\$ 247,500	\$ 247,500	\$ -
		Water Capacity Fee Revenue	-	\$ -	\$ -	\$ -	\$ 4,000,000
	Water Utility Operating Fund Total		(3.91)	\$ (350,779)	\$ 1,196,850	\$ 846,071	\$ 8,637,900
	Zoological Exhibits Maintenance Fund	Adjustment to Zoological Exhibits	-	\$ -	\$ 153,000	\$ 153,000	\$ 153,000
	Zoological Exhibits Maintenance Fund Total		-	\$ -	\$ 153,000	\$ 153,000	\$ 153,000
	Non-General Fund Total		(9.30)	\$ (748,035)	\$ 3,390,315	\$ 2,642,280	\$ 18,376,839
	City Total		10.68	\$ 2,722,340	\$ 22,599,788	\$ 25,322,128	\$ 28,396,550

Fiscal Year 2015 Public Liability Reserve Estimates

in millions

Description	Amount	Liability % ¹
Public Liability Reserve (May 2, 2014)	\$ 35.4	
FY 2014 Projected Public Liability Reserve	\$ 35.4	37.0%
FY 2015 Projected Activity		
Excess Equity Contribution - 50%	12.8	
Compliance Claims	(9.5)	
	\$ 3.3	
FY 2015 Projected Public Liability Reserve	\$ 38.7	40.0%

¹ The Public Liability Reserve percentage calculation and measurement target is based on the most recent three year average of the annual actuarial liability valuations.

ATTACHMENT 4
Excerpt from Council Policy 100-03: Transient Occupancy Tax
Attachment A: General Requirements and Conditions
Section B: Funding

1. Expenses must be both incurred and paid by an organization before the City will release funding to the organization, except as otherwise may be provided.
2. Expenses must be incurred during the City's fiscal year (July 1 - June 30) for which the program is funded, except as otherwise may be provided.
3. City funds may not be used for alcoholic beverages. In addition, City funds may not be used for travel, meals, lodging, or entertainment expenses, except as otherwise may be provided. Waivers to this provision will be considered for expenditures within the Economic Development Program categories. Organizations receiving waivers may use City funds for travel, meals, or lodging within the following parameters:
 - a. Travel – when use of public air carrier transport is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of coach airfare only. City funds may not be applied toward any upgrades.
 - b. Meals – when provision of meals is required in order to perform the contractual scope of services to the City, City funds may be applied toward a maximum of \$50 per day per person for meals (excluding sales tax and a maximum 15% gratuity, which are also eligible expenses). This daily maximum is further limited by meal, as follows: \$10, \$15, and \$25 are the maximum City funds that can be applied toward breakfast, lunch, and dinner, respectively, per person. If alcoholic beverages are consumed with meals, they may not be paid for with City funds. In the event that meals are provided to individuals who are not members of the funded organization within the scope of a business development meeting, documentation containing the purpose of the meeting, the benefit to the City, and a list of attendees must be provided to the City in order for City funding to be utilized.
 - c. Lodging – when out-of-town lodging is required in order to perform the contractual scope of services to the City, City funds may be applied toward the equivalent of the cost of a standard room in a business class hotel, or toward the conference rates of the host hotel when attending a conference.
 - d. Sponsorships – the City acknowledges the business requirement of event sponsorships by promotional organizations in order to market San Diego as a convention destination in a highly competitive market, and to attract businesses to

Attachment D

the region. The primary objective of a funded organization's participation in such events is to gain exposure for San Diego and secure access to important decision makers representing prominent convention groups and businesses. Financial sponsorship of such events is an acceptable application of City funds. If alcoholic beverages are consumed during event sponsorships, they may not be paid for with City funds.

4. City funds will be used only to assist an organization in its annual operating program or in its sponsorship of special events. City funding will not be used for capital or equipment outlay, for the purchase of awards, trophies, gifts, or uniforms, nor for the buildup of reserves.
5. Matching fund requirements will be determined by the appropriate application process as called for in the specific funding guidelines within each funding category, if applicable.
6. Organizations requesting funds should possess, at a minimum, a three-year track record of operations. Annual requests for funding may be for one-time events or projects, though applicant organizations must have a three-year history.

Fiscal Year 2015 Transient Occupancy Tax Fund Allocations

ORGANIZATION/PROGRAM	FY 2015 Allocation
Arts, Culture, and Community Festivals - Organizational Support	
Actors Alliance of San Diego	\$ 2,394
AjA Project, The	\$ 22,299
Art of Elan	\$ 7,591
Athenaeum Music & Arts Library dba Athenaeum Music & Arts Library	\$ 114,572
Bach Collegium San Diego	\$ 6,820
Balboa Park Cultural Partnership	\$ 66,585
Balboa Park Online Collaborative	\$ 59,260
California Ballet Association, Inc.	\$ 102,318
Camarada, Inc.	\$ 9,207
Center for World Music	\$ 27,299
City Ballet, Inc	\$ 55,314
Classics for Kids	\$ 26,714
Cygnnet Theatre Company	\$ 114,092
Diversionsary Theatre Productions, Inc.	\$ 48,582
Finest City Performing Arts, Inc. dba: San Diego Gay Men's Chorus	\$ 23,633
Flying Leatherneck Museum	\$ 15,509
Gaslamp Quarter Historical Foundation	\$ 32,242
Japanese Friendship Garden	\$ 75,543
La Jolla Chapter, SPEBSQSA, Inc.dba Pacific Coast harmony	\$ 3,411
La Jolla Historical Society	\$ 41,335
La Jolla Music Society	\$ 196,913
La Jolla Symphony & Chorus	\$ 36,383
Mainly Mozart	\$ 108,734
Malashock Dance	\$ 32,008
Maritime Museum	\$ 208,243
Media Arts Center San Diego	\$ 62,589
Mingei International, Inc.	\$ 187,964
Mojalet Dance Collective	\$ 10,676
Mo'olelo Performing Arts Company	\$ 27,696
Moxie Theatre	\$ 14,847
Museum of Contemporary Art SD	\$ 282,214
Museum of Photographic Arts	\$ 140,651
New Children's Museum, The	\$ 141,130
NTC Foundation	\$ 50,231
Old Globe Theatre, The	\$ 422,308
Outside the Lens	\$ 9,244
Pacific Arts Movement	\$ 60,625
Persian Cultural Center	\$ 30,573
PGK Project, The	\$ 8,832

	FY 2015 Allocation
Arts, Culture, and Community Festivals - Organizational Support (continued)	
Playwrights Project	\$ 34,138
Prophet World Beat Productions	\$ 18,486
Reuben H. Fleet Science Center	\$ 261,323
SACRA/PROFANA	\$ 1,627
Samahan Filipino American	\$ 3,704
San Diego Air & Space Museum	\$ 255,188
San Diego Archaeological Center	\$ 20,529
San Diego Art Institute	\$ 43,346
San Diego Automotive Museum	\$ 69,421
San Diego Ballet	\$ 30,375
San Diego Center for Jewish Culture	\$ 117,973
San Diego Children's Choir	\$ 29,543
San Diego Chinese Historical Society	\$ 17,125
San Diego Civic Youth Ballet	\$ 36,987
San Diego Dance Theater	\$ 31,358
San Diego Guild of Puppetry, Inc.	\$ 6,503
San Diego Historical Society	\$ 105,251
San Diego Junior Theatre	\$ 81,508
San Diego Master Chorale, Inc.	\$ 12,467
San Diego Model Railroad Museum	\$ 44,928
San Diego Museum Council, Inc.	\$ 13,410
San Diego Museum of Art	\$ 310,301
San Diego Museum of Man	\$ 150,221
San Diego Opera Association	\$ 160,000
San Diego Repertory Theatre, Inc.	\$ 169,965
San Diego Society of Natural History dba SD Natural History Museum	\$ 351,013
San Diego Symphony	\$ 389,967
San Diego Watercolor Society	\$ 26,519
San Diego Winds	\$ 3,818
San Diego Women's Chorus	\$ 5,713
San Diego Writers Ink	\$ 13,480
San Diego Young Artists Music	\$ 10,676
San Diego Youth Symphony	\$ 87,538
Save Our Heritage Organisation	\$ 67,009
Scripps Ranch Theatre	\$ 16,609
So Say We All	\$ 1,676
Space 4 Art	\$ 9,557
Spreckels Organ Society	\$ 19,870
Tap Fever Studios	\$ 3,246
Theater and Arts Foundation dba La Jolla Playhouse	\$ 399,779
Timken Museum of Art	\$ 109,909
Unlimited Jazz Dance Productions dba Patricia Rincon Dance Collective	\$ 7,991
Villa Musica	\$ 32,811

Attachment D

Attachment 5

FY 2015 Allocation

Arts, Culture, and Community Festivals - Organizational Support (continued)

Westwind Brass, Inc.	\$ 6,971
Women's History Reclamation Project dba Women's Museum of CA	\$ 17,041
Young Audiences of San Diego	\$ 46,905
Young Audiences of San Diego	
Arts, Culture, and Community Festivals - Organizational Support Total	\$ 6,540,356

Arts, Culture, and Community Festivals - Creative Communities San Diego

America's Finest City Dixieland Jazz Society	\$ 48,501
Armed Services YMCA of the U.S.A.	\$ 79,366
Asian Story Theater Incorporated	\$ 8,481
Balboa Park Conservancy, The	\$ 32,909
Bon Temps Social Club of San Diego, The	\$ 79,366
Cabrillo Festival, Inc.	\$8,467
Capoeira Institute	\$ 20,779
Casa Familiar	\$ 10,819
College Area Economic Development Corporation	\$ 9,668
contACT Arts	\$ 18,655
Cooper Family Foundation, The	\$ 4,905
Culture Shock Dance Troupe	\$ 6,787
Guitars in the Classroom	\$ 2,159
Hillcrest Business Improvement Association Incorporated	\$ 27,671
Indian Fine Arts Academy of San Diego	\$ 24,400
Italian American Art and Culture Association of San Diego	\$ 20,946
Jacobs and Cushman San Diego Food Bank, The	\$ 32,909
Kalusugan Community Services	\$ 21,203
La Jolla Art & Wine Festival	\$ 16,846
Linda Vista Multi-Cultural Fair, Inc.	\$ 9,389
Little Italy Association	\$ 30,447
Little Saigon Foundation	\$ 20,885
Mariachi Juvenil de San Diego	\$ 9,418
Media Heritage, Inc. dba Filmout San Diego	\$ 17,757
Musicians for Education	\$ 14,961
Ocean Beach Merchant's Association, Inc.	\$ 29,072
Pacific Beach Community Development Corporation dba Discover Pacific Beach	\$ 18,179
Pacific Southwest Wildlife Arts, Inc.	\$ 12,723
PASACAT	\$ 5,545
Point Loma Summer Concerts	\$ 17,223
Rancho de los Penasquitos Town Council, Inc.	\$ 8,076
Rolando Community Council, Inc.	\$ 6,523
San Diego Audubon Society	\$ 25,417
San Diego Chinese Center	\$ 9,432
San Diego City College Foundation	\$ 1,758
San Diego Earth Day	\$ 28,369

	FY 2015 Allocation
Arts, Culture, and Community Festivals - Creative Communities San Diego (continued)	
San Diego Film Foundation	\$ 79,366
San Diego Music Foundation	\$ 30,139
San Diego Shakespeare Society, Inc.	\$ 6,615
Torrey Pines Kiwanis Foundation	\$ 48,427
Transcendance Youth Arts Project	\$ 8,406
VOW Foundation, The dba Rock to Stop Violence	\$ 15,012
Write Out Loud	\$ 7,816
Arts, Culture, and Community Festivals - Creative Communities San Diego Total	\$ 935,792
Economic Development - Citywide Economic Development	
CleanTECH San Diego	\$ 30,000
CommNexus San Diego	\$ 30,000
Horton Plaza Theatre Foundation	\$ 435,000
Mission Trails Regional Park Foundation, Inc.	\$ 45,000
San Diego Regional Economic Development Corporation	\$ 85,000
The Maritime Alliance Foundation	\$ 25,000
Workforce Partnership	\$ 50,000
Economic Development - City Economic Development Total	\$ 700,000
Economic Development - Economic Development and Tourism Support	
Adams Avenue Business Association	\$ 46,900
Asian Business Association	\$ 25,125
BIOCOM Institute	\$ 46,900
City Heights CDC	\$ 61,690
Greater Golden Hill CDC	\$ 28,287
Hostelling International American Youth Hostels	\$ 46,900
Japan Society of San Diego and Tijuana	\$ 36,180
La Jolla Village Merchants Association	\$ 46,900
North Park Main Street	\$ 53,036
Old Town San Diego Chamber of Commerce	\$ 29,064
Otay Mesa Chamber of Commerce	\$ 46,900
San Diego Diplomacy Council	\$ 40,175
San Diego East Visitors Bureau	\$ 35,163
South County EDC	\$ 46,900
South Park Business Group, Inc.	\$ 11,017
Travelers Aid Society of San Diego, Inc.	\$ 61,690
Veterans Memorial Center, Inc.	\$ 37,173
Economic Development - Economic Development and Tourism Support Total	\$ 700,000

Fire-Rescue

Fire Station 48 - S15015

Fund	Proposed	Change	Revised
400091 Black Mountain Ranch FBA	\$0	\$2,700,000	\$2,700,000

This is a new project for Fiscal Year 2015. \$2.7 million in Facilities Benefit Assessment funding has been allocated to this project for land acquisition and design of a new fire station located in the community of Black Mountain Ranch. This is one of the new stations recommended by the Citygate Report.

Library

Mission Hills-Hillcrest Library - S13022

Fund	Proposed	Change	Revised
200209 Library System Improvement Fund	\$0	\$192,767	\$192,767

An additional \$192,767 in Library System Improvement funding has been allocated to this project for Fiscal Year 2015 to continue the design phase of the project.

Park & Recreation

Canyonside Community Park Improvements - S12004

Fund	Proposed	Change	Revised
400192 Penasquitos East Trust	\$0	\$300,000	\$300,000

An additional \$300,000 in Penasquitos East Trust funding has been allocated to this project for Fiscal Year 2015 to provide for increased costs of parking lot construction and the environmental permit process.

Del Mar Terrace Street Improvements - L14003

Fund	Proposed	Change	Revised
200059 Del Mar Terrace MAD Fund	\$65,000	\$495,404	\$560,404

An additional \$495,404 in Del Mar Terrace MAD funding has been allocated to this project for Fiscal Year 2015 due to the close out of a related Del Mar Terrace Street Improvements project.

Rancho Penasquitos Skate Park - S12002

Fund	Proposed	Change	Revised
400245 Blk Mtn Ranch Dev Agreement	\$0	\$30,400	\$30,400

An additional \$30,400 in Black Mountain Ranch Development Agreement funding has been allocated to this project for Fiscal Year 2015 for skate ramp features that were added to the scope of work.

Rancho Penasquitos Towne Centre Park Imp - S12003

Fund	Proposed	Change	Revised
400192 Penasquitos East Trust	\$0	\$100,000	\$100,000

An additional \$100,000 in Penasquitos East Trust funding has been allocated to this project for Fiscal Year 2015 to provide for the increased cost of shade structure.

Silver Wing NP Sports Field/Lighting - S11051

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$600,000	\$600,000

An additional \$600,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fully fund the project.

Sunset Cliffs Park Drainage Improvements - L14005

Fund	Proposed	Change	Revised
200463 Sunset Cliffs Natural Park	\$0	\$456,000	\$456,000

An additional \$456,000 in Sunset Cliffs Natural Park funding has been allocated to this project for Fiscal Year 2015 to fund the demolition and removal of residential properties located in Sunset Cliffs Natural Park according to the Master Plan and to revegetate the land to control drainage and erosion issues.

Tierrasanta CP Sports Field Lighting - S11011

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$47,000	\$47,000

An additional \$47,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fully fund this project.

Torrey Pines N. Golf Course-Improvements - S14019

Fund	Proposed	Change	Revised
700045 Torrey Pines Golf Course CIP Fund	\$0	\$2,600,000	\$2,600,000

An additional \$2.6 million in Torrey Pines Golf Course funding has been allocated to this project for Fiscal Year 2015 to provide for an enhanced scope that includes: enhanced paving, nursery green, turf removal, reconfiguration of the irrigation system and conversion to a more natural landscape, and tree relocation, as well as expanded grading, reshaping, and contouring.

Trail for All People - S13001

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$100,000	\$100,000

An additional \$100,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fully fund the project.

Wightman Street Neighborhood Park - S00767

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$970,000	\$970,000

An additional \$970,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fully fund the project.

Public Utilities

Lower Otay Reservoir Emer Outlet Improve - S00044

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$300,000	\$300,000

An additional \$300,000 in Water funding has been allocated to this project for Fiscal Year 2015 for additional design changes to comply with the Division of Safety of Dams (DSOD) requirements.

Montezuma Trunk Sewer - S00332

Fund	Proposed	Change	Revised
700008 Muni Sewer Utility - CIP Funding Source	\$0	\$100,000	\$100,000

An additional \$100,000 in Sewer funding has been allocated to this project for Fiscal Year 2015 to complete final scopes of work in order to close the project.

NCWRP Sludge Pump Station Upgrade - S00309

Fund	Proposed	Change	Revised
700009 Metro Sewer Utility - CIP Funding Source	\$0	\$100,000	\$100,000

An additional \$100,000 in Sewer funding has been allocated to this project for Fiscal Year 2015 to support higher than anticipated project costs.

Otay WTP Upgrade & Expansion - S00030

Fund	Proposed	Change	Revised
700010 Water Utility - CIP Funding Source	\$0	\$50,000	\$50,000

An additional \$50,000 in Water funding has been allocated to this project for Fiscal Year 2015 for additional inspection required for the Otay WTP Concrete Work (S11059) project.

Pipeline Rehabilitation - AJA00002

Fund	Proposed	Change	Revised
700008 Muni Sewer Utility - CIP Funding Source	\$23,500,000	(\$1,000,000)	\$22,500,000

This change reflects the removal of \$1.0 million in Sewer funding for Fiscal Year 2015 due to the use of continuing appropriations from Fiscal Year 2014 that will be used to partially fund this annual allocation in Fiscal Year 2015.

PS 84 Upgrade & PS 62 Abandon - S00308

Fund	Proposed	Change	Revised
700008 Muni Sewer Utility - CIP Funding Source	\$0	\$1,000,000	\$1,000,000

An additional \$1.0 million in Sewer funding has been allocated to this project for Fiscal Year 2015 to reflect additional project requirements.

Public Works - General Services**City Facilities Improvements - ABT00001**

Fund	Proposed	Change	Revised
200386 Mission Bay Improvements Fund	\$0	\$306,568	\$306,568
400021 Rancho Bernardo-Major District	\$0	\$23,012	\$23,012
400107 Rancho Bernardo-Pk Dev Fund	\$0	\$233,091	\$233,091
400265 CIP Contributions from General Fund	\$0	\$365,668	\$365,668

An additional \$928,339 in funding from a variety of sources has been allocated to this project for Fiscal Year 2015 for improvements to park parking lots and park roads.

Transportation & Storm Water

Installation of City Owned Street Lights - AIH00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$1,400,000	\$1,400,000

An additional \$1.4 million in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fund the installation of new street lights.

Median Installation - AIG00001

Fund	Proposed	Change	Revised
400185 Belmont/Mission Beach Develop	\$0	\$50,000	\$50,000

An additional \$50,000 in Developer Contributions has been allocated to this project for Fiscal Year 2015 to fund the Mission Boulevard Turn Pocket project.

New Walkways - AIK00001

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$0	\$400,000	\$400,000

An additional \$400,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fund the installation of new sidewalks.

Old Otay Mesa Road- Westerly - S00870

Fund	Proposed	Change	Revised
400169 TransNet Extension Congestion Relief Fund	\$0	\$2,174,775	\$2,174,775

An additional \$2.2 million in TransNet funding has been allocated to this project for Fiscal Year 2015 to fund the construction phase.

Resurfacing of City Streets - AID00005

Fund	Proposed	Change	Revised
400169 TransNet Extension Congestion Relief Fund	\$0	\$7,825,225	\$7,825,225

An additional \$7.8 million in TransNet funding has been allocated to this project for Fiscal Year 2015 due to the delay of the first tranche of the Deferred Capital Bond #3.

Sidewalk Repair and Reconstruction - AIK00003

Fund	Proposed	Change	Revised
400265 CIP Contributions from General Fund	\$400,000	\$400,000	\$800,000

An additional \$400,000 in CIP Contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fund the repair and reconstruction of existing sidewalks.

State Route 163/Friars Road - S00851

Fund	Proposed	Change	Revised
400169 TransNet Extension Congestion Relief Fund	\$10,000,000	(\$10,000,000)	\$0

This change reflects the removal of \$10.0 million in TransNet funding for Fiscal Year 2015 and the reallocation to the following projects: Old Otay Mesa Road – Westerly (S00870) and Resurfacing of City Streets (AID00005).

Total CIP	\$297,652,880	\$12,319,910	\$309,972,790
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FY15 Underfunded Projects (Waterfall List)

Project	Priority Score	Phase	Amount
Mohnike Adobe and Barn Restoration / S13008	62	Construction	\$ 60,000
Environmental Services Operations Yard Improvement / AFA00003	Annual		
ESD Miramar Roof Replacement / BXXXXX ¹		Construction	135,000
ESD Ops Yard Drainage Improvement / B13188		Construction	140,000
Open Space Improvements / AGG00001	Annual		
Rancho Mission Slope Movement / B13015		Construction	300,000
Children's Pool Lifeguard Station / S00644	93	Construction	350,000
Mission Bay Athletic Area Comfort Station Mod / S10021	68	Construction	820,000
Crystal Pier Improvements / S11014	70	Design	250,000
Ocean Beach Lifeguard Station / S10121	79	Design	600,000
Fire Station No. 54 - Paradise Hills / S00785	81	Design	800,000
Resurfacing of City Streets / AID00005	Annual		5,000,000
New Walkways / AIK00001	Annual		3,000,000
Concrete Streets / AID00006	Annual		2,000,000

¹ Project has not yet been created

Project	Delivery Method	Estimated Construction Contract	Total Project Cost
Airports			
Montgomery Field / AAA00001			
Montgmy Arpt Runway 5/23 & Taxiway Golf / B00910	Design Bid Build	5,303,000	6,791,000
MYF Twy C Rehab & New Run-Up Pads / B11059	Design Bid Build	1,000,000	1,565,000
Montgomery Fld MYF Terminal ADA Upgrades / B12073	Design Bid Build	375,000	691,000
Brown Field / AAA00002			
Brown Field Airport Runway 8L/26R Rehab / B11010	Design Bid Build	9,412,000	11,698,000
Brown Field (SDM) Terminal ADA Upgrades / B12029	Design Bid Build	490,000	860,000
Total Airports		16,580,000	21,605,000
Fire-Rescue			
FIRE STATION NO. 17 / S00783	Design Bid Build	8,735,000	12,015,000
FIRE STA #5 - HILLCREST / S00788	Design Bid Build	5,980,000	9,040,000
SOUTH MISSION BEACH STATION / S00791	Design Bid Build	4,191,000	4,600,000
Fire Station 8 Improvements / S10029	Design Bid Build	518,000	796,000
North Pacific Beach Lifeguard Station / S10119	Design Bid Build	3,400,000	4,260,000
Fire Station 15 Improvements / S13011	Design Bid Build	259,000	400,000
Fire-Rescue Total		23,083,000	31,111,000
Library			
Mission Hills - Hillcrest Library / S13022	Design Build	12,805,000	18,805,000
Library Total		12,805,000	18,805,000
Office of the Chief Operating Officer			
CIP Emergency Reserve / ABT00006			
Crystal Pier Emergency Repair / B13095	Design Bid Build	170,000	300,000
Office of the Chief Operating Officer Total		170,000	300,000
Park & Recreation			
Balboa Park Golf Course / AEA00002			
Balboa Park GC Step/Handrail Replace Ph II / B11100	Design Build	1,700,000	1,940,000
Balboa Park GC Fuel Tank Installation / B12019	Design Bid Build	150,000	200,000
Resource-Based Open Space Parks / AGE00001			
LOS PEN CANYON - BLK MTN RANGER STATION / B00619	Design Bid Build	1,145,000	1,310,000
Coastal Erosion and Access / AGF00006			
Orchard Ave., Capri by Sea and Old Salt Pool Stairs / B14073	Design Bid Build	155,000	310,000
Angier Elementary School Joint Use / S00762	Design Bid Build	1,580,000	2,116,000
Central Ave. Mini Park - Phase I / S00992	Design Bid Build	880,000	1,512,000
Central Ave. Mini Park Phase II Skate Plaza / S14010	Design Bid Build	514,000	847,000
Electric Room System Relocation and Upgrade / L120031	Design Bid Build	510,000	755,000
Mira Mesa Community Park - Exp & Aquatic / S00667	Design Bid Build	7,410,000	9,155,000
MISSION BAY GOLF COURSE PRACTICE CENTER / S01090	Design Bid Build	964,000	1,400,000
MONTGOMERY ACADEMY JOINT USE IMPRVMT / S00973	Design Bid Build	827,000	1,091,000
Mountain View Neigh Pk Area Upgrades / S11019	Design Bid Build	791,000	1,025,000
Museum of Man Roof Replacement / S11101	Design Bid Build	300,000	400,000
North Ocean Beach Gateway Phase II / S12041	Job Order Contract (IOC)	351,000	401,000
North Park/Main St Sidewalk Improvements / S10040	Design Bid Build	127,000	200,000
Pomerado Median Improve-N of R Bernardo / S10035	Design Bid Build	650,000	900,000
Rancho Penasquitos Towne Centre Park Imp / S12003	Design Bid Build	50,000	75,000
SD River Dredging Qualcomm Way to SR163 / S00606	Design Bid Build	739,000	1,064,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	Design Bid Build	202,500	400,000
Talmadge Historic Gates / L12001	Design Bid Build	309,000	400,000
Torrey Highlands Community ID & Enhance / S11009	Design Bid Build	85,000	139,000
Torrey Highlands NP South / S00651	Design Bid Build	2,193,000	3,527,000
Torrey Highlands Park - Play Area Upgrad / S11020	Design Bid Build	700,000	940,000
Trail For All People / S13001	Design Bid Build	173,000	281,000
Webster Neighborhood Identification Sign / S14005	Design Bid Build	10,000	40,000
Wegeforth Elementary School Joint Use / S00764	Design Bid Build	2,216,000	3,092,000
Welcome to Rancho Bernardo Signs / S10036	Design Bid Build	33,000	50,000
West Maple Canyon MP / S00760	Design Bid Build	294,000	600,000
Park & Recreation Total		25,058,500	34,170,000
Police			
Police Range Refurbishment / S10118	Design Bid Build	2,000,000	2,500,000
Police Headquarters Co-generation Repower Project / S10131	Design Bid Build	683,000	978,000
Police Total		2,683,000	3,478,000
Public Utilities			
Water Treatment Plants / ABI00001			

Attachment D

Attachment 8

Project	Delivery Method	Estimated Construction Contract	Total Project Cost
Sodium Hypochlorite at Otay WTP / B13174	Design Bid Build	1,926,000	2,754,000
Water Pump Station Restoration / ABJ00001			
College Ranch Hydro Pump Station / B11023	Design Bid Build	5,286,000	7,478,000
Standpipe and Reservoir Rehabilitations / ABL00001			
La Jolla Country Club Reservoir / B11024	Design Bid Build	4,125,000	6,025,000
Metro Treatment Plants / ABO00001			
MBC Chemical System Improvements Phase 2 / B10178	Design Bid Build	3,174,000	4,446,000
Emergency Strobe Lights at MBC, NC, SB / B13227	Job Order Contract (JOC)	390,000	714,000
Pump Station Restorations / ABP00001			
Skylark Canyon Sewer Rehabilitation / B00500	Design Bid Build	657,000	1,197,000
Sewer Main Replacements / AJA00001			
Sewer Group 743 / B00353	Multiple Award Construction Contract	1,812,000	3,334,000
Sewer Group Job 752 / B00360	Design Bid Build	3,500,000	4,774,000
Sewer Group Job 795 / B00396	Design Bid Build	644,000	902,000
Buchanan Canyon Sewer B (UP) / B00429	Design Bid Build	3,487,000	4,894,000
SEWER GROUP JOB 833 / B00437	Design Bid Build	551,000	811,000
Water & Sewer GJ 816 (S) / B00443	Design Bid Build	840,000	1,291,000
Sewer Group 691 / B00446	Design Bid Build	2,117,000	3,103,000
Sewer Group 721 / B00460	Design Bid Build	3,723,000	4,878,000
Tecolote Canyon 8-inch CI Sewer Replacement / B11111	Job Order Contract (JOC)	600,000	899,000
Sewer & Water Group 940 (S) / B12042	Design Bid Build	3,460,000	4,348,000
Sewer & Water Group Job 815 (S), Sewer & Water Group Job 815 (W) / B00415, B12045	Design Bid Build	3,463,000	5,278,795
Water & Sewer Group 965 (S), Water & Sewer Group 965 (W) / B12048, B12057	Design Bid Build	4,265,000	5,867,000
Tyrian Street and Soledad Avenue SMR / B12111	Design Bid Build	915,000	1,347,000
Boundary St & Edmonton Ave SMR / B13173	Job Order Contract (JOC)	480,000	671,000
AC Water & Sewer Group 1001 (S) / B13238	Multiple Award Construction Contract	298,789	407,753
Pipeline Rehabilitation / AJA00002			
Pipeline Rehab - Phase G-2 (Laterals) / B11029	Design Bid Build	3,350,000	4,000,000
Pipeline Rehab - Phase I-2 (Laterals) / B11030	Design Bid Build	3,325,000	4,000,000
PIPELINE REHAB - PHASE F-2 (LATERALS) / B11060	Design Bid Build	4,000,000	4,600,000
Pipeline Rehab Phase J-2 (Laterals) / B11061	Design Bid Build	3,315,000	4,000,000
Pipeline Rehabilitation T-1 / B11120	Design Bid Build	2,500,000	3,450,000
Pipeline Rehabilitation X-1 / B13098	Design Bid Build	614,000	797,000
Otay Valley Manhole Improvements / B13178	Job Order Contract (JOC)	510,000	800,000
Otay Valley Manhole Improvement Project / B13178	Design Bid Build	2,000,000	2,400,000
Pipeline Rehabilitation Z-1 / B13209	Design Bid Build	1,648,000	2,110,000
Pipeline Rehabilitation AA-1 / B13217	Design Bid Build	5,353,000	6,493,000
Pipeline Rehabilitation AB-1 / B13222	Design Bid Build	5,088,000	6,444,000
Unscheduled Projects / AJA00003			
False Bay RR Trunk Sewer / B00507	Design Bid Build	972,000	1,424,841
Metropolitan Waste Water Department Trunk Sewers / AJB00001			
W PTL Intercept & PS2 FM Siphon Repair / B11098	Design Bid Build	1,020,000	1,500,000
Large Diameter Water Transmission PPL / AKA00003			
Water Group Job 940 / B11036	Design Bid Build	3,247,000	4,509,000
Water Group Job 948 / B11044	Multiple Award Construction Contract	1,850,000	3,300,000
Rancho Santa Fe Water Replacement / B13082	Job Order Contract (JOC)	260,000	355,000
Water & Sewer Group 963 (W), Water & Sewer Group 963 (S) / B12072, B13169	Multiple Award Construction Contract	3,808,000	5,463,000
AC Water & Sewer Group 1001 (W) / B13230	Multiple Award Construction Contract	3,128,986	3,587,147
Otay 1st PL University Heights / B14028	Multiple Award Construction Contract	3,677,000	4,900,000
Ridgeview Water Main Replacement / B14072	Job Order Contract (JOC)	1,200,000	1,400,000
Lower Otay Reservoir Emerg Outlet Improv / S00044	Design Bid Build	1,050,000	2,000,000
WDSU - Reservoirs & Dams - Ph II / S00050	Design Bid Build	2,200,000	3,000,000
NCWRP Sludge Pump Station Upgrade / S00309	Job Order Contract (JOC)	361,000	500,000
EMT&S Boat Dock & Steam Line Relocation / S00319	Design Bid Build	1,413,000	2,019,000
MBC ODOR CONTROL FACILITY UPGRADES / S00323	Design Bid Build	4,193,000	6,200,000
University Ave Pipeline Replacement / S11021	Design Bid Build	13,545,000	18,700,000
Upas Street Pipeline Replacement - GMP2 / S11022	Construction Manager at Risk	25,422,435	33,297,000
Chollas Building / S11025	Design Bid Build	16,200,000	17,700,000
Tierrasanta (Via Dominique) Pump Station / S12040	Design Bid Build	8,200,000	11,208,000
Water & Sewer GJ 816 (W) / S13015	Design Bid Build	7,446,000	9,748,000
Bayview Reservoir / MOC Complex Solar Projects / S14021, S14022	Design Bid Build	3,633,000	4,844,000
Public Utilities Total		180,243,209	240,168,536
Public Works - General Services			
Americans with Disabilities Improvements / ABE00001			
Malcolm X Library Facility Repairs / B10038	Design Bid Build	517,000	717,000
MISSION BEACH COMMUNITY CENTER / B12004	Design Bid Build	76,000	185,000
Santa Clara Recreation Center - ADA / B12006	Design Bid Build	436,000	559,000

Project	Delivery Method	Estimated Construction Contract	Total Project Cost
Alzheimer Family Center ADA Improvements / B12074	Design Bid Build	230,000	420,000
United/Hall of Nations ADA Barrier Remvl / B13017	Design Bid Build	249,000	347,000
Casa de Balboa ADA Barrier Removal / B13018	Design Bid Build	1,113,000	1,610,000
Morley Field Tennis Registration / B13020	Design Bid Build	130,000	182,000
Museum of Man ADA Barrier Removal / B13021	Design Bid Build	279,000	433,539
Timken Art Gallery ADA Barrier Removal / B13022	Design Bid Build	131,000	193,800
Park & B APS Bond DS / B13056	Design Bid Build	57,000	90,000
Chelsea w/s east of Dolphin Bond MS DS / B13059	Design Bid Build	93,000	135,000
Group Job 13B Bond CR DS / B13063	Design Bid Build	180,000	300,000
La Playa Av/Jewell St CR Obstruction DS / B13064	Design Bid Build	60,000	85,000
Redwood & 30th CR Obstruction DS / B13066	Design Bid Build	358,000	555,000
Barrio Youth Facilities 2 & 3 / B13067	Design Bid Build	347,000	583,000
City Heights Youth & Community Center AD / B13068	Design Bid Build	190,000	403,000
Solola & Euclid CR Obstruction DS / B13069	Design Bid Build	115,000	188,000
Aero & Sandrock CR Obstruction DS / B13070	Design Bid Build	126,000	201,000
Orange & Altadena CR Obstruction DS / B13072	Design Bid Build	82,000	127,000
San Carlos Library ADA Improvements / B13075	Design Bid Build	286,000	436,000
Bay Bridge Community Center ADA / B13076	Design Bid Build	304,000	608,000
Colina Del Sol Pool ADA / B13077	Design Bid Build	325,000	541,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078	Design Bid Build	596,000	1,040,000
Sherman Heights Community Center ADA / B13079	Design Bid Build	220,000	421,000
Girard @ Pearl A P S La Jolla DIF 13 / B13104	Design Bid Build	76,000	121,000
Group Job 13E Clairemont Mesa DIF CR / B13107	Design Bid Build	42,000	72,000
Group Job 13F Linda Vista DIF CR / B13108	Design Bid Build	89,000	130,000
Group Job 13J Peninsula DIF CR / B13112	Design Bid Build	190,000	295,000
Fire Station 3 Improvements / B13187	Design Bid Build	265,000	466,000
Fire Station 19 Roof & HVAC Replacement / B13190	Design Bid Build	729,000	959,000
Mission Beach Lifeguard Station Improvements / B13191	Design Bid Build	389,000	545,000
Black Mountain & Park Village FY13 APS / B13207	Design Bid Build	72,000	115,000
Academy of Our Lady of Peace Relocation Phase II / B14089	Design Bid Build	1,800,000	2,200,000
City Facilities Improvements / ABT00001			
SPANISH VILLAGE PLMBGREPWTRSERV / B00953	Job Order Contract (JOC)	481,000	707,283
Air & Space Museum Elevator Modernization / B10035	Design Bid Build	96,500	301,556
Casa Del Prado Elevator Modernization / B10041	Design Bid Build	159,500	514,854
Museum of Art Elevator Modernization / B10042	Design Bid Build	353,000	602,150
Old Globe Theater Elevator Modernization / B10045	Design Bid Build	208,500	305,413
Rancho Penasquitos Library Roof Replacement / B10049	Design Bid Build	672,000	826,000
Rancho Penasquitos Library HVAC / B10051	Design Bid Build	520,000	750,000
Public Works - General Services Total		12,642,500	19,270,595
Transportation & Storm Water			
Drainage Projects / ACA00001			
Jean Drive Storm Drain Replacement / B11013	Design Bid Build	390,000	745,000
Huntington Ave(9102)Storm Drain Replac / B12021	Design Bid Build	419,000	600,000
Rue Cheaumont (12275) Storm Drain Replac / B12031	Design Bid Build	1,133,000	1,668,000
Mobley St (2764) Storm Drain Replacement / B12032	Design Bid Build	527,000	964,000
Hornblend Alley(1761)Storm Drain Upgrade / B12035	Design Bid Build	362,000	550,000
El Camino del Teatro (6453) SD Repl / B12076	Design Bid Build	517,000	910,000
Preece Street Storm Drain / B12078	Design Bid Build	672,000	900,000
Watershed CIP / ACC00001			
Mira Mesa Library Watershed Protection / B10028	Design Bid Build	214,000	460,000
Beta Street and 37th Street Green Alley / B11057	Design Bid Build	585,000	769,000
Allied Gardens Park Green Lot / B11069	Design Bid Build	100,000	166,000
Minor Bike Facilities / AIA00001			
Mission Center Rd HAWK / B13212	Design Bid Build or JOC	205,000	293,000
Utilities Undergrounding Program / AID00001			
UUP 30th Street Phase 3B Street Light Installation / B00717	Job Order Contract (JOC)	58,000	100,000
UUP, San Vicente St, Trojan Av / B00725, B00718	Job Order Contract (JOC)	180,000	304,000
UUP Point Loma (2J), Canon Street, Garrison Street and La Jolla Scenic Dr N Street Resurfacing and Curb Ramp Installation Project / B00824, B00988, B00846, B00724	Design Bid Build or JOC	868,000	1,302,000
UUP Bay Ho (6J), Bay Ho 2 (6I), Jutland Drive and Moraga Ave (Phase I) Street Resurfacing and Curb Ramp Installation Project / B00827, B00839, B0049, B00726	Design Bid Build or JOC	2,558,000	3,837,000
UUP Mesa College Drive, Briarwood Road, Paradise Hills (4AA) and Del Cerro (7CC) Street Resurfacing and Curb ramp Installation Project / B00703, B00848, B00826, B00828	Design Bid Build or JOC	2,086,000	3,130,000

Attachment D

Attachment 8

Project	Delivery Method	Estimated Construction Contract	Total Project Cost
UUP Sherman Heights (8F), Island Ave (Phase I), Island Ave (Phase II) and Sherman Heights 2 (8G) Street Resurfacing and Curb ramp Installation Project / B00714, B00705, B00705, B00829	Design Bid Build or JOC	2,458,000	3,687,000
UUP 30th Street (Phase III A), 28th Street, Patrick Henry High Block, Ridge Manor and Pacific Beach North (2T) Street Resurfacing and Curb ramp Installation Project / B00719, B00821, B00840, B00833, B00835	Design Bid Build or JOC	1,981,000	2,972,000
UUP, Block 3HH Talmadge 3 / B00837	Job Order Contract (JOC)	350,000	695,000
UUP Regent Road, Eastgate Mall, National Ave (Phase I and II) and Paradise Hills North (4Z) Street Resurfacing and Curb ramp Installation Project / B12068, B00723, B00787, B00838	Design Bid Build or JOC	1,134,000	1,701,000
UUP Mission Hills (2E), 24th Street, K Street (Phase I) and K Street (Phase II) Street Resurfacing and Curb ramp Installation Project / B00709, B10197, B00851, B00851	Design Bid Build or JOC	2,221,000	3,331,000
Block 2T Pacific Beach North UUP Alley Improvement / B12050	Job Order Contract (JOC)	81,000	200,000
UUP, Block 4N North Encanto / B12055	Job Order Contract (JOC)	228,000	385,000
UUP, Block 6DD Bay Ho 3 / B12065	Job Order Contract (JOC)	275,000	467,000
Bridge Rehabilitation / AIE00001			
Replace Barrier Rail on Barnett O/PCH / B00869	Design Bid Build	428,000	613,000
Installation of City Owned Street Lights / AIH00001			
Kensington Manor #1 Street Light Circle / B00863	Design Bid Build	300,000	387,000
CD 8 Street Lights - 14 Locations / B14013	Design Bid Build	108,000	148,000
Street Light Circuit Upgrades / AIH00002			
Pacific Beach 3 SL Circuit Upgrade / B13140	Design Bid Build	627,000	815,000
Sunset Cliffs 3 SL Circuit Upgrade / B13141	Design Bid Build	697,000	1,004,000
Talmadge 1 Streetlight Circuit Upgrade / B13142	Design Bid Build	824,000	1,071,000
New Walkways / AIK00001			
N Harbor Dr Pedestrian Access Improvments / B12060	Design Bid Build	488,000	706,000
Fairmount Ave-Columbine/Quince SR2S / B13159	Design Bid Build	280,000	421,000
Traffic Calming / AIL00001			
Orange Av @ Estrella St Popouts, Orange & 49th CR Obstruction DS / B12079, B13074	Design Bid Build	324,000	421,000
Traffic Signals - Citywide / AIL00004			
4th Av & Date St Traffic Signal / B13137	Design Bid Build or JOC	150,000	275,000
36th St & El Cajon Bl Traffic Signal / B13138	Design Bid Build	253,000	330,000
Grove Ave/Ingrid Ave@Hollister St TS / B13179	Design Bid Build or JOC	211,000	275,000
31st/OceanView New Traffic Signal / B14014	Design Bid Build or JOC	225,000	275,000
Beyer/Smythe Crossing New Traffic Signal / B14015	Design Bid Build or JOC	214,000	275,000
41st/National New Traffic Signal / B14016	Design Bid Build or JOC	225,000	275,000
Market St & 26th St Traffic Signal / B14091	Design Bid Build	150,000	275,000
Traffic Signals Modification / AIL00005			
Pacific Hwy & W Palm St Signal Mod / B13008	Design Bid Build	239,000	358,000
Signal Mods in Barrio Logan / B13010	Design Bid Build	283,000	428,000
Friars Rd & Sea World Dr Signal Mod / B13133	Design Bid Build or JOC	97,000	165,000
Campanile Dr & Montezuma Rd Signal Mod / B13134	Design Bid Build or JOC	80,000	107,000
5th/Robinson Traffic Signal Modification / B14010	Design Bid Build or JOC	85,000	159,000
Balboa Avenue Corridor Improvements / S00831			
KEARNY MESA COMMUNITY SIGNS / B01005	Design Bid Build	115,000	245,000
34th and 35th @ Madison Ave Improvments / S00922	Design Bid Build	775,000	795,000
Azalea Park Artistic Enhancement / S00699	Design Bid Build	240,000	465,000
Cherokee Street Improvements / S00921	Design Bid Build	1,606,000	2,529,000
Coolidge Street Storm Drain / S11003	Design Bid Build	287,000	469,000
El Camino Real-SR-56 Bike Connector / S00981	Design Bid Build	270,000	524,000
Five Points Neighborhood Pedestrian Improvements / S00988	Design Bid Build	220,000	475,000
Georgia Street Bridge Improvements / S00863	Design Bid Build	8,000,000	13,296,000
Hayes Ave Storm Drain / S11002	Design Bid Build	335,000	599,000
Linda Vista/Genesee Intersection Improve / S00907	Design Bid Build	544,000	888,000
Mission Beach Boardwalk Bulkhead / S00726	Design Bid Build	1,730,000	2,700,000
Old Otay Mesa Road- Westerly / S00870	Design Bid Build	5,025,000	7,452,000
Pacific Beach Curb Ramp Barrier Removal / S11048	Design Bid Build	340,000	490,000
Palm Avenue Roadway Improvements / S00913	Design Bid Build	2,940,000	4,617,209
Regents Rd Widening-Genesee to Executive / S00881	Design Bid Build	3,500,000	4,982,000
Streamview Drive Improvements / S00864	Design Bid Build	1,800,000	2,565,000
Torrey Pines Improvements Phase I / S00613	Design Bid Build	485,000	865,000
Torrey Pines Road Slope Restoration / S00877	Design Bid Build	1,000,000	2,809,000
Transportation & Storm Water Total		55,102,000	85,684,209
Total		328,367,209	454,592,340



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 4, 2014

IBA Report Number: 14-20

City Council Docket Date: June 9, 2014

Item Number: 200

Review of the FY 2015 May Revise and Recommended Revisions to the Mayor’s FY 2015 Budget

The IBA’s review of the Mayor’s Proposed FY 2015 Budget was issued on April 28, 2014 as IBA Report No. 14-15. Departmental budget hearings with the Budget Review Committee took place May 5, 2014 through May 9, 2014. On May 19, 2014, the City Council held an evening budget hearing to solicit input from the community on the Mayor’s budget proposals and what their budget priorities were for FY 2015. On May 20, 2014, the Mayor issued a May Revision (“May Revise”) to his Proposed Budget along with the FY 2014 Year-End Monitoring Report (“Year-End Report”), which was discussed at the Budget Review Committee on May 21, 2014.

This report presents our final FY 2015 budget review and recommendations for final Council budget modifications which are based on the following: our analysis of the FY 2015 May Revise, the FY 2014 Year-End Report and the FY 2015 Proposed Budget; review and consideration of outstanding budget issues communicated by Councilmembers in their May 23rd budget priority memos; and consideration of feedback from the public, City staff and City Councilmembers during the budget hearings.

OVERVIEW OF THE FY 2014 YEAR-END BUDGET MONITORING REPORT

We have thoroughly reviewed the FY 2014 Year-End Report and our Office believes the year-end revenue and expenditure projections are prudent and differ only marginally from projections included in the FY 2014 Mid-Year Budget Monitoring Report (“Mid-Year”). Total General Fund revenues have increased by \$2.7 million from the Mid-Year, due to an increase in major revenues; while expenditures have increased \$21.3 million due primarily to the \$22.9 million in Mid-Year budget appropriations to utilize a large portion of projected General Fund year-end excess equity, which was approved by City Council on March 3, 2014. Excluding these appropriation adjustments, total General Fund expenditure projections declined \$1.6 million from the Mid-Year.

OFFICE OF THE INDEPENDENT BUDGET ANALYST
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Revenue Source (in millions)	FY 2014 Adopted Budget	FY 2014 Mid Year Report Projection	FY 2014 Year End Report Projection	Variance - Adopted to Year End	Variance - Mid Yr to Year End
Property Tax ¹	\$ 408.0	\$ 457.9	\$ 458.0	\$ 50.0	\$ 0.1
Sales Tax	248.1	243.9	245.3	(2.8)	1.4
Transient Occupancy Tax	87.9	86.8	87.5	(0.4)	0.7
Franchise Fees	67.0	68.6	69.6	2.6	1.0
Sub-Total Major Revenues	\$ 811.0	\$ 857.2	\$ 860.4	\$ 49.4	\$ 3.2
Departmental & Other Revenue	392.0	408.2	407.7	15.7	(0.5)
TOTAL GENERAL FUND REVENUE	\$ 1,203.0	\$ 1,265.4	\$ 1,268.1	\$ 65.1	\$ 2.7

1- \$34.9 million one-time non-housing DDR revenue not included in Adopted Budget

Expenditure (in millions)	FY 2014 Adopted Budget	FY 2014 Mid Year Report Projection	FY 2014 Year End Report Projection	Variance - Adopted to Year End	Variance - Mid Yr to Year End
Personnel Expenditures	\$ 515.9	\$ 519.7	\$ 517.8	\$ 1.9	\$ (1.9)
Fringe Benefits	370.5	371.1	372.6	2.1	1.5
Sub-Total Personnel	\$ 886.4	\$ 890.8	\$ 890.4	\$ 4.0	\$ (0.4)
Contracts	148.5	170.9	182.2	33.7	11.3
Energy & Utilities	38.7	37.1	36.9	(1.8)	(0.2)
Information Technology	29.7	30.8	31.7	2.0	0.9
Supplies	25.0	27.3	27.5	2.5	0.2
Other Expenditures	97.2	80.1	89.6	(7.6)	9.5
Sub-Total Non-Personnel	\$ 339.1	\$ 346.2	\$ 367.9	\$ 28.8	\$ 21.7
TOTAL GENERAL FUND EXPENDITURES ²	\$ 1,225.5	\$ 1,237.0	\$ 1,258.3	\$ 32.8	\$ 21.3

2- Year-End projections include \$22.9 million in utilization of excess equity approved during Mid-Year budget actions

The information included in the Year-End Report provides great detail on General Fund significant issues, revenues, and expenditures; and after our Office's review, we feel we do not need to supplement this with information beyond what was presented in the report. We appreciate the thoroughness of the information presented in the Year-End Report and commend Financial Management on increasing the level of transparency in City projections.

OVERVIEW OF THE FY 2015 MAY REVISE AND KEY ISSUES

The May Revise increases the Mayor's FY 2015 General Fund budget expenditures by \$22.7 million, or 1.9%, from \$1.179 billion to \$1.202 billion from the Proposed Budget, while General Fund revenues increased by \$10.0 million, or 0.9%, from \$1.177 billion to \$1.187 billion. Expenditure increases grew \$12.7 million above new resources due to the planned utilization of a corresponding amount of excess equity to fund the Public Liability Reserve, as discussed later in this report. The \$10.0 million in resources comes primarily from an increase in Property Tax revenues (\$7.2 million), with additional increases in Transient Occupancy Tax (\$1.2 million from the General Fund 5.5 cent apportionment), and \$0.5 million reimbursement of a FY 2014 loan to the San Diego Convention Center, among others. These additional resources are partially offset by a \$1.4 million reduction in the Office of the City Attorney's revenue projections due to a decline in estimated legal settlement revenues.

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The May Revise has increased the net number of General Fund FTEs by 19.98 from the Proposed Budget, which brings the total General Fund budgeted FTEs to 6,967.29.

Major Revenue Overview

<i>\$ in millions</i>	FY15 Proposed	FY15 May Revise	Variance
Property Tax	\$ 436.7	\$ 443.9	\$ 7.2
Sales Tax	257.1	257.1	-
Transient Occupancy Tax	91.1	92.3	1.2
Franchise Fees	70.7	70.7	-
	\$ 855.6	\$ 864.0	\$ 8.4

Major revenues (Property Tax, Sales Tax, Transient Occupancy Tax, and Franchise Fees) increased by \$8.4 million or 1.0% from the FY 2015 Proposed Budget due to increases in Property Tax and Transient Occupancy Tax (TOT), which are based on updated information from the San Diego County Assessor's Office and an increase in recent revenue distributions received by the City in FY 2014 above projected amounts, respectively. The General Fund's portion of TOT (5.5 cents of the total 10.5 cent assessment) has increased by \$1.2 million in the May Revise; however, total TOT (full 10.5 cent) has increased \$2.3 million. Both Franchise Fees and Sales Tax projections did not change from the Proposed Budget due to no new revenue distributions being received by the City since formulation of the budget (both revenues are distributed to the City on a quarterly basis). Based on our review, we believe these major revenue adjustments in the May Revise are prudent.

PRIMARY RESOURCES USED TO BALANCE MAY REVISE

Discussed below are the primary resources that were utilized to balance the May Revise and our comments regarding them:

Property Tax - \$7.2 million

The May Revise includes an increase of \$7.2 million in property tax revenue based on an updated estimate of assessed valuation and increases in projected Redevelopment Property Tax Trust Fund (RPTTF) receipts. The FY 2015 Proposed Budget assumed year-over-year growth of 3.5% in property tax revenues. Since the release of the Proposed Budget, the County Assessor's Office provided a letter stating that a preliminary review of assessed valuation for FY 2015 indicates that the City's assessed valuation will increase by 4.8%. The May Revise accordingly includes an increase in the expected Property Tax growth rate from 3.5% to 4.75%, which we support.

After release of the May Revise, subsequent discussions with the County Assessor's Office have indicated that the City can expect an increase in assessed valuation of just over 5% for FY 2015, from the 4.75% included in the May Revise, which would result in an additional \$1.5 million in revenue. We have considered this new information in our final recommendations.

Transient Occupancy Tax - \$2.3 million

In the May Revise, the General Fund portion (5.5 cents of the total 10.5 cent assessment) of the transient occupancy tax (TOT) projection is increased by \$1.2 million. This increase is based on revised year-end TOT revenue projections for FY 2014, which have increased relative to projections made in the Mid-Year Budget Monitoring Report, as was noted in our office's review

of the FY 2015 Proposed Budget. The May Revise also includes an increase of approximately \$771,000 in TOT reimbursements to the Park and Recreation and Economic Development Departments for tourism-related expenditures that corresponds to the revised year-end projections (4.0 cents) and approximately \$300,000 in Council discretionary funds (1.0 cent) for a total of \$2.3 million. The projected growth in TOT over FY 2015 remains budgeted at 5.5%, consistent with the projected growth forecast in the Proposed Budget and we believe this is a reasonable assumption.

Debt Service Savings - \$1.7 million

In our recent Review of the Fiscal Year 2015 Proposed Budget, we identified approximately \$2.0 million of \$4.2 million in budgeted annual debt service for the first series of deferred capital bonds (DC3) as a potential resource for Council consideration. We made the suggestion understanding that unanticipated legal challenges would likely delay the issuance of bonds until the fall thereby eliminating the need to make one of two substantially equal debt service payments in FY 2015.

A reduction of \$1.7 million in budgeted debt service for the DC3 bonds was included in the May Revise as a one-time resource. The Debt Management Director indicates \$1.7 million was reduced (instead of the recommended \$2.0 million) to provide a cushion for unknown variables (timing of the issuance, interest rates at the time of issuance, bond sizing, etc.). Given the uncertainties associated with the pending DC3 bond issuance, the IBA believes it is reasonable to maintain this cushion.

Convention Center Expansion Project Reimbursements - \$0.5million

The proposed FY 2015 General Fund budget includes a \$1.5 million reimbursement for General Fund advances in support of the Convention Center Expansion Project (Project). In order to advance the Project, \$1.0 million was transferred from the General Fund to further architectural work (Fentress Architects) and pre-construction services (Clark/Hunt) in October 2012. Reimbursement for the \$1.0 million advance was included in the FY 2015 Proposed Budget.

On May 13, 2014, the General Fund advanced another \$500,000 for geotechnical testing and a traffic study needed for Project-related utilities/road realignments. Reimbursement for the \$500,000 advance was included in the May Revise to the FY 2015 Proposed Budget.

The planned \$1.5 million reimbursement to the General Fund in FY 2015 is contingent on court decisions (related to legal challenges) that will enable the City to issue bonds in support of the Project. The City is preparing to make oral arguments in the Court of Appeal in July 2014 and expects a Court decision by the fall. If the City receives a favorable decision and if that decision is not further appealed, bonds can be issued in FY 2015 to facilitate the reimbursement; however, that outcome is not entirely certain.

Risk Management Administration Fund Balance - \$0.5 million

During our FY 2015 Proposed Budget review, we had noted that available fund balance was projected to be \$900,000 at the end of FY 2014, and that concurrent with any adjustments to the May Revise, projected available fund balance should be reevaluated to see if citywide contributions to the Risk Management Fund could be reduced for FY 2015. Available fund

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balance has been taken into account in the May Revise, and citywide contributions to the Risk Management Administration Fund have been reduced by \$750,000 (\$495,000 for the General Fund) for FY 2015.

TOP COUNCIL EXPENDITURE PRIORITIES ADDRESSED IN THE PROPOSED BUDGET AND MAY REVISE

On February 4, 2014 the City Council adopted the FY 2015 Council Budget Priorities Resolution No. 308731 which was forwarded to Interim Mayor Gloria for his consideration during the early stages of budget development, and subsequently provided to Mayor Faulconer to consider as he developed his funding proposal for the FY 2015 Proposed Budget. As shown in Attachment One to this report, the Mayor's expenditure proposals closely align with those prioritized by Councilmembers this past February. Between the Proposed Budget released on April 14, 2014 and the May Revise issued on May 20, 2014, the Mayor has recommended funding for 15 of the 17 areas addressed in the February 2014 Council Resolution.

The two remaining Council priorities in the Budget Resolution, **not proposed for funding** by the Mayor, are the establishment of an **Urban Forestry Program** and two positions to increase monitoring for **compliance with the City's Living Wage Ordinance**. One Council priority, not included in the Proposed Budget but **added in the May Revise**, is a **Sustainability Program Manager** to implement the Climate Action Plan. This position will also be charged with developing a comprehensive plan which ties together the community's goals, strategies, implementation plans and metrics for improving our community's overall sustainability.

With the Mayor's strong emphasis on public safety funding for FY 2015, many of the Council's top priorities were addressed in the Proposed Budget through increases in recruits for the Police academies; 17 new Police civilian positions; funding to continue a Police retention program; increased funding for Police equipment; funding for body-worn cameras for sworn officers; a new temporary Skyline Fire Station; two additional Fire academies; a new Fast Response Squad pilot program in Fire; new lifeguard positions for the Boating Safety Unit; and funding to renovate the Lifeguard Headquarters exclusively for public safety use.

The **May Revise** added funding for **Police helicopter maintenance** in response to issues of underfunding raised by our office at the hearings. To be even more prepared for fires, the **May Revise** included funding for additional **emergency operations equipment** and **personal protective equipment for firefighters** as well as additional funding for **brush management**, needed to help ensure service goals are achieved next fiscal year. The **May Revise** also included an **additional lifeguard position to be assigned to Windansea Beach** during the summer and to the Boating Safety Unit for the remainder of the year.

The Mayor and Council also share the same top priorities when it comes to providing funding for increasing service hours for the Central Library and branch libraries; expanding homeless services; opening new Parks and Recreation facilities coming on line in FY 2015; and adding Code Enforcement staff. Also included was funding for Civic San Diego to develop economic development tools that will help bring improvements to our diverse communities. All of these items were funded in the Proposed Budget.

The **May Revise** further increased funding for **homeless services by providing 25 triage beds**, for use by the Police Department’s Homeless Outreach Team, in connecting individuals in need of emergency beds. The **May Revise** provides additional funding for **Civic San Diego** to develop **reuse opportunities for the Old Main Library** and assess the feasibility of a **public private investment fund** for transit-oriented developments in Encanto and City Heights.

The Proposed Budget committed 64% of new revenue growth (based on the four Major Revenue Categories), or \$22.0 million, to infrastructure and/or deferred capital, an ongoing top priority of both the Mayor and the City Council. Funding was included for condition assessments; maintenance and repair; deferred capital debt service; facilities maintenance staff; and storm water, street light and sidewalk improvements. The Mayor exceeded his commitment to dedicate at least 50% of new revenue growth for this purpose.

The **May Revise** included an additional \$2.7 million from new revenue growth identified in the May Revise for more infrastructure projects including **additional street lights; Silver Wing Park Field Lighting; a “Trail for All People”**(a paved trail within Black Mountain Open Space Park to accommodate people of all abilities); **Tierrasanta Community Park Field Lighting; and development of Wightman Street Neighborhood Park**. With the May Revise, the Mayor has committed 62% of total new revenue growth toward infrastructure and/or deferred capital.

The following chart shows items for possible revision that our office discussed in our April 28th review of the Mayor’s Proposed Budget and identifies which ones have been included in the May Revise as new revenues and expenditures, added to the Proposed Budget.

ITEMS DISCUSSED IN IBA REVIEW (04/28/2014) NOW INCLUDED IN MAY REVISE			
<i>Potential Resources</i>		<i>Included in May Revise</i>	<i>Comments</i>
1	Potential increase in property tax growth rate from 3.5% to 4.0%	√	4.75% in May Revise - \$7.2 million
2	Moving to full cost recovery for Street Damage Fees		
3	Potential for reduced debt service needs in FY 2015	√	\$1.7 million reduction
<i>Potential Expenditures</i>			
1	Staff for effective enforcement of the Living Wage Ordinance (LWO)		
2	Program manager for Climate Action Plan	√	\$201,992 for Sustainability Program Manager
3	Civic San Diego funding requests	√	\$300,000 included (\$75,000 for reuse of Old Main Library, \$225,000 for Public Private Investment Fund)
4	Helicopter maintenance General Fund support	√	\$1.5 million
5	Traffic Engineer for planning	√	
6	Urban Forestry Program		
7	General Fund costs for Enterprise Asset Management (EAM) system implementation		

HOW CIP PROJECTS WERE PRIORITIZED FOR MAY REVISE FUNDING

As shown in the following table, about \$1.7 million of the \$2.7 million added in the May Revise is for four ongoing park projects which are either on the Waterfall List or are near the top of the Park & Recreation Unfunded Needs List in the FY 2015 Proposed Budget. This means that these projects have a relatively smaller amount of unidentified funding as a percentage of total project cost. Funding provided in the May Revise will fully fund construction to complete the projects.

The projects were prioritized for funding in the May Revise based on several factors, including whether they were shovel-ready/further along in completing design; had a high level of

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community support; and had alternative viable sources of funding. For example, three of the projects selected are located in Development Impact Fee (DIF) communities which have constrained resources, since fees are collected only on future development, typically resulting in a small percentage of funding available towards eligible projects community-wide.¹ In addition, the Wightman Street Neighborhood Park project lost state grant funding due to delays encountered during design from litigation filed by a third party.

Note that a project’s priority score is calculated during project planning and is used when the project initially competes for funding. The priority score is generally not updated unless the project scope or existing site conditions change during the project design. As a result, the factors discussed above could outweigh the score as the basis for prioritization at later stages of the project.

GENERAL FUND PARK PROJECTS		
Project	May Revise	Notes
Silver Wing Neighborhood Park Sports Field Lighting	\$ 600,000	<ul style="list-style-type: none"> Will fund construction and complete project Design Completed in FY 2012 DIF Community Waterfall and Unfunded Needs lists Priority Score:74 (high)
Tierrasanta Community Park Sports Field Lighting	\$ 47,000	<ul style="list-style-type: none"> Will fund construction and complete project Anticipated DC 3 Funding of \$400,000 DIF Community Unfunded Needs list Priority Score: 91 (high)
Trail for All People	\$ 100,000	<ul style="list-style-type: none"> Will fund construction and complete project Design completed in FY 2014 Transects two FBA communities, but not included in PFFPs (project not identified as a specific need when PFFP completed) Waterfall list and Unfunded Needs list Priority Score:54 (medium)
Wightman Street Neighborhood Park	\$ 970,000	<ul style="list-style-type: none"> Will fund construction and complete project Design completed in FY 2013 DIF Community Unfunded Needs list Priority Score: 49 (medium)

GENERAL FUND RESERVE AND EXCESS EQUITY

The total General Fund reserve estimate is \$166.6 million based on year-end FY 2014 projected operations in the General Fund and the re-budgeting of \$1.7 million in City Council Community Projects, Programs and Services. The minimum Reserve Policy requirement remains at 14.0% of the last three years average of audited revenues or \$149.8 million, leaving \$16.8 million of excess equity, which is considered a one-time resource.

¹ In comparison, fees collected in Facilities Benefit Assessments (FBA) communities generally cover 100% of infrastructure that is included in each community’s Public Facilities Financing Plan.

The May Revise report recommends putting \$12.8 million in the Public Liability Reserve (see detailed discussion in the Public Liability section of this report), and recommends not appropriating the remaining \$4.0 million and setting it aside to address potential negative effects due to redevelopment dissolution and other potential impacts. For example, the State Department of Finance denied \$350,000 for the Valencia Business Park project on Recognized Obligation Payment Schedule (ROPS) 6. If the project contemplated by the original U.S. Department of Housing and Urban Development (HUD) Section 108 loan documents cannot be accomplished without further delay, HUD could demand that the City repay about \$6.0 million (the amount of the original loan plus interest).

We concur with setting aside some excess equity to hedge against the risks associated with redevelopment dissolution in FY 2015. While we would not recommend spending the full or a significant portion of the \$4.0 million, it would not be inappropriate for Council to consider utilizing a small portion of this one-time resource to address a priority one-time funding need. However, spending the full amount would remove all of the City's flexibility for addressing potential risks.

As discussed at the Budget and Government Efficiency Committee on May 22, 2014, proposed revisions to the Reserve Policy require the Mayor to identify the amount of excess equity in the May Revise, and the Reserve Policy states that the Mayor may make a recommendation for its use for reserves and/or one-time capital needs. City Council then has full discretion to modify the Mayor's proposal during budget deliberations, subject to the Mayor's veto, provided the proposed uses are one-time. This is consistent with the City Council-approved Structural Budget Deficit Elimination Guiding Principles (Resolution R-305615), which states that one-time resources must be matched to one-time expenditures.

PUBLIC LIABILITY RESERVE

The projected FY 2014 Public Liability Reserve balance remains unchanged at \$35.4 million based on the following actions:

- The FY 2015 reserve contribution of \$3.2 million that was prefunded in FY 2014
- Estimated General Fund claims funding in FY 2014 of \$28.1 million, including:
 - \$14.5 million in the Adopted Budget
 - \$10.1 million in Mid-Year Budget adjustment funding
 - An additional \$3.5 million identified in the Year-End Budget Monitoring Report

The following table outlines the changes to the Public Liability Reserve estimates since the Proposed Budget.

The May Revise anticipates \$12.8 million in excess equity contributions to the Public Liability Reserve, bringing the balance to \$48.2 million – which is equal to the City Reserve Policy target amount of 50% of outstanding actuarial liabilities. However, the City anticipates using \$9.5 million in FY 2015 for additional claims that were not budgeted in the FY 2015 Proposed Budget. Reducing the Reserve for this \$9.5 million will bring the FY 2015 year-end balance down to \$38.7 million, which is 40% of outstanding actuarial liabilities. This anticipated balance

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is \$3.3 million higher than the FY 2015 Reserve Policy target of \$35.4 million, or 37% of actuarial liabilities.

Public Liability Reserve Estimates Based on May Revise

Description	Amount (in millions)	Liability % ¹
FY 2014 Projected Reserve Balance	\$ 35.4	37%
Estimated Excess Equity Contribution per FY 2015 May Revise	12.8	
Subtotal - Before Estimated Use of Reserve for Additional Claims	48.2	50%
Transfer from Reserve for Additional Estimated Claims	(9.5)	
FY 2015 Projected/Proposed Reserve Balance	38.7	40%
FY 2015 Reserve Policy Target	35.4	37%
Difference Between FY 2015 Target and Proposed Reserve Balance	\$ 3.3	

¹ Based on the average value of the annual actuarial liabilities for FY 2011-2013, or \$96.5 million.

Our office supports the May Revise proposal to use \$12.8 million in excess equity to increase the Public Liability Reserves to 50% of outstanding claims at the beginning of FY 2015, consistent with our Public Liability Reserve Policy target. This is also consistent with City Council's recommendation during the discussion of the Mid-Year Budget Adjustments on March 3, 2014.

KEY RESULTS OF COUNCILMEMBERS' FINAL BUDGET PRIORITY MEMOS & ADDITIONAL IBA RECOMMENDATIONS

Councilmembers' FY 2015 final budget priority memos are transmitted in IBA Report #14-21, which was issued on June 4, 2014, and will be included in the City Council back-up material for the June 9th City Council meeting. **A proposal to revisit the City's current property tax projection and consider an increase in its growth rate is the single resource suggestion mentioned by a majority of City Councilmembers.** Based on our review, we have incorporated a property tax increase, in addition to what is included in the May Revise, into our final recommendations.

Resource items mentioned in the memos by less than a majority of Council include:

- Potential Use of \$4.0 Million Excess Equity
- Expansion of Alternative Work Schedules
- Expansion of Corporate Partnerships
- Potential Reduction in Cost Estimates Related to Email Retention Policy
- Potential Increase in TOT Growth Rate from 5.5% to 6%

All of these resource suggestions are discussed in greater detail in the following sections of this report.

Expenditure priorities mentioned by a majority of Council include:

- Park Ranger(s) for Chollas Lake, La Jolla Coastline or Sunset Cliffs Park
- Urban Forestry Program

- Building Inspection Expansion for Storm Water Regulations
- Personnel Department Hiring Process Improvements
- Living Wage Ordinance Enforcement
- Arts and Culture Funding Increase to FY 2014 Level
- Community Planning Group Administrative Support
- Reinstatement of Library Materials Budget
- Pacific Breezes Community Park Construction Acceleration

Based on our review, we have made recommendations for funding all or a portion of the expenditure items noted above with the exception of Pacific Breeze Community Park construction. With regard to the Pacific Breeze Community Park, we believe alternative ways for accelerating its construction should be exhausted before General Funds are considered for this purpose. We also believe General Funds should normally be reserved for programs and services that are heavily reliant on the General Fund and have no known funding alternatives. Additionally, the \$5.5 million that is needed to accelerate the Park's construction would require the full \$4.0 million in excess equity as well as additional budget adjustments of \$1.5 million. Eliminating the excess equity would limit the City's flexibility for addressing potential risks to the General Fund. *Attachment Two* provides additional information on potential alternative funding for Pacific Breeze Community Park and also discusses several expenditure priorities mentioned by less than a majority of the Council.

Items we recommend for inclusion in the final budget based on Council priority memos are discussed in greater detail in the following sections of this report.

Discussion of Councilmember Revenue Proposals

Council Proposal to Potentially Increase Property Tax Revenue

During the development of the May Revise, the San Diego County Assessor's Office published their preliminary projection for assessed valuation (AV) change within the City of San Diego. The total AV for the City was estimated by the Assessor at \$194.2 billion as of January 1, 2014, which is the valuation that determines property tax bills sent to citizens of San Diego in FY 2015. This is an increase of approximately 4.8% from the prior year's AV, and led to the May Revise Property Tax growth rate projection of 4.75%. However, subsequent to this notice, our Office contacted the Assessor to determine if a more finalized estimate had been prepared for the City. Based on discussions with the Division Chief of the San Diego County Assessor's Office, we have revised the growth rate to a 5.1% change in AV.

A majority of Councilmembers requested in their memos that an increase to the property tax growth rate be considered. Based on new information from the San Diego County Assessor's Office, we recommend that the City Council adopt a revised Property Tax revenue projection with a 5.1% growth estimate for all categories of Property Tax revenues. This would revise the Property Tax revenue estimate as follows:

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	May Revise - 4.75% Growth	IBA Revise - 5.1% Growth	Variance
1% Property Tax	313,281,281	314,336,269	1,054,988
MVLF Backfill	113,588,556	113,968,088	379,532
RPTTF Sharing	4,201,482	4,215,520	14,038
RPTTF Residual	12,812,761	12,908,815	96,054
TOTAL	\$ 443,884,080	\$ 445,428,692	\$ 1,544,612

Adjusting Property Tax projections for a 5.1% growth rate provides approximately \$1.5 million in additional resources for Council direction during final budget deliberations.

Excess Equity

A number of Councilmembers identified General Fund excess equity as a potential resource to be utilized in final budget decisions. As mentioned previously in this report in the *General Fund and Excess Equity* section, the total projected excess equity available for FY 2015 is \$4.0 million, which may be required as a hedge against potential negative impacts of redevelopment dissolution. While we do not recommend utilizing all or a significant portion of the \$4.0 million in final FY 2015 budget decisions, it would not be inappropriate for Council to consider utilizing a small portion of this excess equity for a priority one-time expenditure. This is within Council's authority and consistent with the City's financial policies.

Alternative Work Schedules

Several Councilmembers suggested alternative or flexible work schedules be considered City-wide in order to achieve savings. The memos referenced the savings that have been achieved through work schedule adjustments in the Environmental Services Department. Effective FY 2010, work shifts for Collection Services were changed from 8 hours/5 days a week to 10 hours/4 days per week resulting in annual savings of approximately \$4.5 million. This schedule change remains in place nearly four years later. A significant portion of these savings are attributable to large decreases in truck utilization and related vehicle maintenance costs. The opportunity for significant savings in these particular cost areas may not be transferable to other departments. However, other opportunities for generating savings and increasing efficiencies through work schedule adjustments, while perhaps also improving employee morale, are worth exploring. In discussing this with the Mayor's Office, COO Scott Chadwick indicated that the Mayor will be looking into such opportunities, along with other efficiency measures, over the course of the next fiscal year.

Corporate Sponsorships and Public-Private Partnerships

Noting that partnerships benefit taxpayers and strengthen the General Fund, one budget priority memo suggested the City continue to explore innovative ways and revisit existing codes and policies, in order to encourage private industry to partner with the City. The IBA supports the development of beneficial public-private partnerships and believes the City's Corporate Partnership and Development Program (now within the Office of the Assistant ACOO) is focused on developing these opportunities.

The FY 2015 Proposed Budget includes \$450,000 of revenue attributable to new or pre-existing corporate partnerships. A few examples of current partnerships include Sprint Wireless, Canteen vending and the Service Line Warranties program. After discussing expectations for the

program with the Corporate Partnership Program Director, the IBA believes the revenue goal of \$450,000 for FY 2015 is reasonable.

Email Archiving Funds

In the FY 2015 Proposed Budget, \$500,000 (\$255,000 General Fund) was included to establish an email archiving system and transition older emails from their current locations to a single system. These funds will also be used for software needed in order to respond to PRA requests and annual maintenance costs. In Council President Gloria's budget priority memo, it was suggested that these funds could be used for other priorities if the full amount was not needed. Although ongoing costs to operate and maintain the archiving system may be less in future fiscal years, we agree with staff that at this time that \$500,000 should remain in the budget for this purpose until more information is available. An RFP is expected to go out on July 1st, and the proposals will allow the Department of IT to refine this estimate in the September timeframe, if necessary.

Potential Increase in Transient Occupancy Tax Revenue

In two Councilmembers' priority memos, it was recommended that increasing the Transient Occupancy Tax (TOT) growth rate be considered in final budget deliberations (one Councilmember specifically mentioned increasing the 5.5% growth rate included in the May Revise to 6.0%). We currently do not recommend adjusting the TOT growth rate upwards until additional revenue is received by the City and further growth trends can be determined. If the TOT revenue projected growth rate were to be revised to 6.0%, this would provide approximately \$0.8 million (approximately \$0.5 million would be allocated to the General Fund and \$0.3 million would be allocated to the Special Promotions Program).

IBA Identified Resources

Civic San Diego

We believe that \$50,000 for Civic San Diego (CivicSD) to maintain the downtown public restrooms (Portland Loos located adjacent to Tailgate Park in the East Village) and port-a-potties, which was included in the FY 2015 base budget in the Environmental Services Department, may have been overlooked and has been included in the May Revise, as well. As a result, we believe \$50,000 of the \$300,000 funded in the May Revise is available for reallocation. With this reduction, a total of \$550,000 is still included in CivicSD's budget to maintain the restrooms and for economic development activities.

This IBA identified resource for the FY 2015 budget, in addition to other issues relating to the General Fund allocation for Civic San Diego, are discussed in **Attachment Three** to this report.

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Discussion of Councilmember Expenditure Proposals

The following items were mentioned by five or more members of the City Council in their budget priority memos and are recommended for funding.

Park Ranger(s) for Chollas Lake OR La Jolla Coastline OR Sunset Cliffs Park \$115,000

The FY 2015 Proposed Budget supports 35 park ranger positions. The park ranger program primarily extends to open space parks and parks intended to serve the citywide population and visitors including Mission Bay Park, Balboa Park, Presidio Park, and Chollas Lake Park.

The following chart provides current budgeted (FY 2014) park ranger staffing for each site:

Site	Number of Park Rangers
Balboa Park	6
Chollas Lake	1
Presidio Park and Mission Hills Park	1
Mission Bay Park	5
Open Space Parks	21
Shoreline (currently assigned to Children's Pool)	1
TOTAL	35

The San Diego Park System includes over 41,000 acres, of which approximately 26,000 acres is open space. Twenty-one (21) park rangers are assigned to the open space coverage area resulting in approximately one ranger for every 1,250 acres of open space. One park ranger position was added in the FY 2015 Proposed Budget to assist the Department in reaching the benchmark ratio of one park ranger for approximately every 650 acres of open space.

For the Balboa Park area, there is a “pool” of park ranger resources that provide coverage for Balboa Park, Presidio Park and Mission Hills Park, and Chollas Lake. While each area has established coverage hours, additional resources from within the “pool” are used to supplement the coverage hours. An example of this would be park rangers, assisting in the opening/closing of parks and early morning patrols outside of the normal location and coverage hours.

While the Open Space and Balboa Park area parks have a structured program, the coastline ranger coverage is primarily for the Children's Pool to meet the commitments of the Coastal Development Permit for the rope barrier. The need to provide coverage to approximately 26 miles of coastline with limited resources has led to other City departments, such as the Police and Fire-Rescue Departments, assisting in providing service to the public.

A majority of the Council memos requested consideration be given to adding a Park Ranger(s) although the requests varied somewhat in terms of the areas identified as requiring coverage. The three areas identified in memos for needing additional ranger support were Chollas Lake, the La Jolla Coastline and Sunset Cliffs Park. Based on discussions with the Department, they anticipate the most critical need at this time to be the Coastline area. Funding a new ranger for this area would begin to build a pool of ranger resources in this location similar to what has developed in the Balboa Park area. An additional ranger along the Coastline could also potentially alleviate or mitigate the need for drawing on assistance from other City departments.

Citywide Urban Forestry Program and Coordinator - \$186,000

A majority of Councilmembers identified implementation of a Citywide Urban Forestry Program as a budget priority. The purpose of the program would be to identify strategies and policies for proactively managing the City's trees; coordinate citywide tree services; serve as a liaison to the Community Forest Advisory Board (CFAB) and other community groups; and provide technical and professional guidance. Several City Departments are involved in tree-related services. The Transportation & Storm Water (TSW) and Park & Recreation departments both have horticulturalist positions and provide maintenance and care for City trees. In addition, the Planning & Neighborhoods Department conducts community plan updates, which include planning for parks, creation of street tree master plans, and identifying opportunities for green streets.

Staff from these departments agree that the Planning Department is the most appropriate entity to house a Citywide Urban Forestry Program since its focus is on policy, planning, and coordinating among City departments and currently manages existing urban forestry and greening grants. Specifically, the Citywide Urban Forestry Program would be located within the Environmental and Resource Analysis (E&RA) Division.

Staff recommended that the Urban Forestry Coordinator be a program manager position with preferred qualifications as a certified arborist, and would require \$186,000 in personnel and related non-personnel expenses. An additional \$100,000 in non-personnel expenses could be used to begin to outline the Citywide Urban Forestry Program and supplement existing grant funds for developing an Urban Forest Management Plan and creating Urban Greening Plans for North Bay and City Heights. We recommend initial funding of \$186,000 to start this program in FY 2015 and consideration of adding \$100,000 for non-personnel expenses in future years.

Note that the Tree Warden position mentioned in a Councilmember priority memo and by citizens during budget hearings is discussed in *Attachment Two*.

Combination Inspector II for Storm Water Regulations - \$115,000

The Municipal Storm Water Permit (Permit) issued by the Regional Water Quality Control Board (Regional Board) to the City requires the implementation of programs to reduce pollutants in storm water and urban runoff. Failure to implement these programs and enforce the corresponding pollution regulations could result in fines or other remedies against the City.

In 2011, the Transportation and Storm Water Department referred 170 properties to the code enforcement section of the Development Services Department (DSD) for violations of the City water pollution prevention regulations. An additional 188 cases were referred to the code enforcement section in 2012 and approximately 100 to 150 new cases are anticipated every year for the next five years. No additional staff has been added to DSD to specifically address these types of violations.

One Combination Inspector II was requested by the Department during the development of the FY 2015 Proposed Budget to support the Division's enforcement efforts, however the funding request was not included as part of the final proposed budget. The Department continues to support the addition of this position.

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The addition and dedication of one Combination Inspector II to the Code Enforcement Division of DSD for storm water regulations is warranted for proactive storm water inspections, enforcement of current violations, and preparation of remedial actions. This field staff is important for meeting the Permit obligations required of the city and could prevent future violations and costly settlements with the Regional Board.

The FY 2015 May Revise includes the addition of approximately \$250,000 in non-personnel expenditures for such a settlement (General Fund). The proposed settlement between the City and the Regional Board requires the City to address 142 private properties that remain out of compliance with storm water regulations by August 2016. DSD is in the process of taking enforcement actions against the private sites to bring them into compliance.

Our office supports the addition of the Combination Inspector II as an ongoing position until such a time that new storm water regulations can be updated and the full backlog of violations can be remedied. We would recommend that DSD staff update the volume of enforcement actions during the annual budget process.

Personnel Department Positions (\$216,000) & Additional Funding for Training (\$5,000) - \$221,000

Over the past year, three City Council Committees have explored issues surrounding vacancies and the hiring process. The IBA has released three related reports (reports 13-14, 13-30 and 14-01), and the City Auditor released an audit in November 2013.

Based on review of the Personnel Department's process issues, \$8,000 was provided as part of the Mid-Year Budget Adjustments to hire a consultant to advise on NEOGOV utilization. The consultant recommended that hiring departments' be provided access to the Online Hiring Center for direct access in requesting/receiving eligible candidate lists and reviewing candidate applications within the system, and that additional staff training be provided in the use of NEOGOV.

The Personnel Department has indicated that Personnel staffing increases are necessary in order to continue making improvements and keep up with the increased workload. During the FY 2015 budget process, Personnel requested eight positions that were not funded in the Proposed Budget. These positions were also identified in a memorandum sent on April 17, 2013 from the Personnel Director to Council President Pro Tem Lightner which speaks to suggestions for ways to enhance the hiring process.

As part of the FY 2015 Budget Priorities memos, a majority of Councilmembers recommended that two additional positions for the Personnel Department be considered as priorities for additional funding. The two positions the Personnel Department considers most critical would support the use of NEOGOV, at an estimated cost of \$216,000:

- An Information Systems Analyst II would support NEOGOV system maintenance and upgrades, develop and provide reports from the system, as well as manage citywide security roles and access to the system.
- An Associate Personnel Analyst would directly assist the hiring departments, including training departments' staff in the use of the NEOGOV system.

A pilot program for direct access to NEOGOV with a large/active hiring department would be implemented prior to citywide access. Once the pilot has been in place a few months, the impacts can be measured and comparisons to the current process can be made. We recommend that the Personnel Department, working with the pilot department, present the results of the pilot program to the Budget and Government Efficiency (B&GE) Committee no later than January 2015.

At the Economic Development & Intergovernmental Relations Committee of February 13, 2014, the Committee requested that the Personnel Director provide a report on the feasibility of the IBA recommendations for process improvements. Personnel has committed to presenting this information to the B&GE Committee on July 16, 2014. We further recommend that updates be provided to the B&GE Committee on a quarterly basis.

Lastly, the Personnel Department also requested increased funding of \$5,000 for staff training related to NEOGOV, which was not funded in the FY 2015 Proposed Budget or May Revise. We recommend funding also be provided for this purpose.

Additional Staffing for Enforcement of Living Wage Ordinance (LWO) - \$116,000

On February 10, 2014, the City Council adopted amendments to the Living Wage Program intended to clean up, clarify and strengthen enforcement of the LWO. In making her presentation to Council, the LWO Supervisor indicated the Program has not been adequately staffed since its inception and that additional staff would help to better administer and enforce LWO provisions. All aspects of the Program are currently performed by 2.00 FTEs (1.00 Supervising Management Analyst and 1.00 Senior Management Analyst).

In their budget priority memos, six Councilmembers expressed interest in adding staff to enhance administration, monitoring and enforcement of the City’s LWO. Four of the six Councilmembers only proposed adding a Senior Management Analyst and two additionally proposed adding a Program Manager. Based on our conversations with the LWO Program Supervisor, the IBA recommends Council add \$116,000 for 1.00 Senior Management Analyst at this time and that the B&GE Committee review the adequacy of staffing during the next scheduled annual report on the Program in FY 2015.

Restoration of Funding for Arts, Culture, and Community Festivals - \$252,000

Total funding in FY 2015 for Arts, Culture, and Community Festivals (administered through the Commission for Arts & Culture) is \$9.7 million, which is 5.6% of total on-going TOT (\$176.3 million). In the majority of Councilmember memos, it was a priority to restore arts funding to FY 2014 Adopted Budget levels, which was 5.7% of total TOT. To restore funding to the same percentage of total TOT as in FY 2014, an additional \$252,000 in resources would be required to be allocated to the Commission. This number differs from the requested \$128,000 to restore the Arts budget from Councilmember memos.

	FY 2014 Adopted Budget	FY 2015 May Revise	Restored Funding	Variance
Total TOT Revenue	167,727,955	176,270,736	176,270,736	
Arts & Culture Commission Funding	9,552,971	9,788,441	10,039,526	251,085
% of Total TOT Revenue	5.7%	5.6%	5.7%	

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Planning Clerical Staff (\$67,000) and Support for Community Planning Groups' Operational Expenses (\$20,500) - \$87,500

A majority of Council members identified \$20,500 to support Community Planning Groups' (CPG) operational expenses as a budget priority. Our Office concurs with providing a level of administrative support to the 41 CPG's who serve in a volunteer capacity, and who currently have limited support for basic operational needs such as printing, room rental, and mailings. However, we believe allocating \$500 to each of the 41 CPG's as proposed is problematic on several levels and will require an unnecessary amount of processing, monitoring and oversight. We believe a better approach is for the Planning Department to directly provide a defined level of service to the CPG's in-house, on an as-needed basis, avoiding a cumbersome process of screening and approving expenditures and processing reimbursements. The Planning Department believes this is a preferred approach as well; however, staff have indicated that an additional clerical position would be needed in addition to the \$20,500 for non-personnel expenses such as supplies. The Department's City Planning Division currently only has 1.00 Account Clerk who handles all purchase requisitions and purchase orders, deposits, and invoice payments but does not have capacity to provide other general support.

As part of their FY 2015 budget proposal, 5.00 administrative positions were requested to support the City Planning and Environmental & Resource Analysis Divisions—2.00 Word Processors; 2.00 Clerical Assistant 2, one of which was requested specifically for Brown Act compliance and CPG support; and 1.00 Senior Clerk/Typist. These same positions were eliminated during the mandatory General Fund budget reductions in previous years. One Word Processing Operator to support the newly formed CEQA & Environmental Policy section of the Environmental & Resource Analysis Division was funded in the Mayor's Proposed Budget, the other 4.00 positions were not. In our review of the FY 2015 Proposed Budget, we noted that consideration be given to adding an administrative position for the Department since we believe it lacks sufficient support, and many of the financial and administrative tasks are being performed by planners that could be done at a lower cost by administrative staff. An additional clerical position would provide support for existing duties as well as provide enhanced support to the CPGs. We are recommending funding 1.00 Clerical Assistant 2 at \$67,000 annually plus \$20,500 for non-personnel expenses for total funding needs of \$87,500.

Reinstatement of Library Materials Budget - \$500,000

The library materials budget includes print (books and serial publications), audio-visual materials such as audiobooks, music, and DVDs, and has expanded to include electronic resources such as ebooks, evideos, and databases from magazines, journals, and newspapers.

The FY 2015 Proposed Budget reduced the library materials budget by \$500,000 to support the new pilot Do Your Homework @ the Library Afterschool Program. The proposed reduction would decrease the total library materials budget (total includes estimated Matching Book and Electronic Resources funds) from \$3.5 million to \$3.0 million for FY 2015. The table below illustrates the library materials budget from FY 2011 to FY 2015 (proposed).

LIBRARY MATERIALS ANNUAL BUDGET

Fiscal Year	General Fund Adopted Materials Budget	Matching Book and Electronic Resources Funds Budget¹	Total
FY 2015 ²	\$1,300,000	\$1,700,000	\$3,000,000
FY 2014 ²	\$1,800,000	\$1,700,000	\$3,500,000
FY 2013	\$1,644,563	\$2,368,410	\$4,012,973
FY 2012	\$1,637,963	\$2,608,000	\$4,245,963
FY 2011	\$1,637,963	\$3,537,728	\$5,175,691

1. Total Matching Funds budget available during the Fiscal Year.

2. Matching Funds estimate.

A majority of the Council memos requested consideration be given to restoring this one-time reduction. To accommodate this, our office has identified \$48,500 in one-time funding from excess equity as a funding source, and \$451,500 from the proposed property growth rate increase.

Also, should the pilot homework program be continued beyond FY 2015, we recommend an alternative on-going revenue source be identified, and the library materials budget not be considered as a funding source for this program in the future. Finally, during the budget hearing for the Library Department, the Director informed the Council that a comprehensive assessment of their approach to materials acquisition was planned for FY 2015. Regardless of this reinstatement of the library materials budget, this assessment will still be valuable given the changing environment of library materials and the use of technology.

IBA Identified Priority Expenditures***Related Infrastructure Costs for Police Body Worn Cameras - \$140,000***

The FY 2015 Proposed Budget includes an expenditure of \$1.0 million for the Police Department's body worn camera program, which is intended to outfit patrol officers with cameras in order to record enforcement-related contacts. The FY 2014 Mid-Year Budget Adjustments included an additional expenditure of \$1.0 million for this purpose. In total, the department anticipates an expenditure of approximately \$2.0 million by the end of FY 2015 on 600 body worn cameras.

At its meeting on May 14, 2014, the Public Safety & Livable Neighborhoods Committee approved a contract with TASER International, Inc., for the purchase of 300 cameras in FY 2014 and 300 cameras in FY 2015 at a cost of approximately \$2.0 million, including evidence storage and technical support. The contract contains multiple year options for an additional 400 cameras in FY 2016 and additional storage purchases in FY 2017 and FY 2018. The City Council will consider the contract at its meeting on June 10, 2014.

The department has indicated that its current information technology infrastructure will not support the full body worn camera project and will require upgrades. While exact costs have not yet been finalized, the department estimates that these infrastructure upgrades will likely cost up to \$140,000 in FY 2015. Preliminary estimates suggest that of this amount, approximately \$90,000 would be one-time costs and \$50,000 would be ongoing costs. The department has

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indicated that related costs in FY 2014 will be minimal and can be absorbed within its current budget.

We recommend the one-time utilization of \$90,000 of excess equity and the ongoing use of \$50,000 of newly identified General Fund resources to fund information technology infrastructure improvements related to the Police Department body worn camera project.

IBA FINAL RECOMMENDED REVISIONS TO THE BUDGET

The chart below summarizes the Office of the IBA's final recommended revisions to the FY 2015 budget for Council consideration. An approximate \$1.6 million from a proposed increase in Property Tax and expenditure reduction provide sufficient resources to offset the IBA's proposed expenditures that are considered on-going; and an additional \$138,500 in excess equity funds the IBA proposed one-time expenditures.

In ***Attachment Four*** to this report, we also point out some significant policy and / or budgetary issues that we have previously raised or are priorities for Council that are require attention in FY 2015 that should be brought forward for discussion at the appropriate Committee.

IBA RECOMMENDED REVISIONS FOR FY 2015 BUDGET			
RESOURCES		EXPENDITURES	
Increase in Property Tax Revenue Projection	\$ 1,544,000	1.00 FTE Park Ranger	\$ 115,000
Reallocation of Civic San Diego Funding ¹	50,000	1.00 FTE Urban Forestry Position	186,000
		1.00 FTE Combination Inspector II for Storm Water Regulation	115,000
		2.00 FTEs Personnel Department	221,000
		1.00 FTE Living Wage Ordinance	116,000
		Restoration of Arts & Culture Funding	252,000
		1.00 FTE Planning Department Clerical Assistant II & Community Planning Group Support	87,500
		Restoration of Library Materials Using Ongoing Resources ³	451,500
		Police Body Camera Bandwidth Subscription Costs ²	50,000
<i>Sub-Total Additional Ongoing Resources</i>	\$ 1,594,000	<i>Sub-Total Additional Expenditures Using Ongoing Resources</i>	\$ 1,594,000
Utilization of Excess Equity	\$ 138,500	Restoration of Library Materials Budget Using Excess Equity ³	\$ 48,500
		Bandwidth Expansion for Police Body Cameras ²	90,000
<i>Sub-Total Additional One Time Resources</i>	\$ 138,500	<i>Sub-Total Additional Expenditures Using One Time Resources</i>	\$ 138,500
Total Additional Resources	\$ 1,732,500	Total Additional Expenditures	\$ 1,732,500

1- Technical correction to address a double funding of Portland Loos maintenance in both Civic SD and the Environmental Services Department

2- Required one-time and on-going information technology upgrades to fully support body worn cameras

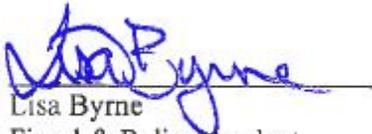
3 - Total cost of restoration of library materials is \$500,000



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Attachment 1: Comparison of City Council FY 2015 Budget Priorities Resolution to Mayor's Budget Based on May Revision

Attachment 2: Items Mentioned in City Councilmember Priority Memos Not Recommended for Funding

Attachment 3: Discussion of Civic San Diego General Fund Allocation

Attachment 4: Policy / Budget Issues Requiring Attention in FY 2015

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ATTACHMENT ONE

COMPARISON OF CITY COUNCIL FY 2015 BUDGET PRIORITIES RESOLUTION TO MAYOR'S BUDGET BASED ON MAY REVISION			
BUDGET PRIORITY		IN FY 2015 BUDGET	COMMENTS
<i>Enhancing Public Safety</i>			
1	Police Department Five-Year Plan	P	\$5.7 million in funding
	Addition of Sworn Personnel	Y	4 academies at 43 recruits each plus full year funding for 9 recruits added to the May 2014 academy through FY 2014 Mid-Year actions
	Addition of Civilian Personnel	Y	17 new positions
	Vehicles & Equipment	P	\$244,000 equipment for new recruits, no funding for vehicles
	Computer Aided Dispatch System Funding	P	\$6.9 million was provided in FY 2013 (later reduced to \$3.9 million in FY 2014) and is expected to be sufficient until FY 2016. To be determined whether remaining CAD acquisition costs will be cash or lease-purchase financed
2	Police Department Retention Program	Y	\$3.2 million included
3	Continued Implementation of Citygate Report Recommendations (Eastside Mission Valley, Skyline Drive, and Home Avenue Fire Stations)	Y	\$950,000 funding included for Skyline temporary station operations. Construction funding of Eastside Mission Valley station, partial funding for permanent Skyline station and Home Avenue station is provided through deferred capital bonds and other sources
4	Restoring Lifeguard Headquarters to Full Use for Public Safety	Y	\$500,000 for facility renovations
5	Expansion of Boating Safety Unit	Y	4 new lifeguard positions
<i>Community Services</i>			
6	Increase Hours for Central and Branch Libraries	Y	Minimum of 4 new hours at all branch libraries, 5 new hours at Central Library for a total of 48 and 54 hours, respectively
7	Continuation and Expansion of Funding for Homeless Services	Y	\$1.9 million for comprehensive solutions and \$150,000 added in May Revise for 25 triage / assessment beds
8	Establishment of Urban Forestry Program & Citywide Tree Maintenance	-	
<i>Infrastructure & Deferred Capital</i>			
9	Address Critical Sidewalk Repair Needs (Sidewalk Condition Assessment, Construction of Sidewalks, Increase Funding of City's 50/50 Program)	P	\$1.5 million for sidewalk assessment / sidewalk and street light improvements
<i>Operational & Policy Funding</i>			
10	Creation of Chief Data Officer Position	Y	Funding of \$202,000 included for position in Proposed Budget
11	Improvement of City of San Diego Website	Y	FY 2014 Mid-Year funding of \$258,000 provided (\$450,000 total)
12	Program Manager Position to Advance City's Climate Action Plan	Y	\$201,992 for 1.00 FTE Sustainability Program Manager in Economic Development - for Climate Action Plan but will also work on sustainability initiatives
13	2.0 FTE's for Increased Compliance Monitoring of the Living Wage Ordinance	-	
<i>Revenue</i>			
14	Addition of Residual Property Tax Trust Fund Revenue	Y	\$12.8 million in RPTTF revenue in May Revise

- Not included in the budget
 Y Included in budget, full funding
 P Included in budget/ partial funding

ATTACHMENT TWO – INFORMATION ON OTHER PRIORITY EXPENDITURES FROM COUNCIL MEMOS**EXPENDITURE PRIORITIES RECEIVING MAJORITY SUPPORT, NOT FUNDED****Pacific Breezes Community Park**

A majority of Councilmembers have indicated an interest in exploring options to accelerate construction of the Pacific Breezes Community Park in the Ocean View Hills community of District 8. The park project is included in the Otay Mesa Public Facilities Financing Plan (PFFP) adopted by the City Council on March 11, 2014. The PFFP estimates the total cost of the project to be approximately \$16.5 million; however, construction delays could inflate this estimate. Construction is planned to begin in FY 2016 provided that sufficient facilities benefit assessments (FBAs) have been received from development activity. Once sufficient funds have been accumulated for the entire park project, staff expects the project can be completed in about 2.5 years.

The PFFP indicates the project has already been appropriated \$11.0 million (\$4.9 million of which has been expended) with the remaining \$5.5 million projected to be received from FBAs in FY 2016. Projections are based on information gathered from the development community. The IBA understands various options for accelerating development of the park have been conceptually discussed with staff. In an effort to accelerate park construction, some of these potential options (each of which has some challenges) include:

- Redirecting existing funding for the planned Riviera Del Sol (\$1.9 million) and Hidden Trails (\$1.3 million) neighborhood parks to the Pacific Breezes Community Park. FBA funds projected to be received in FY 2016 for Pacific Breezes would then be used to replenish funding for the neighborhood park projects.
- Negotiating delays for other prioritized projects/obligations in the PFFP (i.e., repayments to developers for constructed public facilities or interchange improvement required by Caltrans).
- Potentially phase fund certain elements of the planned park so as to allow construction to begin sooner. Public Works staff believes this is a feasible option; however, breaking the total project into two phased segments could modestly increase costs depending on necessary plan modifications to accommodate phasing and the resulting bids.

An option suggested in one of the budget priority memos was to use General Fund monies in combination with non-General Fund monies (i.e., FBAs) to accelerate park construction. The May Revise to the FY 2015 Proposed Budget projects \$4.0 million in Excess Equity. These funds are proposed to be set aside to address potential General Fund expenditures resulting from the dissolution of the Redevelopment Agency and/or potential public safety needs related to the May 2014 firestorms. While it would not be inappropriate for Council to utilize a portion of the \$4.0 million for a one-time priority need, committing \$4.0 million in excess equity to the Pacific Breezes Community Park would take away all of the City's flexibility for addressing potential expenditure risks without having to utilize General Fund reserves.

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ATTACHMENT TWO – INFORMATION ON OTHER PRIORITY EXPENDITURES FROM COUNCIL MEMOS

As discussed in the Reserves/Excess Equity section of this report, Council has full discretion during the budget process to modify the Mayor’s proposal for the use of excess equity, subject to the Mayor’s veto, provided it is used for other one-time expenses. However, we believe general funds should be used primarily for programs and services that have no other funding options.

Alternatively, the IBA recommends consideration be given to the possibility of using the pending deferred capital bonds to fund a portion of the Pacific Breezes Park. Given that approximately \$9.0 million of TransNet funds are being proposed to fund street resurfacing projects originally planned to be funded with the first series of the 2014 deferred capital bonds, it may now be possible to include a portion of the funding needed to initiate the construction of Pacific Breezes in the list of projects to be funded by the delayed bonds. It should be noted that such a decision would decrease street resurfacing projects by a corresponding amount (although the City already plans to allocate approximately \$43.4 million of DC3 bond proceeds to street resurfacing projects).

The ability to issue the 2014 deferred capital bonds still awaits a favorable decision from the court; however, it is reasonable to assume that a favorable decision could be received in next few months and bond proceeds could be available for projects in the fall.

INFORMATION ON SELECT EXPENDITURE PRIORITIES NOT RECEIVING MAJORITY SUPPORT

Addition of 7 Hours Per Week to the Central Library

The FY 2015 Proposed Budget allocated \$1.5 million to increase all branch library hours by a minimum of four hours and the Central Library operational hours increased by five hours per week from 49 hours per week to 54 hours per week.

In consultation with Library Department staff, the next level of increased service hours for the Central Library would be to increase weekly operational hours from 54 hours per week to 61 hours per week. To implement this, the Department has indicated they would need to add 13.0 FTEs and approximately \$1.2 million in personnel and non-personnel costs.

Youth Services

Councilmembers for Districts 1, 4, 8 and 9 included youth services in their budget priorities memo. The memo refers to advancing the City’s youth policies at the community level, convening youth stakeholders, and fostering public-private partnerships to leverage funding opportunities for youth resources.

In FY 2014, a Human Resources Department position was added to the budget for a Youth Workforce Development Program. The goal of the program is to assist youth in developing skills needed for work-readiness. The Youth Workforce Development Officer position, which was filled in March 2014, is tasked with developing partnerships with community organizations. This position also assists in providing opportunities for youth placement in paid and unpaid City internships.

ATTACHMENT TWO – INFORMATION ON OTHER PRIORITY EXPENDITURES FROM COUNCIL MEMOS

The Committee on Public Safety & Livable Neighborhoods, which oversees youth services programs, may want to request a presentation by the Youth Workforce Development Officer on the services this program provides and its results at a future Committee meeting.

Addition of Year-Round Pool Hours

The FY 2015 Proposed Budget includes funding for the operation of three year-round pools (Clairemont, Vista Terrace, and Ned Baumer) and ten seasonal pools. Closure of seasonal pools varies from four weeks to a maximum of three and half months between October and March.

Based upon Park and Recreation projections, providing year-round operation at all city pools would require a net increase of approximately \$630,000 in annual expenses. To provide year-round operation for one pool in each Council District (with the exception of Council District 5), the Department projects an increase of approximately \$400,000 in annual expenses.

City Auditor Training Funds

The City Auditor presented his FY 2015 budget request to the Audit Committee in a memorandum dated April 16, 2014. The memorandum requested an addition \$15,000 in training funds to: 1) improve the efficiency and effectiveness of the Office and 2) maintain audit skills to continue producing high impact audits with significant results. The Audit Committee unanimously recommended Council approve the FY 2015 Proposed Budget with the \$15,000 increase in training funds requested by the City Auditor. At the Budget Hearing on May 8th, our office stated that the request was reasonable and three Councilmembers commented in support of the additional training funds; however, these funds were not added in the May Revise.

Two Councilmembers requested the training funds be added in their budget priority memos. The IBA understands the Financial Management Department has informed the City Auditor that he should be able to redirect \$15,000 from other budgeted non-personnel expense items already in the Auditor's Proposed FY 2015 Budget. In particular, Financial Management expects there will be budgeted funds in excess of the amount needed for the outside audit contract with Macias Gini & O'Connell. The City Auditor agrees with this proposal and plans to work with the Financial Management department to move \$15,000 from the budgeted line item for the outside audit expense to the line item for training expense.

Tree Warden

In FY 2013, TSW - Street Division Division's budget included one code compliance officer position to (1) monitor compliance with tree-related landscaping regulations within the City's Land Development Code and (2) issue permits for planting and removal of trees with the public right of way. This position was commonly referred to as the Tree Warden.

Since code compliance and permitting activities are primarily the responsibility of the Development Services Department (DSD), the Tree Warden position (1.00 FTE Code Compliance Officer and \$73,049 in personnel expenses) was transferred from TSW to DSD as

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ATTACHMENT TWO – INFORMATION ON OTHER PRIORITY EXPENDITURES FROM COUNCIL MEMOS

part of the FY 2014 budget. Per its existing business model, DSD utilizes this position as an additional code compliance officer rather than dedicating it specifically for compliance of tree-related regulations. Each code compliance officer has multiple items to monitor for compliance within a certain geographic area, including tree-related regulations. The permitting function previously conducted by the Tree Warden is now addressed by DSD's general permitting section; however, no additional resources were added to the development review process to address tree-related permitting.

TSW's Street Division has received complaints regarding the length of time it now takes to get tree-related permits as well as the lack of a Tree Warden dedicated to monitoring and enforcing compliance with tree-related regulations. DSD does not plan to dedicate a code compliance officer for tree-related regulations, but is currently assessing how to streamline the permitting process. DSD plans to transfer tree-related permits to its Landscape section for review, since the Landscape Planners have expertise to process the tree-related permits which would potentially reduce the time it takes to issue permits.

It is important for DSD to coordinate with TSW - Street Division regarding the effectiveness of tree-related code compliance and permitting. If Street Division continues to receive a high number of complaints, staff may want to assess whether the position should be transferred back to the Street Division and/or if funding is needed for an additional position.

ATTACHMENT THREE – DISCUSSION OF GENERAL FUND ALLOCATION FOR CIVIC SAN DIEGO

As shown in the table below, the City’s General Fund provides a total of \$300,000 for Civic San Diego (CivicSD) in the base budget for FY 2015, including \$250,000 in the Economic Development Department budget for economic development activities and \$50,000 in the Environmental Services Department budget for maintenance of the downtown public restrooms (located adjacent to Tailgate Park in the East Village) and port-a-potties.

The May Revise provides an additional \$300,000 for a total of \$600,000, which represents a significant increase of \$300,000 over FY 2014. The \$300,000 in the May Revise includes \$75,000 for the development of reuse opportunities for the old Main Library and \$225,000 for the formation of a Public-Private Investment Fund. Adding \$225,000 to the \$175,000 that was included in the base budget for this purpose provides a total of \$400,000 for the formation of the fund. Staff indicated that the \$400,000 will cover stand and consultant costs to develop financial modeling and assess the feasibility of public private investment funds for transit-oriented development investment in Encanto and City Heights.

GENERAL FUND ALLOCATION FOR CIVICSD			
	Base Budget	May Revise	Total
Revenue			
FY 2015 Base Budget - Economic Development Department	\$ 250,000	\$ -	\$ 250,000
FY 2015 Base Budget - Environmental Services Department	50,000	-	\$ 50,000
Added in the May Revise - Economic Development Department	-	300,000	\$ 300,000
Total Revenue from General Fund	\$ 300,000	\$ 300,000	\$ 600,000
Expenditures			
Maintenance of Downtown Restrooms and Port-a-Potties	50,000	-	\$ 50,000
Pursuit of Other Economic Development and Infrastructure Funding Sources	35,000	-	\$ 35,000
Pursuit of New Grant Opportunities	40,000	-	\$ 40,000
Formation of Public-Private Investment Fund	175,000	225,000	\$ 400,000
Development of Reuse Opportunities for Old Main Library	-	75,000	\$ 75,000
Total Expenditures	300,000	300,000	\$ 600,000

CivicSD initially requested \$175,000 to assess the feasibility of the Public-Private Investment Fund. Establishing such funds can require a significant investment, for example, San Francisco spent \$500,000 to set up a similar fund.¹ And, we also understand that formation of the fund is a high priority for the Mayor and Council. However, CivicSD is in the early stages of this process and may not require the full \$400,000 that has been proposed for this purpose in FY 2015, particularly since the concept has not yet been fully developed.

CivicSD also requested \$100,000 to conduct Downtown long-range planning and \$100,000 for community engagement and communications which have not been funded. Allocating the additional \$225,000 specifically for the formation of the fund will limit CivicSD’s ability to conduct these other activities. Finally, we believe that \$50,000 for maintenance of the downtown public restrooms and port-a-potties which was included in the base budget in the Environmental

¹ Looking forward, as the investment fund is deemed feasible, it is important to note that successful investment funds generally include the participation of a public entity, such as the City, generally in the form of cash or land investment.

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ATTACHMENT THREE – DISCUSSION OF GENERAL FUND ALLOCATION FOR CIVIC SAN DIEGO

Services Department may have been overlooked and has been included in the May Revise, as well. As a result, we believe \$50,000 of the \$225,000 funded in the May Revise is available for reallocation. With this reduction, \$350,000 will still be available in CivicSD's budget for the Investment Fund.

Planning and Permitting in Encanto and City Heights

Although there was confusion regarding the different descriptions in the May Revise relating to how CivicSD would utilize the additional \$225,000 that was included in the May Revise for economic development, staff confirmed that this funding is not being allocated to provide ministerial review in Encanto and City Heights. A proposal to revise CivicSD's consulting agreement with the City to expand planning and permitting to these targeted areas is currently being vetted by the Mayor's office and is subject to meet and confer with labor before it will go to Council for final approval. Staff do not anticipate that additional revenue will be needed to support these functions, since permitting is self-sustaining through charges for services, and planning can be supported with grant funding.

ATTACHMENT FOUR

Policy / Budget Issues Requiring Attention in FY 2015		Committee Oversight
	Policy / Budget Issue	
1	Reviewing Mayor's plans for continuing the Managed Competition program or pursuing alternative efficiency studies	Budget & Government Efficiency
2	Implementing Mayor's quarterly City service performance reports and user-friendly dashboard	Budget & Government Efficiency
3	Implementing recommendations to improve and accelerate City hiring processes	Budget & Government Efficiency
4	Continue implementing Purchasing and Contracting efficiencies including identification of SAP system requirements and training to correct underutilization (Huron Report)	Budget & Government Efficiency
5	Assessing needs and costs of reinstating a citywide SAP training program	Budget & Government Efficiency
6	Adopting Mayor and Council FY 2015 Statement of Budgetary Principles	Budget & Government Efficiency
7	Completing FY 2016 comprehensive user fee analysis and Park & Recreation Department fee update on a timely basis to ensure readiness for FY 2016 implementation	Budget & Government Efficiency
8	Addressing solutions to affordable housing fee	Budget & Government Efficiency
9	Updating City's Budget Policy to address new policies and practices implemented since November 2010	Budget & Government Efficiency
10	Considering opportunities for expanding alternative work schedules	Budget & Government Efficiency
11	Considering opportunities for expanding corporate partnerships	Budget & Government Efficiency
12	Updating and evaluating the "Do Your Homework @ the Library" afterschool program	Budget & Government Efficiency
13	Implementing improvements to Real Estate Services Department recommended in Huron Report	Smart Growth & Land Use
14	Addressing role of Civic San Diego	Economic Development & Intergovernmental Relations
15	Discussing timing of potential Charter Review process	Economic Development & Intergovernmental Relations
16	Continuing to focus on City's Economic Development activities and finalize Economic Development Strategy	Economic Development & Intergovernmental Relations
17	Completing Police Sworn Officer salary survey on a timely basis to continue to address recruitment and retention	Public Safety & Livable Neighborhoods

ATTACHMENT FOUR

Policy / Budget Issues Requiring Attention in FY 2015		Committee Oversight
	Policy / Budget Issue	
18	Assessing cost/benefit of Fast Response Squad pilot program	Public Safety & Livable Neighborhoods
19	Continuing to explore solutions to homelessness	Public Safety & Livable Neighborhoods
20	Completing streets, facilities, sidewalks, park assets and public utilities condition assessments on a timely basis to identify magnitude of deferred capital funding needs	Infrastructure
21	Including in FY 2015 final budget performance measures for Capital Improvement Projects "on time and on budget"	Infrastructure
22	Continuing to invest in ADA upgrades to parks across all neighborhoods	Infrastructure
23	Providing for Council review of updated PFFPs early in fiscal year	Infrastructure
24	Continuing to monitor SAP EAM Project to ensure that General Fund departments' participation is adequately funded	Infrastructure
25	Discussing potential new resources for comprehensively addressing storm water requirements and other deferred capital and infrastructure needs including the possibility of a voter-approved bond program	Infrastructure / Budget & Government Efficiency
26	Completing cost of service study needed to consider increases to City's storm drain fee to support new storm water requirements	Environment



CITY OF SAN DIEGO

COUNCIL PRESIDENT PRO TEM SHERRI S. LIGHTNER, DISTRICT ONE

COUNCILMEMBER MYRTLE COLE, DISTRICT FOUR

COUNCILMEMBER DAVID ALVAREZ, DISTRICT EIGHT

COUNCILMEMBER MARTI EMERALD, DISTRICT NINE

JOINT BUDGET MEMORANDUM

DATE: May 23, 2014

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Sherri S. Lightner

Councilmember Myrtle Cole

Councilmember David Alvarez

Councilmember Marti Emerald

Sherri S. Lightner Myrtle Cole
David Alvarez Marti Emerald

SUBJECT: Fiscal Year 2015 Budget Priorities in response to the Mayor's May Revised Budget

Thank you to Mayor Faulconer for recognizing many of the needs and priorities of the citizens of San Diego in his proposed FY15 budget and subsequent May revised budget.

We are especially pleased to see funding for the following items included in the FY15 budget and the May revised budget:

- Critical public safety needs, including funding to implement the Police Department Five Year Plan, funding for new fire stations, increased staffing for the Lifeguard Boating Safety Unit, brush management, the Skyline Drive Temporary Fire Station, and a lifeguard at Windansea Beach. In addition, many critical one-time needs have been funded, such as additional police equipment, police helicopter support, the police retention program, and the relocation of the Park and Recreation garage from Lifeguard Headquarters.

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- Community services, including an increase to library hours, funding for homelessness services and youth services such as the Connect2Careers program, and funding for the cleanup of La Jolla Cove and an accompanying coastal management plan.
- Infrastructure needs, including an additional \$1 million for streetlights and sidewalks.
- Operational needs, such as funding for a Chief Data Officer, increased funding to our Department of Information Technology, funding for the improvement of government operations and the creation of a separate Economic Development Department.
- City commitments, including funding to implement the Neighborhood Parking Protection Ordinance and the Climate Action Plan.

The following are our priorities for additional funding in the FY15 Budget:

Priorities for Ongoing Funding:

Public Safety:

- **Chollas Lake Park Ranger:** One full-time Park Ranger dedicated to patrolling Chollas Lake Regional Park is requested. Consistent with other regional parks, a full-time Ranger will be able to address quality of life issues that are currently being handled by Police. Chollas Lake is currently being patrolled by a Ranger on a rotational basis. As of April 4, 2014, there were four vacant Ranger positions. A dedicated Ranger for Chollas Lake may be achieved by filling these positions. The approximate cost for one Park Ranger is \$115,000 which includes a onetime cost of \$37,000 for a vehicle.
- **La Jolla Shoreline Park Ranger:** Approximately \$115,000 for one Park Ranger to patrol the La Jolla coastline to address quality of life issues that are currently being handled by Police and Lifeguards, resulting in both departments being called away from their primary missions to respond to issues that could better and more cost-effectively be addressed by a Park Ranger.

Community Services:

- **Library Materials:** An increase of \$500,000 to fund the library materials budget to the level consistent with FY14's funding level to ensure the library system continues to provide current materials to its users.
- **Zoning Investigator II (Land Development Investigator):** \$110,437 for one FTE (including salary and fringe) to enforce the City's regulations regarding nuisance rental housing in such communities as the College Area.
- **Grounds Maintenance Worker I:** \$71,600 for one FTE (including salary and fringe) to keep up with parks maintenance needs. Parks maintenance has been short one position since 2008. The need for this position is especially great in City Heights, which has some

of the most-used parks in the city. This worker would address landscaping, litter abatement and graffiti removal.

- **Urban Forester:** We support the establishment of an Urban Forestry program that could include the addition of a dedicated Urban Forester in the FY16 budget at an annual cost of approximately \$150,000. FY15 could be spent identifying in which department this position would best fit and planning for the hiring of the position. The Urban Forester would help develop and implement long-range plans, policies and procedures, provide professional and technical guidance to staff, ensure compliance with city policies and regulations, monitor permitting, and coordinate with City departments, outside agencies, community groups and the City Council.
- **Community Planning Group Support:** \$20,500 to cover the operational costs of agenda printing, room rentals, telephone, website hosting and other organizational support for each of the city's 41 community planning groups, per the request of the Community Planners Committee.

Operational Needs:

- **Civil Service Hiring Improvements:** \$218,000 for 2.0 FTEs in the Personnel Department is requested to improve the civil service hiring process and decrease the amount of time it takes to hire city employees. Our specific request is for an Information Systems Analyst II and an Associate Personnel Analyst to handle the Online Hiring Center (OHC), which will give departments direct access to requesting and receiving eligible lists, and the ability to review candidate applications within the NeoGov system. The cost for these two positions is \$109,374 and \$108,481, respectively. These additions are critical to ensure existing vacancies in each city department are filled in a timely manner. Doing so will help the City provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core city services. As of April 4, 2014, there were approximately 430 vacant General Fund positions. The faster we fill vacancies, the quicker we are able to mitigate service impacts and/or decrease the use of overtime.

City Commitments:

- **Living Wage Ordinance:** \$100,000 for the addition of 1.0 FTE, including fringe, for a Senior Management Analyst to perform monitoring and ensure compliance with the newly expanded living wage program that was approved by Council in 2014.
- **Property Value Protection Ordinance:** \$67,804 to increase compliance with the Property Value Protection Ordinance, which requires all lenders to register defaulted and foreclosed residential properties within the City of San Diego. The ordinance also requires code enforcement officials to track, inspect and monitor these properties so

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they do not fall into neglect and further lower property values. The addition of 1.00 Zoning Inspector 2 in the Development Services Department is needed to assist with the program. This position will be cost neutral with the addition of anticipated revenue through fines levied for non-compliance.

One Time Costs:

Infrastructure:

- **One-time Sidewalk and Street Light Improvements:** The proposed budget includes \$2,400,000 for citywide streetlight installation and one-time sidewalk improvements. Public street lighting is important to our quality of life. There is growing concern about inadequate lighting and pathways of travel, particularly near transit stops, which are generally used by youths, seniors and the disabled. Missing streetlights and sidewalks in high-crime and high-traveled areas should be prioritized. For example: Market Street sidewalk and streetlights.
- **Pacific Breezes Community Park:** The Ocean View Hills community has multiple shovel-ready park projects that have been delayed far too long and need to be built. Using existing funds to fill the funding gap for the largest park project, Pacific Breezes Community Park, would create approximately 15+ acres of parkland in this area of the city and provide an immediate benefit to the community. This project constructs a community park in Ocean View Hills that includes lighted softball fields, playground areas, a comfort station, concession stand, storage, off-street parking, turf areas, picnic shelters, benches, a drinking fountain and storm water detention areas. The project is shovel ready. A combination of General Fund and non-General Fund monies should be used to realize the completion of this long delayed park project.

Community Services:

- **Youth Services:** Funding to support youth services that would lead to a positive youth development vision and strategy, advance the City's youth policies at the community level, convene youth stakeholders to ensure better coordination of youth-focused policy and practice. Foster public-private partnerships to target and leverage funding opportunities for sustained youth resources.
- **Combination Building Inspector II:** \$115,354 for one FTE to address a backlog of cases involving Storm Water Best Management Practices violations in order to avoid fines from the Regional Water Quality Control Board. This is a one-time cost because the cases should be able to be addressed within FY15. This position could be considered cost neutral in that it would allow the city to avoid potential fines. Funding this position

would free up other staff throughout the department to address other code enforcement cases.

- **Arts & Culture Commission:** \$128,000 is recommended to restore the Arts & Culture Commission Budget to the FY14 Adopted Budget Level of 5.7% of TOT. Increasing arts funding is in line with the *Penny for the Arts Five-Year Blueprint* and will support local arts and culture and art education programs that support our quality of life, benefit diverse communities and neighborhoods and help makes our City a vibrant place to live and visit.

Operational Needs:

- **Charter Review Committee:** approximately \$80,000 for the City Council to form a charter review committee to make recommendations on updates needed to bring the San Diego City Charter into the 21st Century. Over the past few years there have been various charter related issues that have arisen that indicate a need to revise and update the City Charter. As such, the City Council should form a Charter Review Committee in January 2015 to provide recommended changes to the Mayor and City Council. Some funding will be required to provide staffing to the committee, including \$80,000 for an IBA Fiscal and Policy Analyst (1.0 FTE) for one half of FY15.

Potential Revenue Sources:

In order to fund the proposed projects, programs, and services recommended above, we have identified the following areas in which additional revenue can be generated in order to offset our additional budget recommendations.

- **Increase to Property Tax Base:** \$1,000,000 can be generated by increasing the assumptions on the property tax revenue.
- **Adjust Excess Equity:** \$4,000,000 in Excess Equity remains unallocated. Consideration should be given for use of this funding for critical one-time needs.
- **Expand Alternative or Flexible Work Schedule:** Citywide implementation of an expanded alternative or flexible work schedule, such as the 4/10 schedule already being used in the Environmental Services Department at a savings of \$6,000,000.

We look forward to the collaborative work ahead to weigh the numerous competing priorities in order to deliver a balanced and responsible budget. Thank you for your consideration of these budget priorities and options for revenue generation.



**CITY OF SAN DIEGO
COUNCILMEMBER ED HARRIS
COUNCIL DISTRICT TWO**

M E M O R A N D U M

DATE: May 23, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Ed Harris 
SUBJECT: Fiscal Year 2015 Budget Priorities Memo

The Fiscal Year 2015 budget is good news for our neighborhoods and consistent with my council priorities: infrastructure, neighborhood services, public safety, and a clean and healthy environment. We will see more streets paved, an increase in library hours, additional police officers on our streets, lifeguard facility improvements, funding for District Two street lights, a new Fire Station for Point Loma, a sustainability program manager and more. We are also pleased about the commitment to complete a Coastal Management Program this year.

As you know, while more dollars are earmarked for infrastructure improvements, the budget's current infrastructure funding sources are not sustainable and will most likely not meet the City's capital funding needs. The City will need to look to additional funding sources, such as an infrastructure bond, to address its \$2 billion infrastructure price tag. I look forward to working with the Mayor and my Council colleagues on this issue.

I also commend the Mayor for the City's management reorganization efforts, including the creation of stand-alone departments for communications, economic development and analytics and performance management. Given the increased attention and need for addressing climate change and its impact on public health and our quality of life, we may also want to consider a stand-alone Sustainability Department in the future.

Looking ahead, the following are my priorities for additional funding in the Fiscal Year 2015 Budget:

- **Park Ranger:** Approximately \$80,000 for 1.0 FTE ranger for Sunset Cliffs Park to address quality of life issues handled by Police and Lifeguards.
- **Ocean Beach Lifeguard Station:** Currently in the top tier of underfunded projects, the OB Lifeguard Station is identified as a top priority by the community to meet public safety needs. The cost for design and first phase of community input is identified as \$600,000.
- **Increase for Library Materials Funding.** This year's budget has a reduction of \$500,000 in library materials funding. Experienced librarians have conveyed the long-term problems created when we fund library materials at approximately \$2.30 per capita when the standard is closer to \$5.00. We recommend fully restoring this materials funding to \$500,000.
- **Establishment of the Urban Forestry Program and City-wide Tree Maintenance.** One of the most common calls we receive from constituents relates to tree trimming and maintenance. Providing uniform tree maintenance and trimming in the City's right-of-way is a core city service. Because both Streets and Park and Recreation provide this service for different areas, it is difficult for constituents to call the right department and difficult for Council offices to track down the right City staff to respond to constituents. It is also essential that someone is looking long-term at how to increase urban tree coverage citywide. As identified in the General Plan, increasing urban tree cover saves energy, sequesters carbon and reduces the urban heat island effect. We recommend a citywide Urban Forestry Coordinator position within long-range Planning, as well as ensuring that Development Services fills their funded Tree Warden position in Neighborhood Code Compliance. The Tree Warden position has been fully funded since FY14. The Urban Forestry Coordinator position is approximately \$150,000 with benefits.
- **Living Wage Ordinance:** \$230,000 for the addition of 2.0 FTEs for a Program Manager and Senior Management Analyst to perform monitoring and ensure compliance with the newly expanded living wage program approved in February 2014.
- **Assistant Traffic Engineer for Planning:** \$103,000 for 1.0 FTE to add an Assistant Traffic Engineer in Planning and Neighborhood Services to assist with the Mobility section's increased workload and responsibilities. Technical expertise is needed to conduct travel forecasts and traffic modeling, which is critical for community plan updates. The lack of sufficient

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staffing has caused bottleneck for moving forward with grants, as well as causing delays to community plan updates and amendments. Planning risks losing awarded grant funding if it is unable to meet deadlines. Given the new “complete streets” approach to developing and designing our roads and walkways, it is critical that we invest the necessary resources to fully staff this work.

- **Civil Service Hiring Improvements:** \$200,000 for 2.0 FTE in the Personnel Department to improve the civil service hiring process and decrease the amount of time it takes to hire City employees. This is critical to fill existing vacancies and deliver core City services.
- **Support for the Community Planning Groups:** \$20,500 to cover the operational costs of agenda printing, room rentals, telephone, website hosting and other organizational support for each of the City’s 41 community planning groups, per the request of the Community Planners Committee.
- **Combination Building Inspector II:** \$115,354 for 1.0 FTE to address a backlog of cases involving Storm Water Best Management Practices violations in order to avoid fines from the Regional Water Quality Control Board. This is a one-time cost because the cases should be able to be addressed within FY15. Funding this position would free up other staff throughout the department to address other code enforcement cases.

Potential Revenue Sources

In order to fund the proposed projects and programs recommended above, I request that we revisit some of our revenue projections, in particular property tax projections.

Thank you for your consideration of these budget priorities.



**OFFICE OF COUNCIL PRESIDENT TODD GLORIA
COUNCIL DISTRICT THREE**

M E M O R A N D U M

DATE: May 23, 2014

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Todd Gloria, Third Council District *Todd Gloria*

SUBJECT: Council District Three Budget Priorities and Revisions to the Fiscal Year 2015 Budget

The following items are my priorities and revisions to the FY 2015 City Budget. Over the last several months, and during our budget review hearings and deliberations, I have heard from community members about what City services they value most. The priorities I offer today are in response to citizen requests and are in line with the budget priorities I have established which champion public safety, job creation and economic development, solutions for ending homelessness, and responsible governance.

First and foremost, I applaud the transparent and collaborative process in the development of the FY 2015 Budget thus far and I thank the Mayor, the Financial Management team, and the Independent Budget Analyst for their roles in facilitating this process. The Mayor's May Revise is a sound proposal that balances many of the wishes of this City Council with responsible fiscal practices. The proposal reflects the City's continued fiscal health, as we begin to restore core City services and meet our target reserve goals.

In particular, I am in full support of the additional funding for our public safety needs including **police helicopter support and brush management**; additional **library hours**; implementation of the Climate Action Plan through funding for a **Sustainability Program Manager**; and an increased commitment to best practices for ending homelessness with funding for **25 triage/assessment beds**. This is another huge step in changing the way that the City funds homeless services and I thank the Mayor for his support of my \$1.9 million plan for homelessness solutions in line with the housing first model.

I am also pleased to see the commitment of \$300,000 for **Civic San Diego** to develop reuse opportunities for the old Central Library and for the formation of a Public-Private Partnership Transit Oriented Development Fund with an emphasis on affordable housing, retail/commercial, infrastructure, economic growth and social benefits. It is my belief that this allocation will allow Civic to bring proven economic development tools and innovative financing sources to communities where there has been a historic lack of investment.

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Independent Budget Analyst Andrea Tevlin

CD3 FY15 Budget Priorities and Revisions

May 23, 2014

FY 2015 BUDGET REVISIONS

- **Urban Forestry Program/Citywide Tree Maintenance:** Over the years, as the City faced budget woes, trimming of trees in the public right of way was one of the services eliminated. This has proven to be problematic, and often, a public safety matter in my Council District. Funding for a Citywide Urban Forestry Program and uniform maintenance of trees on public property should be included in the FY 2015 Budget. This includes an Urban Forestry Coordinator position, requiring about **\$150,000** in personnel and related non-personnel expenses, and an additional **\$100,000** for Citywide tree maintenance.
- **Living Wage Ordinance Program Staffing:** Since inception, the Living Wage Ordinance (LWO) Program has not been optimally staffed, and efficient administration of the proposed program amendment requires expanded monitoring. Adequate staffing for the LWO Program should include the addition of a Program Manager and a Senior Management Analyst at a fully loaded cost of **\$230,000**. Some cost recovery may be achieved through assessment and collection of fines for violations. However, such monies must be deposited in the General Fund and cannot provide direct support for LWO Program staffing.
- **Libraries:** As an advocate for libraries and the transformational value they bring to our communities, I am extremely supportive of the increase in library hours that this Budget proposes. However, I am concerned that we are still not committing 6.0% of our General Fund to the Library Department as outlined in the City's Library Ordinance. With potential new revenue from a 5% property tax increase, I would like to see a greater increase to hours at the Central Library @ Joan ^ Irwin Jacobs Common to ensure that after years of waiting and significant public and private investment, the public has greater access to all the library has to offer. Given that the current FY 2015 Budget projects a cost of \$1.5 million to increase branch libraries by four hours per week and Central Library hours by five hours per week, I have estimated the additional cost of increasing Central Library hours by 7 hours per week (from 54 to 61 hours) at approximately **\$1 to \$1.2 million**. I request that the Library Department Director continue to work with the Independent Budget Analyst to provide further clarity on a cost estimate. Finally, while I certainly support youth programs and believe that libraries are a resource to expand access to education, I am concerned that a \$500,000 reduction in the materials budget will have an impact on the ability to leverage public dollars for private donations to our library system. If the "Do Your Homework at the Library" program continues in the next fiscal year, I would strongly recommend that other sources of funding be identified.
- **Pacific Breezes Community Park:** This project constructs a long overdue community park in Ocean View Hills that includes lighted softball fields, playground areas, a comfort station, concession stand, storage, off-street parking, turf areas, picnic shelters, benches, a drinking fountain and storm water detention areas. This project is shovel ready and incremental or partial funding could allow it to move forward to construction. It is my hope the Mayor and District 8 can continue to discuss how to best move the project forward to completion.
- **Penny for the Arts:** The percentage of TOT dedicated to Arts and Culture will go down to 5.6% under the proposed budget, compared to 5.7% in FY 2014. While I recognize we are unable to fund the full blueprint amount, I would like to see an upward trajectory in the spirit of the Penny for the Arts Blueprint. To bring Arts funding up to 5.7% would be an additional **\$128,000** from the FY 2015 TOT revenue increase. In response to overwhelming community support, I encourage that additional increment be appropriated to the San Diego Opera, or

recommend that the Arts and Culture Board revisit their recommendation and bring forward a new one that would increase the City's funding commitment to the San Diego Opera.

FY 2015 ADDITIONAL REVENUE SOURCES

- **Public Facilities Financing Plans:** The City's Capital Improvements Program hinges on effective Public Facilities Financing Plans (PFFP). I request that updated PFFPs be brought forward for Council consideration as early as possible in this fiscal year. Approval of these plan updates could result in additional revenue for critical neighborhood infrastructure projects and also increase their reimbursement of administrative expenses from Development Impact Fees.
- **General Fund User Fee Policy:** In 2009, the City Council adopted a comprehensive General Fund User Fee Policy to assist with determining the appropriate level of user fees for services and related cost-recovery revenues. The Policy was intended to require a fee review and adjustment process as part of the City's annual budget process. I urge the Mayor to adhere to this practice and bring forward the policy early in the fiscal year. Annual inflationary or other technical adjustments to fees should be considered each year as part of the budget process. The City must achieve 100% cost recovery for programs and services that are intended to be fully cost recoverable through fees.
- **Fill Existing, Already Budgeted Vacancies:** We must provide adequate workforce and staffing levels as necessary to meet our obligations and deliver core City services. For the first time, the FY 2014 First Quarter Budget Monitoring Report provided a list of current vacant budgeted positions for General Fund Departments and non-general funds. The City must aggressively fill these identified vacancies and find efficiencies in the recruitment process to ensure that the workforce is staffed at budgeted levels. Proper staffing will result in higher quality service delivery and overall performance. I would further recommend that staff explore and bring forward specific personnel reforms in the coming fiscal year to the Budget and Government Efficiency Committee, in response to discussions at the Budget Review Committee.
- **Encourage Corporate Sponsorships and Public-Private Partnerships:** The City should continue to explore innovative ways and revisit existing codes and policies in order to encourage the private industry to partner with the City. These partnerships are sure to benefit our taxpayers and strengthen our General Fund.

Thank you for your guidance in consolidating my priorities and the critical role you play in helping this Council to review and analyze the information presented to us throughout the budget process and throughout the year. I look forward to working with you, my Council colleagues, the Mayor, and the public to develop a balanced FY 2015 budget.

FY 2015 BUDGET ADJUSTMENTS

Ongoing Uses

Urban Forestry/Citywide Tree Maintenance	\$250,000
Living Wage Ordinance Program Staffing	\$230,000
Additional Library Hours	\$1,000,000

Ongoing Sources

Email Retention Policy	\$500,000
5% Property Tax Increase	\$1,000,000
	<u>\$20,000</u>

TG:jl

Attachment F



City of San Diego
MARK KERSEY
CITY COUNCILMAN, FIFTH DISTRICT

MEMORANDUM

DATE: May 23, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilman Mark Kersey 
RE: Fiscal Year 2015 Budget Revisions

This memorandum is in response to Council President Gloria's call for budget priorities and revisions to the Mayor's Proposed Fiscal Year 2015 budget. Mayor Faulconer's proposed budget and May Revision are reflective of this Council's commitment to rebuild San Diego. This budget displays the City's continued fiscal prudence through accelerated funding of reserves and provides a more open and transparent government. As we continue to monitor the budget and identify additional revenue, the following items should be considered for funding to provide greater access to the public and enhanced services to our neighborhoods.

Additional Resources for Open Data Implementation

The City is taking steps toward implementation of an open data policy. As a proponent of open data and participant in the open data advisory committee, it is clear that additional resources beyond the Chief Data Officer will be necessary to successfully implement a robust open data program as called for in the draft policy. A Program Manager in the Department of Analytics and Performance Management could assist the Chief Data Officer with interfacing with internal departments as well as the public as data is reviewed and posted. Additionally, the Program Manager would provide capacity to gather public input on which data sets are high value and should be made available to the public first.

Locate a Fast Response Squad in San Pasqual Valley and Review Cross Staffing

The San Pasqual Valley is home to the Zoo Safari Park, Orfila Winery, and numerous agricultural farms. Although it has less than 1,000 residents, it receives approximately 1.5 million visitors annually. Serviced by Fire Station 33 in Rancho Bernardo, traffic impacts can translate into 20 minute response times before critical medical care arrives on the scene. Stationing a Fast Response Squad in the pilot program here during part of the year, particularly during summer months, would be beneficial in determining the viability and effectiveness of the program. Furthermore, the City's cross staffing should be analyzed, as a dedicated HAZMAT unit would further relieve the stressed fire system of the northern San Diego region and improve response times.

Brush Management

With nearly 904 acres of City-owned open space abutting structures, brush management is critical to the protection of life and property during the expanding wildfire season. An additional investment in brush management, specifically along wildlife-urban interface areas, is a necessary proactive measure.

ADA Infrastructure at Parks

The City of San Diego is home to a world-class park system. Unfortunately, our parks are aging and experiencing significant playground equipment deterioration. As playground parts fail, the City is forced to close the playgrounds or, in cases where a like replacement cannot be found, completely remove play structures. Structures cannot be replaced until the entire park is brought up to ADA compliance. The city should invest in ADA upgrades to parks across all neighborhoods to address this issue and ensure access for all people. I have dedicated a portion of my office FY 2014 Community, Projects, Programs, and Services fund as initial investment for ADA upgrades at Hoyt Park in Scripps Ranch. Incremental investment can be used to leverage grants and private funding to help ensure all people can enjoy neighborhood recreation.

Monetize Savings through Energy Efficiencies at Mission Trails

The City would greatly benefit from energy efficiency upgrades at Mission Trails Regional Park, San Diego's largest park. Installation of solar panels and modernized air conditioning systems will reduce ongoing operational costs that can be reinvested into this regional asset.

Support Penny for the Arts

As the City's fiscal picture improves it is important to fund long-term investment plans such as the Police Five-Year Plan, the Citygate Working Group Plan, and the Penny for the Arts Blueprint. Our reinvestment of Transient Occupancy Tax into arts and culture results in over \$186 million in expenditures and approximately 6,500 jobs.

We must invest in maintaining and improving the facilities and infrastructure that support our arts and culture organizations to ensure long-term viability. If revenues improve and become available, funding the Penny for the Arts should be considered on-balance with other priorities of the City.



MEMORANDUM

DATE: May 23, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Lorie Zapf- Council District 6
SUBJECT: Final Budget Suggestions for FY 2014/2015

In the most recent May Revise several of my major concerns were addressed by the Mayor. Restoring the reserve levels to the Public Liability Fund, as well as increasing infrastructure funding and finding additional money for public safety and brush clearance. Below is a list of Council District 6 priorities and identified savings options that I, on behalf of my council district, would like to see included in the upcoming budget discussions:

- 1. **Arts and Culture Penny for the Arts Funding:** TOT revenues have remained steady in the City’s financials even after a year in which the TMD was limited in how much marketing they could do of the region. Even with the increase in Arts funding proposed in the budget we are losing ground with the targets we had laid out in the Penny for the Arts Blueprint. In fact arts and culture funding remains at half of what it was in 2002. The City Charter specifically identifies supporting arts & culture as a core city service. Additionally, it is an investment that generates revenue for the City and that investment yields a significant return – because of revenue generated from TOT, from sales tax, and more. The return on our investment in the arts is how we fund neighborhood services, public safety, and infrastructure. If San Diego doesn’t offer these options to our tourists, they will travel elsewhere. They’re ready to stay twice as long and spend twice as much as an average tourist. They should be doing that here, not in LA or San Francisco. We would recommend that the City find an additional \$260,000 to bring funding up to a comparable percentage level with last fiscal year. We would also recommend that the Council strongly recommend that the Arts & Culture Commission revisit the allocation for the Opera given the recent restructuring.

We recommend revisiting the projection for TOT and think that an assumption of 6% growth rate in TOT would be reasonable. City TOT met projections for the last fiscal year despite a lack of marketing dollars. An increase of half a percent would not be unreasonable expectation.

- 2. **City Pools:** While we agree with you that it is a big ask to look at increasing Park and Recreation Center hours across the board, we think that looking at extending the

timeframe in which summer hours are in place is preferable. We think that additional pool hours should be added to the final budget proposal.

3. ***Increased Funding for Auditor Training:*** We are requesting an increase of \$15,000 in training funds for the City Auditor's office. The Audit Committee unanimously approved this recommendation in April. These funds will help improve the efficiency and effectiveness of the Auditor's office and allow staff to continue producing high impact audits.

4. ***Additional Resources for Open Data Implementation:*** The City is taking steps toward implementation of an open data policy. A Program Manager in the Department of Analytics and Performance Management could assist the Chief Data Officer with interfacing with internal departments as well as the public as data is reviewed and posted. Additionally, the Program Manager would provide capacity to gather public input on which data sets are high value and should be made available to the public first. We believe that the Program Manager and the Auditor Training money can be paid for out of the excess funding brought about by increasing the TOT projection.

Attachment F



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: May 23, 2014
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman 
RE: Recommended FY 2015 Budget Revisions

I am encouraged by the Mayor's May revision to the Fiscal Year 2015 "One San Diego" budget, which included several of my highest budget priorities. I was particularly appreciative of the funding for a sport lighting system at the Tierrasanta Community Park and the \$1.5 million increase in the Police Department for helicopter support.

The following are my Council District's priorities for additional funding in the FY 15 Budget:

Increased Funding for Auditor Training: As Chairman of the Audit Committee, I am requesting an increase of \$15,000 in training funds for the City Auditor's office. The Audit Committee unanimously approved this recommendation in April. These funds will help improve the efficiency and effectiveness of the Auditor's office and allow staff to continue producing high impact audits.

Mission Trails Regional Park Energy Efficiencies Upgrades: Mission Trails Regional Park (MTRP) serves the City of San Diego as one of the largest urban parks west of the Mississippi. The MTRP Visitors Center holds community events and serves as an education center for visitors and students throughout the City. MTRP has identified energy efficiency upgrades for the park through the installation of solar panels and a new air conditioning system to replace the 20-year old unit that is currently in place. We are requesting that these upgrades be installed on the Visitors Center to help reduce their long term operating costs.

City Pools: As the City continues to reinvest in neighborhood services, I believe that funding additional hours at city pools should be added to the final budget proposal.

Camino De La Reina Pedestrian Tunnel Lighting: Camino De La Reina has a pedestrian tunnel on its north side that is completely walled off from the street as it travels under the 163. Residents do not feel safe using this tunnel because it is too dark during the day and pitch black at night. There is a large population of homeless in the area that are frequently in that tunnel. On behalf of the residents, I request that permanent lighting fixtures be installed in this pedestrian tunnel to help encourage residents in the area feel safe walking to Fashion Valley Mall instead of driving which will also help the traffic congestion in the area.

Locate a Fast Response Squad in San Pasqual Valley and Review Cross Staffing: The San Pasqual Valley is home to the Zoo Safari Park, Orfila Winery, and numerous agricultural farms. Although San Pasqual has less than 1000 residents, it receives approximately 1.5 million visitors annually. Serviced by Fire Station 33 in Rancho Bernardo, traffic impacts can translate into 20 minute response times before critical medical care arrives on the scene. Stationing a Fast Response Squad in the pilot program here during part of the year, particularly during summer months, would be beneficial in determining the viability and effectiveness of the program. Furthermore, the city's cross staffing should be analyzed, as a dedicated HAZMAT unit would further relieve the stressed fire system of the northern San Diego region and improve response times.

Brush Management: With nearly 904 acres of city-owned open space abutting structures, brush management is critical to the protection of life and property during the expanding wildfire season. An additional investment in brush management, specifically along wildlife-urban interface areas, is a necessary proactive measure.

Additional Resources for Open Data Implementation: The City is taking steps toward implementation of an open data policy. A Program Manager in the Department of Analytics and Performance Management could assist the Chief Data Officer with interfacing with internal departments as well as the public as data is reviewed and posted. Additionally, the Program Manager would provide capacity to gather public input on which data sets are high value and should be made available to the public first. We believe that the Program Manager and the Auditor Training money can be paid for out of the excess funding brought about by increasing the TOT projection.

Arts and Culture Penny for the Arts Funding: As the City's fiscal picture improves it is important to fund long-term investment plans such as the Citygate Working a Group Plan, the Police Five-Year Plan, and the Penny for the Arts Blueprint. Our reinvestment of Transient Occupancy Tax into arts and culture results in over \$186 million in expenditures and approximately 6,500 jobs.

We must invest in maintaining and improving the facilities assets of our arts and cultural institutions, particularly in Balboa Park, to ensure their long-term viability. If revenues improve and become available, funding the Penny for the Arts should be considered on-balance with other priorities of the City.

Attachment F

Restoration of the Street Median Maintenance Program: Due to budget shortfalls during the recession, Park and Recreation's Median Maintenance Program was cut by almost half in FY 2011. This program maintains the medians for communities throughout the City. The current dilapidated state of both the concrete and landscaped medians should be addressed by restoring the Median Maintenance Program as new revenues are identified.

Item 200
6/9/14

RESOLUTION NUMBER R- 308995

DATE OF FINAL PASSAGE JUN 10 2014

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2015 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2015 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL.

WHEREAS, pursuant to San Diego Charter section 290(b), prior to June 15 of each year and after holding a minimum of two public hearings, the City Council shall adopt a resolution approving the City's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 15, 2014, the Mayor's proposed budget (Proposed Budget) was presented to the City Council; and

WHEREAS, on May 21, 2014, the Mayor's May revision (May Revision) to the Proposed Budget was presented to the City Council; and

WHEREAS, on June 4, 2014, the Independent Budget Analyst issued her Review of the FY 2015 May Revise and Recommended Revisions to the Mayor's FY 2015 Budget, IBA Report No. 14-20 (IBA FY 2015 Budget Report); and

WHEREAS, between May 5 and May 21, 2014, the City Council held more than two public hearings to consider the City's Fiscal Year 2015 budget in accordance with San Diego Charter sections 290(b) and 71; and

WHEREAS, the City Council has determined to approve the City's Fiscal Year 2015 Budget, including the Mayor's Proposed Budget, as modified by the May Revision and including

certain recommendations contained in the IBA FY 2015 Budget Report, with other changes approved by the City Council as set forth below; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision is hereby approved including the recommendations contained in the IBA FY 2015 Budget Report as modified by the City Council as follows:

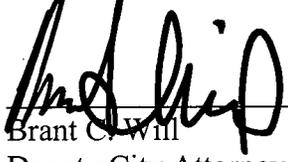
- a. Decrease total on-going additional expenditures in the IBA FY 2015 Report to \$1,544,000 from \$1,594,000 by:
 - decreasing the Library Materials Budget to \$290,500 from \$451,500;
 - increasing the Neighborhood Code Compliance Budget by \$111,000 to add one Zoning Inspector II; and
 - removing the decrease to on-going expenses allocated to Civic San Diego of \$50,000.

- b. Increase total one-time additional expenditures in the IBA FY 2015 Report to \$299,500 from \$138,500 by:
 - increasing the Library Materials Budget from \$48,500 to \$209,500;
 - decreasing one-time expenses allocated to Civic San Diego by \$175,000;
 - and
 - decreasing use of Excess Equity to \$124,500 from \$138,500.

BE IT FURTHER RESOLVED, that the Mayor is directed to present to the City Council the Fiscal Year 2015 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five Year Financial Outlook, no later than November 30, 2014.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 290(b)(2)(A) of the Charter.

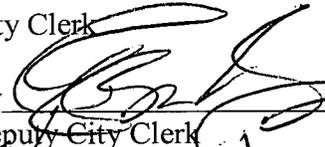
APPROVED: JAN I. GOLDSMITH, City Attorney

By  _____
Brant C. Will
Deputy City Attorney

BCW:jdf:sc
05/30/14
06/10/14 REV.
Or.Dept:IBA
Doc. No. 797039_3

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUN 09 2014

ELIZABETH S. MALAND
City Clerk

By  _____
Deputy City Clerk

 _____
KEVIN L. FAULCONER, Mayor

Approved: 6/10/14
(date)

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

Attachment G

Passed by the Council of The City of San Diego on JUN 09 2014, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ed Harris	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 10 2014.

(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Karen Crush, Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- 308995

RESOLUTION NUMBER R- 309142

DATE OF FINAL PASSAGE JUL 28 2014

RESOLUTION OF THE COUNCIL OF THE CITY OF
SAN DIEGO ADOPTING THE STATEMENT OF
BUDGETARY PRINCIPLES WITH RESPECT TO
ADMINISTRATION BY THE MAYOR OF THE FISCAL
YEAR 2015 BUDGET

WHEREAS, in accordance with San Diego Charter sections 71 and 290, on July 21, 2014, the City Council is expected to adopt the Appropriation Ordinance to provide for the appropriation and expenditure of funds for the Fiscal Year 2015; and

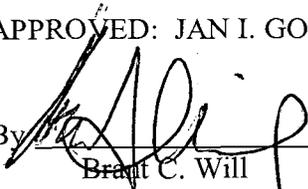
WHEREAS, the Mayor and the City Council desire to provide for the effective administration of the Fiscal Year 2015 budget; and

WHEREAS, the Independent Budget Analyst, in consultation with the Mayor, has prepared a Statement of Budgetary Principles, on file with the City Clerk as Document No. RR-309142, which acknowledges the duties of the Mayor as Chief Budget Officer and Chief Fiscal Officer of the City, and the City Council as sole legislative and lawmaking body of the City; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego, that the City Council hereby adopts the Statement of Budgetary Principles.

APPROVED: JAN I. GOLDSMITH, City Attorney

By

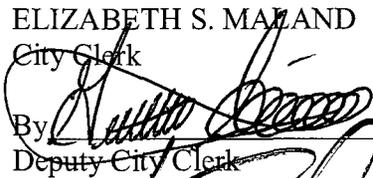


Brant C. Will
Deputy City Attorney

BCW:jdf
7/10/14
Or.Dept:IBA
Doc. No.: 820003

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of JUL 21 2014.

ELIZABETH S. MALAND
City Clerk

By: 
Deputy City Clerk

Approved: 7/25/14
(date)


KEVIN L. FAULCONER, Mayor

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

Passed by the Council of The City of San Diego on JUL 21 2014, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ed Harris	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUL 28 2014

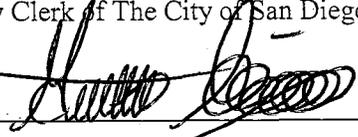
(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

(Seal)

By , Deputy

Office of the City Clerk, San Diego, California

Resolution Number R- 309142

FY 2015 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to section 265(b)(15) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 14, 2014, the Mayor released the Fiscal Year 2015 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2015 Budget; and

WHEREAS, between May 5 and June 9, 2014 the City Council held more than two public hearings to consider the City's Fiscal Year 2015 Budget in accordance with San Diego Charter sections 290(b) and 71, and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2015 Budget; and

WHEREAS, on May 21, 2014, the Mayor's May revision (May Revision) to the Proposed Budget was presented to the City Council; and

WHEREAS, Council members submitted their budget priorities to the Independent Budget Analyst on May 23, 2014 to assist with the development of final budget recommendations; and

WHEREAS, on May 20, 2014, the Chief Operating Officer and the Financial Management Director provided the City Council with their May Revision to the Fiscal Year 2015 Proposed Budget (May Revision); and

WHEREAS, on June 4, 2014, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2015 Budget (*IBA Report # 14-20 Review of the FY 2015 May Revise and Recommended Revisions to the Mayor's FY 2015 Budget*) was issued; and

WHEREAS, on June 9, 2014, the City Council approved the City's Fiscal Year 2015 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2015 Budget, dated June 4, 2014, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 290(b)(2); and

WHEREAS, on June 10, 2014 the Mayor approved the Fiscal Year 2015 Budget, in accordance with Charter section 290(b)(2)(A); and

WHEREAS, in accordance with Charter section 290(b)(2), on June 10, 2014 the Fiscal Year 2015 Budget became the controlling document for purposes of preparing the annual appropriation ordinance; and

WHEREAS, pursuant to Charter section 71 and 290(c), the Council is required to adopt an appropriation ordinance during the month of July to establish budgetary appropriations for the Fiscal Year 2015 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2015 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, the City Council adopted Ordinance 20084 on August 4, 2011, which outlined amendments to the Municipal Code in regard to reporting mid-year budget adjustments to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2015 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, with the Mayor subsequently signing the Resolution on October 23, 2012, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2015 Budget:

Fiscal Year 2015 Budget---Communication on Proposed Program / Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with O-20084, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY

2015 Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the forgoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2015 Budget---Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2015 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2015 Budget, including the appropriations reflected in the Fiscal Year 2015 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council's stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2015 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter sections 28 and 81, the Mayor has the authority to allocate Fiscal Year 2015 Budget appropriations within departments in order to best carry out the Council's legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2015 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2015 Budget – “Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2014 and present the results to the Committee on Budget and Government Efficiency and City Council.
3. Per the Ten Fundamental Principles, beginning this fiscal year, the Mayor will issue quarterly stand-alone “City of San Diego Quarterly Performance Reports” to the City Council, which will also be made available on the City’s website.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

ORDINANCE NUMBER O- 20389 (NEW SERIES)

DATE OF FINAL PASSAGE JUL 21 2014

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2015 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

WHEREAS, San Diego City Charter (Charter) section 71 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter section 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on April 29, 2014 Ordinance No. O-20365, the Salary Ordinance, was approved by the City Council in accordance with Charter section 290; and

WHEREAS, on June 10, 2014, the Mayor approved R-308995 (Budget Resolution), adopting the Fiscal Year 2015 Budget; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2014, and ending June 30, 2015 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for said Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvements Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), and Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved Community Parking District Policy (Council Policy 100-18).
The CFO is authorized to transfer funds from Community Parking District Funds to the General Fund, and to appropriate and expend those funds for

the purpose of implementing City Council approved Community Parking District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).

6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
7. City Council Community Projects, Programs and Services
 - (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other City departments and/or existing capital improvement projects to implement the project, program or service identified by the Councilmember.
 - (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.
8. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance

with any approved adjustments to the Fiscal Year 2015 Budget for Civic San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)

The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, *see* Attachment II, for the entities set forth below:

Horton Plaza Theatres Foundation	B-1, B-2, and B-4
CONNECT2Careers Program	B-1, B-2, B-3 and B-4

2. The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 2015. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

3. Environmental Growth Funds (Funds Nos. 200110, 200111, 200109)

- (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.la. The provisions in the San Diego Municipal Code Section 63.30 as amended by Ordinance No. O-19159 dated March 17, 2003, are hereby waived.

- (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which said Fund(s) was created.

- (c) The CFO is authorized to transfer Capital Improvements Program (CIP) appropriations and any remaining fund balances from the MAD Capital Projects Funds to the appropriate MAD Funds, where the reallocation does not change the CIP project budget nor the funding source, and close the MAD Capital Projects Funds.

MAD	CIP Fund No.	MAD Fund No.
Camino Santa Fe	200624	200081
Carmel Valley	200620	200033
El Cajon Boulevard	200050	200095
First SD River Improvement Project	200054	200053
Genesee/No. Torrey Pines Road	200623	200068
North Park	200064	200063
Penasquitos East	200628	200039
Rancho Bernardo	200622	200038
Talmadge	200077	200076

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

7. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306)

The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306) at the end of the fiscal year based on actual revenues received and/or available fund balance.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the underfunded projects (Attachment III) in priority order, contingent upon eligibility for the funding source and up to the maximum amount listed, or to the appropriate reserve, or to Fund Balance.
3. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Annual Allocations, earned interest or Unappropriated Fund Balances to CIP projects to support remaining project costs in excess of approved appropriations in order to complete and/or close the project.
4. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as

required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.

5. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
6. Facilities Benefit Assessment Funds and Development Impact Fee Funds (Fund Nos. 400080-400095, 400111-400137, 400097-400110, 400849, 400855-400857)
 - (a) The CFO is authorized to modify individual project appropriations and/or add new projects to the CIP in accordance with City Council-approved Community Public Facilities Financing Plans provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee Funds (DIF) funded appropriations between City Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the Facilities Benefit Assessment Funds (FBA) and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.

7. Mission Bay Improvements Fund (Fund No. 200386) and Regional Park Improvements Fund (Fund No. 200391)

The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the fiscal year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.

8. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).

9. The CFO is authorized to transfer unexpended capital bond fund appropriations from completed and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy.

3. Water Funds (Fund Nos. 700011, 700010) and Sewer Funds (Fund Nos. 700000, 700001, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.
 - (b) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Fiscal years 2011 and prior Memorandums of Understanding for Bid to Goal Public Contract Operations Agreements.
 - (c) The CFO is authorized to transfer CIP appropriations and associated fund balances from the Water and Sewer operating funds (Fund Nos. 700011, 700000, 700001) into Water and Sewer CIP funds (Fund Nos. 700010, 700008, 700009) where the reallocation does not change the CIP project budget nor the funding source.

E. INTERNAL SERVICE FUNDS

1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds or between employee benefit-related internal service funds.

2. Fleet Services Operating Fund (Fund No. 720000) and Fleet Services Replacement Funds

The CFO is hereby authorized to redistribute contributions among the Fleet Services Operating and Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Fleet Services Operating Fund (Fund No. 720000), Fleet Services Replacement Funds (Fund No. 720001-720038, 720056), Risk Management Administration Fund (Fund No. 720048), and Engineering and Capital Projects Fund (Fund No 720057)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The

CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2014, shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.
- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs' reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the CFO to the Risk Management Administration

Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

Section 8. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 9. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 10. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Attachment I

(O-2015-10)

Section 11. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue may be transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$3,007,271,243, a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 12. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2015 Tax Rate Ordinance as approved by Council.

Section 13. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 14. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 15. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

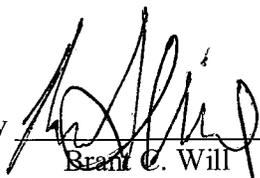
Section 16. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 17. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 18. This ordinance is declared to take effect and be in force immediately upon its passage after two public hearings pursuant to the authority contained in Charter sections 71, 275, and 295.

Section 19. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED: JAN I. GOLDSMITH, City Attorney

By  _____
Brant C. Will
Deputy City Attorney

BCW:jdf
7/7/2014
Or.Dept: FM
Doc. No.: 817160

STRIKEOUT ORDINANCE

OLD LANGUAGE: ~~Struck-Out~~

NEW LANGUAGE: Double Underline

ORDINANCE NUMBER O- _____ (NEW SERIES)

DATE OF FINAL PASSAGE _____

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2014 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR SAID FISCAL YEAR.

WHEREAS, San Diego City Charter (Charter) section 71 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter section 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on ~~May 14, 2013~~ April 29, 2014, Ordinance No. ~~O-20260~~ O-20365, the Salary Ordinance, was approved by the City Council in accordance with Charter section 290 ~~and on June 25, 2013, Ordinance No. O-20272, was approved by the City Council as an amendment to Ordinance No. O-20260. Ordinance No. O-20260 and Ordinance No. O-20272 are, collectively, the Salary Ordinance. ; and~~

WHEREAS, on ~~June 19, 2013~~, the Mayor approved ~~R-308247~~ (Budget Resolution), adopting the Fiscal Year 2014 Budget ~~and exercising his line item veto on certain items approved by the City Council; and, NOW, THEREFORE,~~

~~WHEREAS, on June 25, 2013, the City Council reconsidered the Mayor's line item veto but there were insufficient votes to override the Mayor's veto; and~~

~~WHEREAS, on June 28, 2013, the Board of Administration of the San Diego City Employees' Retirement System declined to adopt a revised actuarial valuation which would have reduced the City's required pension contribution; and~~

~~WHEREAS, certain items approved by the City Council, identified as items c, d, e, and f in the Budget Resolution, were dependent on realizing budgetary savings resulting from a reduced pension contribution and such items are not included in the Fiscal Year 2014 Adopted Budget (Adopted Budget) because the pension contribution was not reduced, NOW, THEREFORE,~~

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2013, and ending June 30, 2014 (Fiscal Year), heretofore prepared and submitted to this City Council by the Mayor is hereby adopted as the Annual Budget for said Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of said City for municipal purposes the amounts set forth in Attachment I and in the approved Capital Improvements Program Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code

section 22.0228, restricting funding are hereby waived.

3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved economic development, business incentive and other programs that include the Business and Industry Incentive Program (Council Policy 900-12), the Housing Impact Fee Waiver–Enterprise Zones Program (Council Policy 900-12), the Small Business Enhancement Program (Council Policy 900-15), the Storefront Improvement Program (Council Policy 900-17), ~~the Community Parking District Policy (Council Policy 100-18)~~, and Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved Community Parking District Policy (Council Policy 100-18).
The CFO is authorized to transfer funds from Community Parking District Funds to the General Fund, and to appropriate and expend those funds for the purpose of implementing City Council approved Community Parking District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).

5.6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.

6.7. City Council Community Projects, Programs and Services

- (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
- (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other City departments and/or existing capital improvement projects to implement the project, program or service identified by the Councilmember.
- (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.

7.8. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year 2014 Budget for Civic San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).

B. SPECIAL REVENUE FUNDS

1. Transient Occupancy Tax Fund (Fund No. 200205)

The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this ordinance, are deemed and declared to be complied with, by the adoption of this Ordinance. Notwithstanding the foregoing, the City Council hereby waives certain provisions of Council Policy 100-03, see Attachment II, for the entities set forth below:

Horton Plaza Theatres Foundation B-1, B-2, and B-4

CONNECT2Careers Program B-1, B-2, B-3 AND B-4

2. The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year 20145. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.

3. Environmental Growth Funds (Funds Nos. 200110, 200111, 200109)

(a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in the San Diego Municipal Code Section 63.30 as amended by Ordinance No. O-19159 dated March 17, 2003, are hereby waived.

(b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby

appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which said Fund(s) was created.
- (c) The CFO is authorized to transfer Capital Improvements Program (CIP) appropriations and any remaining fund balances from the MAD Capital Projects Funds to the appropriate MAD Funds,

where the reallocation does not change the CIP project budget nor the funding source, and close the MAD Capital Projects Funds.

MAD	CIP Fund No.	MAD Fund No.
Camino Santa Fe	200624	200081
Carmel Valley	200620	200033
Del Mar Terrace	200060	200059
El Cajon Boulevard	200050	200095
First SD River Improvement Project	200054	200053
Genesee/No. Torrey Pines Road	200623	200068
Mira Mesa	200621	200037
North Park	200064	200063
Penasquitos East	200628	200039
Park Village	200043	200042
Rancho Bernardo	200622	200038
Talmadge	200077	200076

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund’s capital improvement project (AID00001) and the annual operating budget for costs associated with San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

7. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306)

The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306 at the end of

the fiscal year based on actual revenues received and/or available fund balance.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the underfunded projects (Attachment III) in priority order, contingent upon eligibility for the funding source and up to the maximum amount listed, or to the appropriate ~~Unallocated Reserve~~, ~~Annual Allocation~~ or to Fund Balance.
3. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from ~~Unallocated Reserves~~, Annual Allocations, earned interest or Unappropriated Fund Balances to CIP projects to support remaining project costs in excess of approved appropriations in order to complete and/or close the project.
4. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue

receivable. Advances will be returned upon the payment of the grant receivable.

5. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
6. Facilities Benefit Assessment Funds and Development Impact Fee Funds (Fund Nos. 400080-400095, 400111-400136, 400097-400110, 400849, 400855-400857)
 - (a) The CFO is authorized to modify individual project appropriations and/or add new projects to the CIP in accordance with City Council-approved Community Public Facilities Financing Plans provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee Funds (DIF) funded appropriations between City Council-approved projects to expedite the use of DIF funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the Facilities Benefit Assessment Funds (FBA) and DIF funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.
7. Mission Bay Improvements Fund (Fund No. 200386) and Regional Park Improvements Fund (Fund No. 200391)

The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the fiscal year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.

8. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
9. The CFO is authorized to transfer unexpended capital bond fund appropriations from completed and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy.
3. Water Funds (Fund Nos. 700011, 700010) and Sewer Funds (Fund Nos. 700000, 700001, 700008, 700009)

- (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.
- (b) The CFO is authorized to increase expenditure appropriations for the purpose of implementing the Metropolitan Wastewater Department and Water Department Fiscal Years 2011 and prior Memorandums of Understanding for Bid to Goal Public Contract Operations Agreements.
- (c) The CFO is authorized to transfer CIP appropriations and associated fund balances from the Water and Sewer operating funds (Fund Nos. 700011, 700000, 700001) into Water and Sewer CIP funds (Fund Nos. 700010, 700008, 700009) where the reallocation does not change the CIP project budget nor the funding source.

E. INTERNAL SERVICE FUNDS

- 1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the

appropriate contributing funds or between employee benefit-related internal service funds.

2. ~~Equipment~~ Fleet Services Operating Fund (Fund No. 720000) and ~~Equipment~~ Fleet Services Replacement Funds.

The CFO is hereby authorized to redistribute contributions among the ~~Equipment~~ Fleet Services Operating and ~~Equipment~~ Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), ~~Equipment~~ Fleet Services Operating Fund (Fund No. 720000), ~~Equipment~~ Fleet Services Replacement Funds, and Risk Management Administration Fund (Fund No. 720048), and Engineering and Capital Projects Fund (Fund No. 720057)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2014, shall be carried forward to future years for the purpose of completing said authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.
- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in said fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current fiscal year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' surplus monies within the Flexible Benefit/Management Benefit Programs' reimbursement funds after fiscal year end. Any remaining surplus monies (excluding flexible spending accounts) in the reimbursement funds may be transferred by the CFO to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees.

The CFO is authorized and directed to transfer surplus/reserves within other employee benefit funds or to reallocate these monies to other fringe benefit funds.

Section 8. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue.

The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 9. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 10. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the fiscal year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for said purposes and may be expended only by Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 11. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue are hereby transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total

appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is ~~\$2,795,250,003~~ \$3,007,271,243 a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 12. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 20145 Tax Rate Ordinance as approved by Council.

Section 13. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the City Council and recommend the appropriation of any residual balances.

Section 14. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 15. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted City Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

Attachment I

(O-2015-10)

Section 16. The powers of the City Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 17. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the City Council and the public prior to the day of its final passage.

Section 18. This ordinance is declared to take effect and be in force immediately upon its passage after two public hearings pursuant to the authority contained in Charter sections 71, 275, and 295.

Section 19. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

BCW:jdf
07/10/14
Or.Dept: Mayor
Doc. No.: 818840

Attachment I

Passed by the Council of The City of San Diego on JUL 21 2014, by the following vote:

Council Members	Yeas	Nays	Not Present	Recused
Sherri Lightner	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ed Harris	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Todd Gloria	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Myrtle Cole	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Lorie Zapf	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
David Alvarez	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Marti Emerald	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUL 21 2014

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Elizabeth S. Maland*, Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUL 21 2014, said ordinance being of the kind and character authorized for passage on its introduction by Section 16 of the Charter.

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Elizabeth S. Maland*, Deputy

<p>Office of the City Clerk, San Diego, California</p> <p>Ordinance Number O- <u>20389</u></p>



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CITY OF SAN DIEGO

ADOPTED BUDGET



Sherri Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Ed Harris
Councilmember
District 2

Scott Sherman
Councilmember
District 7



Kevin L. Faulconer
Mayor

Todd Gloria
Council President
District 3

Scott Chadwick
Chief Operating Officer



Jan Goldsmith
City Attorney



Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9



2015

FISCAL YEAR

VOLUME 2 Department Detail



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2014

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 11, 2014



Pauline Marx

Pauline Marx
CSMFO President

Ken Brown

Ken Brown, Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with a balanced **Fiscal Year 2015 Adopted Budget**. This budget plan is the culmination of the hard work, dedication and collaboration of elected officials, City departments, San Diego residents and community partners. Demonstrating the City's commitment to financial sustainability and prudent financial management practices, this adopted budget puts neighborhoods first by prioritizing infrastructure investments, critical public safety needs, increasing funding for neighborhood services, support for the homeless, and enhanced transparency and open data initiatives.

Additional funding for programs that are important to San Diegans was possible thanks to the City's conservative fiscal policies and long-term financial planning practices. The City has made great progress in addressing the unsustainable pension and retiree health care costs and strengthening its reserve policies. Our economy has continued to grow at a modest pace in all major revenue categories. This projected economic growth is included in the Fiscal Year 2015 Adopted General Fund Budget.

In addition, all City departments have been asked to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

The total Fiscal Year 2015 Adopted Budget is \$3.0 billion. This includes \$1.20 billion for General Fund operations and \$1.49 billion for operations of the City's Enterprise Funds and all other funds. In addition, \$310 million is budgeted for capital improvement projects across the City.

Investing in Infrastructure

Road and infrastructure repair are a top priority in this adopted budget. More than 50% of major revenue growth is directed toward funding for streets and neighborhood repairs throughout San Diego's communities. These repairs and capital improvement projects are detailed in the pages that follow. They include street and sidewalk repairs and replacements, parks infrastructure, streetlights, fire stations, storm drain maintenance and facilities maintenance.

Investing in infrastructure is central to improving the quality of life for all San Diegans as well as addressing the backlog of the City's deferred maintenance repairs and improvements. To ensure more effective allocation of tax dollars and prioritization of capital improvement projects, the adopted budget provides funding for condition/needs assessments of City facilities, streets and park assets.



Mayor's Budget Message

The adopted budget includes the City's planned capital bond program to assist in the long-term financing of infrastructure projects. It increases the cash contribution from the General Fund toward infrastructure improvements. In January 2014, the City Council approved the issuance of \$120.0 million in lease revenue bonds to fund capital improvement projects. This issuance is delayed due to litigation; however, this is not expected to adversely impact the capital improvement projects for Fiscal Year 2015.

Public Safety

Every San Diegan deserves to feel safe in his or her neighborhood. That starts with allocating more resources to police, fire and lifeguard services.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department is an essential focus of the Fiscal Year 2015 Adopted Budget. This budget increases funding to retain sworn officers and adds sworn and civilian positions. The increase to sworn police positions exceeds the recommendations in the Police Department Five-Year Plan for Fiscal Year 2015. Increases for additional police academy attendees, body cameras, police retention initiatives and safety equipment are included in the adopted budget.

Safe communities require well-staffed and equipped firefighters and emergency first responders. This budget includes increased funding for two additional fire academies to address expected retirements in Fiscal Year 2015. It incorporates staffing and operational needs for a temporary fire station in Skyline, and allocates monies to the Fast Response Program as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are a significant attraction to residents and visitors each year. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. Consistent with top priorities from the recent Lifeguard Division Five-Year Needs Assessment report, this budget provides additional lifeguard positions and facility improvements for the Boating and Safety Unit.

Revitalizing Communities

Residents across San Diego deserve equal access to livable, walkable, and economically thriving communities. Libraries, park and recreation facilities, after-school programs and effective community planning are key to creating healthy and vibrant neighborhoods.

The Fiscal Year 2015 Adopted Budget includes funding increases to expand library hours, support after-school programs at libraries, partner with the San Diego Workforce Partnership's "Connect2Careers" program serving local youth, and staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year.

In addition to these services, this budget includes increases in staff to allow for more community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and create flourishing neighborhoods with better transportation options and improved access to services.

Mayor's Budget Message

This budget also reflects a commitment to providing homeless services – with a renewed focus on permanent solutions to ending homelessness. In total, \$2.05 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Open Government

Increasing transparency using technology is a priority of the Fiscal Year 2015 Adopted Budget. The public should be able to use online resources to easily search and track City projects, public contracts, budgets, capital assets and long-term planning and financial information. Increased funding has been included to create an Open Data Officer position that will oversee the implementation of an open data policy and engage with the public to create improved access to City data and information. This budget also provides increased funding to support the continued storage and retention of City emails.

Sensible Financial Management

The City's fiscal health is the result of strong financial management policies, well-established long-term financial planning, and a willingness to address pension and retiree health care costs head on. Fitch Ratings has cited the City's conservative fiscal management, pension and retiree health care reform, financial reporting practices, solid financial operations, significant expenditure controls, and a commitment to general fund balance and reserves preservation as key drivers to the City's favorable credit ratings. Such credit ratings should equate to a lower cost of financing infrastructure and lower costs to residents. In February 2014, the City Council unanimously approved an increase to the General Fund Reserve levels from 8% to 14%. This commitment to fiscal stability and good fiscal management continues to support a healthy financial future. The Fiscal Year 2015 Adopted Budget protects these enhanced General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements entered into in Fiscal Year 2014 with the six recognized employee organizations, the Fiscal Year 2015 Adopted Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty in the cost of labor, which is important for future budgets and resource allocation. The adopted budget also includes efficiency savings and cost reductions accrued from previous managed competitions.

Conclusion

The Fiscal Year 2015 Adopted Budget prioritizes services and programs that will help us create "One San Diego" where all neighborhoods can thrive, more San Diegans have access to economic opportunity, and City government is open and transparent. This budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and open data initiatives, and maintains the recently enhanced General Fund reserve levels.

Mayor's Budget Message

I want to thank the City Council for its dedication and collaboration during the budget adoption process. I also want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget. Finally, I thank the people of our great city for their partnership in creating a better San Diego.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



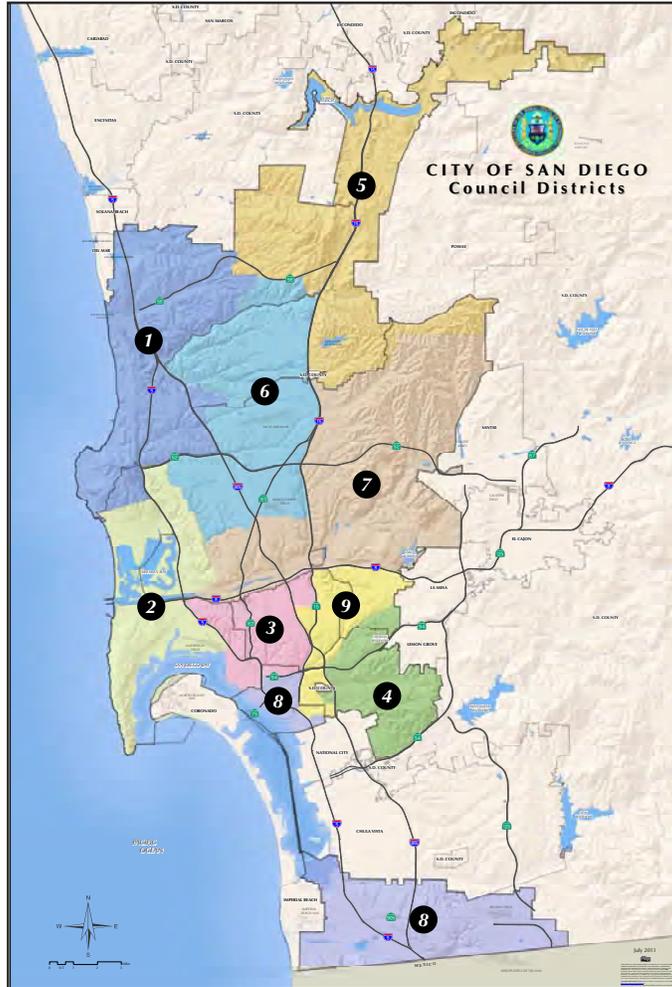
Sherri Lightner
Council President
Pro Tem
District 1



Ed Harris
Councilmember
District 2



Todd Gloria
Council President
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



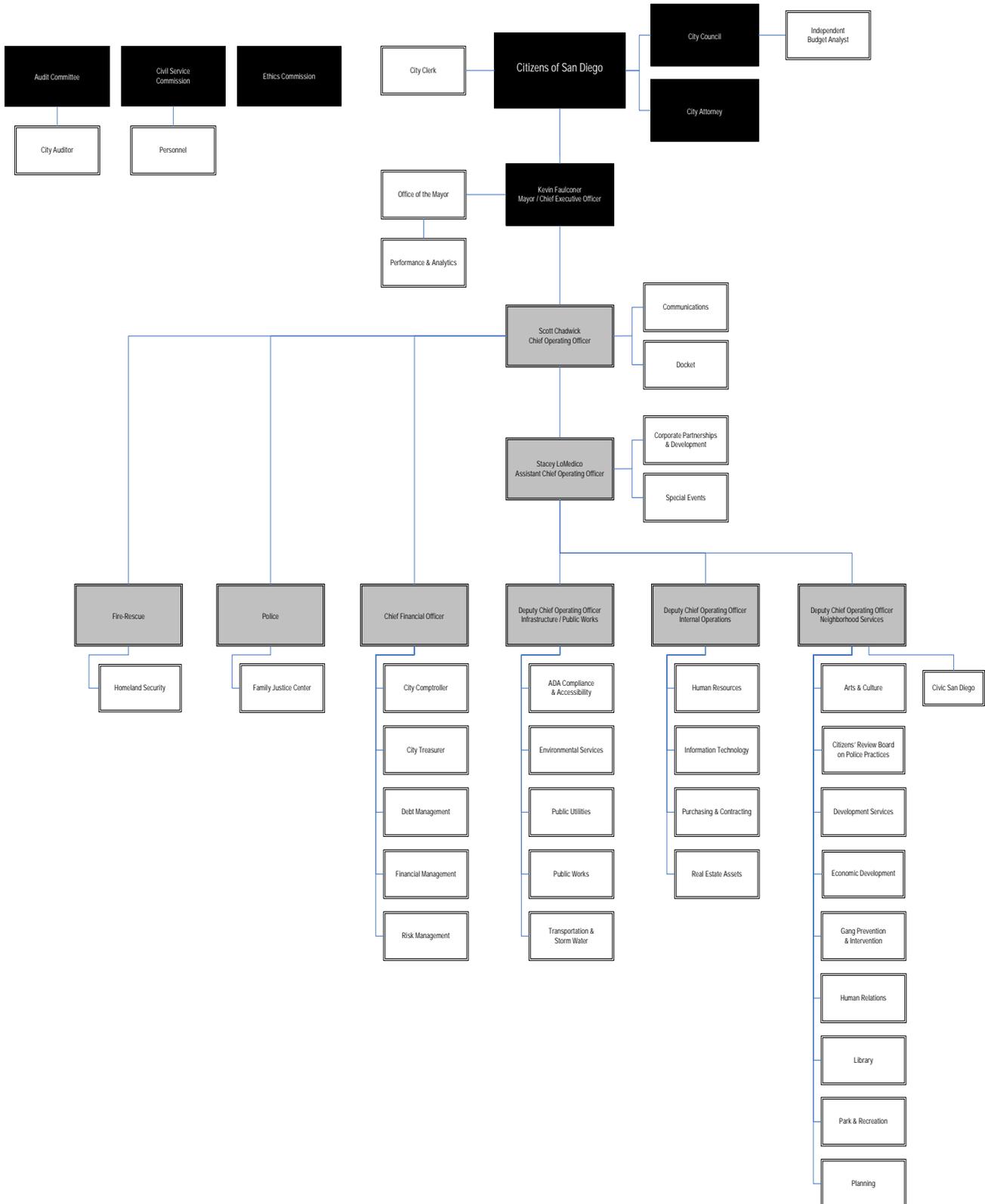
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Vision Statement

SAN DIEGO

“America’s Finest City”



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America’s Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

Guide to the Budget

Volume II

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Service Efforts and Accomplishments
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. The City Strategic Plan goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. The objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, IBA reports, or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. Performance indicators listed in this section may reflect multiple department goals and objectives. Actual figures for Fiscal Year 2013 and Fiscal Year 2014 have been included for each performance indicator, as well as estimated target Fiscal Year 2015 information.

Guide to the Budget

Volume II

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, and accomplishments, as well as awards and special recognitions that the department has received.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	100.00	103.26	105.76	2.50
Personnel Expenditures	\$ 11,282,177	\$ 13,226,451	\$ 13,310,719	\$ 84,268
Non-Personnel Expenditures	35,344,717	31,246,476	28,723,500	(2,522,976)
Total Department Expenditures	\$ 46,626,893	\$ 44,472,927	\$ 42,034,219	\$ (2,438,708)
Total Department Revenue	\$ 43,892,081	\$ 39,341,843	\$ 37,829,157	\$ (1,512,686)

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Financial & Support Services	\$ 1,396,815	\$ 2,370,223	\$ 2,552,157	\$ 181,934
IT Services Sourcing	3,865,579	2,528,773	2,181,400	(347,373)
Information Technology	4,613,644	5,334,308	5,755,011	420,703
Total	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568	\$ 255,264

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Financial & Support Services	6.00	10.00	10.00	0.00
IT Services Sourcing	11.00	6.00	9.00	3.00
Information Technology	15.00	23.00	23.00	0.00
Total	32.00	39.00	42.00	3.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Guide to the Budget

Volume II

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Motorola Maintenance Contract	0.00	\$ 250,000	\$ -
Adjustment to reflect the addition of non-personnel expenditures to support the maintenance agreement with Motorola for the City's P25 radio system.			
P25 Radio System Financing	0.00	160,000	-
Adjustment to reflect the addition of one-time expenditures for sales tax associated with financing of the P25 radio system.			

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 50,026	\$ 117,460	\$ 118,102	\$ 642
Fringe Benefits	41,120	100,264	95,249	(5,015)
PERSONNEL SUBTOTAL	91,146	217,724	213,351	(4,373)
NON-PERSONNEL				
Supplies	\$ 33	\$ -	\$ -	\$ -
Contracts	638,902	494,477	687,717	193,240
Information Technology	823,135	872,837	1,004,431	131,594
Other	1	-	-	-
Transfers Out	167	-	-	-
NON-PERSONNEL SUBTOTAL	1,462,237	1,367,314	1,692,148	324,834
Total	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499	\$ 320,461

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 904	\$ -	\$ -	\$ -
Rev from Other Agencies	77,885	195,303	195,303	-
Transfers In	1,420,972	1,420,971	1,605,758	184,787
Total	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061	\$ 184,787

Guide to the Budget

Volume II

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	1.00	1.00	\$66,768 - \$80,891	\$ 66,768
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,102
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 513	\$ 2,516	\$ 2,516		\$ -
	Flexible Benefits	6,076	16,971	15,454		(1,517)
	Long-Term Disability	301	632	407		(225)
	Medicare	754	1,712	1,712		-
	Other Post-Employment Benefits	6,635	12,482	12,132		(350)
	Retirement ADC	21,387	56,217	55,602		(615)
	Retirement Offset Contribution	195	-	-		-
	Risk Management Administration	1,063	1,894	1,894		-
	Supplemental Pension Savings Plan	3,025	5,142	5,142		-
	Unemployment Insurance	153	336	233		(103)
	Workers' Compensation	1,016	2,362	157		(2,205)
Fringe Benefits Subtotal		\$ 41,120	\$ 100,264	\$ 95,249		\$ (5,015)
Total Personnel Expenditures					\$	213,351

Guide to the Budget

Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,895,827	\$ 1,223,455	\$ 2,676,822
TOTAL BALANCE AND RESERVES	\$ 1,895,827	\$ 1,223,455	\$ 2,676,822
REVENUE			
Reimbursement Between Funds/Departments	\$ 18,577	\$ —	\$ —
Reimbursement From Other Agencies	19,268	—	—
Interest and Dividends	9,639	—	—
Transfers In	7,818,160	9,089,850	8,673,318
TOTAL REVENUE	\$ 7,865,644	\$ 9,089,850	\$ 8,673,318
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,761,471	\$ 10,313,305	\$ 11,350,140
OPERATING EXPENSE			
Personnel Expense	\$ 3,644,320	\$ 5,248,057	\$ 5,403,110
Non-Personnel Expense	6,231,718	4,985,247	5,085,458
TOTAL OPERATING EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568
TOTAL EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568
BALANCE	\$ (114,567)	\$ 80,001	\$ 861,572
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,761,471	\$ 10,313,305	\$ 11,350,140

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field (MYF) and Brown Field (SDM), within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of general aviation aircraft. Aviation lessees at the Airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue Department helicopter operations, the San Diego Police Department Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business park, restaurants, Fire Station 43, City Field Engineering, United States Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner in accordance with federal, State, and local regulations to ensure that the Airports provide access to the National Air Transportation System while respecting the concerns of the community and stakeholders

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

Airports

minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require airport operators to spend their revenues on the maintenance and upkeep of their airports. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, California Department of Transportation (Caltrans) Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so that they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to resident complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0
3. Average number of working days to respond to a noise complaint	1	1	1
4. Percent of total revenue derived from aviation-related activities	41%	41%	41%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2014:

Montgomery Field (MYF)

- FAA approved the MYF Airport Layout Plan (ALP)
- FAA completed the rehabilitation of the Air Traffic Control Tower
- Completed the FAA grant-funded design of MYF Runway 5/23, Taxiway G
- Created three helicopter parking spaces at the southwest end of Taxiway G
- Completed the FAA grant-funded MYF Access Control Project
- Completed the removal, packaging, and sale of the solar lighting system through auction to the South Carolina Aeronautics Commission

Brown Field (SDM)

- Hosted CalFire fire-fighting aircraft during the fire season
- Commissioned new Global Position System (GPS) Localizer Performance with Vertical Guidance (LPV) Electronic approach to Runway 8L, allowing aircraft to descend to 200 feet above ground level and land with a three-quarter-mile visibility
- Lease Development Agreement (LDA), Site Development Permit (SDP), Environmental Impact Report (EIR), Metro Airpark Project approved by City Council
- Weather computer relocated to the control tower, allowing weather information to be broadcast when the tower is closed
- Gulfstream 650 completed a world-record-setting, around-the-world flight originating and terminating at Brown Field
- Completed design for the SDM Runway 8L/26R Rehabilitation



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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	18.00	18.00	19.00	1.00
Personnel Expenditures	\$ 1,454,426	\$ 1,545,237	\$ 1,713,233	\$ 167,996
Non-Personnel Expenditures	2,643,496	4,246,260	3,514,562	(731,698)
Total Department Expenditures	\$ 4,097,922	\$ 5,791,497	\$ 5,227,795	\$ (563,702)
Total Department Revenue	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882	\$ 88,548

Airports Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Airports	\$ 4,097,922	\$ 5,791,497	\$ 5,227,795	\$ (563,702)
Total	\$ 4,097,922	\$ 5,791,497	\$ 5,227,795	\$ (563,702)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Airports	18.00	18.00	19.00	1.00
Total	18.00	18.00	19.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Montgomery Field Localizer Antenna Protection Project Addition of one-time expenditures to restore sensitive habitat to a site remote from the localizer antenna.	0.00	\$ 550,000	\$ -
Operations and Maintenance Projects Support Addition of 1.00 Program Manager for operations and maintenance projects support.	1.00	142,506	-
Addition of Property Agent Addition of 1.00 Property Agent and associated expenditures to manage the department's portfolio of tenants.	1.00	119,744	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	75,952	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	39,178	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	22,932	-

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	458	-
Reduction of Noise Abatement Officer Reduction of 1.00 Noise Abatement Officer.	(1.00)	(114,472)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,400,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	88,548
Total	1.00	\$ (563,702)	\$ 88,548

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 905,934	\$ 961,435	\$ 1,045,919	\$ 84,484
Fringe Benefits	548,492	583,802	667,314	83,512
PERSONNEL SUBTOTAL	1,454,426	1,545,237	1,713,233	167,996
NON-PERSONNEL				
Supplies	\$ 56,482	\$ 263,290	\$ 163,620	\$ (99,670)
Contracts	2,210,387	3,694,031	2,946,370	(747,661)
Information Technology	146,544	45,715	121,667	75,952
Energy and Utilities	139,860	151,730	175,883	24,153
Other	672	900	900	-
Transfers Out	89,550	74,261	89,789	15,528
Capital Expenditures	-	15,577	15,577	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	2,643,496	4,246,260	3,514,562	(731,698)
Total	\$ 4,097,922	\$ 5,791,497	\$ 5,227,795	\$ (563,702)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 559,830	\$ 483,946	\$ 575,596	\$ 91,650
Fines Forfeitures and Penalties	496	-	-	-
Other Revenue	4,792	-	-	-
Rev from Money and Prop	4,132,103	4,206,388	4,203,286	(3,102)
Rev from Other Agencies	15,828	-	-	-
Total	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882	\$ 88,548

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 44,533
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	120,703
20000034	Airport Noise Abatement Officer	1.00	1.00	0.00	54,059 - 65,333	-

Airports

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000035	Airport Operations Assistant	3.00	3.00	3.00	34,944 - 41,642	119,601
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	114,999
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	35,507
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	81,946
20000768	Property Agent	1.00	0.00	1.00	59,363 - 71,760	59,364
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	90,852
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20001003	Supervising Property Agent	0.00	1.00	1.00	66,768 - 80,891	79,678
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	77,564
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					2,912
	Overtime Budgeted					26,380
FTE, Salaries, and Wages Subtotal		18.00	18.00	19.00		\$ 1,045,919
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,502	\$ 8,043	\$ 4,900	\$ (3,143)	
	Flexible Benefits	105,038	118,019	153,159	35,140	
	Long-Term Disability	5,260	4,840	3,497	(1,343)	
	Medicare	11,244	11,448	13,113	1,665	
	Other Post-Employment Benefits	114,352	106,097	121,320	15,223	
	Retiree Medical Trust	392	396	483	87	
	Retirement 401 Plan	1,330	1,587	1,551	(36)	
	Retirement ADC	203,441	230,509	265,253	34,744	
	Retirement DROP	8,784	8,782	8,782	-	
	Retirement Offset Contribution	951	-	-	-	
	Risk Management Administration	18,299	16,099	18,941	2,842	
	Supplemental Pension Savings Plan	42,102	42,111	48,251	6,140	
	Unemployment Insurance	2,680	2,571	2,004	(567)	
	Workers' Compensation	32,115	33,300	26,060	(7,240)	
Fringe Benefits Subtotal		\$ 548,492	\$ 583,802	\$ 667,314	\$ 83,512	
Total Personnel Expenditures					\$ 1,713,233	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,119,024	\$ 4,198,742	\$ 6,616,355
Continuing Appropriation - CIP	6,539,956	7,589,956	9,640,774
Federal Aviation Administration Reserve	850,000	850,000	–
Reserved Fund Balance	675,000	675,000	675,000
TOTAL BALANCE AND RESERVES	\$ 15,183,980	\$ 13,313,698	\$ 16,932,129
REVENUE			
Aviation Leasing	\$ 1,399,982	\$ 1,370,931	\$ 1,380,460
City Field Engineering Lease - Montgomery Field	235,250	235,250	235,250
City Fire Station #43 Lease - Brown Field	69,003	53,718	53,718
City SDPD Eastern Division Leases - Montgomery Field	495,676	497,840	504,435
Commercial Leasing	1,831,662	1,843,649	1,914,423
Flowage Fees	270,743	207,385	249,035
Interest Earnings	83,274	200,000	110,000
Landing Fees	47,558	50,000	50,000
Monthly Aircraft Parking	176,608	140,000	140,000
Miscellaneous Revenue	1,669	–	–
Reimbursable Utilities (Crownair & Casa Machado)	14,253	14,256	14,256
Transient Aircraft Parking	36,987	24,251	24,251
Vehicle Airport Parking	12,902	12,000	12,000
Lease Penalties	17,257	5,000	5,000
Other Revenues	20,225	36,054	86,054
TOTAL REVENUE	\$ 4,713,049	\$ 4,690,334	\$ 4,778,882
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,897,029	\$ 18,004,032	\$ 21,711,011
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,353,581	\$ 2,400,000	\$ –
TOTAL CIP EXPENSE	\$ 1,353,581	\$ 2,400,000	\$ –
OPERATING EXPENSE			
Personnel Expense	\$ 1,454,751	\$ 1,529,997	\$ 1,596,304
Non-Personnel Expense	2,639,261	4,261,500	3,631,491
TOTAL OPERATING EXPENSE¹	\$ 4,094,012	\$ 5,791,497	\$ 5,227,795
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 2,228,167	\$ 2,400,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 2,228,167	\$ 2,400,000
TOTAL EXPENSE	\$ 5,447,593	\$ 10,419,664	\$ 7,627,795
RESERVES			
Continuing Appropriation - CIP	\$ 7,586,375	\$ 5,361,789	\$ 7,240,774
Federal Aviation Administration Reserve	850,000	850,000	–

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
Reserved Fund Balance	675,000	675,000	675,000
TOTAL RESERVES	\$ 9,111,375	\$ 6,886,789	\$ 7,915,774
BALANCE	\$ 5,338,060	\$ 697,579	\$ 6,167,442
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,897,029	\$ 18,004,032	\$ 21,711,011

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.



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Capital Outlay Fund



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Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for “the acquisition, construction, and completion of permanent public improvements.” Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.



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Capital Outlay Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,751,919	3,210,001	2,046,419	(1,163,582)
Total Department Expenditures	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)
Total Department Revenue	\$ 4,651,473	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Capital Outlay Fund	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)
Total	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (1,163,582)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ (1,163,582)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (188,081)	\$ -	\$ -	\$ -
Transfers Out	1,940,000	3,210,001	2,046,419	(1,163,582)
NON-PERSONNEL SUBTOTAL	1,751,919	3,210,001	2,046,419	(1,163,582)
Total	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419	\$ (1,163,582)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Other Revenue	\$ 4,651,473	\$ -	\$ -	\$ -
Total	\$ 4,651,473	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (5,925,092)	\$ (4,535,326)	\$ (3,488,036)
Continuing Appropriation - CIP	15,359,843	12,686,981	11,713,457
Reserve for Future Bond Principal Payments	5,510,000	6,725,807	2,046,419
TOTAL BALANCE AND RESERVES	\$ 14,944,751	\$ 14,877,462	\$ 10,271,840
REVENUE			
Property Sales	\$ 4,651,473	\$ -	\$ -
TOTAL REVENUE	\$ 4,651,473	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,596,224	\$ 14,877,462	\$ 10,271,840
OPERATING EXPENSE			
Bond Principal Payments - Deferred Capital	\$ 1,940,000	\$ 3,210,001	\$ 2,046,419
Miscellaneous Expenditures	(188,081)	-	-
TOTAL OPERATING EXPENSE	\$ 1,751,919	\$ 3,210,001	\$ 2,046,419
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,685,147	\$ -	\$ 3,297,390
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,685,147	\$ -	\$ 3,297,390
TOTAL EXPENSE	\$ 4,437,066	\$ 3,210,001	\$ 5,343,809
RESERVES			
Continuing Appropriation - CIP	\$ 12,674,696	\$ 12,686,981	\$ 8,416,067
Reserve for Future Bond Principal Payments	3,570,000	3,515,806	-
TOTAL RESERVES	\$ 16,244,696	\$ 16,202,787	\$ 8,416,067
BALANCE	\$ (1,085,538)	\$ (4,535,326)	\$ (3,488,036)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,596,224	\$ 14,877,462	\$ 10,271,840

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

City Attorney



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Office Description

The Office of the City Attorney is among the region's largest law firms and handles a diverse caseload. The Office of the City Attorney advises the Mayor, City Council, and all City departments and prosecutes or defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials. During his final years as a superior court judge, he was assigned to an independent civil calendar.

Assistant City Attorney Paul Cooper has been promoted to the position of Executive Assistant City Attorney. Mr. Cooper began his career in the City Attorney's Office in 1993 as a prosecutor in the Criminal Division. In 1996, he was asked to head the Office's nationally recognized Domestic Violence and Child Abuse Unit. In 1997, he transferred to the Office's Civil Division and became supervisor of the unit that advises the San Diego Police Department. In 2003, Mr. Cooper became the Special Advisor and Assistant to former Police Chief William Lansdowne. He returned to the City Attorney's Office in 2012 and worked as a Deputy City Attorney in the Public Safety and Employment Unit.

The San Diego City Attorney's Office is divided into four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into units and sections, which allow the attorneys to specialize in areas of practice:

- **Civil Advisory Division:** The Civil Advisory Division advises the City and each of its departments, including the City Council and Mayor. The Civil Advisory Division is divided into six sections: Economic Development, Government Affairs & Finance, Public Works, Public Services, Public Safety & Employment Services, and Real Property & Land Use. This division is under the direction of Assistant City Attorney Mary Nuesca who has over 26 years of experience. She has served as a criminal prosecutor, appellate lawyer, and legal advisor to the San Diego Police Department. Ms. Nuesca has worked on a variety of special projects in the Civil Advisory Division.

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- **Civil Litigation Division:** The Civil Litigation Division prosecutes or defends civil lawsuits to which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers' Compensation, Land Use Litigation, General Litigation, and Special Litigation. Assistant City Attorney Dan Bamberg heads this division. Assistant City Attorney Don Worley is in charge of civil litigation special projects. Mr. Bamberg and Mr. Worley have over 80 years combined experience. In private practice, Mr. Bamberg prosecuted plaintiffs' civil actions at trial and on appeal, while Mr. Worley specialized in land use, real estate, and business litigation.
- **Criminal Division:** The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. The Criminal Division is divided into five units: Case Issuance, General Trial, Appellate, Neighborhood Prosecution, and Domestic Violence. This division is under the direction of Assistant City Attorney Marlea Dell'Anno. Ms. Dell'Anno has more than 18 years of experience in criminal prosecution and leadership roles.
- **Community Justice Division:** The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, ensure fair business dealing, and promote justice. The Community Justice Division is divided into two units: Code Enforcement and Consumer & Environmental Protection. This division is also under the direction of Assistant City Attorney Marlea Dell'Anno.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The division leaders, along with City Attorney Jan Goldsmith, have more than 175 years of combined experience.

The Office's mission is:

Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.

Goals and Objectives

To be more responsive to the changing criminal justice system and to best serve the citizens of San Diego, the Criminal Division of the Office of the City Attorney seeks to more widely implement community prosecution principles across broader categories of criminal activity through the expansion of "community courts" as post-filing, post-plea, pre-sentencing models for misdemeanors to include community work service as restorative justice on a much larger scale.

Through the Neighborhood Prosecution Unit, the expanded community courts will give offenders an opportunity to both pay back the community through valuable work projects and return to the community as law-abiding citizens by earning a dismissal of their charges. Such community courts remove some of the work from the court system and lead to additional community service by offenders, which improves neighborhoods at no expense to taxpayers. Additionally, the Office will expand programs that are alternatives to placing people in jail for low-level offenses. In categories of criminal behavior prosecuted in significant numbers, such as domestic violence, sex crimes, driving under the influence (DUI), drug crimes, and crimes committed by the homeless population, there must be a renewed focus on prevention programs that seek to reduce recidivism and prevent future criminal behavior.

The Community Justice Division will continue to aggressively prosecute a variety of code enforcement and public nuisance cases through its Code Enforcement Unit (CEU). Prosecutors in this unit work with community members, police officers, and code inspectors to proactively preserve and enhance the quality of life in San Diego's

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communities. Violations addressed by CEU include unpermitted uses and zoning violations, illegal grading and construction, fire and safety violations, destruction of environmental and historical resources, substandard housing, and numerous code violations. In addition, CEU regularly files civil and criminal actions to address public nuisance activity at properties with ongoing crime activity, such as drug activity, alcohol use, prostitution, graffiti, and transients. The goal of CEU's prosecutorial efforts is to achieve a comprehensive, long-term solution to problem properties attracting nuisance activity and jeopardizing the safety of neighborhoods. CEU is a member of the City's Drug Abatement Response Team devoted to abating narcotic trafficking and use at commercial and residential properties.

One of the goals of the Consumer & Environmental Protection Unit (CEPU) of the Community Justice Division is to reduce the incidence of fraud by educating the public to recognize fraud and protect consumers before they become victims. To meet this goal, CEPU will provide outreach and information through various sources, including media outlets, social media, monthly newsletters, and presentations at consumer events.

Attorneys from the Case Issuing Unit will work with the Office's partner law enforcement agencies to facilitate open communication, free flow of necessary information, and an ongoing dialogue regarding prosecution of misdemeanor cases. The chief and senior deputies will continue to frequently attend law enforcement meetings in an effort to answer questions and maintain consistency throughout the law enforcement community.

The Civil Litigation Division will provide specialized knowledge and skills to represent the City pursuant to Charter Section 40. These specialized skills are important to the City as most cases have enormous economic implications, which require attorneys capable of navigating the complex and unique issues these cases raise. Without that knowledge, the City could be liable for significant damages and attorneys' fee claims.

The goal of the Workers' Compensation Unit is to ensure that every City employee that is injured on the job receives all legally entitled benefits, while preventing fraudulent claims and abuses. Accomplishing these seemingly conflicting objectives requires a strong emphasis on personal integrity and professional independence.

The Civil Advisory Division will provide advice and legal support in a timely and effective manner with the Mayor, City Council, and City departments to ensure that Council has the information it needs to make well informed decisions and that City contracts conform to Charter and Municipal Code requirements. This division will continue to prepare and process all ordinances, resolutions, and contracts and work closely with the City regarding the City's disclosure obligations with respect to State and federal securities laws. Attorneys in this unit will produce legal opinions and memoranda of law on a wide variety of issues as requested by the Mayor, City Council, or City departments.

Service Efforts and Accomplishments

The Police Legal Advisors in the Public Safety Unit reviewed numerous contracts, memoranda of understanding, and memoranda of agreement, including those involving uniforms, cameras, fuel for helicopters, background checks, treadmills, money for DNA testing, TASERs, Assembly Bill (AB) 109 Prison Realignment, Children's Pool cameras, the Detox Center, San Diego Unified Port District Police/Fire Services, the Navy Region Southwest Specialized Police Response, the Veterans Affairs Hospital, Surf Camp, San Diego Association of Governments/Automated Regional Justice Information System (SANDAG/ARJIS), and Internet Crimes Against Children, as well as reviewing numerous grants.

The Employment Services Section provided legal support to the City's labor negotiation team, which worked to negotiate the pension reform measures set forth in Proposition B, a citizen initiative that amended the City Charter. The Unit did the legal work related to approval of 5-year agreements between the City and each of its recognized employee organizations, which limited employees' pensionable compensation.

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The Real Property & Land Use Section advised staff on numerous topics of public interest, including the Children's Pool, Medical Marijuana, Bicycle Master Plan Update, Balboa Park Centennial Celebration, San Diego River Park Master Plan, Living Lab/Ocean Discovery Project, and the Master Stormwater System Maintenance Program.

The Economic Development Section drafted, reviewed, and approved agreements to facilitate execution of the City's Economic Development and Tourism Support Program, which promotes the City as a visitor destination and advances the City's economy by increasing tourism and attracting industry. Through this program, a total of \$540,000 was made available to fifteen small businesses for Fiscal Year 2013, and \$570,000 was made available to 18 small businesses for Fiscal Year 2014.

The Public Services Section assisted in the successful negotiation of a settlement of claims for underpaid refuse collection franchise fees, AB 939 fees, and associated penalties. The City realized more than \$2.0 million in revenue as a result.

The Government Affairs & Finance Section provided legal support to the City's Library Department before and after the opening of the new Central Library for necessary contracts related to printers and copiers, Internet access, parking, security, mental health services, grant agreements, the revision of policies and fees for special event space at the new Central Library, and other operational issues.

The City issued approximately \$50.0 million in new money and refunding bonds for capital improvements. For the first time since 1979, the City did not issue a City Tax and Revenue Anticipation Note. This was accomplished due to the City's improving reserve position and new legal research by the Public Finance Section that indicated that cash flow borrowing was unnecessary. The City also refunded approximately \$15.8 million in special tax bonds on behalf of Community Facilities District No. 3 (Liberty Station) and approximately \$3.8 million in assessment bonds on behalf of Assessment District No. 4096 (Piper Ranch).

The Consumer & Environmental Protection Unit (CEPU) joined prosecutors in *People v. Best Buy Stores, LP.*, a civil case against an electronics retailer for charging consumers more at the time of checkout than the currently advertised lowest price and false advertising. The company paid \$875,370 in costs and penalties and is required for five years to give consumers \$3 off the lowest price of an item when they are overcharged.

CEPU also prosecuted a case in *People v. Stelios Proios*. A Riverside County farmer was selling produce at local certified farmers' markets that was not of his own production. The farmer told undercover agricultural inspectors that his produce was pesticide-free; however, lab tests revealed that the broccoli and Brussels sprouts had been treated with undisclosed pesticides and a fungicide. The defendant has been banned from selling produce in farmers' markets in San Diego County and has been placed on three years of probation.

Senior Deputy City Attorney Han Hershman was awarded the Mothers Against Drunk Driving (MADD) Outstanding Prosecutor of the Year Award in 2013. Deputy City Attorney Eric Pooch received the award in 2014. The awards were given for their commitment to public safety and justice for DUI victims and diligent efforts in reviewing DUI cases, assisting DUI victims with case information, and carefully identifying which cases may qualify for felony review.

The Criminal General Trial Unit conducted research regarding the effectiveness of Ignition Interlock Devices (IIDs) in reducing recidivism and the cost of installing the devices in San Diego. As a result of this research, the Trial Unit, at the direction of City Attorney Jan Goldsmith, implemented a policy of requiring IIDs for all DUI defendants with high blood alcohol concentrations or other aggravating circumstances. Due to this new sentencing request, 156 DUI defendants were ordered to install IIDs compared with just 58 the previous year. This deterrent is expected to further reduce incidents of this preventable crime.

The Neighborhood Prosecution Unit (NPU) partnered with various agencies through Homeless Court and Stand Down to clear warrants and efficiently process cases for homeless individuals with low-level misdemeanor and infraction offenses. Homeless Court is held monthly at two local homeless shelters. Stand Down is held annually in July for homeless veterans. NPU addressed 602 defendants with a total of 1,420 City Attorney cases.

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The Domestic Violence & Sex Crimes Unit issued 1,035 cases from the 2,700 cases submitted to the Office for review. In addition to filing new cases, the Office redirected 289 cases to parole, probation, or the District Attorney's Office. Approximately 948 cases reached dispositions this year, with an average disposition period of 29 days. The overall conviction rate was 93.9 percent. A critical component of the work of the Criminal General Trial Unit involves seeking restitution for victims of crime. The Office's attorneys and staff continue their pursuit to 'make victims of crime whole' through reimbursement by restitution orders. The General Trial Unit deputies were able to successfully advocate for court orders in the amount of \$522,515 on behalf of crime victims.



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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	345.99	345.86	347.85	1.99
Personnel Expenditures	\$ 39,846,370	\$ 42,469,694	\$ 42,700,900	\$ 231,206
Non-Personnel Expenditures	3,283,764	3,219,749	3,201,155	(18,594)
Total Department Expenditures	\$ 43,130,134	\$ 45,689,443	\$ 45,902,055	\$ 212,612
Total Department Revenue	\$ 3,357,674	\$ 5,581,169	\$ 3,256,169	\$ (2,325,000)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ 5,239,594	\$ 5,477,664	\$ 5,376,278	\$ (101,386)
Civil Advisory	11,592,532	12,480,369	12,414,077	(66,292)
Civil Litigation	10,602,109	10,757,713	11,520,897	763,184
Community Justice	4,125,235	4,670,392	3,834,622	(835,770)
Criminal Litigation	11,570,664	12,303,305	12,756,181	452,876
Total	\$ 43,130,134	\$ 45,689,443	\$ 45,902,055	\$ 212,612

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	28.00	27.36	26.00	(1.36)
Civil Advisory	74.19	75.18	78.53	3.35
Civil Litigation	80.14	82.00	81.00	(1.00)
Community Justice	39.02	39.95	35.86	(4.09)
Criminal Litigation	124.64	121.37	126.46	5.09
Total	345.99	345.86	347.85	1.99

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Personnel Expenditures Adjustment Adjustment to personnel expenditures to set the Office of the City Attorney's Fiscal Year 2015 Adopted Budget at the approved level.	0.00	\$ 508,228	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.99	181,041	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	24,241	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(42,835)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(458,063)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	-	(925,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Revised Revenue	0.00	-	(1,400,000)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	1.99	\$ 212,612	\$ (2,325,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 24,384,230	\$ 24,719,948	\$ 25,738,836	\$ 1,018,888
Fringe Benefits	15,462,140	17,749,746	16,962,064	(787,682)
PERSONNEL SUBTOTAL	39,846,370	42,469,694	42,700,900	231,206
NON-PERSONNEL				
Supplies	\$ 276,456	\$ 293,156	\$ 306,316	\$ 13,160
Contracts	551,393	673,395	677,952	4,557
Information Technology	1,578,522	1,397,031	1,354,196	(42,835)
Energy and Utilities	33,411	70,774	37,965	(32,809)
Other	64,436	64,424	84,424	20,000
Transfers Out	779,545	720,969	740,302	19,333
NON-PERSONNEL SUBTOTAL	3,283,764	3,219,749	3,201,155	(18,594)
Total	\$ 43,130,134	\$ 45,689,443	\$ 45,902,055	\$ 212,612

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 2,697,668	\$ 3,563,292	\$ 2,418,292	\$ (1,145,000)
Fines Forfeitures and Penalties	327,434	1,650,000	250,000	(1,400,000)
Licenses and Permits	3,544	3,500	3,500	-
Other Revenue	13,432	-	-	-
Rev from Other Agencies	315,596	364,377	584,377	220,000
Total	\$ 3,357,674	\$ 5,581,169	\$ 3,256,169	\$ (2,325,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,067
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	88,446
20001076	Assistant City Attorney	6.00	6.00	6.00	73,008 - 291,595	991,812

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
21000179	Assistant Dispute Resolution Officer	0.00	1.00	1.00	44,470 - 54,059	54,059
20000049	Assistant Management Analyst	1.00	0.00	0.00	44,470 - 54,059	-
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	119,392
20000171	Auto Messenger 1	2.00	2.00	2.00	26,208 - 31,491	59,116
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	21.00	21.00	21.00	58,219 - 70,429	1,405,234
90000610	City Attorney Investigator - Hourly	0.46	0.40	1.35	58,219 - 70,429	78,596
20000539	Clerical Assistant 2	23.00	23.00	22.00	29,931 - 36,067	662,512
90000539	Clerical Assistant 2 - Hourly	0.19	0.00	0.00	29,931 - 36,067	-
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	86,129
20000351	Court Support Clerk 1	19.00	19.00	20.00	31,491 - 37,918	740,627
90000351	Court Support Clerk 1 - Hourly	0.20	0.00	0.00	31,491 - 37,918	-
20000353	Court Support Clerk 2	13.00	13.00	14.00	32,968 - 39,811	555,364
90000353	Court Support Clerk 2 - Hourly	0.00	0.10	0.10	32,968 - 39,811	3,297
20001117	Deputy City Attorney	136.75	135.75	136.75	17,805 - 204,214	14,116,637
90001117	Deputy City Attorney - Hourly	0.72	0.80	1.84	17,805 - 204,214	204,258
20001258	Deputy City Attorney - Unrepresented	5.00	6.00	5.00	17,805 - 204,214	526,797
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	121,322
20000392	Dispute Resolution Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	97,968
90001128	Legal Intern - Hourly	1.00	1.00	1.00	39,000 - 47,424	39,000
20000587	Legal Secretary 2	35.25	35.25	35.25	43,555 - 52,666	1,692,579
90000587	Legal Secretary 2 - Hourly	0.00	0.10	0.10	43,555 - 52,666	4,356
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	66,094
20000614	Paralegal	20.00	20.00	20.00	52,374 - 63,190	1,218,771
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	80,118
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	82,135
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,225
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	60,736
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	149,253
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	295,736
90000933	Senior City Attorney Investigator - Hourly	0.14	0.10	0.10	63,794 - 77,314	6,379

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	341,147
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	345,045
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 - 69,410	206,099
90001146	Student Intern - Hourly	0.28	0.36	0.36	18,616 - 22,318	6,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 - 44,533	177,464
20000756	Word Processing Operator	5.00	5.00	4.00	31,491 - 37,918	37,918
	Bilingual - Regular					24,752
	Master Library Degree					3,355
	Overtime Budgeted					10,512
	Termination Pay Annual Leave					14,086
FTE, Salaries, and Wages Subtotal		345.99	345.86	347.85		\$ 25,738,836
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 420,534	\$ 581,617	\$ 425,106		\$ (156,511)
	Flexible Benefits	2,144,056	2,355,230	2,636,881		281,651
	Long-Term Disability	142,481	135,379	88,341		(47,038)
	Medicare	345,151	354,980	363,323		8,343
	Other Post-Employment Benefits	2,117,457	2,033,004	1,994,198		(38,806)
	Retiree Medical Trust	8,410	7,943	10,945		3,002
	Retirement 401 Plan	30,419	32,478	31,387		(1,091)
	Retirement ADC	8,255,025	10,006,583	9,347,260		(659,323)
	Retirement DROP	49,346	45,700	55,764		10,064
	Retirement Offset Contribution	23,784	-	-		-
	Risk Management Administration	339,664	308,487	311,328		2,841
	Supplemental Pension Savings Plan	1,105,800	1,194,629	1,350,340		155,711
	Unemployment Insurance	72,583	71,856	50,602		(21,254)
	Workers' Compensation	407,429	621,860	296,589		(325,271)
Fringe Benefits Subtotal		\$ 15,462,140	\$ 17,749,746	\$ 16,962,064		\$ (787,682)
Total Personnel Expenditures						\$ 42,700,900

City Auditor



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Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual

City Auditor

citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent of audit recommendations management agrees to implement	98%	100%	90%
2. Ratio of City's monetary benefits from audit activities to operational audit costs ¹	2:1	7:1	4:1
3. Amount of City's measurable monetary benefits from audit activities ²	\$5.6M	\$22.3M ³	\$15.0M ⁴
4. Percent of audit workplan completed during the fiscal year	96%	73%	90%
5. Percent of hotline investigation recommendations management agrees to implement	100%	100%	90%

1. The ratio of the monetary benefits is calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented compared to the City's annual operational costs.
2. Measurable monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a 5-year period that will occur if audit recommendations are implemented.
3. Figure based on audit findings. In Fiscal Year 2014, the City Auditor had a series of reports that yielded potential savings totaling \$22.3 million.
4. Audits results are unknown until completed. The Fiscal Year 2015 target is based on the 4:1 ratio using the Fiscal Year 2014 budget.

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office, including producing an annual report and information on management's implementation of audit recommendations.

The Office of the City Auditor has established a national reputation, earning four Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key elements, such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.

Government Auditing Standards require that an audit organization's internal quality control system is evaluated at least every three years. In October 2013, an independent peer review team found the City's Office of the City Auditor has conducted work in full compliance with Government Auditing Standards for the period of July 1, 2010, through June 30, 2013. To reach full compliance reflects the Office of the City Auditor staff's dedication to audit excellence and the City Auditor's own desire to be the best audit organization possible.



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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	20.00	21.00	21.00	0.00
Personnel Expenditures	\$ 2,378,508	\$ 2,692,295	\$ 2,735,557	\$ 43,262
Non-Personnel Expenditures	784,836	1,196,490	839,645	(356,845)
Total Department Expenditures	\$ 3,163,344	\$ 3,888,785	\$ 3,575,202	\$ (313,583)
Total Department Revenue	\$ 30,498	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Auditor	\$ 3,163,344	\$ 3,888,785	\$ 3,575,202	\$ (313,583)
Total	\$ 3,163,344	\$ 3,888,785	\$ 3,575,202	\$ (313,583)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Auditor	20.00	21.00	21.00	0.00
Total	20.00	21.00	21.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 43,262	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,842	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,571)	-
Internal Controls Audit Report Adjustment to reflect the reduction of non-personnel expenditures related to the Internal Controls Audit Report.	0.00	(150,000)	-
CAFR Contract Reduction Adjustment to reflect the reduction of non-personnel expenditures related to the new Comprehensive Annual Financial Report (CAFR) contract.	0.00	(187,116)	-
Total	0.00	\$ (313,583)	\$ -

City Auditor

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 1,645,569	\$ 1,774,967	\$ 1,857,934	\$ 82,967
Fringe Benefits	732,939	917,328	877,623	(39,705)
PERSONNEL SUBTOTAL	2,378,508	2,692,295	2,735,557	43,262
NON-PERSONNEL				
Supplies	\$ 11,020	\$ 23,272	\$ 23,437	\$ 165
Contracts	587,611	1,027,230	690,114	(337,116)
Information Technology	138,020	96,533	74,962	(21,571)
Energy and Utilities	134	-	-	-
Other	6,826	8,220	8,220	-
Transfers Out	41,225	41,235	42,912	1,677
NON-PERSONNEL SUBTOTAL	784,836	1,196,490	839,645	(356,845)
Total	\$ 3,163,344	\$ 3,888,785	\$ 3,575,202	\$ (313,583)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 13,071	\$ -	\$ -	\$ -
Rev from Other Agencies	17,426	-	-	-
Total	\$ 30,498	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	2.00	1.00	1.00	\$34,694 - \$207,210	\$ 154,500
20001233	Assistant to the Director	1.00	2.00	2.00	46,966 - 172,744	106,706
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	168,000
21000001	Performance Audit Manager	0.00	0.00	3.00	46,966 - 172,744	312,738
20001135	Principal Auditor	16.00	17.00	14.00	19,323 - 151,840	1,115,990
FTE, Salaries, and Wages Subtotal		20.00	21.00	21.00		\$ 1,857,934

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
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Fringe Benefits

Employee Offset Savings	\$ 14,773	\$ 53,835	\$ 20,382	\$ (33,453)
Flexible Benefits	162,174	184,591	187,364	2,773
Insurance	323	-	-	-
Long-Term Disability	9,465	9,603	6,390	(3,213)
Medicare	24,470	26,022	26,941	919
Other Post-Employment Benefits	125,993	131,061	127,386	(3,675)
Retiree Medical Trust	2,710	2,745	2,800	55
Retirement 401 Plan	10,104	10,972	9,225	(1,747)
Retirement ADC	312,653	409,083	415,680	6,597
Risk Management Administration	20,188	19,887	19,887	-
Supplemental Pension Savings Plan	30,072	28,542	53,314	24,772
Unemployment Insurance	4,824	5,096	3,659	(1,437)

City Auditor

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Workers' Compensation	15,190	35,891	4,595	(31,296)
Fringe Benefits Subtotal	\$ 732,939	\$ 917,328	\$ 877,623	\$ (39,705)
Total Personnel Expenditures			\$ 2,735,557	



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City Clerk



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Department Description

The Office of the City Clerk has built on core services in order to expand its role of providing public access infrastructure. The Office offers San Diego residents a vital access-point to local government. Legislative documents, such as City Council agendas, are available both in the office and online, with all supporting or exhibit material included for ease of access. The Summary Sheet, Results, and Minutes that capture the actions by the legislative body are also available online and organized by Council meeting. In addition, campaign finance disclosure, lobbyist reports, and statements of economic interests are retained and available for public inspection. The City Clerk is the filing officer for the City and administers municipal elections, coordinates public hearings, and disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As the official record keeper, the City Clerk maintains custody of City records.

The Office's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego

Every division within the Office of the City Clerk strives to support the Mayor and City Council as they work to serve the residents of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Prepare and distribute docket materials in a timely, efficient, and streamlined manner with an emphasis on electronic access initiatives that increase information availability while reducing cost where possible
- Continue to streamline the Council docket to provide more concise, yet thorough and informative, docket entries to the public to increase public participation

City Clerk

- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, statements of economic interests, and lobbyist registrations and reports
- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different media as possible in order to reach the broadest possible customer base

The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Office is dedicated to seeking out and incorporating best practices with regard to information storage and retrieval. Over the next one to two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, and leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online
- Utilize the social media outlets of Twitter and Facebook to provide timely updates on Council actions; improve access to City-related information by placing forms and important filing deadlines online through the Office of the City Clerk website; and expand the number of followers tracking City actions

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Office will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records disposition schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Preserve and make accessible the extremely fragile and priceless Pioneer Statehood records of San Diego (many from the 1850s) as part of a larger archives assessment and reorganization
- Provide records management training to educate all City staff on records management principles, best practices, government codes, and governing policies to facilitate legislative and regulatory compliance of City records

Goal 5: Manage public access infrastructure and epitomize effective customer service

The Office of the City Clerk is an independent office known for its impartiality, integrity, and exceptional customer service based on its ever-increasing ability to provide the public access to municipal government in an efficient, timely, professional, and courteous manner via the latest technology available. Over the next one or two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Utilize best business practices for effective service delivery and apply flexibility to resource allocation across divisions
- Apply technology effectively to provide increased and improved access to materials online and increase staff's ability to respond quickly and accurately to customer requests
- Realize efficiencies by coordinating activities and standardizing processes across the City
- Ensure a high level of integrity and honesty in performance of work duties
- Improve public access to pertinent City information by expanding outreach efforts, including utilizing social media outlets, such as Twitter and Facebook

Goal 6: Train for improved interdepartmental communication and efficiencies

The Office of the City Clerk is involved in almost every aspect of City business by bridging the legislative and executive sides of government. Over the next one to two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate training to both executive and legislative entities in the areas of records management, conflict of interest code update, statements of economic interests, and accessing online legislative resources provided by the Office
- Communicate effectively across the City utilizing Cable 24 to televise Council Docket information, records management training videos, and group presentations on a variety of topics to reach the largest audience in the most efficient manner

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Level of public outreach achieved	92%	95%	95%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	99%	99%	95%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	100%	99%	100%
4. Number of hours of training provided to City staff within the fiscal year ¹	202	306	273

1. Training hours driven, in part, by external/occasional circumstances, such as special elections, conflict of interest code updates, etc.

Service Efforts and Accomplishments

With an emphasis on customer service, Legislative Services continues to work toward a long-standing Office goal of emphasizing electronic access initiatives in order to increase information availability to its customers. Improvements have been made to the service delivery of a variety of legislative documents, including the City Council docket. Council members now use touch screen tablets to access docket materials online during Council meetings. In the fall of Fiscal Year 2015, late-arriving (Senate Bill 343) docket materials are slated to be added to the searchable docket exhibit material available online, and access to historical docket information will be at the most transparent and complete level of accessibility in the City's history. In keeping with an emphasis on transparency, there has been a significant reduction in the time it takes to post the results of City Council actions online and to docket the minutes for Council approval.

Reflecting the breadth of City Clerk responsibilities, multiple petitions were accepted and processed through the Elections & Information Services Division during Fiscal Year 2014, with more scheduled for potential filing during Fiscal Year 2015, in addition to the coordination and support of the November general election.

Echoing the Office's goal of enhanced access, training was provided for dozens of City staff serving as department, agency, and board or commission liaisons for the annual filing of statements of economic interests. Training for the biennial conflict of interest code updates began in late Fiscal Year 2014; staff will assist with docketing revised codes by mid-Fiscal Year 2015. With an emphasis on public access, campaign disclosure statements and lobbyist registrations and reports were posted online. Over 2,000 requests for information and assistance came to the Office from a variety of sources and helped focus core services and resource allocations.

City Clerk

Providing accurate information and greater access to municipal government has its foundation in a viable Records Management program, which helps to facilitate the efficient administration of City records. In support of this tenet, the administrative regulation that outlines the responsibility of the City Clerk and all City departments for the systematic identification and preservation of the City's vital records will be updated in early Fiscal Year 2015. In addition, the Records Division has embarked on a transition from the current Office-specific records disposition schedules to building a more streamlined Master Records Retention Schedule, which is still a work in progress. Records training is a vital part of ensuring that City staff and department Records Coordinators are informed about new records technologies and best practices, policies, and procedures so that staff can effectively manage City records to ensure compliance with local, State, and federal laws and regulations. With the goal of enhancing training availability, the use of webinars will be expanded in Fiscal Year 2015, since they have proven to be an effective method for reducing cost, leveraging limited staff, and reaching a wider audience citywide. In addition, by the spring of Fiscal Year 2015, the Records Division webpage will be updated and expanded with additional content in the form of videos, pre-recorded webinars, FAQs, and informational articles to advance the objective of assisting City staff in the administration of City records. Further improvements will include an Employee Learning and Development Training module, which will streamline the registration process and track hours related to annual Records Management trainings.

In addition, the Archives Access and Preservation Project will be entering its second year in Fiscal Year 2015. Plans include the digitization of fifty (50) foundational books to be placed online for public access. This will be part of a new online Digital Archives where citizen will be able to research numerous browsable collections of interest and non-circulated historical documents.

Further, the Office completed the first year of its partnership with the United States Department of State as a Passport Acceptance Facility on June 30, 2014. Passport agents on the Clerk's staff process applications for passport books and cards and provide passport photo services as needed, by appointment and to walk-in customers, at a convenient downtown location. The Clerk also holds monthly Passport Fairs in conjunction with the naturalization ceremonies locally administered by the United States Department of Homeland Security. Currently, on average, over 100 passport applicants utilize the Clerk's services each month.

Finally, the City Clerk continues to look for creative and cost-effective ways of improving service. The Office has a robust volunteer program, benefitting from over 5,500 hours of volunteer service each year, which is almost equivalent to three full-time staff members.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	45.12	45.28	45.28	0.00
Personnel Expenditures	\$ 3,709,589	\$ 4,137,582	\$ 4,085,591	\$ (51,991)
Non-Personnel Expenditures	918,659	1,177,125	1,255,665	78,540
Total Department Expenditures	\$ 4,628,248	\$ 5,314,707	\$ 5,341,256	\$ 26,549
Total Department Revenue	\$ 17,192	\$ 18,404	\$ 42,404	\$ 24,000

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Clerk	\$ 1,290,026	\$ 1,586,905	\$ 1,761,601	\$ 174,696
Elections & Information Services	893,516	953,376	896,438	(56,938)
Legislative Services	1,539,315	1,763,846	1,664,386	(99,460)
Records Management	905,391	1,010,580	1,018,831	8,251
Total	\$ 4,628,248	\$ 5,314,707	\$ 5,341,256	\$ 26,549

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Clerk	3.12	4.28	5.78	1.50
Elections & Information Services	12.00	12.00	10.50	(1.50)
Legislative Services	20.00	19.00	19.00	0.00
Records Management	10.00	10.00	10.00	0.00
Total	45.12	45.28	45.28	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 32,648	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,042	-
Records Management Adjustment to reflect the addition of non-personnel expenditures for the operation and maintenance of the Records Management Division.	0.00	14,150	-
Passport Acceptance Facility Adjustment to reflect the addition of non-personnel expenditures and revenue for operational support of the Passport Acceptance Facility.	0.00	2,700	24,000

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	0.00	1,366	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Salary and Benefit Adjustments	0.00	(53,357)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	0.00	\$ 26,549	\$ 24,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,143,818	\$ 2,337,456	\$ 2,280,506	\$ (56,950)
Fringe Benefits	1,565,771	1,800,126	1,805,085	4,959
PERSONNEL SUBTOTAL	3,709,589	4,137,582	4,085,591	(51,991)
NON-PERSONNEL				
Supplies	\$ 63,052	\$ 100,611	\$ 109,841	\$ 9,230
Contracts	105,209	151,531	154,320	2,789
Information Technology	537,472	680,881	713,529	32,648
Energy and Utilities	86,185	105,495	114,858	9,363
Other	4,532	161	4,761	4,600
Transfers Out	122,209	138,446	158,356	19,910
NON-PERSONNEL SUBTOTAL	918,659	1,177,125	1,255,665	78,540
Total	\$ 4,628,248	\$ 5,314,707	\$ 5,341,256	\$ 26,549

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 10,675	\$ 12,302	\$ 37,203	\$ 24,901
Fines Forfeitures and Penalties	-	2,802	1,000	(1,802)
Licenses and Permits	6,400	3,300	4,201	901
Other Revenue	117	-	-	-
Total	\$ 17,192	\$ 18,404	\$ 42,404	\$ 24,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	191,472
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	370,550
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	138,000
20000539	Clerical Assistant 2	2.00	0.00	0.00	29,931 - 36,067	-
90000539	Clerical Assistant 2 - Hourly	0.06	0.00	0.12	29,931 - 36,067	3,592
20000370	Deputy City Clerk 1	17.00	18.00	18.00	32,968 - 39,811	671,325

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
90000370	Deputy City Clerk 1 - Hourly	0.00	0.28	0.00	32,968 - 39,811	-
20000371	Deputy City Clerk 2	2.00	2.00	2.00	37,835 - 45,781	45,781
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	319,227
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	5.00	5.00	5.00	43,618 - 52,770	243,538
90000347	Legislative Recorder 2 - Hourly	0.06	0.00	0.16	43,618 - 52,770	6,979
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000950	Stock Clerk	2.00	1.00	1.00	30,056 - 36,275	36,275
20000955	Storekeeper 1	0.00	1.00	1.00	34,611 - 41,517	34,611
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					16,016
	Overtime Budgeted					10,116
FTE, Salaries, and Wages Subtotal		45.12	45.28	45.28		\$ 2,280,506
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 24,525	\$ 33,713	\$ 27,664	\$ (6,049)	
	Flexible Benefits	264,745	314,903	338,023	23,120	
	Insurance	265	-	-	-	
	Long-Term Disability	12,586	12,427	7,757	(4,670)	
	Medicare	28,661	30,680	31,442	762	
	Other Post-Employment Benefits	274,193	274,604	266,904	(7,700)	
	Retiree Medical Trust	89	99	174	75	
	Retirement 401 Plan	348	398	375	(23)	
	Retirement ADC	730,022	885,423	907,302	21,879	
	Retirement DROP	12,106	13,331	8,381	(4,950)	
	Retirement Offset Contribution	5,320	-	-	-	
	Risk Management Administration	43,976	41,668	41,668	-	
	Supplemental Pension Savings Plan	106,956	116,517	113,890	(2,627)	
	Unemployment Insurance	6,411	6,599	4,440	(2,159)	
	Workers' Compensation	55,570	69,764	57,065	(12,699)	
Fringe Benefits Subtotal		\$ 1,565,771	\$ 1,800,126	\$ 1,805,085	\$ 4,959	
Total Personnel Expenditures					\$ 4,085,591	



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City Comptroller



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Office Description

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 10,000 employees and centralized processing for all vendor payments. More recently, the Office of the Comptroller added the Internal Controls Section, mainly responsible for implementing and monitoring internal controls over financial reporting and operations. The Office of the City Comptroller is responsible for the preparation of the Comprehensive Annual Financial Report (CAFR), which includes an accounting of all City funds and its component units. The CAFR also contains note disclosures that provide additional financial information and are necessary to fully understand the City's financial position. In addition, as part of the City's reporting requirements, the Office of the City Comptroller is responsible for preparation of the Schedule of Expenditures of Federal Awards and for the coordination of the City's Single Audit of federal assistance programs. The accounting and reporting division also prepares internal financial reports, such as the monthly Charter 39 report which focuses on the General Fund and Public Utilities Department's Water and Wastewater Funds. It also includes summary year-to-date financial information for all budgeted funds.

The Office's mission is:

To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Provide accurate and timely accounting services to the City

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Organize accounting sections to provide the right level of service to each of the Office's internal customers and maximize efficiencies within the Office

City Comptroller

- Work closely with the Department of Information Technology to identify system risks and enhancements that improve the Office's operational effectiveness
- Work with customer department management and staff to help develop more streamlined transaction processing workflows
- Identify necessary training opportunities with customer departments and develop training programs that contribute to more efficient financial processing and process flow understanding

Goal 2: Provide high-quality financial reports in a timely manner

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop comparative interim period actual-to-budget summary financial reports for public presentation
- Develop a set of SAP summary and detail financial reports for management and staff
- Continue to develop key metric databases and reports and push key metric reports out to management in a timely manner to allow them to gauge department performance and make real-time decisions that affect operational efficiency

Goal 3: Engage in continuous improvement of the City's internal controls over financial reporting and operations

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop process narratives and workflow documents to further define transactional processes across all operations and the key internal control elements within each process
- Develop automated and manual testing routines of key controls within the SAP Governance, Risk, and Compliance (GRC) tool and begin testing material key internal control elements
- Encourage active participation and ownership of internal control processes and monitor progress

Goal 4: Hire, retain, and develop a skilled professional workforce

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Cross-train employees to create a flexible workforce within the Office
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percentage of invoices paid on time citywide according to the terms established with each vendor	81%	82%	85%
2. Percentage of Charter 39 reports issued on time	100%	90%	100%
3. Number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository (cumulative) ¹	271	310	410

1. Total number of process narratives and process flow diagrams fluctuates annually as departments identify new processes or delete/modify existing ones.

Service Efforts and Accomplishments

In Fiscal Year 2014, the Office of the City Comptroller was current with its annual audits, financial reports, and monthly financial closings. The Office of the City Comptroller completed and issued the Fiscal Year 2013 CAFR on December 6, 2013, and had an independent audit report that indicated no material or significant audit findings. Financial operations were normalized during Fiscal Year 2013, as there were no disruptive operational events. This allowed the Office to initiate and support process improvement projects within other City departments to improve overall financial operations.

The Office continued to develop key metric reports, which were distributed to City management on a monthly basis. These reports featured key performance metrics as executive management set target achievement goals for all City departments. The Office also continued to report and monitor key citywide operational statistics regarding on-time payment of vendor invoices and on-time employee payroll submission and approval. The Office took the lead in configuring the new credit card program (P-Card) software. All responsibilities for the management and reporting of the P-Card program were transferred to the Office of the City Comptroller in February 2013. The consolidation of all City credit card programs reduced the number of issued credit cards by 600 and reduced overall City credit exposure from \$8.0 million to \$3.0 million. This effort was an improvement in spending oversight, reporting, and fraud detection and prevention.

The Office's internal controls efforts continued in Fiscal Year 2014. The Office developed process narratives and workflow documents. New automated and manual internal control tests were developed and implemented through the SAP Governance, Risk, and Compliance (GRC) tool to measure if specific key material internal controls are operating as designed. New process design assessments were developed and pushed out to each process owner to determine the continued effectiveness of the City's financial operational processes.

In Fiscal Year 2014, the Office launched an effort to develop stronger and more efficient financial reports for citywide internal use. Partnering with the Department of Information Technology, the Office is developing a suite of reports that will facilitate financial analysis and will allow the City to take advantage of the ample information currently stored in its financial system. The Office anticipates that this initiative will help support the financial needs of departments, giving them the information they need to make better decisions in a more efficient manner. The reports will allow the Office to quickly access information that is meaningful to management and elected officials, address current information needs, and increase transparency to the public. The Office is currently in the design and development phase of the first set of reports, which include project-to-date capital improvement project expenditure information, personnel expenditure detail, and budget-versus-actual revenue and expenditure reports. The Office anticipates completion of the first set of reports in early Fiscal Year 2015 and then move forward with design and development of additional reports as the fiscal year progresses.



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City Comptroller

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	79.75	82.75	82.75	0.00
Personnel Expenditures	\$ 9,156,886	\$ 10,250,192	\$ 9,808,532	\$ (441,660)
Non-Personnel Expenditures	865,643	785,653	926,748	141,095
Total Department Expenditures	\$ 10,022,529	\$ 11,035,845	\$ 10,735,280	\$ (300,565)
Total Department Revenue	\$ 2,247,117	\$ 2,468,547	\$ 2,468,547	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Comptroller	\$ 10,022,529	\$ 11,035,845	\$ 10,735,280	\$ (300,565)
Total	\$ 10,022,529	\$ 11,035,845	\$ 10,735,280	\$ (300,565)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Comptroller	79.75	82.75	82.75	0.00
Total	79.75	82.75	82.75	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Consulting Services Adjustment to reflect the addition of non-personnel expenditures for consulting services to develop SAP financial reports for departments.	0.00	\$ 217,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(15)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(75,890)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(441,660)	-
Total	0.00	\$ (300,565)	\$ -

City Comptroller

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 5,372,598	\$ 5,779,668	\$ 5,668,309	\$ (111,359)
Fringe Benefits	3,784,288	4,470,524	4,140,223	(330,301)
PERSONNEL SUBTOTAL	9,156,886	10,250,192	9,808,532	(441,660)
NON-PERSONNEL				
Supplies	\$ 79,332	\$ 101,462	\$ 101,792	\$ 330
Contracts	132,414	108,175	324,318	216,143
Information Technology	395,191	325,897	250,007	(75,890)
Energy and Utilities	48,117	50,012	54,397	4,385
Other	4,677	10,931	10,931	-
Transfers Out	205,912	187,176	183,303	(3,873)
Capital Expenditures	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	865,643	785,653	926,748	141,095
Total	\$ 10,022,529	\$ 11,035,845	\$ 10,735,280	\$ (300,565)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 2,131,091	\$ 2,373,547	\$ 2,373,547	\$ -
Other Revenue	116,026	95,000	95,000	-
Rev from Money and Prop	1	-	-	-
Total	\$ 2,247,117	\$ 2,468,547	\$ 2,468,547	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000010	Account Audit Clerk	7.00	7.00	7.00	\$33,114 - \$39,832	\$ 274,522
20000866	Accountant 2	21.00	21.00	22.00	54,059 - 65,333	1,187,160
20000007	Accountant 3	14.00	15.00	16.00	59,363 - 71,760	1,103,140
20000102	Accountant 4	12.75	12.75	11.75	66,768 - 88,982	1,045,539
20000024	Administrative Aide 2	2.00	3.00	3.00	42,578 - 51,334	145,763
20000119	Associate Management Analyst	0.00	1.00	0.00	54,059 - 65,333	-
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	159,573
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20001172	Financial Operations Manager	4.00	4.00	4.00	25,376 - 148,200	416,706
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	192,276
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	57,080
20001182	Principal Accountant	8.00	8.00	8.00	19,323 - 151,840	841,442
20000054	Senior Account Audit Clerk	3.00	3.00	2.00	37,877 - 45,677	86,738
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	69,248
	Bilingual - Regular					1,456
	Overtime Budgeted					35,000
FTE, Salaries, and Wages Subtotal		79.75	82.75	82.75		\$ 5,668,309

City Comptroller

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 98,639	\$ 109,954	\$ 97,391	\$ (12,563)
Flexible Benefits	556,863	633,037	663,364	30,327
Insurance	306	-	-	-
Long-Term Disability	30,916	31,087	19,370	(11,717)
Medicare	80,078	84,247	81,687	(2,560)
Other Post-Employment Benefits	495,308	497,719	477,698	(20,021)
Retiree Medical Trust	910	694	1,080	386
Retirement 401 Plan	2,534	2,776	1,694	(1,082)
Retirement ADC	2,041,237	2,581,943	2,361,842	(220,101)
Retirement DROP	4,079	4,588	7,302	2,714
Retirement Offset Contribution	9,125	-	-	-
Risk Management Administration	79,709	75,524	74,577	(947)
Supplemental Pension Savings Plan	294,805	314,697	322,327	7,630
Unemployment Insurance	15,767	16,514	11,093	(5,421)
Workers' Compensation	74,013	117,744	20,798	(96,946)
Fringe Benefits Subtotal	\$ 3,784,288	\$ 4,470,524	\$ 4,140,223	\$ (330,301)
Total Personnel Expenditures			\$ 9,808,532	



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City Council



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Department Description

San Diego City Charter Article XV, Section 270(a):

“The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City.”

San Diego City Charter Article III, Section 11:

“All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State.”

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council – District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Heights, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Sorrento Valley, Torrey Hills, Torrey Pines, and University City.

City Council – District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma Heights, Roseville/Fleet Ridge, Sunset Cliffs, West Linda Vista, West Clairemont, and Wooded Area.

City Council – District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council – District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council – District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council – District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council – District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council – District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council – District 9

The ninth Council district includes the communities of Azalea Park, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to seven standing committees of the City Council: Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; and Smart Growth & Land Use.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	98.13	102.30	105.13	2.83
Personnel Expenditures	\$ 8,479,357	\$ 10,243,570	\$ 10,346,661	\$ 103,091
Non-Personnel Expenditures	2,477,997	2,786,129	3,306,843	520,714
Total Department Expenditures	\$ 10,957,355	\$ 13,029,699	\$ 13,653,504	\$ 623,805
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Council District 1	\$ 947,690	\$ 1,036,717	\$ 992,681	\$ (44,036)
Council District 1 - CPPS	110,608	99,872	122,527	22,655
Council District 2	883,120	1,014,968	1,194,251	179,283
Council District 2 - CPPS	173,095	114,128	249,704	135,576
Council District 3	1,004,281	1,116,696	1,264,259	147,563
Council District 3 - CPPS	134,767	127,446	233,180	105,734
Council District 4	858,855	1,090,395	1,032,409	(57,986)
Council District 4 - CPPS	197,474	248,440	3,680	(244,760)
Council District 5	789,771	1,106,870	1,034,295	(72,575)
Council District 5 - CPPS	198,006	285,933	360,026	74,093
Council District 6	971,060	1,077,243	1,056,158	(21,085)
Council District 6 - CPPS	46,300	120,558	170,309	49,751
Council District 7	1,008,345	1,091,570	1,112,712	21,142
Council District 7 - CPPS	66,136	151,175	105,737	(45,438)
Council District 8	1,040,195	1,145,266	1,109,450	(35,816)
Council District 8 - CPPS	189,512	98,422	183,687	85,265
Council District 9	545,981	1,083,123	1,063,375	(19,748)
Council District 9 - CPPS	-	124,684	242,152	117,468
Council Administration	1,792,159	1,896,193	2,122,912	226,719
Total	\$ 10,957,355	\$ 13,029,699	\$ 13,653,504	\$ 623,805

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	9.00	9.00	9.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	5.83	10.00	10.00	0.00
Council Administration	13.30	13.30	16.13	2.83
Total	98.13	102.30	105.13	2.83

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 126,246	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	16,143	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	974	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	(187,399)	-
Total	0.00	\$ (44,036)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 498,690	\$ 443,263	\$ 416,900	\$ (26,363)
Fringe Benefits	352,342	458,545	423,755	(34,790)
PERSONNEL SUBTOTAL	851,032	901,808	840,655	(61,153)
NON-PERSONNEL				
Supplies	\$ 2,138	\$ 12,897	\$ 12,897	\$ -
Contracts	12,611	50,920	50,670	(250)
Information Technology	52,485	32,141	48,284	16,143
Energy and Utilities	340	300	550	250
Other	4,298	15,000	15,000	-
Transfers Out	24,788	22,651	23,625	974
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	96,659	134,909	152,026	17,117
Total	\$ 947,690	\$ 1,036,717	\$ 992,681	\$ (44,036)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 84,874
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	244,005

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	200,034
	Adjust Budget To Approved Levels					(187,399)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 416,900
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 9,266	\$ 17,418	\$ 10,329		\$ (7,089)
	Flexible Benefits	75,888	94,044	92,206		(1,838)
	Long-Term Disability	2,859	3,108	2,079		(1,029)
	Medicare	6,970	8,421	8,762		341
	Other Post-Employment Benefits	53,884	62,410	60,660		(1,750)
	Retiree Medical Trust	379	467	650		183
	Retirement 401 Plan	1,467	1,413	2,050		637
	Retirement ADC	163,292	223,082	210,960		(12,122)
	Risk Management Administration	8,638	9,470	9,470		-
	Supplemental Pension Savings Plan	17,514	25,449	23,345		(2,104)
	Unemployment Insurance	1,456	1,650	1,189		(461)
	Workers' Compensation	10,729	11,613	2,055		(9,558)
Fringe Benefits Subtotal		\$ 352,342	\$ 458,545	\$ 423,755		\$ (34,790)
Total Personnel Expenditures					\$ 840,655	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 122,527	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(99,872)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 22,655	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 94,608	\$ 99,872	\$ 122,527	\$ 22,655
Transfers Out	16,000	-	-	-
NON-PERSONNEL SUBTOTAL	110,608	99,872	122,527	22,655
Total	\$ 110,608	\$ 99,872	\$ 122,527	\$ 22,655

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 328,254	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	20,403	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	909	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	(170,283)	-
Total	0.00	\$ 179,283	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 500,404	\$ 504,990	\$ 511,340	\$ 6,350
Fringe Benefits	280,846	332,767	484,388	151,621
PERSONNEL SUBTOTAL	781,251	837,757	995,728	157,971
NON-PERSONNEL				
Supplies	\$ 4,599	\$ 12,406	\$ 12,406	\$ -
Contracts	12,294	91,468	91,368	(100)
Information Technology	52,679	30,289	50,692	20,403
Energy and Utilities	242	2,300	2,400	100
Other	7,910	15,000	15,000	-
Transfers Out	24,145	22,748	23,657	909
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	101,869	177,211	198,523	21,312
Total	\$ 883,120	\$ 1,014,968	\$ 1,194,251	\$ 179,283

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 100,006
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	4.00	16,640 - 104,832	225,472

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001166	Council Representative 2A	2.00	2.00	4.00	16,640 - 104,832	280,759
	Adjust Budget To Approved Levels					(170,283)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 511,340
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 7,309	\$ 16,514	\$ 12,078		\$ (4,436)
	Flexible Benefits	58,963	67,401	78,786		11,385
	Insurance	145	-	-		-
	Long-Term Disability	2,911	2,945	2,345		(600)
	Medicare	7,474	7,982	9,885		1,903
	Other Post-Employment Benefits	50,263	49,928	60,660		10,732
	Retiree Medical Trust	501	476	448		(28)
	Retirement 401 Plan	1,830	1,510	1,400		(110)
	Retirement ADC	113,866	146,279	280,688		134,409
	Risk Management Administration	8,041	7,576	9,470		1,894
	Supplemental Pension Savings Plan	18,594	21,884	25,218		3,334
	Unemployment Insurance	1,485	1,564	1,345		(219)
	Workers' Compensation	9,466	8,708	2,065		(6,643)
Fringe Benefits Subtotal		\$ 280,846	\$ 332,767	\$ 484,388		\$ 151,621
Total Personnel Expenditures					\$ 995,728	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 249,704	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(114,128)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 135,576	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 128,025	\$ 114,128	\$ 249,704	\$ 135,576
Energy and Utilities	70	-	-	-
Transfers Out	45,000	-	-	-
NON-PERSONNEL SUBTOTAL	173,095	114,128	249,704	135,576
Total	\$ 173,095	\$ 114,128	\$ 249,704	\$ 135,576

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 188,724	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	18,329	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	649	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	(60,139)	-
Total	0.00	\$ 147,563	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 489,467	\$ 565,032	\$ 615,577	\$ 50,545
Fringe Benefits	415,261	450,666	528,706	78,040
PERSONNEL SUBTOTAL	904,728	1,015,698	1,144,283	128,585
NON-PERSONNEL				
Supplies	\$ 1,136	\$ 8,162	\$ 8,162	\$ -
Contracts	10,551	24,277	21,777	(2,500)
Information Technology	52,584	31,597	49,926	18,329
Energy and Utilities	340	300	2,800	2,500
Other	11,089	13,000	13,000	-
Transfers Out	23,853	22,662	23,311	649
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	99,553	100,998	119,976	18,978
Total	\$ 1,004,281	\$ 1,116,696	\$ 1,264,259	\$ 147,563

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,011
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	267,072

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	223,247
	Adjust Budget To Approved Levels					(60,139)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 615,577
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 15,012	\$ 15,293	\$ 17,374		\$ 2,081
	Flexible Benefits	60,832	60,832	81,414		20,582
	Insurance	145	-	-		-
	Long-Term Disability	2,863	2,728	2,323		(405)
	Medicare	7,446	7,391	9,799		2,408
	Other Post-Employment Benefits	53,069	49,928	60,660		10,732
	Retiree Medical Trust	-	-	242		242
	Retirement ADC	230,889	268,100	306,351		38,251
	Risk Management Administration	8,503	7,576	9,470		1,894
	Supplemental Pension Savings Plan	25,017	27,174	36,655		9,481
	Unemployment Insurance	1,459	1,448	1,333		(115)
	Workers' Compensation	10,026	10,196	3,085		(7,111)
Fringe Benefits Subtotal		\$ 415,261	\$ 450,666	\$ 528,706		\$ 78,040
Total Personnel Expenditures					\$ 1,144,283	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 233,180	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(127,446)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 105,734	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 104,767	\$ 127,446	\$ 233,180	\$ 105,734
Transfers Out	30,000	-	-	-
NON-PERSONNEL SUBTOTAL	134,767	127,446	233,180	105,734
Total	\$ 134,767	\$ 127,446	\$ 233,180	\$ 105,734

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 183,242	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	16,788	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	442	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	(258,458)	-
Total	0.00	\$ (57,986)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 431,658	\$ 456,575	\$ 435,998	\$ (20,577)
Fringe Benefits	320,820	516,646	462,007	(54,639)
PERSONNEL SUBTOTAL	752,478	973,221	898,005	(75,216)
NON-PERSONNEL				
Supplies	\$ 2,141	\$ 4,160	\$ 4,160	\$ -
Contracts	16,793	36,190	36,190	-
Information Technology	56,059	32,989	49,777	16,788
Energy and Utilities	1,811	4,250	4,250	-
Other	5,584	15,000	15,000	-
Transfers Out	23,989	23,585	24,027	442
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	106,377	117,174	134,404	17,230
Total	\$ 858,855	\$ 1,090,395	\$ 1,032,409	\$ (57,986)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,008
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	7.00	16,640 - 104,832	446,326

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001166	Council Representative 2A	2.00	2.00	1.00	16,640 - 104,832	60,736
Adjust Budget To Approved Levels						(258,458)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 435,998
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 11,108	\$ 20,989	\$ 11,186	\$ (9,803)	
	Flexible Benefits	51,697	91,560	86,007	(5,553)	
	Insurance	78	-	-	-	
	Long-Term Disability	2,401	3,743	2,388	(1,355)	
	Medicare	6,449	10,145	10,070	(75)	
	Other Post-Employment Benefits	39,868	62,410	60,660	(1,750)	
	Retiree Medical Trust	121	188	404	216	
	Retirement 401 Plan	412	750	515	(235)	
	Retirement ADC	169,487	266,714	235,644	(31,070)	
	Retirement DROP	-	-	3,416	3,416	
	Risk Management Administration	6,347	9,470	9,470	-	
	Supplemental Pension Savings Plan	23,083	34,698	38,721	4,023	
	Unemployment Insurance	1,223	1,986	1,368	(618)	
	Workers' Compensation	8,544	13,993	2,158	(11,835)	
Fringe Benefits Subtotal		\$ 320,820	\$ 516,646	\$ 462,007	\$ (54,639)	
Total Personnel Expenditures					\$ 898,005	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 3,680	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(248,440)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ (244,760)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 172,474	\$ 248,440	\$ 3,680	\$ (244,760)
Transfers Out	25,000	-	-	-
NON-PERSONNEL SUBTOTAL	197,474	248,440	3,680	(244,760)
Total	\$ 197,474	\$ 248,440	\$ 3,680	\$ (244,760)

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 20,644	\$ -
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	11,516	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	427	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(105,162)	-
Total	0.00	\$ (72,575)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 495,125	\$ 604,933	\$ 588,328	\$ (16,605)
Fringe Benefits	200,549	328,754	251,713	(77,041)
PERSONNEL SUBTOTAL	695,674	933,687	840,041	(93,646)
NON-PERSONNEL				
Supplies	\$ 3,789	\$ 14,500	\$ 14,500	\$ -
Contracts	10,830	91,951	91,051	(900)
Information Technology	51,580	27,010	47,654	20,644
Energy and Utilities	1,097	500	1,400	900
Other	4,977	15,000	15,000	-
Transfers Out	21,823	21,722	22,149	427
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	94,098	173,183	194,254	21,071
Total	\$ 789,771	\$ 1,106,870	\$ 1,034,295	\$ (72,575)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 114,005
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	326,685

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,736
	Adjust Budget To Approved Levels					11,516
FTE, Salaries, and Wages Subtotal		9.00	9.00	9.00		\$ 588,328
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,646	\$ 18,261	\$ 3,644	\$ (14,617)	
	Flexible Benefits	55,754	79,582	68,961	(10,621)	
	Long-Term Disability	2,814	3,256	1,983	(1,273)	
	Medicare	7,549	8,826	8,364	(462)	
	Other Post-Employment Benefits	50,101	56,169	54,594	(1,575)	
	Retiree Medical Trust	727	1,019	950	(69)	
	Retirement 401 Plan	2,818	2,310	1,580	(730)	
	Retirement ADC	44,925	112,151	68,897	(43,254)	
	Risk Management Administration	8,045	8,523	8,523	-	
	Supplemental Pension Savings Plan	13,902	24,756	31,059	6,303	
	Unemployment Insurance	1,435	1,727	1,138	(589)	
	Workers' Compensation	9,832	12,174	2,020	(10,154)	
Fringe Benefits Subtotal		\$ 200,549	\$ 328,754	\$ 251,713	\$ (77,041)	
Total Personnel Expenditures					\$ 840,041	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 360,026	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(285,933)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 74,093	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 94,706	\$ 285,933	\$ 360,026	\$ 74,093
Transfers Out	103,300	-	-	-
NON-PERSONNEL SUBTOTAL	198,006	285,933	360,026	74,093
Total	\$ 198,006	\$ 285,933	\$ 360,026	\$ 74,093

City Council

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 16,833	\$ -
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	13,724	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,107	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(52,749)	-
Total	0.00	\$ (21,085)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 565,105	\$ 641,446	\$ 627,708	\$ (13,738)
Fringe Benefits	293,321	360,959	335,672	(25,287)
PERSONNEL SUBTOTAL	858,425	1,002,405	963,380	(39,025)
NON-PERSONNEL				
Supplies	\$ 4,920	\$ 1,800	\$ 1,800	\$ -
Contracts	18,037	9,429	9,429	-
Information Technology	49,701	29,968	46,801	16,833
Energy and Utilities	4,492	800	800	-
Other	11,546	10,000	10,000	-
Transfers Out	23,938	22,841	23,948	1,107
NON-PERSONNEL SUBTOTAL	112,635	74,838	92,778	17,940
Total	\$ 971,060	\$ 1,077,243	\$ 1,056,158	\$ (21,085)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 112,029
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	426,569

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						13,724
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 627,708
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 3,308	\$ 18,669	\$ 7,005	\$ (11,664)	
	Flexible Benefits	89,205	94,606	95,969	1,363	
	Insurance	145	-	-	-	
	Long-Term Disability	3,288	3,328	2,113	(1,215)	
	Medicare	8,383	9,023	8,903	(120)	
	Other Post-Employment Benefits	62,639	62,410	60,660	(1,750)	
	Retiree Medical Trust	857	782	764	(18)	
	Retirement 401 Plan	3,204	3,120	2,650	(470)	
	Retirement ADC	87,932	133,702	129,574	(4,128)	
	Risk Management Administration	10,050	9,470	9,470	-	
	Supplemental Pension Savings Plan	10,459	11,635	15,308	3,673	
	Unemployment Insurance	1,674	1,766	1,212	(554)	
	Workers' Compensation	12,176	12,448	2,044	(10,404)	
Fringe Benefits Subtotal		\$ 293,321	\$ 360,959	\$ 335,672	\$ (25,287)	
Total Personnel Expenditures					\$ 963,380	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 170,309	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(120,558)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 49,751	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 46,300	\$ 120,558	\$ 170,309	\$ 49,751
NON-PERSONNEL SUBTOTAL	46,300	120,558	170,309	49,751
Total	\$ 46,300	\$ 120,558	\$ 170,309	\$ 49,751

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	\$ 155,730	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,958	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,159	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(156,705)	-
Total	0.00	\$ 21,142	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 556,508	\$ 724,619	\$ 709,245	\$ (15,374)
Fringe Benefits	304,813	207,925	222,324	14,399
PERSONNEL SUBTOTAL	861,320	932,544	931,569	(975)
NON-PERSONNEL				
Supplies	\$ 18,299	\$ 28,310	\$ 54,310	\$ 26,000
Contracts	34,524	48,789	32,789	(16,000)
Information Technology	60,258	32,398	52,356	19,958
Energy and Utilities	1,459	1,800	1,800	-
Other	8,136	20,000	15,000	(5,000)
Transfers Out	24,349	22,729	24,888	2,159
Capital Expenditures	-	5,000	-	(5,000)
NON-PERSONNEL SUBTOTAL	147,024	159,026	181,143	22,117
Total	\$ 1,008,345	\$ 1,091,570	\$ 1,112,712	\$ 21,142

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 98,010
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	8.00	16,640 - 104,832	380,119

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001166	Council Representative 2A	1.00	1.00	0.00	16,640 - 104,832	-
	Adjust Budget To Approved Levels					155,730
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 709,245
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,371	\$ 15,762	\$ -	\$ (15,762)	
	Flexible Benefits	69,272	65,905	89,005	23,100	
	Insurance	61	-	-	-	
	Long-Term Disability	3,251	2,809	1,905	(904)	
	Medicare	8,460	7,619	8,025	406	
	Other Post-Employment Benefits	64,484	49,928	60,660	10,732	
	Retiree Medical Trust	654	1,200	1,196	(4)	
	Retirement 401 Plan	2,105	2,770	2,420	(350)	
	Retirement ADC	106,448	19,473	17,937	(1,536)	
	Risk Management Administration	10,324	8,523	9,470	947	
	Supplemental Pension Savings Plan	21,811	22,855	28,654	5,799	
	Unemployment Insurance	1,657	1,493	1,091	(402)	
	Workers' Compensation	11,915	9,588	1,961	(7,627)	
Fringe Benefits Subtotal		\$ 304,813	\$ 207,925	\$ 222,324	\$ 14,399	
Total Personnel Expenditures					\$ 931,569	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 105,737	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(151,175)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ (45,438)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 40,419	\$ 151,175	\$ 105,737	\$ (45,438)
Transfers Out	25,717	-	-	-
NON-PERSONNEL SUBTOTAL	66,136	151,175	105,737	(45,438)
Total	\$ 66,136	\$ 151,175	\$ 105,737	\$ (45,438)

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	\$ 89,910	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,205	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,725	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(146,656)	-
Total	0.00	\$ (35,816)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 576,138	\$ 663,419	\$ 645,072	\$ (18,347)
Fringe Benefits	309,927	374,364	335,965	(38,399)
PERSONNEL SUBTOTAL	886,065	1,037,783	981,037	(56,746)
NON-PERSONNEL				
Supplies	\$ 20,348	\$ 4,963	\$ 8,843	\$ 3,880
Contracts	47,352	26,632	22,752	(3,880)
Information Technology	56,636	33,335	52,540	19,205
Energy and Utilities	340	300	300	-
Other	5,644	15,000	15,000	-
Transfers Out	23,810	22,253	23,978	1,725
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	154,130	107,483	128,413	20,930
Total	\$ 1,040,195	\$ 1,145,266	\$ 1,109,450	\$ (35,816)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 98,800
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	380,976

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						89,910
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 645,072
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 18,103	\$ -		\$ (18,103)
	Flexible Benefits	77,473	81,443	93,598		12,155
	Insurance	145	-	-		-
	Long-Term Disability	3,377	3,227	1,909		(1,318)
	Medicare	8,506	8,752	8,050		(702)
	Other Post-Employment Benefits	61,415	62,410	60,660		(1,750)
	Retiree Medical Trust	892	922	952		30
	Retirement 401 Plan	3,567	3,684	3,808		124
	Retirement ADC	123,519	163,193	143,921		(19,272)
	Risk Management Administration	9,818	9,470	9,470		-
	Supplemental Pension Savings Plan	7,658	9,377	10,538		1,161
	Unemployment Insurance	1,722	1,713	1,094		(619)
	Workers' Compensation	11,834	12,070	1,965		(10,105)
Fringe Benefits Subtotal		\$ 309,927	\$ 374,364	\$ 335,965		\$ (38,399)
Total Personnel Expenditures				\$ 981,037		

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 183,687	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(98,422)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 85,265	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 13	\$ -	\$ -	\$ -
Contracts	74,220	98,422	183,687	85,265
Transfers Out	115,280	-	-	-
NON-PERSONNEL SUBTOTAL	189,512	98,422	183,687	85,265
Total	\$ 189,512	\$ 98,422	\$ 183,687	\$ 85,265

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 22,842	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,211	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	10,264	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2015 Adopted Budgets at the approved levels.	0.00	(72,065)	-
Total	0.00	\$ (19,748)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 286,148	\$ 523,729	\$ 503,894	\$ (19,835)
Fringe Benefits	193,046	425,722	396,334	(29,388)
PERSONNEL SUBTOTAL	479,194	949,451	900,228	(49,223)
NON-PERSONNEL				
Supplies	\$ 4,359	\$ 12,150	\$ 12,150	\$ -
Contracts	23,835	60,968	60,968	-
Information Technology	27,097	32,593	51,804	19,211
Energy and Utilities	503	1,800	1,800	-
Other	8,786	15,000	15,000	-
Transfers Out	2,207	8,161	18,425	10,264
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	66,787	133,672	163,147	29,475
Total	\$ 545,981	\$ 1,083,123	\$ 1,063,375	\$ (19,748)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	0.58	1.00	1.00	\$20,426 - \$149,323	\$ 93,018
20001071	Council Member	0.58	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	4.67	8.00	8.00	16,640 - 104,832	407,555

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
Adjust Budget To Approved Levels						(72,065)
FTE, Salaries, and Wages Subtotal		5.83	10.00	10.00		\$ 503,894
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
Employee Offset Savings		\$ 4,699	\$ 17,040	\$ 9,462		\$ (7,578)
Flexible Benefits		36,308	84,655	84,412		(243)
Insurance		84	-	-		-
Long-Term Disability		1,577	3,038	1,981		(1,057)
Medicare		4,417	8,235	8,352		117
Other Post-Employment Benefits		32,921	62,410	60,660		(1,750)
Retiree Medical Trust		287	528	652		124
Retirement 401 Plan		656	1,180	1,335		155
Retirement ADC		88,131	203,638	192,065		(11,573)
Risk Management Administration		5,151	9,470	9,470		-
Supplemental Pension Savings Plan		11,419	22,558	24,824		2,266
Unemployment Insurance		810	1,612	1,136		(476)
Workers' Compensation		6,587	11,358	1,985		(9,373)
Fringe Benefits Subtotal		\$ 193,046	\$ 425,722	\$ 396,334		\$ (29,388)
Total Personnel Expenditures					\$ 900,228	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 242,152	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2014 as reported in the Fiscal Year 2014 Year-end Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(124,684)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 117,468	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 124,684	\$ 242,152	\$ 117,468
NON-PERSONNEL SUBTOTAL	-	124,684	242,152	117,468
Total	\$ -	\$ 124,684	\$ 242,152	\$ 117,468

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to maintain critical service level needs for the City Council Offices, the Office of the IBA, and weekly meeting needs of the City Council and Standing Committees. This position will also provide program support to the Council Offices.	1.00	\$ 126,494	\$ -
Addition of Council Representative 1 Addition of 1.00 Council Representative 1 to support the City Council Offices and Office of the IBA, and to assist with contract administration for Community Projects, Programs, and Services funds and Arts, Culture, and Community Festivals funds.	1.00	85,092	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.83	26,368	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	25,174	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	9,026	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(45,435)	-
Total	2.83	\$ 226,719	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 829,276	\$ 940,066	\$ 1,077,806	\$ 137,740
Fringe Benefits	579,915	719,150	773,929	54,779
PERSONNEL SUBTOTAL	1,409,191	1,659,216	1,851,735	192,519
NON-PERSONNEL				
Supplies	\$ 45,706	\$ 22,538	\$ 22,868	\$ 330
Contracts	187,113	83,188	82,068	(1,120)
Information Technology	60,749	32,464	57,638	25,174
Energy and Utilities	52,588	64,814	70,381	5,567
Other	7,768	4,100	4,100	-
Transfers Out	29,043	27,373	31,622	4,249

City Council

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	382,968	236,977	271,177	34,200
Total	\$ 1,792,159	\$ 1,896,193	\$ 2,122,912	\$ 226,719

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

90000544	Clerical Assistant 2 - Hourly	0.30	0.30	1.13	\$29,931 - \$36,067	\$ 33,822
20001203	Committee Consultants Secretary	1.00	1.00	1.00	16,640 - 104,832	55,536
20001164	Council Committee Consultant	7.00	7.00	7.00	19,323 - 151,840	529,445
20001165	Council Representative 1	2.00	2.00	3.00	16,640 - 104,832	145,755
20001166	Council Representative 2A	2.00	2.00	2.00	16,640 - 104,832	143,749
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	97,739
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	71,760

FTE, Salaries, and Wages Subtotal		13.30	13.30	16.13		\$ 1,077,806
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	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
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Fringe Benefits

Employee Offset Savings	\$ 16,668	\$ 28,207	\$ 26,345	\$ (1,862)
Flexible Benefits	89,546	109,407	125,726	16,319
Long-Term Disability	4,783	5,078	3,708	(1,370)
Medicare	12,412	13,765	15,628	1,863
Other Post-Employment Benefits	73,184	81,133	90,990	9,857
Retiree Medical Trust	240	258	262	4
Retirement 401 Plan	854	1,030	-	(1,030)
Retirement ADC	312,617	405,769	442,064	36,295
Risk Management Administration	11,737	12,311	14,205	1,894
Supplemental Pension Savings Plan	41,224	40,509	50,667	10,158
Unemployment Insurance	2,436	2,697	2,126	(571)
Workers' Compensation	14,214	18,986	2,208	(16,778)

Fringe Benefits Subtotal	\$ 579,915	\$ 719,150	\$ 773,929	\$ 54,779
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Total Personnel Expenditures			\$ 1,851,735	
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City Treasurer



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City Treasurer



Office Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$2.3 billion as of June 30, 2014. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and is a Trustee for the SPSP/401(k) Plans.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City agencies, and joint power authorities. The Division also provides citywide cash management services, including maintenance of banking relationships, review of new banking legislation, and implementation of new payment and collection systems to include electronic banking services, e-commerce systems, and third-party payment processing services.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration Section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations Section collects parking meter coin, as well as installs, maintains, and enforces the City's parking meters.

Treasury Operations

The Treasury Operations Division encompasses four major programs. The Accounting Program is responsible for administration of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment; oversight of the City's deposit process, including approving daily deposits and reconciling bank accounts; and accounting for

City Treasurer

the City of San Diego Funds Commission investments. The Accounting Program also provides cash handling guidance and training to City departments accepting payments on behalf of the City Treasurer. The Business Tax and Rental Unit Business Tax Program collects tax assessments and fees, enforces compliance, collects Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego. The Accounts Receivable (AR) Program is responsible for processing all invoice and grant payments; managing AR overpayments and Federal Electronic Data Interchange (FEDI) transactions; initiating refunds for security deposits and AR overpayments; creating and modifying AR master data; and processing returned items citywide. The Revenue Audit Program conducts audits of Transient Occupancy Tax and Tourism Marketing District assessment operators, lessees, waste hauler, utility, and cable franchisees, and other special audit requests to ensure revenue due the City is remitted accurately and timely. The Program also administers appeal hearings conducted by the Office of the City Treasurer.

Treasury Systems

The Treasury Systems Division administers and supports 34 business applications that manage approximately 818,000 customer accounts. This effort includes integration of these systems with other City applications for collection and reporting of revenue and ensuring that confidential customer data is safeguarded. The Treasury Systems Division oversees all Information Technology (IT) contracts, provides project management support for IT initiatives and special projects, develops and generates reports in support of Treasury and Debt Management business areas, oversees end user administration and support for approximately 800 system users, develops interim and long-term goals and objectives for department IT initiatives that support business functions, and maintains the City's Investor Information and Office of the City Treasurer websites.

The Office's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Safeguard all City monies through the use of strong internal controls

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews

City Treasurer

- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Assist the public in understanding the services that the Office provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Fully comply with the City Treasurer's Investment Policy, as well as all applicable California Government Code regulations
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%
2. Percentage of satisfied customers from Treasury lobby surveys	96%	95%	92%
3. Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1–3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3–6 month Treasury Bill Index)	Core: 15 bps Liquidity: 26 bps	Core: 1.9 bps Liquidity: 26.2 bps	Outperform Benchmarks
4. Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	95%	96%	95%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	96%	93%	96%
6. Percentage of delinquent account referrals collected	77%	95%	80%

City Treasurer

Service Efforts and Accomplishments

Investments

For Fiscal Year 2014, the Investments Division invested an average of \$2.04 billion in operating and capital improvement funds, reinvested an average of \$27.5 million in construction fund debt proceeds, and realized approximately \$8.94 million in interest earnings on the City Treasurer's Pooled Investment Fund that yielded approximately 0.44 percent. The Investments Division continues to work with the Debt Management Department to provide timely investment services for the City's ongoing maintenance of its existing bond issue reserve funds.

As required by Government Code, the City Treasurer's 2014 Investment Policy was presented to, and accepted by, the City Council in November 2013. The Investment Policy was certified for excellence by the California Municipal Treasurers Association in December 2012 and the Association of Public Treasurers of the United States and Canada in August 2012. In its role as a fiduciary charged with the prudent investment of City funds, the Investments Division continues to work to ensure exemplary internal controls and safeguards are in place. In Fiscal Year 2014, the Investments Division continued to improve its credit approval and monitoring process for corporate bonds.

In August 2013, the Investment Division seamlessly transitioned to its new custodial bank, Citibank. The implementation took approximately eight weeks, and all assets held with the previous custodial bank, Bank of New York-Mellon, were transferred and fully reconciled. In addition, the Division supervised the migration of the City's payroll bank account to Bank of America. The primary benefit of this change is full automation of the City's payroll file by the banking partner and a best-in-class disaster recovery unit. The new Banking Services contract with Bank of America resulted in a cost reduction in "Core" banking services by approximately 42 percent, or \$78,000, in Fiscal Year 2014.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 83 percent on delinquent receivables. Due to the Program's aggressive stance on collections and the resulting success, the Program is often contacted by other cities interested in establishing delinquent account collection programs.

In Fiscal Year 2014, the Delinquent Accounts Program assisted 6,001 lobby customers and responded to 122,120 telephone calls. The Program collected \$45.0 million in delinquent account revenue, \$1.7 million of which is through participation in the State's Interagency Intercept Collection Program, which includes personal income tax refunds, lottery winnings, and unclaimed property payments.

In Fiscal Year 2014, the Parking Meter Operations Program collected 373,566 pounds of coin and parking meter revenue totaling \$8.7 million. In Fiscal Year 2015, the Parking Meter Operations Program is upgrading all single space parking meters. The new technology meters will bring greater payment options to the customer and provide efficiencies in coin collection and maintenance for operations staff. The Program also plans to pilot other parking technologies, such as mobile phone payments and guided parking through the use of vehicle detection sensors.

In Fiscal Year 2014, the Parking Meter Operations Program began a one-year pilot of the Parking Meter Utilization Plan (PMUP) in the Downtown area called the "Hospitality Zone." Within the Hospitality Zone the enforcement hours have been adjusted with the goal of increased utilization, changing the hours from 8:00 a.m.–6:00 p.m. to 10:00 a.m.–8:00 p.m.

In Fiscal Year 2014, the Parking Administration Program processed 496,978 parking citations totaling \$28.9 million in parking citation revenue for several City departments and fifteen outside agencies. The Program also reviewed and processed 34,419 parking citation appeals, and assisted 63,726 parking customers on the telephone. In Fiscal Year 2015, the Program expects to process 475,000 parking citations totaling \$28.0 million in revenue, review and process 34,000 parking citation appeals, and assist 63,000 parking customers over the telephone.

City Treasurer

In Fiscal Year 2014, the City approved a new citywide ordinance prohibiting the parking of any oversized, non-motorized, or recreational vehicle between 2:00 a.m. and 6:00 a.m. Parking Administration will be responsible for managing the Temporary Overnight Recreational Vehicle Online registration and Permit payment process, which will allow customers to purchase up to 72 permits annually. The permit process is available online. Customers can register for an account, upload documents to prove their residency, and, once approved, can purchase permits as needed.

In Fiscal Year 2015, Parking Administration is planning to implement a new online application for customers to apply for a Residential Parking Permit. Customers will be able to apply online and attach supporting documentation with their application. This new online application process will greatly enhance service to the public when applying for a Residential Parking Permit and streamline the process for approval.

Treasury Operations

In Fiscal Year 2014, the Accounting Program implemented enhancements to both the web-based TOT system and online payment application, creating efficiencies and improving overall customer service. The TOT system was used to process approximately \$200.0 million in TOT/TMD payments in Fiscal Year 2014. Additionally, in Fiscal Year 2014, the Accounting Program posted over 20,000 deposit documents totaling approximately \$1.0 billion.

In Fiscal Year 2014, the AR Program created more than 3,900 business partners and 4,700 contract accounts. The AR Program also processed over \$362.0 million in AR and grant payments and over 3,300 returned items. In addition, the AR Program oversaw the processing of electronic payments received through the FEDI application, equating to approximately \$1.1 billion.

In Fiscal Year 2014, the Revenue Audit Program completed 136 revenue audits of TOT and TMD assessment operators, lessees, business taxes, and franchisees resulting in deficiencies of \$1.0 million. In Fiscal Year 2015, the Program expects to complete 154 audits resulting in deficiencies of \$2.0 million.

In Fiscal Year 2015, the Business Tax Program expects to implement electronic billing for the issuance of Business Tax statements. This enhancement will significantly reduce the City's printing and mailing expenses.

The Business Tax Program is managing the City's Business Regulatory and Taxation Consolidation Project. The overall objective of this project is to eliminate redundancy, optimize regulatory and tax revenue collection, and improve overall service to the business community. This project is targeted for partial implementation in Fiscal Year 2015.

In Fiscal Year 2015, the Business Tax Program expects to process 13,500 Business Tax applications and 176,000 Business Tax renewals totaling \$14.7 million while assisting 66,000 customers over the telephone and 8,500 in the Treasury lobby.

Treasury Systems

In Fiscal Year 2014, the City Treasurer's IT staff partnered with the Department of Information Technology to complete the transition of Application and Development Maintenance, Network/Phones, and Data Center services (previously provided by San Diego Data Processing Corporation) to three new vendors.

In Fiscal Year 2014, the IT Program led the project to modify the Transient Occupancy Tax System and Online Remittance and Payment Application to allow for tracking of the Convention Center Facilities District Special Tax. The IT Program also worked with Business Tax staff to document the requirements to modify the Treasurer Tax Collection System and associated Online Application and Renewal Systems related to the City's Business Regulatory and Taxation Consolidation Project. The first phase of this project will continue into Fiscal Year 2015.

In Fiscal Year 2014, the majority of a significant upgrade to the Collections system was completed. The final phase of the project will be implemented in Fiscal Year 2015, providing additional tools to optimize collection efforts and enhance reporting.

City Treasurer

In Fiscal Year 2014, the Treasury IT Program worked with Parking Administration staff to implement the Temporary Overnight Recreational Vehicle Permit Online registration and Permit payment process in support of the City Council's Neighborhood Parking Protection Ordinance. In Fiscal Year 2015, Treasury IT expects to begin implementation of the Residential Parking Permit Online Renewal and Payment Project.

Electronic Billing for Rental Unit Business Tax customers was also implemented in Fiscal Year 2014. This functionality allows customers to enroll online and access their current and historical billing statements and any related correspondence. Electronic Billing for Business Tax customers will be implemented in Fiscal Year 2015.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	118.63	119.63	121.73	2.10
Personnel Expenditures	\$ 10,045,241	\$ 11,484,087	\$ 11,294,833	\$ (189,254)
Non-Personnel Expenditures	9,210,418	9,011,396	13,272,398	4,261,002
Total Department Expenditures	\$ 19,255,659	\$ 20,495,483	\$ 24,567,231	\$ 4,071,748
Total Department Revenue	\$ 26,799,073	\$ 25,963,475	\$ 27,407,686	\$ 1,444,211

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ 2,654,798	\$ 3,171,049	\$ 3,060,780	\$ (110,269)
Revenue Collections	11,772,607	12,057,871	6,159,891	(5,897,980)
Treasury Operations	4,828,253	5,266,563	6,235,025	968,462
Total	\$ 19,255,659	\$ 20,495,483	\$ 15,455,696	\$ (5,039,787)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	12.63	14.63	13.68	(0.95)
Revenue Collections	64.00	63.00	50.00	(13.00)
Treasury Operations	42.00	42.00	43.05	1.05
Total	118.63	119.63	106.73	(12.90)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 851,644	\$ -
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	215,000	-
Addition of Collections Manager Addition of 1.00 Collections Manager and associated revenue to assist in the oversight of the Delinquent Accounts Program.	1.00	140,668	100,000
Neighborhood Parking Protection Ordinance Support Addition of 1.00 Public Information Clerk, non-personnel expenditures, and associated revenue related to the implementation of the Neighborhood Parking Protection Ordinance.	1.00	88,965	75,870
Addition of Contractual Expenditures Adjustment to reflect the addition of non-personnel expenditures for contractual services related to Payment Card Industry (PCI) compliance requirements.	0.00	75,000	-

City Treasurer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.10	56,181	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	50,000	-
Addition of Security Expenditures Adjustment to reflect the addition of non-personnel expenditures for the security and maintenance costs to secure Treasury Operations and Parking Administration lobbies.	0.00	4,800	-
Reduction of Senior Management Analyst Reduction of 1.00 Senior Management Analyst as a result of departmental efficiencies.	(1.00)	(128,036)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(157,795)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(332,032)	-
Parking Meter Operations Program Transfer Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.	(15.00)	(5,904,182)	(9,085,691)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	1,242,497
Total	(12.90)	\$ (5,039,787)	\$ (7,667,324)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 5,827,874	\$ 6,486,559	\$ 5,789,869	\$ (696,690)
Fringe Benefits	4,217,367	4,997,528	4,039,589	(957,939)
PERSONNEL SUBTOTAL	10,045,241	11,484,087	9,829,458	(1,654,629)
NON-PERSONNEL				
Supplies	\$ 765,470	\$ 498,148	\$ 378,448	\$ (119,700)
Contracts	1,356,759	1,682,543	1,539,415	(143,128)
Information Technology	1,984,873	2,311,317	3,162,639	851,322
Energy and Utilities	18,666	37,870	19,839	(18,031)
Other	7,538	10,006	10,006	-
Transfers Out	5,077,112	4,424,762	509,641	(3,915,121)
Capital Expenditures	-	46,750	6,250	(40,500)
NON-PERSONNEL SUBTOTAL	9,210,418	9,011,396	5,626,238	(3,385,158)

City Treasurer

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Total	\$ 19,255,659	\$ 20,495,483	\$ 15,455,696	\$ (5,039,787)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 907,161	\$ 867,938	\$ 849,402	\$ (18,536)
Fines Forfeitures and Penalties	2,574,619	2,286,800	2,521,000	234,200
Licenses and Permits	23,310,406	22,808,737	14,925,749	(7,882,988)
Other Revenue	6,017	-	-	-
Rev from Other Agencies	869	-	-	-
Total	\$ 26,799,073	\$ 25,963,475	\$ 18,296,151	\$ (7,667,324)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	4.00	\$31,491 - \$37,918	\$ 148,338
20000866	Accountant 2	4.00	4.00	4.00	54,059 - 65,333	211,612
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	270,994
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	83,200
20000024	Administrative Aide 2	5.00	5.00	7.00	42,578 - 51,334	293,464
90000024	Administrative Aide 2 - Hourly	0.00	0.00	0.70	42,578 - 51,334	33,921
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	175,000
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	64,353
20000266	Cashier	2.00	2.00	2.00	31,491 - 37,918	71,868
20000539	Clerical Assistant 2	8.00	7.00	7.00	29,931 - 36,067	247,447
20000267	Collections Investigator 1	16.00	16.00	16.00	40,186 - 48,526	756,073
20000268	Collections Investigator 1	2.00	1.00	1.00	40,186 - 48,526	48,526
20000269	Collections Investigator 2	3.00	4.00	4.00	45,198 - 54,558	210,881
20000270	Collections Investigator 3	5.00	5.00	5.00	49,712 - 60,070	297,647
20000287	Collections Manager	0.00	0.00	1.00	66,768 - 80,891	80,891
20001168	Deputy Director	2.00	2.00	1.75	46,966 - 172,744	228,001
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	47,061
20001172	Financial Operations Manager	1.00	2.00	2.00	25,376 - 148,200	230,002
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	73,445
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	140,001
90001073	Management Intern - Hourly	0.63	0.63	0.68	24,274 - 29,203	19,858
20000678	Parking Meter Supervisor	2.00	2.00	0.00	47,341 - 56,597	-
20000674	Parking Meter Technician	11.00	11.00	0.00	41,330 - 49,400	-
20000680	Payroll Specialist 2	0.00	1.00	1.00	34,611 - 41,787	41,114
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	294,001
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	4.00	4.00	3.50	46,966 - 172,744	343,005

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000783	Public Information Clerk	17.00	18.00	17.75	31,491 - 37,918	637,234
90000783	Public Information Clerk - Hourly	0.00	0.00	0.35	31,491 - 37,918	13,271
20000869	Senior Account Clerk	4.00	3.00	3.00	36,067 - 43,514	41,558
20000927	Senior Clerk/Typist	4.00	4.00	4.00	36,067 - 43,514	170,241
20000015	Senior Management Analyst	3.00	2.00	1.00	59,363 - 71,760	69,903
20000827	Senior Parking Meter Technician	1.00	1.00	0.00	43,472 - 51,792	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	1.00	31,741 - 173,971	155,002
	Bilingual - Regular					24,752
	Overtime Budgeted					77,461
	Termination Pay Annual Leave					4,853
FTE, Salaries, and Wages Subtotal		118.63	119.63	106.73		\$ 5,789,869
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 75,352	\$ 95,697	\$ 72,874	\$ (22,823)	
	Flexible Benefits	680,847	830,811	779,412	(51,399)	
	Insurance	298	-	-	-	
	Long-Term Disability	33,937	34,381	19,548	(14,833)	
	Medicare	81,984	87,475	78,108	(9,367)	
	Other Post-Employment Benefits	689,520	717,715	606,588	(111,127)	
	Retiree Medical Trust	1,755	1,961	2,698	737	
	Retirement 401 Plan	6,416	7,530	5,467	(2,063)	
	Retirement ADC	1,993,952	2,506,558	1,926,560	(579,998)	
	Retirement DROP	13,847	14,975	16,807	1,832	
	Retirement Offset Contribution	10,114	-	-	-	
	Risk Management Administration	110,601	108,905	94,688	(14,217)	
	Supplemental Pension Savings Plan	279,627	303,830	301,343	(2,487)	
	Unemployment Insurance	17,290	18,254	11,207	(7,047)	
	Workers' Compensation	221,828	269,436	124,289	(145,147)	
Fringe Benefits Subtotal		\$ 4,217,367	\$ 4,997,528	\$ 4,039,589	\$ (957,939)	
Total Personnel Expenditures						\$ 9,829,458

Parking Meter Operations Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Revenue Collections	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535
Total	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Revenue Collections	0.00	0.00	15.00	15.00
Total	0.00	0.00	15.00	15.00

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Parking Meter Operations Program Transfer Transfer of the Parking Meter Operations Program from the General Fund to a special revenue fund.	15.00	\$ 5,904,182	\$ 9,085,691
Parking Meter Operations Funds Transfer Addition to the transfer of Parking Meter Operations funds to the Community Parking Districts and Parking Meter District Administration Fund.	0.00	2,337,654	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	624,843	-
Addition of Contract Expenditures Adjustment to reflect the addition of non-personnel expenditures related to the administration of the Parking Meter Operations Fund.	0.00	230,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	14,856	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	25,844
Total	15.00	\$ 9,111,535	\$ 9,111,535

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 799,245	\$ 799,245
Fringe Benefits	-	-	666,130	666,130
PERSONNEL SUBTOTAL	-	-	1,465,375	1,465,375
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 123,504	\$ 123,504
Contracts	-	-	1,321,394	1,321,394
Information Technology	-	-	14,856	14,856
Energy and Utilities	-	-	16,613	16,613
Transfers Out	-	-	6,169,293	6,169,293
Capital Expenditures	-	-	500	500
NON-PERSONNEL SUBTOTAL	-	-	7,646,160	7,646,160
Total	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fines Forfeitures and Penalties	\$ -	\$ -	\$ 115,800	\$ 115,800
Licenses and Permits	-	-	8,995,735	8,995,735
Total	\$ -	\$ -	\$ 9,111,535	\$ 9,111,535

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.00	0.25	\$46,966 - \$172,744	\$ 30,000
20000678	Parking Meter Supervisor	0.00	0.00	2.00	47,341 - 56,597	103,938
20000674	Parking Meter Technician	0.00	0.00	11.00	41,330 - 49,400	505,795
20001222	Program Manager	0.00	0.00	0.50	46,966 - 172,744	49,006
20000783	Public Information Clerk	0.00	0.00	0.25	31,491 - 37,918	9,479
20000827	Senior Parking Meter Technician	0.00	0.00	1.00	43,472 - 51,792	47,507
	Bilingual - Regular					2,912
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		0.00	0.00	15.00		\$ 799,245
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ -	3,522	\$ 3,522
	Flexible Benefits	-	-	-	112,818	112,818
	Long-Term Disability	-	-	-	2,567	2,567
	Medicare	-	-	-	10,855	10,855
	Other Post-Employment Benefits	-	-	-	91,002	91,002
	Retiree Medical Trust	-	-	-	90	90
	Retirement ADC	-	-	-	335,512	335,512
	Risk Management Administration	-	-	-	14,217	14,217
	Supplemental Pension Savings Plan	-	-	-	37,705	37,705
	Unemployment Insurance	-	-	-	1,460	1,460
	Workers' Compensation	-	-	-	56,382	56,382
Fringe Benefits Subtotal		\$ -	\$ -	\$ -	666,130	\$ 666,130
Total Personnel Expenditures					\$ 1,465,375	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
Parking Meter Collections	\$ -	\$ -	\$ 8,395,735
Parking Meter Alternative Program	-	-	600,000
Parking Citations	-	-	115,800
TOTAL REVENUE	\$ -	\$ -	\$ 9,111,535
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 9,111,535
OPERATING EXPENSE			
Personnel Expenditures	\$ -	\$ -	\$ 1,465,375
Non-Personnel Expenditures	-	-	1,258,839
Transfer Out	-	-	6,152,154
City Services Billed	-	-	235,167
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 9,111,535
TOTAL EXPENSE	\$ -	\$ -	\$ 9,111,535
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 9,111,535

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department and also the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	75,024,365	66,071,801	87,094,071	21,022,270
Total Department Expenditures	\$ 75,024,365	\$ 66,071,801	\$ 87,094,071	\$ 21,022,270
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Assessments to Public Property	\$ 523,854	\$ 504,200	\$ 567,800	\$ 63,600
Business Cooperation Program	344,697	350,000	350,000	-
Citywide Elections	864,107	1,800,000	1,800,000	-
Corporate Master Lease Rent	10,779,883	9,570,118	7,196,638	(2,373,480)
Deferred Capital Debt Service	8,127,236	10,699,819	14,509,106	3,809,287
Employee Personal Property Claims	-	5,000	5,000	-
Engineering & Capital Projects	-	-	2,246,367	2,246,367
Insurance	1,575,524	1,562,879	2,206,891	644,012
McGuigan Settlement	8,007,672	8,007,675	8,007,674	(1)
Memberships	728,403	630,000	730,000	100,000
Preservation of Benefits	1,405,434	1,700,000	1,700,000	-
Property Tax Administration	3,764,872	3,823,343	3,823,303	(40)
Public Liab. Claims Transfer-Claims Fund	12,206,208	14,506,208	14,506,208	-
Public Liab. Claims Transfer-Reserves	6,100,000	101,700	12,800,000	12,698,300
Public Use Leases	1,502,488	1,582,144	1,582,144	-
Special Consulting Services	2,625,382	3,240,000	2,970,000	(270,000)
Supplemental COLA Benefit	-	1,400,858	1,588,350	187,492
TRANS Interest Expense-Transfer Fund	216,652	314,000	-	(314,000)
Transfer to Capital Improvements Program	7,935,766	-	-	-
Transfer to Park Improvement Funds	7,857,086	5,614,678	10,045,411	4,430,733
Transportation Subsidy	459,102	659,179	459,179	(200,000)
Total	\$ 75,024,365	\$ 66,071,801	\$ 87,094,071	\$ 21,022,270

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition to Public Liability Reserve Contribution Adjustment to reflect the addition of expenditures to fully fund the Public Liability Fund Reserve with excess equity.	0.00	\$ 12,698,300	\$ -
Adjustment to Mission Bay and Regional Park Improvements Funds Adjustment to the expenditure transfer to the improvements funds based on projected Mission Bay rent and concession revenues per the Mission Bay Ordinance.	0.00	4,430,733	-
Addition for Deferred Capital Projects Adjustment to reflect the addition of expenditures related to the \$120 million Capital Improvement Projects bond debt service.	0.00	2,500,000	-

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer to Public Works - Engineering & Capital Projects	0.00	2,000,000	-
Adjustment to reflect expenditures related to services provided to the General Fund by the Public Works - Engineering & Capital Projects Department.			
Non-Discretionary Adjustment	0.00	1,579,818	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Kinder Morgan Litigation	0.00	450,000	-
Adjustment to reflect the addition of one-time expenditures for legal support in the Kinder Morgan litigation.			
Addition of Settlement Costs	0.00	246,367	-
Adjustment to reflect the addition of one-time non-personnel expenditures for a negotiated settlement with the Regional Water Quality Control Board.			
Supplemental Cost of Living Adjustment (COLA)	0.00	187,492	-
Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.			
Addition of Consulting Services	0.00	80,000	-
Adjustment to reflect the addition of expenditures related to outside attorneys who assist with labor negotiations with all six employee organizations.			
Addition to Assessments to Public Property	0.00	63,600	-
Adjustment to reflect the addition of expenditures related to assessments to public property.			
Reduction to Property Tax Administration Fees	0.00	(40)	-
Adjustment to reflect the reduction of expenditures related to the property tax administration fees paid to the County of San Diego.			
Reduction of Interest Expenditures	0.00	(314,000)	-
Adjustment to Tax and Revenue Anticipation Notes (TRANS) interest expenditures for Fiscal Year 2015.			
One-Time Reductions and Annualizations	0.00	(2,900,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	0.00	\$ 21,022,270	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 32,987,843	\$ 21,289,585	\$ 35,937,999	\$ 14,648,414
Energy and Utilities	7,069	758	5,378	4,620
Other	2,282,074	3,955,058	4,206,150	251,092
Transfers Out	39,747,379	40,826,400	46,944,544	6,118,144
NON-PERSONNEL SUBTOTAL	75,024,365	66,071,801	87,094,071	21,022,270
Total	\$ 75,024,365	\$ 66,071,801	\$ 87,094,071	\$ 21,022,270

Commission for Arts & Culture



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Commission for Arts & Culture



Commission Description

The City of San Diego Commission for Arts and Culture was established in 1988 to serve in an advisory capacity to the Mayor and City Council on promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination.

The Commission is composed of 15 volunteers nominated by the Mayor and confirmed by the City Council. A staff of six, headed by an Executive Director, implements the programs and services of the Commission under the supervision of the Mayor and Deputy Chief Operating Officer for Neighborhood Services. The duties and functions of the Commissioners and Commission staff are set forth in the San Diego Municipal Code and include developing, implementing, evaluating, and/or recommending changes to public policy, legislation, programs, services, and advocacy strategies; overseeing funding allocations in support of non-profit arts and culture organizations, artists, neighborhood arts programs, festivals, and artworks in public development; ensuring the inclusion of art in private development; managing artworks owned and controlled by the City; supporting cultural tourism and innovative arts and culture programming; and undertaking other initiatives that contribute to the quality of life, economic vitality, and vibrancy of San Diego.

The Commission annually recommends to the Mayor and City Council the award of funding for general organizational support and project-specific support for San Diego's non-profit arts and culture organizations. These funds are awarded through two competitive application processes: Organizational Support Program (OSP) and Creative Communities San Diego Program (CCSD). The source of this funding is Transient Occupancy Tax (TOT), a tax levied on individuals who stay overnight in hotels, motels, and other lodging establishments. Council Policy 100-03 governs the use of these taxes to promote the City, including support for San Diego's arts and culture programs and services.

The Public Art Program administered by the Commission addresses three primary areas: 1) managing the art owned by the City, 2) integrating art into capital improvement projects, and 3) ensuring the inclusion of art or space for cultural use in private development projects. Some of the other initiatives implemented through the Public Art Program include training for artists, the development of public policy related to art in public places, and advocacy for public art programming throughout the San Diego region. The Public Art Program is guided, in part, by Council Policy 900-11 and the principles and recommendations contained in the 2004 Public Art Master Plan.

Commission for Arts & Culture

The Commission is supported in part by the National Endowment for the Arts and the California Arts Council. The Commission is officially designated as a California Arts Council State/Local Partner.

The Commission's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Achieve the results outlined in the Penny for the Arts Five-Year Blueprint, adopted by City Council on October 22, 2012 (Resolution No. R-307760)

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Request funding levels for the line items outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2015 during the budget development process
- Request the restoration of 1.00 FTE position during the budget development process
- Provide Commissioners with data to use in communicating with the Mayor and City Council about achieving the results outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2015
- Formalize the structure of the Arts and Culture Festival Revolving Fund under direction from the Chief Financial Officer and in consultation with the Office of Special Events

Goal 2: Achieve the results outlined in Council Policy 100-03, Transient Occupancy Tax

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct a transparent process for local arts and culture non-profits to submit applications for TOT funding and receive fair evaluations of such applications
- Recommend to the Mayor and City Council Fiscal Year 2015 funding allocations for general organizational and project-specific support for local arts and culture non-profits
- Evaluate the Commission's funding programs for transparency, fairness, accessibility, and efficiency; compile a set of updates to implement
- Collaborate with the San Diego Tourism Authority to implement promotions that attract tourists to San Diego's arts and culture offerings
- Research, analyze, and make recommendations about the City of San Diego's role in local, K-12 arts education
- Research, analyze, and make recommendations about the City's role in providing funding to support capital improvements to local cultural facilities

Goal 3: Achieve the results outlined in the 2004 Public Art Master Plan and Council Policy 900-11, Inclusion of Public Art in Selected Capital Improvements Program and Redevelopment Agency Projects

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Propose amendments to Council Policy 900-11, Inclusion of Public Art in Selected Capital Improvements Program and Redevelopment Agency Projects
- Cooperate with the Corporate Partnerships and Development Program to propose amendments to Council Policy 100-02, City Receipt of Donations
- Publish an update to Administrative Regulation 95.00, Management of the Civic Art Collection
- Publish an update to the *Guide to the Civic Enhancement Allocation Requirements for Developers*
- Implement a process to distribute Civic Enhancement Allocations

Commission for Arts & Culture

- Conduct training sessions or workshops to help local artists understand and better participate in the City's public art procurement process
- Conserve and/or repair public artworks located in Balboa Park in preparation for the centennial celebration

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Amount of time to deliver fully executed contracts to 90% of the arts and culture non-profits that receive funding awards from the City	N/A ¹	8 months	6 months
2. Number of training sessions or workshops conducted to help local arts and culture non-profits better understand and participate in the City's annual funding process	N/A ¹	5	6
3. Number of training sessions or workshops conducted to help local artists understand and better participate in the City's public art procurement process	N/A ¹	0	4
4. Number of Balboa Park public art pieces conserved by December 31, 2014 (in preparation for the centennial celebration)	N/A ¹	1	11
5. Number of times per month in a fiscal year that Commission newsletters are issued to Commissioners and City-funded arts and culture non-profits	N/A ¹	1	2
6. Number of neighborhood arts/culture-themed tour itineraries provided to residents and visitors through online venues	N/A ¹	9	12

1. These are new performance measures with tracking begun in Fiscal Year 2014.

Service Efforts and Accomplishments

The Commission for Arts and Culture's (Commission) service efforts for Fiscal Year 2014 were focused on sustaining regular programming in the areas of funding allocations and public art. Additionally, implementing the *Penny for the Arts Five-Year Blueprint* was a new, special focus in Fiscal Year 2014.

The Commission received and reviewed 129 applications for Transient Occupancy Tax (TOT) funding from local arts and culture non-profits—83 applications through the Organizational Support Program (OSP), and 46 applications through the Creative Communities San Diego (CCSD) Program—in Fiscal Year 2014. Following the Commission's rigorous, public review process and recommendations to the Mayor and City Council, the City awarded \$6.4 million to 81 non-profits through OSP and \$700,000 to 44 non-profits through CCSD.

As a step in implementing the *Penny for the Arts Five-Year Blueprint*, the Commission conducted an open call for proposals and a competitive evaluation process resulting in the distribution of \$375,000 in grants to nine local arts and culture non-profits to use in planning special performances and events for the Balboa Park centennial celebration in 2015. Additionally, the Commission distributed \$375,000 to Balboa Park Centennial Celebration, Inc., to support administration and planning for the centennial celebration.

In Fiscal Year 2014, the Commission transitioned its funding application process from paper submissions to an online system. This conversion resulted in simplifying and clarifying the Commission's funding application procedures

Commission for Arts & Culture

while making the process more efficient and accessible for both applicants and evaluators. The online application system was put into practice in December 2013. Eighty-nine (89) applications (up from 83 in the prior year) for Fiscal Year 2015 funding were received for the OSP category, and 48 applications (up from 46 in the prior year) were received in the CCSD category. Nine (9) applicants in OSP and 12 applicants in CCSD entered the application process for the first time or re-entered after a significant hiatus. Feedback from applicants about the new online submission system has been enthusiastic.

In Fiscal Year 2014, the Commission, through its Public Art Program, administered the completion of four large-scale public art installations by internationally renowned artists in the new Central Library, which opened to the public in September 2013. Additionally, the Commission administered the documentation, preparation, transportation, and installation of approximately 150 paintings, drawings, and photographs from the City's own Civic Art Collection for exhibition throughout all the floors of the new Central Library. This permanent exhibition is the largest display of City-owned artwork in the history of the Civic Art Collection, which was started in 1909. Of special note, the Commission funded the conservation of several significant works on paper by artists Ivan Messenger, Utagawa Hiroshige, and William Hogarth. These works on paper had been stored for decades as a preservative measure. However, the conservation treatments performed in Fiscal Year 2014 made the artworks suitable for exhibition, and they can now be seen by the public in the new Central Library and City Hall. The Commission also administered the preparation of the art gallery and sculpture garden at the new Central Library, produced the inaugural exhibitions in both spaces, and advised the San Diego Public Library in evolving its popular Visual Arts Program. The Commission's Public Art Program staff provided art-themed public tours of the new Central Library each week from September 2013 to February 2014.

The Commission, through its Public Art Program, also reached 90 percent completion on a major, multi-year public art conservation project funded by a Community Development Block Grant (CDBG). Historically designated paintings, furnishings, and objects, saved from the demolition of the Barrio Logan-based Aztec Brewery Rathskeller in the early 1990s, were kept in storage as a preservation measure until City Council allocated CDBG funds for the conservation, restoration, and public exhibition of the items. Conservation and restoration of all the objects is complete, while the final planning for the public exhibition is currently underway. Exhibition of the Aztec Brewery artifacts will mark the first time the public will have access to the collection in over 20 years.

In Fiscal Year 2014, the Commission maintained important partnerships and pursued new resources. The Committee of One Hundred continues to assist the Commission with conserving a group of historic objects in the Panama Sculpture Court in Balboa Park. The Commission partnered with the Jacobs Center for Neighborhood Innovation (JCNI) to submit an application to the National Endowment for the Arts (NEA) in the "Our Town" funding category. If awarded a grant through the NEA's competitive process, the Commission and JCNI will apply funding towards the transformation of 60 blighted acres near the neighborhoods of Valencia Park, Emerald Hills, and Encanto into a vibrant arts and culture district. The Commission also received a 2014 grant for operational support from the California Arts Council and has already submitted an application for 2015 funding. The Commission continued its support of efforts to grow TOT funds through cultural tourism promotions in partnership with the San Diego Tourism Authority. One example of such promotions is the production of a series of short video blogs focusing on the arts and culture in each City Council district that were aired through multiple online platforms targeted to tourists. In further support of tourism, the Commission participated in sponsoring the national Theatre Communications Group conference bringing approximately 600 participants to San Diego in June 2014.

Finally, as part of implementing the *Penny for the Arts Five-Year Blueprint*, the Commission initiated a fresh dialogue about the role of the City in local arts education. A new, ad hoc committee of the Commission, the Arts Education Advisory Committee, was chartered to advise on the role and value of arts education in K-12 schools and to encourage cooperation between City-funded arts and culture non-profits and schools.

Commission for Arts & Culture

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	6.00	6.00	7.00	1.00
Personnel Expenditures	\$ 612,256	\$ 785,291	\$ 811,485	\$ 26,194
Non-Personnel Expenditures	480,320	340,494	351,985	11,491
Total Department Expenditures	\$ 1,092,576	\$ 1,125,785	\$ 1,163,470	\$ 37,685
Total Department Revenue	\$ 171,553	\$ -	\$ 108,709	\$ 108,709

Public Art Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Public Art	\$ 86,870	\$ 102,814	\$ 108,709	\$ 5,895
Total	\$ 86,870	\$ 102,814	\$ 108,709	\$ 5,895

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Art Fund Allocation Adjustment to reflect the addition of non-personnel expenditures and associated revenue to support artwork repair, conservation, installation, and other professional art collections management practices.	0.00	\$ 108,709	\$ 108,709
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,814)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(43,700)	-
Reduction of Appropriation from Fund Balance Adjustment to reflect the reduction in Transient Occupancy Tax remaining in the Public Art Fund.	0.00	(56,300)	-
Total	0.00	\$ 5,895	\$ 108,709

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 524	\$ 2,814	\$ -	\$ (2,814)
Contracts	86,346	100,000	108,709	8,709
NON-PERSONNEL SUBTOTAL	86,870	102,814	108,709	5,895
Total	\$ 86,870	\$ 102,814	\$ 108,709	\$ 5,895

Commission for Arts & Culture

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Other Revenue	\$ 47,034	\$ -	\$ -	\$ -
Transfers In	15,000	-	108,709	108,709
Total	\$ 62,034	\$ -	\$ 108,709	\$ 108,709

Transient Occupancy Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Commission for Arts & Culture	\$ 750,081	\$ 882,124	\$ 935,971	\$ 53,847
Public Art	255,625	140,847	118,790	(22,057)
Total	\$ 1,005,706	\$ 1,022,971	\$ 1,054,761	\$ 31,790

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Commission for Arts & Culture	5.00	5.00	6.00	1.00
Public Art	1.00	1.00	1.00	0.00
Total	6.00	6.00	7.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst to support art-related programs and services.	1.00	\$ 98,380	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	14,374	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,778)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(72,186)	-
Total	1.00	\$ 31,790	\$ -

Commission for Arts & Culture

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 362,626	\$ 436,831	\$ 465,921	\$ 29,090
Fringe Benefits	249,630	348,460	345,564	(2,896)
PERSONNEL SUBTOTAL	612,256	785,291	811,485	26,194
NON-PERSONNEL				
Supplies	\$ 22,191	\$ 2,600	\$ 5,579	\$ 2,979
Contracts	335,425	195,426	182,963	(12,463)
Information Technology	31,554	31,306	45,680	14,374
Energy and Utilities	404	1,500	1,500	-
Other	183	2,000	2,000	-
Transfers Out	3,693	4,848	5,554	706
NON-PERSONNEL SUBTOTAL	393,450	237,680	243,276	5,596
Total	\$ 1,005,706	\$ 1,022,971	\$ 1,054,761	\$ 31,790

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 5,144	\$ -	\$ -	\$ -
Other Revenue	104,538	-	-	-
Rev from Money and Prop	(163)	-	-	-
Total	\$ 109,519	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,046
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	99,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	50,823
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	147,659
FTE, Salaries, and Wages Subtotal		6.00	6.00	7.00		\$ 465,921

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,581	\$ 9,843	\$ 9,107	\$ (736)
Flexible Benefits	30,599	42,862	50,676	7,814
Long-Term Disability	2,140	2,361	1,604	(757)
Medicare	5,534	6,394	6,756	362
Other Post-Employment Benefits	33,732	37,446	42,462	5,016
Retiree Medical Trust	14	-	-	-
Retirement ADC	138,362	209,901	196,505	(13,396)
Retirement DROP	-	-	1,606	1,606
Retirement Offset Contribution	643	-	-	-
Risk Management Administration	5,377	5,682	6,629	947
Supplemental Pension Savings Plan	20,034	23,384	24,564	1,180
Unemployment Insurance	1,090	1,254	917	(337)

Commission for Arts & Culture

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Workers' Compensation	5,525	9,333	4,738	(4,595)
Fringe Benefits Subtotal	\$ 249,630	\$ 348,460	\$ 345,564	\$ (2,896)
Total Personnel Expenditures			\$ 811,485	

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 135,967	\$ 107,920	\$ 933
Civic Enhancement Reserve	234,312	222,983	686,256
Proceeds from Sales of Art	–	–	16,993
TOTAL BALANCE AND RESERVES	\$ 370,279	\$ 330,903	\$ 704,182
REVENUE			
Civic Enhancement	\$ 45,105	\$ –	\$ –
Proceeds from Sale of Art	1,929	–	–
Community Projects, Programs, and Services (CPPS) Funding	15,000	–	–
Transfer from Transient Occupancy Tax Fund	–	–	108,709
TOTAL REVENUE	\$ 62,034	\$ –	\$ 108,709
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 432,313	\$ 330,903	\$ 812,891
OPERATING EXPENSE			
Operating Expense	\$ 86,346	\$ 102,814	\$ 108,709
Administrative Charges	524	–	–
TOTAL OPERATING EXPENSE	\$ 86,870	\$ 102,814	\$ 108,709
TOTAL EXPENSE	\$ 86,870	\$ 102,814	\$ 108,709
RESERVES			
Civic Enhancement Reserve	\$ 279,417	\$ 222,983	\$ 651,213
Proceeds from Sale of Art	1,929	–	3,324
TOTAL RESERVES	\$ 281,346	\$ 222,983	\$ 654,537
BALANCE	\$ 64,097	\$ 5,106	\$ 49,645
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 432,313	\$ 330,903	\$ 812,891

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Communications



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Department Description

Communications is a new department for Fiscal Year 2015. This new entity consolidates all City of San Diego's existing communications-related functions into one department. These functions include the following:

- Cable Office
- CityTV
- Internal Communications
- Multimedia Services
- Public Information

This newly centralized Communications Department will help achieve the following:

- Increased ability of the Mayor and City Council to reach the public and the workforce
- A primary point-of-contact for City employees and members of the public to request and receive information
- Better opportunities for the public to provide input to City staff using the Communications Department
- Access to communication professionals for those departments without a Public Information Officer (PIO)
- Cross-trained PIOs that would continue to specialize in their assigned departments, but be knowledgeable about other City functions and programs
- Quicker and more efficient release of information
- Increased ability to execute a coordinated internal and external communications strategy
- Coordination of public information needs on a citywide basis which will result in a more efficient and effective deployment of the City's public information and communications staff
- Utilization of tools, such as social media (e.g., Facebook and Twitter), to reach a broader audience in real time
- Ability to coordinate with Public Safety and Homeland Security in disaster scenarios

A City communications office with responsibility and authority over all City external and internal communications helps ensure consistent and effective management of information, improves the ability of the Mayor and Council to reach the public and the workforce, places focus on how the City communicates internally and externally, uses

Communications

limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project- and department-specific communications.

In the period between the publication of the Mayor's Proposed Budget and the issuance of the Mayor's May Revision to the Fiscal Year 2015 budget, City leaders have developed more specific plans for the new Communications Department. The budget now includes a Director and a total of 28.8 FTE staff members, who have been transferred into the new department from the following departments: Development Services, Environmental Services, Library, Park and Recreation, Planning, Public Utilities, Public Works, and Transportation & Storm Water. The positions have all been transferred to the new organization. In the case of the positions that are specifically reimbursed by Enterprise Funds (i.e., non-General Fund), they have been programmed at 80 percent reimbursable. Reimbursement at 80 percent is to secure time for creating appropriate working relationships to benefit the programs and activities supported by Enterprise Funds, as well as provide an estimate of staff availability to work on citywide internal and external communication issues.

Due to the round-the-clock needs and demands of public safety, staff providing public information and media liaison functions within the Fire-Rescue and Police departments will remain embedded in their functional department budgets and reporting structures; however, they will report to the Communications Department on a dotted line basis.

The implementation plan for the new Communications Department includes the following steps that are expected to result in a fully operational department by the fall of 2014:

- Fill the Director position and set the department structure.
- Meet and confer with the impacted labor organizations regarding working condition impacts.
- Build out work space. While the May budget revision includes funds in the Real Estate Assets Department for space build-out, it remains to be determined exactly which personnel will move to a centralized location or remain in an outstation location.
- Move personnel to the centralized work space.
- Complete Service Level Agreements with departments to ensure ongoing quality provision of their communications needs.
- Finalize the Department's mission, goals, objectives, and performance measures.

The Director will finalize the exact structure, but it is expected that the following five functions will be organized into at least three sections: multimedia, external communications, and internal communications.

Cable Office

The Cable Office provides cable television regulation and enforcement for all cable television service customers within the San Diego city limits. The City of San Diego maintains a non-exclusive cable television franchise with Time Warner Cable Inc. and monitors the State franchises held by Cox Communications and AT&T. The Cable Office oversees the Public, Education, and Government (PEG) fees ensuring that state-of-the-art technologies are deployed to provide the public's continued access to the airwaves.

CityTV

CityTV is the City of San Diego's government access television channel. CityTV provides gavel-to-gavel, live, televised coverage of City Council proceedings and other public meetings important to creating a greater awareness of local government, and facilitating the community's participation in local decision making. To support open and transparent communication between the City, its residents, and the media, CityTV also covers City news conferences and produces a variety of unique original programming, including public service announcements, community forums, and special event coverage. The CityTV channel airs on Cox Cable 24, Time Warner Cable 24, and AT&T 99, while the City's website offers live streaming and an archive of all public meetings.

Communications

Internal Communications

Internal Communications is responsible for communicating information on a wide variety of topics to the City's workforce. These items include City policies and procedures, key dates and important deadlines (e.g., observed holidays, benefits enrollment), mandatory training, as well as recreational and leisure opportunities for City employees and their families. This information is shared primarily through the City's internal e-mail system, as well as the City's intranet site, Citynet.

Multimedia Services

Multimedia Services consists of staff dedicated to operating the City's government access television station, providing multimedia support services, and overseeing cable television regulation and policy. Multimedia Services offers production assistance to City departments for public outreach via cable television and the Internet, such as public services announcements, documentaries, greetings and welcomes by elected officials, public event coverage, and electronic media support for groundbreakings, ribbon cuttings, and news conferences. The Department also provides video production services to aid City departments in training their skilled, professional workforce conveniently and efficiently across multiple platforms.

Public Information

Public Information Officers are responsible for working on sensitive and high-profile public information programs in the City. They work on specific programs and represent the City as part of State and national forums. They also serve as liaisons with local, State, and national media and respond to the most difficult and sensitive inquiries and complaints from the public.

Goals and Objectives

After the new department is fully functional, it will determine its goals and objectives.

Key Performance Indicators

After the new department is fully functional, it will determine its goals and objectives and related key performance indicators. In the mean time, the following table lists performance measures for the former Multimedia Services Division.

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percentage of public meetings covered that requested live coverage	100%	100%	100%
2. Percentage of non-live meetings covered that requested coverage	100%	100%	75% ¹
3. Percentage of news conferences covered that requested coverage	90%	80%	75% ¹
4. Percentage of departmental videos produced that requested City TV services	100%	100%	75% ¹

1. Because this will be a new department for Fiscal Year 2015, a target of 75 percent has been set until its workload and resources are better known.

Communications

Service Efforts and Accomplishments

NOTE: This section describes the service efforts and accomplishments for the former Multimedia Services Division only and does not include content for the Internal Communications and Public Information functions.

Major projects and initiatives accomplished or in progress during Fiscal Year 2014 include the following:

- Upgraded CityTV from a standard definition video signal to high definition, the first upgrade since launching the channel in 1997
- Advised on the purchase and installation of all multimedia equipment going into the new Central Library
- Purchased and installed state-of-the-art, high-definition video equipment for the new Central Library, including a production studio, an internal bulletin board messaging system, and robotic television cameras in the auditorium that will be capable of providing a live signal to CityTV
- Purchased and will install a fiber optic camera system in and around Balboa Park to support the 2015 celebration

Communications

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	4.00	5.00	30.00	25.00
Personnel Expenditures	\$ 434,643	\$ 575,886	\$ 3,219,282	\$ 2,643,396
Non-Personnel Expenditures	55,825	113,105	225,261	112,156
Total Department Expenditures	\$ 490,467	\$ 688,991	\$ 3,444,543	\$ 2,755,552
Total Department Revenue	\$ 108,836	\$ 113,300	\$ 1,565,333	\$ 1,452,033

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Communications	\$ 490,467	\$ 688,991	\$ 3,444,543	\$ 2,755,552
Total	\$ 490,467	\$ 688,991	\$ 3,444,543	\$ 2,755,552

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Communications	4.00	5.00	30.00	25.00
Total	4.00	5.00	30.00	25.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department and adjustment to reflect an increase in non-personnel expenditures and revenue resulting from the restructure.	21.00	\$ 2,233,094	\$ 1,372,033
Addition of Department Director Addition of 1.00 Department Director to lead the Communications Department.	1.00	218,189	-
Addition of Senior Public Information Officer Addition of 1.00 Senior Public Information Officer and associated revenue to provide communications services for the Underground Surcharge Fund.	1.00	98,515	80,000
Addition of Graphic Designer Addition of 1.00 Graphic Designer to provide communications services for the Public Utilities Department.	1.00	80,687	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	69,431	-

Communications

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	27,389	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Standard Hour Personnel Funding	1.00	16,722	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Non-Discretionary Adjustment	0.00	11,525	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	25.00	\$ 2,755,552	\$ 1,452,033

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 255,277	\$ 324,083	\$ 1,848,523	\$ 1,524,440
Fringe Benefits	179,366	251,803	1,370,759	1,118,956
PERSONNEL SUBTOTAL	434,643	575,886	3,219,282	2,643,396
NON-PERSONNEL				
Supplies	\$ 7,190	\$ 12,178	\$ 43,708	\$ 31,530
Contracts	17,491	68,525	69,565	1,040
Information Technology	29,467	18,312	87,743	69,431
Energy and Utilities	1,079	4,893	4,828	(65)
Other	3	3,600	3,600	-
Transfers Out	595	5,597	15,817	10,220
NON-PERSONNEL SUBTOTAL	55,825	113,105	225,261	112,156
Total	\$ 490,467	\$ 688,991	\$ 3,444,543	\$ 2,755,552

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 108,816	\$ 113,300	\$ 1,565,333	\$ 1,452,033
Other Revenue	20	-	-	-
Total	\$ 108,836	\$ 113,300	\$ 1,565,333	\$ 1,452,033

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$58,157 - \$69,742	\$ 69,742
20001101	Department Director	0.00	0.00	1.00	59,155 - 224,099	130,000
20000487	Graphic Designer	0.00	0.00	2.00	43,264 - 51,979	95,243
90001073	Management Intern - Hourly	0.00	0.00	1.00	24,274 - 29,203	15,792

Communications

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000170	Multimedia Production Coordinator	2.00	3.00	3.00	48,901 - 59,197	167,295
20000165	Multimedia Production Specialist	0.00	0.00	1.00	43,264 - 51,979	51,979
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	99,000
20000784	Public Information Officer	0.00	0.00	5.00	43,514 - 52,707	255,466
20000916	Senior Public Information Officer	0.00	0.00	10.00	54,059 - 65,333	605,166
20001021	Supervising Public Information Officer	0.00	0.00	5.00	59,363 - 71,760	346,403
	Bilingual - Regular					2,912
	Overtime Budgeted					9,525
FTE, Salaries, and Wages Subtotal		4.00	5.00	30.00		\$ 1,848,523
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 3,584	\$ 4,073	\$ 20,572	\$ 16,499	
	Flexible Benefits	21,045	33,285	214,140	180,855	
	Long-Term Disability	1,475	1,696	6,318	4,622	
	Medicare	3,706	4,597	25,945	21,348	
	Other Post-Employment Benefits	25,006	31,205	175,936	144,731	
	Retiree Medical Trust	-	-	255	255	
	Retirement 401 Plan	-	-	1,019	1,019	
	Retirement ADC	104,959	150,909	793,112	642,203	
	Retirement DROP	-	-	1,620	1,620	
	Retirement Offset Contribution	450	-	-	-	
	Risk Management Administration	4,031	4,735	27,463	22,728	
	Supplemental Pension Savings Plan	11,274	14,062	81,678	67,616	
	Unemployment Insurance	752	900	3,617	2,717	
	Workers' Compensation	3,084	6,341	19,084	12,743	
Fringe Benefits Subtotal		\$ 179,366	\$ 251,803	\$ 1,370,759	\$ 1,118,956	
Total Personnel Expenditures					\$ 3,219,282	



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Convention Center



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Convention Center



Fund Description

There are three Convention Center funds (the Convention Center Expansion Administration Fund, the Convention Center Expansion Project Fund, and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and for lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.



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Convention Center

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	17,255,480	17,382,450	17,385,650	3,200
Total Department Expenditures	\$ 17,255,480	\$ 17,382,450	\$ 17,385,650	\$ 3,200
Total Department Revenue	\$ 17,588,626	\$ 17,280,000	\$ 17,160,993	\$ (119,007)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Convention Center Expansion Administration Fund	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650	\$ 3,200
Total	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650	\$ 3,200

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,200	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	4,260,993
San Diego Unified Port District Contribution Adjustment to reflect the reduction of the Port District debt service contribution due to the expiration of the support agreement in Fiscal Year 2014.	0.00	-	(4,500,000)
Total	0.00	\$ 3,200	\$ (239,007)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 2	\$ -	\$ -	\$ -
Contracts	1,326,720	1,420,000	1,420,000	-
Transfers Out	12,523,758	12,557,450	12,560,650	3,200
NON-PERSONNEL SUBTOTAL	13,850,480	13,977,450	13,980,650	3,200
Total	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650	\$ 3,200

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 14,561	\$ -	\$ -	\$ -
Rev from Other Agencies	4,500,000	4,500,000	-	(4,500,000)
Transfers In	9,672,763	9,500,000	13,760,993	4,260,993
Total	\$ 14,187,324	\$ 14,000,000	\$ 13,760,993	\$ (239,007)

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
New Convention Facility Fund	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 120,000
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ -	\$ 120,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -
NON-PERSONNEL SUBTOTAL	3,405,000	3,405,000	3,405,000	-
Total	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 1,302	\$ -	\$ -	\$ -
Transfers In	3,400,000	3,280,000	3,400,000	120,000
Total	\$ 3,401,302	\$ 3,280,000	\$ 3,400,000	\$ 120,000

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,554	\$ 434,660	\$ 719,658
Reserved Fund Balance	351,563	109,732	10,319
TOTAL BALANCE AND RESERVES	\$ 358,117	\$ 544,392	\$ 729,977
REVENUE			
Interest Earnings	\$ 14,561	\$ -	\$ -
Port District Contribution	4,500,000	4,500,000	-
Transfer from Transient Occupancy Tax Fund	9,672,763	9,500,000	13,760,993
TOTAL REVENUE	\$ 14,187,324	\$ 14,000,000	\$ 13,760,993
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,545,441	\$ 14,544,392	\$ 14,490,970
OPERATING EXPENSE			
Administrative Expense	\$ 3,702	\$ 20,000	\$ 20,000
De-Watering Expense	1,211,224	1,200,000	1,200,000
Debt Service Lease Payment	12,523,758	12,557,450	12,560,650
Insurance	111,796	200,000	200,000
TOTAL OPERATING EXPENSE	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
TOTAL EXPENSE	\$ 13,850,480	\$ 13,977,450	\$ 13,980,650
RESERVES			
Reserved Fund Balance	\$ -	\$ 109,732	\$ 10,319
TOTAL RESERVES	\$ -	\$ 109,732	\$ 10,319
BALANCE	\$ 694,961	\$ 457,210	\$ 500,001
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,545,441	\$ 14,544,392	\$ 14,490,970

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 140,726	\$ 136,863	\$ 11,685
TOTAL BALANCE AND RESERVES	\$ 140,726	\$ 136,863	\$ 11,685
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 3,400,000	\$ 3,280,000	\$ 3,400,000
Interest Earnings	1,302	–	–
TOTAL REVENUE	\$ 3,401,302	\$ 3,280,000	\$ 3,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,542,028	\$ 3,416,863	\$ 3,411,685
OPERATING EXPENSE			
City Expense in Support of Facility	\$ 50,000	\$ 50,000	\$ 50,000
Convention Center Corporation Allocation	3,355,000	3,355,000	3,355,000
TOTAL OPERATING EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
TOTAL EXPENSE	\$ 3,405,000	\$ 3,405,000	\$ 3,405,000
BALANCE	\$ 137,028	\$ 11,863	\$ 6,685
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,542,028	\$ 3,416,863	\$ 3,411,685

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Debt Management



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Debt Management



Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure. The Department monitors outstanding bond issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. The Department maintains the City's Investor Information webpage to provide outreach to current and prospective investors on bond disclosures, credit ratings, and the calendar of upcoming bond issuances. Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments, monitor and report the City's compliance with bond covenants, coordinate the filing of annual continuing disclosure reports, and respond to bondholder and investor requests for information.

Debt Management performs as-needed financial planning and analyses for the Mayor and City departments. The Department works with Public Works, Public Utilities, Environmental Services, and the Capital Improvement Program Review and Advisory Committee (CIPRAC) in developing financial plans and identifying infrastructure funding for General Fund, Water, and Wastewater systems.

Debt Management is organized into the following functional areas:

General Fund Financing and Post-Issuance Administration

General Fund Financing and Post-Issuance Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund and performs or coordinates various post-bond-issuance administrative functions. This also includes the coordination and post-issuance administration of financings supported by special dedicated revenues sources, such as certain former Redevelopment Agency debt, and Qualified Energy Conservation Bonds (QECBs) and Tobacco Settlement Revenue Bonds.

Debt Management

Enterprise Fund Financing and Post-Issuance Administration

Enterprise Fund Financing and Post-Issuance Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates various post-bond-issuance administrative functions.

Special Districts Financing and Post-Issuance Administration

Special Districts Financing and Post-Issuance Administration coordinates Community Facilities District and 1913/1915 Act Assessment District conduit formation procedures and related bond issuances. The Department also coordinates various post-issuance administrative functions, including continuing disclosure filings and the enrollment process for assessments and special taxes with assistance from assessment and special tax consultants to maintain parcel databases and administer established special tax parcel taxing formulas.

Equipment and Vehicle Financing Program (EVFP)

EVFP Administration coordinates the City's lease purchase of essential vehicles and equipment typically over a 3- to 10-year term based on the useful life expectancy of the equipment. Examples include the following: fire trucks, refuse packers, service trucks, fire and police helicopters, and the Enterprise Resource Planning system. Various post-issuance administrative functions are performed related to the vehicle lease purchase program.

The Department's mission is:

To provide comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner, taking into account City priorities, as well as legal, financial, and structural considerations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Structure and implement capital financing plans

Structuring and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department accomplishes this goal by focusing on the following objectives:

- Implement and execute financings with sound structuring consistent with the City's Debt Policy
- Ensure that the financings implemented are cost-effective

Goal 2: Use best practices

Use of best practices is vital to improving and maintaining an efficient and effective Debt Management administration. For example, strong disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department accomplishes this goal by focusing on the following objectives:

- Ensure active investor outreach through the City's Investor Information Webpage
- Implement and execute financings and post-issuance disclosures that adhere to the City's model disclosure practices
- Conduct regular review of the City's Debt Policy to ensure the City meets industry standards

Goal 3: Manage post-issuance compliance

Post-issuance compliance is an important process necessary for maintaining the tax exemption of interest on outstanding bond issues and in ensuring the City's compliance with federal securities laws. The Department accomplishes this goal by focusing on the following objectives:

Debt Management

- Ensure that ongoing covenant compliance monitoring, including making timely debt service payments, is conducted for all outstanding bond issuances
- Optimize returns from bond funds while ensuring needed liquidity and conforming to various bond covenants and requirements
- Perform timely reporting

Goal 4: Hire, retain, and develop skilled employees and promote the highest standards and ethical behavior

The Department accomplishes this goal by focusing on the following objectives:

- Promote and develop excellence through financial training in model bond issuance practices and expand skills through cross-training
- Facilitate the review of standards and ethical practices on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent of debt payments made to bond trustees on time	100%	100%	100%
2. Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received certification	100%	100%	100%
3. Percent of professional development and training goals met by the Department to maintain skilled employees and promote the highest ethical standards	82%	97%	100%
4. Percent of the City's Investor Information Webpage updated with City financial disclosures ¹ required to be submitted to the designated electronic repository for municipal securities within two business days	94%	100%	100%
5. Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	100%	100%	100%
6. Percent of City public bond offerings priced similarly to comparable credits within the same timeframe	100%	100%	100%

1. Financial disclosures are material event notices (defined by SEC Rule 15c 2-12), such as bond calls and rating changes, continuing disclosure annual reports, and comprehensive annual financial reports.

Service Efforts and Accomplishments

Since 2009, the City has issued lease revenue bonds totaling approximately \$213.0 million to fund various General Fund Capital Improvement Projects. In January 2014, the City Council approved the issuance of additional Lease Revenue Bonds, in one or more series, to fund the next phase of General Fund capital improvement projects in an amount up to \$120.0 million. A lawsuit was filed against the bonds in April 2014; the bonds are expected to be issued with the resolution of the litigation.

In early 2014, Debt Management completed the execution of a master lease agreement for approximately \$20.0 million to fund annual City fleet replacement needs and other essential public safety equipment and vehicles, and in an amount up to \$26.0 million to refinance eligible outstanding leases in order to lower existing lease payment costs. Subsequently, all eligible leases were refinanced, which reduced interest rates and resulted in a total savings of approximately \$1.8 million over the next nine years. The Department actively manages the outstanding lease

Debt Management

purchase portfolio consisting of approximately 100 leases with an outstanding principal of approximately \$60.4 million as of June 2014.

Debt Management is monitoring the progress of the validation judgment concerning Convention Center Facilities District No. 2012-1 (District) and the related special tax levy. This validation action is one of two milestones necessary to proceed with financing activities related to the San Diego Convention Center Phase III Expansion Project as codified by City Council Ordinance (O-20209). The second milestone, requiring California Coastal Commission approval of the Port Master Plan Amendment to incorporate the Project, was met on October 10, 2013. Pending the successful final validation judgment, Debt Management anticipates initiating the Special Tax levy and conducting the financing allowing for the implementation of the Project. Debt Management completed the formation of the District in Fiscal Year 2012 to provide a primary financing mechanism for the Project based on the legal framework authorized under the Mello-Roos Community Facilities Act of 1982. City Council approved the Special Tax Ordinance for the District, which facilitates the levy of special taxes within the District once the validation milestone is met, and authorized a plan of finance in Fiscal Year 2013.

Post-issuance administration and compliance continues to be a priority for the Department. Debt Management manages an outstanding debt portfolio of approximately \$2.7 billion, including General Fund, Enterprise Funds, and Special District outstanding bonds. In addition, administration of a portion of the former Redevelopment Agency (RDA)-issued bonds and RDA credit-related matters were transitioned to Debt Management after the dissolution of the RDA in 2012. The activities conducted in managing the portfolio include coordination and preparation of continuing disclosures in conformance with federal securities laws and the payment of debt service funded by the Recognized Obligation Payment Schedule (ROPS). In Fiscal Year 2014, the Department also facilitated the enrollment of \$14.2 million of special taxes and special assessments on over 8,000 parcels of land to provide for annual debt service on approximately \$117.0 million of outstanding special tax and special assessment bonds issued to finance public infrastructure improvements within the districts.

In addition to the financing and post-issuance activities described above, Debt Management provides consultation, as requested by City departments, on the financing feasibility of various departmental initiatives. In Fiscal Year 2014, Debt Management played an integral role in analyzing the key elements of the new criteria instituted by Standard and Poor's Rating Services (S&P) for rating the creditworthiness of United States Local Governments, and coordinating resources from the Office of the City Comptroller and Financial Management Department to present the requisite information and financial results to S&P. On December 20, 2013, following its review of the City under the new criteria, S&P raised the City's issuer credit rating to AA from AA-. The City's General Fund lease revenue bonds credit rating was also raised to AA- from A+ and S&P confirmed its outlook of "stable" for the City.

Debt Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	18.00	19.00	19.00	0.00
Personnel Expenditures	\$ 1,938,055	\$ 2,265,514	\$ 2,202,407	\$ (63,107)
Non-Personnel Expenditures	194,286	182,297	245,807	63,510
Total Department Expenditures	\$ 2,132,340	\$ 2,447,811	\$ 2,448,214	\$ 403
Total Department Revenue	\$ 608,706	\$ 548,645	\$ 683,645	\$ 135,000

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Debt Management	\$ 2,132,340	\$ 2,447,811	\$ 2,448,214	\$ 403
Total	\$ 2,132,340	\$ 2,447,811	\$ 2,448,214	\$ 403

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Debt Management	18.00	19.00	19.00	0.00
Total	18.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Contractual Expenditures Addition of non-personnel expenditures for as-needed financial advisory services related to non-bond transaction needs.	0.00	\$ 52,000	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	6,707	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,803	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(63,107)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	135,000
Total	0.00	\$ 403	\$ 135,000

Debt Management

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 1,222,032	\$ 1,380,395	\$ 1,397,014	\$ 16,619
Fringe Benefits	716,023	885,119	805,393	(79,726)
PERSONNEL SUBTOTAL	1,938,055	2,265,514	2,202,407	(63,107)
NON-PERSONNEL				
Supplies	\$ 15,197	\$ 25,090	\$ 23,755	\$ (1,335)
Contracts	30,445	48,781	101,518	52,737
Information Technology	88,457	49,337	56,044	6,707
Energy and Utilities	15,296	14,864	16,614	1,750
Other	3,942	5,049	5,049	-
Transfers Out	40,948	38,176	41,827	3,651
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	194,286	182,297	245,807	63,510
Total	\$ 2,132,340	\$ 2,447,811	\$ 2,448,214	\$ 403

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 608,167	\$ 548,645	\$ 683,645	\$ 135,000
Rev from Other Agencies	539	-	-	-
Total	\$ 608,706	\$ 548,645	\$ 683,645	\$ 135,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	3.00	\$54,059 - \$65,333	\$ 141,022
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	83,858
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	33,442
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	149,999
20001234	Program Coordinator	6.00	7.00	7.00	23,005 - 137,904	600,378
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	223,026
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	-
	Overtime Budgeted					3,769
	Termination Pay Annual Leave					18,000
FTE, Salaries, and Wages Subtotal		18.00	19.00	19.00		\$ 1,397,014

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,794	\$ 33,524	\$ 20,780	\$ (12,744)
Flexible Benefits	116,834	136,776	143,771	6,995
Insurance	288	-	-	-
Long-Term Disability	7,083	7,476	4,732	(2,744)
Medicare	15,634	17,642	17,333	(309)
Other Post-Employment Benefits	107,969	112,338	109,188	(3,150)
Retiree Medical Trust	710	652	962	310

Debt Management

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Retirement 401 Plan	2,208	2,197	2,883	686
Retirement ADC	340,465	450,649	403,207	(47,442)
Retirement DROP	5,332	5,490	5,490	-
Retirement Offset Contribution	841	-	-	-
Risk Management Administration	17,309	17,046	17,046	-
Supplemental Pension Savings Plan	61,473	67,713	66,792	(921)
Unemployment Insurance	3,607	3,968	2,709	(1,259)
Workers' Compensation	17,477	29,648	10,500	(19,148)
Fringe Benefits Subtotal	\$ 716,023	\$ 885,119	\$ 805,393	\$ (79,726)
Total Personnel Expenditures			\$ 2,202,407	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology (DoIT) is responsible for providing strategic technology direction; supporting citywide technologies and applications; coordinating citywide infrastructure activities, including IT customer relationship management, IT procurement, and the citywide IT budget; developing and implementing IT operational policies and standards; managing contracts for IT services with various service providers; and managing and implementing IT governance processes. The Department also supports the cross-departmental IT Business Leadership Group (ITBLG).

Some key areas of the Department include:

IT Contract Management

In 2012, the City Council approved long-term IT Service Contracts totaling approximately \$185.0 million for the delivery of Application Services, Computing Infrastructure, and Data and Voice Networking Services. Additionally, the DoIT is responsible for managing contracts with over 40 separate vendors and integrating the delivery of these services throughout City departments.

IT Governance

The City's IT Governance team develops and manages policies, procedures, IT standards, and work processes that add value to the procurement of IT services and assets. IT governance includes review and approval for new IT initiatives, procurement, and the management and support of existing IT systems. IT Governance staff also provide citywide training and guidance on City IT procurement practices.

IT Security

The City's Information Security team manages overall security for the City's computer systems, network, and applications. Security management includes the technical administration of SAP security, Active Directory user account administration, and security governance of the City IT Sourcing vendors. The IT Security Team also develops and manages security policies, standards, technical processes, and security architecture design and approval.

Department of Information Technology

Enterprise Applications

Enterprise Applications staff provides common IT services that span organizations and departments, thereby strengthening the City's technology foundation through common standards, processes, and integrated technologies. Major areas of service include the following:

- Management of a common Enterprise Geographical Information System (GIS) environment and applications
- Management and provisioning of Sharepoint, an enterprise collaboration solution
- Support of underlying record management environments that support web access to official City documents and special event processing
- Management of the enterprise web environment (sandiego.gov and Citynet)
- Management and support of the City's Enterprise Resource Planning System, SAP
- Logistical coordination and communication of IT initiatives between the Department of IT and other City departments

Communications and Network Services

Communications and Network Services manage the service delivery for communications technologies. Communications and Network Services staff engineer, install, operate, and maintain secure, regional and metropolitan-wide, wireless and wireline voice and data communications systems and equipment, and administer contracts for commercially provided communication/network services.

The Department's mission is:

To provide responsive and dependable delivery of information technology and communications services to the City organization in order to support a fiscally sound and effective government

The Department's vision is to provide value through innovation to City departments and staff.

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology and communications services

Delivering and supporting core technology services is vital to every organization as it provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions, where applicable, to deliver core infrastructure services efficiently
- Facilitate the deployment and support of a common communications and technology infrastructure that meets the organization's business needs
- Forecast and budget the delivery of central IT services required to support City processes
- Manage the Department's budget effectively

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction

The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or that result in redundancy and a lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement, facilitate, and maintain effective IT governance processes

Department of Information Technology

- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees
- Recruit and retain skilled technical and functional staff

Goal 4: Provide high-quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and meet customer expectations in delivering core communications and central citywide technology services
- Assist departments in identifying opportunities to introduce new technology
- Ensure that all customers have access to accurate and timely City information and services via the Internet and Intranet
- Provide an accurate and timely response to user requests
- Provide SAP knowledge empowerment to stakeholders

Goal 5: Create and maintain a sustainable, business-focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of IT initiatives and process improvements
- Promote and implement best practices for SAP support
- Promote and implement IT infrastructure standards that enable business continuity
- Partner with departments and City IT Sourcing vendors to develop a strategic technology roadmap

Department of Information Technology

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Customer satisfaction with Helpdesk/Service Desk service (scale 0–5)	4.66 ¹	4.40 ²	4.50
2. Percent of Service Desk calls resolved on first call	93% ¹	75% ³	80% ³
3. Percent of Service Desk calls answered in ≤30 seconds	70% ¹	89% ²	90%
4. Monthly user base (10,000+ users) to security incident ratio (for reporting purposes only)	1.4%	1.2% ⁴	<1.0% per month
5. Percent of all managed IT Sourcing Service Level Agreement measures that are achieved	N/A ⁵	98%	98%
6. Percent of mission-critical managed IT Sourcing Service Level Agreement measures that are achieved	N/A ⁵	95%	95%
7. Percent of vendor-supported application development milestones completed on schedule	N/A ⁵	96%	96%
8. Percent of Department of IT-managed enterprise platforms that meet standard of being no more than one major revision behind the current revision	N/A ⁵	70% ⁶	75%
9. Percent of time that critical wireless infrastructure is available	99.999%	99.999%	99.999%
10. Average number of busy seconds for voice radio access (per month)	123	≤92.09 per month	≤200 per month
11. Percent of ERP work requests completed on schedule	95%	95%	95%
12. Number of City services that are available online (cumulative)	N/A	72	N/A ⁷
13. Number of City forms that can be completed and submitted online (cumulative)	N/A	180	N/A ⁷

1. Measurement is from prior outsourcing Helpdesk vendor (EnPointe). Calls to EnPointe were limited to Helpdesk calls only, whereas in the IT Sourcing Strategy, the new IT vendor accepts all incoming calls and routes to other support organizations.
2. Actual number is based upon the last nine months of Fiscal Year 2014 due to the completion of the Service Desk transition in September 2013.
3. The contractual service metric with ATOS IT Solutions & Services, Inc., is 65 percent. The vendor exceeded that target in Fiscal Year 2014 and is projected to do so again in Fiscal Year 2015.
4. The Department is currently in the process of upgrading security hardware and will have the new security in place in Fiscal Year 2015.
5. This information was unavailable prior to the IT Sourcing Initiative.
6. The actual Fiscal Year 2014 figure surpassed the target of 55 percent.
7. The measure does not reflect the performance of the Department of IT and is dependent on customer departments.

Service Efforts and Accomplishments

During Fiscal Year 2014, the Department of IT continued to manage and implement citywide IT initiatives. The Department's efforts are focused on lowering the total cost of ownership for IT in the City via the City IT Sourcing Initiative; driving innovation to create better efficiencies using limited, available resources; leveraging volume discounts and economies of scale to reduce overall costs; increasing collaboration among City departments, other

Department of Information Technology

agencies, and service providers using online tools, such as SharePoint; and implementing new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives accomplished or in progress during Fiscal Year 2014 include the following:

- Completed the transition of Help Desk/Desktop Services to the City's vendor, ATOS
- Completed the Data Center transition to ATOS providing the City with new data center infrastructure that allows for continuity of service and disaster recovery capabilities, while also shrinking the environmental footprint for computing infrastructure
- Initiated an examination of the City's application portfolio to develop support and investment strategies intended to reduce ongoing run-the-business costs for existing applications
- Completed the shutdown and dissolution of San Diego Data Processing Corporation
- Completed the transformation of the e-mail system to Microsoft Office 365
- Initiated the testing and remediation of citywide applications for the transformation to Windows 7
- Initiated the transformation of the PC computing environment to Microsoft Windows 7
- Completed the implementation of core IT technologies (virus software, patch management software) that eliminates redundant costs and reduces the City's dependence upon multiple vendors
- Implemented a new online services webpage for the City to enhance service delivery to City constituents
- Initiated major software upgrades to the City's SAP system to maintain current technology and compliance with license agreements
- Completed 234 public records requests, 54 subpoena requests, and 31 internal investigation requests
- Completed the installation of new Palo Alto Firewalls for protecting SANNET
- Improved overall security on City computers through a thorough audit of the City's Active Directory and Virtual Private Network infrastructure and services
- Continued pursuit and receipt of grant funding for regional interoperability initiatives such as the nationally recognized Command and Control Communications (3Cs) project and the regional implementation of a standards-based public safety land mobile radio system (Project 25)
- Completed the transformation of facilities to a Voice over Internet Protocol (VoIP) network that is used throughout the City
- Completed the transformation of the City's docket management system to both stabilize the system and to prepare the system for future improvements

Major projects and initiatives during Fiscal Year 2015 include the following:

- Determine the best options for the remaining two years of the current IT prime service contracts
- Implement and support the San Diego Police Department body-worn video camera project
- Convert the City's three e-mail archives into a single archive with e-discovery services
- Complete the Request for Proposals process and begin the redesign of the City of San Diego website
- Complete the migration of City e-mail from Microsoft Exchange to Office 365
- Complete a project plan move from Microsoft Office 2007 to Office 2013 on City desktops
- Complete the upgrade of Microsoft Outlook 2007 to Outlook 2013 on City desktops for e-mail
- Complete a modernization of City IT infrastructure in the local data sites



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Department of Information Technology

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	100.00	103.26	105.76	2.50
Personnel Expenditures	\$ 11,282,177	\$ 13,226,451	\$ 13,310,719	\$ 84,268
Non-Personnel Expenditures	35,349,305	31,246,476	28,723,500	(2,522,976)
Total Department Expenditures	\$ 46,631,482	\$ 44,472,927	\$ 42,034,219	\$ (2,438,708)
Total Department Revenue	\$ 43,892,081	\$ 39,341,843	\$ 37,829,157	\$ (1,512,686)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Financial & Support Services	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)
Total	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ (2,100,000)	\$ -
Total	0.00	\$ (2,100,000)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Information Technology	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)
NON-PERSONNEL SUBTOTAL	483,426	2,600,000	500,000	(2,100,000)
Total	\$ 483,426	\$ 2,600,000	\$ 500,000	\$ (2,100,000)

GIS Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Information Technology	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499	\$ 320,461
Total	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499	\$ 320,461

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	\$ 193,046	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	131,594	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	194	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(4,373)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	184,787
Total	0.00	\$ 320,461	\$ 184,787

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 50,026	\$ 117,460	\$ 118,102	\$ 642
Fringe Benefits	41,120	100,264	95,249	(5,015)
PERSONNEL SUBTOTAL	91,146	217,724	213,351	(4,373)
NON-PERSONNEL				
Supplies	\$ 33	\$ -	\$ -	\$ -
Contracts	638,902	494,477	687,717	193,240
Information Technology	823,135	872,837	1,004,431	131,594
Other	1	-	-	-
Transfers Out	167	-	-	-
NON-PERSONNEL SUBTOTAL	1,462,237	1,367,314	1,692,148	324,834
Total	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499	\$ 320,461

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 904	\$ -	\$ -	\$ -
Rev from Other Agencies	77,885	195,303	195,303	-
Transfers In	1,420,972	1,420,971	1,605,758	184,787
Total	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061	\$ 184,787

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	1.00	1.00	1.00	\$66,768 - \$80,891	\$ 66,768
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	51,334
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,102
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 513	\$ 2,516	\$ 2,516	\$	-
	Flexible Benefits	6,076	16,971	15,454		(1,517)
	Long-Term Disability	301	632	407		(225)
	Medicare	754	1,712	1,712		-
	Other Post-Employment Benefits	6,635	12,482	12,132		(350)
	Retirement ADC	21,387	56,217	55,602		(615)
	Retirement Offset Contribution	195	-	-		-
	Risk Management Administration	1,063	1,894	1,894		-
	Supplemental Pension Savings Plan	3,025	5,142	5,142		-
	Unemployment Insurance	153	336	233		(103)
	Workers' Compensation	1,016	2,362	157		(2,205)
Fringe Benefits Subtotal		\$ 41,120	\$ 100,264	\$ 95,249	\$	(5,015)
Total Personnel Expenditures					\$	213,351

Information Technology Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Financial & Support Services	\$ 1,396,815	\$ 2,370,223	\$ 2,552,157	\$ 181,934
IT Services Sourcing	3,865,579	2,528,773	2,181,400	(347,373)
Information Technology	4,613,644	5,334,308	5,755,011	420,703
Total	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568	\$ 255,264

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Financial & Support Services	6.00	10.00	10.00	0.00
IT Services Sourcing	11.00	6.00	9.00	3.00
Information Technology	15.00	23.00	23.00	0.00
Total	32.00	39.00	42.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ 420,000	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Information Technology (IT) Contracts Managers Addition of 2.00 Assistant IT Contracts Managers and associated non-personnel expenditures to assist the IT Contracts Manager and oversee daily contracts management.	2.00	382,126	-
Information Technology (IT) Contracts Manager Addition of 1.00 IT Contracts Manager and associated non-personnel expenditures to lead the IT contracts management section.	1.00	231,261	-
Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to support the maintenance and operations of the IT Sourcing efforts.	1.00	107,248	-
Addition of Training Expenditures Adjustment to reflect the addition of non-personnel expenditures for SAP system and IT Security training.	0.00	90,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	34,605	-
Graphic Designer Reduction of 1.00 Graphic Designer.	(1.00)	(80,687)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(126,494)	-
Reduction of Building Maintenance Expenditures Adjustment to reflect a reduction of non-personnel expenditures due to lower building maintenance expenses.	0.00	(323,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(479,795)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(416,532)
Total	3.00	\$ 255,264	\$ (416,532)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,405,222	\$ 3,173,718	\$ 3,485,720	\$ 312,002
Fringe Benefits	1,239,098	2,074,339	1,917,390	(156,949)
PERSONNEL SUBTOTAL	3,644,320	5,248,057	5,403,110	155,053

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 3,980	\$ 23,828	\$ 29,093	\$ 5,265
Contracts	3,108,330	1,253,831	1,372,478	118,647
Information Technology	2,737,687	2,837,221	2,861,095	23,874
Energy and Utilities	5,175	13,457	9,607	(3,850)
Other	121,390	11,700	11,700	-
Transfers Out	159,432	142,041	104,666	(37,375)
Capital Expenditures	95,724	-	-	-
Debt	-	703,169	696,819	(6,350)
NON-PERSONNEL SUBTOTAL	6,231,718	4,985,247	5,085,458	100,211
Total	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568	\$ 255,264

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 18,577	\$ -	\$ -	\$ -
Rev from Money and Prop	9,639	-	-	-
Rev from Other Agencies	19,268	-	-	-
Transfers In	7,818,160	9,089,850	8,673,318	(416,532)
Total	\$ 7,865,644	\$ 9,089,850	\$ 8,673,318	\$ (416,532)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	3.00	\$31,491 - \$37,918	\$ 109,331
20000539	Clerical Assistant 2	0.00	1.00	0.00	29,931 - 36,067	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	154,500
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,741
20000487	Graphic Designer	1.00	1.00	0.00	43,264 - 51,979	-
20000290	Information Systems Analyst 2	3.00	3.00	1.00	54,059 - 65,333	54,059
20000293	Information Systems Analyst 3	5.00	6.00	9.00	59,363 - 71,760	548,308
20000998	Information Systems Analyst 4	3.00	3.00	3.00	66,768 - 80,891	161,782
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20001222	Program Manager	15.00	15.00	18.00	46,966 - 172,744	1,997,836
20000927	Senior Clerk/Typist	0.00	1.00	1.00	36,067 - 43,514	43,514
20000015	Senior Management Analyst	1.00	2.00	2.00	59,363 - 71,760	135,627
20000970	Supervising Management Analyst	0.00	1.00	1.00	66,768 - 80,891	80,891
	Overtime Budgeted					4,091
FTE, Salaries, and Wages Subtotal		32.00	39.00	42.00		\$ 3,485,720

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 31,306	\$ 87,464	\$ 47,391	\$ (40,073)
Flexible Benefits	226,030	324,122	360,183	36,061

Department of Information Technology

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Insurance	297	-	-	-
Long-Term Disability	13,927	16,990	11,976	(5,014)
Medicare	34,583	44,546	49,496	4,950
Other Post-Employment Benefits	177,871	230,917	242,640	11,723
Retiree Medical Trust	2,439	1,742	3,910	2,168
Retirement 401 Plan	5,904	5,926	7,125	1,199
Retirement ADC	566,974	1,119,510	959,538	(159,972)
Retirement DROP	6,524	6,523	-	(6,523)
Retirement Offset Contribution	747	-	-	-
Risk Management Administration	28,433	35,039	37,880	2,841
Supplemental Pension Savings Plan	108,840	125,769	170,448	44,679
Unemployment Insurance	7,106	9,021	6,857	(2,164)
Workers' Compensation	28,117	66,770	19,946	(46,824)
Fringe Benefits Subtotal	\$ 1,239,098	\$ 2,074,339	\$ 1,917,390	\$ (156,949)
Total Personnel Expenditures			\$ 5,403,110	

OneSD Support Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Enterprise Resource Planning	\$ 25,492,270	\$ 21,185,217	\$ 20,728,100	\$ (457,117)
Total	\$ 25,492,270	\$ 21,185,217	\$ 20,728,100	\$ (457,117)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Enterprise Resource Planning	18.00	17.50	17.00	(0.50)
Total	18.00	17.50	17.00	(0.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 53,805	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.50)	(16,105)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(198,230)	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(296,587)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(1,183,175)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	(0.50)	\$ (457,117)	\$ (1,183,175)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,814,397	\$ 1,776,540	\$ 1,774,912	\$ (1,628)
Fringe Benefits	942,939	990,959	1,030,287	39,328
PERSONNEL SUBTOTAL	2,757,335	2,767,499	2,805,199	37,700
NON-PERSONNEL				
Supplies	\$ 9,674	\$ 20,314	\$ 20,479	\$ 165
Contracts	326,971	422,859	361,122	(61,737)
Information Technology	15,050,909	11,762,415	11,564,185	(198,230)
Energy and Utilities	13,801	16,000	14,400	(1,600)
Other	2,206	4,000	4,000	-
Transfers Out	1,292,224	92,980	170,568	77,588
Capital Expenditures	-	60,000	60,000	-
Debt	6,039,149	6,039,150	5,728,147	(311,003)
NON-PERSONNEL SUBTOTAL	22,734,934	18,417,718	17,922,901	(494,817)
Total	\$ 25,492,270	\$ 21,185,217	\$ 20,728,100	\$ (457,117)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 37	\$ 8,614,866	\$ -	\$ (8,614,866)
Other Revenue	286	-	-	-
Rev from Money and Prop	54,396	-	-	-
Transfers In	25,895,107	12,486,377	19,918,068	7,431,691
Total	\$ 25,949,825	\$ 21,101,243	\$ 19,918,068	\$ (1,183,175)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	2.00	3.00	3.00	\$59,467 - \$71,864	\$ 215,346
20001246	Business Systems Analyst 3	3.00	2.00	1.00	65,416 - 79,061	75,317
90000541	Clerical Assistant 2 - Hourly	0.00	0.50	0.00	29,931 - 36,067	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	145,001
20001261	Information Systems Administrator	3.00	3.00	4.00	73,466 - 88,982	351,768
20001222	Program Manager	8.00	8.00	8.00	46,966 - 172,744	987,480

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.00	0.00	0.00	66,768 - 80,891	-
FTE, Salaries, and Wages Subtotal		18.00	17.50	17.00		\$ 1,774,912
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 25,192	\$ 53,517	\$ 30,174	\$ (23,343)	
	Flexible Benefits	191,964	190,118	190,786	668	
	Long-Term Disability	10,309	9,623	6,105	(3,518)	
	Medicare	26,381	26,084	25,737	(347)	
	Other Post-Employment Benefits	116,122	106,097	103,122	(2,975)	
	Retiree Medical Trust	2,099	2,190	1,580	(610)	
	Retirement 401 Plan	8,224	8,757	6,321	(2,436)	
	Retirement ADC	471,726	493,841	584,854	91,013	
	Retirement Offset Contribution	5	-	-	-	
	Risk Management Administration	18,621	16,099	16,099	-	
	Supplemental Pension Savings Plan	48,794	43,610	58,791	15,181	
	Unemployment Insurance	5,254	5,107	3,497	(1,610)	
	Workers' Compensation	18,248	35,916	3,221	(32,695)	
Fringe Benefits Subtotal		\$ 942,939	\$ 990,959	\$ 1,030,287	\$ 39,328	
Total Personnel Expenditures					\$ 2,805,199	

Wireless Communications Technology Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Communications	\$ 9,226,365	\$ 8,869,368	\$ 8,367,152	\$ (502,216)
Financial & Support Services	-	-	44,900	44,900
Total	\$ 9,226,365	\$ 8,869,368	\$ 8,412,052	\$ (457,316)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Communications	48.00	44.76	44.76	0.00
Total	48.00	44.76	44.76	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Motorola Maintenance Contract Adjustment to reflect the addition of non-personnel expenditures to support the maintenance agreement with Motorola for the City's P25 radio system.	0.00	\$ 250,000	\$ -
P25 Radio System Financing Adjustment to reflect the addition of one-time expenditures for sales tax associated with financing of the P25 radio system.	0.00	160,000	-

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Regional 3Cs Network Adjustment to reflect the addition of one-time non-personnel expenditures to support the operations of the 3Cs project.	0.00	80,000	-
Enterprise Asset Management Adjustment to reflect the addition of non-personnel expenditures for the Enterprise Asset Management project.	0.00	44,900	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	15,836	-
Site Fees Adjustment to reflect the addition of non-personnel expenditures for fees related to maintaining communications equipment on land outside the City for the P25 radio system.	0.00	12,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	10,174	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(139,948)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(250,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(640,278)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(97,766)
Total	0.00	\$ (457,316)	\$ (97,766)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,913,853	\$ 2,981,244	\$ 2,875,327	\$ (105,917)
Fringe Benefits	1,875,522	2,011,927	2,013,732	1,805
PERSONNEL SUBTOTAL	4,789,375	4,993,171	4,889,059	(104,112)

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 126,564	\$ 608,351	\$ 286,016	\$ (322,335)
Contracts	751,814	832,297	1,274,322	442,025
Information Technology	225,500	132,129	142,303	10,174
Energy and Utilities	201,457	236,153	123,934	(112,219)
Other	450	2,188	161,400	159,212
Transfers Out	199,527	324,444	221,081	(103,363)
Capital Expenditures	9,453	38,752	38,752	-
Debt	2,922,226	1,701,883	1,275,185	(426,698)
NON-PERSONNEL SUBTOTAL	4,436,989	3,876,197	3,522,993	(353,204)
Total	\$ 9,226,365	\$ 8,869,368	\$ 8,412,052	\$ (457,316)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 266,505	\$ 456,000	\$ 456,312	\$ 312
Fines Forfeitures and Penalties	373	-	-	-
Licenses and Permits	(8)	-	-	-
Other Revenue	1,357	-	-	-
Rev from Money and Prop	13,442	-	-	-
Rev from Other Agencies	211,629	-	-	-
Transfers In	8,083,553	7,078,476	6,980,398	(98,078)
Total	\$ 8,576,851	\$ 7,534,476	\$ 7,436,710	\$ (97,766)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	0.00	0.00	\$31,491 - \$37,918	\$ -
20000251	Apprentice 1-Communications Technician	0.00	0.00	1.00	39,978 - 53,290	46,276
20000139	Associate Communications Engineer	4.00	4.00	4.00	66,622 - 80,454	294,152
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000403	Communications Technician	20.00	20.00	19.00	58,157 - 69,742	1,156,225
20000405	Communications Technician Supervisor	2.00	2.00	2.00	66,685 - 80,600	157,518
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000418	Equipment Technician 1	1.00	1.00	1.00	36,005 - 43,139	36,005
20000419	Equipment Technician 1	5.00	5.00	5.00	36,005 - 43,139	209,175
90000419	Equipment Technician 1 - Hourly	0.00	1.76	1.76	36,005 - 43,139	69,518
20000425	Equipment Technician 2	2.00	2.00	2.00	39,499 - 47,091	94,182
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000288	Senior Communications Engineer	1.00	1.00	1.00	76,794 - 92,851	87,518
20000897	Senior Communications Technician	4.00	4.00	4.00	61,048 - 73,216	292,864

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	76,710 - 92,602	90,287
20000015	Senior Management Analyst	1.00	0.00	0.00	59,363 - 71,760	-
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	41,517
	Overtime Budgeted					24,003
	Reg Pay For Engineers					57,250
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		48.00	44.76	44.76		\$ 2,875,327
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 12,837	\$ 13,302	\$ 12,345	\$ (957)	
	Flexible Benefits	250,003	278,973	303,126	24,153	
	Long-Term Disability	16,531	15,450	9,545	(5,905)	
	Medicare	38,913	38,641	38,700	59	
	Other Post-Employment Benefits	279,412	255,881	248,706	(7,175)	
	Retiree Medical Trust	269	332	202	(130)	
	Retirement 401 Plan	1,074	1,329	806	(523)	
	Retirement ADC	1,004,401	1,135,274	1,160,553	25,279	
	Retirement DROP	10,672	11,436	7,076	(4,360)	
	Retirement Offset Contribution	2,608	-	-	-	
	Risk Management Administration	44,867	38,827	38,827	-	
	Supplemental Pension Savings Plan	155,768	154,849	145,345	(9,504)	
	Unemployment Insurance	8,420	8,203	5,461	(2,742)	
	Workers' Compensation	49,748	59,430	43,040	(16,390)	
Fringe Benefits Subtotal		\$ 1,875,522	\$ 2,011,927	\$ 2,013,732	\$ 1,805	
Total Personnel Expenditures					\$	4,889,059

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 574,036	\$ 576,094	\$ 569,349
TOTAL BALANCE AND RESERVES	\$ 574,036	\$ 576,094	\$ 569,349
REVENUE			
Transfer In	\$ 1,420,972	\$ 1,420,971	\$ 1,605,758
Reimbursement From Other Agencies	77,885	195,303	195,303
Interest on Pooled Investments	904	–	–
TOTAL REVENUE	\$ 1,499,761	\$ 1,616,274	\$ 1,801,061
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,073,797	\$ 2,192,368	\$ 2,370,410
OPERATING EXPENSE			
Personnel Expense	\$ 91,146	\$ 217,724	\$ 213,351
Non-Personnel Expense	1,462,238	1,367,314	1,692,148
TOTAL OPERATING EXPENSE	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499
TOTAL EXPENSE	\$ 1,553,384	\$ 1,585,038	\$ 1,905,499
BALANCE	\$ 520,413	\$ 607,330	\$ 464,911
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,073,797	\$ 2,192,368	\$ 2,370,410

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,895,827	\$ 1,223,455	\$ 2,676,822
TOTAL BALANCE AND RESERVES	\$ 1,895,827	\$ 1,223,455	\$ 2,676,822
REVENUE			
Reimbursement Between Funds/Departments	\$ 18,577	\$ -	\$ -
Reimbursement From Other Agencies	19,268	-	-
Interest and Dividends	9,639	-	-
Transfers In	7,818,160	9,089,850	8,673,318
TOTAL REVENUE	\$ 7,865,644	\$ 9,089,850	\$ 8,673,318
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,761,471	\$ 10,313,305	\$ 11,350,140
OPERATING EXPENSE			
Personnel Expense	\$ 3,644,320	\$ 5,248,057	\$ 5,403,110
Non-Personnel Expense	6,231,718	4,985,247	5,085,458
TOTAL OPERATING EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568
TOTAL EXPENSE	\$ 9,876,038	\$ 10,233,304	\$ 10,488,568
BALANCE	\$ (114,567)	\$ 80,001	\$ 861,572
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,761,471	\$ 10,313,305	\$ 11,350,140

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,031,172	\$ 389,591	\$ 1,348,741
Continuing Appropriation - CIP	–	1,100,000	1,100,000
TOTAL BALANCE AND RESERVES	\$ 2,031,172	\$ 1,489,591	\$ 2,448,741
REVENUE			
Services to Other Funds	\$ –	\$ 8,614,866	\$ –
Interest on Pool Investments	54,396	–	–
Transfer In	25,895,107	12,486,377	19,918,068
Reimbursement Between Funds/Departments	37	–	–
Expenditure Refund Prior Year	286	–	–
TOTAL REVENUE	\$ 25,949,825	\$ 21,101,243	\$ 19,918,068
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,980,997	\$ 22,590,834	\$ 22,366,809
OPERATING EXPENSE			
Personnel Expense	\$ 2,757,335	\$ 2,767,499	\$ 2,805,199
Non-Personnel Expense	22,734,934	18,417,718	17,922,901
TOTAL OPERATING EXPENSE	\$ 25,492,270	\$ 21,185,217	\$ 20,728,100
TOTAL EXPENSE	\$ 25,492,270	\$ 21,185,217	\$ 20,728,100
RESERVES			
Continuing Appropriation - CIP	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
TOTAL RESERVES	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
BALANCE	\$ 1,388,728	\$ 305,617	\$ 538,709
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,980,997	\$ 22,590,834	\$ 22,366,809

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,792,213	\$ 2,092,927	\$ 1,565,239
TOTAL BALANCE AND RESERVES	\$ 2,792,213	\$ 2,092,927	\$ 1,565,239
REVENUE			
Transfers from Other Funds	\$ 6,713,775	\$ 5,879,011	\$ 5,797,553
Transfers from Proprietary Funds	1,369,778	1,199,465	1,182,845
Other Revenue	1,357	456,000	-
Licenses and Permits	(8)	-	-
Fines, Forfeitures, and Penalties	373	-	-
Revenue from Use of Money and Property	13,442	-	-
Charges for Current Services	478,134	-	40,116
Revenue from Other Agencies	-	-	416,196
TOTAL REVENUE	\$ 8,576,851	\$ 7,534,476	\$ 7,436,710
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,369,064	\$ 9,627,403	\$ 9,001,949
OPERATING EXPENSE			
Personnel Expense	\$ 4,789,375	\$ 4,993,171	\$ 4,889,059
Non-Personnel Expense	4,436,989	3,876,197	3,522,993
TOTAL OPERATING EXPENSE	\$ 9,226,365	\$ 8,869,368	\$ 8,412,052
TOTAL EXPENSE	\$ 9,226,365	\$ 8,869,368	\$ 8,412,052
BALANCE	\$ 2,142,700	\$ 758,035	\$ 589,897
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,369,064	\$ 9,627,403	\$ 9,001,949

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Development Services



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Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction and Safety, Engineering Mapping, Current Planning, and Code Enforcement, which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Department's mission is:

To provide healthy, safe, and livable neighborhoods and enhance San Diegans' quality of life through superior development, timely and effective management of development and enforcement processes, and quality customer service

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare

The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

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Goal 2: Provide quality services at a reasonable cost

The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continually review services to ensure that they are in line with expectations
- Train staff to deliver outstanding service
- Utilize efficient and effective processes in service delivery
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the Department workforce

As a public service organization, the Department's most important resources are the knowledge and skills of its staff. The development regulation process is extremely complex and technical, thereby requiring specialized knowledge. Maintaining a highly trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

The City's development policies and regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby ensuring that any future implications of development (i.e., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department

Workload, technology, and costs can rapidly change due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

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Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent of plan reviews completed in two cycles or less	89%	88%	80%
2. Percent of plan reviews achieved within stakeholder group-established turnaround times	85%	87%	80%
3. Percent of development inspections completed within next working day of request	93%	93%	90%
4. Percent of code enforcement cases meeting required code enforcement action deadlines	95%	77%	90%

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a citywide, comprehensive, collaborative effort to help produce more affordable housing and sustainable buildings in the shortest possible time. Since its inception in August 2003, a total of over 315 projects have elected to utilize the Program, proposing a total of over 2,875 affordable housing units and 1,835 sustainable housing units. The Program is processing discretionary permits about twice as fast as the Department's standard permit process.

Outreach via Internet

The Development Services Department website is continually updated. The newly rebranded website, which averages over 543,000 visits per year, allows customers to navigate the development review process, submit records requests, and obtain certain types of permits, plan templates, zoning information, new updates on the Land Development Code, and revised submittal forms and bulletins. It also includes the Municipal Code and all of the Planned District Ordinance updates. Other features include links to Geologic Hazards and Fault Maps, official zoning maps, Very High Fire Hazard Severity Zone Map, Accessibility Requirements, Building and Brush Management Regulations, Unreinforced Masonry (URM) Building Guidelines, Solid Waste Local Enforcement Agency (LEA) Program, Code Enforcement Program, Storm Water Pollution Prevention Program, Planning Commission, Environmental Services, and hearing officer meetings, agendas, and reports.

Fire and Life Safety Plan Check and Inspection

A year has passed since DSD assumed the responsibilities for fire and life safety plan reviews and inspections that were previously performed by the Fire Prevention Bureau staff. Currently, all reviews for fire alarm systems, fire sprinkler systems, special suppression systems, and hazardous materials are being completed by the newly formed Life Safety Reviewer section of DSD. Fire alarm system inspections are now performed by the electrical inspectors, while fire sprinkler and special suppression system inspections are completed by mechanical inspectors. The transfer of these job functions has been challenging and requires staff to learn additional code requirements. The process continues to improve and is being closely monitored to meet or exceed the same level of service as previously provided to the Fire Systems Industry.

Storm Water Pollution Prevention

Working with the Public Works and Transportation & Storm Water departments to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements of the Regional Water Quality Control Board more

Development Services

efficient. The Department has also enhanced the process for inspection and tracking the installation of permanent storm water pollution control devices.

Handheld Computers for Inspectors

The Department has fully deployed handheld smart phones to all field inspectors that allow them to enter inspection results real time while still in the field. The smart phones also improved communication by providing digital cameras and access to e-mail and portions of the Department's Project Tracking System. Inspectors are able to produce an inspection run sheet and schedule future re-inspections while in the field with the customer, providing a much more efficient and timely service. This program allows immediate online access to results for customers. The Department continues to work with the Public Works–Engineering & Capital Projects (PW-ECP) inspectors to allow access to inspection results for grading and public improvements through the Project Tracking System.

Public Improvements

The Department works with asset-owning departments, the City Engineer, other public agencies, and industry groups to establish and enforce standards for public improvements to assure that new development provides the necessary infrastructure to support that development while protecting public safety, complying with storm water and Americans with Disability Act (ADA) standards, and minimizing the operation and maintenance costs to City departments. This past year, the Department processed changes to the Municipal Code to streamline the permit process for Capital Improvement Program projects to reduce schedules and save project costs. The Department has continued to work with Public Works–Engineering & Capital Projects to use collaboration tools to better manage the workload and progress made on Capital Improvement Program and other public projects, and the Public Projects Streamlining Team (consisting of DSD, PW-ECP, PUD, Environmental Services, and Transportation & Storm Water staff) meets monthly to discuss business process improvements and the progress of public projects.

Enterprise Fund

Other than the Code Enforcement Division, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. The Department has been balancing its revenues and expenditures since the implementation of its 2009 fee study. The Department is in the process of evaluating its options to convert engineering and mapping project review and processing fees from deposit accounts to flat fees.

Small Business Liaison

The Department has a designated small business liaison to assist small business owners through their permitting process and to evaluate regulations and processes for their impact on small business.

Code Enforcement

On December 18, 2012, the City adopted the Property Value Protection Ordinance requiring lenders to register defaulted and foreclosed residential properties. Code Enforcement staff have taken the lead in implementing this ordinance providing notice to lenders of the new requirement and processing the new registrations. In cases where lenders have not complied, Code Enforcement has initiated enforcement action. From July 2013 to June 2014, Code Enforcement staff have processed approximately 3,700 registrations and collected approximately \$1.0 million in fees and penalties related to the ordinance.

In July 2013, Code Enforcement reinitiated its enforcement efforts against unpermitted marijuana dispensaries. Beginning in July 2013 and running through June 2014, Code Enforcement opened 103 new cases related to marijuana dispensaries. Forty-three of those cases have been referred to the City Attorney's Office's Code Enforcement Unit for further enforcement action, and 17 cases have been closed. Code Enforcement staff are continuing their efforts to bring the remainder of the cases into compliance.

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In 2011, Code Enforcement officers began working with the Public Works and Transportation & Storm Water departments to enforce the provisions of the City's NPDES Permit on private properties. As of June 2014, 375 properties were found to be deficient in controlling runoff and in violation of the storm water pollution prevention regulations. The Code Enforcement Section issued notices of violation to all property owners. A total of 303 properties voluntarily complied by taking corrective action; 72 properties are currently in violation. As a result of this success, the Code Enforcement Section in DSD will continue a special enforcement program of private properties that violate the storm water pollution prevention regulations. Enforcement action is coordinated with the Drainage and Grades Section of Development Services and the Storm Water Inspection Section of the Transportation & Storm Water Department.

The City has embarked on a program to underground overhead electrical wires citywide. The City is working with SDG&E and its subcontractors. The contractors have encountered property owners who have refused to sign Permit to Enter (PTE) letters or refused to upgrade their electric service with electrical permits as required by the San Diego Municipal Code. The Transportation & Storm Water Department requested assistance from the Code Enforcement Section to enforce the provisions of the San Diego Municipal Code that require property owners to remove non-permitted encroachments and upgrade their panels with permits. The first enforcement phase was initiated in 2013 and involved approximately 200 properties. The Code Enforcement Section anticipates an additional 200 to 250 cases in 2015.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, three composting sites, and two transfer/processing facilities. Two limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand continuous oversight when development is planned on, or adjacent to, these old landfills. Proper maintenance of environmental controls at closed sites mitigates potential environmental risks such as landfill gas migration, as well as ground and surface water pollution and other public health and safety issues. The LEA will process the permit for the proposed expansion of the Sycamore landfill and anticipated changes at the West Miramar landfill and the Greenery Composting Facility. Over 470 tire-related businesses are inspected in San Diego and four other jurisdictions under the Regional Waste Tire Enforcement Program, which is funded by State grants from CalRecycle. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA continues to apply for grant funding to support projects for cleaning up trash and tires from the Tijuana River Valley that impact the environmentally sensitive estuary and helps fund removal of waste tires collected by other City departments and State agencies. Other grant projects include two upcoming waste tire collection events where residents will be able to bring old tires removed from private property. The LEA's partnership with CalRecycle has brought funding to the City to assist with the remediation of solid waste sites. The LEA also has regulatory authority over more than 599 commercial solid waste vehicles, including the City's trash fleet. Annually, LEA inspectors conduct over 1,230 inspections, administer four State-funded grant programs, and actively participate in State-wide solid waste policy committees.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately 15 Public Records Act (PRA) or subpoena requests every week.

Land Development Code Updates

Land Development Code Update staff develops and takes through the approval process amendments to the Land Development Code (LDC). The two main functions of the LDC Update staff are to process updates to the LDC to increase clarity and usability of the regulations and to develop new development regulations based on direction from the Mayor, the City Council, the State, or federal government. During Fiscal Year 2014, the LDC Update staff completed the processing of Streamlining Amendments to the Decision Process for Capital Improvement Program Projects, which reduced processing times and costs associated with CIP projects; Notice of Rights to Appeal Environmental Determination, which expanded the public notice process; Regulations for Medical Marijuana

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Consumer Cooperatives; regulations for Mobile Food Trucks, which provide predictability for operators of mobile food trucks and the public; and the creations of new commercial and industrial zones that provide additional tools for creating higher-density mixed-use villages and expanding industrial business and trade. Certification was obtained from the California Coastal Commission for local coastal program amendments associated with the seventh and eight updates to the Land Development Code, Affordable Housing Parking Regulations, the Microbrewery Ordinance, the Outdoor Lighting Regulations, Streamlining Capital Improvement Projects, Notice of Rights to Appeal Environmental Determination, and Regulations for Medical Marijuana Consumer Cooperatives. In addition, LDC Update staff conducted public outreach for many ongoing projects, including creation of additional high-density mixed-use zones; simplification and clarification of the regulations for previously conforming structures, uses, and density; adjustments to the Noise Ordinance to address standards associated with mixed-use development in the urban context; development of a package of housing-related amendments to address fair housing requirements, emergency homeless shelters, mini-dorms, and continuing care retirement communities; expansion of the affordable housing density bonus regulations, and amendments to remove potential barriers to low-impact development.

Development Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	552.71	559.85	493.75	(66.10)
Personnel Expenditures	\$ 43,972,361	\$ 48,723,565	\$ 44,285,374	\$ (4,438,191)
Non-Personnel Expenditures	13,601,681	15,229,987	13,282,758	(1,947,229)
Total Department Expenditures	\$ 57,574,042	\$ 63,953,552	\$ 57,568,132	\$ (6,385,420)
Total Department Revenue	\$ 51,017,399	\$ 51,899,836	\$ 49,807,593	\$ (2,092,243)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration & Support Services	\$ 281	\$ -	\$ -	\$ -
City Planning	6,656,860	8,372,570	-	(8,372,570)
Entitlements	(924)	-	-	-
Neighborhood Code Compliance	6,427,082	6,676,190	7,011,989	335,799
Total	\$ 13,083,298	\$ 15,048,760	\$ 7,011,989	\$ (8,036,771)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
City Planning	52.07	50.75	0.00	(50.75)
Neighborhood Code Compliance	59.00	57.00	63.00	6.00
Total	111.07	107.75	63.00	(44.75)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Land Development Review Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Land Development Review Section.	1.00	\$ 179,310	\$ -
Building and Housing Code Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the Building and Housing Section.	1.00	179,310	-
Utilities Undergrounding Program Enforcement Support Addition of 1.00 Compliance Officer, 1.00 Word Processing Operator, non-personnel expenditures, and associated revenue for code enforcement and support related to the Utilities Undergrounding Program.	2.00	139,412	139,729
Storm Water Code Enforcement Addition of 1.00 Combination Inspector 2 to oversee storm water regulations, inspections, and actions.	1.00	108,224	-
Property Value Protection Ordinance Addition of 1.00 Zoning Investigator 2, non-personnel expenditures, and associated revenue to support the Property Value Protection Ordinance.	1.00	101,355	93,260

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Addition of Zoning Investigator Addition of 1.00 Zoning Investigator 2 to provide enforcement for citywide violations related to residential rental properties.	1.00	99,436	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(1.00)	(94,015)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(123,161)	-
Reduction of Senior Zoning Investigator Reduction of 1.00 Senior Zoning Investigator from the Neighborhood Code Compliance Division.	(1.00)	(124,038)	-
Office of Small Business Program Manager Transfer Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Department for the Office of Small Business Program.	(1.00)	(142,547)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(4.00)	(156,682)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(163,678)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(435,923)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(500,000)	(86,008)
City Planning Transfer Transfer of the City Planning Division of the Development Services Department to the Planning Department.	(44.75)	(7,103,774)	(2,971,769)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	41,900
Total	(44.75)	\$ (8,036,771)	\$ (2,782,888)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 6,449,810	\$ 6,767,534	\$ 3,545,044	\$ (3,222,490)

Development Services

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits	4,355,242	4,903,687	2,420,081	(2,483,606)
PERSONNEL SUBTOTAL	10,805,052	11,671,221	5,965,125	(5,706,096)
NON-PERSONNEL				
Supplies	\$ 87,893	\$ 99,610	\$ 49,088	\$ (50,522)
Contracts	1,253,441	2,493,622	538,998	(1,954,624)
Information Technology	449,626	291,841	136,678	(155,163)
Energy and Utilities	75,814	106,029	28,820	(77,209)
Other	102,251	114,970	90,200	(24,770)
Transfers Out	309,222	271,467	203,080	(68,387)
NON-PERSONNEL SUBTOTAL	2,278,246	3,377,539	1,046,864	(2,330,675)
Total	\$ 13,083,298	\$ 15,048,760	\$ 7,011,989	\$ (8,036,771)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 1,282,543	\$ 980,216	\$ 391,633	\$ (588,583)
Fines Forfeitures and Penalties	91,971	95,000	89,000	(6,000)
Licenses and Permits	2,506,279	2,335,496	147,191	(2,188,305)
Other Revenue	5,013	2,000	2,000	-
Total	\$ 3,885,805	\$ 3,412,712	\$ 629,824	\$ (2,782,888)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,833
20000012	Administrative Aide 1	1.00	2.00	2.00	36,962 - 44,533	85,093
20000024	Administrative Aide 2	2.00	1.00	0.00	42,578 - 51,334	-
20001202	Assistant Deputy Director	0.00	1.00	0.00	23,005 - 137,904	-
90001155	Assistant to the Planning Director - Hourly	0.00	0.35	0.00	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	4.00	4.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	2.00	3.00	1.00	54,059 - 65,333	65,333
20000162	Associate Planner	5.00	5.00	0.00	56,722 - 68,536	-
20000306	Code Compliance Officer	4.00	6.00	6.00	37,232 - 44,803	258,461
20000214	Combination Inspector 2	15.00	14.00	14.00	55,141 - 66,581	826,751
20000303	Community Development Specialist 4	2.00	2.00	0.00	66,768 - 80,891	-
20001168	Deputy Director	2.00	2.00	1.00	46,966 - 172,744	125,000
20000105	Development Project Manager 3	0.00	1.00	0.00	76,794 - 92,851	-
20000924	Executive Secretary	1.00	1.00	0.00	43,555 - 52,666	-
20000461	Field Representative	1.00	0.00	0.00	32,323 - 38,917	-
20000487	Graphic Designer	1.00	1.00	0.00	43,264 - 51,979	-
20000290	Information Systems Analyst 2	1.00	1.00	0.00	54,059 - 65,333	-
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
90001073	Management Intern - Hourly	0.76	0.66	0.00	24,274 - 29,203	-
20000669	Park Designer	2.00	2.00	0.00	66,664 - 80,496	-

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000680	Payroll Specialist 2	1.00	1.00	0.00	34,611 - 41,787	-
90001145	Planning Intern - Hourly	4.56	2.64	0.00	24,274 - 29,203	-
20000743	Principal Engineering Aide	2.00	2.00	0.00	50,003 - 60,549	-
20001187	Principal Planner	2.00	0.00	0.00	46,966 - 172,744	-
20001222	Program Manager	2.00	3.00	2.00	46,966 - 172,744	210,000
20000763	Project Officer 2	1.00	0.00	0.00	76,794 - 92,851	-
90000763	Project Officer 2 - Hourly	0.00	0.35	0.00	76,794 - 92,851	-
20000783	Public Information Clerk	2.00	3.00	3.00	31,491 - 37,918	113,185
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	2.00	2.00	1.00	36,067 - 43,514	42,861
20000873	Senior Combination Inspector	2.00	2.00	2.00	63,315 - 76,461	149,552
20000919	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	65,354
20000918	Senior Planner	13.75	13.75	0.00	65,354 - 79,019	-
20000926	Senior Traffic Engineer	1.00	1.00	0.00	76,794 - 92,851	-
20000928	Senior Zoning Investigator	6.00	6.00	5.00	55,182 - 66,851	330,243
20000970	Supervising Management Analyst	1.00	1.00	0.00	66,768 - 80,891	-
20001051	Utility Worker 1	2.00	0.00	0.00	30,534 - 36,296	-
20001053	Utility Worker 2	2.00	0.00	0.00	33,322 - 39,666	-
20000756	Word Processing Operator	3.00	3.00	5.00	31,491 - 37,918	168,828
20001069	Zoning Investigator 2	15.00	15.00	17.00	50,232 - 60,757	870,628
	Bilingual - Regular					16,016
	ICBO Certification					9,724
	Overtime Budgeted					13,420
	Reg Pay For Engineers					13,928
	Termination Pay Annual Leave					12,151
FTE, Salaries, and Wages Subtotal		111.07	107.75	63.00		\$ 3,545,044

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 67,251	\$ 84,120	\$ 29,043	\$ (55,077)
Flexible Benefits	622,500	721,402	447,457	(273,945)
Long-Term Disability	37,506	36,013	11,970	(24,043)
Medicare	85,004	88,773	42,237	(46,536)
Other	3,083	-	-	-
Other Post-Employment Benefits	658,104	636,582	363,960	(272,622)
Retiree Medical Trust	1,111	1,190	1,300	110
Retirement 401 Plan	3,767	4,188	4,598	410
Retirement ADC	2,246,496	2,680,446	1,203,860	(1,476,586)
Retirement DROP	21,521	19,743	16,004	(3,739)
Retirement Offset Contribution	16,928	-	-	-
Risk Management Administration	105,583	96,594	56,820	(39,774)
Supplemental Pension Savings Plan	334,295	352,008	171,701	(180,307)
Unemployment Insurance	19,114	19,113	6,858	(12,255)

Development Services

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Workers' Compensation	132,981	163,515	64,273	(99,242)
Fringe Benefits Subtotal	\$ 4,355,242	\$ 4,903,687	\$ 2,420,081	\$ (2,483,606)
Total Personnel Expenditures			\$ 5,965,125	

Development Services Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration & Support Services	\$ 19,654,645	\$ 16,007,498	\$ 18,219,786	\$ 2,212,288
Building & Safety	14,529,234	18,116,129	19,087,497	971,368
Entitlements	7,681,016	11,791,836	12,493,907	702,071
Total	\$ 41,864,896	\$ 45,915,463	\$ 49,801,190	\$ 3,885,727

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration & Support Services	115.50	119.50	119.50	0.00
Building & Safety	154.75	185.75	181.75	(4.00)
Entitlements	149.50	125.50	123.50	(2.00)
Total	419.75	430.75	424.75	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 3,150,898	\$ -
Management Reorganization Addition of 3.00 Deputy Director positions to manage and improve operational functions in the Administrative Financial Services, Building Inspection, and Engineering Sections in the Development Services Department.	3.00	628,114	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	380,652	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	309,412	-
Addition of Communications Expenditures Adjustment Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	179,049	-

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Operating Reserve Adjustment to reflect the addition of expenditures to meet the Development Services operating reserve target.	0.00	158,226	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	11,934	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(2.00)	(223,395)	-
CEQA and Urban Design Transfer Transfer of 7.00 Associate Planners from the Development Services Department to the Planning Department for California Environmental Quality Act (CEQA) and Urban Design.	(7.00)	(709,163)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	2,809,995
Total	(6.00)	\$ 3,885,727	\$ 2,809,995

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 19,435,148	\$ 20,879,427	\$ 23,406,473	\$ 2,527,046
Fringe Benefits	11,610,707	13,842,936	14,352,344	509,408
PERSONNEL SUBTOTAL	31,045,855	34,722,363	37,758,817	3,036,454
NON-PERSONNEL				
Supplies	\$ 338,719	\$ 498,490	\$ 392,314	\$ (106,176)
Contracts	6,265,887	5,967,088	6,705,204	738,116
Information Technology	2,272,388	1,730,646	2,024,225	293,579
Energy and Utilities	388,020	577,659	513,219	(64,440)
Other	353,861	509,698	409,698	(100,000)
Appropriated Reserve	-	341,774	500,000	158,226
Transfers Out	1,200,165	1,265,692	1,395,660	129,968
Capital Expenditures	-	302,053	102,053	(200,000)
NON-PERSONNEL SUBTOTAL	10,819,041	11,193,100	12,042,373	849,273
Total	\$ 41,864,896	\$ 45,915,463	\$ 49,801,190	\$ 3,885,727

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 10,835,826	\$ 17,478,610	\$ 15,173,831	\$ (2,304,779)
Fines Forfeitures and Penalties	32,331	652,006	650,000	(2,006)
Licenses and Permits	32,745,035	26,457,554	31,574,334	5,116,780
Other Revenue	956,529	866,115	866,115	-
Rev from Money and Prop	130,312	127,072	127,072	-
Total	\$ 44,700,034	\$ 45,581,357	\$ 48,391,352	\$ 2,809,995

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	113,185
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	150,402
20000249	Apprentice 1-Electrician (4 Yr)	1.00	0.00	1.00	32,427 - 43,243	-
20001202	Assistant Deputy Director	4.00	5.00	5.00	23,005 - 137,904	459,996
20001075	Assistant Development Services Director	0.00	1.00	1.00	31,741 - 173,971	-
20000074	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	138,398
20000070	Assistant Engineer-Civil	16.00	24.00	24.00	57,866 - 69,722	962,217
20000077	Assistant Engineer-Electrical	0.00	2.00	2.00	57,866 - 69,722	121,098
20000116	Assistant Engineer-Traffic	8.00	8.00	8.00	57,866 - 69,722	391,071
20000143	Associate Engineer-Civil	7.00	9.00	9.00	66,622 - 80,454	635,894
20000148	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	3.00	3.00	3.00	66,622 - 80,454	233,347
20000154	Associate Engineer-Mechanical	3.00	6.00	7.00	66,622 - 80,454	502,733
20000167	Associate Engineer-Traffic	6.00	6.00	6.00	66,622 - 80,454	479,908
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	251,808
20000162	Associate Planner	38.00	38.00	29.00	56,722 - 68,536	1,629,295
20000110	Auto Messenger 2	1.00	1.00	0.00	29,931 - 36,067	-
20000649	Biologist 3	0.00	1.00	1.00	62,005 - 75,067	-
20000648	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20001156	Building Inspection Supervisor	2.00	0.00	0.00	23,005 - 137,904	-
20000266	Cashier	3.00	3.00	3.00	31,491 - 37,918	73,985
20000539	Clerical Assistant 2	22.00	23.00	12.00	29,931 - 36,067	140,674
20000214	Combination Inspector 2	33.00	33.00	31.00	55,141 - 66,581	1,175,641
20001168	Deputy Director	2.00	3.00	6.00	46,966 - 172,744	620,000
20000103	Development Project Manager 1	10.00	9.00	9.00	57,866 - 69,722	344,394
20000104	Development Project Manager 2	13.50	13.50	15.50	66,622 - 80,454	1,151,563
20000105	Development Project Manager 3	9.00	9.00	9.00	76,794 - 92,851	647,171
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	175,000
20000082	Electrical Inspector 2	8.00	9.00	9.00	55,141 - 66,581	520,582
20000408	Electrician	0.00	1.00	0.00	47,091 - 56,534	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	46,288
20000475	Fire Prevention Inspector 2	6.00	0.00	0.00	61,589 - 74,464	-
20000476	Fire Prevention Inspector 2-Civilian	3.00	0.00	0.00	61,589 - 74,464	-
20000477	Fire Prevention Supervisor	1.00	0.00	0.00	70,970 - 85,904	-
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	88,982
20000290	Information Systems Analyst 2	1.00	1.00	2.00	54,059 - 65,333	130,666
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	8.00	8.00	7.00	57,866 - 69,722	339,692

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001019	Land Surveying Associate	1.00	1.00	1.00	66,622 - 80,454	80,454
20000346	Legislative Recorder 1	1.00	1.00	2.00	41,558 - 50,232	93,746
20000093	Mechanical Inspector 2	6.00	9.00	9.00	55,141 - 66,581	500,550
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	80,496
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	82,947
20000692	Plan Review Specialist 3	33.75	33.75	33.75	50,294 - 60,694	1,761,555
20000693	Plan Review Specialist 4	6.00	6.00	5.00	55,162 - 66,456	262,186
20000743	Principal Engineering Aide	1.00	1.00	0.00	50,003 - 60,549	-
20001222	Program Manager	3.00	2.00	2.00	46,966 - 172,744	105,000
20000783	Public Information Clerk	22.00	22.00	33.00	31,491 - 37,918	1,172,987
20000864	Senior Cashier	1.00	1.00	1.00	36,067 - 43,514	-
20000885	Senior Civil Engineer	4.00	5.00	5.00	76,794 - 92,851	278,553
20000927	Senior Clerk/Typist	7.00	7.00	7.00	36,067 - 43,514	123,209
20000873	Senior Combination Inspector	6.00	6.00	5.00	63,315 - 76,461	294,587
20000400	Senior Drafting Aide	5.00	5.00	5.00	44,429 - 53,706	-
20000083	Senior Electrical Inspector	1.00	2.00	2.00	63,315 - 76,461	141,827
20000453	Senior Engineer-Fire Protection	1.00	1.00	2.00	76,794 - 92,851	91,458
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 - 53,706	-
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	-
20001014	Senior Land Surveyor	1.00	1.00	1.00	76,794 - 92,851	-
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000094	Senior Mechanical Inspector	1.00	1.00	2.00	63,315 - 76,461	76,461
20000918	Senior Planner	15.00	15.00	15.00	65,354 - 79,019	1,098,461
20000916	Senior Public Information Officer	1.00	1.00	0.00	54,059 - 65,333	-
20000099	Senior Structural Inspector	2.00	2.00	3.00	63,315 - 76,461	152,514
20000926	Senior Traffic Engineer	2.00	2.00	2.00	76,794 - 92,851	92,851
20000166	Structural Engineering Associate	17.00	17.00	18.00	66,622 - 80,454	1,226,239
20000923	Structural Engineering Senior	7.00	7.00	7.00	76,794 - 92,851	644,242
20000098	Structural Inspector 2	12.00	12.00	12.00	55,141 - 66,581	525,520
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	9.00	9.00	9.00	60,653 - 73,112	504,020
20001021	Supervising Public Information Officer	1.00	1.00	0.00	59,363 - 71,760	-
20000756	Word Processing Operator	13.50	13.50	13.50	31,491 - 37,918	147,547
	Bilingual - Regular					46,592
	Engineering Geologist Pay					20,916
	ICBO Certification					55,882
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,241,558
	Reg Pay For Engineers					567,183
	Structural Registration					8,666

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Termination Pay Annual Leave					21,276
FTE, Salaries, and Wages Subtotal		419.75	430.75	424.75		\$ 23,406,473
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 164,541	\$ 223,371	\$ 181,559	\$ (41,812)	
	Flexible Benefits	1,675,092	2,003,262	2,442,525	439,263	
	Long-Term Disability	104,284	103,329	73,741	(29,588)	
	Medicare	259,207	253,313	299,537	46,224	
	Other Post-Employment Benefits	1,743,922	1,784,970	1,971,450	186,480	
	Retiree Medical Trust	5,177	4,131	10,134	6,003	
	Retirement 401 Plan	14,595	14,346	17,798	3,452	
	Retirement ADC	5,778,656	7,498,889	7,391,800	(107,089)	
	Retirement DROP	74,968	78,724	80,516	1,792	
	Retirement Offset Contribution	47,257	-	-	-	
	Risk Management Administration	280,087	270,842	307,775	36,933	
	Supplemental Pension Savings Plan	1,037,537	1,062,521	1,295,637	233,116	
	Unemployment Insurance	53,143	54,834	42,243	(12,591)	
	Workers' Compensation	372,242	490,404	237,629	(252,775)	
Fringe Benefits Subtotal		\$ 11,610,706	\$ 13,842,936	\$ 14,352,344	\$ 509,408	
Total Personnel Expenditures				\$ 37,758,817		

Facilities Financing Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Facilities Financing Program	\$ 1,958,633	\$ 2,110,074	\$ -	\$ (2,110,074)
Total	\$ 1,958,633	\$ 2,110,074	\$ -	\$ (2,110,074)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Facilities Financing Program	15.89	15.35	0.00	(15.35)
Total	15.89	15.35	0.00	(15.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ (202)	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(30,582)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(57,166)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(273,679)	-
Facilities Financing Program Transfer Transfer of the Facilities Financing Program from the Development Services Department to the Planning Department.	(15.00)	(1,748,445)	(2,110,074)
Total	(15.35)	\$ (2,110,074)	\$ (2,110,074)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 984,327	\$ 1,028,411	\$ -	\$ (1,028,411)
Fringe Benefits	589,150	682,618	-	(682,618)
PERSONNEL SUBTOTAL	1,573,476	1,711,029	-	(1,711,029)
NON-PERSONNEL				
Supplies	\$ 4,932	\$ 12,011	\$ -	\$ (12,011)
Contracts	261,501	286,590	-	(286,590)
Information Technology	63,467	51,719	-	(51,719)
Energy and Utilities	-	1,190	-	(1,190)
Other	212	1,294	-	(1,294)
Transfers Out	55,045	46,091	-	(46,091)
Capital Expenditures	-	150	-	(150)
NON-PERSONNEL SUBTOTAL	385,157	399,045	-	(399,045)
Total	\$ 1,958,633	\$ 2,110,074	\$ -	\$ (2,110,074)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 1,684,204	\$ 2,089,974	\$ -	\$ (2,089,974)
Licenses and Permits	20,500	18,000	-	(18,000)
Rev from Money and Prop	545	2,100	-	(2,100)
Total	\$ 1,705,249	\$ 2,110,074	\$ -	\$ (2,110,074)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	0.00	\$42,578 - \$51,334	\$ -
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Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000119	Associate Management Analyst	2.00	2.00	0.00	54,059 - 65,333	-
20001168	Deputy Director	0.00	1.00	0.00	46,966 - 172,744	-
20000743	Principal Engineering Aide	2.00	2.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-
20000015	Senior Management Analyst	6.00	6.00	0.00	59,363 - 71,760	-
90000015	Senior Management Analyst - Hourly	0.52	0.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	2.00	2.00	0.00	66,768 - 80,891	-
90000970	Supervising Management Analyst - Hourly	0.37	0.35	0.00	66,768 - 80,891	-
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		15.89	15.35	0.00		\$ -
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 8,400	\$ 15,685	\$ -	\$ (15,685)	
	Flexible Benefits	96,494	110,009	-	(110,009)	
	Long-Term Disability	5,825	5,475	-	(5,475)	
	Medicare	11,079	11,743	-	(11,743)	
	Other	1,163	-	-	-	
	Other Post-Employment Benefits	86,121	87,374	-	(87,374)	
	Retiree Medical Trust	309	312	-	(312)	
	Retirement 401 Plan	1,195	1,250	-	(1,250)	
	Retirement ADC	288,182	356,097	-	(356,097)	
	Retirement DROP	4,476	4,314	-	(4,314)	
	Retirement Offset Contribution	2,250	-	-	-	
	Risk Management Administration	13,976	13,258	-	(13,258)	
	Supplemental Pension Savings Plan	47,861	52,218	-	(52,218)	
	Unemployment Insurance	2,969	2,908	-	(2,908)	
	Workers' Compensation	18,850	21,975	-	(21,975)	
Fringe Benefits Subtotal		\$ 589,150	\$ 682,618	\$ -	\$ (682,618)	
Total Personnel Expenditures				\$ -		

Local Enforcement Agency Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Solid Waste Local Enforcement Agency	\$ 667,215	\$ 879,255	\$ 754,953	\$ (124,302)
Total	\$ 667,215	\$ 879,255	\$ 754,953	\$ (124,302)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 4,864	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,391)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(57,520)	-
Non-Personnel Expenditure Adjustment Adjustment to reflect the reduction of non-personnel expenditures due to departmental efficiencies.	0.00	(59,255)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(9,276)
Total	0.00	\$ (124,302)	\$ (9,276)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 322,252	\$ 339,953	\$ 331,700	\$ (8,253)
Fringe Benefits	225,726	278,999	229,732	(49,267)
PERSONNEL SUBTOTAL	547,978	618,952	561,432	(57,520)
NON-PERSONNEL				
Supplies	\$ 1,505	\$ 12,500	\$ 6,000	\$ (6,500)
Contracts	79,570	213,027	147,216	(65,811)
Information Technology	25,911	15,544	20,408	4,864
Energy and Utilities	89	1,618	1,776	158
Other	2,233	6,574	6,574	-
Transfers Out	9,930	11,040	11,547	507
NON-PERSONNEL SUBTOTAL	119,238	260,303	193,521	(66,782)
Total	\$ 667,215	\$ 879,255	\$ 754,953	\$ (124,302)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 202,498	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	519,066	501,830	501,830	-
Rev from Money and Prop	4,746	20,000	10,724	(9,276)
Total	\$ 726,311	\$ 795,693	\$ 786,417	\$ (9,276)

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 36,067
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	55,078 - 66,768	45,597
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	-
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	143,582
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	104,998
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 331,700
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 5,108	\$ 5,521	\$ 4,601		\$ (920)
	Flexible Benefits	30,483	39,674	40,717		1,043
	Long-Term Disability	1,848	1,830	1,136		(694)
	Medicare	4,675	4,959	4,809		(150)
	Other Post-Employment Benefits	29,300	31,205	30,330		(875)
	Retiree Medical Trust	-	-	114		114
	Retirement ADC	123,786	163,492	117,717		(45,775)
	Retirement DROP	319	-	1,100		1,100
	Retirement Offset Contribution	757	-	-		-
	Risk Management Administration	4,788	4,735	4,735		-
	Supplemental Pension Savings Plan	18,606	18,871	21,503		2,632
	Unemployment Insurance	941	971	651		(320)
	Workers' Compensation	5,113	7,741	2,319		(5,422)
Fringe Benefits Subtotal		\$ 225,726	\$ 278,999	\$ 229,732		\$ (49,267)
Total Personnel Expenditures					\$ 561,432	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,805,809	\$ 4,492,580	\$ 7,632,909
Continuing Appropriation - CIP	17,013	4	–
Contingency Reserve	–	3,363	–
Operating Reserve	1,159,432	1,728,784	2,066,196
TOTAL BALANCE AND RESERVES	\$ 2,982,253	\$ 6,224,731	\$ 9,699,105
REVENUE			
Affordable Housing Expedite Program	\$ 100,983	\$ 226,244	\$ 226,244
Building Plan Check Fees	13,570,810	9,736,197	10,648,607
Commercial, Multi-Family & Industrial Building Permits	3,684,204	3,306,308	3,384,131
Deposit Accounts	343,643	462,987	437,387
Engineering Permits	2,319	7,772	1,777,809
Fire Plan Check and Inspection	2,357,964	2,117,809	127,072
Interest - Revenue from Money and Property	130,312	127,072	488,321
Land Development Review Fees	546,382	1,832,147	5,731,518
Mechanical, Plumbing & Electrical Permits	6,916,068	5,731,518	3,614,680
Other Revenues	1,584,929	1,870,088	866,115
Records Fees	944,399	866,115	13,238,408
Reimbursement Between Funds	8,726,227	14,268,408	2,895,905
Single Family/Duplex Permits	3,547,747	2,855,671	2,809,995
Submittal and Issuance	1,556,593	1,476,341	1,476,341
Zoning and Sign Permits	687,453	696,680	668,819
TOTAL REVENUE	\$ 44,700,034	\$ 45,581,357	\$ 48,391,352
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 47,682,287	\$ 51,806,088	\$ 58,090,457
OPERATING EXPENSE			
Personnel Expense	\$ 31,028,848	\$ 34,722,363	\$ 37,758,817
Non-Personnel Expense	10,836,048	11,193,100	12,042,373
TOTAL OPERATING EXPENSE	\$ 41,864,896	\$ 45,915,463	\$ 49,801,190
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 17,009	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 17,009	\$ –	\$ –
TOTAL EXPENSE	\$ 41,881,905	\$ 45,915,463	\$ 49,801,190
RESERVES			
Continuing Appropriation - CIP	\$ 4	\$ 4	\$ –
Operating Reserve	1,463,357	2,066,196	2,640,139
TOTAL RESERVES	\$ 1,463,361	\$ 2,066,200	\$ 2,640,139
BALANCE	\$ 4,337,021	\$ 3,824,425	\$ 5,649,128
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 47,682,287	\$ 51,806,088	\$ 58,090,457

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 859,370	\$ 670,274	\$ 648,246
Contingency Reserve	–	250,000	250,000
TOTAL BALANCE AND RESERVES	\$ 859,370	\$ 920,274	\$ 898,246
REVENUE			
Facility Fees	\$ 258,856	\$ 236,830	\$ 256,547
Interest Earnings	4,746	20,000	10,724 ¹
Licenses and Permits	8,400	5,000	5,000
Services to Other Funds	202,498	273,863	254,146
Tonnage Fees	251,811	260,000	260,000
TOTAL REVENUE	\$ 726,311	\$ 795,693	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,585,681	\$ 1,715,967	\$ 1,684,663
OPERATING EXPENSE			
Personnel Expense	\$ 547,978	\$ 618,952	\$ 635,560 ²
Non-Personnel Expense	119,237	260,303	119,393
TOTAL OPERATING EXPENSE	\$ 667,215	\$ 879,255	\$ 754,953
TOTAL EXPENSE	\$ 667,215	\$ 879,255	\$ 754,953
RESERVES			
Contingency Reserve	\$ –	\$ 250,000	\$ 250,000
TOTAL RESERVES	\$ –	\$ 250,000	\$ 250,000
BALANCE	\$ 918,466	\$ 586,712	\$ 679,710
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,585,681	\$ 1,715,967	\$ 1,684,663

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Based on previous fiscal year actuals and interest rate continued at a lower rate.

²Increase based on one full-time vacancy filled in FY 2014.



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Economic Development



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Department Description

The Economic Development Department is organized into three divisions consisting of the Office of Economic Growth Services (EGS), the Office of Small Business (OSB), and the Housing and Urban Development (HUD) Programs Administration (HPA) Unit.

Economic Growth Services implements various economic development and business incentive programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of four focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team, the Government Incentives (GI) Team, the Business Finance (BF) Team, and the Successor Agency Transition Team.

The BEAR, GI, and BF teams work directly with businesses, business organizations, regional economic stakeholders, and City departments to facilitate new investment opportunities and to create a business-friendly environment and a stable economy. Economic growth, energy independence, and revenue enhancement are accomplished by attracting new companies, retaining and/or expanding existing companies, and making San Diego competitive in emerging markets. The Business Finance Team administers two revolving loan fund programs initially funded by federal Economic Development Administration grants.

The Successor Agency was formed to implement the wind-down of the former Redevelopment Agency as a result of the dissolution of the former Redevelopment Agency on February 1, 2012. In addition, Civic San Diego was formed in the summer of 2012 to serve as a contractor to the City, replacing Centre City Development Corporation (CCDC) and the Southeastern Economic Development Corporation (SEDC). Civic San Diego performs the wind-down of contracts, pays enforceable obligations, administers the Centre City Planned District Ordinance, and completes projects on behalf of the former Redevelopment Agency. The Successor Agency Transition Team within the Economic Development Department administers the contract with Civic San Diego and assists with the transition process.

The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention and revitalization of older business communities to create a more healthy economy and stable neighborhoods.

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The HUD Programs Administration Unit oversees federally funded grant programs, including Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), HOME Investment Partnerships Program, and Housing Opportunities for Persons with AIDS (HOPWA).

The Department's mission is:

To improve the quality of life in core urban neighborhoods, create economic opportunities for unemployed or underemployed residents, provide community development services to those areas in greatest need, and to generate new revenues to fund essential municipal services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Foster economic development in economically distressed communities

Encouraging community revitalization and promoting economic opportunity and prosperity for all segments of the population is a key component in ensuring a high quality of life. It is essential to support local businesses which contribute to the economic stability and well-being of San Diego's communities. The Department will move toward accomplishing this goal by focusing on the following:

- Leverage federally funded grant programs to improve the safety and livability of neighborhoods, increase access to quality facilities and services, and revitalize neighborhoods
- Leverage public funds to support public-private partnerships that enhance commercial neighborhoods and develop local businesses
- Seek alternative financing methods/mechanisms to replace previous programs (i.e., Redevelopment Agency and Enterprise Zone) and supplement existing programs
- Collaborate with community-based organizations (e.g., Business Improvement Districts)
- Educate the business community and regional economic stakeholders to make them aware of incentives that are offered by the City (large and small)
- Attract new businesses to economically distressed communities

Goal 2: Attract, retain, and expand businesses to create jobs, increase tax revenue, and enhance economic stability

The Department will move toward accomplishing this goal by focusing on the following:

- Maintain and develop new effective partnerships with businesses, trade associations, regional economic stakeholders, universities, and community-based organizations
- Provide effective, tailored technical assistance and incentives to key businesses
- Promote the City of San Diego as a business-friendly city and enhance its global identity
- Develop policy initiatives and strategic plans that support job development and economic stability
- Support appropriate, effective, and streamlined regulations
- Maintain a fair and appropriate tax base
- Support a diversity of industries to encourage economic stability

Goal 3: Focus on expanding industry clusters

The Department will move toward accomplishing this goal by focusing on the following:

- Support industry cluster organizations and serve as a convener for coordinated efforts
- Encourage a strategy of global competitiveness including the San Diego Global Export Plan and foreign direct investment
- Stimulate demand for Cleantech and Food & Beverage manufacturing and distribution products
- Provide advocacy for State and local policies conducive to the growth of these industries
- Establish connections to related trade organizations and new businesses

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- Support "Buy San Diego" campaigns
- Market the Foreign-Trade Zone Program regionally to all potential new users
- Support enhancing facilities at the United States/Mexico border and the Port's 10th Avenue Marine Terminal to increase International Trade & Logistics jobs

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Number of jobs retained or created from projects assisted via Council Policy 900-12 ¹	2,939	3,065 ²	2,000 ²
2. Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12 ³	N/A	\$1M	\$500,000 ²
3. Number of business projects assisted via Council Policy 900-12	21	16	18
4. Private capital invested as a result of economic development programs via Council Policy 900-12	\$507M	\$328M	\$200M
5. Private sector dollars leveraged for capital improvements through Community Development programs ³	N/A	\$1.1M	\$1.1M
6. Number of Storefront Improvement Program projects designed	20	40 ⁴	30
7. Number of program participants in existing CDBG Programs ³	N/A	9,511	4,000
8. Number of homeless persons assisted through CDBG and ESG programs ³	N/A	4,795	4,000
9. Number of existing or aspiring small businesses assisted via office walk-in, phone call, or email by OSB staff and Small Business Ambassador	6,105	6,325	6,100
10. Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	103	108	125

1. Council Policy 900-12 is entitled the Business and Industry Incentive Program. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.
2. Typical output on jobs is likely to be in the range of 1,000 to 1,500, but it can easily spike by 1,000 jobs or more if a corporate headquarters or very large research and development (R&D) lab is constructed. In most instances, these large projects cannot be predicted more than a few months in advance. The same is true for related indicators, such as capital investment and tax revenue—the latter being heavily influenced by the former.
3. These are new performance measures with tracking begun in Fiscal Year 2014.
4. Increase in projects relative to Fiscal Year 2013 based on increased outreach conducted by staff and an improving economy.

Service Efforts and Accomplishments

Office of Small Business

The Office of Small Business (OSB) staff provides information and referrals to thousands of aspiring and existing entrepreneurs who walk in, call, or e-mail. The Small Business Ambassador, with assistance from other OSB staff as needed, participates in outreach events citywide and provides information and services to numerous individuals and

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businesses. OSB staff also provides project and annual contract management services to more than 45 non-profit organizations and other outside vendors through more than 75 agreements for the promotion of tourism, development of economic opportunities, and for clean and safe programs, which benefit more than 14,000 businesses and 17,600 property owners in 20 neighborhoods. The Small Business Development Program was launched in 2010 to positively impact readiness levels of local small businesses that seek to bid or respond to contracting opportunities with the City. This 10-month training program offers tailored technical assistance and counseling, develops competencies to increase participation in City contracts, and provides an in-depth understanding of how to do business with the City. Since inception, the Program has served 558 businesses and has resulted in \$902,428 in City contract awards to program participants.

Through the Storefront Improvement Program, the Department continued to provide design assistance and incentive payments to small businesses and property owners with small business tenants, in order to encourage commercial revitalization of storefronts in a variety of San Diego commercial neighborhoods. The Community Parking District Program facilitated development of local solutions to mitigate parking-related impacts. OSB staff provided project and contract management services through four agreements for the Community Parking Districts. The addition of a Senior Traffic Engineer has facilitated project implementation, including increasing the number of street parking spaces. OSB also managed the Tourism Marketing District (TMD), which was renewed effective January 1, 2013, for 39.5 years. The TMD raises more than \$27.0 million annually to increase lodging business room night stays in the City of San Diego through promotion, sales initiatives, and support of special events.

The addition of an in-house Business Improvement District Program Manager has greatly enhanced the City's interaction with the 17 BIDs and other business associations around the city and laid the groundwork for much more effective City management of neighborhood business districts, which are called out in the Economic Development Strategy as crucial to the city's prosperity. Efforts are also underway to renew the Downtown PBID and establish a North Park PBID.

HUD Programs Administration

The HUD Programs Administration (HPA) Unit is responsible for grant compliance and the overall administration of the City's CDBG entitlements. Each year, the City is obligated to follow a HUD-defined "consolidated planning" process to ensure community involvement, project eligibility, and a strategic approach to utilizing CDBG funds. The City is required to submit both a 5-year strategic plan and annual action plans (which are subject to HUD approval) in order to be approved for funding. The HPA section administered over \$11.3 million for Fiscal Year 2014 CDBG projects that serve the low- to moderate-income communities of the City of San Diego.

In addition, the City is a grantee of the HOME Investment Partnership Program (HOME), Emergency Solutions Grants (ESG), and Housing Opportunities for Persons with AIDS (HOPWA), all of which are entitlements awarded by HUD. The HOME and ESG programs are administered by the San Diego Housing Commission (SDHC) while the HOPWA program is administered by the County of San Diego. HPA staff oversees these programs to ensure grant compliance, coordinates with the County and the Housing Commission for the submission of required annual plans, and reports to HUD regarding all entitlement programs. Fiscal Year 2015 entitlement amounts are as follows: CDBG \$10,978,461, HOME \$4,386,711, ESG \$920,222, and HOPWA \$2,837,753 for a total of \$19,123,147 in federal entitlement funding.

The HPA Unit also oversees the Memorandum Of Understanding (MOU) with the SDHC to administer the City of San Diego's Homeless Programs and Services. General Funds in the amount of \$2,050,000 have been budgeted for Fiscal Year 2015 to fund programs, such as the Single Adult Emergency Homeless Winter Shelter, a transitional storage facility for belongings, enhanced case management services at the Neil Good Day Center, improvements to the Regional Continuum of Care's interface with the Homeless Management Information System (HMIS), gap funding for the Connections (PATH) Interim Housing Program, and increased capacity for the Homeless Outreach Team (HOT) and Serial Inebriate Program (SIP). The SDPD has administrative oversight over \$160,000 of these General Funds for the HOT and SIP programs.

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The HPA Unit also administered three stimulus grants awarded to the City under programs authorized by the Housing and Economic Recovery Act of 2008 and the American Recovery and Reinvestment Act of 2009. The City's grants for the Neighborhood Stabilization Program (NSP), Community Development Block Grant—Recovery (CDBG-R) program, and the Homelessness Prevention and Rapid Re-Housing Program (HPRP), collectively totaled \$19.7 million. The HPRP and CDBG-R programs were successfully closed out in compliance with HUD regulations. The City has met the NSP 100-percent expenditure deadline, and ongoing expenditure of NSP Program Income will continue throughout Fiscal Year 2015 with a focus on the acquisition and rehabilitation of foreclosed homes for subsequent resale to eligible low-, moderate-, and middle-income first-time homebuyers.

As an entitlement entity receiving Community Development Block Grant (CDBG) funds, the City of San Diego is required to affirmatively further fair housing goals. Compliance with the Fair Housing Law, Title VIII of the Civil Rights Act of 1968 and the California Fair Employment and Housing Act (FEHA) and related regulations is a requirement for ensuring continued CDBG funding and is also an essential element of the City's Consolidated Plan and Housing Element. The HPA unit administers the City's Fair Housing program by continuing to address reports of discrimination from members of the community and by supporting programs that educate the public about the right to equal housing opportunities. In Fiscal Year 2015, \$210,000 in CDBG funds have been committed to fair housing services. During Fiscal Year 2015, the HPA Unit will also represent the City in the regional effort to update the San Diego Regional Analysis of Impediments for Fiscal Year 2016 through Fiscal Year 2020.

Office of Economic Growth Services

The Office of Economic Growth Services (EGS) consists of four work units: the Business Expansion, Attraction, and Retention (BEAR) Team; the Government Incentives (GI) Team; the Business Finance (BF) Team; and the Successor Agency Transition Team. BEAR, GI, and BF work closely with other City departments to facilitate the expansion, attraction, and retention of several major industry assets and business establishments throughout the City. The Successor Agency Transition Team also works with City departments, Civic San Diego, and community stakeholders to complete projects and enforceable obligations.

A recent example of attracting a business to the City is Jensen Meat Company (Jensen Meat) to the City of San Diego. Representatives from this family-owned business, which at one time was being courted by Texas and Colorado to relocate operations out of California, contacted the City of San Diego and the South County Economic Development Council in the spring of 2010 to discuss their interest to expand the company from Vista to Otay Mesa in the San Diego Regional Enterprise Zone (SDREZ). The City and its partners assisted the company by providing due diligence assistance in identifying a facility that could accommodate their need to build a state-of-the-art food processing facility with future expansion potential. The City further assisted by expediting the building permits for its new 74,000 square foot facility in Otay Mesa. Additionally, with assistance from the City and the South County Career Center, Jensen Meat held a job fair attended by over 1,000 job seekers. Jensen Meat began operating its new food processing facility in the fall of 2013. As a result of the combined efforts of the City and its economic development partners, Jensen Meat hired 150 new employees and retained another 100 positions. The company is also taking advantage of the Enterprise Zone tax benefits for qualified employees and qualified equipment purchases.

Successful business expansion efforts included:

- Biotech and Medical Devices: Pacira Corp., Sequenom Corp., and Accriva Diagnostics
- Food and Beverage Production: Modern Times Brewing, Ballast Point Brewing, and Council Brewing
- Electronics and Telecommunications: Qualcomm
- Unclassified Base Sector Businesses: Sempra Energy, Alaskan Copper & Brass Co., Specialty Textile Services, and Rossin Steel

In Fiscal Year 2014, the BEAR Team worked with a number of large manufacturing, energy, and service sector businesses contemplating expansion or relocation to the City of San Diego. EGS will continue to organize and collaborate with other City departments, community organizations, and vested regional stakeholders to implement the City's Economic Development Strategy (EDS).

Economic Development

In July 2013, the Governor of California signed a bill repealing the State Enterprise Zone Act and replaced it with new incentives, which resulted in the expiration of the State's Enterprise Zone Program on December 31, 2013. The State's replacement incentives, of which some went into effect January 1, 2014, include a restructured new employee hiring tax credit administered by the Franchise Tax Board using an eligibility area with roughly the same boundaries as the former San Diego Regional Enterprise Zone (SDREZ), an equipment sales tax exemption administered by the Board of Equalization, and a new statewide California Competes Credit administered by the Governor's Office of Business & Economic Development (GoBIZ). Phase 1 of the California Competes Credit Program concluded on June 19, 2014. A total of 31 companies statewide received a credit award as part of this Program's initial allocation of tax credits, including two San Diego based companies: Petco Animal Supplies, Inc., and BST NanoCarbon (high-tech fiber design and manufacturing). GoBIZ anticipates launching Phase 2 of the California Competes Credit Program sometime in the first quarter of Fiscal Year 2015. EGS will continue to work closely with GoBIZ representatives to identify San Diego companies that may qualify for and benefit from the replacement incentives.

Although the Enterprise Zone Program has expired, State legislation allowed for local Enterprise Zone jurisdictions to continue processing hiring tax credit applications for eligible employees (hired prior to December 31, 2013) through the end of Calendar Year 2014. As such, EGS developed a plan to wind-down activity for the SDREZ and will continue to support the administration of this program through the end of Calendar Year 2014, which will mainly consist of issuing hiring credit voucher certificates to SDREZ companies. The primary focus of EGS's efforts during this final wind-down phase of the EZ Program will be to collaborate with regional economic stakeholders to broadly engage the SDREZ business community with the goal of maximizing program participation by SDREZ businesses to take full advantage of remaining available EZ program tax credit incentives. In Fiscal Year 2014, a total of 16,239 Enterprise Zone Voucher Hiring Credit Applications were received by the City of San Diego. EGS anticipates that further promotion of EZ program wind-down efforts will result in additional voucher applications being submitted by businesses through the remainder of Calendar Year 2014.

The City's administration of the federal Foreign Trade Zone (FTZ) Program includes the entire San Diego County and the southwest corner of Riverside County. The City continues to target companies that could utilize the FTZ benefits and those efforts have resulted in an increased interest in the FTZ Program. In Fiscal Year 2014, one company was approved to operate as an FTZ facility, and one manufacturing company deactivated as a result of advanced technologies that made its product obsolete. Currently, there are a total of eight FTZ operators. Three of these operators are third-party logistics companies that offer FTZ services. Over 60 companies in the region use these facilities enabling them to utilize FTZ benefits. Another company is pending approval by the City, United States Customs and Border Protection, and the United States Department of Commerce/FTZ Board to operate an FTZ facility with at least 11 other companies expressing a strong interest or in various stages of the application process.

EGS was also the lead work unit on the preparation of the City's Economic Development Strategy (EDS). The EDS was prepared in accordance with Council Policy 900-01, Economic Development, and the City General Plan Policy EP-L.1. The EDS sets forth a mission, strategic objectives, tactical objectives, actions, and metrics for the City as a whole and will outline methods through which the City can expand its economic and tax bases. The EDS focuses in particular on the creation of middle-income job opportunities. It was adopted by the City Council in June 2014, and EGS will lead the implementation of the EDS in Fiscal Year 2015.

The Business Finance section manages the Small Business Micro Revolving Loan Fund and the San Diego Regional Revolving Loan Fund. The revolving loan programs (RLF) were initially funded by the Department of Commerce, Economic Development Administration, and local matching dollars to total \$4.6 million. Since the City's RLF inception in 1993, the combined loan programs have provided 90 gap financing loans to local small business owners expanding in the area. This financing tool in collaboration with Acción San Diego, CDC Small Business Corporation, and other local lenders have resulted in the RLF investment of \$11.2 million leveraged with \$63.8 million of other funds over the life of the programs. To date, this \$75.0 (\$11.2 plus \$63.8) million investment has resulted in 274 private sector jobs retained and 237 new jobs created. During Fiscal Year 2014, Business Finance provided assistance and referral information to 200 inquiries, distributed program information via other partner programs, and conducted nine Business Outreach Presentations.

Economic Development

The Successor Agency Transition Team during Fiscal Year 2014 worked with Civic San Diego, the Office of the Mayor, and other City departments on implementing redevelopment dissolution laws AB1X26 and AB1484, managing the Oversight Board for the City of San Diego Successor Agency, managing enforceable contracts/agreements, working with the State Department of Finance to maintain existing Successor Agency assets, and keeping former neighborhood redevelopment project area stakeholders informed of ongoing projects and dissolution activities. The Team also continues to identify and pursue other revenue sources and monitor legislation that may provide a replacement to the former redevelopment program.



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Economic Development

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	44.42	46.00	50.70	4.70
Personnel Expenditures	\$ 4,053,225	\$ 5,185,404	\$ 5,568,744	\$ 383,340
Non-Personnel Expenditures	7,398,174	7,759,218	8,519,974	760,756
Total Department Expenditures	\$ 11,451,400	\$ 12,944,622	\$ 14,088,718	\$ 1,144,096
Total Department Revenue	\$ 6,927,937	\$ 8,245,963	\$ 8,566,363	\$ 320,400

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
BID & Commercial MAD	\$ -	\$ -	\$ 15,463	\$ 15,463
Economic Development	6,392,176	6,629,628	7,651,776	1,022,148
Economic Growth Services	1,351,947	1,632,259	1,645,175	12,916
HUD Programs	1,659,184	2,208,043	2,200,754	(7,289)
Small Business & Neighborhoods	2,048,093	2,474,692	2,575,550	100,858
Total	\$ 11,451,400	\$ 12,944,622	\$ 14,088,718	\$ 1,144,096

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
BID & Commercial MAD	0.00	0.00	0.50	0.50
Economic Development	3.00	3.00	5.00	2.00
Economic Growth Services	11.16	12.38	12.35	(0.03)
HUD Programs	20.50	20.50	21.85	1.35
Small Business & Neighborhoods	9.76	10.12	11.00	0.88
Total	44.42	46.00	50.70	4.70

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Re-engineering of Maintenance Assessment Districts Adjustment to reflect the addition of non-personnel expenditures associated with increased general benefits to MADs as a result of the re-engineering of the City's Maintenance Assessment Districts.	0.00	\$ 220,000	\$ -
Addition of Department Director Addition of 1.00 Department Director to lead the Economic Development Department.	1.00	218,189	-
Addition of Sustainability Program Manager Addition of 1.00 Program Manager to implement the Climate Action Plan and Sustainability Initiatives.	1.00	201,605	-
CONNECT2Careers Addition of non-personnel expenditures for the CONNECT2Careers youth summer employment program.	0.00	150,000	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Homeless Triage Beds Adjustment to reflect the addition of non-personnel expenditures to provide 25 triage beds to be utilized by the San Diego Police Department Homeless Outreach Team.	0.00	150,000	-
Office of Small Business Program Manager Transfer Transfer of 1.00 Program Manager from the Development Services Department to the Economic Development Department for the Office of Small Business Program.	1.00	142,547	-
Addition of Community Development Coordinator Addition of 1.00 Community Development Coordinator and offsetting revenue to manage the compliance and monitoring section of HUD Programs.	1.00	134,264	134,545
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	127,123	-
Transfer to Civic San Diego Adjustment to reflect an increase in expenditures for the formation of a Public-Private Partnership Transit Oriented Development Fund and to develop reuse opportunities for the old main library.	0.00	125,000	-
National Geographic Film Support Adjustment to reflect the addition of non-personnel expenditures and offsetting revenue for the National Geographic's "Smart World Cities" program.	0.00	100,000	100,000
Word Processing Operator Increase Adjustment to reflect the increase of a Word Processing Operator from half-time to full-time for the Small Business Enhancement Program.	0.50	39,363	39,486
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	28,733	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.20	25,448	-
Reclassification of IT Expenditures Adjustment to reflect the reclassification of information technology expenditures.	0.00	19,900	-
Homeless Outreach Team Enhancement Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Department to the Police Department to enhance the Homeless Outreach Team Program.	0.00	(40,000)	-
Serial Inebriate Program Expansion Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Department to the Police Department to expand the Serial Inebriate Program.	0.00	(120,000)	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(378,076)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	146,056
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Mentor Protégé Program Transfer	0.00	-	21,620
Transfer of Mentor Protégé program revenue from the Administration Department to the Economic Development Department.			
One-Time Reductions and Annualizations	0.00	-	(121,307)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	4.70	\$ 1,144,096	\$ 320,400

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,432,201	\$ 2,935,771	\$ 3,353,510	\$ 417,739
Fringe Benefits	1,621,024	2,249,633	2,215,234	(34,399)
PERSONNEL SUBTOTAL	4,053,225	5,185,404	5,568,744	383,340
NON-PERSONNEL				
Supplies	\$ 42,836	\$ 63,026	\$ 63,356	\$ 330
Contracts	6,849,130	5,121,808	5,516,708	394,900
Information Technology	127,646	38,703	165,826	127,123
Energy and Utilities	4,401	2,660	3,480	820
Other	4,065	9,642	9,642	-
Transfers Out	370,097	2,522,751	2,760,334	237,583
Capital Expenditures	-	628	628	-
NON-PERSONNEL SUBTOTAL	7,398,174	7,759,218	8,519,974	760,756
Total	\$ 11,451,400	\$ 12,944,622	\$ 14,088,718	\$ 1,144,096

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 3,764,411	\$ 4,192,638	\$ 4,413,038	\$ 220,400
Rev from Other Agencies	3,163,526	4,053,325	4,053,325	-
Transfers In	-	-	100,000	100,000
Total	\$ 6,927,937	\$ 8,245,963	\$ 8,566,363	\$ 320,400

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918

Economic Development

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000866	Accountant 2	1.00	1.00	1.00	54,059 - 65,333	54,059
20000102	Accountant 4	1.00	1.00	0.00	66,768 - 88,982	-
20000012	Administrative Aide 1	2.00	2.00	3.00	36,962 - 44,533	123,801
20000024	Administrative Aide 2	3.00	4.00	3.00	42,578 - 51,334	102,668
20001202	Assistant Deputy Director	0.00	1.00	1.00	23,005 - 137,904	115,000
20000119	Associate Management Analyst	1.00	0.00	1.00	54,059 - 65,333	54,059
90000539	Clerical Assistant 2 - Hourly	0.00	0.38	0.00	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.00	0.00	0.70	29,931 - 36,067	20,952
20000295	Community Development Coordinator	5.00	4.00	5.00	76,731 - 92,893	448,303
20000300	Community Development Specialist 2	10.00	11.00	11.00	54,059 - 65,333	673,174
20000301	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	74,146
20000303	Community Development Specialist 4	7.00	8.00	8.00	66,768 - 80,891	647,128
20001101	Department Director	0.00	0.00	1.00	59,155 - 224,099	130,000
20001168	Deputy Director	1.00	0.00	0.00	46,966 - 172,744	-
20000104	Development Project Manager 2	0.00	1.00	1.00	66,622 - 80,454	80,454
90001073	Management Intern - Hourly	4.92	4.12	4.00	24,274 - 29,203	116,816
20001222	Program Manager	2.00	3.00	5.00	46,966 - 172,744	471,891
20000015	Senior Management Analyst	2.00	1.00	1.00	59,363 - 71,760	-
20000918	Senior Planner	1.00	1.00	0.00	65,354 - 79,019	-
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	83,202
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	80,408
20000756	Word Processing Operator	0.50	0.50	1.00	31,491 - 37,918	15,746
	Bilingual - Regular					7,280
	Overtime Budgeted					3,835
	Reg Pay For Engineers					12,670
FTE, Salaries, and Wages Subtotal		44.42	46.00	50.70		\$ 3,353,510
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	

Fringe Benefits

Employee Offset Savings	\$ 45,481	\$ 55,952	\$ 58,428	\$ 2,476
Flexible Benefits	241,616	315,449	360,339	44,890
Long-Term Disability	13,921	15,766	11,454	(4,312)
Medicare	33,354	39,326	46,482	7,156
Other Post-Employment Benefits	212,177	255,881	266,904	11,023
Retiree Medical Trust	216	-	993	993
Retirement 401 Plan	495	-	959	959
Retirement ADC	868,716	1,309,398	1,228,453	(80,945)
Retirement DROP	3,791	2,714	6,975	4,261
Retirement Offset Contribution	3,495	-	-	-
Risk Management Administration	34,697	38,827	41,668	2,841
Supplemental Pension Savings Plan	122,190	143,507	167,367	23,860
Unemployment Insurance	7,088	8,371	6,558	(1,813)

Economic Development

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Workers' Compensation	33,787	64,442	18,654	(45,788)
Fringe Benefits Subtotal	\$ 1,621,024	\$ 2,249,633	\$ 2,215,234	\$ (34,399)
Total Personnel Expenditures			\$ 5,568,744	



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Environmental Services



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Environmental Services



Department Description

The Environmental Services Department (ESD) ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs; explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, biweekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division implements the City's energy conservation and renewable energy programs, implements sustainability initiatives, ensures the regulatory compliance of the City's underground fuel storage tanks, trains and provides technical assistance to City staff regarding hazardous materials to ensure regulatory compliance, assists low-income families in achieving safe and healthy homes, and provides household hazardous waste education, outreach, and collection services. The Division accomplishes much of this work through highly successful grant programs and resource management efforts.

The Waste Reduction and Disposal Division provide waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners within the City of San Diego. The Division enforces solid waste and recycling codes, conducts illegal dump abatements and community cleanups, operates a full-service landfill and organic recycling facility for public use, enforces hazardous substance regulations at the Miramar Landfill, and maintains eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

To provide reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar Landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the community in which they live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization through learning and training opportunities

Environmental Services

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Collection Services complaint rate (per 10,000 stops)	7.9	7.2	7.0
2. Diversion rate of recycled materials from disposal ¹	68%	67%	68%
3. Number of State Minimum Standard Notice of Violations (NOVs) received	5	7	0
4. Tons of household hazardous waste diverted from the Miramar Landfill ²	383	283	270
5. Average number of training hours per employee ³	13.11	17.5	14.00
6. Satisfaction rate of environmental education and outreach survey ⁴	100%	100%	100%

1. The one percent decline in diversion from Fiscal Year 2013 is a result of higher refuse generation due to increases in population and employment numbers. The Department plans to reach 75 percent diversion by 2020 through a variety of initiatives currently being developed in the City's Zero Waste Plan.
2. The reduction in household waste tonnage is due to the implementation of the PaintCare Program that started in October 2012. Residents can now bring leftover paint to 32 retail locations in San Diego County for recycling.
3. The 4.4 increase due to City-wide biennial trainings performed during Fiscal Year 2014 and an increase in the number of trainings being tracked through the SAP System.
4. Surveys conducted by Solana Center and San Diego County Office and Education environmental education programs.

Service Efforts and Accomplishments

The Environmental Services Department is developing City's first Zero Waste Plan. The Plan will include funding mechanisms, existing programs, and new programs to get the City towards 75% reduction by 2020 and Zero Waste by 2040. As part of the process in developing the Zero Waste Plan, ESD will be conducting a series of stakeholder meetings to engage residents, businesses, the solid waste industry, non-profits, and others.

The Collection Services Division expanded yard waste collection to 4,000 homes in Emerald Hills, Paradise Valley, and San Ysidro. In addition, 6,200 homes in Penasquitos were added to the automated yard waste pilot program which studies the benefits and challenges of automated yard waste collection. This conversion (from manual to automated collection) increased the amount of yard waste collected in Penasquitos by 40 percent.

Eduardo Johnston, Sanitation Driver 2, of the Collection Services Division was named one of 36 finalists of 900 applicants for the 2014 Driver of the Year Awards by the National Waste & Recycling Association. This award honors drivers who operate their vehicles in a safe and responsible manner, maintain outstanding performance records, and whose contributions have enhanced the overall image of the solid waste industry.

In Fiscal Year 2014, the Energy, Sustainability, and Environmental Protection Division applied for, and received approval of, almost \$1 million in grant funding from the State and Federal governments to be used for enhancing citywide lead abatement, healthy homes, and used oil recycling programs. The Division completed 58 solar feasibility assessments of City facilities identifying the best location and approach for installing solar photovoltaic systems. Division staff received City Council approval to implement a city-wide residential Property Assessed Clean Energy (PACE) program that will provide City residents a financial alternative for implementing home energy efficiency, renewable energy and water conservation measures. The Sustainable Community Program launched the Green Business Network in Fiscal Year 2014, in coordination with the Waste Reduction and Disposal Division and Public Utilities Department with funding from utility ratepayers through the California Public Utilities Commission and administered through a partnership with San Diego Gas and Electric. The Green Business Network aims to help members reduce energy consumption, conserve water, and minimize waste. The Division's Household Hazardous Waste Program hosted 13 recycling events at various locations throughout the City for residents to conveniently

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dispose of recyclable household hazardous waste such as used motor oil, household batteries, and fluorescent lights. The Hazardous Materials Management Program continued to provide technical and regulatory compliance assistance and training to over 500 City staff, through numerous Hazardous Materials training courses. The Tank Engineering and Environmental Management Program continued to provide comprehensive compliance services and support for 32 City-owned underground storage tank facilities. The Lead Safety and Healthy Homes Program enrolled, inspected, and remediated health and safety hazards in 56 households through grant funding and closed 101 lead paint enforcement cases which eliminated lead hazards from 217 residential units. The Asbestos Lead Management Program performed asbestos, lead, and mold inspection for almost 200,000 square feet of City facilities and projects. Ten California agencies, including the City of San Diego, received a \$1.14 billion award against three lead paint manufacturers of which the City of San Diego will tentatively receive \$80.5 million.

The Waste Reduction and Disposal Division achieved a 68 percent diversion rate of recycled materials from disposal and continues to implement innovative programs focused on increasing the City's diversion rate. These programs, which are currently being defined in the development of the City's Zero Waste Plan, will ensure the City reaches its goal of 75 percent diversion by 2020. The Division also continues to design a Resource Recovery Center facility at the Miramar Landfill that will collect and separate certain materials diverting them from the landfill for processing into new forms. Another significant achievement was the change to the pancake lift method of burying refuse which was implemented to enhance compaction at the Miramar Landfill. The Division has achieved a compaction rate (Airspace Utilization Factor) of .70 to date in Fiscal Year 2014 effectively extending the landfill's life.

Environmental Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	414.58	406.64	404.87	(1.77)
Personnel Expenditures	\$ 36,513,513	\$ 39,334,657	\$ 38,657,136	\$ (677,521)
Non-Personnel Expenditures	49,171,076	55,212,209	53,649,270	(1,562,939)
Total Department Expenditures	\$ 85,684,589	\$ 94,546,866	\$ 92,306,406	\$ (2,240,460)
Total Department Revenue	\$ 52,201,928	\$ 51,431,224	\$ 52,312,683	\$ 881,459

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Collection Services	\$ 30,603,523	\$ 32,257,985	\$ 31,327,180	\$ (930,805)
Energy Sustain. & Environ. Protection	1,702,947	2,147,205	2,103,844	(43,361)
Office of the Director	1,651,547	1,764,655	1,733,915	(30,740)
Total	\$ 33,958,017	\$ 36,169,845	\$ 35,164,939	\$ (1,004,906)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Collection Services	105.49	105.92	105.79	(0.13)
Energy Sustain. & Environ. Protection	14.50	16.75	16.75	0.00
Office of the Director	15.02	15.02	14.55	(0.47)
Total	135.01	137.69	137.09	(0.60)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Program Manager Transfer Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.	0.50	\$ 92,874	\$ -
Supervising Management Analyst Reallocation Reallocation of 1.00 Supervising Management Analyst across multiple funds to support the Office of the Director Division.	0.23	33,448	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	9,927	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.63)	(15,786)	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(0.70)	(59,623)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(211,230)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(854,516)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(65,115)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	(0.60)	\$ (1,004,906)	\$ (65,115)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 7,519,681	\$ 7,750,854	\$ 7,680,528	\$ (70,326)
Fringe Benefits	5,250,451	5,708,868	5,618,877	(89,991)
PERSONNEL SUBTOTAL	12,770,132	13,459,722	13,299,405	(160,317)
NON-PERSONNEL				
Supplies	\$ 105,917	\$ 268,639	\$ 270,790	\$ 2,151
Contracts	18,060,016	18,516,462	18,253,410	(263,052)
Information Technology	525,321	589,995	595,859	5,864
Energy and Utilities	2,110,035	2,994,100	2,413,861	(580,239)
Other	9,450	15,122	15,122	-
Transfers Out	375,446	314,850	314,537	(313)
Capital Expenditures	1,700	10,955	1,955	(9,000)
NON-PERSONNEL SUBTOTAL	21,187,885	22,710,123	21,865,534	(844,589)
Total	\$ 33,958,017	\$ 36,169,845	\$ 35,164,939	\$ (1,004,906)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 955,043	\$ 939,829	\$ 874,714	\$ (65,115)
Fines Forfeitures and Penalties	4,683	10,000	10,000	-
Licenses and Permits	102,839	110,000	110,000	-
Other Local Taxes	125,342	125,000	125,000	-
Other Revenue	163,040	75,000	75,000	-
Rev from Money and Prop	14,437	-	-	-
Total	\$ 1,365,383	\$ 1,259,829	\$ 1,194,714	\$ (65,115)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	1.23	\$31,491 - \$37,918	\$ 46,072

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000012	Administrative Aide 1	0.50	0.60	0.60	36,962 - 44,533	26,623
20000860	Area Refuse Collection Supervisor	4.63	4.63	4.00	50,835 - 60,694	237,556
90000860	Area Refuse Collection Supervisor - Hourly	0.19	0.37	0.35	50,835 - 60,694	21,243
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	88,546
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	327,642
20000088	Assistant Engineer-Mechanical	0.60	0.60	0.60	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	46,200
20000119	Associate Management Analyst	1.85	2.05	3.06	54,059 - 65,333	109,760
20000302	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	75,275
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	10,934
20001168	Deputy Director	1.13	1.58	1.58	46,966 - 172,744	190,187
90001168	Deputy Director - Hourly	0.35	0.00	0.00	46,966 - 172,744	-
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	59,654 - 71,448	82,081
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	50,148
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	16,030
20000521	Hazardous Materials Inspector 2	3.00	3.00	3.00	55,078 - 66,768	200,304
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	-
20000178	Information Systems Administrator	0.38	0.38	0.38	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.52	1.52	1.14	54,059 - 65,333	74,490
20000293	Information Systems Analyst 3	0.38	0.38	0.38	59,363 - 71,760	27,270
20000998	Information Systems Analyst 4	0.76	0.76	0.76	66,768 - 80,891	61,486
20000680	Payroll Specialist 2	0.96	0.96	0.96	34,611 - 41,787	38,440
20001222	Program Manager	0.15	0.40	0.90	46,966 - 172,744	94,307
20000783	Public Information Clerk	5.04	5.04	5.04	31,491 - 37,918	181,167
20000784	Public Information Officer	0.70	0.70	0.00	43,514 - 52,707	-
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	51,211
90000776	Public Works Dispatcher - Hourly	0.00	0.56	0.00	35,755 - 43,098	-
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	24,477
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	21,324
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	397,736
20000857	Sanitation Driver 2	72.00	72.00	72.00	45,261 - 53,331	3,817,402
90000857	Sanitation Driver 2 - Hourly	0.70	0.74	0.69	45,261 - 53,331	36,799
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	391,664
20000869	Senior Account Clerk	0.23	0.23	0.23	36,067 - 43,514	9,810
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.30	0.60	0.60	36,067 - 43,514	26,113
20000015	Senior Management Analyst	0.35	0.35	0.35	59,363 - 71,760	25,116

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	76,960
20000970	Supervising Management Analyst	0.85	1.05	1.28	66,768 - 80,891	103,530
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,666
20000756	Word Processing Operator	0.35	1.10	1.10	31,491 - 37,918	41,285
	Bilingual - Regular					5,073
	Overtime Budgeted					391,183
	Reg Pay For Engineers					13,928
	Termination Pay Annual Leave					5,333
FTE, Salaries, and Wages Subtotal		135.01	137.69	137.09		\$ 7,680,528
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 28,112	\$ 37,133	\$ 30,434	\$ (6,699)	
	Flexible Benefits	738,524	860,629	960,491	99,862	
	Insurance	96	-	-	-	
	Long-Term Disability	41,118	39,267	24,953	(14,314)	
	Medicare	97,380	96,985	98,346	1,361	
	Other Post-Employment Benefits	851,053	819,461	786,597	(32,864)	
	Retiree Medical Trust	1,219	1,146	1,693	547	
	Retirement 401 Plan	3,917	4,544	5,542	998	
	Retirement ADC	2,582,753	2,980,170	2,828,967	(151,203)	
	Retirement DROP	14,914	19,316	19,278	(38)	
	Retirement Offset Contribution	5,092	-	-	-	
	Risk Management Administration	136,648	124,396	122,830	(1,566)	
	Supplemental Pension Savings Plan	411,353	408,179	406,762	(1,417)	
	Unemployment Insurance	20,965	20,855	14,375	(6,480)	
	Unused Sick Leave	(1)	-	-	-	
	Workers' Compensation	317,308	296,787	318,609	21,822	
Fringe Benefits Subtotal		\$ 5,250,451	\$ 5,708,868	\$ 5,618,877	\$ (89,991)	
Total Personnel Expenditures					\$ 13,299,405	

Automated Refuse Container Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Collection Services	\$ 642,683	\$ 800,000	\$ 800,000	\$ -
Total	\$ 642,683	\$ 800,000	\$ 800,000	\$ -

Environmental Services

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 535,754	\$ 710,000	\$ 710,000	\$ -
Contracts	105,066	90,000	90,000	-
Other	1,862	-	-	-
NON-PERSONNEL SUBTOTAL	642,683	800,000	800,000	-
Total	\$ 642,683	\$ 800,000	\$ 800,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 846,816	\$ 700,000	\$ 700,000	\$ -
Rev from Money and Prop	7,244	-	-	-
Total	\$ 854,060	\$ 700,000	\$ 700,000	\$ -

Energy Conservation Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Energy Sustain. & Environ. Protection	\$ 2,362,648	\$ 2,351,728	\$ 2,645,182	\$ 293,454
Total	\$ 2,362,648	\$ 2,351,728	\$ 2,645,182	\$ 293,454

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Energy Sustain. & Environ. Protection	12.85	12.60	12.60	0.00
Total	12.85	12.60	12.60	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Condition Assessments and Alternative Energy Options Adjustment to reflect the addition of non-personnel expenditures to conduct facility condition assessments for solar initiatives and alternative energy sources and supply options.	0.00	\$ 350,000	\$ -
Regional Energy Network (REN) Formation Adjustment to reflect the addition of non-personnel expenditures for consultant costs to support the formation of a Regional Energy Network (REN).	0.00	100,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	53,734	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	4,797	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	1.00	(6,835)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Salary and Benefit Adjustments	0.00	(22,392)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Program Manager Transfer	(1.00)	(185,850)	-
Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.			
Revised Revenue	0.00	-	(65,559)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ 293,454	\$ (65,559)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 935,416	\$ 954,703	\$ 852,204	\$ (102,499)
Fringe Benefits	564,113	654,267	541,689	(112,578)
PERSONNEL SUBTOTAL	1,499,530	1,608,970	1,393,893	(215,077)
NON-PERSONNEL				
Supplies	\$ 19,374	\$ 14,807	\$ 15,545	\$ 738
Contracts	445,971	480,772	930,399	449,627
Information Technology	285,978	111,547	162,918	51,371
Energy and Utilities	17,221	14,363	12,357	(2,006)
Other	4,578	5,300	5,300	-
Transfers Out	73,391	85,969	94,770	8,801
Capital Expenditures	16,604	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	863,118	742,758	1,251,289	508,531
Total	\$ 2,362,648	\$ 2,351,728	\$ 2,645,182	\$ 293,454

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 660,679	\$ 363,140	\$ 364,701	\$ 1,561
Fines Forfeitures and Penalties	23	-	-	-
Other Revenue	1,162,065	200,000	-	(200,000)
Rev from Money and Prop	29,835	-	-	-
Transfers In	1,752,772	1,756,303	1,889,183	132,880
Total	\$ 3,605,373	\$ 2,319,443	\$ 2,253,884	\$ (65,559)

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.40	0.40	\$36,962 - \$44,533	\$ 17,742
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	42,578
20000119	Associate Management Analyst	3.00	3.20	3.20	54,059 - 65,333	196,814
20001168	Deputy Director	0.85	0.35	0.35	46,966 - 172,744	44,100
90001168	Deputy Director - Hourly	0.00	0.35	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.00	0.00	1.35	24,274 - 29,203	32,769
20001222	Program Manager	1.00	1.50	0.50	46,966 - 172,744	49,236
20000761	Project Officer 1	2.00	2.00	2.00	66,622 - 80,454	156,041
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.00	0.15	0.15	36,067 - 43,514	6,528
20000015	Senior Management Analyst	1.00	0.90	0.90	59,363 - 71,760	64,584
20000970	Supervising Management Analyst	2.00	1.60	1.60	66,768 - 80,891	129,430
20000756	Word Processing Operator	1.00	0.15	0.15	31,491 - 37,918	5,603
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		12.85	12.60	12.60		\$ 852,204
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 10,081	\$ 15,572	\$ 8,673	\$ (6,899)	
	Flexible Benefits	82,886	93,666	88,654	(5,012)	
	Long-Term Disability	5,314	5,132	2,898	(2,234)	
	Medicare	13,769	13,799	12,356	(1,443)	
	Other Post-Employment Benefits	79,943	75,517	68,253	(7,264)	
	Retiree Medical Trust	146	260	109	(151)	
	Retirement 401 Plan	322	1,040	-	(1,040)	
	Retirement ADC	285,727	369,457	286,490	(82,967)	
	Retirement DROP	5,144	1,909	5,154	3,245	
	Retirement Offset Contribution	1,989	-	-	-	
	Risk Management Administration	12,864	11,449	10,657	(792)	
	Supplemental Pension Savings Plan	48,021	42,920	46,790	3,870	
	Unemployment Insurance	2,709	2,695	1,650	(1,045)	
	Workers' Compensation	15,199	20,851	10,005	(10,846)	
Fringe Benefits Subtotal		\$ 564,113	\$ 654,267	\$ 541,689	\$ (112,578)	
Total Personnel Expenditures					\$	1,393,893

Environmental Services

Recycling Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Collection Services	\$ 14,580,752	\$ 16,915,089	\$ 15,999,955	\$ (915,134)
Energy Sustain. & Environ. Protection	1,095,793	1,791,870	1,812,485	20,615
Office of the Director	2,037,319	2,655,497	2,815,042	159,545
Waste Reduction & Disposal	1,390,506	1,929,841	1,933,710	3,869
Total	\$ 19,104,371	\$ 23,292,297	\$ 22,561,192	\$ (731,105)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Collection Services	82.36	82.65	83.04	0.39
Energy Sustain. & Environ. Protection	5.05	5.38	5.35	(0.03)
Office of the Director	10.37	10.37	10.06	(0.31)
Waste Reduction & Disposal	10.56	8.93	9.53	0.60
Total	108.34	107.33	107.98	0.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Yard Waste Containers Adjustment to reflect the addition of non-personnel expenditures to purchase automated yard waste containers.	0.00	\$ 250,000	\$ -
Program Manager Transfer Transfer of 1.00 Program Manager to support the Collection Services Division allocated across multiple funds.	0.50	92,976	-
Supervising Management Analyst Reallocation Reallocation of 1.00 Supervising Management Analyst across multiple funds to support the Office of the Director Division.	0.31	45,123	-
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	42,335	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.14)	11,870	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.60	8,150	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	2,370	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(0.62)	(52,873)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(61,097)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(510,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(559,959)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	650,000
Total	0.65	\$ (731,105)	\$ 650,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 5,018,497	\$ 5,624,235	\$ 5,689,391	\$ 65,156
Fringe Benefits	3,495,258	4,251,158	4,291,248	40,090
PERSONNEL SUBTOTAL	8,513,755	9,875,393	9,980,639	105,246
NON-PERSONNEL				
Supplies	\$ 1,050,001	\$ 1,536,894	\$ 1,278,693	\$ (258,201)
Contracts	6,924,914	8,470,380	8,353,324	(117,056)
Information Technology	477,517	455,353	390,401	(64,952)
Energy and Utilities	1,127,448	1,738,815	1,298,055	(440,760)
Other	6,137	5,682	5,682	-
Appropriated Reserve	-	480,000	480,000	-
Transfers Out	935,830	417,386	462,004	44,618
Capital Expenditures	68,768	312,394	312,394	-
NON-PERSONNEL SUBTOTAL	10,590,615	13,416,904	12,580,553	(836,351)
Total	\$ 19,104,371	\$ 23,292,297	\$ 22,561,192	\$ (731,105)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 17,197,202	\$ 16,368,631	\$ 17,058,631	\$ 690,000
Fines Forfeitures and Penalties	1,175,918	1,000,000	1,000,000	-
Other Revenue	172,529	37,920	37,920	-
Rev from Money and Prop	404,654	371,100	331,100	(40,000)
Rev from Other Agencies	687,885	-	-	-
Transfers In	567,739	-	-	-
Total	\$ 20,205,927	\$ 17,777,651	\$ 18,427,651	\$ 650,000

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.71	0.71	1.31	\$31,491 - \$37,918	49,677
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,564
20000860	Area Refuse Collection Supervisor	3.16	3.16	3.00	50,835 - 60,694	182,082
90000860	Area Refuse Collection Supervisor - Hourly	0.51	0.37	0.35	50,835 - 60,694	21,243
20000088	Assistant Engineer-Mechanical	0.40	0.40	0.40	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	40,920
20000143	Associate Engineer-Civil	0.00	0.00	0.45	66,622 - 80,454	29,975
20000119	Associate Management Analyst	1.66	1.66	1.85	54,059 - 65,333	102,572
90000119	Associate Management Analyst - Hourly	0.35	0.39	0.35	54,059 - 65,333	22,866
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	35,920
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	9,686
20001168	Deputy Director	0.89	0.99	0.99	46,966 - 172,744	117,528
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	59,654 - 71,448	54,721
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	44,412
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	14,196
90000548	Hazardous Material Inspector 3 - Hourly	0.35	0.38	0.35	60,674 - 73,507	25,728
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	81,432
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	73,507
20000502	Heavy Truck Driver 1	0.00	0.00	1.00	36,234 - 43,160	38,639
20000501	Heavy Truck Driver 2	1.00	1.00	0.00	37,565 - 45,302	-
20000178	Information Systems Administrator	0.28	0.28	0.28	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	1.12	1.12	0.84	54,059 - 65,333	54,870
20000293	Information Systems Analyst 3	0.28	0.28	0.28	59,363 - 71,760	20,094
20000998	Information Systems Analyst 4	0.56	0.56	0.56	66,768 - 80,891	45,288
90001073	Management Intern - Hourly	2.89	2.26	2.26	24,274 - 29,203	57,270
20000680	Payroll Specialist 2	0.72	0.72	0.72	34,611 - 41,787	28,958
20001222	Program Manager	0.35	0.10	0.60	46,966 - 172,744	64,785
20000783	Public Information Clerk	1.28	1.28	1.28	31,491 - 37,918	46,021
20000784	Public Information Officer	0.62	0.62	0.00	43,514 - 52,707	-
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,873
20001032	Public Works Supervisor	1.00	1.00	1.00	49,525 - 59,966	59,966
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	3.96	2.96	2.96	54,059 - 65,333	191,248
20000565	Recycling Specialist 3	0.23	0.23	0.23	59,363 - 71,760	15,923
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,674
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	18,891

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	365,816
20000857	Sanitation Driver 2	52.00	52.00	52.00	45,261 - 53,331	2,617,629
90000857	Sanitation Driver 2 - Hourly	0.35	0.74	0.69	45,261 - 53,331	36,799
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	279,760
20000869	Senior Account Clerk	0.31	0.31	0.31	36,067 - 43,514	13,218
20000927	Senior Clerk/Typist	1.43	1.48	1.48	36,067 - 43,514	64,395
20000015	Senior Management Analyst	0.31	0.41	0.66	59,363 - 71,760	46,498
20000970	Supervising Management Analyst	0.81	1.01	1.32	66,768 - 80,891	106,780
20001051	Utility Worker 1	1.00	1.00	1.00	30,534 - 36,296	30,534
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 - 39,666	79,332
20000756	Word Processing Operator	0.76	0.86	0.41	31,491 - 37,918	15,491
	Bilingual - Regular					7,785
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
FTE, Salaries, and Wages Subtotal		108.34	107.33	107.98		\$ 5,689,391
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 21,251	\$ 26,578	\$ 25,029	\$ (1,549)	
	Flexible Benefits	501,164	667,425	747,289	79,864	
	Insurance	86	-	-	-	
	Long-Term Disability	27,584	28,727	18,673	(10,054)	
	Medicare	67,802	74,152	74,728	576	
	Other Post-Employment Benefits	590,510	623,555	601,798	(21,757)	
	Retiree Medical Trust	897	954	1,072	118	
	Retirement 401 Plan	3,892	3,799	4,124	325	
	Retirement ADC	1,676,130	2,193,125	2,150,289	(42,836)	
	Retirement DROP	9,594	9,159	10,223	1,064	
	Retirement Offset Contribution	3,798	-	-	-	
	Risk Management Administration	94,759	94,607	93,949	(658)	
	Supplemental Pension Savings Plan	251,666	281,841	283,367	1,526	
	Unemployment Insurance	14,077	15,218	10,719	(4,499)	
	Workers' Compensation	232,049	232,018	269,988	37,970	
Fringe Benefits Subtotal		\$ 3,495,258	\$ 4,251,158	\$ 4,291,248	\$ 40,090	
Total Personnel Expenditures					\$ 9,980,639	

Environmental Services

Refuse Disposal Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Collection Services	\$ 875,067	\$ 960,677	\$ 901,707	\$ (58,970)
Energy Sustain. & Environ. Protection	929,590	-	-	-
Office of the Director	3,172,503	4,795,447	4,424,000	(371,447)
Waste Reduction & Disposal	24,639,711	26,176,872	25,809,386	(367,486)
Total	\$ 29,616,871	\$ 31,932,996	\$ 31,135,093	\$ (797,903)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Collection Services	6.10	6.10	6.10	0.00
Energy Sustain. & Environ. Protection	7.95	0.00	0.00	0.00
Office of the Director	13.92	13.96	14.74	0.78
Waste Reduction & Disposal	130.41	128.96	126.36	(2.60)
Total	158.38	149.02	147.20	(1.82)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 285,816	\$ -
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	46,432	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,792	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	1,080	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(0.68)	(57,929)	-
Supervising Management Analyst Reallocation Reallocation of 1.00 Supervising Management Analyst across multiple funds to support the Office of the Director Division.	(0.54)	(78,571)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(89,087)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(0.60)	(271,953)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	(635,483)	(5,554)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Revised Revenue	0.00	-	367,687
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	(1.82)	\$ (797,903)	\$ 362,133

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 8,164,992	\$ 8,119,666	\$ 8,066,191	\$ (53,475)
Fringe Benefits	5,565,104	6,270,906	5,917,008	(353,898)
PERSONNEL SUBTOTAL	13,730,096	14,390,572	13,983,199	(407,373)
NON-PERSONNEL				
Supplies	\$ 429,905	\$ 782,679	\$ 785,318	\$ 2,639
Contracts	10,244,195	11,590,119	11,145,477	(444,642)
Information Technology	844,618	814,122	1,089,489	275,367
Energy and Utilities	1,579,981	1,423,559	1,419,619	(3,940)
Other	10,846	16,276	16,276	-
Appropriated Reserve	-	920,000	920,000	-
Transfers Out	1,426,162	1,694,503	1,474,549	(219,954)
Capital Expenditures	1,351,069	284,910	284,910	-
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	15,886,775	17,542,424	17,151,894	(390,530)
Total	\$ 29,616,871	\$ 31,932,996	\$ 31,135,093	\$ (797,903)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 23,877,264	\$ 25,999,813	\$ 26,506,500	\$ 506,687
Fines Forfeitures and Penalties	25,448	32,500	32,500	-
Other Revenue	853,292	684,554	690,000	5,446
Rev from Money and Prop	1,159,512	350,000	200,000	(150,000)
Transfers In	1,266	807,434	807,434	-
Total	\$ 25,916,783	\$ 27,874,301	\$ 28,236,434	\$ 362,133

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	2.06	2.06	1.46	\$31,491 - \$37,918	\$ 55,365
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Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000012	Administrative Aide 1	1.50	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	50,564
20000860	Area Refuse Collection Supervisor	1.21	1.21	1.00	50,835 - 60,694	60,694
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	124,374
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	44,880
90001092	Assistant Environmental Services Director - Hourly	0.31	0.35	0.35	31,741 - 173,971	36,000
20000143	Associate Engineer-Civil	5.00	3.00	3.55	66,622 - 80,454	276,802
20000119	Associate Management Analyst	2.49	2.09	1.89	54,059 - 65,333	95,294
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	16.00	16.00	37,232 - 44,803	616,586
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	47,091
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	10,622
20001168	Deputy Director	1.13	1.08	1.08	46,966 - 172,744	127,357
20000389	Disposal Site Representative	10.00	5.00	5.00	32,968 - 39,811	198,259
20000390	Disposal Site Supervisor	3.00	2.00	2.00	52,104 - 62,982	125,964
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	48,708
20000420	Equipment Mechanic	2.00	1.00	0.00	44,366 - 53,206	-
20000426	Equipment Operator 1	5.00	1.00	0.00	37,690 - 45,115	-
20000430	Equipment Operator 2	5.00	7.00	7.00	41,350 - 49,462	340,113
20000439	Equipment Service Writer	1.00	1.00	1.00	47,715 - 57,158	57,158
20000418	Equipment Technician 1	0.00	1.00	1.00	36,005 - 43,139	-
20000423	Equipment Technician 2	0.00	1.00	1.00	39,499 - 47,091	42,310
20000431	Equipment Technician 3	0.00	0.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	15,582
20001049	General Utility Supervisor	2.00	3.00	3.00	59,342 - 71,760	207,457
20000521	Hazardous Materials Inspector 2	5.00	4.00	4.00	55,078 - 66,768	265,737
20000502	Heavy Truck Driver 1	0.00	0.00	2.00	36,234 - 43,160	85,387
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,226
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	1.36	1.36	1.02	54,059 - 65,333	66,642
20000293	Information Systems Analyst 3	0.34	0.34	0.34	59,363 - 71,760	24,396
20000998	Information Systems Analyst 4	0.68	0.68	0.68	66,768 - 80,891	55,008
20000590	Laboratory Technician	1.00	0.00	0.00	40,622 - 49,067	-
20000589	Laborer	8.00	12.00	12.00	29,182 - 34,757	392,737
20001018	Land Surveying Assistant	0.00	1.00	1.00	57,866 - 69,722	65,623
20001019	Land Surveying Associate	1.00	0.00	0.00	66,622 - 80,454	-
20000580	Landfill Equipment Operator	20.00	18.00	18.00	47,528 - 56,846	1,016,123
90001073	Management Intern - Hourly	2.08	1.63	1.63	24,274 - 29,203	41,978
20000680	Payroll Specialist 2	1.32	1.32	1.32	34,611 - 41,787	54,556
20000518	Principal Survey Aide	1.00	0.00	0.00	50,003 - 60,549	-

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001222	Program Manager	1.50	2.00	2.00	46,966 - 172,744	202,000
20000761	Project Officer 1	1.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	1.00	0.00	0.00	76,794 - 92,851	-
20000783	Public Information Clerk	1.68	1.68	1.68	31,491 - 37,918	60,385
20000784	Public Information Officer	0.68	0.68	0.00	43,514 - 52,707	-
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,272
20001032	Public Works Supervisor	2.00	2.00	2.00	49,525 - 59,966	59,966
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	355,416
20000565	Recycling Specialist 3	1.77	2.77	2.77	59,363 - 71,760	193,371
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,779
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	20,713
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.46	0.46	0.46	36,067 - 43,514	19,616
20000885	Senior Civil Engineer	2.00	1.00	1.00	76,794 - 92,851	89,601
20000927	Senior Clerk/Typist	1.27	0.77	0.77	36,067 - 43,514	33,506
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	47,174 - 56,618	56,618
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	85,109
20000015	Senior Management Analyst	0.34	0.34	1.09	59,363 - 71,760	75,608
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	77,834
20000989	Supervising Disposal Site Representative	0.00	2.00	2.00	39,686 - 47,965	91,100
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	1.34	1.34	0.80	66,768 - 80,891	64,715
20001051	Utility Worker 1	9.00	9.00	9.00	30,534 - 36,296	282,429
20001053	Utility Worker 2	11.00	11.00	10.00	33,322 - 39,666	309,596
20000756	Word Processing Operator	1.89	1.89	1.34	31,491 - 37,918	12,888
	Bilingual - Regular					7,526
	Confined Space Pay					15,422
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					641,678
	Reg Pay For Engineers					37,849
FTE, Salaries, and Wages Subtotal		158.38	149.02	147.20		\$ 8,066,191

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
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Fringe Benefits

Employee Offset Savings	\$ 52,650	\$ 62,190	\$ 51,558	\$ (10,632)
Flexible Benefits	804,262	964,424	1,032,532	68,108
Insurance	94	-	-	-
Long-Term Disability	42,094	39,924	25,322	(14,602)
Medicare	107,215	101,372	100,057	(1,315)

Environmental Services

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Other	(623)	-	-	-
Other Post-Employment Benefits	881,399	884,332	836,440	(47,892)
Retiree Medical Trust	388	145	1,295	1,150
Retirement 401 Plan	1,549	632	1,730	1,098
Retirement ADC	2,727,589	3,328,607	3,007,044	(321,563)
Retirement DROP	16,921	11,724	15,141	3,417
Retirement Offset Contribution	13,273	-	-	-
Risk Management Administration	141,433	134,250	130,638	(3,612)
Supplemental Pension Savings Plan	448,992	396,049	427,329	31,280
Unemployment Insurance	21,468	21,206	14,466	(6,740)
Unused Sick Leave	(4)	-	-	-
Workers' Compensation	306,404	326,051	273,456	(52,595)
Fringe Benefits Subtotal	\$ 5,565,104	\$ 6,270,906	\$ 5,917,008	\$ (353,898)
Total Personnel Expenditures			\$ 13,983,199	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 254,402	\$ 500,000	\$ 500,000	\$ -
Transfers In	-	1,000,000	1,000,000	-
Total	\$ 254,402	\$ 1,500,000	\$ 1,500,000	\$ -

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,053,869	\$ 1,263,736	\$ 1,376,784
TOTAL BALANCE AND RESERVES	\$ 1,053,869	\$ 1,263,736	\$ 1,376,784
REVENUE			
Automated Refuse Container Sales	\$ 846,816	\$ 700,000	\$ 700,000
Interest Earnings	7,244	–	–
TOTAL REVENUE	\$ 854,060	\$ 700,000	\$ 700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,907,929	\$ 1,963,736	\$ 2,076,784
OPERATING EXPENSE			
Automated Refuse Container Purchases	\$ 533,530	\$ 710,000	\$ 710,000
Non-Personnel Expense	109,153	90,000	90,000
TOTAL OPERATING EXPENSE	\$ 642,683	\$ 800,000	\$ 800,000
TOTAL EXPENSE	\$ 642,683	\$ 800,000	\$ 800,000
BALANCE	\$ 1,265,246	\$ 1,163,736	\$ 1,276,784
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,907,929	\$ 1,963,736	\$ 2,076,784

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,545,004	\$ 1,717,476	\$ 2,168,016
Continuing Appropriation - CIP	1,121,737	2,114,277	1,804,266
TOTAL BALANCE AND RESERVES	\$ 3,666,741	\$ 3,831,753	\$ 3,972,282
REVENUE			
Charges for Current Services	\$ 660,679	\$ 363,140	\$ 364,701
Transfer In	1,752,772	1,756,303	1,889,183
Revenue from Money and Property	29,835	–	–
Rebates	1,128,416	200,000	–
Litigation Awards - Miscellaneous	23	–	–
Other Revenues	33,649	–	–
TOTAL REVENUE	\$ 3,605,373	\$ 2,319,443	\$ 2,253,884
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,272,114	\$ 6,151,196	\$ 6,226,166
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 807,460	\$ 200,000	\$ –
TOTAL CIP EXPENSE	\$ 807,460	\$ 200,000	\$ –
OPERATING EXPENSE			
Personnel Expense	\$ 1,499,530	\$ 1,608,970	\$ 1,393,893
Non-Personnel Expense	896,203	742,758	1,251,289
TOTAL OPERATING EXPENSE¹	\$ 2,395,733	\$ 2,351,728	\$ 2,645,182
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ –	\$ 354,266
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ –	\$ 354,266
TOTAL EXPENSE	\$ 3,203,193	\$ 2,551,728	\$ 2,999,448
RESERVES			
Continuing Appropriation - CIP	\$ 2,114,277	\$ 2,114,277	\$ 1,450,000
TOTAL RESERVES	\$ 2,114,277	\$ 2,114,277	\$ 1,450,000
BALANCE	\$ 1,954,645	\$ 1,485,191	\$ 1,776,718
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,272,114	\$ 6,151,196	\$ 6,226,166

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,067,743	\$ 15,388,776	\$ 14,340,991
Continuing Appropriation - CIP	5,667	3	–
Operating Reserve	960,000	1,440,000	1,920,000
TOTAL BALANCE AND RESERVES	\$ 16,033,410	\$ 16,828,779	\$ 16,260,991
REVENUE			
Curbside Recycling Revenue	\$ 4,827,050	\$ 4,000,000	\$ 4,000,000
Interest Revenue	154,372	160,000	120,000
Other Revenue	2,349,097	1,249,020	1,249,020
Recycling Fees (AB939)	11,375,597	10,750,000	11,500,000
Service to Other Departments	932,072	968,631	968,631
Transfer of Exempt Tonnage Subsidy	567,739	650,000	590,000
TOTAL REVENUE	\$ 20,205,927	\$ 17,777,651	\$ 18,427,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 36,239,337	\$ 34,606,430	\$ 34,688,642
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ –	\$ 1,200,000
TOTAL CIP EXPENSE	\$ –	\$ –	\$ 1,200,000
OPERATING EXPENSE			
Collection Services Division	\$ 14,580,752	\$ 16,915,089	\$ 15,999,955
Energy, Sustainability, and Environmental Protection Division	1,095,794	1,791,870	1,812,485
Office of the Director	2,037,319	2,175,497	2,335,042
Waste Reduction and Disposal Division	1,390,506	1,929,841	1,933,710
Appropriated Reserve	–	480,000	480,000
Operating Expense	(1,898)	–	–
TOTAL OPERATING EXPENSE¹	\$ 19,102,474	\$ 23,292,297	\$ 22,561,192
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 5,665	\$ –	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,665	\$ –	\$ –
TOTAL EXPENSE	\$ 19,108,138	\$ 23,292,297	\$ 23,761,192
RESERVES			
Continuing Appropriation - CIP	\$ 3	\$ 3	\$ –
Operating Reserve	1,440,000	1,440,000	1,920,000
TOTAL RESERVES	\$ 1,440,003	\$ 1,440,003	\$ 1,920,000
BALANCE	\$ 15,691,196	\$ 9,874,130	\$ 9,007,450
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 36,239,337	\$ 34,606,430	\$ 34,688,642

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 12,548,597	\$ 9,387,735	\$ 5,273,415
Continuing Appropriation - CIP	30,851,618	26,419,113	25,533,308
Operating Reserve	1,840,000	2,760,000	3,680,000
TOTAL BALANCE AND RESERVES	\$ 45,240,215	\$ 38,566,848	\$ 34,486,723
REVENUE			
Disposal Fees	\$ 21,370,409	\$ 23,103,313	\$ 23,610,000
General Fund Repayment of Loan for Operations Station	807,434	807,434	807,434
Greens/Wood Fees	1,784,128	2,030,000	2,030,000
Interest Revenue and Other Revenue	1,954,812	1,933,554	1,789,000
TOTAL REVENUE	\$ 25,916,783	\$ 27,874,301	\$ 28,236,434
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 71,156,998	\$ 66,441,149	\$ 62,723,157
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 580,471	\$ 605,000	\$ -
TOTAL CIP EXPENSE	\$ 580,471	\$ 605,000	\$ -
OPERATING EXPENSE			
Collection Services Division	\$ 875,067	\$ 960,677	\$ 901,707
Energy, Sustainability, and Environmental Protection Division	929,590	- ¹	-
Office of the Director	3,172,503	3,875,447	3,504,000
Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund	567,739	650,000	650,000
Transfer to Landfill Closure Fund	-	1,000,000	1,000,000
Waste Reduction and Disposal Division	24,071,972	24,526,872	24,159,386
Appropriated Reserve	-	920,000	920,000
Operating Expense	40,255	-	-
TOTAL OPERATING EXPENSE²	\$ 29,657,126	\$ 31,932,996	\$ 31,135,093
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 2,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 2,000,000
TOTAL EXPENSE	\$ 30,237,597	\$ 32,537,996	\$ 33,135,093
RESERVES			
Continuing Appropriation - CIP	\$ 26,419,114	\$ 26,419,113	\$ 23,533,308
Operating Reserve	2,760,000	2,760,000	3,680,000
Restricted Reserve (contribution to closure/post-closure fund)	1,033,529	-	-
TOTAL RESERVES	\$ 30,212,643	\$ 29,179,113	\$ 27,213,308
BALANCE	\$ 10,706,758	\$ 4,724,040	\$ 2,374,756
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 71,156,998	\$ 113,751,236	\$ 62,723,157

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ As of Fiscal Year 2014, per Managed Competition, this section has been consolidated with Waste Reduction and Disposal.

² Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund ¹	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 44,654,210	\$ 45,810,087	\$ 46,986,474
TOTAL BALANCE AND RESERVES	\$ 44,654,210	\$ 45,810,087	\$ 46,986,474
REVENUE			
Interest	\$ 254,402	\$ 500,000	\$ 500,000
Contribution from Refuse Disposal Fund	–	1,000,000	1,000,000
TOTAL REVENUE	\$ 254,402	\$ 1,500,000	\$ 1,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 44,908,612	\$ 47,310,087	\$ 48,486,474
TOTAL EXPENSE	\$ –	\$ –	\$ –
RESERVES			
Contribution from Refuse Disposal Fund	\$ 1,033,529	\$ –	\$ –
TOTAL RESERVES	\$ 1,033,529	\$ –	\$ –
BALANCE	\$ 45,942,141	\$ 47,310,087	\$ 48,486,474
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 45,942,141	\$ 47,310,087	\$ 48,486,474

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Entire fund considered restricted reserve.



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Ethics Commission



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Commission Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign laws and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws

Ethics Commission

- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 49 complaints during Calendar Year 2013 and approved 31 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 10 stipulated settlement agreements involving fines totaling \$25,650. With respect to its audit program, the Commission completed the audits of six remaining candidate and ballot measure committees from the 2010 election cycle, as well as four candidate and two ballot measure committees from the 2012 election cycle.

During Fiscal Year 2014, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials and candidates; responded to hundreds of requests for informal advice; and updated various educational materials including fact sheets and manuals for candidates, political committees, and lobbyists.

The Commission's legislative activities included proposed amendments to the City's campaign laws concerning contributions from political parties to City candidates. The Commission worked closely with the City Attorney's Office and outside consultants on recommendations for political party contribution limits and associated aggregation rules. The City Council approved the recommendations on June 4, 2013, and political party contribution limits of \$10,000 (district candidates) and \$20,000 (citywide candidates) went into effect on August 1, 2013.

Ethics Commission

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	5.00	5.00	5.00	0.00
Personnel Expenditures	\$ 671,764	\$ 707,153	\$ 727,659	\$ 20,506
Non-Personnel Expenditures	144,810	270,181	264,203	(5,978)
Total Department Expenditures	\$ 816,574	\$ 977,334	\$ 991,862	\$ 14,528
Total Department Revenue	\$ 29,650	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Ethics Commission	\$ 816,574	\$ 977,334	\$ 991,862	\$ 14,528
Total	\$ 816,574	\$ 977,334	\$ 991,862	\$ 14,528

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Ethics Commission	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 20,506	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,525	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(7,503)	-
Total	0.00	\$ 14,528	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 398,174	\$ 407,345	\$ 427,585	\$ 20,240
Fringe Benefits	273,591	299,808	300,074	266
PERSONNEL SUBTOTAL	671,764	707,153	727,659	20,506

Ethics Commission

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 2,546	\$ 8,631	\$ 7,779	\$ (852)
Contracts	99,088	228,317	229,862	1,545
Information Technology	25,900	16,948	9,445	(7,503)
Other	3,681	5,000	5,000	-
Transfers Out	13,596	9,820	11,180	1,360
Capital Expenditures	-	1,465	937	(528)
NON-PERSONNEL SUBTOTAL	144,810	270,181	264,203	(5,978)
Total	\$ 816,574	\$ 977,334	\$ 991,862	\$ 14,528

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fines Forfeitures and Penalties	\$ 29,650	\$ -	\$ -	\$ -
Total	\$ 29,650	\$ -	\$ -	\$ -

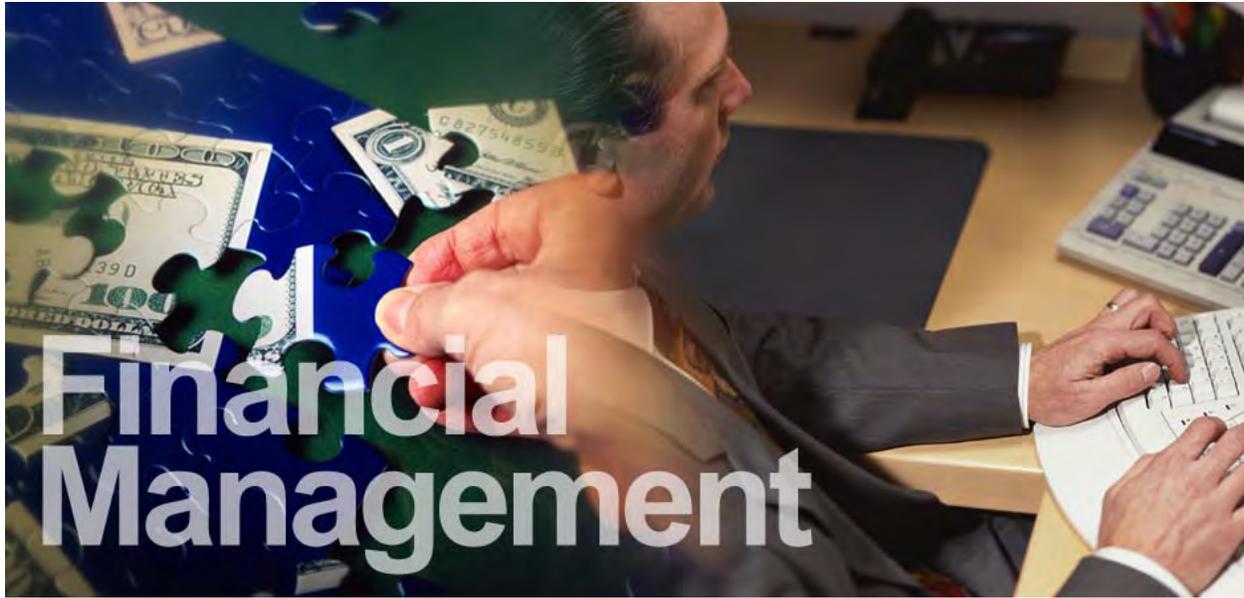
Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000867	Accountant 2	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 65,333
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	46,634
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	128,064
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	110,240
20000933	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	77,314
FTE, Salaries, and Wages Subtotal		5.00	5.00	5.00		\$ 427,585
Fringe Benefits						
	Employee Offset Savings	\$ 8,093	\$ 8,623	\$ 8,575		\$ (48)
	Flexible Benefits	36,068	38,362	40,988		2,626
	Insurance	229	-	-		-
	Long-Term Disability	2,350	2,215	1,471		(744)
	Medicare	5,950	6,002	6,200		198
	Other Post-Employment Benefits	33,186	31,205	30,330		(875)
	Retiree Medical Trust	105	118	117		(1)
	Retirement 401 Plan	422	470	466		(4)
	Retirement ADC	155,546	177,948	182,808		4,860
	Retirement Offset Contribution	543	-	-		-
	Risk Management Administration	5,317	4,735	4,735		-
	Supplemental Pension Savings Plan	19,398	20,204	21,054		850
	Unemployment Insurance	1,197	1,177	842		(335)
	Workers' Compensation	5,187	8,749	2,488		(6,261)
Fringe Benefits Subtotal		\$ 273,591	\$ 299,808	\$ 300,074		\$ 266
Total Personnel Expenditures				\$ 727,659		

Financial Management



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Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. Staff works to streamline the year-long budget process by maintaining and improving budgeting system software that includes the development and implementation of a new budgeting application, Public Budget Formulation, working with City departments, seeking expenditure savings, and implementing mayoral objectives.

Economic Analysis and Financial Planning

The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources, such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. At the beginning of the fiscal year, staff also develops monthly revenue and expenditure plans for each City department as a tool for benchmarking actual revenues and expenditures, which encourage departments to adhere to annual budgets.

Financial Management

Capital Budget

The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget, which supports construction projects, such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

The Department's mission is:

To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a balanced annual budget

Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Publish the City's Proposed and Adopted Budgets

Goal 2: Provide long-range fiscal planning

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending citywide

Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective:

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department, whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Mayor and Council actions

Goal 5: Build a sustainable organization through learning and improvement

A key part of building a sustainable organization is to develop a trained workforce and high-performing teams. The Department will accomplish this goal by focusing on the following objective:

- Support professional growth and development

Financial Management

Goal 6: Promote the highest ethical standards

Adherence to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent variance between actual General Fund expenditures and the revised budget at year-end	0.8% ¹	TBD ²	<3.0%
2. Percent variance between actual General Fund revenue and the revised budget at year-end	0.8% ¹	TBD ²	<3.0%
3. General Fund reserves (as a percent of total General Fund revenues) compared to goal	16.8% ¹	TBD ²	15.0%

1. Numbers are based on audited actuals for Fiscal Year 2013.

2. Audited actuals for Fiscal Year 2014 were not available at the time of publication.

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2014, Financial Management developed a balanced budget of \$2.80 billion. In addition, Financial Management issued the Mayor's Fiscal Years 2015-2019 Five-Year Financial Outlook, which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures.

Budget Monitoring

Beginning in Fiscal Year 2007, the Department has established monthly revenue and expenditure plans for each of the City's budgeted departments to benchmark actual expenditures and revenues. In addition, the Department routinely compares actual results to projections and incorporates this data and accompanying relevant analysis into quarterly reports to the City Council.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department has prepared the Five-Year Financial Outlook prior to the start of the budget cycle. Seven new editions have been issued with the latest edition released in October 2013 covering Fiscal Years 2015-2019. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate

Financial Management

best practices to ensure that the City adequately recovers costs for services it provides to the public. A master schedule for all General Fund user fees is posted online for the public. The Department will continue to monitor user fees and ensure appropriate cost recovery levels are met.

Capital Budget

For Fiscal Year 2014, Financial Management, in conjunction with the Public Works and all asset-owning departments, developed a CIP Budget adding an additional \$179.4 million to the City's \$5.75 billion CIP Program.

Financial Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	31.03	30.00	30.00	0.00
Personnel Expenditures	\$ 3,315,165	\$ 3,727,387	\$ 3,721,386	\$ (6,001)
Non-Personnel Expenditures	361,968	364,217	388,009	23,792
Total Department Expenditures	\$ 3,677,133	\$ 4,091,604	\$ 4,109,395	\$ 17,791
Total Department Revenue	\$ 108	\$ 5,000	\$ 5,000	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Financial Management	\$ 3,677,133	\$ 4,091,604	\$ 4,109,395	\$ 17,791
Total	\$ 3,677,133	\$ 4,091,604	\$ 4,109,395	\$ 17,791

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Financial Management	31.03	30.00	30.00	0.00
Total	31.03	30.00	30.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinators Addition of 4.00 Program Coordinators.	4.00	\$ 682,172	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	35,310	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	1,577	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(11,518)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(98,677)	-

Financial Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reduction of Supervising Budget Development Analysts	(4.00)	\$ (591,073)	\$ -
Reduction of 4.00 Supervising Budget Development Analysts.			
Total	0.00	\$ 17,791	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,047,507	\$ 2,232,883	\$ 2,273,952	\$ 41,069
Fringe Benefits	1,267,658	1,494,504	1,447,434	(47,070)
PERSONNEL SUBTOTAL	3,315,165	3,727,387	3,721,386	(6,001)
NON-PERSONNEL				
Supplies	\$ 18,972	\$ 10,589	\$ 10,754	\$ 165
Contracts	44,978	81,178	74,180	(6,998)
Information Technology	206,005	160,868	196,178	35,310
Energy and Utilities	18,073	22,127	24,003	1,876
Other	4,189	4,800	4,800	-
Transfers Out	69,751	84,655	78,094	(6,561)
NON-PERSONNEL SUBTOTAL	361,968	364,217	388,009	23,792
Total	\$ 3,677,133	\$ 4,091,604	\$ 4,109,395	\$ 17,791

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 108	\$ 5,000	\$ 5,000	\$ -
Total	\$ 108	\$ 5,000	\$ 5,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,974
20001035	Associate Budget Development Analyst	11.00	10.00	11.00	59,467 - 71,864	631,554
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	170,000
20001168	Deputy Director	0.00	2.00	2.00	46,966 - 172,744	276,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20001172	Financial Operations Manager	3.00	0.00	0.00	25,376 - 148,200	-
90001073	Management Intern - Hourly	1.03	1.00	1.00	24,274 - 29,203	26,252
20001234	Program Coordinator	0.00	0.00	4.00	23,005 - 137,904	400,000
20001036	Senior Budget Development Analyst	10.00	10.00	9.00	65,291 - 78,936	609,506
20001037	Supervising Budget Development Analyst	3.00	4.00	0.00	73,445 - 88,982	-
	Overtime Budgeted					65,000
FTE, Salaries, and Wages Subtotal		31.03	30.00	30.00		\$ 2,273,952

Financial Management

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 26,986	\$ 37,137	\$ 34,899	\$ (2,238)
Flexible Benefits	186,755	214,686	209,883	(4,803)
Insurance	272	-	-	-
Long-Term Disability	11,530	11,758	7,599	(4,159)
Medicare	30,408	31,883	32,030	147
Other Post-Employment Benefits	172,723	174,748	163,782	(10,966)
Retiree Medical Trust	1,049	1,115	977	(138)
Retirement 401 Plan	3,484	4,458	1,895	(2,563)
Retirement ADC	685,089	854,108	860,591	6,483
Retirement Offset Contribution	3,869	-	-	-
Risk Management Administration	27,708	26,516	25,569	(947)
Supplemental Pension Savings Plan	88,285	86,762	97,667	10,905
Unemployment Insurance	5,873	6,244	4,354	(1,890)
Workers' Compensation	23,627	45,089	8,188	(36,901)
Fringe Benefits Subtotal	\$ 1,267,658	\$ 1,494,504	\$ 1,447,434	\$ (47,070)
Total Personnel Expenditures			\$ 3,721,386	



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Fire-Rescue



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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, an air operations base, a communications center, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

In addition, Fire-Rescue houses the Emergency Medical Services (EMS) Program, which provides administration and oversight of all contracts that regulate EMS delivery in the City of San Diego, including the County Contract, the EMS Medical Director consultant contract, the ambulance services contract, and various other regional agreements. The EMS Program Manager works with internal and external stakeholders to ensure the City's EMS system is in compliance with State and County regulations and that the City's contractors are meeting the contractual obligations, such as ambulance response time standards. The City's EMS Medical Director provides clinical review and oversight of the clinical aspects of the 911/EMS services (such as dispatch protocols, quality assurance, and training programs) and personnel. The Paramedic Records and Subpoena Desk handles inquiries from the public, law enforcement, and the law firms seeking records and information about specific 911 calls and also handles witness subpoenas for City Fire and ambulance contractor crews.

The Department's mission is:

To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education, ensuring the protection of life, property, and the environment

Fire-Rescue

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units, notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and monitored to ensure response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Quickly and safely respond to all request for emergency service
- Put the resources in place to be able to save lives, property, and preserve the environment
- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

In order to provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires regular monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, the development and communication of budgetary priorities, and fiscally-sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and that monitoring of performance is conducted. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect
- Effectively manage the City's Emergency Medical Services contract

Goal 4: Develop and maintain a skilled fire-rescue workforce

As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs of, and provide exceptional service to, all segments of this diverse community, the Department must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to taxpayers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Cost/Loss Index (budget per capita + fire loss per capita)	\$157	<\$190	<\$190
2. Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wild land fires to under 3 acres when noticed promptly, and treat up to 5 medical patients at once	69%	69%	90%
3. Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires	69%	69%	90%
4. Percent of time ambulance response time complies with the citywide standards for all Priority Levels combined (1 – life threatening; 3 – urgent; and 4 – non-emergency)	97%	98%	90%
5. Percent of time the First Responder (SDFD only) meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in ≤8 minutes, 90% of the time)	86%	86%	90%
6. Percent of time total First Responder (including mutual aid) meets the response time goal for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in ≤8 minutes, 90% of the time)	86%	86%	90%
7. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:22M	0:17M	0:24M
8. Sworn firefighters per 1,000 population	0.65	0.65	0.71
9. Lifeguards per 1,000 population	0.11	0.11	0.11
10. Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (contract requirement is to arrive in ≤12 minutes, 90% of the time)	96%	98%	≥90%
11. Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (contract requirement is to arrive in ≤15 minutes, 90% of the time) ¹	100%	97%	≥90%
12. Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (contract requirement is to arrive in ≤30 minutes, 90% of the time) ¹	100	100%	≥90%

1. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.

Service Efforts and Accomplishments

Given the struggle to keep service levels high while coping with constrained revenues, there is pride and ongoing effort by Fire-Rescue employees to deliver the best customer service with currently available resources. Fires are

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being suppressed, beach rescues are being accomplished, and medical calls are being attended to with excellent patient care.

From July 1, 2013, through June 30, 2014, Fire-Rescue resources responded to 114,249 emergency incidents. Emergency incident types include fires, medical aids and transports, helicopter rescues, explosive device calls, hazardous materials, extrications, high-angle rescues, confined space rescues, cliff rescues, and boat and water rescues.

In Fiscal Year 2014, the San Diego Fire-Rescue Department (SDFD) continued to make progress with the Five-Year Implementation Plan adopted by Council to address the findings and recommendations of the Citygate Standards of Response Coverage Deployment Study. This study determined that additional Fire-Rescue resources were needed to meet the service delivery goals set by Council. The first year of the plan outlined eight recommendations, with two additional action steps identified by the Working Group. Of those 10, five have been completed, four are in process, and one is pending Deferred Capital 3 (DC3) bond funding. For the second year, there are two recommendations and five related action steps. Of those seven, two are fully funded and in process, three are funding requests in the Fiscal Year 2015 CIP budget, one is requested in the Fiscal Year 2015 General Fund budget, and one (a staffing request) has been pushed to the Fiscal Year 2016 General Fund budget. The third year required five action steps; all of these are waiting funding. Approximately \$30.0 million, in both CIP and General Fund budgets, has been allocated to meet these needs.

Delays in receiving DC3 bond funding has slowed forward progress on several anticipated projects. Other projects not affected by this delay continue to move forward. The temporary station in Skyline (Station 51) is slated to open in December 2014. The permanent station in Mission Valley (Station 45) is under construction currently at 25 percent completion. The new Bayside station (Station 2) is fully funded, and Civic San Diego is moving toward initiation of construction. The details on the temporary location are being worked out, and replacement station in Hillcrest (Station 5) should start demolition and reconstruction by the end of Calendar Year 2014. When DC3 bond funding is released, replacement fire stations in the City Heights (Station 17) and Point Loma (Station 22) areas will move forward. Ongoing planning, design, or project initiation will also benefit a majority of the City's current 47 fire stations, as well as Lifeguard Stations, including Quivira Point Headquarters, Mission Beach, Ocean Beach, and South Mission Beach. This work includes, but is not limited to, interior remodels, roof replacements, HVAC replacements, major plumbing repairs, emergency generator replacements, and replacement of aging roll-up garage doors. Several new fire stations identified as priority needs in the Citygate Standards of Response Coverage Deployment Study will receive partial funding to begin land acquisition and/or design. These include stations to serve the communities of Mid-City/City Heights (Home Avenue and Interstate 805), Skyline/Paradise Hills (Station 51), and University City (Station 50).

The San Diego Fire-Rescue Department managed a grant portfolio of approximately \$4.1 million in Fiscal Year 2014. This effort includes the application and award of a \$1.2 million grant to support a cooperative agreement with the Federal Emergency Management Agency (FEMA) to fund search-and-rescue efforts as part of the National Urban Search and Rescue (US&R) Program and to develop an interoperable communications network for public safety. The Lifeguard Division also applied for, and received, a grant from the California Department of Boating and Waterways (DBW) for \$80,000 to help replace one surf rescue/patrol boat, as well as an additional federal grant to hire one Lifeguard Sergeant Position as the Regional Maritime Emergency Response Planner to help address maritime disaster readiness.

The Department expended \$1.1 million in grant funds (Cal OES) for the Border Interoperability Demonstration Project. The Project's focus has been to establish training that identifies solutions that facilitate emergency communications along and across the border and ensure emergency response providers can communicate during natural disasters, acts of terrorism and other man-made disasters. The Department also received \$80,000 in grant funds (UASI) for the 4th Annual San Diego County Technical Rescue Drill. Over the last four years, the drill has challenged the Department's specialized rescue resources and identified equipment and training needs. The Department received \$100,000 from the California Fire & Rescue Training Authority (JPA) for conducting a mobilization exercise for the Respective US&R Task Force consistent with the Mobilization MOBEX Drill that takes place every four years. The drill provided training exercises in several specialized rescue areas for the Respective

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US&R Task Force and identified on-going equipment and training needs. Other notable grants include: \$1.3 million - Assistance to Firefighters Grant Field Ground Survival Training; \$367,000 – Digital Target Hazard Geo Mapping; \$227,000 – UASI Training, Equipment, and Planning; \$123,000 – Maritime Emergency Planning; and \$30,000 – preparing for Radiological and Nuclear Detection. The Department received more than \$600,000 from Cal OES and \$320,000 from Cleveland National for providing mutual aid to other agencies during Fiscal Year 2014. The Department also received \$467,000 in reimbursements for the Agreement to provide Hazardous Materials Incident Response Team (HIRT) during hazardous materials emergencies.

The Logistics Division is working diligently to provide for the facility, fleet, and supply needs of the Fire-Rescue Department. On the fleet side, five Type I fire engines, various staff and support vehicles, and three highly specialized response apparatus (one each for Hazardous Materials, Urban Search and Rescue, and Lifeguard cliff rescue responses) have been ordered from Fiscal Year 2014 funding. For Fiscal Year 2015, while not finalized, requests for funding include additional Type I engines, truck companies, Type III engines and an additional Hazardous Materials apparatus, along with other staff and support light vehicles. The Division's Equipment Supply Center provides for the critical equipment needs for the City's firefighters. Fiscal Year 2015 purchases will include personal protective equipment for three fire academies along with various replacement equipment purchases.

The Fire-Rescue Communications Division continued to provide dispatch services to a total of five municipalities. Technological advancements continue as the long-awaited Station Alerting project went live in the first of the 47 stations in January 2014. This state-of-the-art system replaces the City's antiquated 20-year-old system. It is reliably alerting responding units to their emergency incidents and features individual dorm alerting, unique tones for each unit type, recorded voice dispatch in the station, and LED speakers, which will light up dorms and hallways at night. This CIP-funded project has been installed in 36 of the 47 stations, with the remaining installations to be completed by the end of August 2014.

Through funding from the State's 911 office, Fire-Rescue has begun the process to upgrade its 911 phone system with a next generation system. This system will bring the latest technologies into the dispatch center and prepare the Department for the multimedia platforms of the future. In coordination with the San Diego Police Department and Lifeguards Division, the 911 phone systems will be networked together and provide a geo-diverse redundant system for disaster recovery purposes. Fire-Rescue continues to participate in regional grant-funded programs for Computer-Aided Dispatching (CAD), Geographic Information Systems (GIS)/Pre-Plans, and mapping projects. The Department also continues with the Request for Proposal (RFP) process for the Public Safety CAD system in conjunction with the San Diego Police Department. With the specifications nearly completed, it is expected that the RFP will be released in July, 2014 with a 3- to 5-year implementation timeframe.

As of June 30, 2014, over 23 million people visited City beaches. Lifeguards performed 5,299 water rescues, 4,282 medical aids, over 267,460 preventative actions, and 48 cliff rescues, and responded to 296 boating-related incidents.

The Lifeguard Division completed an RFP for a new multi-purpose rescue vessel (Fire Boat). The vessel is under construction and will be completed during Fiscal Year 2015. Additionally, Pierce Manufacturing has begun construction on a new Lifeguard cliff rescue vehicle in the spring of 2014 with its anticipated completion and delivery by the end of Calendar Year 2014. The contract with Toyota, to provide 34 emergency vehicles in exchange for certain specified marketing rights and benefits, expired in March 2014. The City and Toyota agreed to extend the agreement for two additional years. This will provide 34 replacement vehicles for the current fleet and extend the partnership with Toyota into the spring of 2016.

The Junior Lifeguard/Outreach Section, in partnership with the San Diego Junior Lifeguard Foundation, exceeded all expectations by reaching over 5,000 youth with the "Waterproofing San Diego" initiative, Learn-to-Swim-for-Free, and Bridge to the Beach/Pool Programs. Examples of this success include a Bridge to the Beach event in June 2014 serving over 500 students from King-Chavez and Hage elementary schools. Additionally, the Junior Guard Program assisted the Outdoor Outreach organization with providing a Bridge to the Beach day for their youth. Finally, the Junior Guard Program served over 1,400 youth during the summer program, instilling in kids, "Skills for Life." All these efforts provided citywide publicity for the Department's aquatic outreach, education, and drowning prevention efforts.

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In Fiscal Year 2014, the Lifeguard Division, as part of an ongoing review and evaluation of emergency and administrative operations, developed a Five-Year Needs Assessment. This was a collaborative effort involving input and review by the senior leadership team of the Lifeguard Division, as well as from Teamsters Local 911. Issues identified in this assessment will address staffing and equipment needs to strengthen emergency operations, administrative support, special operations, and lifeguard training. This Needs Assessment was presented to City Council in February 2014. Three elements of the Five-Year Needs Assessment were addressed in the Fiscal Year 2015 budget included funding for the conversion of the Carpenter Shed into a locker room and sleep quarters for members of the Boating Safety Unit (BSU); addition of one daily Lifeguard III 24-hour shift at the BSU; and addition of one Lifeguard III four days per week at Wind-n-Sea in the summer months and at the BSU in the non-summer months.

At mid-year, the Fire Prevention Bureau (FPB) became fully staffed for the first time in several years. Eight additional Fire Prevention Inspectors were hired to fill vacancies in Fire Company Inspection Program (FCIP) and Combustible Explosive and Dangerous Materials (CEDMAT). This staffing will result in additional revenue and increased cost recovery, as well as a review of fees in those sections. As a result of previous reductions in clerical personnel and the increase in inspection personnel, a request has been made for additional clerical support in Fiscal Year 2015. Brush and weed hazards abatement continues to be a priority for Council, and the FPB hopes to increase Code Compliance Officer staffing in future years.

In addition to routine training and on-the-job training being provided to the new inspectors, there has been a significant increase in training opportunities provided to all Fire Prevention personnel. Over the last two years, a total of 188 trainings have been provided, resulting in a marked increase from Fiscal Year 2012 FPB performance measures that were revised in Fiscal Year 2013 and implemented in Fiscal Year 2014. Data is collected from all sections (including OPS personnel conducting inspections), and, to date, one year of data has been collected. Information is recorded and evaluated on a monthly basis. Trends have been observed and reviewed and adjustments are made as necessary.

Code adoptions occur every three years and require extensive Department participation in State and local code review and development meetings, as well as coordination with the Development Services Department and the City Attorney. Adoption of the new California Fire Code and California Building Code is tentatively scheduled for Council in January 2015 and is necessary to ensure all State and local codes, regulations, and ordinances have been included for enforcement.

A total of 96 boxes of permanent fire inspection records dating from 2002 to 2009 were purged and processed for transfer to the City Clerk's archives. With the implementation of the FireRMS Inspection Management System in 2011, it is anticipated that the average number of paper records (approximately 12 boxes annually) will be reduced to 1-2 boxes annually. A review of the Fire-Rescue Department Records Retention and Disposition Schedule is in process with FPB records included. Approximately 1,170 requests for records searches were performed during the first half of Fiscal Year 2014, and 18,288 pieces of brush removal information were distributed on behalf of various City Council Districts.

FCIP completed 99 percent of inspections. At mid-year, CEDMAT completed 1,437 inspections with seven inspection personnel, which represents an increase of 7 percent from Fiscal Year 2013. Six new personnel were added to CEDMAT at mid-year, bringing the total to 13 inspectors. Additional staffing has significantly increased the number of inspections. Approximately 6,849 permits were generated by all sections in FPB.

Significant projects which required FPB participation included the following: Trolley expansions to UCSD and the University Towne Centre, opening of the new Central Library, Airport expansion and hazardous materials storage for the airport car rental facility, and SDG&E mobile fleet refueling issues. Significant citywide special events included Comic Con, Mardi Gras, Pride Parade, Rock N Roll Marathon, Thunderboats, PGA Golf Tournament, and numerous 4th of July fireworks events.

There were 13,702 initial brush inspection and 2,266 re-inspections performed. The inspection tracking and inspection mapping programs were both upgraded.

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The City has negotiated a one-year EMS contract with Rural Metro Ambulance through June 30, 2015, when the RFP process can be completed and a new contract be scheduled to begin July 1, 2015. In addition, the City's EMS Medical Director and EMS Program Manager represented the City's EMS System on a variety of collaborative efforts to improve EMS delivery and public health, including case managing of frequent users and disaster planning.

A comprehensive unit activity and incident response study was completed evaluating the impact of deploying Mobile Operation Detail (MOD) units in the Gaslamp area of downtown during peak times. A 60 to 90 day pilot program was initiated on June 21, 2014.

A new electric patient care report (ePCR) program was implemented for both first responders and ambulances using iPad hardware and more efficient software for improved reporting procedures.

San Diego Project Heartbeat (SDPHB) deployed approximately 420 new Automatic External Defibrillators in public locations/buildings, provided CPR familiarization training for approximately 450 citizens, and certified nearly 540 people in CPR.

The Resource Access Program (RAP) has continued to grow and further its working relationships with San Diego Police Department's Homeless Outreach Team and other social service providers in the county. RAP will begin participating in the Community Information Exchange (CIE) through established software collection applications and information networks in order to recognize and provide the most appropriate services for frequent 911 users.

The Records and Subpoena Desk processes approximately 70 records requests and 30 witness subpoenas per month.



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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	1,180.40	1,197.52	1,203.97	6.45
Personnel Expenditures	\$ 181,047,182	\$ 194,893,620	\$ 190,090,804	\$ (4,802,816)
Non-Personnel Expenditures	42,054,458	41,324,639	43,166,744	1,842,105
Total Department Expenditures	\$ 223,101,640	\$ 236,218,259	\$ 233,257,548	\$ (2,960,711)
Total Department Revenue	\$ 35,923,445	\$ 36,713,009	\$ 40,562,433	\$ 3,849,424

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administrative Operations	\$ 7,207,596	\$ 7,233,063	\$ 6,900,851	\$ (332,212)
Communications	11,146,852	12,026,844	11,656,045	(370,799)
Emergency Medical Services-Fire	448,092	617,058	612,697	(4,361)
Emergency Operations	160,582,698	169,122,582	164,608,400	(4,514,182)
Fire Prevention	5,583,401	7,272,716	5,815,944	(1,456,772)
Lifeguard Services	17,671,582	19,182,799	19,710,925	528,126
Logistics	3,188,900	5,222,757	3,126,274	(2,096,483)
Special Operations	1,853,529	2,001,487	6,102,265	4,100,778
Total	\$ 207,682,648	\$ 222,679,306	\$ 218,533,401	\$ (4,145,905)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administrative Operations	35.00	36.00	35.00	(1.00)
Communications	49.00	52.00	57.33	5.33
Emergency Medical Services-Fire	3.00	3.00	3.00	0.00
Emergency Operations	841.00	842.00	827.00	(15.00)
Fire Prevention	51.00	49.00	49.00	0.00
Lifeguard Services	145.40	161.52	161.64	0.12
Logistics	11.00	11.00	11.00	0.00
Special Operations	11.00	11.00	27.00	16.00
Total	1,146.40	1,165.52	1,170.97	5.45

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Two Fire Academies Addition of one-time personnel and non-personnel expenditures to support two additional fire academies during Fiscal Year 2015.	0.00	\$ 1,086,111	\$ -
Skyline Temporary Fire Station Adjustment to reflect the addition of personnel and non-personnel expenditures to support the operation of the Skyline Temporary Fire Station for six months in Fiscal Year 2015.	0.00	951,489	-
Vacation Pay-in-Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay-in-lieu.	0.00	700,000	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Fast Response Squad Program Addition of personnel and non-personnel expenditures to implement the Fast Response Squad Program.	0.00	599,000	-
Lifeguard Facility Improvement Addition of one-time, non-personnel expenditures for the conversion of a carpenter garage into a locker room and sleep facility for the members of the Boating Safety Unit.	0.00	500,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	495,134	-
Addition of Lifeguard Positions Addition of 4.00 Lifeguard 3s for the Lifeguard Division's Boating Safety Unit.	4.00	460,656	-
Personal Protective Equipment Adjustment to reflect the addition of non-personnel expenditures for the replacement of personal protective equipment.	0.00	441,000	-
Rescue Tools and Safety Equipment Adjustment to reflect the addition of non-personnel expenditures for the replacement of rescue tools and safety equipment.	0.00	277,403	-
Addition of Information Systems Analyst 2s Addition of 2.00 Information System Analyst 2s to maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.	2.00	198,980	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.55)	197,511	-
Addition of Lifeguard 3 Addition of 1.00 Lifeguard 3 at Windansea Beach for summer months and at the Boating Safety Unit during non-summer months.	1.00	115,163	-
Addition of Information Systems Analyst 3 Addition of 1.00 Information System Analyst 3 to conduct database analysis and maintain critical City computer systems, including the Computer Aided Dispatch (CAD) system.	1.00	107,248	-
Fire Vessel Repair Adjustment to reflect the addition of non-personnel expenditures for the emergency repair of one fire boat used by the Lifeguard Division	0.00	60,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(234,591)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(970,000)	(116,029)
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(9,131,009)	-
Service Authority for Freeway Emergencies (SAFE) Revenue Adjustment to reflect the one-time transfer of fund balance and an increase in ongoing revenue from the Pilot Helicopter Program Fund.	0.00	-	2,315,665
Emergency Medical Services Revenue Transfer Addition to reflect the transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Fund.	0.00	-	596,156
Urban Area Security Initiative Grant Revenue Adjustment to reflect the addition of revenue associated with Regional Maritime Emergency Preparedness Management that is reimbursable through the Urban Area Security Initiative Grant.	0.00	-	143,000
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	129,022
Total	5.45	\$ (4,145,905)	\$ 3,067,814

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 112,052,595	\$ 111,400,921	\$ 111,989,387	\$ 588,466
Fringe Benefits	63,242,147	78,041,537	73,112,647	(4,928,890)
PERSONNEL SUBTOTAL	175,294,742	189,442,458	185,102,034	(4,340,424)
NON-PERSONNEL				
Supplies	\$ 3,234,353	\$ 2,538,259	\$ 3,350,383	\$ 812,124
Contracts	13,769,040	13,100,703	14,790,798	1,690,095
Information Technology	3,220,929	2,950,584	3,420,181	469,597
Energy and Utilities	3,832,156	5,052,014	4,787,662	(264,352)
Other	130,129	154,660	154,660	-
Transfers Out	6,583,510	7,103,571	5,149,627	(1,953,944)
Capital Expenditures	207,495	1,029,449	499,121	(530,328)
Debt	1,410,295	1,307,608	1,278,935	(28,673)
NON-PERSONNEL SUBTOTAL	32,387,906	33,236,848	33,431,367	194,519
Total	\$ 207,682,648	\$ 222,679,306	\$ 218,533,401	\$ (4,145,905)

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Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 11,985,320	\$ 18,635,703	\$ 16,413,921	\$ (2,221,782)
Licenses and Permits	391,173	448,700	411,000	(37,700)
Other Revenue	924,698	1,019,957	646,000	(373,957)
Property Tax Revenue	685	-	-	-
Rev from Federal Agencies	-	218,000	500,000	282,000
Rev from Other Agencies	641,797	136,029	163,000	26,971
Transfers In	10,064,530	3,508,374	8,900,656	5,392,282
Total	\$ 24,008,203	\$ 23,966,763	\$ 27,034,577	\$ 3,067,814

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	1.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	41,861
20000024	Administrative Aide 2	6.00	6.00	7.00	42,578 - 51,334	292,530
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	303,430
20000075	Assistant Fire Marshal	1.00	1.00	0.00	82,722 - 100,110	-
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	114,113
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	124,696
20000119	Associate Management Analyst	2.00	3.00	3.00	54,059 - 65,333	191,426
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	-
20000224	Building Service Technician	1.00	1.00	1.00	33,322 - 39,666	-
20000539	Clerical Assistant 2	13.00	13.00	13.00	29,931 - 36,067	454,705
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	310,933
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	-
20001189	Deputy Fire Chief	8.00	8.00	8.00	46,966 - 172,744	841,724
90000386	Dispatcher 2 - Hourly	0.00	0.00	2.33	37,440 - 45,178	87,235
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000446	Fire Battalion Chief	26.00	26.00	26.00	82,722 - 100,110	2,598,262
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000449	Fire Captain	209.00	209.00	209.00	70,970 - 85,904	17,078,750
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	164,998
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	6.00	47,424 - 57,262	277,234
20000460	Fire Dispatcher	33.00	35.00	35.00	41,246 - 49,795	1,468,355
20000454	Fire Engineer	198.00	198.00	198.00	61,589 - 74,464	13,753,704
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	219,959
20000457	Fire Fighter 2	339.00	339.00	339.00	52,520 - 63,378	17,695,701

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001245	Fire Fighter 3	66.00	66.00	66.00	55,141 - 66,539	4,058,879
20000066	Fire Helicopter Pilot	6.00	6.00	6.00	70,970 - 85,904	339,581
20000475	Fire Prevention Inspector 2	16.00	16.00	18.00	61,589 - 74,464	807,462
20000476	Fire Prevention Inspector 2-Civilian	11.00	11.00	10.00	61,589 - 74,464	666,825
20000477	Fire Prevention Supervisor	3.00	2.00	2.00	70,970 - 85,904	85,904
20000478	Fire Prevention Supervisor-Civilian	2.00	3.00	3.00	70,970 - 85,904	255,154
20000290	Information Systems Analyst 2	4.00	4.00	6.00	54,059 - 65,333	238,784
20000292	Information Systems Analyst 2	0.00	1.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	2.00	2.00	3.00	59,363 - 71,760	202,883
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000536	Intermediate Stenographer	1.00	1.00	1.00	32,094 - 38,813	38,813
90000603	Lifeguard 1 - Hourly	46.40	59.52	54.64	33,758 - 40,560	2,031,360
20000606	Lifeguard 2	59.00	59.00	59.00	49,150 - 59,488	3,295,107
20000619	Lifeguard 3	13.00	13.00	18.00	54,184 - 65,541	1,122,953
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	120,461
20000604	Lifeguard Sergeant	17.00	19.00	19.00	59,363 - 71,739	1,328,734
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000599	Marine Safety Captain	0.00	1.00	1.00	86,133 - 103,958	90,397
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	326,622
20000445	Motive Service Technician	1.00	1.00	1.00	34,195 - 40,976	40,976
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	83,574
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	44,210
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	197,581
20000761	Project Officer 1	1.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.00	1.00	1.00	76,794 - 92,851	92,851
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	52,707
20000869	Senior Account Clerk	0.00	1.00	1.00	36,067 - 43,514	41,558
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	87,028
20000400	Senior Drafting Aide	0.00	0.00	1.00	44,429 - 53,706	-
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	65,333
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	73,561
	'D' Div Pay					48,108
	Air Operations Pay					88,752
	Airport Transfer					68,161
	Annual Pump Testing					83,757
	Battalion Medical Off					88,655
	Bilingual - Dispatcher					8,736

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Bilingual - Regular					23,296
	Bilingual Pay Fire					151,191
	Breathing Apparatus Rep					43,352
	Cliff Rescue Inst Pay					31,457
	Dispatch Cert Pay					4,362
	Dispatcher Training					6,234
	Dive Team Pay					73,326
	EMS Speciality Pay					80,114
	Emergency Medical Tech					5,408,723
	Explosive Ord Sqd					83,474
	Fire Admin Assign					638,454
	Hazardous Mat. Squad					198,652
	Hose Repair					82,473
	K-9 Handler Fire					8,018
	Ladder Repair					91,019
	Metro Arson Strike Team					23,883
	Night Shift Pay					71,081
	Overtime Budgeted					26,747,867
	Paramedic Pay					2,095,254
	Paramedic Splty Pay					534,795
	Small Eq Repair					40,057
	Split Shift Pay					4,362
	Star Team Paramedic					62,184
	Termination Pay Annual Leave					1,156,394
	Urban Search & Rescue					247,706
	Vacation Pay In Lieu					700,000
FTE, Salaries, and Wages Subtotal		1,146.40	1,165.52	1,170.97		\$ 111,989,387

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,665,015	\$ 1,967,530	\$ 1,602,134	\$ (365,396)
Flexible Benefits	6,216,235	8,400,234	9,510,186	1,109,952
Insurance	87,391	-	-	-
Long-Term Disability	426,308	395,841	251,190	(144,651)
Medicare	1,384,124	943,230	1,085,951	142,721
Other Post-Employment Benefits	6,467,970	6,434,471	6,266,178	(168,293)
Retiree Medical Trust	869	536	1,106	570
Retirement 401 Plan	2,925	2,144	2,967	823
Retirement ADC	38,491,987	51,712,404	46,119,278	(5,593,126)
Retirement DROP	418,291	416,104	451,019	34,915
Retirement Offset Contribution	136,187	-	-	-
Risk Management Administration	1,036,011	976,357	978,251	1,894
Supplemental Pension Savings Plan	1,002,198	760,145	1,546,704	786,559
Unemployment Insurance	214,970	210,026	143,808	(66,218)
Unused Sick Leave	(10)	-	-	-

Fire-Rescue

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Workers' Compensation	5,691,678	5,822,515	5,153,875	(668,640)
Fringe Benefits Subtotal	\$ 63,242,147	\$ 78,041,537	\$ 73,112,647	\$ (4,928,890)
Total Personnel Expenditures			\$ 185,102,034	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fire and Lifeguard Facilities Fund	\$ 878,864	\$ 1,426,431	\$ 1,425,931	\$ (500)
Total	\$ 878,864	\$ 1,426,431	\$ 1,425,931	\$ (500)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (500)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(500)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (500)	\$ (500)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 73	\$ -	\$ -	\$ -
Contracts	15,738	46,212	46,212	-
Transfers Out	863,052	1,380,219	1,379,719	(500)
NON-PERSONNEL SUBTOTAL	878,864	1,426,431	1,425,931	(500)
Total	\$ 878,864	\$ 1,426,431	\$ 1,425,931	\$ (500)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Transfers In	\$ 892,617	\$ 1,380,219	\$ 1,379,719	\$ (500)
Rev from Money and Prop	1,189	-	-	-
Total	\$ 893,806	\$ 1,380,219	\$ 1,379,719	\$ (500)

Fire-Rescue

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fire/Emergency Medical Services Transport Program Fund	\$ 13,961,546	\$ 11,516,495	\$ 12,702,437	\$ 1,185,942
Total	\$ 13,961,546	\$ 11,516,495	\$ 12,702,437	\$ 1,185,942

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Emergency Medical Services	33.00	31.00	32.00	1.00
Total	33.00	31.00	32.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Emergency Medical Services Revenue Transfer Addition to transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund to the General Fund.	0.00	\$ 596,156	\$ -
Overhead Expenditures Adjustment to reflect the addition of non-personnel expenditures for overhead costs associated with paramedic rotations.	0.00	592,349	-
Emergency Medical Services Contract Administration Transfer Transfer of 1.00 Paramedic Coordinator, associated non-personnel expenditures, and revenue from the Administration Department to the Fire-Rescue Department's Emergency Medical Services Division.	1.00	424,095	382,141
Emergency Medical Services Vehicles Adjustment to reflect the addition of vehicle usage, assignment and fuel expenses for vehicles assigned to the Emergency Medical Services (EMS) staff.	0.00	81,935	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	79,472	-
Field Training Instructors Adjustment to reflect the addition of personnel expenditures for Field Training Instructors and San Diego Project Heartbeat Instructors.	0.00	78,855	-
Webpage Development Adjustment to reflect the addition of non-personnel expenditures for professional services to address San Diego Project Heartbeat webpage development needs.	0.00	75,000	-
Public Access Defibrillator Program Addition of non-personnel expenditures for supplies and equipment, and revenue associated with the City's Public Access Defibrillation/CPR Program.	0.00	35,770	344,902

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Personal Protective Equipment Adjustment to reflect the addition of non-personnel expenditures for the purchase and replacement of protective equipment for members of the Mobile Operations Detail (MOD) team.	0.00	20,800	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,606	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(100,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(700,096)	-
San Diego Project Heartbeat Program Revenue Adjustment to reflect revised revenue projections for the San Diego Project Heartbeat Program.	0.00	-	55,315
Total	1.00	\$ 1,185,942	\$ 782,358

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 3,465,595	\$ 3,117,093	\$ 3,221,220	\$ 104,127
Fringe Benefits	2,192,807	2,206,789	1,641,092	(565,697)
PERSONNEL SUBTOTAL	5,658,402	5,323,882	4,862,312	(461,570)
NON-PERSONNEL				
Supplies	\$ 146,028	\$ 41,450	\$ 100,627	\$ 59,177
Contracts	1,302,148	1,013,951	1,896,364	882,413
Information Technology	97,622	64,167	143,639	79,472
Energy and Utilities	-	-	28,688	28,688
Other	46,568	42,710	42,710	-
Transfers Out	6,681,808	4,797,035	5,394,797	597,762
Capital Expenditures	28,970	233,300	233,300	-
NON-PERSONNEL SUBTOTAL	8,303,144	6,192,613	7,840,125	1,647,512
Total	\$ 13,961,546	\$ 11,516,495	\$ 12,702,437	\$ 1,185,942

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 10,430,040	\$ 10,770,000	\$ 11,552,358	\$ 782,358
Other Revenue	296	-	-	-
Rev from Money and Prop	29,383	-	-	-
Total	\$ 10,459,719	\$ 10,770,000	\$ 11,552,358	\$ 782,358

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 42,578
20001189	Deputy Fire Chief	1.00	1.00	1.00	46,966 - 172,744	140,296
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	31,907
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	4.00	4.00	70,970 - 85,904	343,616
20000457	Fire Fighter 2	14.00	14.00	14.00	52,520 - 63,378	887,292
20000496	Paramedic 2	9.00	5.00	5.00	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	0.00	0.00	1.00	23,005 - 137,904	90,000
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	60,736
20001126	Quality Management Coordinator	2.00	2.00	2.00	23,005 - 137,904	201,666
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	68,286
	EMS Speciality Pay					4,295
	Emergency Medical Tech					136,205
	Fire Admin Assign					53,696
	Overtime Budgeted					519,816
	Paramedic Pay					33,258
	Termination Pay Annual Leave					40,044
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		33.00	31.00	32.00		\$ 3,221,220
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 56,928	\$ 62,572	\$ 30,685		\$ (31,887)
	Flexible Benefits	196,015	254,534	369,108		114,574
	Long-Term Disability	12,850	11,567	7,703		(3,864)
	Medicare	40,371	26,620	30,158		3,538
	Other	291,068	-	-		-
	Other Post-Employment Benefits	200,432	193,471	194,112		641
	Retirement ADC	1,102,598	1,394,612	605,712		(788,900)
	Retirement DROP	16,888	11,113	14,818		3,705
	Retirement Offset Contribution	314	-	-		-
	Risk Management Administration	32,758	29,357	30,304		947
	Supplemental Pension Savings Plan	39,558	25,785	132,455		106,670
	Unemployment Insurance	6,551	6,140	4,411		(1,729)
	Workers' Compensation	196,476	191,018	221,626		30,608
Fringe Benefits Subtotal		\$ 2,192,807	\$ 2,206,789	\$ 1,641,092		\$ (565,697)
Total Personnel Expenditures					\$	4,862,312

Junior Lifeguard Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Lifeguard Services	\$ 578,582	\$ 596,027	\$ 595,779	\$ (248)
Total	\$ 578,582	\$ 596,027	\$ 595,779	\$ (248)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Junior Lifeguard Program Expenditures	0.00	\$ 21,536	\$ -
Adjustment to reflect the addition of non-personnel expenditures for the Junior Lifeguard Program based on revised revenue projections.			
Non-Discretionary Adjustment	0.00	38	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(822)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	(21,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Revised Revenue	0.00	-	(248)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (248)	\$ (248)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 54,019	\$ 70,863	\$ 71,760	\$ 897
Fringe Benefits	40,019	56,417	54,698	(1,719)
PERSONNEL SUBTOTAL	94,038	127,280	126,458	(822)

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 23,095	\$ 43,043	\$ 22,043	\$ (21,000)
Contracts	448,523	425,632	447,168	21,536
Energy and Utilities	60	72	72	-
Transfers Out	2,098	-	38	38
Capital Expenditures	10,768	-	-	-
NON-PERSONNEL SUBTOTAL	484,544	468,747	469,321	574
Total	\$ 578,582	\$ 596,027	\$ 595,779	\$ (248)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 550,997	\$ 596,027	\$ 595,779	\$ (248)
Other Revenue	10,721	-	-	-
Total	\$ 561,718	\$ 596,027	\$ 595,779	\$ (248)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$59,363 - \$71,760	\$ 71,760
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FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 71,760
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	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
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Fringe Benefits

Employee Offset Savings	\$ 1,664	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	5,953	7,701	8,079	378
Long-Term Disability	316	384	247	(137)
Medicare	860	1,041	1,041	-
Other Post-Employment Benefits	5,157	6,241	6,066	(175)
Retirement ADC	23,105	34,158	33,785	(373)
Risk Management Administration	819	947	947	-
Supplemental Pension Savings Plan	1,428	2,153	2,153	-
Unemployment Insurance	161	204	141	(63)
Workers' Compensation	555	1,435	86	(1,349)

Fringe Benefits Subtotal	\$ 40,019	\$ 56,417	\$ 54,698	\$ (1,719)
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Total Personnel Expenditures			\$ 126,458	
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Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 229,788	\$ 214,870	\$ 218,979
TOTAL BALANCE AND RESERVES	\$ 229,788	\$ 214,870	\$ 218,979
REVENUE			
Safety Sales Tax	\$ 892,617	\$ 1,380,219	\$ 1,379,719
Interest and Dividends	1,189	–	–
TOTAL REVENUE	\$ 893,806	\$ 1,380,219	\$ 1,379,719
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,123,594	\$ 1,595,089	\$ 1,598,698
OPERATING EXPENSE			
Administrative Services	\$ 15,812	\$ 46,212	\$ 46,212
Debt Service Payment - Bond Principal	340,000	685,000	700,000
Debt Service Payment - Bond Interest	523,052	695,219	679,719
TOTAL OPERATING EXPENSE	\$ 878,864	\$ 1,426,431	\$ 1,425,931
TOTAL EXPENSE	\$ 878,864	\$ 1,426,431	\$ 1,425,931
BALANCE	\$ 244,730	\$ 168,658	\$ 172,767
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,123,594	\$ 1,595,089	\$ 1,598,698

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,596,988	\$ 2,193,857	\$ 1,190,960
Continuing Appropriation - CIP	400,000	400,000	400,000
TOTAL BALANCE AND RESERVES	\$ 5,996,988	\$ 2,593,857	\$ 1,590,960
REVENUE			
EMS SD Airport Agreement	\$ 610,982	\$ 750,000	\$ 751,000
EMS Revenues	9,819,057	10,020,000	10,801,358
Reimbursements Between Funds/Depts	296	-	-
Interest on Pooled Investments	29,383	-	-
TOTAL REVENUE	\$ 10,459,719	\$ 10,770,000	\$ 11,552,358
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 16,456,707	\$ 13,363,857	\$ 13,143,318
OPERATING EXPENSE			
Personnel Expenses	\$ 5,658,402	\$ 5,323,882	\$ 4,862,312
Non-Personnel Expenses	1,592,366	1,274,386	2,212,028
Transfer Out	6,681,808	4,684,927	5,394,797
Capital Expenses	28,970	233,300	233,300
TOTAL OPERATING EXPENSE	\$ 13,961,546	\$ 11,516,495	\$ 12,702,437
TOTAL EXPENSE	\$ 13,961,546	\$ 11,516,495	\$ 12,702,437
RESERVES			
Continuing Appropriation - CIP	\$ 400,000	\$ 400,000	\$ 400,000
TOTAL RESERVES	\$ 400,000	\$ 400,000	\$ 400,000
BALANCE	\$ 2,095,160	\$ 1,447,362	\$ 40,881
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 16,456,707	\$ 13,363,857	\$ 13,143,318

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 853,083	\$ 837,605	\$ 870,960
TOTAL BALANCE AND RESERVES	\$ 853,083	\$ 837,605	\$ 870,960
REVENUE			
Junior Lifeguard Program Tuition	\$ 561,718	\$ 596,027	\$ 595,779
TOTAL REVENUE	\$ 561,718	\$ 596,027	\$ 595,779
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,414,801	\$ 1,433,632	\$ 1,466,739
OPERATING EXPENSE			
Personnel Expense	\$ 94,038	\$ 127,280	\$ 126,458
Non Personnel Expense	484,544	468,747	469,321
TOTAL OPERATING EXPENSE	\$ 578,582	\$ 596,027	\$ 595,779
TOTAL EXPENSE	\$ 578,582	\$ 596,027	\$ 595,779
BALANCE	\$ 836,219	\$ 837,605	\$ 870,960
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,414,801	\$ 1,433,632	\$ 1,466,739

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Gas Tax Fund



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Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2015, gas tax revenues have been allocated to support four departments and divisions: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and for project financial reporting.



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Gas Tax Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	20,899,152	20,738,091	20,078,259	(659,832)
Total Department Expenditures	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)
Total Department Revenue	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Gas Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Gas Tax Fund	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)
Total	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ (659,832)	\$ (659,832)
Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2015 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.			
Total	0.00	\$ (659,832)	\$ (659,832)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 4,425,174	\$ 4,928,928	\$ 5,084,928	\$ 156,000
Energy and Utilities	179,629	-	-	-
Other	7,165	-	-	-
Transfers Out	16,287,183	15,809,163	14,993,331	(815,832)
NON-PERSONNEL SUBTOTAL	20,899,152	20,738,091	20,078,259	(659,832)
Total	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 137,554	\$ 248,520	\$ 173,520	\$ (75,000)
Charges for Services	727	-	-	-
Other Revenue	76,720	-	-	-
Other Local Taxes	20,409,170	20,489,571	19,904,739	(584,832)
Transfers In	103,261	-	-	-
Total	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259	\$ (659,832)

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,844,248	\$ 1,646,467	\$ 4,457,579
Continuing Appropriation - CIP	11,791,467	2,721,307	1,809,090
TOTAL BALANCE AND RESERVES	\$ 13,635,715	\$ 4,367,774	\$ 6,266,668
REVENUE			
Gas Tax - Section 2105	\$ 6,050,627	\$ 6,493,113	\$ 6,611,304
Gas Tax - Section 2106	4,742,440	4,309,267	5,149,923
Gas Tax - Section 2107	9,596,103	9,667,191	8,123,512
Gas Tax - Section 2107.5	20,000	20,000	20,000
Interest Earnings	62,206	100,000	25,000
Lease Revenue - Gas Tax	36,727	28,450	28,450
Other Land/Building Leases	38,620	120,070	120,070
Miscellaneous	180,707	-	-
TOTAL REVENUE	\$ 20,727,431	\$ 20,738,091	\$ 20,078,259
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,363,146	\$ 25,105,865	\$ 26,344,927
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 9,070,160	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 9,070,160	\$ -	\$ -
OPERATING EXPENSE			
Administration - Comptroller	\$ 23,567	\$ 95,000	\$ 95,000
Economic Development - MADs	31,601	24,961	28,961
Park & Recreation - MADs	1,268,498	1,081,957	1,148,863
Park & Recreation - Street Median Maintenance Program	571,811	774,382	930,382
Transportation & Storm Water - Street Division	14,987,084	14,702,245	13,815,507
Transportation & Storm Water - Transp. Eng. Operations Division	4,016,591	4,059,546	4,059,546
TOTAL OPERATING EXPENSE	\$ 20,899,152	\$ 20,738,091	\$ 20,078,259
TOTAL EXPENSE	\$ 29,969,312	\$ 20,738,091	\$ 20,078,259
RESERVES			
Continuing Appropriation - CIP	\$ 2,721,307	\$ 2,721,307	\$ 1,809,090
TOTAL RESERVES	\$ 2,721,307	\$ 2,721,307	\$ 1,809,090
BALANCE	\$ 1,672,527	\$ 1,646,467	\$ 4,457,578
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,363,146	\$ 25,105,865	\$ 26,344,927

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Human Resources



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Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, Reasonable Accommodations, Citizen Assistance Program, and the City's Volunteer Program. Each independent program serves a specific purpose to help ensure that the goals of the Department's mission statement are met in an efficient and exceptional manner.

The Labor Relations Office (LRO) provides guidance and policy advice to the Mayor and management on labor and employment issues, such as the meet-and-confer process with labor organizations, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. LRO handles all unclassified position recruitments and reasonable accommodations interactive processes; prepares the annual Salary Ordinance; and develops and presents training for employment-related matters, diversity awareness, and other various employee relation issues.

The Employee Learning and Development (ELD) Section of the Department delivers relevant training to enhance overall organizational and employee excellence. Courses facilitated by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, and Sexual Harassment Prevention. ELD is also the administrator for the Learning Solutions Module, which manages and tracks all training activities citywide.

The City's Volunteer Program involves numerous activities spanning several City departments that support a variety of community projects in order to better serve the City and special populations. The Human Resources Department's oversight of the Program allows for greater outreach and communication efforts citywide, as well as efficiency in providing necessary information and training for City staff and volunteers.

The Human Resources Department oversees the Citizens' Assistance operation of the City Information Center in the lobby of the City Administration Building (CAB). The primary purpose of the Citizens' Assistance program is to maintain an Internet information resource database, schedule use of CAB lobby for displays, administer the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and perform as-needed ombudsman services for citizens and visitors.

Human Resources

The Department's mission is:

To provide a connection between management and employees in an effort to enhance morale, productivity and high employee retention by supporting an innovative and diverse workforce that efficiently delivers fiscally sound, high-quality services to the community and positively reflects on the City of San Diego

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all employee bargaining matters while establishing and promoting collaborative and effective labor-management relationships within the City to ensure a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process
- Maintain awareness of changes to, and trends in, labor codes and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between recognized employee organizations and management
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors
- Encourage management to use Labor Relations for assistance with relevant issues
- Support cultural proficiency and inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Maximize the appropriate use of volunteers throughout the City through effective public outreach and staff training efforts

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and update the City's Volunteer Manual for City departments
- Provide annual trainings for departmental volunteer supervisors
- Provide timely and effective coordination of volunteer interests and City opportunities
- Develop positive partnerships with local volunteer organizations

Human Resources

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Frequency of Labor Management Committee meetings held annually	6:1 ¹	6:1 ¹	5:1 ¹
2. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	90%	100%	100%
3. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%
4. Number of hours in which training was conducted	900	1,000	1,200
5. Percent of unclassified recruitments Department responsibilities completed within 45 days	100%	100%	100%
6. Number of volunteers	33,505	27,583	28,000
7. Percent of Public Record Act requests completed within mandated timeline	75%	84%	100%

1. Ratio refers to number of meetings per fiscal year per Labor Management Committee.

Service Efforts and Accomplishments

In Fiscal Year 2014, the Human Resources' programs and activities facilitated meetings between City management and employees, provided employee trainings, and performed community outreach as highlighted below.

Human Resources/Labor Relations Office

- Reached formal agreements with all six recognized employee organizations on successor five-year MOUs for Fiscal Year 2014 through Fiscal Year 2018
- Successfully processed over 62 unclassified recruitments citywide
- Successfully led several meet-and-confer meetings citywide
- Established a Reasonable Accommodations Office to train departments and participate in all interactive processes
- Launched a public website that promotes open government by providing employee organization agreements and other employment benefits information
- Provided several trainings to departments on meet-and-confer responsibilities and contracting-out protocols

Employee Learning & Development

- Completed six 7-day Supervisors Academies, training over 150 City supervisors on critical skills, such as communication, conflict management, teamwork, and leadership
- Delivered multiple open courses on a variety of topics available to employees from all City departments, including Reasonable Accommodations, New Hire Orientations, customer services, Supervisors Academies, and performance and conduct management
- Partnered with the Public Utilities Department (PUD) Employee Training Division to deliver more than 20 training classes on various topics to PUD employees at their facilities
- Continued to provide training coordination and data entry support for more than 25 City departments that do not have dedicated training staff
- Completed biennial, State-mandated Sexual Harassment Prevention training for all City supervisors, leads, and unclassified staff

Human Resources

City Volunteer Program

- Launched the Citywide Volunteer website to provide the public with information regarding available volunteer opportunities citywide and outreach for department opportunities
- Established a Citywide Volunteer Committee to provide training, increase volunteer outreach efforts, and develop a volunteer recognition program and citywide volunteer database
- Launched an online volunteer inquiry process in April and vetted over 1,600 community inquires, including individuals, students and groups to available department volunteer opportunities
- Assisted with project development, coordination, and supervision of large group community service volunteer events in Library and Park and Recreation departments
- Served as liaison to local community colleges, universities, and high schools regarding volunteer work readiness and community service programs with City departments
- Assisted Departments with vetting new "one time" and ongoing volunteer opportunities in Police, Fire Rescue, Library, Transportation & Storm Water, Park and Recreation, PUD, and Public Works departments
- Hosted a recognition event and press conference in April during Volunteer Recognition Week to honor the most "celebrated" volunteers serving in department volunteer programs

Citizen's Assistance Office

- Answered 10,877 phone calls
- Coordinated 43 lobby displays
- Opened 728 route slips, closed 810, and has 60 in process at time of reporting

Human Resources

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	16.00	18.00	19.75	1.75
Personnel Expenditures	\$ 1,952,767	\$ 2,776,328	\$ 2,770,492	\$ (5,836)
Non-Personnel Expenditures	231,090	214,534	358,532	143,998
Total Department Expenditures	\$ 2,183,857	\$ 2,990,862	\$ 3,129,024	\$ 138,162
Total Department Revenue	\$ 2,500	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Human Resources	\$ 2,183,857	\$ 2,990,862	\$ 3,129,024	\$ 138,162
Total	\$ 2,183,857	\$ 2,990,862	\$ 3,129,024	\$ 138,162

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Human Resources	16.00	18.00	19.75	1.75
Total	16.00	18.00	19.75	1.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citizens' Assistance Program Transfer of the Citizens' Assistance Program from the Administration Department to the Human Resources Department.	3.00	\$ 270,465	\$ -
Management and Leadership Academies Adjustment to reflect the addition of non-personnel expenditures for consultant services to design and conduct Management and Leadership Academies.	0.00	130,000	-
Support for Citywide Staff Training Adjustment to reflect the addition of non-personnel expenditures for Sexual Harassment Prevention Training licenses and other required staff trainings.	0.00	40,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.75	23,192	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,626	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(3,577)	-

Human Resources

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(9,250)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(30,194)	-
Human Relations Commission and Citizens' Review Board Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.	(2.00)	(288,100)	-
Total	1.75	\$ 138,162	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,184,173	\$ 1,624,459	\$ 1,646,562	\$ 22,103
Fringe Benefits	768,595	1,151,869	1,123,930	(27,939)
PERSONNEL SUBTOTAL	1,952,767	2,776,328	2,770,492	(5,836)
NON-PERSONNEL				
Supplies	\$ 24,183	\$ 44,192	\$ 35,511	\$ (8,681)
Contracts	58,322	44,750	197,870	153,120
Information Technology	83,014	54,055	50,478	(3,577)
Energy and Utilities	22,813	18,500	17,500	(1,000)
Other	12,664	16,652	14,813	(1,839)
Transfers Out	30,093	36,385	42,360	5,975
NON-PERSONNEL SUBTOTAL	231,090	214,534	358,532	143,998
Total	\$ 2,183,857	\$ 2,990,862	\$ 3,129,024	\$ 138,162

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Other Revenue	\$ 2,500	\$ -	\$ -	\$ -
Total	\$ 2,500	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 49,005
20000119	Associate Management Analyst	1.00	0.00	1.00	54,059 - 65,333	63,700
20000137	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20001168	Deputy Director	1.00	1.00	2.00	46,966 - 172,744	244,000

Human Resources

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001220	Executive Director	1.00	1.00	0.00	46,966 - 172,744	-
90001073	Management Intern - Hourly	0.00	0.00	0.75	24,274 - 29,203	21,902
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	66,768 - 80,891	80,891
20001234	Program Coordinator	1.00	4.00	3.00	23,005 - 137,904	235,454
20001222	Program Manager	6.00	6.00	6.00	46,966 - 172,744	555,650
20000779	Public Information Specialist	0.00	0.00	2.00	32,968 - 39,811	78,030
20001253	Secretary to Labor Relations	1.00	1.00	1.00	16,827 - 105,518	65,000
20000312	Senior Department Human Resources Analyst	0.00	1.00	0.00	59,363 - 71,760	-
20000015	Senior Management Analyst	1.00	0.00	0.00	59,363 - 71,760	-
21000177	Trainer	0.00	1.00	1.00	54,059 - 65,333	65,333
	Overtime Budgeted					797
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		16.00	18.00	19.75		\$ 1,646,562
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 26,181	\$ 46,088	\$ 37,163	\$ (8,925)	
	Flexible Benefits	107,768	156,103	156,245	142	
	Insurance	158	-	-	-	
	Long-Term Disability	6,719	8,629	5,572	(3,057)	
	Medicare	15,846	21,585	21,157	(428)	
	Other Post-Employment Benefits	89,227	112,338	115,254	2,916	
	Retiree Medical Trust	190	288	475	187	
	Retirement 401 Plan	668	1,154	900	(254)	
	Retirement ADC	422,292	669,378	671,270	1,892	
	Retirement DROP	3,294	3,294	-	(3,294)	
	Retirement Offset Contribution	426	-	-	-	
	Risk Management Administration	14,249	17,046	17,993	947	
	Supplemental Pension Savings Plan	65,178	78,307	85,976	7,669	
	Unemployment Insurance	3,425	4,583	3,188	(1,395)	
	Workers' Compensation	12,972	33,076	8,737	(24,339)	
Fringe Benefits Subtotal		\$ 768,595	\$ 1,151,869	\$ 1,123,930	\$ (27,939)	
Total Personnel Expenditures					\$ 2,770,492	



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Infrastructure/Public Works



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Infrastructure/Public Works



Branch Description

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary, as well as staff of the Office of ADA Compliance & Accessibility, which is comprised of 1.00 FTE Disability Services Coordinator/Executive Director, 1.00 FTE Project Officer II, 1.00 FTE Project Assistant, 1.00 FTE Administrative Aide II, and 0.35 FTE Administrative Aide I.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch that includes the following:

- Environmental Services
- Office of ADA Compliance & Accessibility
- Public Utilities
- Public Works
- Transportation & Storm Water

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Office of ADA Compliance & Accessibility is responsible for ensuring that every City-operated or -funded facility, program, service, and activity is accessible and usable by people with disabilities in accordance with all federal, state, and local codes and laws, including the Americans with Disabilities Act (ADA).

The Public Utilities Department manages the City's water and wastewater infrastructure system and ensures reliable delivery of related services and compliance with all applicable regulatory requirements. Department functions are funded primarily through the Water and Wastewater Enterprise Funds and include the following four branches: Business Support, Water Quality, Distribution and Collection, and Strategic Programs.

Infrastructure/Public Works

The Public Works Department is comprised of the Contracting, Engineering & Capital Projects (E&CP), and General Services divisions. Contracting is responsible for the Capital Improvement Program's (CIP) procurement, construction, and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. The core mission of General Services is to provide the most efficient and effective direct support to other City departments, enabling the provision of critical public services.

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leading efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performing traffic and transportation system engineering; managing the Utilities Undergrounding Program; and planning and coordinating work in the public right-of-way.

The Infrastructure/Public Works Branch's mission is:

To provide the City of San Diego with oversight of the City's public works services, which protect public safety and enhance the quality of life for all

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent of annual ADA project list completed	11%	20%	20%
2. Number of ADA complaints received	97	135	135
3. Percent of ADA complaints completed	47%	52%	52%
4. Number of trainings/presentations planned and provided	9	1 ¹	15 ¹
5. Number of instances where technical assistance was provided on ADA	173	161	161

1. The number of trainings/presentations declined in Fiscal Year 2014 due to a temporary decrease in staffing. However, the Office anticipates the number to rise in Fiscal Year 2015 with the hiring of additional staff.

Service Efforts and Accomplishments

The Office of ADA Compliance and Accessibility provides oversight on ADA projects to ensure access to City facilities and public rights-of-way that have both short- and long-term benefits for people of all ages with disabilities. The Office offers ongoing technical assistance on ADA requirements and disability issues through trainings, onsite accessibility surveys, policy recommendations, and guidance regarding alternate formats and effective communication efforts. The Office intakes and manages all disability-related complaints from the public regarding access to City facilities, public right-of-way, and programs, services, and activities.

In addition, the Office supports the Mayor's Committee on Disability which consists of nine members appointed by the Mayor. Its purpose is to advise the Mayor on disability issues and compliance under ADA as it applies to State and local governments including issues of access to City buildings, programs, services, and activities.

The Mayor's Committee on Disability (Committee) makes recommendations to Office staff on issues relating to the City's annual ADA projects to ensure that people with disabilities have equal access to City facilities, the public right

Infrastructure/Public Works

of way, and equal opportunity to benefit from all their programs, services, and activities. The Office provides the Committee with presentations on ADA construction projects that are being planned or designed and provides monthly reports to the Committee.

Committee members serve on one of two working subcommittees. The first, the Policy Sub-Committee, reviews and provides recommendations on City policies, procedures, and administrative regulations as appropriate. The second, the Access Sub-Committee, reviews and provides recommendations on architectural designs for new construction, alterations, intersections, and other City projects in reference to ADA and its potential impact on people with disabilities.

In Fiscal Year 2014, the Office of ADA Compliance & Accessibility accomplished the following:

- Completed three ADA facility improvement projects funded in prior years:
 - Council District 2 – Neil Good Day Center
 - Council District 8 – Vista Terrace Pool
 - Council District 9 – Colina Del Sol Recreation Center
- Completed 17 ADA public right-of-way projects:
 - 8 accessible pedestrian signal projects at various locations in CD 1, 4, 5, 6 and 7
 - 2 missing sidewalk projects in CD 3 and 4
 - 7 curb ramp projects at various locations in CD 2, 4, 5, 6, 7 and 8
- Surveyed 131 facilities and intersections
- Reviewed 182 construction documents
- Conducted 130 onsite inspections
- Responded to 903 disability-related calls and e-mails
- Responded to 161 technical assistance questions regarding ADA and disability
- Staffed 8 Mayor’s Committee on Disability monthly meetings
- Received and resolved the following complaints:
 - 135 ADA complaints received
 - 106 complaints resolved (includes complaints received in prior years)



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Infrastructure/Public Works

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	4.38	4.37	7.35	2.98
Personnel Expenditures	\$ 426,600	\$ 542,505	\$ 1,081,479	\$ 538,974
Non-Personnel Expenditures	68,891	84,958	462,275	377,317
Total Department Expenditures	\$ 495,491	\$ 627,463	\$ 1,543,754	\$ 916,291
Total Department Revenue	\$ 18,087	\$ 15,116	\$ 123,135	\$ 108,019

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Infrastructure/Public Works	\$ 495,491	\$ 627,463	\$ 970,208	\$ 342,745
Office of ADA Compliance & Accessibility	-	-	573,546	573,546
Total	\$ 495,491	\$ 627,463	\$ 1,543,754	\$ 916,291

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Infrastructure/Public Works	4.38	4.37	3.00	(1.37)
Office of ADA Compliance & Accessibility	0.00	0.00	4.35	4.35
Total	4.38	4.37	7.35	2.98

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Management Reorganization Addition of 1.00 Deputy Chief Operating Officer and 1.00 Executive Secretary and associated non-personnel expenditures to implement the Improvement to Government Operations Plan approved by City Council.	2.00	\$ 433,427	\$ -
Enterprise Asset Management Adjustment to reflect the addition of non-personnel expenditures for the Enterprise Asset Management project.	0.00	371,160	-
Addition of Asset Manager Position Addition of 1.00 Program Manager (Asset Manager) and revenue to support citywide infrastructure asset management initiatives.	1.00	155,012	103,135
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.02)	2,185	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,113	-

Infrastructure/Public Works

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(5,956)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(41,650)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	20,000
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	-	(15,116)
Total	2.98	\$ 916,291	\$ 108,019

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 252,233	\$ 310,301	\$ 658,614	\$ 348,313
Fringe Benefits	174,367	232,204	422,865	190,661
PERSONNEL SUBTOTAL	426,600	542,505	1,081,479	538,974
NON-PERSONNEL				
Supplies	\$ 2,386	\$ 5,180	\$ 377,465	\$ 372,285
Contracts	25,247	23,603	33,578	9,975
Information Technology	23,730	20,059	14,103	(5,956)
Energy and Utilities	2,938	6,345	7,414	1,069
Other	5,362	19,900	17,900	(2,000)
Transfers Out	9,227	8,871	10,815	1,944
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	68,891	84,958	462,275	377,317
Total	\$ 495,491	\$ 627,463	\$ 1,543,754	\$ 916,291

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 18,085	\$ 15,116	\$ 123,135	\$ 108,019
Other Revenue	2	-	-	-
Total	\$ 18,087	\$ 15,116	\$ 123,135	\$ 108,019

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1 - Hourly	0.38	0.37	0.35	\$36,962 - \$44,533	\$ 15,586
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334

Infrastructure/Public Works

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	59,155 - 224,099	200,000
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	84,999
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	52,666
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	90,000
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	69,722
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	92,851
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		4.38	4.37	7.35		\$ 658,614
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
Employee Offset Savings		\$ 3,328	\$ 4,689	\$ 13,002	\$ 8,313	
Flexible Benefits		21,088	25,035	50,956	25,921	
Long-Term Disability		1,493	1,673	2,261	588	
Medicare		4,096	3,186	9,550	6,364	
Other Post-Employment Benefits		21,507	24,964	42,462	17,498	
Retirement ADC		101,079	142,972	259,023	116,051	
Retirement DROP		-	-	2,832	2,832	
Retirement Offset Contribution		762	-	-	-	
Risk Management Administration		3,454	3,788	6,629	2,841	
Supplemental Pension Savings Plan		12,628	17,903	28,652	10,749	
Unemployment Insurance		760	888	1,294	406	
Workers' Compensation		4,172	7,106	6,204	(902)	
Fringe Benefits Subtotal		\$ 174,367	\$ 232,204	\$ 422,865	\$ 190,661	
Total Personnel Expenditures					\$ 1,081,479	



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Internal Operations



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Branch Description

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch that includes the following departments:

- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

The Human Resources Department supports all Mayoral departments with a focus on labor law compliance and aiding departments to understand and implement applicable collective bargaining agreements. Working in coordination with the City Attorney's Office, the Human Resources Department conducts meet and confer sessions and negotiates with all labor bargaining organizations. The Department also provides services regarding Employee Learning and Development and the City's Volunteer Program.

The Department of Information Technology (DoIT) is responsible for providing strategic technology direction; developing and implementing IT operational policies and standards; managing multimillion-dollar contracts for IT services with three primary service providers; providing support for citywide technologies and applications (e.g., SAP, websites, and public safety radio communications), managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (ITBLG); and coordinating major citywide activities, including IT customer relationship management, IT procurement, and the citywide IT budget.

The Purchasing & Contracting Department is responsible for administering approximately \$38 million of the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. In addition, the Department includes the City's Equal Opportunity Contracting Program, the Living Wage Program, and the Prevailing Wage Program.

Internal Operations

The Real Estate Assets Department manages the City's real estate portfolio, which includes 3,800 properties comprising approximately 120,000 acres and over 500 leases generating over \$77.0 million annually. In addition, the Department directs the operations of the Concourse and Parking Garages, QUALCOMM Stadium, and PETCO Park and operates the City's airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Internal Operations Branch's mission is:

To provide efficient and effective services that support the mission-critical services of City departments

Internal Operations

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	1.50	1.50
Personnel Expenditures	\$ -	\$ -	\$ 375,450	\$ 375,450
Non-Personnel Expenditures	-	-	12,767	12,767
Total Department Expenditures	\$ -	\$ -	\$ 388,217	\$ 388,217
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Internal Operations	\$ -	\$ -	\$ 388,217	\$ 388,217
Total	\$ -	\$ -	\$ 388,217	\$ 388,217

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Internal Operations	0.00	0.00	1.50	1.50
Total	0.00	0.00	1.50	1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Management Reorganization Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary and associated non-personnel expenditures to implement the Improvement to Government Operations Plan as approved by the City Council.	1.50	\$ 385,450	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,767	-
Total	1.50	\$ 388,217	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 226,333	\$ 226,333
Fringe Benefits	-	-	149,117	149,117
PERSONNEL SUBTOTAL	-	-	375,450	375,450
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 1,250	\$ 1,250
Contracts	-	-	4,750	4,750
Energy and Utilities	-	-	1,000	1,000
Other	-	-	3,000	3,000

Internal Operations

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Transfers Out	-	-	2,767	2,767
NON-PERSONNEL SUBTOTAL	-	-	12,767	12,767
Total	\$ -	\$ -	\$ 388,217	\$ 388,217

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	\$59,155 - \$224,099	\$ 200,000
20000924	Executive Secretary	0.00	0.00	0.50	43,555 - 52,666	26,333
FTE, Salaries, and Wages Subtotal		0.00	0.00	1.50		\$ 226,333

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 6,263	\$ 6,263
Flexible Benefits	-	-	11,906	11,906
Long-Term Disability	-	-	779	779
Medicare	-	-	3,282	3,282
Other Post-Employment Benefits	-	-	9,099	9,099
Retirement ADC	-	-	106,557	106,557
Risk Management Administration	-	-	1,421	1,421
Supplemental Pension Savings Plan	-	-	6,903	6,903
Unemployment Insurance	-	-	446	446
Workers' Compensation	-	-	2,461	2,461
Fringe Benefits Subtotal	\$ -	\$ -	\$ 149,117	\$ 149,117
Total Personnel Expenditures			\$ 375,450	

Library



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Department Description

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,138 periodical subscriptions, 1.6 million government documents, and over 265,295 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create welcoming environments that encourage discovery and are a source of civic pride

Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately sized library system
- Improve library facilities and their accessibility

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Goal 2: Provide free and open access to materials and resources that meet the needs of San Diego's vibrant communities

Having a well managed library collection ensures that a diverse range of books and other media are readily available to patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Assure the collection meets the needs of customers
- Improve access to library materials

Goal 3: Engage the community through innovative and inspiring library programs and services

Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs and interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system

Maintaining the necessary funding and resources is essential to the operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Foster an organizational culture that supports teamwork, creativity, and innovation

Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher-performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization structure for the Department
- Encourage career development and advancement

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Annual circulation per capita	5.24	5.11	5.11
2. Annual attendance at adult programs	128,020	182,010	195,000
3. Annual attendance at juvenile programs	241,036	267,078	275,000
4. Number of patrons signed up to use the Internet on a Library computer	2,048,264	2,128,537	2,128,537
5. Percent of satisfaction with staff customer service delivery	92%	89%	92%
6. Number of annual operating hours	77,073	79,614	92,209
7. Annual Library circulation per 1,000 residents	6,956	6,878	6,878
8. Total Library hours per week:			
• Central Library	49	49	54
• Branch Libraries	1,564	1,564	1,770

Service Efforts and Accomplishments

The Library is a popular destination and is heavily used due to the variety of innovative and stimulating programs and services offered. In Fiscal Year 2014, the San Diego Public Library system had 6.8 million items loaned, 2.1 million Internet signups, 4.3 million online database searches conducted, and 6.1 million visitors. More than 182,010 adults and more than 267,078 juveniles attended programs, and there were more than 10 million virtual visits through the Library website. The Fiscal Year 2015 budget, which was proposed by Mayor Faulconer and adopted by City Council, funds an additional 203 hours of library service hours per week citywide, restores core branch library hours to 48 hours per week for the first time since 2003, and strategically expands library services on weekends. The Library is aggressively filling positions to staff restored service hours to better serve the multiple needs of the community and provide more access to the City's cultural resources that enrich people's lives.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program, which serves as a model for the country, is transforming the lives of adult learners by giving them the skills and love of reading that will serve them for a lifetime. In Fiscal Year 2014, the Program had 345 volunteers serving 435 adult learners, 111 families with 192 children, and 179 students in the Diamond Excellence in Education Partnership (DEEP) Summer Readers Future Leaders program at Chollas Meade Elementary. READ also delivered 1,921 books to Families for Literacy (FFL) families, and 1,151 books at outreach events and story times in the Logan Heights, Valencia Park, City Heights, and Serra Mesa communities. READ also gave 479 books to participants in the DEEP Summer Readers Future Leaders program. One of the highlights of the year was the READ/San Diego's 26th Annual Recognition Dinner and Awards event. A total of 325 guests celebrated the accomplishments of the learners and the generosity of the volunteers.

Adult Programming

For the last seven years, the Library has partnered with KPBS on *One Book, One San Diego*, which encourages residents to join others in the shared experience of reading the same book. The program encourages participation in

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related events, discussions of the ideas raised by *One Book, One San Diego*, and examination of how these ideas connect with the participants' daily lives.

In 2013, the *One Book, One San Diego* selection was *Caleb's Crossing* by Pulitzer Prize winning novelist Geraldine Brooks. Set in 1660s Martha's Vineyard, *Caleb's Crossing* depicts the encounter of two very different cultures and is the true story of the first American Indian to graduate from Harvard University. *One Book*-related programs included two author events with a total attendance of 825. Over 2,500 people attended 24 other related programs, lectures, and exhibits. Three special exhibits at the Central Library, which explored themes of women's life and indigenous cultures covered in *Caleb's Crossing*, were viewed by over 60,000 people. The 2014 *One Book* selection is *Monstress: Short Stories* by San Diego native Lysley Tenorio. This book was selected from more than 800 nominations submitted by San Diego County residents, representing 350 different titles. *Monstress* will kick off in early October 2014 with a series of headlining events featuring the author.

The 48th year of the Local Authors Exhibit produced the largest turnout ever for the fifth consecutive year with over 375 local authors and co-authors furnishing over 400 book titles, including 60 in e-book format published in 2013 and reflecting the diversity of San Diego's population and equally diverse scope of interest. The Exhibit's online component featured more than 200 participants and offers additional information about the authors and their works. The subjects range from biography, business, fiction, poetry, immigrant stories, and San Diego history. The Central Library and several branch libraries are hosting numerous book talks featuring participating local authors who shared their work with larger audiences of readers. The call for submissions for the 49th Annual Local Author Exhibit for books published in 2014 by local authors will be made in the fall of 2014.

There were four other high-profile exhibits. *A Moral Earthquake* tells the story of the San Diego women who worked to get California women the right to vote in 1911. *A Voyage to Health* explores the recent revival of the ancient arts of navigation and voyaging that first brought the people of Hawaii to their island homes. *Literature of Prescription: Charlotte Perkins Gilman and the 'Yellow Wall-Paper'* highlights the story behind artist and writer Charlotte Perkins Gilman's indictment in the 1890s of the medical profession and the social conventions restricting women's professional and creative opportunities. A *National Public Works Week* (NPWW) exhibit recognized and applauded the contribution of public works professionals who are dedicated to improving the City's quality of life: planning, building, managing, operating, and maintaining San Diego communities.

Children's Programming and Grants

The Library's popular Summer Reading Program, now in its 91st year, has encouraged more than one million children and teens to discover and cultivate reading as a recreational activity. The theme for the 2013 Summer Reading Program was "Reading is So Delicious!" and the results mirrored that theme. By the end of the summer, the number of registrants included 23,892 children and 4,138 teens. Participants read more than 350,000 books. The 28,000 participating children and teens read for a total of more than 278,000 hours (the equivalent of 11,600 days). Additionally, more than 46,000 people attended nearly 900 Summer Reading events. The 92nd Summer reading program, with the theme "Paws to Read," is off to a strong start in the summer of 2014 and is incorporating an Instagram contest and a Padres "Reading All-Stars" Program to help encourage student participation. Participating in a statewide drive "Paws to Give" to benefit animal welfare organization, the Library has formed a partnership with the San Diego Humane Society to support the Project KEPPT Program (Keeping Every Person & Pet Together). Over 1,200 donated items of cat and dog food, new toys, used clean towels, grooming supplies, and pet litter are expected to be collected to benefit over 200 animals.

The Library is offering "Lunch at the Library" summer meals and programming designed to provide nourishment and help prevent summer learning loss for 150 children and teens at three library locations: Logan Heights, Malcolm X, and New Central libraries. This project is in collaboration with the San Diego Unified School District, the California Summer Meal Coalition (CSMC), and California Library Association (CLA), which aims to keep California's kids healthy, fed, and engaged during the summer months when school is out.

MobileStories: Teen Citizen Journalists in Action was a 2011 grant for \$76,988 sponsored by Library Services and Technology Act (LSTA) in partnership with the Media Arts Center of San Diego. In 2012, 2013, and 2014, this

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innovative program brought together 261 underserved teens to use mobile cell phone technology to deliver stories for and about their families and community in positive ways using this technology. The youth learned how to use library resources, interview techniques, and technology to create journalistic videos about topics of importance to them. Many of their videos were posted online and shared with others, which taught the students the power of civic engagement, the value of community awareness, and how to effectively share their unique perspective using technology. A compilation of youth videos created during this program was archived and screened at a March 2013 Latino Film Festival to share with a broader audience.

In 2014, the San Diego Public Library continued to join forces with the San Diego Unified School District on an innovative *Raising a Reader* Program to increase the literacy and educational success of students. The Program includes providing librarians to speak at Parent Teacher Groups at thirteen elementary schools. At those meetings, the librarians highlight the Library's services and resources for students, including *Got Homework! We've Got Help* free online tutoring and research assistance and the *READ/San Diego* Adult and Family Literacy Services. For kindergarten through second grade students, librarians developed a Library-Graded Book List in English and targeted languages (based on school demographics). Also included in the program is a Library Card Campaign for kindergarten students in 13 participating elementary schools and class visits to the Central Library and five select branch libraries.

The San Diego Public Library received \$50,000 (in Fiscal Year 2013) and \$25,000 (in Fiscal Year 2014) from Target to improve parent/caregiver knowledge and understanding of the importance of reading to their children and modeling family reading at home to help encourage their children to become proficient emerging readers. Parents were introduced to the myriad of free programs and services available at the public library (such as online tutoring and homework help for students in grades K–12; story time and read aloud; workshops in various languages; and *READ/San Diego* and Families for literacy adult literacy programs) that can benefit the entire family. Through giveaway books to each child who attended Parent Learning Nights, families started to build home libraries, an important tool to build strong reading skills and family reading time. The Target *Parent Learning Nights and Days @ the Library* has touched over 3,500 participating families with young readers at six library locations who were also encouraged to obtain library cards and make visits to the library as a part of their family routine.

In 2013, San Diego New Central Library received \$35,000 from CVS Caremark Charitable Trust to provide a friendly, inclusive atmosphere with technology, furniture, and resources geared to children ages 0–12 at the *Binford I CAN Too! Center*. Although not yet complete, the Center will meet the needs of children with disabilities by providing touch screens, text-to-speech software, text magnifying software, and other assistive equipment. An important component of the center is the *TAP*it*, which uses Touch Accessible Platform for Interactive Technology. *TAP*it* is the first ADA-compliant interactive learning station for children with disabilities that assists visual, auditory, and tactile learners. The space also will have ADA-compliant furniture, adaptive and sensory toys, Braille and audio books, and parenting resources.

The Valencia Park/Malcolm X Branch Library was awarded a *Book-To-Action* grant, which was funded through the California State Library and the California Center for the Book. The selected book was *Rich: A Dyamonde Daniel Book* written by children's author Nikki Grimes. The Library hosted a series of poetry writing with homeless students inspired by the author's work, and children from a local elementary school decorated and filled shoeboxes donated to students at Monarch School and Feed the Children. The final event was an author talk featuring Grimes and a healthy community meal prepared by a chef using local produce. The Library partnered with the Black Storytellers, Monarch School (a school for homeless youth), and Johnson Elementary School to bring the program to over 175 students.

In 2013, the San Diego Public Library received a \$100,000 grant from the American Library Association and the Financial Industry Regulatory Authority (FINRA) Foundation for SmartInvesting@yourLibrary, which it is continuing to implement. This program provides active-duty military, veterans, and their families with access to effective, unbiased financial education resources. It also empowers them to make smart financial decisions both for long-term investing and day-to-day money matters. In 2014, programs are being held near military installations and housing. Resource fairs are also being held.

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For the second time, the California State Library has funded a program to offer a Veterans Resource Center stationed at the Point Loma/Hervey Branch Library. The San Diego Public Library was one of three library systems in California chosen to pilot the program. The goal of the Center is to connect veterans to their benefits including health care, education, training, legal assistance, financial assistance, California Department of Veteran Affairs (CALVET) home loans, homeless resources, mental health services, California free waiver for dependents, resources for women and minority veterans, and veteran business ownership resources. Funding also paid for books, chromebooks, laptop and printers.

For the third year, under the leadership of staff at the San Diego Public Library, the Serra Cooperative Library System wrote and received a \$19,250 grant to host a 2-day binational library conference. Each year, organizations from across California, Baja California, and other parts of Mexico come together to collaborate, discuss, and exchange ideas about different library public service approaches. Other partners involved in planning the conferences have included LIBROS, Reforma, San Diego State University, Friends of the Logan Heights Library, San Diego County Library, Imperial Valley Library, and ABIBAC (Baja California Library Association). For the first two years, the conference was held at the Logan Heights Branch Library. The 2012 conference had 100 participants and 2013 had 110 participants. The third conference, *Seguimos Creando Enlaces III: A Baja & Southern California Conference to Expand Library Borders*, was held at the new Central Library at the Joan A Irwin Jacobs Common. Conference participation grew by almost 80 percent from the second year with 188 participants. The focus of this year's conference was "Technology in Libraries and Early Learning as It Relates to Hispanic and Spanish-Speaking Library Customers." (For more information, see <http://creandoenlaces.org/>.) Like last year, video conferencing was used to maximize the number of participants locally from other parts of the United States and Mexico. To do so, the Creando Enlaces Committee formed new partnerships with Infopeople and CityTV, which helped increase virtual participation. Funding from the grant also supported presentations and activities at professional conferences, such as the California Library Association (CLA) and the American Library Association (ALA), that demonstrate project accomplishments.

The Library received the grant *Let's Talk About It: Muslim Journeys*, a follow-up to the grant award *Cultures Bookshelf: Muslim Journeys* received in 2012 from the National Endowment for the Arts and the American Library Association. A \$3,500 award accompanies the grant to organize related programs, including a mandatory scholar-led reading and discussion program designed to provide opportunities for informed discussion about the histories, faith, and cultures of Muslims around the world and in the United States. Systemwide in 2014, there were 20 related programs held with 721 people in attendance and five Muslim Journeys Bookshelf Exhibits viewed by 55,000 people.

The San Diego Public Library was awarded, by California Humanities, a \$15,000 California Reads public library grant to "bring Californians together to explore important topics through books that invite thoughtful community conversation." The theme of the statewide initiative is "War Comes Home" using the book *What It Is Like to Go to War* by Karl Marlantes. The Library is planning related programs during the grant activity period of September to December 2014.

Through a Library Services and Technology Act (LSTA) grant, San Diego Public Library was awarded \$95,800 to create an *IDEA (Innovation & Digital Expression Activity) Lab* at the new Central Library. This multimedia lab is a place to create, collaborate, and promote 21st century career readiness by exposing students to the latest tools and technologies. The Lab is a fusion between a maker station and a design lab, featuring 10 high-end computers. It offers software for graphic design, photo editing, architectural design, music production, video editing, and technology, such as multi-touch collaboration platforms and design tablets. In its first year, the IDEA Lab hosted nine e3 Civic High interns who were trained in multimedia software by the Library's partner, Media Arts San Diego. The interns also produced 11 of their own public workshops, in addition to six workshops taught by staff members and partners. Over 50 teens attended the 17 free workshops the Library offered. Makerbot 3-D printers are also available to create professional-quality prototypes and models.

The *Do Your Homework @ the Library Program* was proposed by Mayor Faulconer and adopted by the City Council in the Fiscal Year 2015 budget. This program, which will be implemented in the fall of 2014, will provide one-on-one assistance to targeted K-8 students from area schools with their school-assigned homework, as well as opportunities for skill development and reinforcement, for 36 weeks per school calendar year (Traditional and Year-Round as

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appropriate) at 18 libraries. A total of 14 hours per week (for 36 weeks) will be available to students at each library site. The mission of the program is to create a welcoming, accessible, safe, and supportive space in each of the 18 libraries where curriculum-aligned resources, technology, community partnerships, and volunteer service come together to support child development and academic success; where a student can work independently or with the assistance of the Learning Coordinator and/or the Homework Help Volunteers. A Learning Coordinator in each of the 18 libraries, with support from Homework Help Volunteers, will offer students out-of-school-time instruction in accessing and evaluating information to complete their class assignments, supporting Common Core Standards projects, as well as planning and implementing age-appropriate strategies and activities to assist children with homework assignments and learning in general. The program will capitalize on library equipment and staff, Wi-Fi access, and a wide array of print and digital resources for students, including the *HelpNow!* online tutoring program.

Library Facility Projects

The new \$185.0 million Central Library project, which was 30 years in the making, was completed within budget and opened in September 2013. There was a community-wide celebration on Saturday, September 28. The day featured a dedication ceremony and a family-oriented street festival with approximately 12,000 people in attendance. There were over 7,000 people who had a sneak peek look at first floor areas of the iconic new building before the Central Library fully opened to the public on September 30. This state-of-the-art center for literacy and learning is a model for public/private partnerships with more than \$65.0 million raised by the Library Foundation from private and corporate donors. With a charter high school, e3 Civic High, on two floors of the building, this is the first known public library in the country to have a high school in a major city library. With stunning views, large meeting spaces, collaborative study rooms, private reading alcoves, room to browse the entire collection, and plenty of access to technology, the new Central Library is quickly becoming one of the prime gathering spaces in the City.

In October 2012, the City Council approved a bond issuance for General Fund Capital Improvements, which includes funds for several library projects. The Skyline Hills Branch Library project was allocated \$5.0 million in addition to \$5.0 million allocated last year. This 15,000-square-foot library is a replacement of the existing facility. The total project cost is \$11.0 million, and it is now fully funded. It is anticipated that the project will begin construction in Fiscal Year 2015. The Mission Hills–Hillcrest Branch Library project was allocated \$2.0 million, which was in addition to \$1.0 million previously funded from the Uptown Urban Community Fund. Approximately \$10.0 million has been pledged for this project, which takes it closer to construction. The new San Ysidro Branch Library project was allocated \$3.0 million in addition to \$1.8 million previously allocated. Discussions with the San Ysidro School District and community have occurred concerning the location of the project.

Additionally, the current 8,200-square-foot San Carlos Branch Library is slated to be replaced by a new 25,000-square-foot facility. The cost for the project is \$20.5 million with \$8.5 million in additional funds needed to build the project.

Several branch refurbishment projects were completed Fiscal Year 2014:

- The exterior of the Carmel Valley Branch Library was painted thanks to partial funding from City Council District 1.
- Thanks to funding by EDCO, the Mountain View/Beckwourth Branch Library received exterior and interior painting along with new furniture and a new HVAC system.
- The southern wall at the Rancho Peñasquitos Branch Library was repaired due to a car collision.
- The Pacific Beach/Taylor Branch Library circulation desk was refurbished with a new custom-made acrylic countertop; the sides were repaired with new laminate material over plywood; and a section was lowered to meet ADA requirements.
- The Scripps Miramar Ranch Branch Library parking lot was repainted.
- New air conditioning units were installed at the Allied Gardens/Benjamin Branch Library.
- The roof and HVAC units at the San Ysidro Branch Library were replaced.
- The Carmel Valley Branch Library received a generous donation of \$50,000 for new carpet and furniture.
- The Rancho Bernardo Branch Library implemented a Radio Frequency Identification (RFID) system for faster checkout and processing of library materials.

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- Thanks to funds from Council District 3, the University Heights Branch Library received a new service desk.

In Fiscal Year 2015, to provide improved internet access for the community, the Clairemont Branch Library is creating an open computer lab by installing additional twelve new Internet computers, tables, and chairs.

Friends of the Library continue to support their branch libraries with funds for such projects as re-carpeting, painting, more programs, and materials for the collections. The Friends of the Library and the Library Foundation continue to meet the Matching Fund goal of \$1.0 million per year in donations and fundraising for libraries.

Special Events Spaces for Rent

Whether it is for a business meeting, a wedding, or holiday party, the new San Diego Central Library @ Joan A Irwin Jacobs Common has many highly desirable special event spaces for rent including:

- The new 350-seat-capacity Auditorium with floor-to-ceiling doors that open to expand seating into the Garden Courtyard;
- The 46-person Mary Hollis Clark Conference Center, which is a flexible space that can be accessed after library hours;
- The Lobby, which is a 3-story grand entrance to the library, features a dramatic gravity arch and is a desirable location for after-hour events;
- The Helen Price Reading Room, which has been called “The People’s Penthouse,” is an airy 3-story inspiring glass room under the dome with panoramic views of the bay and the City;
- The 9th floor Shiley Special Events Suite, which has stunning views of San Diego Bay and Petco Park, accommodates 500 people standing, 333 lecture, and 216 dining. Rental includes access to the catering kitchen, serving area, and adjacent Epstein Bay View Terrace and Sunset View Terrace;
- The museum-quality Art Gallery, which holds 60 people and showcases the work of San Diego’s best artists;
- The Valerias Sculpture Garden, an open-area, ivy-covered garden adjacent to the Art Gallery, is ideal for special gatherings; and
- The Qualcomm Dome Terrace with sweeping views of San Diego Bay and the city.

These larger gathering spaces are in high demand. Since before opening through the end of Fiscal Year 2014, there were more than 90 events and 12,000 in attendance. Every weekend through the remainder of 2014 is booked with reservations into 2016 and interest into 2017. Types of events already held include major author talks, business meetings, awards assemblies, holiday galas, weddings, bar mitzvahs, concerts, and cocktail receptions. For more information, see www.sandiegolibrary.org/specialevents.

Technology

As a 21st century library, technology is increasingly used by the Library to fulfill the community's information needs and help bridge the digital divide. Across the whole library system, there are 1,100 public access workstations available with 293 computers at the Central Library and 807 computers at branch libraries. Additionally, there are 249 mobile devices at the Central Library available for public use onsite and staff mobile device use has increased as well. In 2014, 2.1 million customers signed up to use the Internet, and 4.3 million database searches were conducted in the Library's 110 databases.

The Library's eCollection, which includes eBooks, eAudiobooks, and eVideos, has continued to be extremely popular. Based on the overwhelming positive response in 2014, the Library held 152 eReader clinics and eAudiobook clinics with 713 attendees to help people learn how to use their devices.

With the approval of the Mayor and City Council and seed funding received from City Council District 6, San Diego Public Library joined the Circuit at the end of Fiscal Year 2013. The Circuit is a system that allows library users from participating libraries to quickly borrow books from other San Diego Circuit libraries, including both academic and

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public libraries. Becoming an active member in the Circuit allows the San Diego Public Library to offer its patrons access to the vast print collections of other Circuit libraries. There is no fee for patrons opting to use this service, provided that materials are returned on time and in good condition. In Fiscal Year 2014, the San Diego Public Library had strong use of the Circuit with 15,292 items sent to Circuit member libraries and 5,768 items received from Circuit member libraries.

In Fiscal Year 2014, the San Diego Public Library demonstrated its role in the community as a technology facilitator, assisting library users with the growing connection between technology and the creation and dissemination of information. The Library leveraged partnerships with other organizations to provide 57 technology-related classes, programs, and workshops at the Central Library attended by 1,649 patrons of all ages. The classes and workshops provide an informal environment for students to learn a range of technology, such as basic computer skills, how to use the autoCAD program to create 3D designs, and programming Raspberry Pi credit card-sized computers and Arduino microcontrollers to make interactive objects more accessible. Since December 2013, the volunteer-run 3D printing lab has assisted 4,916 library patrons with how to use 3D printing technology. For many of the patrons, it was the first time they had ever seen a 3D printer in action. Through the generous support of the Central Friends of the Library, 3D printing costs were available for free to patrons. The Central Library also played an important role in the maker movement in San Diego, including having a booth at the first-ever San Diego Mini Make Faire and hosting monthly “Maker Meetups” and a 3D Printing Club. The Library partnered with Fab Lab San Diego to host a series of “Micro-Maker Faires” with a Mobile Fablab/Makerspace on loan from MIT. The Mobile Fablab was equipped with a laser cutter, computer-controlled cutting mill and router, a 3D printer, and other modern fabrication tools. The San Diego Public Library was the only library in the country to have the Mobile Fablab onsite and available for public use. Two months later, the Mobile Fablab was in Washington D.C. for the first-ever White House Maker Faire.

The Library uses technology to meet increased demands of the public and improve efficiencies. In the new Central Library, the backbone of the telecommunication network is a Gigabit Passive Optical Network (GPON). This fiber optic architecture allows for future growth in high bandwidth transmission and supports next-generation services. There are separate high-speed broadband networks for public and staff use. It also supports Voice Over IP (Internet Protocol), which transmits voice over a single broadband connection and reduces communication and infrastructure costs. There was a 30–40 percent capital expenditure savings by installing GPON instead of traditional copper-based architecture.

Radio Frequency Identification (RFID) materials tagging is being used in the new Central Library for more efficient materials handling. The book return at the Lobby’s Customer Service desk uses an automated conveyor system to transport returned materials to a back office area and sort them for quick return to the collection. RFID processing speeds up checkout and reduces staff time required to ready materials for re-shelving.

A new PC reservation system was implemented on 159 public access computers at the new Central Library when it opened. This new automated system has an intuitive public interface. Automating the system has reduced staff time needed to sign up patrons. It also gives patrons the flexibility and freedom to sign up for a computer when and where they want to use it. The second phase of the PC reservation system implementation will be rolled out in branches on 686 computers.

The Library implemented a new pay-for-print/copy system at the new Central Library, which allows library patrons to print color and black-and-white copies from the Library’s public computers. Implementation in branches was completed in February 2014.

Volunteers

The Library has a long history of using volunteers to leverage limited resources. Volunteers are an integral part of the Library's operations. They help free up library staff members to provide direct service to library patrons. The volunteers play crucial roles as literacy tutors, computer lab assistants, storytime readers, docents, book shelvees, homework assistants, arts and crafts instructors, library gifts processors, display coordinators, book detailers, general program assistants, and more. The Library's 2014 volunteer statistics show that 4,260 volunteers donated 115,226 hours of service to the Central Library and branch libraries, with a total value of almost \$2.6 million to the City. There

Library

was an estimated 800 additional volunteers donating more than 36,000 hours to boards and commissions and the READ San Diego Literacy Program for an additional value to the City of approximately \$812,000.

Community

The community recognizes the great value of their libraries and the staff that serve them as reflected by the almost 90 percent satisfaction rating with customer service delivery in the last customer survey. The Library will continue to look for innovative and cost-effective ways to offer quality services to the San Diego community.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	408.06	410.93	434.52	23.59
Personnel Expenditures	\$ 27,360,889	\$ 30,495,346	\$ 31,661,189	\$ 1,165,843
Non-Personnel Expenditures	11,977,277	13,316,571	13,837,259	520,688
Total Department Expenditures	\$ 39,338,166	\$ 43,811,917	\$ 45,498,448	\$ 1,686,531
Total Department Revenue	\$ 1,183,514	\$ 4,125,753	\$ 4,125,753	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Branch Libraries	\$ 18,802,277	\$ 20,557,812	\$ 27,825,796	\$ 7,267,984
Central Library	17,006,360	19,976,934	14,308,214	(5,668,720)
Library Administration	3,529,529	3,277,171	3,364,438	87,267
Total	\$ 39,338,166	\$ 43,811,917	\$ 45,498,448	\$ 1,686,531

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Branch Libraries	279.53	279.56	289.75	10.19
Central Library	114.53	117.37	130.27	12.90
Library Administration	14.00	14.00	14.50	0.50
Total	408.06	410.93	434.52	23.59

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Library Service Hours Expansion Addition of 16.19 FTE positions to support expanded service hours at all San Diego Public Library locations.	16.19	\$ 1,506,495	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	729,240	-
After-School Program Addition of 2.00 Librarian 2s, 4.90 FTE non-standard hour positions, and associated non-personnel expenditures for the Do Your Homework @ the Library after-school program.	6.90	501,016	-
Addition of Custodian Staff Addition of 4.00 Custodian 2s offset by a decrease in contractual cost for janitorial services.	4.00	(572)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(1,016)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(1.00)	(118,020)	-
Reduction of Library Aides Reduction of 2.50 Library Aides that have remained vacant since Fiscal Year 2012, resulting in no service level impact.	(2.50)	(125,878)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(306,270)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(498,464)	-
Total	23.59	\$ 1,686,531	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 15,982,143	\$ 17,511,567	\$ 18,379,822	\$ 868,255
Fringe Benefits	11,378,746	12,983,779	13,281,367	297,588
PERSONNEL SUBTOTAL	27,360,889	30,495,346	31,661,189	1,165,843
NON-PERSONNEL				
Supplies	\$ 3,022,143	\$ 2,563,767	\$ 2,608,322	\$ 44,555
Contracts	2,735,669	4,522,483	4,435,432	(87,051)
Information Technology	2,336,270	1,573,673	1,267,403	(306,270)
Energy and Utilities	1,750,258	2,465,728	2,883,324	417,596
Other	113,844	104,225	112,750	8,525
Transfers Out	1,945,494	1,917,619	2,375,952	458,333
Capital Expenditures	-	15,000	-	(15,000)
Debt	73,599	154,076	154,076	-
NON-PERSONNEL SUBTOTAL	11,977,277	13,316,571	13,837,259	520,688
Total	\$ 39,338,166	\$ 43,811,917	\$ 45,498,448	\$ 1,686,531

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 992,894	\$ 1,370,500	\$ 1,177,753	\$ (192,747)
Fines Forfeitures and Penalties	2,171	3,000	3,000	-
Other Revenue	37,923	1,991,103	2,025,000	33,897
Rev from Money and Prop	-	638,000	620,000	(18,000)
Rev from Other Agencies	-	123,150	300,000	176,850
Transfers In	150,526	-	-	-
Total	\$ 1,183,514	\$ 4,125,753	\$ 4,125,753	\$ -

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	3.00	\$31,491 - \$37,918	110,198
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	42,252
20000024	Administrative Aide 2	4.00	4.00	5.00	42,578 - 51,334	244,424
20000048	Assistant Management Analyst	4.00	4.00	4.00	44,470 - 54,059	162,177
90000048	Assistant Management Analyst - Hourly	0.00	0.00	4.90	44,470 - 54,059	217,905
20000132	Associate Management Analyst	1.00	2.00	1.00	54,059 - 65,333	65,333
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	54,059
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	61,859
20000205	Building Service Supervisor	0.00	1.00	0.00	45,718 - 55,286	-
20000224	Building Service Technician	3.00	3.00	4.00	33,322 - 39,666	154,343
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	144,000
20000539	Clerical Assistant 2	0.00	1.00	1.00	29,931 - 36,067	32,968
20000354	Custodian 2	2.00	2.00	6.00	26,250 - 31,242	160,286
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	227,011
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	0.00	1.00	1.00	54,059 - 65,333	62,115
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	51,334
20000594	Librarian 2	44.50	44.50	49.50	49,899 - 60,091	2,742,810
90000594	Librarian 2 - Hourly	9.63	9.41	10.14	49,899 - 60,091	505,983
20000910	Librarian 3	24.00	24.00	24.00	55,266 - 67,101	1,506,302
20000596	Librarian 4	25.50	26.00	26.00	60,736 - 73,757	1,891,804
20000600	Library Aide	36.00	35.00	32.50	20,925 - 25,106	661,874
90000600	Library Aide - Hourly	63.78	61.95	63.25	20,925 - 25,106	1,323,491
20000597	Library Assistant	30.00	30.00	35.50	40,851 - 49,254	1,509,172
90000597	Library Assistant - Hourly	9.35	9.37	9.37	40,851 - 49,254	382,785
20000602	Library Clerk	93.50	95.50	99.50	32,094 - 38,834	3,613,005
90000602	Library Clerk - Hourly	21.80	21.20	21.86	32,094 - 38,834	701,574
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	278,677
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	41,787
20000741	Principal Clerk	1.00	1.00	0.00	43,555 - 52,666	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	100,006
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	86,980
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	143,520
20000916	Senior Public Information Officer	1.00	1.00	0.00	54,059 - 65,333	-
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	409,739
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Bilingual - Regular					40,768
	Master Library Degree					319,164
FTE, Salaries, and Wages Subtotal		408.06	410.93	434.52		\$ 18,379,822
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 121,067	\$ 155,219	\$ 133,220	\$ (21,999)	
	Flexible Benefits	2,007,669	2,396,091	2,746,654	350,563	
	Insurance	276	-	-	-	
	Long-Term Disability	91,372	92,254	62,021	(30,233)	
	Medicare	227,511	239,136	255,557	16,421	
	Other Post-Employment Benefits	2,176,887	2,165,627	2,244,420	78,793	
	Retiree Medical Trust	3,256	2,927	4,108	1,181	
	Retirement 401 Plan	11,634	11,435	13,289	1,854	
	Retirement ADC	5,041,809	6,170,505	6,105,326	(65,179)	
	Retirement DROP	24,094	22,760	23,948	1,188	
	Retirement Offset Contribution	43,012	-	-	-	
	Risk Management Administration	348,714	328,609	350,390	21,781	
	Supplemental Pension Savings Plan	745,133	806,077	875,401	69,324	
	Unemployment Insurance	46,594	48,969	35,513	(13,456)	
	Workers' Compensation	489,717	544,170	431,520	(112,650)	
Fringe Benefits Subtotal		\$ 11,378,746	\$ 12,983,779	\$ 13,281,367	\$ 297,588	
Total Personnel Expenditures				\$ 31,661,189		

Mission Bay/Balboa Park Improvement Fund



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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	2,033,088	2,069,234	1,955,700	(113,534)
Total Department Expenditures	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)
Total Department Revenue	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000	\$ (100,000)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Mission Bay/Balboa Park Improvement Fund	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)
Total	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (13,534)	\$ -
Balboa Park Trams Adjustment to reflect the reduced cost estimate for the operation of trams.	0.00	(100,000)	(100,000)
Total	0.00	\$ (113,534)	\$ (100,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 354,599	\$ 380,000	\$ 280,000	\$ (100,000)
Transfers Out	1,678,489	1,689,234	1,675,700	(13,534)
NON-PERSONNEL SUBTOTAL	2,033,088	2,069,234	1,955,700	(113,534)
Total	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700	\$ (113,534)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Transfers In	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000	\$ (100,000)
Total	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000	\$ (100,000)

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 549,824	\$ 116,736	\$ 107,502
TOTAL BALANCE AND RESERVES	\$ 549,824	\$ 116,736	\$ 107,502
REVENUE			
Transfer From Transient Occupancy Tax Fund	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000
TOTAL REVENUE	\$ 1,600,000	\$ 2,060,000	\$ 1,960,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,149,824	\$ 2,176,736	\$ 2,067,502
OPERATING EXPENSE			
Balboa Park Tram	\$ 349,743	\$ 350,000	\$ 250,000
Operating Expense	4,856	30,000	30,000
Debt Service Expense	1,678,489	1,689,234	1,675,700
TOTAL OPERATING EXPENSE	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
TOTAL EXPENSE	\$ 2,033,088	\$ 2,069,234	\$ 1,955,700
BALANCE	\$ 116,736	\$ 107,502	\$ 111,802
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,149,824	\$ 2,176,736	\$ 2,067,502

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Mission Bay Improvements Fund



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Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Improvements Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 5,378,627	\$ 3,114,678	\$ 7,534,058	\$ 4,419,380

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	\$ -	\$ 4,419,380
Total	0.00	\$ -	\$ 4,419,380

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 21,542	\$ -	\$ -	\$ -
Transfers In	5,357,086	3,114,678	7,534,058	4,419,380
Total	\$ 5,378,627	\$ 3,114,678	\$ 7,534,058	\$ 4,419,380

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ 820,641	\$ 4,233,714
Continuing Appropriation - CIP	3,439,462	4,184,105	7,230,500
TOTAL BALANCE AND RESERVES	\$ 3,439,462	\$ 5,004,746	\$ 11,464,214
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 5,357,085	\$ 3,114,678	\$ 7,534,058
Interest and Dividends	21,542	-	-
TOTAL REVENUE	\$ 5,378,627	\$ 3,114,678	\$ 7,534,058
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,818,089	\$ 8,119,424	\$ 18,998,272
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 424,556	\$ 3,114,678	\$ 3,249,951
TOTAL CIP EXPENSE	\$ 424,556	\$ 3,114,678	\$ 3,249,951
TOTAL EXPENSE	\$ 424,556	\$ 3,114,678	\$ 3,249,951
RESERVES			
Continuing Appropriation - CIP	\$ 4,184,105	\$ 4,184,105	\$ 7,230,500
TOTAL RESERVES	\$ 4,184,105	\$ 4,184,105	\$ 7,230,500
BALANCE	\$ 4,209,428	\$ 820,641	\$ 8,517,821
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,818,089	\$ 8,119,424	\$ 18,998,272

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Neighborhood Services



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Neighborhood Services



Branch Description

The Neighborhood Services Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park & Recreation
- Planning

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and effectiveness of, the San Diego Police Department through review of serious complaints brought by members of the public against officers and to evaluate discipline arising from such events. The Board also reviews officer-involved shootings, in-custody deaths, and all actions that result in the death of a person.

The Commission for Arts & Culture is responsible for making all recommendations for City funding pertaining to arts and culture through its two competitive application programs. In addition, the Commission provides and/or supports professional development opportunities to the non-profit arts and culture sector in such areas as grant writing, non-profit management, marketing, and arts education. The Commission also administers the Public Art Program which oversees the commission of new artworks in capital improvement projects, the installation of art in private development projects, and the management of the City's art collection. Working with local, regional, and national partners, the Commission also strives to market San Diego as a preferred destination for cultural tourists.

Neighborhood Services

The City's Commission on Gang Prevention & Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Development Services Department (DSD) provides review, permit, inspection, current planning, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction and Safety, Current Planning, and Neighborhood Code Enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Economic Development Department (EDD) administers an array of programs that support local businesses and invest in neighborhoods. It is organized into three divisions consisting of the Office of Economic Growth Services (EGS), the Office of Small Business (OSB), and the Housing and Urban Development (HUD) Programs Administration (HPA) unit. EGS focuses on business expansion, attraction, and retention efforts. OSB administers several programs for small business development with a focus on revitalizing older business communities. HPA oversees federally-funded grant programs.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual respect and understanding and protects basic human rights. In addition, the Commission promotes measures to eliminate prejudice, intolerance, and discrimination against any individual or group. Three major strategies - community collaborations, community education, and advice to the Mayor and City Council are at the core of the Human Relations Commission's activities.

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books including e-books and audio-visual materials, 3,313 periodical subscriptions, 1.6 million government documents, and over 269,282 books in 25 languages other than English.

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

The Planning Department is charged with conducting long-range planning of San Diego's communities and neighborhoods. The Department is organized into two main divisions: Long-Range Planning (including the Civic & Urban Initiatives) and Facilities Financing.

The Neighborhood Services Branch's mission is:

Making San Diego's neighborhoods a better place to live, work, and play

Goals and Objectives

The following goals and objectives represent the action plan for the Branch:

Goal 1: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community) who are working toward mutual understanding and elimination of prejudice
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council, City government, and community.

Neighborhood Services

- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Goal 2: Effectively review and evaluate serious complaints made against the San Diego Police Department

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely, thorough, and fair reviews of officer-related citizen complaints and officer-involved shootings
- Make recommendations to the Mayor and Chief of Police regarding improvements in policy, procedures, or training to promote fair and humane policing
- Raise visibility and awareness of the Citizens' Review Board on Police Practices (CRB) with the public, City officials, and community organizations

Key Performance Indicators

Performance Measures	Actual FY2013	Actual FY2014	Target FY2015
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	45%	42%	55%
2. Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commissions hosted or was actively involved in	110	125	140

Service Efforts and Accomplishments

Human Relations Commission

- Hosted legislative breakfast with the Hunger Advocacy Network highlighting initiatives and bills that increase food security locally
- Co-sponsored several community events, screenings, and discussions focusing on race relations, eliminating hate-motivated behavior, poverty, and hunger
- Hosted annual recognition ceremony to acknowledge and honor individuals and/or groups demonstrating the values of equality, inclusion, and safety
- Received, reviewed, and investigated discrimination complaints, and provided referral resources as needed
- Participated in state wide training and planned coordinated efforts on human relations issues

Citizens' Review Board on Police Practices

- Performed outreach, screening, and provided extensive orientation to prepare a new class of members
- Held Open Session Meetings in community rooms around the City to encourage public participation
- Recommended implementation of new policy regarding collection of evidence when submitting complaints
- Provided training on transport, booking, and housing procedures in coordination with a visit to the Las Colinas Women's Detention Facility
- Updated the resource and procedures notebook for board members called the Red Binder
- Published four quarterly reports including case statistics and action items



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Neighborhood Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	5.50	5.50
Personnel Expenditures	\$ -	\$ -	\$ 911,096	\$ 911,096
Non-Personnel Expenditures	-	-	59,802	59,802
Total Department Expenditures	\$ -	\$ -	\$ 970,898	\$ 970,898
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Neighborhood Services	\$ -	\$ -	\$ 970,898	\$ 970,898
Total	\$ -	\$ -	\$ 970,898	\$ 970,898

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Neighborhood Services	0.00	0.00	5.50	5.50
Total	0.00	0.00	5.50	5.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Management Reorganization Addition of 1.00 Deputy Chief Operating Officer and 0.50 Executive Secretary and associated non-personnel expenditures to implement the Improvement to Government Operations Plan as approved by the City Council.	1.50	\$ 385,450	\$ -
Human Relations Commission and Citizens' Review Board Transfer of the Human Relations Commission and the Citizens' Review Board from the Human Resources Department to the Neighborhood Services Department.	2.00	288,100	-
Addition of Executive Director Addition of 1.00 Executive Director to restore a full-time position for the Citizens' Review Board.	1.00	182,968	-
Gang Commission Transfer of the Gang Commission from the Administration Department to the Neighborhood Services Department.	1.00	130,452	-
Executive Secretary Transfer Transfer of 1.00 Executive Secretary from the Administration Department to the Neighborhood Services Department to support the Human Relations Commission and the Citizens' Review Board.	1.00	96,454	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	11,496	-

Neighborhood Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	4,237	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Senior Department Human Resources Analyst	(1.00)	(128,259)	-
Reduction of 1.00 Senior Department Human Resources Analyst.			
Total	5.50	\$ 970,898	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 584,999	\$ 584,999
Fringe Benefits	-	-	326,097	326,097
PERSONNEL SUBTOTAL	-	-	911,096	911,096
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 6,931	\$ 6,931
Contracts	-	-	29,182	29,182
Information Technology	-	-	11,496	11,496
Energy and Utilities	-	-	2,500	2,500
Other	-	-	6,300	6,300
Transfers Out	-	-	3,393	3,393
NON-PERSONNEL SUBTOTAL	-	-	59,802	59,802
Total	\$ -	\$ -	\$ 970,898	\$ 970,898

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	\$59,155 - \$224,099	\$ 200,000
20001220	Executive Director	0.00	0.00	3.00	46,966 - 172,744	306,000
20000924	Executive Secretary	0.00	0.00	1.50	43,555 - 52,666	78,999
FTE, Salaries, and Wages Subtotal		0.00	0.00	5.50		\$ 584,999

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 10,030	\$ 10,030
Flexible Benefits	-	-	49,361	49,361
Long-Term Disability	-	-	2,014	2,014
Medicare	-	-	8,483	8,483
Other Post-Employment Benefits	-	-	33,363	33,363
Retirement ADC	-	-	182,198	182,198
Retirement DROP	-	-	6,039	6,039
Risk Management Administration	-	-	5,209	5,209
Supplemental Pension Savings Plan	-	-	24,283	24,283
Unemployment Insurance	-	-	1,153	1,153

Neighborhood Services

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Workers' Compensation	-	-	3,964	3,964
Fringe Benefits Subtotal	\$ -	\$ -	\$ 326,097	\$ 326,097
Total Personnel Expenditures			\$ 911,096	



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Office of Homeland Security



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Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Preparedness Grant, Emergency Preparedness, Emergency Operations Center, and public and disaster assistance programs. The collective purpose of these four programs and the mission of SD-OHS is to promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk. These risks include events such as natural disasters, disease pandemics, chemical spills and other manmade hazards, terrorist attacks, and cyber attacks.

With the Preparedness Grant Program, SD-OHS is responsible for securing and managing federal Homeland Security grant funds for the entire San Diego region through the Federal Emergency Management Agency (FEMA) Urban Area Security Initiative (UASI). The UASI grants are intended to address the needs of high-threat, high-density urban areas, and assist them in building an enhanced and sustainable capacity to prevent, protect against, mitigate, respond to, and recover from acts of terrorism. The UASI grants focus on enhancing preparedness through regional collaboration and the development of integrated regional capabilities. SD-OHS also manages and administers other FEMA grant programs that are awarded or allocated directly to the City to improve its emergency preparedness capabilities. These other federal grant sources include the State Homeland Security Program and the Emergency Management Performance Grants Program.

The Emergency Preparedness Program enhances and supports the City's preparedness for major emergencies and disasters. This program leads the development and review of City-level emergency plans; facilitates the integration of the City's emergency plans both internally and externally; coordinates and collaborates with the County, State, and federal jurisdictions and agencies; manages and supports the City's readiness and utilization of the regional Community Emergency Notification System (i.e., Alert San Diego); facilitates the provision of information to the public and the business community to assist in emergency preparations and response; and coordinates and oversees relevant citywide emergency training and exercises.

During major emergencies and disasters, the City's Emergency Operations Center may be activated to support and coordinate the City's overall, multi-department emergency response and recovery operations. Under the Emergency Operations Center Program, SD-OHS maintains the operational readiness of the City's primary Emergency Operations Center (EOC) and alternate EOC. This program develops and updates EOC protocols and processes; manages the assignment, training, and readiness of EOC staff members; maintains and enhances EOC facilities,

Office of Homeland Security

equipment, and information management systems; and develops and updates protocols and resources to support the SD-OHS Duty Officer. The SD-OHS Duty Officer is a rotating, two-week, 24/7 assignment that serves as an emergency point of contact and resource for City officials and regional partners.

Through the Public and Disaster Assistance Program, SD-OHS facilitates the City's recovery from major emergencies and disasters. With this program, SD-OHS manages and coordinates the City's participation in State and federal recovery-related financial assistance programs such as the FEMA Public Assistance Grant Program and the California Disaster Assistance Act Program.

The mission of the city's Office of Homeland Security is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk

Goals and Objectives

The following goals and objectives represent the action plan of the Office:

Goal 1: Build a sustainable organization

Homeland security, disaster preparedness, and emergency management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Office's mission and goals is needed to ensure effectiveness and stability. The Office will move toward accomplishing this goal by focusing on the following objectives:

- Develop a trained and skilled workforce
- Promote process improvement and innovation
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response capability

A comprehensive emergency preparedness and response program requires developed plans that are trained to, and exercised on, a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Office will move toward accomplishing this goal by focusing on the following objective:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Office will move toward accomplishing this goal by focusing on the following objectives:

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and Memoranda of Understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The goal of OHS ensures the integrity of its grant program and General Fund budget through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development

Office of Homeland Security

of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Office will move toward accomplishing this goal by focusing on the following objectives:

- Effectively manage and administer grant programs
- Effectively manage and administer the SD-OHS General Fund budget

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	88%	85%	90%
2. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	100%

Service Efforts and Accomplishments

The Preparedness Grant Program currently manages and administers \$41.0 million under active FEMA grants for the City and the San Diego region, and will manage an additional \$14.2 million (projected) upon allocation of the (federal) Fiscal Year 2014 UASI grant funds, to be released in Fall of 2014. Additionally, SD-OHS manages \$135.7 million in inactive FEMA grant programs which are subject to ongoing monitoring and audit.

The Emergency Preparedness Program coordinated several emergency training and exercise events for the City's EOC staff, senior City officials, and local partner agencies/organizations, including a mega-shelter tabletop exercise, a Senior Officials Workshop, an EOC functional exercise, and five EOC section-specific training courses. SD-OHS staff also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS); compliance with NIMS guidelines is a prerequisite for the City to receive FEMA grant funds. Additionally, SD-OHS staff initiated an extensive review and update of the City's Emergency Operations Plan; initiated development of an updated Memorandum of Understanding between the City of San Diego and the American Red Cross; developed a draft Emergency Shelter Field Operations Guide, to be exercised and finalized in summer 2015; completed the City's Continuity of Operations (COOP) Plan and associated Departmental Annexes; and facilitated the development and implementation of a regional Access and Functional Needs (AFN) risk analysis software application. SD-OHS staff also developed and submitted to FEMA the region's annual Threat and Hazard Identification and Risk Assessment (THIRA), and all SD-OHS preparedness staff achieved their individual certifications as Emergency Management Specialists from the California Specialized Training Institute.

SD-OHS' Emergency Operations Center Program nearly finished development of a dedicated and permanently established alternate EOC facility with the same functionality and capability as the City's primary EOC; (previously, the alternate EOC had to be set up within an auditorium when needed). The new, dedicated alternate EOC facility will be fully operational by Summer 2014. SD-OHS staff also fully updated the City's WebEOC application (a web-based emergency management program), greatly improving the application's user interface and overall functionality, and instituted a monthly WebEOC training regimen for City EOC staff. Additionally, SD-OHS staff oversaw a total review and revision of the City's EOC Manual.

Under the Public and Disaster Assistance Program, SD-OHS currently manages \$11.7 million in projects obligated under State and federal public assistance programs, and continues to work with the California Governor's Office of

Office of Homeland Security

Emergency Services (CalOES), FEMA, and the Federal Highway Administration (FHWA) on disaster recovery efforts for prior disasters. These projects and efforts include the following:

- Two ongoing FHWA projects from the 2004-2005 winter storms. Approximately \$6.8 million in costs have been estimated for these projects. To date, the City has recovered \$2.7 million for costs incurred.
- The 2010 December Winter Storm disaster (DR 1952). The Storm began on December 18, 2010 and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration was issued on January 26, 2011. Estimated costs for this disaster totaled \$4.9 million. To date, the City of San Diego has recovered \$3.4 million in funding from CalOES and FEMA for eligible project costs and administrative efforts. The City of San Diego has submitted the required close-out documentation for all but one of the projects.

Office of Homeland Security

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	13.39	13.40	13.60	0.20
Personnel Expenditures	\$ 1,295,504	\$ 1,410,146	\$ 1,530,122	\$ 119,976
Non-Personnel Expenditures	397,729	325,059	488,633	163,574
Total Department Expenditures	\$ 1,693,233	\$ 1,735,205	\$ 2,018,755	\$ 283,550
Total Department Revenue	\$ 790,061	\$ 930,957	\$ 930,957	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of Homeland Security	\$ 1,693,233	\$ 1,735,205	\$ 2,018,755	\$ 283,550
Total	\$ 1,693,233	\$ 1,735,205	\$ 2,018,755	\$ 283,550

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of Homeland Security	13.39	13.40	13.60	0.20
Total	13.39	13.40	13.60	0.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 95,205	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	78,469	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	59,294	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.20	41,507	-
Satellite Hotspot Services Adjustment to reflect the addition of non-personnel expenditures for satellite hotspot services associated with 10 satellite devices.	0.00	5,202	-

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Rent Expenses	0.00	3,873	-
Adjustment to reflect the addition of non-personnel expenditures for rent expenses associated with the new location for the Alternate Emergency Operations Center.			
Total	0.20	\$ 283,550	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 865,266	\$ 872,076	\$ 988,997	\$ 116,921
Fringe Benefits	430,238	538,070	541,125	3,055
PERSONNEL SUBTOTAL	1,295,504	1,410,146	1,530,122	119,976
NON-PERSONNEL				
Supplies	\$ 5,741	\$ 35,014	\$ 21,040	\$ (13,974)
Contracts	118,916	106,761	110,673	3,912
Information Technology	196,619	99,812	152,465	52,653
Energy and Utilities	10,401	32,400	52,202	19,802
Other	4,749	5,500	5,000	(500)
Transfers Out	61,302	45,572	147,253	101,681
NON-PERSONNEL SUBTOTAL	397,729	325,059	488,633	163,574
Total	\$ 1,693,233	\$ 1,735,205	\$ 2,018,755	\$ 283,550

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 772,701	\$ 930,957	\$ 930,957	\$ -
Other Revenue	17,361	-	-	-
Total	\$ 790,061	\$ 930,957	\$ 930,957	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$42,578 - \$51,334	\$ 81,120
90000024	Administrative Aide 2 - Hourly	0.35	0.35	0.35	42,578 - 51,334	17,967
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	124,696
90001232	Lifeguard Chief - Hourly	0.34	0.35	0.45	46,966 - 172,744	49,435
90000718	Police Lieutenant - Hourly	0.00	0.00	0.35	97,594 - 116,813	40,885
90000724	Police Sergeant - Hourly	0.35	0.35	0.00	76,274 - 92,206	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	101,402
90001222	Program Manager - Hourly	0.35	0.35	0.45	46,966 - 172,744	49,435
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000023	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	287,040
20000986	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	161,782
	Advanced Post Certificate					3,475
FTE, Salaries, and Wages Subtotal		13.39	13.40	13.60		\$ 988,997

Office of Homeland Security

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,503	\$ 12,429	\$ 9,276	\$ (3,153)
Flexible Benefits	62,181	73,886	88,943	15,057
Long-Term Disability	4,888	4,710	3,392	(1,318)
Medicare	11,140	12,056	14,343	2,287
Other Post-Employment Benefits	62,637	68,651	72,792	4,141
Retiree Medical Trust	433	412	661	249
Retirement 401 Plan	1,618	1,648	1,527	(121)
Retirement ADC	218,596	295,577	276,293	(19,284)
Retirement Offset Contribution	1,432	-	-	-
Risk Management Administration	10,205	10,417	11,364	947
Supplemental Pension Savings Plan	30,810	36,431	48,449	12,018
Unemployment Insurance	2,491	2,500	1,939	(561)
Workers' Compensation	16,304	19,353	12,146	(7,207)
Fringe Benefits Subtotal	\$ 430,238	\$ 538,070	\$ 541,125	\$ 3,055
Total Personnel Expenditures			\$ 1,530,122	



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Office of the Assistant COO



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Office of the Assistant COO



Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the Assistant COO, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program, and the Office of Special Events.

The Office of the Assistant COO consists of the Assistant Chief Operating Officer, who reports directly to the Chief Operating Officer, and 1.00 FTE Executive Secretary.

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch. This branch includes the following departments and functions:

- Environmental Services
- Office of ADA Compliance and Accessibility
- Public Utilities
- Public Works
- Transportation & Storm Water

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch. This branch includes the following departments:

- Department of Information Technology
- Human Resources
- Performance & Analytics Department¹
- Purchasing & Contracting (including Equal Opportunity Contracting)

1. The department began reporting to the Office of the Mayor on July 1, 2014.

Office of the Assistant COO

- Real Estate Assets

The Neighborhood Services Branch includes the Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This group includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Civic San Diego
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park and Recreation
- Planning

The Corporate Partnerships & Development Program works with for-profit organizations to establish mutually beneficial marketing and revenue-generating partnerships between the City and businesses. The Program seeks to boost business activity and profit by using the City's reputation and name recognition to promote partner corporations in exchange for special offers on certain services and products to City employees and departments. In addition, the Program identifies, coordinates, and provides assistance with citywide grant opportunities.

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride. The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Office of the ACOO's mission is:

To support the City's mission to provide a fiscally-sound city government that provides effective services to our residents and visitors

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Total value of corporate partnership ¹	\$880,000	\$789,000	\$1,000,000
• Direct revenue	\$140,000	\$325,000	\$450,000
• In-kind/pass-through	\$740,000	\$464,000	\$550,000
2. Dollar amount of public/private partnerships	N/A	\$5.0M	\$3.0M
3. Number of corporate and public/private partnerships	8	10	12
4. Number of citywide grants/donations proposals	N/A	3	6
5. Percent of audit recommendations implemented by the recommended date/timeframe	N/A	80%	90%

1. Total value of corporate partnership equals the total of Direct Revenue and In-kind Pass-Through.

Office of the Assistant COO

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	1.00	8.00	6.00	(2.00)
Personnel Expenditures	\$ 307,118	\$ 1,042,683	\$ 950,308	\$ (92,375)
Non-Personnel Expenditures	14,449	248,356	166,658	(81,698)
Total Department Expenditures	\$ 321,567	\$ 1,291,039	\$ 1,116,966	\$ (174,073)
Total Department Revenue	\$ -	\$ -	\$ 450,000	\$ 450,000

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of the Assistant COO	\$ 321,567	\$ 1,291,039	\$ 1,116,966	\$ (174,073)
Total	\$ 321,567	\$ 1,291,039	\$ 1,116,966	\$ (174,073)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of the Assistant COO	1.00	8.00	6.00	(2.00)
Total	1.00	8.00	6.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Corporate Partnerships and Development Transfer Transfer of the Corporate Partnerships and Development program from the Office of the Chief Financial Officer into the Office of the Assistant Chief Operating Officer.	3.00	\$ 440,098	\$ 450,000
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	268,601	-
Transfer of Administration Director Transfer of 1.00 Department Director and associated non-personnel expenditures from the Administration Department.	1.00	243,984	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	19,840	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(149)	-

Office of the Assistant COO

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Management Reorganization	0.00	(150,140)	-
Addition of 1.00 Executive Secretary and reduction of 1.00 Department Director to implement the Improvement to Government Operations Plan as approved by the City Council.			
Performance and Analytics	(6.00)	(996,307)	-
Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Performance and Analytics Department.			
Total	(2.00)	\$ (174,073)	\$ 450,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 228,811	\$ 636,983	\$ 635,703	\$ (1,280)
Fringe Benefits	78,307	405,700	314,605	(91,095)
PERSONNEL SUBTOTAL	307,118	1,042,683	950,308	(92,375)
NON-PERSONNEL				
Supplies	\$ (125)	\$ 8,594	\$ 11,671	\$ 3,077
Contracts	2,012	179,017	69,886	(109,131)
Information Technology	2,556	19,651	39,328	19,677
Energy and Utilities	160	18,297	19,310	1,013
Other	5,702	5,000	8,600	3,600
Transfers Out	4,145	17,797	17,863	66
NON-PERSONNEL SUBTOTAL	14,449	248,356	166,658	(81,698)
Total	\$ 321,567	\$ 1,291,039	\$ 1,116,966	\$ (174,073)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Other Revenue	\$ -	\$ -	\$ 450,000	\$ 450,000
Total	\$ -	\$ -	\$ 450,000	\$ 450,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 215,000
20001233	Assistant to the Director	0.00	1.00	1.00	46,966 - 172,744	97,000
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	65,333
20001220	Executive Director	0.00	0.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	46,370
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	92,000
20001222	Program Manager	0.00	2.00	0.00	46,966 - 172,744	-
20000015	Senior Management Analyst	0.00	2.00	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	0.00	1.00	0.00	66,768 - 80,891	-
FTE, Salaries, and Wages Subtotal		1.00	8.00	6.00		\$ 635,703

Office of the Assistant COO

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,882	\$ 16,463	\$ 7,567	\$ (8,896)
Flexible Benefits	9,909	51,419	49,018	(2,401)
Insurance	150	-	-	-
Long-Term Disability	1,053	3,448	2,188	(1,260)
Medicare	3,415	9,345	9,217	(128)
Other Post-Employment Benefits	6,634	43,687	36,396	(7,291)
Retiree Medical Trust	222	462	773	311
Retirement 401 Plan	-	-	2,170	2,170
Retirement ADC	37,002	218,681	169,892	(48,789)
Risk Management Administration	1,063	6,629	5,682	(947)
Supplemental Pension Savings Plan	13,590	40,848	25,499	(15,349)
Unemployment Insurance	536	1,830	1,252	(578)
Workers' Compensation	1,850	12,888	4,951	(7,937)
Fringe Benefits Subtotal	\$ 78,307	\$ 405,700	\$ 314,605	\$ (91,095)
Total Personnel Expenditures			\$ 950,308	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Office Description

The Office of the Chief Financial Officer (CFO) Department includes the Chief Financial Officer and 1.00 Executive Secretary.

The CFO oversees the Finance Branch, which includes 321 employees in the departments of the City Comptroller, City Treasurer, Debt Management, Risk Management, and Financial Management. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and for establishing internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. In addition, the Department is responsible for payment services including payroll for the City's approximately 10,000 employees and centralized processing of all City vendor payments. The Internal Controls group resides in the Office of the City Comptroller and is responsible for developing the internal control framework over financial reporting and safeguarding of City assets.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total \$2.22 billion as of June 30, 2013.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments for a variety of projects, agreements and economic analyses. Financial Management prepares the proposed and annual operating and capital budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, issues quarterly budget monitoring reports, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral

Office of the Chief Financial Officer

Actions for both the operating budget and the Capital Improvements Program (CIP). Annually, the Department develops and updates the Mayor's Five-Year Financial Outlook.

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Office of the Chief Financial Officer's mission is:

To provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, and financial reporting to achieve financial integrity, fiscal transparency to the public and accountability in government

Office of the Chief Financial Officer

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	3.75	5.00	2.00	(3.00)
Personnel Expenditures	\$ 398,544	\$ 756,720	\$ 450,305	\$ (306,415)
Non-Personnel Expenditures	55,037	233,811	115,856	(117,955)
Total Department Expenditures	\$ 453,581	\$ 990,531	\$ 566,161	\$ (424,370)
Total Department Revenue	\$ 138,571	\$ 450,000	\$ -	\$ (450,000)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of the Chief Financial Officer	\$ 453,581	\$ 990,531	\$ 566,161	\$ (424,370)
Total	\$ 453,581	\$ 990,531	\$ 566,161	\$ (424,370)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of the Chief Financial Officer	3.75	5.00	2.00	(3.00)
Total	3.75	5.00	2.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 73,074	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,245	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,772)	-
Reduction of Non-Personnel Expenditures Adjustment to reflect the reduction of non-personnel expenditures for contractual services.	0.00	(51,819)	-
Corporate Partnerships and Development Transfer Transfer of the Corporate Partnerships and Development program from the Office of the Chief Financial Officer into the Office of the Assistant Chief Operating Officer.	(3.00)	(440,098)	(450,000)
Total	(3.00)	\$ (424,370)	\$ (450,000)

Office of the Chief Financial Officer

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 285,098	\$ 459,264	\$ 267,555	\$ (191,709)
Fringe Benefits	113,446	297,456	182,750	(114,706)
PERSONNEL SUBTOTAL	398,544	756,720	450,305	(306,415)
NON-PERSONNEL				
Supplies	\$ 7,376	\$ 7,041	\$ 5,341	\$ (1,700)
Contracts	21,514	197,652	89,520	(108,132)
Information Technology	12,314	9,622	850	(8,772)
Energy and Utilities	2,545	4,609	3,182	(1,427)
Other	4,792	8,000	8,000	-
Transfers Out	6,495	5,887	8,963	3,076
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	55,037	233,811	115,856	(117,955)
Total	\$ 453,581	\$ 990,531	\$ 566,161	\$ (424,370)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ (1,025)	\$ -	\$ -	\$ -
Other Revenue	127,150	450,000	-	(450,000)
Rev from Money and Prop	12,447	-	-	-
Total	\$ 138,571	\$ 450,000	\$ -	\$ (450,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.38	1.00	0.00	\$54,059 - \$65,333	\$ -
20001099	Chief Financial Officer	1.00	1.00	1.00	59,155 - 224,099	224,000
20001220	Executive Director	0.00	1.00	0.00	46,966 - 172,744	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	43,555
90001073	Management Intern - Hourly	0.38	0.00	0.00	24,274 - 29,203	-
20001222	Program Manager	0.00	1.00	0.00	46,966 - 172,744	-
20001195	Resource Development Officer	1.00	0.00	0.00	23,005 - 137,904	-
FTE, Salaries, and Wages Subtotal		3.76	5.00	2.00		\$ 267,555

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,264	\$ 11,702	\$ 7,156	\$ (4,546)
Flexible Benefits	16,551	38,510	12,393	(26,117)
Insurance	106	-	-	-
Long-Term Disability	1,338	2,468	921	(1,547)
Medicare	3,528	6,689	3,880	(2,809)
Other Post-Employment Benefits	17,467	31,267	12,132	(19,135)
Retiree Medical Trust	279	258	-	(258)
Retirement 401 Plan	995	1,030	-	(1,030)
Retirement ADC	56,397	177,748	125,965	(51,783)

Office of the Chief Financial Officer

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Retirement Offset Contribution	190	-	-	-
Risk Management Administration	2,787	4,744	1,894	(2,850)
Supplemental Pension Savings Plan	7,749	12,506	14,880	2,374
Unemployment Insurance	683	1,310	527	(783)
Workers' Compensation	3,112	9,224	3,002	(6,222)
Fringe Benefits Subtotal	\$ 113,446	\$ 297,456	\$ 182,750	\$ (114,706)
Total Personnel Expenditures			\$ 450,305	



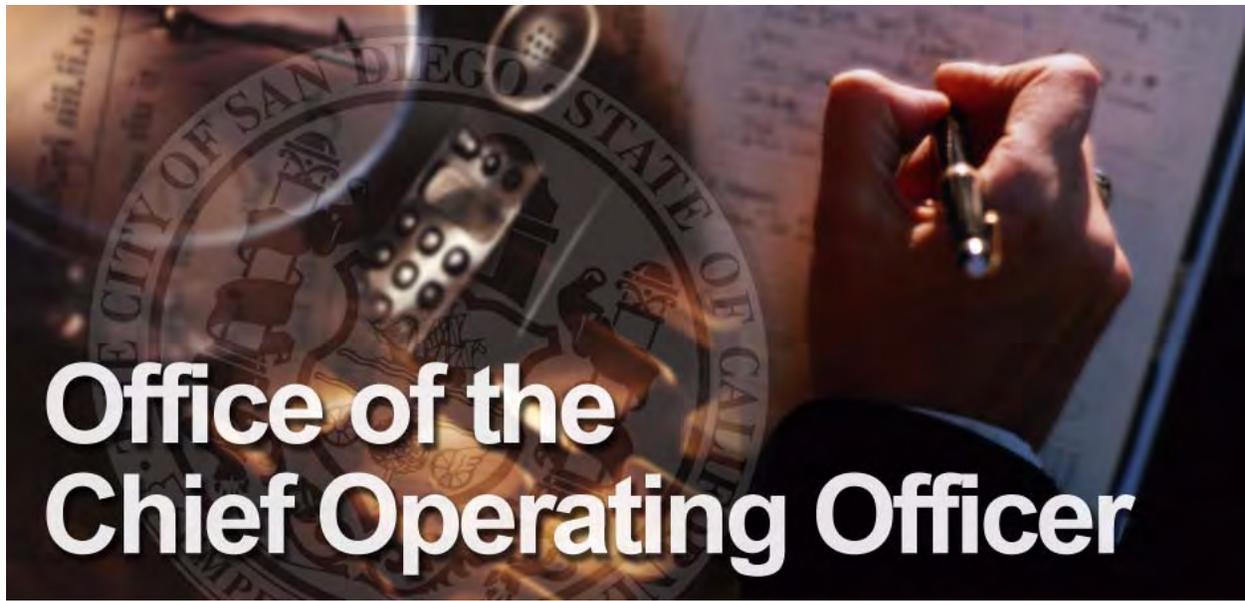
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Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Docket Office, the Fire-Rescue Department, and the Police Department.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Executive Assistant, 1.00 FTE Docket Liaison, and 1.00 FTE Docket Coordinator.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Grants Program, and the Office of Special Events.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, the Debt Management Department, the Financial Management Department, and the Risk Management Department.

The Communications Department is new in Fiscal Year 2015 and consolidates all of the City of San Diego's existing communications-related functions into one department. These functions include the following: the Cable Office, CityTV, Internal Communications, Multimedia Services, and Public Information.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

Office of the Chief Operating Officer

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Department's mission is:

To ensure that City operations further the City's mission to provide a fiscally sound, effective government that is responsive and dependable; a safe, well maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life

Office of the Chief Operating Officer

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	2.00	2.00	4.35	2.35
Personnel Expenditures	\$ 449,228	\$ 515,546	\$ 841,872	\$ 326,326
Non-Personnel Expenditures	36,402	53,084	82,440	29,356
Total Department Expenditures	\$ 485,630	\$ 568,630	\$ 924,312	\$ 355,682
Total Department Revenue	\$ 2,248	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Docket Office	\$ -	\$ -	\$ 347,031	\$ 347,031
Office of the Chief Operating Officer	485,630	568,630	577,281	8,651
Total	\$ 485,630	\$ 568,630	\$ 924,312	\$ 355,682

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Docket Office	0.00	0.00	2.35	2.35
Office of the Chief Operating Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	4.35	2.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Docket Office Transfer of the Docket Office from the Administration Department to Office of the Chief Operating Officer.	2.00	\$ 306,102	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	40,715	-
Travel Expenditures Adjustment to reflect the addition of non-personnel expenditures for travel to seminars and conferences on behalf of the City.	0.00	14,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,817	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(143)	-

Office of the Chief Operating Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(6,809)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	2.35	\$ 355,682	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 290,792	\$ 316,014	\$ 525,827	\$ 209,813
Fringe Benefits	158,436	199,532	316,045	116,513
PERSONNEL SUBTOTAL	449,228	515,546	841,872	326,326
NON-PERSONNEL				
Supplies	\$ -	\$ 4,000	\$ 4,720	\$ 720
Contracts	7,102	15,445	42,927	27,482
Information Technology	6,951	4,549	6,366	1,817
Energy and Utilities	9,418	11,831	12,749	918
Other	7,063	10,502	10,982	480
Transfers Out	5,869	5,757	4,696	(1,061)
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	36,402	53,084	82,440	29,356
Total	\$ 485,630	\$ 568,630	\$ 924,312	\$ 355,682

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 8	\$ -	\$ -	\$ -
Other Revenue	2,240	-	-	-
Total	\$ 2,248	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	65,000
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	107,675
90001222	Program Manager - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000895	Senior Legislative Recorder	0.00	0.00	1.00	48,090 - 58,032	58,032
	Exceptional Performance Pay-Unclassified					1,671
FTE, Salaries, and Wages Subtotal		2.00	2.00	4.35		\$ 525,827

Office of the Chief Operating Officer

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,600	\$ 9,600	\$ 11,460	\$ 1,860
Flexible Benefits	16,729	21,398	32,032	10,634
Insurance	421	-	-	-
Long-Term Disability	1,679	1,713	1,803	90
Medicare	5,034	4,640	7,600	2,960
Other Post-Employment Benefits	11,234	12,482	24,264	11,782
Retiree Medical Trust	-	-	162	162
Retirement ADC	90,861	119,001	198,068	79,067
Retirement DROP	1,618	2,135	-	(2,135)
Risk Management Administration	1,821	1,894	3,788	1,894
Supplemental Pension Savings Plan	18,601	19,360	32,875	13,515
Unemployment Insurance	854	909	1,032	123
Workers' Compensation	2,984	6,400	2,961	(3,439)
Fringe Benefits Subtotal	\$ 158,436	\$ 199,532	\$ 316,045	\$ 116,513
Total Personnel Expenditures			\$ 841,872	

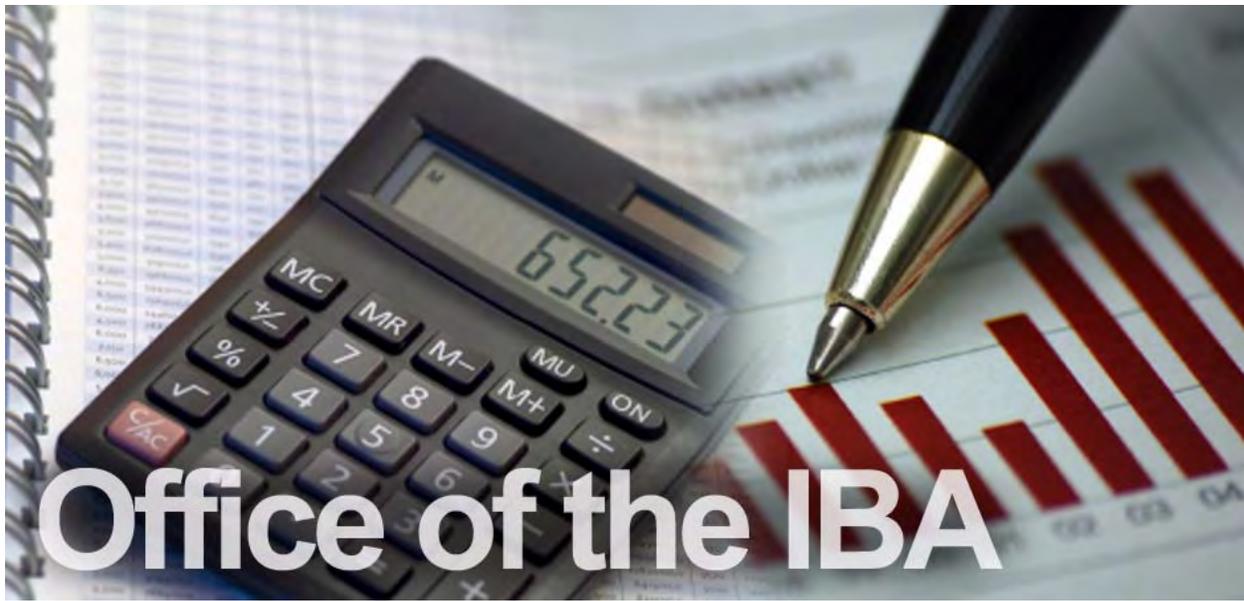


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Office of the IBA



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Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance. The Office of the IBA was established January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement "good government principles" by ensuring the public has access to information and the ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the

Office of the IBA

public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Total number of City Council docket items reviewed	715	733	733
2. Total number of IBA reports	64	54	60
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2
4. Percent of City Council who find the financial trainings useful and informative	91%	100%	90%

Service Efforts and Accomplishments

In its ninth year, the Office of the Independent Budget Analyst continues to provide information, analyses, and recommendations throughout the annual budget process, as well as for all financial and policy items submitted throughout the year for City Council, Council Committee, and Housing Authority consideration.

Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook, issuing reports that provide analysis and recommendations for City Council consideration. The Office supports the City Council's seven standing committees, ad-hoc committees, and numerous working groups. The IBA also participates on behalf of the City Council in the labor negotiation process and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA coordinates the City Council financial training program and has been integral to the City's ongoing reform in other areas such as Managed Competition, equal opportunity contracting, Community Development Block Grants, pension and health care benefits reform, capital improvement program financing and streamlining, and the Redevelopment Agency dissolution.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,570,166	\$ 1,683,811	\$ 1,641,086	\$ (42,725)
Non-Personnel Expenditures	81,210	91,495	92,613	1,118
Total Department Expenditures	\$ 1,651,376	\$ 1,775,306	\$ 1,733,699	\$ (41,607)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of the IBA	\$ 1,651,376	\$ 1,775,306	\$ 1,733,699	\$ (41,607)
Total	\$ 1,651,376	\$ 1,775,306	\$ 1,733,699	\$ (41,607)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 1,335	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(217)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(42,725)	-
Total	0.00	\$ (41,607)	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 988,343	\$ 1,019,109	\$ 1,062,960	\$ 43,851
Fringe Benefits	581,824	664,702	578,126	(86,576)
PERSONNEL SUBTOTAL	1,570,166	1,683,811	1,641,086	(42,725)

Office of the IBA

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 5,366	\$ 6,100	\$ 6,100	\$ -
Contracts	14,908	35,797	35,670	(127)
Information Technology	31,694	22,953	24,288	1,335
Energy and Utilities	2,033	1,300	1,300	-
Other	5,705	5,900	5,900	-
Transfers Out	21,504	19,445	19,355	(90)
NON-PERSONNEL SUBTOTAL	81,210	91,495	92,613	1,118
Total	\$ 1,651,376	\$ 1,775,306	\$ 1,733,699	\$ (41,607)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 642,841
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	72,093
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,008
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	210,018
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,062,960

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,548	\$ 30,961	\$ 21,127	\$ (9,834)
Flexible Benefits	78,779	81,700	76,236	(5,464)
Insurance	403	-	-	-
Long-Term Disability	5,685	5,521	3,310	(2,211)
Medicare	14,759	14,963	13,948	(1,015)
Other Post-Employment Benefits	64,267	62,410	54,594	(7,816)
Retiree Medical Trust	616	616	644	28
Retirement 401 Plan	2,451	2,463	1,666	(797)
Retirement ADC	330,592	391,292	343,890	(47,402)
Risk Management Administration	10,319	9,470	8,523	(947)
Supplemental Pension Savings Plan	37,819	41,737	48,793	7,056
Unemployment Insurance	2,895	2,929	1,896	(1,033)
Workers' Compensation	10,690	20,640	3,499	(17,141)
Fringe Benefits Subtotal	\$ 581,824	\$ 664,702	\$ 578,126	\$ (86,576)
Total Personnel Expenditures			\$ 1,641,086	

Office of the Mayor



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Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Communications, and Community Engagement.

The Policy team is comprised of policy advisors and staff managing Council Affairs, Intergovernmental Relations and Binational Affairs. This team implements the Mayor's policy priorities for the benefit of the City and its residents. The team assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, the team interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives and other stakeholders.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Intergovernmental Relations staff manages the City's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. Staff also directs the City's lobbying teams and collaborates with other local government entities. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The team proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, as well as responds to media inquiries. The team establishes citywide communication policies and strategies, and provides oversight of public information efforts.

The Community Engagement team, which includes Boards and Commissions and Protocol staff, creates and strengthens relationships between the Mayor and citizens. Staff, attends functions on the Mayor's behalf, represents

Office of the Mayor

the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government. Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Staff handling boards and commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter and by-law modifications.

Protocol staff manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and other notable figures. The staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the annual State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	24.16	26.16	29.00	2.84
Personnel Expenditures	\$ 2,748,396	\$ 2,871,457	\$ 3,427,649	\$ 556,192
Non-Personnel Expenditures	677,856	799,776	837,558	37,782
Total Department Expenditures	\$ 3,426,253	\$ 3,671,233	\$ 4,265,207	\$ 593,974
Total Department Revenue	\$ 68,093	\$ 308,400	\$ 308,400	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Intergovernmental Relations	\$ 264,945	\$ -	\$ -	\$ -
Mayor/Community & Legislative Services	3,040,926	3,671,233	4,265,207	593,974
Protocol	120,381	-	-	-
Total	\$ 3,426,253	\$ 3,671,233	\$ 4,265,207	\$ 593,974

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Intergovernmental Relations	2.00	0.00	0.00	0.00
Mayor/Community & Legislative Services	21.16	26.16	29.00	2.84
Protocol	1.00	0.00	0.00	0.00
Total	24.16	26.16	29.00	2.84

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Mayor Representative 2s Addition of 2.00 Mayor Representative 2s to support the Office of the Mayor.	2.00	\$ 247,802	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	224,626	-
Transfer of Mayor Representative 2 Transfer of 1.00 Mayor Representative 2 from the Administration Department to the Office of the Mayor.	1.00	83,153	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	35,490	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	2,292	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	(0.16)	611	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Total	2.84	\$ 593,974	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,902,283	\$ 1,897,154	\$ 2,237,465	\$ 340,311
Fringe Benefits	846,113	974,303	1,190,184	215,881
PERSONNEL SUBTOTAL	2,748,396	2,871,457	3,427,649	556,192
NON-PERSONNEL				
Supplies	\$ 56,414	\$ 51,636	\$ 51,801	\$ 165
Contracts	228,800	459,367	461,261	1,894
Information Technology	235,613	153,757	156,049	2,292
Energy and Utilities	57,317	62,017	66,810	4,793
Other	14,255	16,579	16,579	-
Transfers Out	85,458	51,210	79,848	28,638
Capital Expenditures	-	5,210	5,210	-
NON-PERSONNEL SUBTOTAL	677,856	799,776	837,558	37,782
Total	\$ 3,426,253	\$ 3,671,233	\$ 4,265,207	\$ 593,974

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 68,093	\$ 308,400	\$ 308,400	\$ -
Total	\$ 68,093	\$ 308,400	\$ 308,400	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	0.00	0.00	1.00	\$59,155 - \$224,099	\$ 137,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	86,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	158,000
90001073	Management Intern - Hourly	1.16	0.00	0.00	24,274 - 29,203	-
90001074	Management Intern-Mayor/Council - Hourly	0.00	1.16	1.00	24,274 - 29,203	29,203
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	100,464
20001255	Mayor Representative 2 Bilingual - Regular	20.00	22.00	24.00	19,323 - 151,840	1,725,342
						1,456
FTE, Salaries, and Wages Subtotal		24.16	26.16	29.00		\$ 2,237,465

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	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,900	\$ 56,642	\$ 39,008	\$ (17,634)
Flexible Benefits	179,144	188,132	230,939	42,807
Insurance	278	-	-	-
Long-Term Disability	9,966	10,254	7,692	(2,562)
Medicare	27,239	27,788	31,140	3,352
Other Post-Employment Benefits	144,667	156,024	163,782	7,758
Retiree Medical Trust	2,326	3,165	2,462	(703)
Retirement 401 Plan	5,113	5,090	6,130	1,040
Retirement ADC	331,177	366,942	574,506	207,564
Risk Management Administration	23,158	23,676	25,569	1,893
Supplemental Pension Savings Plan	77,756	92,937	98,815	5,878
Unemployment Insurance	5,075	5,442	4,405	(1,037)
Workers' Compensation	18,312	38,211	5,736	(32,475)
Fringe Benefits Subtotal	\$ 846,113	\$ 974,303	\$ 1,190,184	\$ 215,881
Total Personnel Expenditures			\$ 3,427,649	



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Park & Recreation



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Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, which includes 26,000 acres of open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew the mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect San Diego's rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. These areas includes over 23,000 acres of open space lands that are managed as part of the Multiple Species Conservation Program, a 1996 watershed agreement between the City of San Diego, the County of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The program is designed to preserve and join significantly large and continuous tracts of open space that span from the United States-Mexico border to Orange County, significantly contributing to the quality of life of the region's residents, and the value of the San Diego region as one of the world's most valuable hotspots of biological diversity.

The Park & Recreation Department administers 50 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing

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lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds.

The Department operates Mount Hope Cemetery, a 110-acre expanse built in 1869 that contains monuments to some of San Diego's most notable and historic citizens, including Alonzo Horton, widely regarded as the father of modern San Diego. The Community Parks II Division manages and maintains the entire cemetery, providing perpetual care to all burial sites. In addition, the Department preserves El Campo Santo, a small historic cemetery located in Old Town that dates back to 1849. Burials were last conducted at this site in 1880.

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youth, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)

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- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Results of customer satisfaction survey on Park & Recreation program activities	95.3%	92.4	92.8% ¹
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	95.8%	95.0%	94.2% ¹
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Baseline data under development	90%	90%
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	41,439	41,439	41,656
6. Number of aquatic users	308,025	296,000	310,000
7. Number of hours of operation of recreation centers	128,767	131,765	128,492
8. Number of acres of parks and open spaces per 1,000 population ²	31.84	31.84	32.00

1. Five-year average

2. SANDAG population estimate of 1,301,617 used

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Service Efforts and Accomplishments

The Department initiated Parks Fit San Diego, a program designed to keep park users physically fit. During July and August 2014, the Department sponsored the "Be a Winner ... Take a Stroll/Swim in the Park." This program allows participants to enroll at any local recreation center or pool for a challenge to walk 30 miles or swim 20 miles in 30 days. Each participant will receive a Parks Fit San Diego bracelet; those who complete the challenge will receive a commemorative "I Got Fit in my Park in 30 Days" T-Shirt. Participants can walk/swim independently on their own time and at their own pace, or in a group led by Department staff.

In Fiscal Year 2014, Therapeutic Recreation and Senior Citizen Services provided a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing the overall quality of life. Senior Citizen Services also provides a popular senior lounge in Balboa Park with over 2,000 visitors monthly and Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 33 recreation centers located in urban, low-income communities throughout the City. The Program served 139,441 meals last year, including lunch and snacks during summer, fall and spring break.

The CalGrip Grant ended in October 2012; however, the City Council allocated \$40,000 to the Community Parks II Division in order to keep the Friday Night Teen Program operating for three hours per night at The Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers for eight weeks in July and August 2013. This program will continue for another eight weeks into Fiscal Year 2015.

The Open Space Division completed landmark agreements with Canyonlands and Ocean Discovery Institute to allow the agencies to manage trails and urban canyons within the City's open space lands. Additionally, over 6,500 acres of open space lands were dedicated in Fiscal Year 2014.

For the first time since 2011, the Kumeyaay Lake Campground was reopened for overnight camping on June 13, 2014, just in time for the summer vacation season. Kumeyaay Lake Campground is part of the 5,900-acre Mission Trails Regional Park (MTRP), and consists of 46 campsites available for overnight camping on Friday and Saturday nights.

The Department collaborated with the County of San Diego and several other cities within the County to present Movies in the Park. Throughout the City, there were 28 presentations held at 23 different parks with over 7,000 people in attendance. Many families enjoyed these movies outdoors, under the stars and participated in many special activities provided to them by Park & Recreation staff.

Balboa Park is a hub for volunteer groups and philanthropic projects and hosted more than 3,000 volunteers that provided more than 15,000 volunteer hours. Staff oversaw many philanthropic projects such as irrigation upgrades to Central Mesa Gardens and the installation of custom bike racks for the Park. In anticipation of the 2015 Centennial, Balboa Park maintenance staff is working with philanthropic groups, horticultural groups and a wide variety of volunteers to implement an Adopt-A-Plot Program. This program is designed to enhance the gardens and landscapes for the Centennial and beyond. Balboa Park staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification of the Park while also retrofitting existing irrigation systems to be much more water efficient with streamline rotors, drip irrigation, and smart irrigation controllers.

Vehicular parking in the Plaza de Panama has been removed, increasing the amount of pedestrian walkway. Decorative bollards and planters containing ornamental plants and trees were also added to the Plaza de Panama. Additionally benches, tables, chairs and umbrellas were added for park guests. Recent grading upgrades in the Alcazar Garden parking lot have resulted in increased accessible parking spaces in Balboa Park's central core.

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A new tram designed to carry more people in and out of Balboa Park's parking lots to a main tram stop in the Plaza De Panama has been put into service. Additionally, a new tram stop in the Federal Lot has been added adjacent to accessible parking to allow visitors with disabilities easy access to ride our new accessible trams.

Balboa Park staff is facilitating several capital improvement projects such as the removal of ADA barriers at the Hall of Nations, Timken Museum, Balboa Tennis Club, San Diego Museum of Man and the United Nations Building. Additional projects include elevator modernization at various locations, the Casa del Prado door replacement project and other tenant improvements.

The Municipal Gymnasium/Morley Field staff is expanding recreational opportunities offerings such as Parks Fit, basketball clinics, movies in the park, and youth fitness classes. The Balboa Park Activity Center hosts nationally ranked players participating in badminton, table tennis tournaments and large events such as Art San Diego and the Thursday Club Rummage Sale.

The Civic Dance Arts program founded in 1942 has expanded enrollment at 24 locations, offering 200 classes with 2,800 students annually. Community outreach programs, annual student recitals, and special advanced class performances have elevated the program to the most affordable and well-renowned dance program in the City.

Twilight Concerts in the Park, celebrating its 34th year in Balboa Park, is providing enhanced and varied programming with staff support and leadership.

Staff have also successfully implemented a new online facility reservation system that is currently in use for Developed Regional Parks facilities, but will be expanded to other Park & Recreation facilities over the next year.

Mission Bay Park continues to trend upward on the annual number of visitors; both tourist and locals. Staff continues to upgrade the park. Along with daily operation and maintenance of a 4,000 acre park, staff conduct yearly inspections and maintenance of 200 boat moorings and 250 directional buoys in Mission Bay Park. Staff pressure washed 200 picnic tables and benches and 28 comfort stations. Over 7,000 tons of sand was rototilled and added to the 11 playgrounds in Mission Bay. New playground equipment was installed. Sixty-five tons of fiber was added to playgrounds and exercise stations. Two basketball courts were resurfaced. Staff installed hot coal containers, bbq grills, volleyball court posts, regulation signs, concrete trash cylinders and I Love a Clean San Diego trash and recycle boxes. Grass was reseeded in areas and a variety of new plants were added to the parks: Lampranthus Ice Plant, Gazania's, Euonymus, Bougainvillea Bangkok Red and Purple Lantana. Four hundred and fifty yards of mulch was delivered and spread throughout the park for enhancement and weed abatement. Staff coordinated with the Environmental Services Department and loaded and disposed of 25 40-yard bins of brush. Support crew staff did sweeping, striping, painted curbs and stenciled the parking lots in Mission Bay Parks.

The park rangers in Mission Bay Park coordinated several volunteer enhancement projects throughout the park and Famosa Slough. They worked with the San Diego County Probation Department, the California Conservation Corps and the Beach Area Community Court Offenders on a variety of projects including trash and debris removal, enhancement of the bike paths, removal of invasive plants and maintenance of the native plant garden trails, California Least Tern sites, and Famosa Slough. The park rangers also worked with an Eagle Scout troop to put in a bridge along the walk way at Famosa Slough.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park and providing support on the urban runoff water quality project at La Jolla Shores. Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects including the construction of the new comfort stations at Palisades Park and North Kellogg Park, the new lifeguard towers at the Children's Pool and Ellen Browning Scripps Park, the stairway repair projects at Diamond Street and Bermuda Street, and the

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implementation of the Sunset Cliffs Master Plan. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis. The park ranger for Shoreline Parks continues to provide information and guidance to the visitors at the Children's Pool in La Jolla.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In February 2014, Torrey Pines Golf Course hosted the highly publicized Professional Golfers Association (PGA) Tour's Farmers Insurance Open. The Municipal Golf Committee (MGC) was established to act as an advisory committee to Golf Operations. The City of San Diego was selected to host the United States Golf Association 2021 U.S. Open Golf Championship at Torrey Pines Golf Course.

Park & Recreation

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	868.15	882.84	896.78	13.94
Personnel Expenditures	\$ 58,726,307	\$ 62,726,845	\$ 63,098,871	\$ 372,026
Non-Personnel Expenditures	53,572,591	55,324,777	65,163,932	9,839,155
Total Department Expenditures	\$ 112,298,897	\$ 118,051,622	\$ 128,262,803	\$ 10,211,181
Total Department Revenue	\$ 65,730,945	\$ 63,309,476	\$ 63,807,569	\$ 498,093

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administrative Services	\$ 2,217,680	\$ 2,637,403	\$ 3,021,428	\$ 384,025
Community Parks I	19,920,215	21,211,451	23,486,626	2,275,175
Community Parks II	21,367,771	21,189,110	24,464,226	3,275,116
Developed Regional Parks	33,676,776	35,117,576	35,339,393	221,817
Open Space	7,804,947	9,812,440	11,658,475	1,846,035
Total	\$ 84,987,389	\$ 89,967,980	\$ 97,970,148	\$ 8,002,168

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administrative Services	15.00	15.53	17.50	1.97
Community Parks I	162.19	162.43	165.14	2.71
Community Parks II	230.57	230.76	233.42	2.66
Developed Regional Parks	309.14	313.87	316.65	2.78
Open Space	52.25	60.25	65.07	4.82
Total	769.15	782.84	797.78	14.94

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,159,435	\$ -
Re-engineering of Maintenance Assessment Districts Adjustment to reflect the addition of non-personnel expenditures associated with increased general benefits to MADs as a result of the re-engineering of the City's Maintenance Assessment Districts.	0.00	2,000,000	-
Support for Brush Management Adjustment to reflect the addition of non-personnel expenditures to support the increased contractual cost for brush management.	0.00	1,000,000	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Wightman Street Neighborhood Park Addition of non-personnel expenditures to support the development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development also includes the implementation of the Chollas Greek Enhancement Program for Auburn Creek which is located on site.	0.00	970,000	-
Silver Wing Neighborhood Park Sports Field Addition of non-personnel expenditures to support the construction of a security lighting system at Silver Wing Neighborhood Park.	0.00	600,000	-
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	509,800	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.37	421,350	-
Park Assets Condition/Needs Assessment Addition of 1.00 Park Designer and 0.50 Management Intern - Hourly and associated non-personnel expenditures to support the condition/needs assessment of park assets.	1.50	406,391	-
Parking Lot and Park Road Repairs Adjustment to reflect the addition of non-personnel expenditures for parking lot and park road repairs at park and recreation facilities.	0.00	300,000	-
Citywide Maintenance Addition of 1.00 Tree Trimmer and 1.00 Aquatics Technician 1 and associated non-personnel expenditures to support the maintenance and operations of the Memorial Pool expansion and other park forestry and aquatics needs.	2.00	144,266	-
Restoration of Overnight Weekend Camping at Kumeyaay Addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1, associated non-personnel expenditures, and revenue to restore overnight weekend camping at the Kumeyaay Campground.	1.50	139,354	40,000
Support for Additional Open Space Acreage Addition of 1.00 Park Ranger and associated non-personnel expenditures to support the maintenance and operations of new open space acreage.	1.00	132,102	-
Memorial Pool Expansion Addition of 3.00 Pool Guard 2s - Hourly and associated non-personnel expenditures to support the expansion of the Memorial Pool.	3.00	127,615	-
Support for Coastline Area Addition of 1.00 Park Ranger and associated non-personnel expenditures to support the coastline area.	1.00	114,182	-
Addition of Information Systems Analyst 2 Addition of 1.00 Information Systems Analyst 2 to implement the online registration system and other IT projects.	1.00	107,771	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Trail for All People Addition of non-personnel expenditures to support the construction of a paved trail to accommodate people of all physical abilities.	0.00	100,000	-
Plaza de Panama Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations at Balboa Park Central Mesa.	1.00	65,942	-
Parking Lot and Park Road Repairs in San Ysidro Adjustment to reflect the addition of non-personnel expenditures for critical repairs of park roads and parking lots in the San Ysidro community.	0.00	65,668	-
Support for Additional Solana Ranch Neighborhood Park Acreage Addition of 0.42 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Solana Ranch Neighborhood Park.	0.42	61,066	-
La Jolla Bird Cleanup Addition of non-personnel expenditures to support the removal of bird guano in La Jolla Cove.	0.00	50,000	-
Tierrasanta Community Park Sports Field Lighting Addition of non-personnel expenditures to support the construction of a sports lighting system at the Tierrasanta Community Park.	0.00	47,000	-
Support for Additional Ed Cramer Park Acreage Addition of 0.33 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Ed Cramer Park.	0.33	46,089	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	45,458	-
Support for Additional Central Avenue Mini Park Acreage Addition of 0.16 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Central Avenue Mini Park.	0.16	43,104	-
Support for Additional Cabrillo Heights Neighborhood Park Acreage Addition of 0.16 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Cabrillo Heights Neighborhood Park.	0.16	25,587	-
Support for Additional Morley Green Park Acreage Addition of non-personnel expenditures to support the maintenance and operations of the Morley Green Park.	0.00	12,073	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Additional Properties at Canon Street and Plum Street Addition of non-personnel expenditures to support the maintenance of properties on Canon Street and Plum Street.	0.00	10,000	-
San Ysidro Larsen Field Lighting Addition of non-personnel expenditures to support and maintain the San Ysidro Athletic Field.	0.00	7,500	-
Maintenance of Neighborhood Parks Addition of 2.00 Grounds Maintenance Worker 2s, offset by a reduction in contractual expenditures, to convert neighborhood parks at Villa La Jolla, South Village, and Torrey Del Mar from contractual maintenance to City maintenance.	2.00	(306)	-
Reduction of Recreation Specialist Reduction of 0.50 Recreation Specialist.	(0.50)	(47,059)	-
Gas Tax Accounting Revision Adjustment to reflect the reduction of non-personnel expenditures and associated Gas Tax revenue for the maintenance of street medians which will be paid directly by the Gas Tax Fund.	0.00	(375,494)	(556,439)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(783,963)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(1,502,763)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	1,035,507
Antenna Lease Fund Transfer Adjustment to reflect the one-time transfer of fund balance from the Antenna Lease Fund.	0.00	-	400,000
Reduction in Transient Occupancy Tax (TOT) Transfer Reduction in reimbursements for tourism-related expenditures from TOT revenue as a result of lower TOT receipts in Fiscal Year 2014.	0.00	-	(1,117,823)
Total	14.94	\$ 8,002,168	\$ (198,755)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 31,107,610	\$ 31,608,020	\$ 32,532,770	\$ 924,750
Fringe Benefits	20,562,631	23,623,835	23,080,093	(543,742)
PERSONNEL SUBTOTAL	51,670,241	55,231,855	55,612,863	381,008

Park & Recreation

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 3,888,875	\$ 4,199,725	\$ 4,258,806	\$ 59,081
Contracts	12,156,136	14,314,195	15,254,058	939,863
Information Technology	1,319,511	1,112,218	1,150,461	38,243
Energy and Utilities	11,833,577	11,927,192	14,496,124	2,568,932
Other	112,925	123,597	110,130	(13,467)
Transfers Out	3,064,109	2,111,899	6,123,156	4,011,257
Capital Expenditures	942,015	674,843	690,513	15,670
Debt	-	272,456	274,037	1,581
NON-PERSONNEL SUBTOTAL	33,317,148	34,736,125	42,357,285	7,621,160
Total	\$ 84,987,389	\$ 89,967,980	\$ 97,970,148	\$ 8,002,168

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 21,789,496	\$ 30,990,656	\$ 30,256,213	\$ (734,443)
Fines Forfeitures and Penalties	77,529	27,395	84,395	57,000
Licenses and Permits	913,982	707,220	765,813	58,593
Other Revenue	128,168	13,800	-	(13,800)
Rev from Money and Prop	451,563	465,300	449,195	(16,105)
Transfers In	11,925,738	703,000	1,153,000	450,000
Total	\$ 35,286,477	\$ 32,907,371	\$ 32,708,616	\$ (198,755)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	4.00	4.00	\$31,491 - \$37,918	\$ 149,776
20000012	Administrative Aide 1	2.00	2.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	3.00	4.00	5.00	42,578 - 51,334	244,573
20000753	Aquatics Technician 1	2.00	2.00	3.00	39,499 - 47,091	128,770
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,163
20000040	Area Manager 2	21.00	21.00	22.00	52,749 - 63,918	1,274,382
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	1.00	1.00	1.00	30,056 - 36,317	-
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	260,352
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	64,374
20000649	Biologist 3	2.00	3.00	3.00	62,005 - 75,067	72,064
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	43,451
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000237	Cemetery Manager	1.00	1.00	0.00	54,246 - 65,520	-
20000539	Clerical Assistant 2	6.00	7.00	7.00	29,931 - 36,067	240,349
90000539	Clerical Assistant 2 - Hourly	0.13	0.05	0.05	29,931 - 36,067	1,497

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
90000352	Custodian 1 - Hourly	2.72	2.94	2.94	24,045 - 28,725	72,853
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	291,182
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	438,245
20000395	District Manager	14.00	15.00	15.00	62,358 - 75,234	1,006,433
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,310
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	392,259
20000418	Equipment Technician 1	10.00	9.00	9.00	36,005 - 43,139	341,283
20000423	Equipment Technician 2	5.00	5.00	5.00	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	8.00	8.00	9.00	51,459 - 62,358	435,571
20000472	Grounds Maintenance Supervisor	8.00	8.00	8.00	37,814 - 45,490	310,072
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	224,327
90000467	Grounds Maintenance Worker 1 - Hourly	15.60	15.82	15.50	28,683 - 33,987	463,424
20000468	Grounds Maintenance Worker 2	245.18	246.00	249.00	31,762 - 37,773	9,008,915
90000468	Grounds Maintenance Worker 2 - Hourly	0.23	0.55	1.62	31,762 - 37,773	51,480
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	257,017
20000503	Horticulturist	3.00	3.00	3.00	53,061 - 64,147	190,739
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	9.00	9.00	10.00	29,182 - 34,757	328,889
20000608	Light Equipment Operator	12.00	12.00	12.00	34,694 - 41,350	487,002
90001073	Management Intern - Hourly	0.00	0.78	3.07	24,274 - 29,203	74,521
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	185,995
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	41,517
20000669	Park Designer	1.00	1.00	2.00	66,664 - 80,496	153,795
20000666	Park Ranger	21.00	26.00	29.00	41,059 - 49,878	1,160,391
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	141,627
20000680	Payroll Specialist 2	4.50	4.50	4.50	34,611 - 41,787	179,513
20000676	Pesticide Applicator	7.00	8.00	8.00	39,458 - 47,050	338,313
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	32.24	32.24	36.21	27,394 - 32,968	1,077,576
20000740	Principal Drafting Aide	0.00	1.00	1.00	50,003 - 60,549	56,987
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	109,855
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	180,130
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	6.29	4.60	4.53	18,616 - 22,318	85,524
20000921	Recreation Center Director 1	9.00	9.00	9.50	36,962 - 44,533	391,322
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	647,132
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,518,822

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	75.30	77.24	75.90	24,918 - 30,035	2,125,144
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
90000530	Recreation Leader 2 - Hourly	8.57	8.56	8.56	28,725 - 34,632	247,246
90000534	Recreation Leader 2 - Hourly	3.60	4.60	4.08	28,725 - 34,632	138,361
90000533	Recreation Leader 2 - Hourly	3.91	4.08	4.09	28,725 - 34,632	125,736
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000811	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000817	Recreation Specialist	0.50	0.50	0.00	42,640 - 51,293	-
20000806	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	162,220
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	3.00	2.00	2.00	36,067 - 43,514	83,380
20000015	Senior Management Analyst	3.00	3.00	3.00	59,363 - 71,760	212,768
20000844	Senior Park Ranger	7.00	7.00	7.00	51,459 - 62,358	373,008
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	233,106
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	54,496
20000194	Seven-Gang Mower Operator	8.00	8.00	8.00	37,690 - 45,115	358,878
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	167,461
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	118,042
90000959	Swimming Pool Manager 1 - Hourly	5.13	5.13	4.98	31,450 - 37,835	167,651
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	133,256
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	333,322
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	40,543
20001039	Tree Trimmer	0.00	0.00	1.00	34,965 - 41,621	34,965
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	191,565
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	254,905
20001051	Utility Worker 1	8.00	8.00	8.00	30,534 - 36,296	214,510
20001053	Utility Worker 2	4.00	4.00	2.00	33,322 - 39,666	78,737
20000756	Word Processing Operator	4.00	3.00	3.00	31,491 - 37,918	110,800
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 20,488	10,244
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	60,757
	Bilingual - Regular					39,312
	Landscape Architect Lic					23,069
	Night Shift Pay					4,686
	Overtime Budgeted					339,851
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					31,481
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		769.15	782.84	797.78		\$ 32,532,770

Park & Recreation

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 115,914	\$ 155,989	\$ 126,974	\$ (29,015)
Flexible Benefits	3,245,991	3,983,560	4,409,480	425,920
Insurance	276	-	-	-
Long-Term Disability	177,133	167,016	108,578	(58,438)
Medicare	411,974	416,230	426,662	10,432
Other Post-Employment Benefits	3,735,750	3,783,606	3,677,513	(106,093)
Retiree Medical Trust	5,261	4,230	8,017	3,787
Retirement 401 Plan	19,786	16,941	26,153	9,212
Retirement ADC	9,194,524	11,599,534	10,803,287	(796,247)
Retirement DROP	43,685	41,727	40,933	(794)
Retirement Offset Contribution	36,780	-	-	-
Risk Management Administration	598,137	574,116	574,117	1
Supplemental Pension Savings Plan	1,469,226	1,509,461	1,608,236	98,775
Unemployment Insurance	90,268	88,639	62,118	(26,521)
Workers' Compensation	1,417,926	1,282,786	1,208,025	(74,761)
Fringe Benefits Subtotal	\$ 20,562,631	\$ 23,623,835	\$ 23,080,093	\$ (543,742)
Total Personnel Expenditures			\$ 55,612,863	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Environmental Growth 1/3	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305	\$ 584,966
Total	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305	\$ 584,966

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 932,400	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	40,658	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Mandatory General Benefit Contribution to Maintenance Assessment Districts	0.00	13,908	-
Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
One-Time Reductions and Annualizations	0.00	(402,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	509,283
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ 584,966	\$ 509,283

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 40	\$ 78,123	\$ 78,123	\$ -
Contracts	33,666	211,036	211,036	-
Information Technology	13,315	700	41,358	40,658
Energy and Utilities	1,919,308	1,972,133	2,904,033	931,900
Transfers Out	2,388,586	1,700,347	1,312,755	(387,592)
NON-PERSONNEL SUBTOTAL	4,354,915	3,962,339	4,547,305	584,966
Total	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305	\$ 584,966

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Other Local Taxes	\$ 3,880,923	\$ 3,936,786	\$ 4,446,069	\$ 509,283
Rev from Money and Prop	7,591	9,000	9,000	-
Total	\$ 3,888,513	\$ 3,945,786	\$ 4,455,069	\$ 509,283

Environmental Growth 2/3 Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Environmental Growth 2/3	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000
Total	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund	0.00	\$ 640,000	\$ -
Adjustment to reflect the increase in the transfer to the General Fund to support Open Space maintenance activities.			
Revised Revenue	0.00	-	1,018,565
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ 640,000	\$ 1,018,565

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Transfers Out	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000
NON-PERSONNEL SUBTOTAL	8,078,081	8,229,966	8,869,966	640,000

Park & Recreation

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Total	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966	\$ 640,000

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Other Local Taxes	\$ 7,762,105	\$ 7,873,572	\$ 8,892,137	\$ 1,018,565
Rev from Money and Prop	22,631	25,000	25,000	-
Total	\$ 7,784,736	\$ 7,898,572	\$ 8,917,137	\$ 1,018,565

Golf Course Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Golf Operations	\$ 14,672,613	\$ 15,670,084	\$ 16,653,723	\$ 983,639
Total	\$ 14,672,613	\$ 15,670,084	\$ 16,653,723	\$ 983,639

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Golf Operations	97.00	98.00	97.00	(1.00)
Total	97.00	98.00	97.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 800,534	\$ -
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	78,967	-
Bag Drop Service at Torrey Pines Golf Course Adjustment to reflect the addition of non-personnel expenditures to provide a golf bag drop service at Torrey Pines Golf Course.	0.00	65,000	-
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	59,200	-
Above-Ground Fuel Tanks Adjustment to reflect the addition of fuel expenditures to adequately maintain three golf courses.	0.00	52,000	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	37,231	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Supplemental Cost of Living Adjustment (COLA)	0.00	2,472	-
Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA.			
One-Time Reductions and Annualizations	0.00	(1,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Equipment/Support for Information Technology	0.00	(4,854)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Standard Hour Personnel Funding	0.00	(7,396)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Communications Department Restructure	(1.00)	(98,515)	-
Transfer of communications-related position(s) to the Communications Department.			
Revised Revenue	0.00	-	777,000
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Torrey Pines North Golf Course Renovation	0.00	-	(1,608,000)
Revenue adjustment to reflect a three-month closure of the Torrey Pines North Course for course renovations.			
Total	(1.00)	\$ 983,639	\$ (831,000)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 4,032,704	\$ 4,131,412	\$ 4,235,418	\$ 104,006
Fringe Benefits	2,827,373	3,159,828	3,046,342	(113,486)
PERSONNEL SUBTOTAL	6,860,077	7,291,240	7,281,760	(9,480)
NON-PERSONNEL				
Supplies	\$ 1,065,545	\$ 1,227,653	\$ 1,236,498	\$ 8,845
Contracts	4,412,242	4,795,980	5,270,347	474,367
Information Technology	200,524	201,112	196,258	(4,854)
Energy and Utilities	1,642,118	1,477,617	1,979,666	502,049
Other	10,132	20,590	20,590	-
Transfers Out	296,377	263,242	275,954	12,712
Capital Expenditures	185,597	392,650	392,650	-
NON-PERSONNEL SUBTOTAL	7,812,535	8,378,844	9,371,963	993,119
Total	\$ 14,672,613	\$ 15,670,084	\$ 16,653,723	\$ 983,639

Park & Recreation

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 17,178,818	\$ 16,976,647	\$ 16,298,647	\$ (678,000)
Fines Forfeitures and Penalties	1,650	-	-	-
Other Revenue	6,661	-	-	-
Rev from Money and Prop	1,377,092	1,395,100	1,242,100	(153,000)
Total	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747	\$ (831,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,067
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	51,334
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	32,968
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	2.00	3.00	3.00	37,690 - 45,115	130,279
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	84,243
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	140,954
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	186,492
20000479	Golf Starter	16.00	14.00	14.00	29,931 - 36,067	499,131
90000479	Golf Starter - Hourly	6.00	6.00	6.00	29,931 - 36,067	179,587
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	396,908
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	217,798
20000467	Grounds Maintenance Worker 1	26.00	26.00	26.00	28,683 - 33,987	783,651
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	4.00	3.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	86,508
20000818	Recreation Specialist	2.00	4.00	4.00	42,640 - 51,293	193,710
20000916	Senior Public Information Officer	0.00	1.00	0.00	54,059 - 65,333	-
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Grds/Greenskpr Eq Op					30,493
	Overtime Budgeted					246,523
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		97.00	98.00	97.00		\$ 4,235,418

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
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Fringe Benefits

Employee Offset Savings	\$ 12,525	\$ 22,563	\$ 10,938	\$ (11,625)
Flexible Benefits	528,518	620,637	694,865	74,228
Long-Term Disability	21,370	20,807	13,412	(7,395)
Medicare	56,093	53,511	54,078	567

Park & Recreation

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Other Post-Employment Benefits	606,538	592,895	582,336	(10,559)
Retiree Medical Trust	2,183	1,984	2,689	705
Retirement 401 Plan	8,153	7,943	7,817	(126)
Retirement ADC	1,175,138	1,431,506	1,267,411	(164,095)
Retirement DROP	1,821	1,261	3,217	1,956
Retirement Offset Contribution	4,091	-	-	-
Risk Management Administration	97,243	89,965	90,912	947
Supplemental Pension Savings Plan	164,652	159,208	183,074	23,866
Unemployment Insurance	10,890	11,041	7,695	(3,346)
Workers' Compensation	138,156	146,507	127,898	(18,609)
Fringe Benefits Subtotal	\$ 2,827,373	\$ 3,159,828	\$ 3,046,342	\$ (113,486)
Total Personnel Expenditures			\$ 7,281,760	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Los Penasquitos Reserve	\$ 205,900	\$ 221,253	\$ 221,661	\$ 408
Total	\$ 205,900	\$ 221,253	\$ 221,661	\$ 408

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 498	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(90)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 408	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 110,932	\$ 110,832	\$ 110,989	\$ 157
Fringe Benefits	85,056	92,918	93,259	341
PERSONNEL SUBTOTAL	195,988	203,750	204,248	498

Park & Recreation

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,674	11,000	11,000	-
Information Technology	33	-	-	-
Transfers Out	2,645	2,378	2,288	(90)
NON-PERSONNEL SUBTOTAL	9,912	17,503	17,413	(90)
Total	\$ 205,900	\$ 221,253	\$ 221,661	\$ 408

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Rev from Money and Prop	\$ 36,615	\$ 36,000	\$ 36,000	\$ -
Transfers In	170,382	150,000	150,000	-
Total	\$ 206,997	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	61,111
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 110,989

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
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Fringe Benefits

Employee Offset Savings	\$ 1,126	\$ 1,123	\$ 1,123	\$ -
Flexible Benefits	12,190	13,690	14,750	1,060
Long-Term Disability	649	601	382	(219)
Medicare	1,497	1,627	1,609	(18)
Other Post-Employment Benefits	13,310	12,482	12,132	(350)
Retirement ADC	46,902	53,425	52,841	(584)
Retirement Offset Contribution	428	-	-	-
Risk Management Administration	2,133	1,894	1,894	-
Supplemental Pension Savings Plan	4,282	4,888	4,850	(38)
Unemployment Insurance	331	319	218	(101)
Workers' Compensation	2,210	2,869	3,460	591
Fringe Benefits Subtotal	\$ 85,056	\$ 92,918	\$ 93,259	\$ 341

Total Personnel Expenditures			\$ 204,248	
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Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,153,639	\$ 688,620	\$ 962,108
Continuing Appropriation - CIP	408,984	363,960	681,384
Contingency Reserve	111,194	111,194	182,084
TOTAL BALANCE AND RESERVES	\$ 1,673,816	\$ 1,163,774	\$ 1,825,576
REVENUE			
SDG&E Franchise Fees	\$ 3,872,380	\$ 3,936,786	\$ 4,446,069
Interest Earnings	7,591	9,000	9,000
Other	8,542	-	-
TOTAL REVENUE	\$ 3,888,513	\$ 3,945,786	\$ 4,455,069
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,562,329	\$ 5,109,560	\$ 6,280,645
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 401,885	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 401,885	\$ -
OPERATING EXPENSE			
Assessment Reserve	\$ -	\$ 32,326	\$ 28,472
MAD Reimbursements	287,056	266,961	284,723
Regional Park/Open Space Maintenance	1,967,743	2,263,682	3,236,740
Reimbursement of Eligible Open Space Maintenance	688,000	688,000	688,000
Reimbursement of Eligible Park Maintenance	1,377,116	274,370	274,370
Transfer to Los Penasquitos Canyon Preserve Fund	35,000	35,000	35,000
Transfer to EGF Capital Improvement Fund	-	402,000	-
TOTAL OPERATING EXPENSE	\$ 4,354,915	\$ 3,962,339	\$ 4,547,305
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 45,024	\$ -	\$ 100,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 45,024	\$ -	\$ 100,000
TOTAL EXPENSE	\$ 4,399,939	\$ 4,364,224	\$ 4,647,305
RESERVES			
Continuing Appropriation - CIP	\$ 363,960	\$ 363,960	\$ 581,384
Contingency Reserve	-	182,084	182,084
TOTAL RESERVES	\$ 363,960	\$ 546,044	\$ 763,468
BALANCE	\$ 798,431	\$ 199,292	\$ 869,872
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,562,329	\$ 5,109,560	\$ 6,280,645

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,059,498	\$ 757,182	\$ 1,300,625
Continuing Appropriation - CIP	1,308,993	1,253,543	968,602
TOTAL BALANCE AND RESERVES	\$ 2,368,492	\$ 2,010,725	\$ 2,269,227
REVENUE			
SDG&E Franchise Fees	\$ 7,744,761	\$ 7,873,572	\$ 8,892,137
Interest Earnings	22,631	25,000	25,000
Other Revenue	17,344	–	–
TOTAL REVENUE	\$ 7,784,736	\$ 7,898,572	\$ 8,917,137
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,153,228	\$ 9,909,297	\$ 11,186,364
OPERATING EXPENSE			
Park Maintenance Reimbursement	\$ 7,728,081	\$ 7,879,966	\$ 8,519,966
Open Space Maintenance	350,000	350,000	350,000
TOTAL OPERATING EXPENSE	\$ 8,078,081	\$ 8,229,966	\$ 8,869,966
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 55,450	\$ –	\$ 287,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 55,450	\$ –	\$ 287,000
TOTAL EXPENSE	\$ 8,133,531	\$ 8,229,966	\$ 9,156,966
RESERVES			
Continuing Appropriation - CIP	\$ 1,253,543	\$ 1,253,543	\$ 681,602
TOTAL RESERVES	\$ 1,253,543	\$ 1,253,543	\$ 681,602
BALANCE	\$ 766,154	\$ 425,788	\$ 1,347,796
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,153,228	\$ 9,909,297	\$ 11,186,364

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 17,600,366	\$ 20,238,051	\$ 11,731,648
Continuing Appropriation - CIP	6,148,657	4,765,986	17,008,026
Operating Reserve	–	1,770,880	1,996,076
TOTAL BALANCE AND RESERVES	\$ 23,749,022	\$ 26,774,917	\$ 30,735,749
REVENUE			
Concessions	\$ 1,224,172	\$ 1,165,100	\$ 1,110,100
Golf Cart Rental	120,249	112,000	129,000
Golf Driving Range	432,833	425,000	442,000
Golf Fees	16,625,738	16,439,647	15,727,647
Interest Earnings	152,920	230,000	132,000
Miscellaneous Revenue	8,310	–	–
TOTAL REVENUE	\$ 18,564,221	\$ 18,371,747	\$ 17,540,747²
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 42,313,243	\$ 45,146,664	\$ 48,276,496
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 854,193	\$ 4,055,000	\$ 5,225,000
TOTAL CIP EXPENSE	\$ 854,193	\$ 4,055,000	\$ 5,225,000
OPERATING EXPENSE			
Land Use Payment	\$ 2,314,634	\$ 2,378,725	\$ 2,556,547
Operating Expense	12,358,704	13,291,359	14,097,176
TOTAL OPERATING EXPENSE³	\$ 14,673,338	\$ 15,670,084	\$ 16,653,723
TOTAL EXPENSE	\$ 15,527,531	\$ 19,725,084	\$ 21,878,723
RESERVES			
Continuing Appropriation - CIP	\$ 4,753,109	\$ 4,765,986	\$ 17,008,026
Operating Reserve ¹	–	1,880,410	1,996,076
TOTAL RESERVES	\$ 4,753,109	\$ 6,646,396	\$ 19,004,102
BALANCE	\$ 22,032,603	\$ 18,775,184	\$ 7,393,671
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 42,313,243	\$ 45,146,664	\$ 48,276,496

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

² The Fiscal Year 2015 revenue budget decrease is due to the renovation and planned closure of the Torrey Pines North Course from April 2015 to September 2015.

³ Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 90,523	\$ 73,604	\$ 168,680
TOTAL BALANCE AND RESERVES	\$ 90,523	\$ 73,604	\$ 168,680
REVENUE			
Concession Leases	\$ 36,615	\$ 36,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	35,000	35,000	35,000
Transfer from Other Funds	135,382	115,000	115,000
TOTAL REVENUE	\$ 206,997	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 297,520	\$ 259,604	\$ 354,680
OPERATING EXPENSE			
Personnel Expense	\$ 195,988	\$ 203,750	\$ 204,248
Non-Personnel Expense	9,912	17,503	17,413
TOTAL OPERATING EXPENSE	\$ 205,900	\$ 221,253	\$ 221,661
TOTAL EXPENSE	\$ 205,900	\$ 221,253	\$ 221,661
BALANCE	\$ 91,620	\$ 38,351	\$ 133,019
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 297,520	\$ 259,604	\$ 354,680

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Performance and Analytics



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Performance and Analytics



Department Description

The Performance & Analytics Department, a new department created in Fiscal Year 2015, is responsible for supporting the improvement of City operations through long-term strategic initiatives, including strategic planning, performance management, operational excellence initiatives, and Managed Competition. As such, the Performance & Analytics Department works with all of the Mayoral departments to implement data-driven solutions and improve the efficiency and effectiveness of the City's service delivery practices and management structures.

Analytics

The Performance & Analytics Department provides the City with internal consulting services that center on making effectiveness improvements. In its operational excellence projects, Performance & Analytics staff reviews department practices and policies to determine the most efficient way to conduct business, help multiple departments determine how to consolidate the delivery of redundant services, and realize the maximum potential of new technologies that the City has implemented. Key to this work is an emphasis on data-driven solutions. Performance & Analytics staff is responsible for conducting data gathering and analysis to help the City organization improve its use of statistical and data management techniques.

Performance & Analytics staff also ensures that the City implements Managed Competition in accordance with its policies and process. The voters expressed their support for competitive government within the City of San Diego through their approval of Proposition C in November 2006. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible. Managed Competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors to deliver services. This strategy recognizes the high quality and potential of public sector employees and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public sector realities.

Performance Management

The City of San Diego's performance management efforts include the use of strategic planning and performance monitoring with the goal of creating a more strategically oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. These efforts are meant to operate on a continuum

Performance and Analytics

of planning, management, measurement, adjusting or responding, and re-planning. They are designed to infuse accountability for performance into City services at every level of the organization; improve communication throughout the City; instill accountability; and support data-based decision-making, especially with respect to the City's budget process.

Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. Strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level. This process is intended to occur every year to reflect the organization's priorities and areas of focus.

City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan is a product of collaboration between City leadership and subject matter experts from across all departments. It communicates the Mayor's priorities and provides a strategic framework for the strategies and activities of the departments.

Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These are strategic plans at the department level that include the following elements: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests.

Performance Measures

The City of San Diego wants to not only describe the size or scale of its efforts (outputs), but also the impact of those efforts (outcomes). It does this through the use of performance measures.

Each Mayoral department (and some non-Mayoral ones) maintains a list of key performance indicators, which can be seen in their respective department budget narrative. For the Fiscal Year 2015 Adopted Budget, each performance indicator includes data for three fiscal years: Fiscal Year 2013 actuals, Fiscal Year 2014 actuals, and Fiscal Year 2015 targets. This performance data enables the reader to understand how each department is using the resources it has been given. It also helps improve the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Performance & Analytics staff works with departments to develop, collect, and report on performance measures citywide. The Department also works with Financial Management in the production of Volume II of the City's Proposed and Adopted Budget documents.

A complete, in-depth review of the current City Strategic Plan and all performance measures will be done during Fiscal Year 2015. These future efforts will help aid in the development of new City, branch, and department goals, objectives, and outcome-based performance measures.

Emerging Issues

The Department's new and existing functions will not only help create more accountability and transparency in City government, it will help the Mayor implement his priorities, citywide initiatives, and other specialized areas of focus.

Performance and Analytics

The Department's mission is:

To empower City employees and elected officials to serve the public through increased transparency, efficiency, and accountability

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Facilitate a culture of continuous improvement

To achieve this goal, the Department intends to perform the following objectives:

- Encourage strategic and tactical planning
- Stimulate collaborative, creative problem solving
- Advance the knowledge of performance management tools
- Improve citywide efficiency and effectiveness

Goal 2: Promote data-driven accountability

To achieve this goal, the Department intends to perform the following objectives:

- Develop a citywide structure of accountability
- Champion the importance of collecting, managing, and using data

Goal 3: Increase transparency through open data

To achieve this goal, the Department intends to perform the following objective:

- Champion the sharing and publishing of data with the public and within the organization

Key Performance Indicator

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Amount of annual cost savings resulting from Managed Competition	\$1.5M	\$9.0M ¹	\$9.0M

1. The \$9.0 million in cost savings is comprised of the following: Publishing Services: \$1.0 million; Street Sweeping: \$0.5 million; Landfill Services: \$3.5 million; and Fleet Services: \$4.0 million.

Service Efforts and Accomplishments

As part of the governmental operations improvement effort approved by Council in October 2013, the City retained Huron Consulting Group, a nationally renowned public sector efficiency expert to evaluate and improve government operations and protect the taxpayer's investment. Huron Consulting has assessed opportunities for improvement in five areas: Managed Competition, procurement, fleet services, management of real estate assets, and open data. Performance & Analytics staff will work to implement Huron's recommendations during Fiscal Year 2015.

Mayor Faulconer has announced a new program for Fiscal Year 2015 called *San Diego Works* to challenge employees and management to collaborate and submit cost-saving and operational streamlining ideas that will result in additional funding for neighborhood reinvestment.

Performance and Analytics

San Diego Works is the next chapter in the City's recent history of government reforms that make more tax dollars available for community projects and services, such as street repairs and public safety. The initiative proposes to spur innovative ideas that reduce operational costs by offering City employees rewards and recognition for outstanding efficiency proposals that save money or allow for enhanced services to taxpayers that benefit neighborhoods.

Complementing this effort, the Mayor also announced that he will work with City labor organizations to streamline the Managed Competition Program by implementing 24 recommendations from the Huron Consulting Group.

In addition to overseeing implementation of *San Diego Works* and an improved Managed Competition process, the Performance & Analytics Department will also continue working on other efforts to improve City operations, such as performance measurement and the implementation of the City's Open Data Program, which is expected to be considered by City Council for approval in the first quarter of Fiscal Year 2015.

Performance and Analytics

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	7.75	0.00	8.00	8.00
Personnel Expenditures	\$ 597,029	\$ -	\$ 1,246,461	\$ 1,246,461
Non-Personnel Expenditures	85,515	-	190,745	190,745
Total Department Expenditures	\$ 682,544	\$ -	\$ 1,437,206	\$ 1,437,206
Total Department Revenue	\$ 24	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Performance and Analytics	\$ 682,544	\$ -	\$ 1,437,206	\$ 1,437,206
Total	\$ 682,544	\$ -	\$ 1,437,206	\$ 1,437,206

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Performance and Analytics	7.75	0.00	8.00	8.00
Total	7.75	0.00	8.00	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Performance and Analytics Transfer of the Business Office Section of the Office of the Assistant Chief Operating Officer to the Performance and Analytics Department.	6.00	\$ 996,307	\$ -
Performance and Analytics Director Addition of 1.00 Department Director to lead the Performance and Analytics Department.	1.00	218,189	-
Addition of Open Data Officer Addition of 1.00 Program Manager to serve as the Open Data Officer.	1.00	201,605	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	20,486	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	619	-
Total	8.00	\$ 1,437,206	\$ -

Performance and Analytics

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 346,252	\$ -	\$ 738,803	\$ 738,803
Fringe Benefits	250,777	-	507,658	507,658
PERSONNEL SUBTOTAL	597,029	-	1,246,461	1,246,461
NON-PERSONNEL				
Supplies	\$ 7,265	\$ -	\$ 1,650	\$ 1,650
Contracts	22,826	-	165,490	165,490
Information Technology	27,481	-	619	619
Energy and Utilities	10,254	-	2,500	2,500
Other	2	-	-	-
Transfers Out	17,687	-	20,486	20,486
NON-PERSONNEL SUBTOTAL	85,515	-	190,745	190,745
Total	\$ 682,544	\$ -	\$ 1,437,206	\$ 1,437,206

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 24	\$ -	\$ -	\$ -
Total	\$ 24	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	2.00	0.00	0.00	\$54,059 - \$65,333	\$ -
20001101	Department Director	0.00	0.00	1.00	59,155 - 224,099	130,000
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20001222	Program Manager	2.00	0.00	3.00	46,966 - 172,744	319,750
20000015	Senior Management Analyst	2.00	0.00	3.00	59,363 - 71,760	208,403
20000970	Supervising Management Analyst	0.75	0.00	1.00	66,768 - 80,891	80,650
FTE, Salaries, and Wages Subtotal		7.75	0.00	8.00		\$ 738,803
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change	

Fringe Benefits

Employee Offset Savings	\$ 8,029	\$ -	\$ 17,334	\$ 17,334
Flexible Benefits	29,134	-	56,678	56,678
Long-Term Disability	2,054	-	2,540	2,540
Medicare	5,181	-	10,711	10,711
Other Post-Employment Benefits	30,278	-	48,528	48,528
Retiree Medical Trust	-	-	169	169
Retirement ADC	146,402	-	316,609	316,609
Retirement Offset Contribution	532	-	-	-
Risk Management Administration	4,899	-	7,576	7,576
Supplemental Pension Savings Plan	18,197	-	39,332	39,332
Unemployment Insurance	1,042	-	1,455	1,455

Performance and Analytics

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Workers' Compensation	5,029	-	6,726	6,726
Fringe Benefits Subtotal	\$ 250,777	\$ -	\$ 507,658	\$ 507,658
Total Personnel Expenditures			\$ 1,246,461	



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Personnel



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Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, as well as to maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce. The Personnel Department is committed to uphold a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission policies.

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Number of days to issue certification to hiring departments (without recruitment)	11.0	5.3	14.0
2. Number of days to issue certification to hiring departments when recruitment is required	100.0	57.5	65.0
3. Number of Employee Performance Evaluation Trainings	12	11	12
4. Number of Appointing Authority Interview Trainings	13	11	12
5. Number of days classification and compensation studies conducted and completed by Classification Section	22	17	22

Personnel

Service Efforts and Accomplishments

Liaison Section

The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memorandums of Understanding, Attorney's opinions, and applicable federal and State law. This section also administers the pre-employment medical clearance process Citywide, as well as the random drug testing program for safety classifications. During Fiscal Year 2014, the Liaison Section administered 534 Department of Motor Vehicle medical examinations; administered pre-employment medical processes for 1,426 employees to ensure that all mandated requirements are met before candidates are cleared to begin work; and performed 2,875 random drug testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees. It also administers the fingerprint program to ensure compliance with City, State and federal regulations, as well as reviews and evaluates criminal records in relation to job duties. Personnel Department staff fingerprinted and evaluated the background records of 2109 new and current employees and volunteers during Fiscal Year 2014.

Certification and Records/Payroll Sections

The Certification and Records/Payroll Sections processed the Citywide payroll for 10,623 full-time, 3/4 time, 1/2 time, and hourly employees while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 9,500 employee performance evaluations to monitor compliance with employee performance evaluation regulations.

Services Section

The Services Section provides budget and administrative support services to all other divisions in the Department and coordinates the Civil Service Commission monthly meetings. During Fiscal Year 2014, the Services Section responded to 18,821 contacts from the public, City employees, and managers who called or visited the Department for a variety of inquiries including job opportunities, Civil Service Commission meetings and hearings, and general personnel information.

Classification Section

The Classification Section conducts classification and maintenance studies requested by City departments, employees, unions, and initiated by staff pursuant to Civil Service Rules and policies. This section also performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section conducted over 255 classification and compensation studies and completed 140 surveys.

Exam Management and Recruiting Section

The Exam Management and Recruiting Section promotes employment opportunities for the City of San Diego through: the Personnel Departments website; advertisements in periodicals and external websites; distribution to community groups including veterans' agencies; as well as attendance at job fairs, community forums, and events sponsored by educational institutions. The addition of two internet kiosks for online submission of applications at the Employee Information Counter show a boost in customer traffic from 5,830 in Fiscal Year 2013 to 8,485 Fiscal Year 2014, an increase of 45.5%. The website received 1,057,826 hits on classified job postings during the reporting period of July 1, 2013 to June 30, 2014. This was a 24.84% increase over the 795,090 hits last fiscal year. In addition, there were 265 recruitment processes initiated in Fiscal Year 2014 which resulted in 52,867 applications received and evaluated. This was a 15.1% increase in applications received and evaluated over Fiscal Year 2013. Finally, the Exam Management and Recruiting Section provide regular reports on the status of the City's Equal Opportunity Employment Program, as well as responses to comply with Federal CEOC EEO-4 reporting requirements.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants, and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 45 internal and 22 external discrimination complaints filed with federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/HCM manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module and also reviews and processes requests to add, delete, and move positions and organizational units within the City's SAP system. The Personnel Administration (PA) Section maintains the central repository for all employees' master data and assists the Records/Payroll section in evaluating and processing requests for personnel actions. These sections work closely with departments citywide to ensure the integrity of positions and employee data used in preparing the City's Proposed and Adopted Budgets, as well as the Salary Ordinance.



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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	59.04	60.36	63.31	2.95
Personnel Expenditures	\$ 5,612,196	\$ 6,261,465	\$ 6,306,957	\$ 45,492
Non-Personnel Expenditures	863,226	750,728	799,871	49,143
Total Department Expenditures	\$ 6,475,422	\$ 7,012,193	\$ 7,106,828	\$ 94,635
Total Department Revenue	\$ 12,874	\$ 6,000	\$ 6,000	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Classification & Liaison	\$ 2,391,970	\$ 2,396,773	\$ 2,519,434	\$ 122,661
Personnel	2,527,386	2,642,209	2,685,286	43,077
Recruiting & Exam Management	1,556,067	1,973,211	1,902,108	(71,103)
Total	\$ 6,475,422	\$ 7,012,193	\$ 7,106,828	\$ 94,635

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Classification & Liaison	21.54	20.00	22.00	2.00
Personnel	20.50	20.50	20.00	(0.50)
Recruiting & Exam Management	17.00	19.86	21.31	1.45
Total	59.04	60.36	63.31	2.95

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition for Bilingual Retest Program Addition of 1.00 Associate Personnel Analyst to administer the bilingual retest program for the Police and Fire Departments.	1.00	\$ 108,260	\$ -
NEOGOV System Support Addition of 1.00 Information Systems Analyst 2 to provide additional support for the NEOGOV system maintenance and upgrades.	1.00	107,771	-
Hiring Process Support Addition of 1.00 Associate Personnel Analyst to assist the hiring departments.	1.00	106,860	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	44,087	-
NEOGOV Training Adjustment to reflect the addition of non-personnel expenditures to support training for the NEOGOV system.	0.00	5,000	-

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.05)	4,887	-
Customer Service Internet Access Adjustment to reflect the addition of non-personnel expenditures for internet access at employment information center kiosks and hotspot internet access at remote locations.	0.00	2,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,344)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(280,886)	-
Total	2.95	\$ 94,635	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 3,424,176	\$ 3,668,058	\$ 3,830,309	\$ 162,251
Fringe Benefits	2,188,020	2,593,407	2,476,648	(116,759)
PERSONNEL SUBTOTAL	5,612,196	6,261,465	6,306,957	45,492
NON-PERSONNEL				
Supplies	\$ 42,897	\$ 48,374	\$ 49,004	\$ 630
Contracts	410,990	409,029	412,796	3,767
Information Technology	260,424	147,924	192,011	44,087
Energy and Utilities	3,547	3,213	7,382	4,169
Other	9,249	12,481	11,781	(700)
Transfers Out	136,120	129,707	126,897	(2,810)
NON-PERSONNEL SUBTOTAL	863,226	750,728	799,871	49,143
Total	\$ 6,475,422	\$ 7,012,193	\$ 7,106,828	\$ 94,635

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 12,874	\$ 6,000	\$ 6,000	\$ -
Total	\$ 12,874	\$ 6,000	\$ 6,000	\$ -

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 139,000
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	84,989
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000158	Associate Personnel Analyst	12.00	13.00	15.00	53,893 - 65,104	790,396
90000544	Clerical Assistant 2 - Hourly	2.54	2.36	0.00	29,931 - 36,067	-
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	244,758
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	113,331
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,769
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000665	Offset Press Operator	0.50	0.50	0.00	33,405 - 39,770	-
20000679	Payroll Audit Specialist 1	8.00	0.00	0.00	37,877 - 45,718	-
20000681	Payroll Audit Specialist 2	0.00	8.00	8.00	39,686 - 48,069	371,028
20000936	Payroll Audit Supervisor-Auditor	0.00	2.00	2.00	47,986 - 57,949	115,898
20000694	Payroll Audit Supervisor-Personnel	2.00	0.00	0.00	43,638 - 52,707	-
20000697	Personnel Assistant 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	180,000
20000738	Principal Test Administration Specialist	0.00	1.00	1.00	45,677 - 55,162	54,335
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	115,001
20000783	Public Information Clerk	1.00	1.00	0.00	31,491 - 37,918	-
20000682	Senior Personnel Analyst	8.00	9.00	9.00	59,114 - 71,510	628,745
20000881	Senior Test Administration Specialist	1.00	0.00	1.00	39,666 - 48,027	48,027
20001000	Supervising Personnel Analyst	4.00	3.00	3.00	66,539 - 80,579	161,158
20000396	Test Administration Specialist	5.00	5.00	5.00	36,046 - 43,514	191,442
21000181	Test Monitor 2	0.00	0.50	1.00	29,931 - 36,067	36,067
91000181	Test Monitor 2 - Hourly	0.00	0.00	2.31	29,931 - 36,067	76,156
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	151,103
	Bilingual - Regular					13,104
	Overtime Budgeted					18,212
FTE, Salaries, and Wages Subtotal		59.04	60.36	63.31		\$ 3,830,309
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
Employee Offset Savings	\$	51,744	\$ 80,623	\$ 50,130	\$	(30,493)
Flexible Benefits		380,693	442,442	483,511		41,069
Long-Term Disability		19,458	19,550	13,067		(6,483)
Medicare		50,109	51,746	54,046		2,300
Other Post-Employment Benefits		351,111	355,799	363,960		8,161
Retiree Medical Trust		1,545	1,544	1,937		393
Retirement 401 Plan		5,914	6,173	5,413		(760)

Personnel

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Retirement ADC	1,034,916	1,311,311	1,171,681	(139,630)
Retirement DROP	10,011	9,534	17,284	7,750
Retirement Offset Contribution	3,658	-	-	-
Risk Management Administration	56,094	53,988	56,820	2,832
Supplemental Pension Savings Plan	152,753	161,645	185,255	23,610
Unemployment Insurance	8,855	10,385	7,484	(2,901)
Unused Sick Leave	(1)	-	-	-
Workers' Compensation	61,159	88,667	66,060	(22,607)
Fringe Benefits Subtotal	\$ 2,188,020	\$ 2,593,407	\$ 2,476,648	\$ (116,759)
Total Personnel Expenditures			\$ 6,306,957	

PETCO Park



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Description

The PETCO Park administrator has the role of monitoring and maintaining the personal and fiscal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and the Indenture. It should be noted that the Padres' fiscal year starts November 1st marking the beginning of its reporting period to the City.

In May 2012, the City Council approved a proposal to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This change provides an incentive for the Padres to conduct more special events, and therefore, generate more revenue for the City. This Special Event Revenue is paid twice per year. In exchange for the higher split, the Padres guarantee that the City will receive a guaranteed minimum of \$300,000 in special event revenue annually, adjusted upward by the Consumer Price Index (CPI). Additionally, instead of making a \$250,000 annual deposit into the Ballpark Capital Expenditure Reserve Fund, the Padres also agreed to make at least \$1.0 million per year average in capital improvements to Petco Park. The approximately \$957,000 residual remaining in the reserve fund will be accumulating interest and returned to the Padres at lease expiration, unless needed by the City for deferred maintenance. The Padres have spent \$5,366,000 in Fiscal Year 2014 for a state-of-the-art audio system, Park at the Park video board, new concourse flooring, and other capital expenses.

During the City Fiscal Year 2014, Special Event Revenue was greater than expected primarily as a result of the Padres Sales and Marketing staff booking efforts. Although the Petco Park Fund budgets the guaranteed minimum revenue, the actual Special Event Revenue was \$627,608 or \$323,108 more than the guaranty. This is slightly more than the \$605,810 produced in Fiscal Year 2013. The success in getting the Davis Cup match at PETCO in January 2014 alone produced over \$67,000 in net revenue to the City. This event, as well as the Rock and Roll Marathon and other events, have helped local businesses enjoy substantial new revenue.

The City expects the Special Event Revenue to continue to increase over the coming years due to both a continuing economic recovery and the continued efforts being made by the Padres Sales and Marketing staff at PETCO. Events currently scheduled for City Fiscal Year 2015 are a Xolos soccer match, three Comic Con events, Tijuana Toros baseball game, Perfect Game Baseball Classic, and other events.

PETCO Park

This year's budget was increased by \$95,000 to replace palm trees in the City right-of-way which died of a fungal disease, as well as root pruning to eliminate raised sidewalks.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 133,067	\$ 143,131	\$ 139,498	\$ (3,633)
Non-Personnel Expenditures	16,033,263	17,261,918	17,403,344	141,426
Total Department Expenditures	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842	\$ 137,793
Total Department Revenue	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720	\$ (770,443)

PETCO Park Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PETCO Park	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842	\$ 137,793
Total	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842	\$ 137,793

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Replacement of Palm Trees Adjustment to reflect the addition of expenditures to replace palm trees at PETCO Park as required by the Joint Use and Management Agreement with the Padres.	0.00	\$ 100,500	\$ -
Joint Ballpark Operating Expense Adjustment to reflect the addition of non-personnel expenditures related to the joint ballpark operating expense per contractual agreement.	0.00	41,936	-
Landscape Maintenance Adjustment to reflect the addition of non-personnel expenditures for landscape maintenance around PETCO Park.	0.00	2,300	-
Security Services Adjustment to reflect the addition of expenditures for security services at the City suite at PETCO Park.	0.00	500	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(727)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,083)	-

PETCO Park

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(3,633)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	(770,443)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ 137,793	\$ (770,443)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 107,390	\$ 113,561	\$ 114,998	\$ 1,437
Fringe Benefits	25,677	29,570	24,500	(5,070)
PERSONNEL SUBTOTAL	133,067	143,131	139,498	(3,633)
NON-PERSONNEL				
Supplies	\$ 106	\$ 5,890	\$ 5,890	\$ -
Contracts	4,543,666	5,786,956	5,932,192	145,236
Information Technology	8,401	1,810	1,083	(727)
Energy and Utilities	10,611	10,404	10,420	16
Other	70	-	-	-
Transfers Out	11,470,409	11,456,858	11,453,759	(3,099)
NON-PERSONNEL SUBTOTAL	16,033,263	17,261,918	17,403,344	141,426
Total	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842	\$ 137,793

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 727	\$ -	\$ -	\$ -
Other Revenue	1,276,136	930,000	930,000	-
Rev from Money and Prop	1,199,591	1,048,413	977,970	(70,443)
Rev from Other Agencies	11,321,250	-	-	-
Transfers In	4,200,000	14,515,750	13,815,750	(700,000)
Total	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720	\$ (770,443)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 114,998
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 114,998
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ 3,450	\$ -		\$ (3,450)
	Flexible Benefits	4,500	4,500	5,018		518
	Long-Term Disability	630	615	396		(219)

PETCO Park

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Medicare	1,642	1,668	1,668	-
Other Post-Employment Benefits	6,386	6,241	6,066	(175)
Retiree Medical Trust	277	288	288	-
Retirement 401 Plan	1,106	1,150	1,150	-
Retirement ADC	8,686	8,084	8,521	437
Risk Management Administration	1,022	947	947	-
Unemployment Insurance	324	327	227	(100)
Workers' Compensation	1,106	2,300	219	(2,081)
Fringe Benefits Subtotal	\$ 25,677	\$ 29,570	\$ 24,500	\$ (5,070)
Total Personnel Expenditures			\$ 139,498	

PETCO Park

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,560,733	\$ 1,925,919	\$ 2,593,667
TOTAL BALANCE AND RESERVES	\$ 1,560,733	\$ 1,925,919	\$ 2,593,667
REVENUE			
Interest Earnings	\$ 38,641	\$ 50,000	\$ 40,000
Padres Rental Payment	570,850	598,413	628,970
Reimbursement from Padres for Police Services/Costs	1,276,136	930,000	930,000
Special Event Revenues	588,967	400,000	309,000
Transfer from Other Funds	11,321,250	14,515,750	13,815,750
Redevelopment Agency Loan Repayment	4,200,000	—	—
Other Land-Building Lease	1,133	—	—
Processing Fees	727	—	—
TOTAL REVENUE	\$ 17,997,704	\$ 16,494,163	\$ 15,723,720
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,558,437	\$ 18,420,082	\$ 18,317,387
OPERATING EXPENSE			
Administrative and Project Costs	\$ 316,257	\$ 300,178	\$ 293,235
Debt Service Payment (Bond)	11,306,445	11,317,915	11,317,415
Landscaping Contract	59,186	80,319	183,119
Security Service Contract	14,000	17,000	17,500
Operations & Maintenance (Joint Ballpark Operating Expenses Contract)	3,407,078	4,314,637	4,356,573
Police Services	1,063,365	1,375,000	1,375,000
TOTAL OPERATING EXPENSE	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842
TOTAL EXPENSE	\$ 16,166,331	\$ 17,405,049	\$ 17,542,842
BALANCE	\$ 3,392,106	\$ 1,015,033	\$ 774,545
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,558,437	\$ 18,420,082	\$ 18,317,387

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Planning



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Department Description

The new Planning Department is responsible for the long-range planning of San Diego's communities and neighborhoods. The Department's work is divided into three divisions, two of which are administrative divisions and one of which is a separately funded program: Long-Range Planning (which includes community plan updates); Environmental & Resource Analysis (which includes citywide policies on environmental review, as well as historic review and other functions); and the Facilities Financing Program, which updates and monitors public facilities financing plans both in conjunction with community plan updates and separately.

For Fiscal Year 2015, the Long-Range Planning Division and Environmental & Resource Analysis Division are combined under one budgeted division: City Planning. Meanwhile, the Facilities Financing Program is reflected as a separate budgeted division. The Department's budget narrative is organized according to budgeted divisions and not according to organizational divisions/programs.

Division Description

Long-Range Planning

The Long-Range Planning Division is responsible for maintaining a comprehensive citywide General Plan, updating the City's community plans, and facilitating and monitoring implementation of those plans. The Division is also responsible for climate change and mobility planning, community plan amendments, community plan review of major development projects, community planning group support, administration of approximately \$17.7 million in grants, and collaboration with the Environmental Services Department on the Climate Action Plan update.

- The Community Planning Section works with City Council-recognized community planning groups and diverse stakeholders to update and amend community plans and maintain the General Plan and to review larger and complex development projects for conformance with community plans and the General Plan. The City has 52 community planning areas with 41 community planning groups. Nine comprehensive community plan updates are currently underway.

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- The Focused Planning and Implementation Section prepares focused community plan amendments to implement the General Plan City of Villages strategy, which is also referred to as Transit-Oriented Development (TOD) planning. The Section will expand the use of smaller area land use plans, such as specific plans, as an implementation tool and continue to proactively seek grant funding to facilitate the preparation and implementation of TOD plans. This section also reviews major development projects and supports planning groups in communities not currently undergoing comprehensive plan updates. There are currently three TOD-focused plan amendments underway, two of which are grant-funded. A fourth grant-funded TOD-focused plan for the Balboa Avenue Transit Station area will begin in Fiscal Year 2015.
- The Mobility Planning Section prepares and develops travel forecasts, mobility, corridor and parking studies, and plans and programs that identify multimodal transportation improvements. Mobility planning is integrated with land use and climate change planning to embrace sustainability goals through the preparation of active transportation plans, community plan mobility elements, and the planning and development of an efficient and effective multimodal transportation system for the City.

The Long-Range Planning Division's mission is:

To engage San Diegans to envision, plan, implement, and maintain a sustainable and equitable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations

Goal and Objectives

The following goal and objectives represent the action plan for the Long-Range Planning Division:

Goal: Create visionary plans that are achievable and support the success of neighborhoods

The preparation and implementation of effective land use plans requires coordination and collaboration in order to guide development within a community and provide a foundation for fair and predictable land use decisions. Community plans are a means to maintain and improve the quality of life and respect the essential character of San Diego's communities. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Update community plans and prepare focused amendments, specific plans, and rezones to reflect a community's vision of the future, implement the General Plan, reflect changes that have taken place since the community plan was last updated, and proactively anticipate the community's future needs
- Employ the collaborative use of multi-disciplinary teams to prepare community, specific, and other land use plans with an engaging process and according to a predictable process and schedule
- Present plans in a cohesive and comprehensive way
- Monitor and revise adopted plans to ensure continued relevance and effectiveness
- Proactively seek grant funds to update and implement plans

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Number of long-range plans brought to a City Council hearing	2 ¹	3 ²	6 ³
2. Maintain a beneficial leveraging ratio between new grant funds awarded to matching General Fund financial requirements	5:1	10:1 ⁴	10:1 ⁴

1. San Diego River Park Master Plan; Housing Element Update.
2. Barrio Logan Community Plan Update (CPU); Bicycle Master Plan Update; Otay Mesa CPU.
3. Ocean Beach CPU; Grantville TOD; Southeastern CPU; Encanto Neighborhoods Community Plan; Chollas Triangle TOD; General Plan focused amendments.
4. The Department received, or anticipates receiving, larger awards of grant funds without a City match requirement.

Service Efforts and Accomplishments

Long-Range Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. General Plan implementation occurs through a wide variety of programs and actions that involve many City departments. Planning staff also works with other agencies, including the San Diego Association of Governments (SANDAG), to help ensure that City and regional plans together represent a unified vision and implementation strategy. Staff proactively pursues and secures grant funding to further General Plan implementation and leverage General Fund dollars. City Council adoption of the Bicycle Master Plan in December 2013 was an important milestone in implementing the General Plan's multimodal mobility and sustainability goals. In Fiscal Year 2014, Long-Range Planning, under the leadership of the Mayor's Office, also assumed responsibility for the update to the City's Climate Action Plan.

The Long-Range Planning Division continues to make progress on community plan updates. The Barrio Logan Community Plan was adopted by the City Council in July 2013, but was overturned by voter referendum in June 2014. The Otay Mesa Community Plan Update (CPU) was adopted by the City Council on March 11, 2014, and the Ocean Beach CPU is anticipated to be adopted in the summer of 2014. The Grantville and Chollas Triangle focused community plan amendments (Transit-Oriented Development station area plans), the Southeastern CPU, and the proposed new Encanto Neighborhoods Community Plan are scheduled for Council adoption in Fiscal Year 2015. Discussion drafts of the Uptown, North Park, Golden Hill, Midway/Pacific Highway, and San Ysidro community plans are under review by the community planning groups, and significant progress has been made on the Old Town San Diego community plan update. In addition, work on the Pedestrian Master Plan, which includes citywide recommendations, as well as specific recommendations for pedestrian infrastructure projects in communities with high pedestrian propensity, is nearing completion.

The Division is currently administering 27 grants totaling over \$17.7 million dollars. In Fiscal Year 2014, the Division has recently completed the Morena Boulevard Station Area Phase I Planning Study, the National Avenue Master Plan, and the Euclid Gateway Plan, and expects to complete the City Heights Urban Greening Plan in Fiscal Year 2015. Approximately \$1.6 million in planning grants was awarded to the Division in Fiscal Year 2014 for the Palm Avenue Revitalization Plan, the Complete Boulevard Planning Study, and the Morena Boulevard Station Area Study Phase II and the Balboa Avenue Station Area Plan. Additionally, the Division received a Housing-Related Parks Grant for approximately \$4.4 million to design and construct skate parks in Linda Vista and City Heights. This

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funding program, identified in the General Plan Housing Element, provides grant funds for park infrastructure projects based on the production of affordable housing units in the City the previous year.

The Division provides staff support to San Diego's 41 City Council-recognized community planning groups and the Community Planners Committee by attending meetings, advising groups on operational issues, and conducting training sessions. Three training sessions were held in Fiscal Year 2014, and four are scheduled in Fiscal Year 2015. In addition to these efforts, the Long-Range Planning Division is processing a number of community plan amendments and large-scale discretionary development reviews in order to ensure conformance with adopted community plans and related policy documents.

Division Description

Environmental & Resource Analysis

The Environmental & Resource Analysis (E&RA) Division serves as the wheelhouse for all environmental policy in the City, including the California Environmental Quality Act (CEQA) authority, citywide CEQA policy, and environmental review of all community plan updates and other planning projects and plans, all CIP projects, and all other City-initiated projects, such as real estate transactions. The Division is responsible for implementation of General Plan policies related to Historic Preservation, the Multiple Species Conservation Program (MSCP), and Park Planning. The Division is also responsible for historic, MSCP, and park planning review of all projects.

- The CEQA & Environmental Policy Section will review all City projects and other actions under CEQA for potential environmental impacts, prepares environmental documents, directs the work of outside environmental consultants, provides CEQA training to community planning groups, other City departments and outside interested parties, updates the City's Significance Thresholds based on best practices and current case law, and oversees CEQA review by other City departments. Implementation of this new program is currently in progress.
- The Historic Resources Section reviews ministerial and discretionary projects for impacts to designated and potentially historic resources, conducts surveys of historic neighborhoods, takes forward individual and district historic designations, serves as staff to the Historical Resources Board and as liaison to the State Office of Historic Preservation, prepares the Historic Preservation element of community plan updates, inspects historic Mills Act properties for compliance with recorded agreements, and prepares new Mills Act agreements on designated properties.
- The Multiple Species Conservation Program (MSCP) Section reviews discretionary projects for impacts to wetlands and within the Multi-Habitat Planning Area (MHPA) preserve, prepares portions of the Conservation element of community plan updates, works with the Real Estate Assets Department to acquire new open space lands within the MHPA, is currently preparing a Vernal Pool Habitat Conservation Plan addressing seven sensitive wetland species, and coordinates with the federal and State wildlife agencies on the MSCP, sensitive species, and habitats.
- The Park Planning Section reviews discretionary projects for impacts to population-based parks, determines the need for additional park land consistent with General Plan standards, prepares General Development and Natural Resource Management plans for open space, regional parks and resource-based parkland; prepares the Recreation element of community plan updates, prepares updates and amendments to public facility financing plans as needed, and prepares project sheets creating new CIP park projects.

The Environmental & Resource Analysis Division's mission is:

To implement adopted plans, policies, and regulations in a manner that protects the quality of the environment, expands open space and parklands, and manages historical resources for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Environmental & Resource Analysis Division:

Goal 1: Improve the City's CEQA process for public and private projects

The City Council's recently approved organization and function of the Planning Department included moving the environmental authority, policy, and review functions into the Department. All discretionary actions are subject to review under CEQA, including community plan updates and other planning projects and plans, CIP and other City-initiated projects, and private development projects. Over the last several years, City projects, including community plan updates, have not been given the staffing support necessary to move them through the review process in a timely manner, and regular updates to City policies, standards, thresholds, and guidelines have not kept up with new legislation and court cases. Improvement of the City's environmental review process to ensure best and most legally defensible practices are being used is a critical issue being undertaken by this division. This work effort will result in an improved environmental review process for public and private development. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Coordinate delegated CEQA review by other departments
- Update the City's CEQA Significance Thresholds to address current best legal practices and reflect State-approved streamlined review process for transit priority areas
- Conduct regular CEQA training for City staff, community planning groups, and environmental consultants

Goal 2: Plan for and manage the City's historical resources, Multiple Species Conservation Program, and Parks consistent with the General Plan

Implementation of the Historic Preservation Element, Park and Recreation Element, and aspects of the Conservation Element of the General Plan is accomplished through a number of tasks that are the responsibility of this division. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Inspect existing historic Mills Act properties for compliance with conditions of contracts
- Process historic designation nominations for both individual sites and districts
- Acquire additional MSCP preserve open space through grant funding and project exactions
- Complete the Vernal Pool Habitat Conservation Plan
- Complete the Mission Trails Regional Park Master Plan update
- Prepare new CIP projects for Fiscal Year 2016 and transfer to Public Works for development

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Number of historic Mills Act inspections completed	188	200	250
2. Number of new CIP park projects created and transferred to PWD/E&CP for construction	N/A ¹	12	12

1. This measure was not tracked in Fiscal Year 2013 because it was new for Fiscal Year 2014.

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Service Efforts and Accomplishments

Environmental & Resource Analysis

The Environmental & Resource Analysis Division has new programs in the Planning Department whose implementation is currently in progress.

The Historic Resources Section completed a number of significant tasks in Fiscal Year 2014, including 91 new Mills Act contracts, 43 new individual historic nominations, one historic district expansion with 99 buildings and 149 inspections of historic properties receiving property tax reductions under the City's Mills Act program. In addition, during Fiscal Year 2014, staff reviewed 2,616 projects for compliance with the historical resources regulations, began processing two new historic districts, continued work on several historic surveys in support of community plan updates, and completed the Annual Certified Local Government Report. The Otay Mesa and Ocean Beach historic contexts and surveys were taken to the HRB for recommendation to City Council related to those community plan updates. It is anticipated that, during Fiscal Year 2015, another 2,600 projects will be reviewed along with completion of new Mills Act agreements, additional Mills Act inspections, additional historic surveys and districts, and new historic nominations. Staff continues to add historic resources data to the online database (California Historic Resources Inventory Database or CHRID) in order to improve the public's access to this information.

The Multiple Species Conservation Program (MSCP) section continued work on a Habitat Conservation Plan (HCP) for endangered and threatened vernal pool species. During Fiscal Year 2014, staff conducted 137 development project reviews for compliance with the MSCP regulations and anticipates reviewing a similar number of projects in Fiscal Year 2015. Staff also began work on a new strategy for addressing impacts to burrowing owls and their habitat and completed the MSCP Annual Report. In Fiscal Year 2015, it is anticipated that the Draft HCP and Burrowing Owl strategy will be completed, as well as the Conservation Elements of several Community Plan updates. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Park Planning staff continues to initiate and monitor the acquisition of parkland in accordance with requests from community groups and discretionary permit conditions, and to review discretionary and ministerial development proposals for impacts to existing parks and open space. During Fiscal Year 2014, staff conducted 295 development project reviews resulting in several new parks and joint-use projects in accordance with General Plan standards. Park Planning staff prepared and submitted 14 new park projects for the Fiscal Year 2015 Capital Improvements Program budget. During Fiscal Year 2014, the San Diego River Park Master Plan was approved by City Council. Park Planning staff is preparing recreation elements for all community plan updates and the associated park and recreation sections of public facilities financing plans. Staff continues to manage aspects of the Torrey Pines City Park General Development Plan implementation and the Mission Trails Regional Park Master Plan Update.

Program Description

Facilities Financing

The Facilities Financing Program, in the Planning Department, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City. For additional detail, refer to the Facilities Financing Program section.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	62.08	62.08
Personnel Expenditures	\$ -	\$ -	\$ 7,504,184	\$ 7,504,184
Non-Personnel Expenditures	-	-	1,821,433	1,821,433
Total Department Expenditures	\$ -	\$ -	\$ 9,325,617	\$ 9,325,617
Total Department Revenue	\$ -	\$ -	\$ 3,831,968	\$ 3,831,968

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Planning	\$ -	\$ -	\$ 9,325,617	\$ 9,325,617
Total	\$ -	\$ -	\$ 9,325,617	\$ 9,325,617

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Planning	0.00	0.00	62.08	62.08
Total	0.00	0.00	62.08	62.08

Significant Budget Adjustments

	FTE	Expenditures	Revenue
City Planning Transfer Transfer of the City Planning Division of the Development Services Department to the Planning Department.	44.75	\$ 7,103,774	\$ 2,971,769
Civic & Urban Initiatives Transfer Transfer of the Civic & Urban Initiatives Department to the Planning Department.	6.00	925,146	-
CEQA and Urban Design Transfer Transfer of 7.00 Associate Planners from the Development Services Department to the Planning Department for California Environmental Quality Act (CEQA) and Urban Design.	7.00	709,163	-
Management Reorganization Addition of 1.00 Planning Director, 1.00 Assistant Planning Director, and 1.00 Deputy Planning Director, and the reduction of 1.00 Program Manager and 1.00 Program Coordinator for Civic & Urban Initiatives to implement the Improvement to Government Operations Plan as approved by the City Council.	1.00	504,155	-
Addition of Community Plan Update Staff Addition of 1.00 Associate Planner, 1.00 Assistant Traffic Engineer and non-personnel expenditures for community plan updates.	2.00	206,219	-
Addition of Urban Forestry Program Manager Addition of 1.00 Program Manager for implementation of a Citywide Urban Forestry Program.	1.00	185,850	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	171,298	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	142,549	-
Addition of Historic Resources Associate Planner Addition of 1.00 Associate Planner and offsetting revenue for Historic Resources Planning.	1.00	102,234	102,449
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.33	91,615	-
Community Planning Group Support Addition of 1.00 Clerical Assistant 2 and non-personnel expenditures for administrative support and enhanced support to community planning groups.	1.00	87,099	-
Addition of Word Processing Operator Addition of 1.00 Word Processing Operator and a partially offsetting reduction of non-personnel expenditures to support CEQA and Urban Design staff.	1.00	2,264	-
Reduction of Deputy Director Reduction of 1.00 Deputy Director to offset the addition of 1.00 Department Director in the Economic Development Department.	(1.00)	(205,205)	-
Reduction of Civic & Urban Initiatives Reduction of 1.00 Program Manager, 3.00 Program Coordinators, and non personnel expenditures that support Civic & Urban Initiatives.	(4.00)	(700,544)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	757,750
Total	62.08	\$ 9,325,617	\$ 3,831,968

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 4,395,497	\$ 4,395,497
Fringe Benefits	-	-	3,108,687	3,108,687
PERSONNEL SUBTOTAL	-	-	7,504,184	7,504,184
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 85,374	\$ 85,374
Contracts	-	-	1,402,379	1,402,379
Information Technology	-	-	148,557	148,557
Energy and Utilities	-	-	73,049	73,049
Other	-	-	24,770	24,770

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Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Transfers Out	-	-	87,304	87,304
NON-PERSONNEL SUBTOTAL	-	-	1,821,433	1,821,433
Total	\$ -	\$ -	\$ 9,325,617	\$ 9,325,617

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ -	\$ -	\$ 1,178,814	\$ 1,178,814
Licenses and Permits	-	-	2,652,154	2,652,154
Other Revenue	-	-	1,000	1,000
Total	\$ -	\$ -	\$ 3,831,968	\$ 3,831,968

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	1.00	\$31,491 - \$37,918	\$ 31,491
20000024	Administrative Aide 2	0.00	0.00	1.00	42,578 - 51,334	49,794
20000116	Assistant Engineer-Traffic	0.00	0.00	1.00	57,866 - 69,722	57,866
20001083	Assistant Planning Director	0.00	0.00	1.00	31,741 - 173,971	140,000
90001155	Assistant to the Planning Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000167	Associate Engineer-Traffic	0.00	0.00	4.00	66,622 - 80,454	318,195
20000119	Associate Management Analyst	0.00	0.00	2.00	54,059 - 65,333	121,609
20000162	Associate Planner	0.00	0.00	14.00	56,722 - 68,536	826,663
20000539	Clerical Assistant 2	0.00	0.00	1.00	29,931 - 36,067	32,968
20000303	Community Development Specialist 4	0.00	0.00	2.00	66,768 - 80,891	161,782
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	109,855
20001179	Deputy Planning Director	0.00	0.00	1.00	46,966 - 172,744	125,000
20000105	Development Project Manager 3	0.00	0.00	1.00	76,794 - 92,851	76,794
20000924	Executive Secretary	0.00	0.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	0.00	0.00	1.00	41,558 - 50,232	44,951
90001073	Management Intern - Hourly	0.00	0.00	0.66	24,274 - 29,203	16,021
20000669	Park Designer	0.00	0.00	2.00	66,664 - 80,496	159,785
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	41,787
20001132	Planning Director	0.00	0.00	1.00	59,155 - 224,099	175,000
90001145	Planning Intern - Hourly	0.00	0.00	1.32	24,274 - 29,203	32,042
20000743	Principal Engineering Aide	0.00	0.00	2.00	50,003 - 60,549	60,549
20001222	Program Manager	0.00	0.00	3.00	46,966 - 172,744	219,710
20000918	Senior Planner	0.00	0.00	13.75	65,354 - 79,019	1,062,871
20000926	Senior Traffic Engineer	0.00	0.00	1.00	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	31,491

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Bilingual - Regular					2,912
	Landscape Architect Lic					24,148
	Overtime Budgeted					11,000
	Reg Pay For Engineers					50,132
FTE, Salaries, and Wages Subtotal		0.00	0.00	62.08		\$ 4,395,497
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ 62,072		\$ 62,072
	Flexible Benefits	-	-	454,706		454,706
	Long-Term Disability	-	-	14,818		14,818
	Medicare	-	-	63,575		63,575
	Other Post-Employment Benefits	-	-	351,828		351,828
	Retiree Medical Trust	-	-	339		339
	Retirement 401 Plan	-	-	1,357		1,357
	Retirement ADC	-	-	1,878,319		1,878,319
	Retirement DROP	-	-	6,508		6,508
	Risk Management Administration	-	-	54,926		54,926
	Supplemental Pension Savings Plan	-	-	194,013		194,013
	Unemployment Insurance	-	-	8,489		8,489
	Workers' Compensation	-	-	17,737		17,737
Fringe Benefits Subtotal		\$ -	\$ -	\$ 3,108,687		\$ 3,108,687
Total Personnel Expenditures					\$ 7,504,184	

Facilities Financing Program



Program Description

The Facilities Financing Program, in the Planning Department, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City of San Diego. A core function of this program is the preparation and updating of communities' Public Facilities Financing Plans (PFFPs) and implementing the Capital Improvement Program (CIP) budget for PFFP-programmed projects. Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The group also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Goal and Objectives

The following goal and objectives represent the action plan for the Program:

Goal: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (e.g., parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Program will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Coordinate with other departments and programs in order to pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities

Key Performance Indicator

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Number of Public Facilities Financing Plans updated/amended	6	11 ¹	10

1. Increase in target number of plans to update based on direction from the former mayoral administration to update all Public Facilities Financing Plans.

Facilities Financing Program

Service Efforts and Accomplishments

Facilities Financing administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City of San Diego. A core function of this program is the preparation and updating of communities' Public Facilities Financing Plans (PFFPs) and implementing the Capital Improvement Program (CIP) budget for PFFP-programmed projects. For Fiscal Year 2014, the following PFFPs have been approved: Barrio Logan-CP, Carmel Valley, Downtown, College Area, East Elliot, Mid-City, Mira Mesa, Otay Mesa-CP, Otay Nestor, Rancho Bernardo, and Rancho Peñasquitos. Financing Plan updates are, or will be, under way shortly for the following PFFPs with Council adoption anticipated during Fiscal Year 2015: Ocean Beach-CP, Black Mountain Ranch, Mira Mesa, Navajo/Grantville-CP, North University City, Pacific Highlands Ranch, South University City, Southeastern-CP, Torrey Highlands, and Uptown-CP. A "CP" designation has been included on all PFFPs, which are being updated in conjunction with a Community Plan Update. As other community plan updates are being completed, Facilities Financing staff will continue to coordinate with Long-Range Planning staff to concurrently prepare PFFP updates. Future community plan updates that will include PFFP updates include North Park, Golden Hill, San Ysidro, Old Town, and Midway/Pacific Highway.

Based on current economic conditions, approximately \$65.0-\$70.0 million in fees are anticipated to be collected in Fiscal Year 2015 to fund community facilities identified in the PFFPs. In Fiscal Year 2014, \$75.0 million in DIF, FBA, and other impact fees were collected for the year.

Facilities Financing staff also administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Program (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. It also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Facilities Financing Program

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	16.35	16.35
Personnel Expenditures	\$ -	\$ -	\$ 1,888,206	\$ 1,888,206
Non-Personnel Expenditures	-	-	386,904	386,904
Total Department Expenditures	\$ -	\$ -	\$ 2,275,110	\$ 2,275,110
Total Department Revenue	\$ -	\$ -	\$ 2,275,110	\$ 2,275,110

Facilities Financing Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Facilities Financing Program	\$ -	\$ -	\$ 2,275,110	\$ 2,275,110
Total	\$ -	\$ -	\$ 2,275,110	\$ 2,275,110

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Facilities Financing Program	0.00	0.00	16.35	16.35
Total	0.00	0.00	16.35	16.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Financing Program Transfer Transfer of the Facilities Financing Program from the Development Services Department to the Planning Department.	15.00	\$ 1,748,445	\$ 2,110,074
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	246,868	-
Addition of Senior Civil Engineer Addition of 1.00 Senior Civil Engineer for reimbursement agreements and cost estimates for Public Facilities Financing Plans.	1.00	177,989	178,336
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	71,836	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	29,972	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(13,300)
Total	16.35	\$ 2,275,110	\$ 2,275,110

Facilities Financing Program

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,135,394	\$ 1,135,394
Fringe Benefits	-	-	752,812	752,812
PERSONNEL SUBTOTAL	-	-	1,888,206	1,888,206
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 12,011	\$ 12,011
Contracts	-	-	256,219	256,219
Information Technology	-	-	63,610	63,610
Energy and Utilities	-	-	1,190	1,190
Other	-	-	1,294	1,294
Transfers Out	-	-	52,430	52,430
Capital Expenditures	-	-	150	150
NON-PERSONNEL SUBTOTAL	-	-	386,904	386,904
Total	\$ -	\$ -	\$ 2,275,110	\$ 2,275,110

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ -	\$ -	\$ 2,255,010	\$ 2,255,010
Licenses and Permits	-	-	18,000	18,000
Rev from Money and Prop	-	-	2,100	2,100
Total	\$ -	\$ -	\$ 2,275,110	\$ 2,275,110

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	0.00	0.00	1.00	\$42,578 - \$51,334	\$ 44,623
20000119	Associate Management Analyst	0.00	0.00	2.00	54,059 - 65,333	130,666
20000743	Principal Engineering Aide	0.00	0.00	2.00	50,003 - 60,549	120,190
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	109,855
20000885	Senior Civil Engineer	0.00	0.00	1.00	76,794 - 92,851	92,851
20000015	Senior Management Analyst	0.00	0.00	6.00	59,363 - 71,760	416,011
20000970	Supervising Management Analyst	0.00	0.00	2.00	66,768 - 80,891	161,782
90000970	Supervising Management Analyst - Hourly	0.00	0.00	0.35	66,768 - 80,891	28,312
20000756	Word Processing Operator	0.00	0.00	1.00	31,491 - 37,918	-
	Bilingual - Regular					1,456
	Overtime Budgeted					15,720
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		0.00	0.00	16.35		\$ 1,135,394

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 12,637	\$ 12,637
Flexible Benefits	-	-	119,895	119,895
Long-Term Disability	-	-	3,798	3,798

Facilities Financing Program

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Medicare	-	-	13,158	13,158
Other Post-Employment Benefits	-	-	90,990	90,990
Retirement ADC	-	-	415,201	415,201
Retirement DROP	-	-	6,503	6,503
Risk Management Administration	-	-	14,205	14,205
Supplemental Pension Savings Plan	-	-	58,954	58,954
Unemployment Insurance	-	-	2,173	2,173
Workers' Compensation	-	-	15,298	15,298
Fringe Benefits Subtotal	\$ -	\$ -	\$ 752,812	\$ 752,812
Total Personnel Expenditures			\$ 1,888,206	

Facilities Financing Program

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund ¹	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 253,647	\$ (5,179)	\$ 0
TOTAL BALANCE AND RESERVES	\$ 253,647	\$ (5,179)	\$ -
REVENUE			
Licenses & Permits	\$ 20,500	\$ 18,000	\$ 18,000
Interest Earnings	545	2,100	2,100
Charges for Current Services	1,684,204	2,089,974	2,255,010
TOTAL REVENUE	\$ 1,705,249	\$ 2,110,074	\$ 2,275,110
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,958,896	\$ 2,104,895	\$ 2,275,110
OPERATING EXPENSE			
Personnel	\$ 984,327	\$ 1,028,411	\$ 1,135,394
Fringe	589,150	682,618	752,812
Supplies	4,932	12,011	12,011
Contracts	261,501	286,590	256,219
Information Technology	63,467	69,134	63,610
Energy & Utilities	-	1,756	1,190
Other/Transfers Out	55,257	29,404	53,724
Capital Exp-Equipment	-	150	150
TOTAL OPERATING EXPENSE	\$ 1,958,633	\$ 2,110,074	\$ 2,275,110
TOTAL EXPENSE	\$ 1,958,633	\$ 2,110,074	\$ 2,275,110
BALANCE	\$ 263	\$ (5,179)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,958,896	\$ 2,104,895	\$ 2,275,110

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹The Facilities Financing Fund was budgeted in the Development Services Department in Fiscal Years 2013 and 2014.

Police



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Department Description

For 124 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all

The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through the prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing command and community priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness

In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct

High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Key Performance Indicators

Performance Measure	Actual CY2012	Actual CY2013	Target CY2014
1. Average response time to priority E calls (in minutes)	6.3	6.6	7.0
2. Average response time to priority 1 calls (in minutes) ¹	11.8	11.7	14.0
3. Average response time to priority 2 calls (in minutes)	25.2	27.4	27.0
4. Average response time to priority 3 calls (in minutes)	61.9	68.9	68.0
5. Average response time to priority 4 calls (in minutes)	67.4	70.9	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.7%	53.0%	50.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault) ²	4.18	4.00	4.50
8. Sworn officers per 1,000 population	1.49	1.50	1.48

1. The conservative estimate of a 13 minute response time for Priority 1 radio calls is based on a 22 year average of 12.8 minutes, as well as a 6-year average of 11.8 minutes with a predicted range from 10.3 to 13.3 minutes. It should be noted that the Calendar Year 2013 target for this performance measure was 14.0 minutes. This new estimate and target represents a seven percent decrease from last year.
2. Numbers are expected to remain the same.

Service Efforts and Accomplishments

Crime Rates

The total number of index crimes in San Diego decreased 0.5 percent in 2013 compared to 2012. The number of crimes in each of the categories in 2013 continues to be similar to the number of reported crimes from decades ago. Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crime types is collected and measured nationwide by the Department of Justice Uniform Crime Reporting program. The crime rate of 27.9 per one thousand residents is comparable to rates experienced in the 1960s.

Clearances

Overall, clearance rates in 2013 were similar to clearance rates in 2012.

Public Safety Realignment (AB 109)

The Public Safety Realignment plan resulting from AB 109 was implemented regionally in October 2011. This realignment shifted the sentences of some non-violent offenders from serving time in state prison to local jail and created a new offender status called Post Release Offender (PRO). PROs are supervised by County Probation rather than State Parole. In response to these changes, the Department is proactively monitoring PROs released within the City. Many commands are providing additional training on probation and parole procedures so officers understand the available tools and release conditions. Additionally, officers are expected to monitor PROs in their commands and conduct periodic compliance checks to ensure subjects are not re-offending.

PERT/HOT/SIP Programs

The San Diego Police Department is involved with three award winning outreach programs that address homelessness and those with mental health issues: the Psychiatric Emergency Response Team (PERT), Homeless Outreach Team (HOT), and Serial Inebriate Program (SIP).

PERT partners mental health clinicians with police officers riding together on patrol and responding to calls involving mental health emergencies. In response to significant increases in the number of mental health calls, the PERT Coordinating Council is currently working with the Department, as well as other San Diego County law enforcement agencies, to increase the number of PERT units fielded within the City and the County as a whole. In 2013, PERT also hosted twelve PERT academies for officers, focusing on mental health education and awareness, as well as de-escalation techniques. Over 300 SDPD officers have been PERT-certified.

The HOT team combines a San Diego Police Officer, PERT clinician and County Health and Human Service Specialist in outreach teams, working with other providers to place homeless persons into transitional shelters and then into more permanent housing. In 2013, these officers contacted more than 1,300 people and placed over 500 persons into treatment.

SIP, jointly funded by the City and County, is a collaboration of law enforcement, the City Attorney's Office, Superior Courts and County Behavioral Health, as well as community-based homeless support agencies and treatment providers. The program provides chronic homeless alcoholics a choice between incarceration and treatment; in 2013, SDPD officers arrested 429 persons identified as serial inebriates. Additionally, SIP officers worked with Rural/Metro to identify the top 10 persons transported by ambulance to local hospitals for severe alcohol intoxication. Over a 12 month period, these 10 individuals accounted for 316 medic transports totaling approximately \$456,000 in fire and paramedic costs. Efforts led to the prosecution of six of these individuals who have been diverted into local treatment programs.

Police

The HOT team and SIP program were recognized by the United States Department of Housing and Urban Development as “Best Practices” for reducing chronic street homelessness. HOT, SIP, and PERT each continue to earn national acclaim and are replicated by other cities throughout the country.

Identity Theft

Identity Theft detectives are providing ongoing presentations to civic and business groups to help educate the community on the growing threat of identity theft and the measures available to help combat the problem. Additionally, detectives are developing close working relationships with loss prevention and fraud investigators associated with large retailers often targeted in identification theft schemes. In a recent case, a loss prevention representative provided police with information regarding a suspect frequenting one of the stores. The prompt and detailed information resulted in the suspect’s arrest, recovery of nearly \$30 thousand worth of fraudulently purchased tools and equipment, and the discovery of stolen mail and other personal identifying information belonging to several hundred additional victims.

Gang Unit

In 2013, gang detectives partnered with agencies representing all levels of law enforcement on operations that resulted in significant arrests, recovery of guns and drugs, as well as the development of important intelligence that will continue to be useful in combating gang-related violent crime, organized crime, and cross border violence. One investigation included the use of a confidential informant who provided information on numerous gang members involved in the illegal trafficking of narcotics and firearms. The investigation resulted in nine arrests and the seizure of large quantities of cocaine, methamphetamine, marijuana, other drugs, and 19 firearms.

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	2,515.35	2,528.79	2,587.52	58.73
Personnel Expenditures	\$ 343,979,475	\$ 354,141,318	\$ 352,755,930	\$ (1,385,388)
Non-Personnel Expenditures	73,268,656	71,024,406	73,623,292	2,598,886
Total Department Expenditures	\$ 417,248,132	\$ 425,165,724	\$ 426,379,222	\$ 1,213,498
Total Department Revenue	\$ 53,712,599	\$ 48,861,836	\$ 49,520,205	\$ 658,369

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ 30,982,934	\$ 26,402,664	\$ 32,071,752	\$ 5,669,088
Administrative Services	40,717,054	45,053,409	39,919,839	(5,133,570)
Centralized Investigations	66,321,923	65,977,310	66,630,717	653,407
Family Justice Center	588,512	647,543	641,127	(6,416)
Neighborhood Policing	49,489,549	50,578,808	57,634,889	7,056,081
Patrol Operations	224,748,103	229,883,178	222,560,898	(7,322,280)
Total	\$ 412,848,075	\$ 418,542,912	\$ 419,459,222	\$ 916,310

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	75.10	80.00	87.05	7.05
Administrative Services	258.75	262.72	267.28	4.56
Centralized Investigations	410.00	409.00	423.00	14.00
Family Justice Center	4.00	4.00	4.00	0.00
Neighborhood Policing	267.50	333.07	403.19	70.12
Patrol Operations	1,500.00	1,440.00	1,403.00	(37.00)
Total	2,515.35	2,528.79	2,587.52	58.73

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Retention Program Adjustment to reflect the addition of non-personnel expenditures for the purpose of funding the Police Retention Program.	0.00	\$ 3,200,000	\$ -
Addition of Sworn Personnel Addition of 7 Police Sergeants, 7 Police Detectives, 2 Police Officer 3s, 20 Police Officer 2s and associated non-personnel expenditures to support an increase in Police Academy recruits from 34 to 43 for each of the four academies held throughout Fiscal Year 2015 as part of the five-year staffing plan.	18.00	2,874,874	-
Vacation Pay in Lieu Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.	0.00	1,800,000	-

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Helicopter Maintenance Support Addition of non-personnel expenditures to support the Police Department's Air Support Unit.	0.00	1,500,000	-
Addition of Civilian Positions Addition of 17.00 FTE positions to support the Police Department operations as part of the five-year staffing plan including enforcement of the Neighborhood Parking Protection Ordinance.	17.00	1,429,335	-
Police Academy Recruits Addition of 9.00 Police Officer 2s that were added for the May 2014 academy.	9.00	1,163,823	-
Body Worn Cameras Adjustment to reflect the addition of non-personnel expenditures for body worn cameras for police officers to record interactions with the public.	0.00	1,000,000	-
Animal Services Contract Adjustment to reflect the addition of non-personnel expenditures for increased contractual costs with the County of San Diego for animal services.	0.00	883,668	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	8.40	336,948	-
Addition of Assistant Police Chief Addition of 1.00 Assistant Police Chief to support the Police Department operations.	1.00	289,954	-
Parking Citation Adjustment to reflect an increase in revenue for parking enforcement activities and associated non-personnel expenditures for DMV pass-through fees.	0.00	137,000	1,127,409
Serial Inebriate Program Expansion Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Department to the Police Department to expand the Serial Inebriate Program.	0.00	120,000	-
Homeless Outreach Team Enhancement Adjustment to reflect the transfer of non-personnel expenditures from the Economic Development Department to the Police Department to enhance the Homeless Outreach Team Program.	0.00	40,000	-
Reduction of Police Code Compliance Officers Reduction of 2.00 Police Code Compliance Officers that have remained vacant since Fiscal Year 2012, resulting in no service level impact.	(2.00)	(170,182)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(727,175)	-

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,103,688)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(3,742,505)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	7.33	(8,115,742)	-
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	129,021
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(788,061)
Total	58.73	\$ 916,310	\$ 468,369

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 207,472,608	\$ 205,282,363	\$ 206,823,713	\$ 1,541,350
Fringe Benefits	136,506,868	148,858,955	145,932,217	(2,926,738)
PERSONNEL SUBTOTAL	343,979,475	354,141,318	352,755,930	(1,385,388)
NON-PERSONNEL				
Supplies	\$ 4,640,272	\$ 6,284,516	\$ 7,408,776	\$ 1,124,260
Contracts	27,785,664	26,028,129	28,956,090	2,927,961
Information Technology	10,209,892	9,791,856	8,664,675	(1,127,181)
Energy and Utilities	7,321,510	8,270,033	7,683,013	(587,020)
Other	125,451	100,025	100,025	-
Transfers Out	16,645,098	12,346,126	12,439,326	93,200
Capital Expenditures	-	230,246	1,050,246	820,000
Debt	2,140,713	1,350,663	401,141	(949,522)
NON-PERSONNEL SUBTOTAL	68,868,600	64,401,594	66,703,292	2,301,698
Total	\$ 412,848,075	\$ 418,542,912	\$ 419,459,222	\$ 916,310

Police

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 9,664,681	\$ 10,525,103	\$ 10,502,603	\$ (22,500)
Fines Forfeitures and Penalties	19,994,325	20,124,996	20,464,344	339,348
Licenses and Permits	4,563,999	4,428,760	4,428,760	-
Other Local Taxes	1,469,714	1,256,000	1,256,000	-
Other Revenue	2,936,804	527,546	550,046	22,500
Rev from Federal Agencies	1,341,099	2,756,720	2,756,720	-
Rev from Money and Prop	399,674	216,149	216,149	-
Rev from Other Agencies	1,530,688	758,423	758,423	-
Transfers In	4,910,517	3,508,374	3,637,395	129,021
Total	\$ 46,811,502	\$ 44,102,071	\$ 44,570,440	\$ 468,369

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	\$ 146,153
90000011	Account Clerk - Hourly	1.10	1.00	1.05	31,491 - 37,918	33,066
20000007	Accountant 3	1.00	1.00	1.00	59,363 - 71,760	69,248
20000024	Administrative Aide 2	11.00	11.00	12.00	42,578 - 51,334	484,021
20000050	Assistant Management Analyst	1.00	1.00	1.00	44,470 - 54,059	44,165
20001190	Assistant Police Chief	4.00	4.00	5.00	46,966 - 172,744	738,950
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	119,392
20000134	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	130,666
20000119	Associate Management Analyst	13.00	13.00	15.00	54,059 - 65,333	842,621
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	-
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	92,608
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	499,017
90000231	Cal-ID Technician - Hourly	0.89	0.97	0.88	36,275 - 43,722	31,922
20000540	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	7.00	7.00	9.00	29,931 - 36,067	274,536
90000539	Clerical Assistant 2 - Hourly	2.76	2.61	2.63	29,931 - 36,067	78,719
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	112,676
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	475,324
20000348	Criminalist 2	10.00	11.00	13.00	74,942 - 90,542	961,097
20000349	Criminalist 2	14.00	13.00	12.00	74,942 - 90,542	986,451
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	95,077
20000386	Dispatcher 2	72.00	75.00	75.00	37,440 - 45,178	3,133,940
90000386	Dispatcher 2 - Hourly	1.36	1.38	1.21	37,440 - 45,178	45,302
20000398	Documents Examiner 3	2.00	2.00	2.00	68,016 - 82,118	164,236
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	157,747

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	100,444
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	177,964
20000290	Information Systems Analyst 2	6.00	6.00	6.00	54,059 - 65,333	326,665
20000293	Information Systems Analyst 3	6.00	6.00	5.00	59,363 - 71,760	215,280
20000998	Information Systems Analyst 4	2.00	2.00	2.00	66,768 - 80,891	157,585
20000377	Information Systems Technician	0.50	1.00	1.00	42,578 - 51,334	51,334
20000536	Intermediate Stenographer	1.00	0.00	0.00	32,094 - 38,813	-
20000730	Interview and Interrogation Specialist 3	2.00	2.00	3.00	62,254 - 75,067	212,388
20000590	Laboratory Technician	1.50	2.00	2.00	40,622 - 49,067	93,057
20000577	Latent Print Examiner 2	11.00	12.00	12.00	59,634 - 72,072	770,224
90001073	Management Intern - Hourly	0.76	0.75	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	35,630 - 42,848	1,524,260
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	836,644
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	303,825
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	242,902
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	48,069
20000722	Police Agent	4.00	2.00	2.00	65,874 - 79,664	154,230
20000717	Police Captain	14.00	14.00	14.00	115,877 - 138,778	1,483,395
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	176,457
20000308	Police Code Compliance Officer	7.00	7.00	5.00	43,014 - 51,709	258,545
20000309	Police Code Compliance Supervisor	1.00	1.00	1.00	49,462 - 59,446	-
20000719	Police Detective	330.50	330.00	333.17	65,998 - 79,747	22,307,205
20000111	Police Dispatch Administrator	2.00	2.00	2.00	61,630 - 74,880	146,182
20000987	Police Dispatch Supervisor	11.00	11.00	11.00	54,746 - 66,040	712,068
20000729	Police Dispatcher	55.00	55.00	56.00	45,240 - 54,538	2,798,930
90000729	Police Dispatcher - Hourly	1.30	1.38	1.21	45,240 - 54,538	54,740
20000715	Police Investigative Aide 2	0.00	1.00	2.00	40,643 - 49,067	40,643
20000716	Police Investigative Aide 2	0.00	0.00	8.00	40,643 - 49,067	325,145
20000696	Police Lead Dispatcher	10.00	10.00	10.00	49,774 - 60,029	594,715
20000718	Police Lieutenant	52.00	52.00	52.00	97,594 - 116,813	5,270,897
20000721	Police Officer 2	1,274.00	1,284.67	1,311.83	62,837 - 75,941	93,791,146
20000723	Police Officer 3	7.00	7.00	7.83	65,998 - 79,747	542,386
20000734	Police Property and Evidence Clerk	13.50	12.50	13.50	34,611 - 41,517	527,833
20000735	Police Records Clerk	24.00	24.00	25.00	32,968 - 39,811	873,741
20000582	Police Records Data Specialist	8.00	9.00	9.00	32,074 - 38,834	292,501
20000585	Police Records Data Specialist Supervisor	1.50	2.00	2.00	38,834 - 46,675	91,270
20000724	Police Sergeant	282.00	282.00	285.17	76,274 - 92,206	22,826,621
20000329	Police Service Officer 2	6.00	6.00	6.00	39,187 - 47,133	282,798
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	94,266

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	429,170
20000759	Programmer Analyst 3	1.00	1.00	1.00	54,059 - 65,333	65,333
20000760	Project Assistant	1.00	0.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	0.00	1.00	1.00	66,622 - 80,454	76,794
20000952	Property and Evidence Supervisor	2.50	3.00	3.00	42,682 - 51,397	144,076
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	72,468
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	43,514
20000927	Senior Clerk/Typist	12.00	12.00	11.00	36,067 - 43,514	474,333
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	70,684
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	55,182
20000882	Senior Police Records Clerk	3.00	3.00	3.00	37,835 - 45,781	136,785
90000882	Senior Police Records Clerk - Hourly	0.93	0.88	0.85	37,835 - 45,781	32,160
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	54,059 - 65,333	62,254
20000966	Senior Refrigeration Mechanic	1.00	1.00	1.00	49,462 - 59,384	59,384
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	140,775
20001013	Special Event Traffic Controller 1	0.50	0.50	0.50	33,946 - 40,810	20,405
90001013	Special Event Traffic Controller 1 - Hourly	32.00	30.40	39.19	33,946 - 40,810	1,330,328
20001022	Supervising Academy Instructor	1.00	0.00	0.00	65,998 - 80,059	-
20001006	Supervising Cal-ID Technician	3.00	3.00	3.00	41,600 - 50,253	146,183
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	82,493
20000892	Supervising Criminalist	3.00	4.00	4.00	86,195 - 104,125	406,974
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	104,125
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	88,275
20000970	Supervising Management Analyst	4.00	4.00	4.00	66,768 - 80,891	323,564
20000756	Word Processing Operator	36.75	38.75	38.75	31,491 - 37,918	1,340,846
	2-Wheel Motorcycle (POA)					112,963
	2nd Watch Shift					1,320,301
	3-Wheel Motorcycle (MEA)					101,088
	3rd Watch Shift					1,563,636
	Acct Recon Pay					80,938
	Admin Assign Pay					41,490
	Advanced Post Certificate					8,376,882
	Air Support Trainer					7,974

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Bilingual - Dispatcher					45,136
	Bilingual - POA					895,995
	Bilingual - Regular					75,712
	Canine Care					110,399
	Comm Relations					29,238
	Core Instructor Pay					14,997
	Detective Pay					470,220
	Dispatch Cert Pay					330,188
	Dispatcher Training					177,685
	Emergency Negotiator					61,652
	Field Training Pay					788,052
	Flight Pay					69,864
	Intermediate Post Certificate					1,208,900
	Latent Print Exam Cert					34,055
	Overtime Budgeted					11,097,071
	Split Shift Pay					410,635
	Swat Team Pay					345,137
	Termination Pay Annual Leave					813,012
	Vacation Pay In Lieu					3,700,158
FTE, Salaries, and Wages Subtotal		2,515.35	2,528.79	2,587.52		\$ 206,823,713

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,779,250	\$ 5,006,757	\$ 4,723,958	\$ (282,799)
Flexible Benefits	12,039,476	22,403,164	24,614,790	2,211,626
Insurance	339	-	-	-
Long-Term Disability	992,178	930,336	600,147	(330,189)
Medicare	2,586,120	2,215,737	2,507,412	291,675
Other Post-Employment Benefits	15,428,802	14,764,127	14,679,719	(84,408)
Retiree Health Contribution	(114,951)	-	-	-
Retiree Medical Trust	5,930	4,824	8,947	4,123
Retirement 401 Plan	20,126	19,307	19,408	101
Retirement ADC	82,474,488	85,656,070	84,162,383	(1,493,687)
Retirement DROP	908,825	922,928	950,665	27,737
Retirement Offset Contribution	70,630	-	-	-
Risk Management Administration	2,444,706	2,240,285	2,291,741	51,456
Supplemental Pension Savings Plan	1,453,839	1,336,405	2,260,866	924,461
Unemployment Insurance	505,807	494,202	344,238	(149,964)
Unused Sick Leave	8	-	-	-
Workers' Compensation	12,911,295	12,864,813	8,767,943	(4,096,870)
Fringe Benefits Subtotal	\$ 136,506,868	\$ 148,858,955	\$ 145,932,217	\$ (2,926,738)
Total Personnel Expenditures			\$ 352,755,930	

Police

Police Decentralization Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -
Total	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -
NON-PERSONNEL SUBTOTAL	4,116,587	5,120,000	5,120,000	-
Total	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Transfers In	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765	\$ -
Total	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765	\$ -

Seized & Forfeited Assets Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ (12,098)	\$ -	\$ -	\$ -
Total	\$ (12,098)	\$ -	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (12,098)	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	(12,098)	-	-	-
Total	\$ (12,098)	\$ -	\$ -	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ (5,896)	\$ -	\$ -	\$ -
Total	\$ (5,896)	\$ -	\$ -	\$ -

Seized Assets - California Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ -	\$ 10,000	\$ 11,919	\$ 1,919
Total	\$ -	\$ 10,000	\$ 11,919	\$ 1,919

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue and Expenditures Adjustment to reflect Fiscal Year 2015 revenue and expenditure projections.	0.00	\$ 1,919	\$ 1,881
Total	0.00	\$ 1,919	\$ 1,881

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 10,000	\$ 11,919	\$ 1,919
NON-PERSONNEL SUBTOTAL	-	10,000	11,919	1,919
Total	\$ -	\$ 10,000	\$ 11,919	\$ 1,919

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 11,881	\$ 1,881
Rev from Money and Prop	13	-	-	-
Total	\$ 13	\$ 10,000	\$ 11,881	\$ 1,881

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ 177,251	\$ 1,392,812	\$ 1,668,894	\$ 276,082
Total	\$ 177,251	\$ 1,392,812	\$ 1,668,894	\$ 276,082

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue and Expenditures Adjustment to reflect Fiscal Year 2015 revenue and expenditure projections.	0.00	\$ 268,667	\$ 169,307
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,415	-
Total	0.00	\$ 276,082	\$ 169,307

Police

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 173,664	\$ 1,388,732	\$ 1,665,127	\$ 276,395
Energy and Utilities	3,587	4,080	3,767	(313)
NON-PERSONNEL SUBTOTAL	177,251	1,392,812	1,668,894	276,082
Total	\$ 177,251	\$ 1,392,812	\$ 1,668,894	\$ 276,082

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Federal Agencies	\$ 1,740,172	\$ 900,000	\$ 1,069,307	\$ 169,307
Rev from Money and Prop	8,259	-	-	-
Total	\$ 1,748,430	\$ 900,000	\$ 1,069,307	\$ 169,307

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ -	\$ 100,000	\$ 119,187	\$ 19,187
Total	\$ -	\$ 100,000	\$ 119,187	\$ 19,187

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue and Expenditures	0.00	\$ 19,187	\$ 18,812
Adjustment to reflect Fiscal Year 2015 revenue and expenditure projections.			
Total	0.00	\$ 19,187	\$ 18,812

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 100,000	\$ 119,187	\$ 19,187
NON-PERSONNEL SUBTOTAL	-	100,000	119,187	19,187
Total	\$ -	\$ 100,000	\$ 119,187	\$ 19,187

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Federal Agencies	\$ 22,202	\$ 100,000	\$ 118,812	\$ 18,812
Rev from Money and Prop	93	-	-	-
Total	\$ 22,295	\$ 100,000	\$ 118,812	\$ 18,812

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Administration	\$ 118,316	\$ -	\$ -	\$ -
Total	\$ 118,316	\$ -	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 223	\$ -	\$ -	\$ -
Contracts	118,093	-	-	-
NON-PERSONNEL SUBTOTAL	118,316	-	-	-
Total	\$ 118,316	\$ -	\$ -	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fines Forfeitures and Penalties	\$ 9,277	\$ -	\$ -	\$ -
Rev from Money and Prop	2,330	-	-	-
Total	\$ 11,607	\$ -	\$ -	\$ -

Police

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,118,157	\$ 4,575,594	\$ 3,487,557
TOTAL BALANCE AND RESERVES	\$ 4,118,157	\$ 4,575,594	\$ 3,487,557
REVENUE			
Transfer from General Fund	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
TOTAL REVENUE	\$ 5,124,648	\$ 3,749,765	\$ 3,749,765
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,242,805	\$ 8,325,359	\$ 7,237,322
OPERATING EXPENSE			
Fund Administration	\$ -	\$ 195,000	\$ -
County Jail Required Debt Service	2,762,212	3,300,000	3,300,000
County Jail Per Diem for Female Misdemeanants	262,729	500,000	500,000
County Jail Per Diem for Male Misdemeanants	968,810	700,000	997,000
San Diego Sheriff Custodianship for CMH Detainees	32,636	225,000	225,000
Detox Center Agreement	90,200	200,000	98,000
TOTAL OPERATING EXPENSE	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
TOTAL EXPENSE	\$ 4,116,587	\$ 5,120,000	\$ 5,120,000
BALANCE	\$ 5,126,218	\$ 3,205,359	\$ 2,117,322
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,242,805	\$ 8,325,359	\$ 7,237,322

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

Seized & Forfeited Assets Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (195,940)	\$ 1,398,875	\$ 1,489,409
Reserved Fund Balance	–	9,650	–
TOTAL BALANCE AND RESERVES	\$ (195,940)	\$ 1,408,525	\$ 1,489,409
REVENUE			
Seized Assets	\$ 1,764,842	\$ 1,010,000	\$ 1,200,000
TOTAL REVENUE	\$ 1,764,842	\$ 1,010,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,568,902	\$ 2,418,525	\$ 2,689,409
OPERATING EXPENSE			
Elementary School Safety Program	\$ –	\$ 20,000	\$ –
Helicopter Unit Operations	165,153	1,482,812	1,800,000
TOTAL OPERATING EXPENSE	\$ 165,153	\$ 1,502,812	\$ 1,800,000
TOTAL EXPENSE	\$ 165,153	\$ 1,502,812	\$ 1,800,000
RESERVES			
Reserved Fund Balance	\$ –	\$ 9,650	\$ –
TOTAL RESERVES	\$ –	\$ 9,650	\$ –
BALANCE	\$ 1,403,749	\$ 906,063	\$ 889,409
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,568,902	\$ 2,418,525	\$ 2,689,409

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Police

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund ¹	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 467,386	\$ 360,236	\$ 191,866
TOTAL BALANCE AND RESERVES	\$ 467,386	\$ 360,236	\$ 191,866
REVENUE			
Unlicensed Driver Impound Fees	\$ 9,277	\$ -	\$ -
Interest Earnings	2,330	-	-
TOTAL REVENUE	\$ 11,607	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 478,993	\$ 360,236	\$ 191,866
OPERATING EXPENSE			
Personnel Expense	\$ 118,093	\$ -	\$ -
Supplies and Services	223	-	-
TOTAL OPERATING EXPENSE	\$ 118,316	\$ -	\$ -
TOTAL EXPENSE	\$ 118,316	\$ -	\$ -
BALANCE	\$ 360,676	\$ 360,236	\$ 191,866
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 478,993	\$ 360,236	\$ 191,866

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Fund has been closed as a result of redirecting resources.

Public Safety Needs & Debt Service Fund



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Public Safety Needs & Debt Service Fund



Fund Description

The Public Safety Needs & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Needs & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.



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Public Safety Needs & Debt Service Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	7,988,645	8,396,967	8,707,775	310,808
Total Department Expenditures	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808
Total Department Revenue	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Public Safety Needs & Debt Service Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Public Safety Needs & Debt Service Fund	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808
Total	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Safety Sales Tax Allocation	0.00	\$ 310,808	\$ 310,808
Adjustment to reflect an increase in projected revenue and expenditures for public safety needs.			
Total	0.00	\$ 310,808	\$ 310,808

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Transfers Out	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808
NON-PERSONNEL SUBTOTAL	7,988,645	8,396,967	8,707,775	310,808
Total	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Sales Tax	\$ 7,982,632	\$ 8,396,967	\$ 8,707,775	\$ 310,808
Rev from Money and Prop	14,203	-	-	-
Total	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775	\$ 310,808

Public Safety Needs & Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Needs & Debt Service Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 13,993
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 13,993
REVENUE			
Safety Sales Tax - Property Tax 1/2 Cent	\$ 7,982,632	\$ 8,396,967	\$ 8,707,775
Interest on Pooled Investments	14,203	-	-
TOTAL REVENUE	\$ 7,996,834	\$ 8,396,967	\$ 8,707,775
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,996,834	\$ 8,396,967	\$ 8,721,768
OPERATING EXPENSE			
Transfer to General Fund - Fire-Rescue Department	\$ 3,548,014	\$ 3,508,374	\$ 3,664,028
Transfer to General Fund - Police Department	3,548,014	3,508,374	3,664,028
Transfer to Fire and Lifeguard Facilities Fund	892,617	1,380,219	1,379,719
TOTAL OPERATING EXPENSE	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
TOTAL EXPENSE	\$ 7,988,645	\$ 8,396,967	\$ 8,707,775
BALANCE	\$ 8,189	\$ -	\$ 13,993
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,996,834	\$ 8,396,967	\$ 8,721,768

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Utilities



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Department Description

Public Utilities is composed of five branches: Business Support, Water Quality, Distribution and Collection, Potable Reuse and Strategic Programs. Each branch performs distinct functions as outlined below.

The Business Support Branch is composed of the following divisions:

Long-Range Planning and Water Resources - This division provides long-range water resources planning and development, watershed and resource protection, policy and regulatory analysis on wide-ranging water and wastewater issues, and management of the City's recycled water and water conservation programs. The Division is also responsible for the management of follow-on work associated with the Water Purification Demonstration Project and Recycled Water Study. The follow-on work consists of a comprehensive look at examining potable reuse to provide a safe and reliable water source for the City's future.

Finance and Information Technology - This division provides administrative support for the Water and Wastewater Enterprise Funds including Information Systems, budget development and monitoring, accounts payable, rate setting and finance, and the administration of interagency agreements, grants, and State Revolving Fund (SRF) loans.

Customer Support - This division provides high-quality customer-focused care and service to Public Utility Department patrons. The Division handles and responds to customer phone calls and emails, including account/billing inquiries, water conservation information, water waste complaints, and general water/sewer utility information. In addition, the Division is responsible for customer billing and payment processing, meter reading and code enforcement, customer compliance with State backflow device requirements, and providing public information.

The Water Quality Branch is composed of the following divisions:

Wastewater Treatment and Disposal - This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego, as well as 12 surrounding cities and special districts.

Water System Operations - This division operates and maintains the City's raw water supply system, potable water treatment and distribution system, and the recycled water distribution system. This division also manages the

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recreational program at the City's raw water reservoirs (lakes). Major facilities include nine raw water reservoirs (lakes), three water treatment plants, a recycled water distribution system with four pump stations and three reservoirs/tanks, and a complex and vast potable water distribution system with over 130 pressure zones, 49 pump stations, 29 tanks/reservoirs, and more than 950 pressure regulators. In addition, the Division provides corrosion engineering support and water supply operations management for the Department.

Environmental Monitoring and Technical Services - This division manages regulatory permits, determines compliance, and provides monitoring services for the Water and Wastewater Systems and various treatment facilities to ensure that air and water quality standards are maintained to meet regulatory and environmental standards. Specifically, the Division provides various types of biological, chemical, and toxicological testing in the field and laboratory to fully monitor and assess the quality of the region's drinking water, wastewater, and residuals systems. The Division also conducts a comprehensive ocean monitoring program to assess the impact of wastewater discharge to San Diego's coastal ocean waters. Additionally, Division staff members also provide consultative scientific and technical assistance for the Department. The Division also includes the Industrial Wastewater Control Program (IWCP) which regulates industrial and commercial discharges to the sewer system to minimize toxic loadings and other incompatible discharges in order to maximize opportunities for beneficial reuse of wastewater and bio-solids. The IWCP issues permits that apply federal pre-treatment standards and plant-specific local discharge limits and performs facility inspections, sampling, and analysis of industrial waste streams to determine compliance with permit limits. The Program also develops commercial and industrial sewer billing rates for large users in compliance with State revenue guidelines.

The Collection and Distribution Branch is composed of the following divisions:

Wastewater Collection - This division provides efficient operations and maintenance of the wastewater collection system, which consists of 3,019 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-Flow System consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors over 5,000 food establishments to minimize the discharge of fats, oils, and grease into the wastewater collection system.

Water Construction and Maintenance - This division provides construction, maintenance, and emergency response for the potable water system. The Division maintains approximately 279,412 metered service connections, approximately 25,157 fire hydrants, and more than 28,917 isolation valves. The Division performs construction activities for the recycled distribution system citywide and provides 24-hour emergency response, water main repair, Capital Improvement Program (CIP) support, and the maintenance, installation, and replacement of water meters throughout the City.

The Strategic Programs Branch responsibilities are as follows:

Employee Services and Quality Assurance - This division provides support and advice on administrative policies, procedures, guidelines and practices and works to ensure consistent and equitable policies and practices are applied throughout the Public Utilities Department. It also provides administrative support to the Independent Rates Oversight Committee and is involved in internal investigations, audit support, contract formulation and administration, management of Public Record Act requests and records management. This division also manages the Department's safety, training and security programs.

Asset Management - This section coordinates Department activities that contribute to a unified methodology for asset management providing oversight, direction, and integration of activities to promote Public Utilities' goal of providing cost-effective water, recycled water, and wastewater services. The Section is responsible for the management of the Department's GIS system and data, as well as leading the implementation of an SAP-based Enterprise Asset Management system.

Strategic Support Services - This section coordinates the development of the Public Utilities Department five-year strategic business plan and coordinates the development and tracking of the annual strategic initiatives throughout the Department. Quarterly progress reports are coordinated and a final report is published for stakeholders and

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ratepayers. This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout the Department. Progress reports are coordinated and a final report is published for stakeholders and ratepayers. The Section also conducts benchmarking studies for the Department and administers a Leadership Development Program and an Employee Opinion Survey to all Public Utilities employees.

The Potable Reuse Branch is composed of the following divisions and responsibilities:

Engineering and Program Management - This division provides engineering services for Water, Wastewater, and Reclaimed Water Systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally sound manner to meet regulatory and environmental standards. The Division also provides long-range master planning, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's Capital Improvement Program.

Pure Water Program - The Pure Water Program is a focused and coordinated effort to develop and implement full-scale potable reuse to create up to 83 million gallons per day of locally controlled, reliable water and to identify a permanent solution for future Point Loma Wastewater Treatment Plant Modified Discharge Permit renewals. The Program will draw upon staffing and resources from throughout the Department.

Oversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, City Council, and department management on policy issues related to the oversight of Public Utilities Department operations including, but not limited to, rate structures, cost effectiveness, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high-quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. IROC meets monthly to review budgets, expenditures, performance activities, and issues for the Public Utilities Department. In addition, IROC has three subcommittees focused on finance, infrastructure and operations, as well as outreach and communication.

The Department's mission is:

To ensure quality, reliability, and sustainability of water, wastewater, and recycled water services for the benefit of the ratepayers and citizens served

Goals and Objectives

The following goals and initiatives represent the Public Utilities Department's Fiscal Year 2015 Strategic Plan:

Goal 1: Safe, reliable and efficient, water, wastewater, and recycled water services

The Public Utilities Department is dedicated to its public health responsibilities of providing safe and reliable water and efficient wastewater and recycled water services. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water and wastewater services to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Enterprise Asset Management (EAM) Project: Develop a user-friendly SAP Enterprise Asset Management consultant-assisted solution.
- Accelerated Repair Program: Execute an Accelerated Repair Program including a systematic and efficient approval process of distribution system water mains identified by the EPM Division using in-house procedures.

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- Optimization Studies: Evaluate and initiate most effective recommendations from operational optimization consultant for water and wastewater treatment plants..
- Department-wide Specialty Teams: Research and implement Department-wide Specialty Teams to invest in knowledge management, cross-training, staff rotation among facilities, and skill building (i.e. certifications, etc.).

Goal 2: Fiscally sound and effective public utility

The Public Utilities Department utilizes strategic financial planning to ensure financial viability to operate and maintain the water and wastewater systems. The Department provides a fiscally sound, efficient organization that is responsive and dependable enhancing its long-term viability, accountability, ethics, and transparency as cornerstones upon which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Launch the Brand Externally: Provide public education in various mediums and audiences.
- Mayor's "San Diego Works" Efficiency Initiative: Actively Participate in Mayor's "San Diego Works" Efficiency Initiative with work process reviews and efficiency studies.
- Inter/Intra-Divisional and Departmental Collaboration: Promote collaborative culture throughout the Department marked by increased cooperation.
- Cost of Service Study (COSS): Conclude the COSS for Fiscal Year 2016 & Fiscal Year 2017.
- Cost Recovery Fees: Improve fee-based cost recovery.
- City Fees: Seek approval for adjustments for City fees charged for services provided.

Goal 3: Sustainable growth and economic viability

The Department recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Department identifies, evaluates, and plans short and long-term water demand and supply reliability options. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Pure Water Program: Implement second year activities for San Diego Pure Water Program
- Develop & Implement Energy Program Strategy: Identify, study and implement energy initiatives, to include Water and Wastewater Optimization study recommendations, solar energy initiatives, and green house gas reductions.
- Promote Conservation: Refocus "water conservation" from rates to water wise/ reliability, to include Grey water and Alternative wastewater treatment opportunities.

Goal 4: Responsive, safe, committed, and innovative workforce

The Public Utilities Department is proud of its professional, technically proficient, and diverse workforce. The Department is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water, wastewater, and recycled services in a customer-friendly manner. The Department will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Culture of Safety: Develop a program to create a culture of safety and make safety the business of every employee.
- Cross-Training Priorities: Identify cross-training priorities to ensure capacity, resiliency, and reliability of services and prioritize implementation and appropriate methods for cross-training.
- Living the Brand: Reinforce a positive, productive internal culture through actions that fulfill and recognize Living the Brand Commitments with measurement, empowerment, accountability, visibility, and celebration.
- Implement Wellness Program: Implement second year activities of the Wellness Program.
- Training Programs: Initiate a systematic, prioritized employee training plan by Division that is responsive to skill needs.

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Average number of days to respond to and resolve customer-initiated service investigations ¹	18.3	12.6	10.0
2. Miles of sewer mains replaced, repaired, and rehabilitated	52 ²	39	45
3. Miles of water mains replaced ³	22.9	30.5	28.0
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
5. Number of sanitary sewer overflows (SSOs)	42	32	40
6. Number of water main breaks	111	73 ⁴	92
7. Number of acute sewer main defects identified	45	51	48
8. Average time to repair identified acute sewer main defects (days)	33	47 ⁵	40
9. Average time to repair water main breaks (hours)	9.0	11.0	10.0
10. Average daily water production (millions of gallons)	182.0	185.9	178.2
11. Number of recycled water use site inspections and shutdown tests conducted ⁶	1,306	1,523	1,700
12. All legal and financial covenants maintained	Yes	Yes	Yes
13. All required reporting for bonds and loans completed on time	Yes	Yes	Yes

1. Reduction from Fiscal Year 2013 to Fiscal Year 2014 is due to implementation of work process improvements that enhanced efficiency. Target for Fiscal Year 2015 reflects commitment to continuous improvement.
2. Fiscal Year 2013 total includes several trunk sewers that the Department was accelerating to meet EPA Consent Decree deadlines. The target continues to be 45 miles per year.
3. Reflects miles of water main awarded consistent with the requirements under the Department of Public Health Compliance Order.
4. The number of breaks is unpredictable. Fiscal Year 2015 target is based on 3-year average from Fiscal Year 2011-2013. Fiscal Year 2014 estimated is based on actuals through June 20, 2014.
5. Increase from Fiscal Year 2013 due to a number of vacant positions in the Construction Section which are in the process of being filled.
6. The number of inspections increases along with the increase in the number of recycled water use sites. Additionally, there has been an increased focus on random inspections.

Service Efforts and Accomplishments

Long-Range Planning and Water Resources

Water Conservation. The Water Conservation Section provides commercial and residential customer rebates through its "Outdoor Water Conservation Rebates" grant project. This grant provides eligible customers with three different rebates to promote outdoor water conservation: Smart Controllers, Micro-Irrigation, and Sustainable Landscape-Turf Replacement. The ongoing goal is to conserve potable water while also reducing pollutant-laden dry weather urban

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runoff flows into streams, rivers, bays, etc. Through June 2014, the grant project issued 864 rebates totaling \$836,000 for smart controllers and micro-irrigation systems, as well as the replacement of high water-use turf areas with sustainable low water-use living landscapes. Water savings generated from this program is estimated to be nearly 18 million gallons per year.

The Water Conservation Section is continuing its partnership with the Storm Water Division on a rain barrel rebate program. Rain barrels capture and store rainfall for later use when connected to a roof downspout. Temporarily storing rainwater in rain barrels reduces storm water runoff and conserves potable water. Every 1,000 square feet of roof surface captures approximately 625 gallons of water for every inch of rain that falls. Through June 2014, the Water Conservation Section has rebated 663 rain barrels with an average storage capacity of 145 gallons for a total rebate amount of \$55,000.

Water Planning. In April 2013, the City Council unanimously adopted the Water Purification Demonstration Project (Demonstration Project) report. The key finding was that water purification is a feasible local water supply. Council's direction to staff was to determine a preferred implementation plan and schedule that considers water purification options for maximizing local water supply and reducing flows to Point Loma. The 2012 Recycled Water Study presented high-level concepts for achieving over 80 million gallons per day (mgd) of potable reuse. Those concepts were drawn upon as the starting point for developing an implementation plan. In Fiscal Year 2014, staff sought to refine them through the completion of:

- Detailed studies of proposed advanced water purification sites and associated wastewater treatment facilities. The Recycled Water Study identified three possible sites for wastewater treatment and advanced water purification facilities. They include sites that are adjacent to the existing North City and South Bay Water Reclamation Plants (North City and South Bay), and the Harbor Drive site which is adjacent to the airport and Pump Station 2. Pump Station 2 conveys all of the flow that is eventually treated at the Point Loma Wastewater Treatment Plant. The studies determined that all three proposed sites can accommodate facilities of this scale.
- Updated reuse facility costs and schedule. Findings from the above facility site studies were used to update the cost estimates and schedules originally developed during the 2012 Recycled Water Study.

Both the Demonstration Project and the Recycled Water Study considered only indirect potable reuse (IPR) wherein purified water would be retained in an environmental buffer before being conveyed to one of the City's water treatment plants. Interest in direct potable reuse (DPR) is growing throughout the State, and the California Department of Public Health is due to report on the feasibility of establishing DPR regulations by the end of 2016. As such, the Department completed the following in Fiscal Year 2014 related to DPR planning:

- Evaluated the facilities needed to support DPR and their estimated cost.
- Installed additional treatment equipment at the Advanced Water Purification Facility (AWPF). Approximately \$1.0 million worth of additional treatment equipment was installed to support grant-funded research of DPR treatment strategies. This research is evaluating the effectiveness of additional treatment steps that could compensate for the absence of a reservoir buffer. The research will be completed in Fiscal Year 2015.

The Department met with stakeholders from both the environmental community and the Metropolitan Participating Agencies (Metro PAs), on several occasions during Fiscal Year 2014. Key topics of discussion included progress on the above studies and the integration of potable reuse planning into the Point Loma permit renewal application. The Department also worked closely with the Metro PAs to finalize the framework for allocating potable reuse costs between water and wastewater funding sources.

Portable Reuse Outreach. At the April 2013 City Council meeting, staff was directed to continue outreach activities initiated as part of the Demonstration Project. These activities included speaker bureau presentations, community events and partnerships, a facility tour program, written and electronic materials, and traditional and social media. The information provided through these outlets focused on the results of the yearlong Demonstration Project and the next steps associated with implementation of a full-scale water purification facility in San Diego.

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Major Fiscal Year 2014 milestones included recognition for water purification efforts from four prominent industry organizations. On September 18, 2013, the Planning and Conservation League honored the Demonstration Project with the Dorothy Green Water Award for its groundbreaking work in water purification. On November 5, 2013 the Industrial Environmental Association awarded the Department with an Environmental Excellence Award for its accomplishments in sustainability. On November 6, 2013, the American Water Resources Association awarded Deputy Director Marsi A. Steirer with the Mary H. Marsh Medal for Exemplary Contributions to the Protection and Wise Use of the Nation's Water Resources. On December 4, 2013, the Association of California Water Agencies awarded the outreach team with the Huell Howser Best in Blue award for achieving excellence in communications.

Recycled Water Program. Recycled water meter connections reached 581 (576 retail and 5 wholesale) by June 2014, a gain of 24 new meters in the past 18 months. In cooperation with the Park & Recreation Department, the team completed a large irrigation retrofit of Westview Park resulting in an estimated potable water savings of 13 acre feet per year. Forty-five percent of the retrofit costs were covered by federal and State grant funds resulting in project cost savings of over \$100,000.

By April 2014, the first of several remaining pipeline segments along the Highway 56 corridor, between Los Penasquitos and Carmel Valley, was completed. This first phase, along Camino Del Sur, will result in 30 new meter connections. Ultimately 70 to 100 new recycled water meter connections, along the Highway 56 corridor, are anticipated by the end of Fiscal Year 2015.

Sales of recycled water resulted in over \$2.8 million in financial savings toward imported water purchases in Fiscal Year 2014. These financial incentives are the result of local water resource development agreements with the Metropolitan Water District of Southern California and the San Diego County Water Authority.

Water Reliability. The Water Reliability Section completed the 2012 Long-Range Water Resources Plan (2012 Plan) and presented it to the City Council on December 10, 2013, obtaining unanimous approval. The Department convened an 11-member stakeholder committee that provided guidance and input on alternative strategies for meeting San Diego's water needs through 2035. The 2012 Plan addresses population growth, water resource diversification, climate change, and other issues affecting water reliability. In addition to City Council adoption, the 2012 Plan has met with industry success. The American Academy of Environmental Engineers and Scientists (AAEES) recently announced that the City of San Diego's 2012 Long-Range Water Resources Plan has won the grand prize for the AAEES Excellence in Environmental Engineering Award (E3) Competition in the Planning category.

The Public Utilities Department successfully negotiated a settlement agreement with the Sweetwater Authority on August 23, 2013 that allows the Department to transfer up to 2,600 acre-feet of locally produced groundwater per year from their expanded brackish groundwater desalination facility. The Department is currently working with the Real Estate Assets Department to identify and acquire property in the South Bay to construct a pump station to transfer this water from Sweetwater's system to the City's system.

A three-year Biological and Groundwater Resource Monitoring Report of the Santee-El Monte Groundwater Basin was completed. The Report establishes baseline conditions to facilitate future monitoring and management of biological and groundwater resources during operation of planned groundwater extraction operations in the basin.

In order to remain eligible for State grant funding, the Public Utilities Department is participating in the California Statewide Groundwater Elevation Monitoring (CASGEM) program. The intent of the CASGEM program is to establish a permanent, locally-managed program of regular and systematic monitoring in all of California's alluvial groundwater basins. The City is currently the monitoring entity for the San Pasqual basin and is working on a voluntary cooperative for the San Diego River Basin.

In compliance with the California Regional Water Quality Control Board's (State Board) adopted Recycled Water Policy of February 2009 (Resolution No. 2009-011), the Public Utilities Department facilitated a basin-wide stakeholder-driven approach to complete a salt and nutrient management plan for the San Pasqual Valley Basin.

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Using guidelines developed for San Diego Region 9, the Public Utilities Department completed the San Pasqual Valley Groundwater Basin Salt and Nutrient Plan, delivering the final plan to the State Board on May 29, 2014.

Watershed and Resources Protection Team. The Watershed and Resources Protection Team manages 41,000 acres of land surrounding the City's reservoirs for the overarching purpose of source water protection. Two land acquisitions have added to the source water protection: a 95 acre preserve at San Vicente Reservoir and a 120 acre preserve at El Capitan Reservoir, both straddling tributary streams, and each with an endowment for management in perpetuity. The Team is working with SANDAG to develop a joint wetlands mitigation bank on 462 acres in San Pasqual Valley.

Working with partners and using State and local grant funding, the Team has three habitat restoration projects underway (two at Otay and one at Hodges Reservoirs) that will restore 220 riparian or wetland acres immediately adjacent to City reservoirs. The Upper Otay Riparian Restoration Project (101 acres), with \$1.4 million State grant funding, was approved by Council in December and is underway. Agreements were executed for \$1.0 million in State grant funding of the 100-acre San Dieguito Riparian Restoration Project.

Integrated Water Resources and Policy Analysis. The Integrated Water Resources and Policy Analysis Section provides technical policy and regulatory analysis to the Department on wide-ranging subjects such as water supply, recycled water, and wastewater issues. In addition, the Section is responsible for assisting the Division with managing regional financial assistance programs through various State and federal grant programs. One such regional program is the San Diego Integrated Regional Water Management (IRWM) Plan. The San Diego IRWM Program is co-managed by the San Diego County Water Authority (Water Authority), the County of San Diego (County) and the City of San Diego. Staff from both the Transportation and Storm Water Department (Storm Water Division) and Public Utilities Department (Long-Range Planning and Water Resources Division) participates in the overall management of the IRWM Program. The Public Utilities Department has the lead administrative role on behalf of the City.

In Fiscal Year 2014, an updated San Diego IRWM Plan was adopted by City Council, the County's Board of Supervisors and the Water Authority's Board of Directors. This Plan allowed the region to focus on updated priorities and issues, as well as meeting new State guidelines and requirements. To date, the San Diego IRWM has been awarded \$33 million in State grant funding for water management related projects, plus an additional \$1 million to update the 2007 IRWM Plan. In Fiscal Year 2014, the San Diego IRWM Plan was awarded \$10.5 million; the final contract is being reviewed by the Department of Water Resources. The City of San Diego has been awarded, or is pending award of, \$14.1 million of the \$43.5 million State IRWM grant funding made available to the San Diego region to date.

Financial and Information Technology

In Fiscal Year 2014, the Budget Section continued to provide service to other Public Utilities Department divisions and programs, as well as the Independent Rates Oversight Committee and Finance Sub-committee. The Section has refined financial reporting practices, and continually monitors the budget to identify budgetary savings. The Section also developed Five-Year Operation and Maintenance projections and assisted in development of CIP cash flow projections in support of the Water and Wastewater Cost of Service Studies. The CIP Budget group worked collaboratively with the IT Section to initiate development of a CIP database called CIPRATE that will assist in tracking actual expenditures against Cost of Service Study estimates. The Budget Section also worked with Financial Management and Debt Management to develop revisions to the Reserve Policies for the Water and Sewer Enterprise Funds which was adopted by the City Council on July 1, 2014. The Accounts Payable group continues to implement process improvements and efficiencies, including use of the Vendor Invoice Tracking System, in order to enhance customer service and improve the Department's on-time payment percentage. In Fiscal Year 2014, 83 percent of the more than 15,000 invoice payments were on-time, exceeding the citywide target of 80 percent.

In Fiscal Year 2014, the IT Section successfully completed the migration of the City data center. In addition, IT staff continue to lead the testing and analyses on Public Utilities Department applications and databases.

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In Fiscal Year 2014, the Rates & Finance Section completed the water system Cost of Service Study (COSS) and received Council approval to raise water rates by 7.25 percent effective January 1, 2014, and 7.5 percent effective January 1, 2015. In addition to raising rates, Council also adopted a four tier rate structure for Single-Family Residential customers to incentivize conservation. The Wastewater system COSS is expected to be completed in Fiscal Year 2015.

In Fiscal Year 2015, the Grants & Loans Section will focus their efforts on the pursuit of new funding opportunities to maximize possible award amounts for the Advanced Metering Infrastructure, Indirect Potable Reuse, Recycled Water, and Turf Replacement Rebate projects. In addition, the Section plans to begin conducting administrative monitoring tasks for over \$121 million in new State Revolving Fund (SRF) Loans for the following Water and Wastewater projects: \$18.7 million for University Avenue Pipeline Replacement, \$64.0 million for Alvarado 2nd Extension Pipeline & Morena Boulevard Cast Iron Replacement project, and \$38.6 million for Pump Station 2 Power Reliability & Surge Protection. The Section also anticipates receiving SRF Loan reimbursements for all four Metropolitan Biosolids Center projects (Storage Silos - \$7.55 million, Chemical System Implementation Phase 2 - \$5.28 million, Odor Control Facility Upgrades - \$6.84 million, and Dewatering Centrifuge Replacement - \$12.42 million) totaling approximately \$3.0 million.

Customer Support

The Customer Support Division responded to more than 343,000 water and sewer utility customer phone calls in the past year. Customer contacts included inquiries regarding customer billing and payment, service turn-on/turn-off, emergency services and repairs, water conservation, and general utility service questions. The Division also produced and sent 1.8 million water/sewer utility bills and processed 1.7 million customer payments totaling \$760.9 million.

The Division read more than 278,000 monthly/bi-monthly water meters, performed 40,000 shut-offs and service restorations, and continued rigorous efforts to protect the public water system by adding approximately 1,300 privately maintained backflow devices to its monitoring and annual testing.

The Division opened a new downtown walk-in payment center in October 2013 and added approximately 60 third-party payment locations, including Walmart and K-Mart stores, distributed throughout San Diego County in December 2013. The new locations provide customers additional convenience and faster more efficient processing of related payments. In early Fiscal Year 2015, the Division will be expanding customer call center hours to include evenings/weekends and completing the transition to a more proactive service delivery model.

The Department is streamlining meter reading and customer service operations, reducing non-revenue water and enhancing customer service by obtaining near real-time wireless electronic access to water meter information using Advanced Metering Infrastructure (AMI) technology. The AMI implementation underway includes approximately 11,500 of the total meter population, including all monthly read meters and bimonthly read meters in one pressure zone. Large meters that can no longer be maintained reliably are being replaced with newer meters fitted with AMI compatible registers. Once implemented, the Department can continue adding new devices in a steady, cost-effective manner. This project is scheduled to be completed by October 2014.

Wastewater Treatment and Disposal

As 2013 was the 50th Anniversary of the San Diego Metropolitan Wastewater System, the Division reflected back on all the improvements made over the past 50 years and focused in on completing significant maintenance activities at these vital facilities and providing vigilant wastewater treatment service. The Division was recognized by the Industrial Environmental Association and received the 2013 Environmental Excellence Award for Sustainable Programs.

Software upgrades were made at water reclamation plants and major pump stations. The upgrades for the North City Water Reclamation Plant (NCWRP), Penasquitos Pump Station, Pump Station 1, and Pump Station 2 were initiated to enhance the reliability of the treatment system. Benefits of the completed upgrades at the Point Loma Wastewater

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Treatment Plant (PLWTP) and Metropolitan Biosolids Center (MBC) are being maximized and increased reliability and effectiveness of the treatment system is being experienced.

With the interim installation complete, six 2,000 kW emergency generators are now available if a regional outage occurs that affects Pump Station 1, Pump Station 64, Pump Station 65, and the Penasquitos Pump Station. The installation of an emergency generator at NCWRP is in progress. These emergency generators can be activated by staff during an outage. The Division's electrical staff is working diligently with necessary personnel in the City, as well as outside agencies, such as San Diego Gas & Electric and the Air Pollution Control District, to develop an implementation plan for the permanent installation of these generators while adhering to the National Electric Code. The permanent installation will provide a seamless initiation of the generators when a power outage occurs.

The Department's renewable energy portfolio continued to generate revenue and save the Department approximately \$5.0 million in operating costs. Further energy savings will be realized from the new power plant unit installed and now operational at NCWRP which will operate on additional available landfill gas. This new power plant joins the three existing co-generation facilities which generate electric energy fueled by digester gas and/or landfill gas.

Staff has also completed many significant maintenance activities including:

- PLWTP: Cleaned three 3.6 million-gallon wastewater digesters which treat the solids generated in the process;
- Rehabilitated two of the three gas burners which addresses any excess methane that is unable to be used for energy production;
- Cleaned all the power centers which will ensure reliable plant operation;
- MBC: Cleaned one 550,000 gallon raw solids receiving tank and replaced all valves on one of the three digesters;
- NCWRP: Installed new major electrical transformer to ensure reliable power transmission;
- Pump Station 2: Rehabilitated the 36-inch cone valve which keeps the wastewater from flowing back into the station as it is pumped to PLWTP.

Water System Operations

The Water System Operations Division continues to provide high quality water to the Department's customers through efficient and optimized operation of local raw water storage, imported water supplies, water treatment and potable water distribution. Throughout this past year, the Division has delivered safe and reliable potable water.

The Division actively participates in the American Water Works Association's (AWWA) Partnership for Safe Water Program (Partnership Program). The Partnership Program's mission is to improve the quality of drinking water delivered to customers of public water supplies by optimizing system operations. The City's Otay Water Treatment Plant (WTP) received its sixth consecutive Director's Award of Recognition for Calendar Year 2013 from the Partnership Program. The 2013 award was obtained while treating challenging source water quality received from local reservoirs, and it recognizes the outstanding performance by the Otay WTP staff. The City's Miramar WTP also received the Director's Award of Recognition in 2013. In addition, the Miramar WTP received the Partnership Program's 2013 President's Award for outstanding performance, one of only a few treatment plants to hold this award in the United States. The President's Award has more stringent performance requirements and recognizes treatment plants that achieve the Partnership Program's rigorous turbidity standards throughout the year and are working to full optimization. The Miramar WTP will submit qualifying data for the Partnership's Excellence award in 2014 with high hopes of achieving this most prestigious award. The City's Alvarado WTP is in its second year of active Partnership Program participation and has implemented several optimizing projects. A performance report for the Alvarado WTP will be submitted to the Partnership in 2014. The City's Potable Water Distribution System Section actively participates in the Partnership Program and continues working towards improving water quality through optimized and customized performance improvements.

The Water System Operations Division continues to work closely with the San Diego County Water Authority (SDCWA) on a variety of projects, programs, and agreements involving and/or impacting City water supply

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operations and water storage facilities. SDCWA's San Vicente Dam Raise Project, which raised the City's San Vicente dam by 117 feet, will increase local water storage in San Vicente by over 150,000 acre feet when fully operational. This work required critical review and coordination to ensure that City water supply operations were not impacted during construction and operational testing. The Division's operations and engineering staff will assume complete operation and maintenance of the new dam and piping/outlet works in July 2014.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification.

Overall, the Water System Operations Division's staff continues to efficiently operate and optimize the operation and maintenance of the raw water system, water treatment plants and water distribution system while providing drinking water quality that surpasses the required federal and State standards. This effort is an indicator of the staff's commitment to excellence in storage, treatment and distribution system process optimization. Furthermore, these efforts demonstrate the commitment to delivering a quality product that is aesthetically pleasing and safe to all customers.

Environmental Monitoring and Technical Services

Drinking Water Resources The Division successfully executed United States Environmental Protection Agency (USEPA) and California Department of Public Health (CDPH)-required regulatory monitoring of San Diego's source waters, water filtration plants, and drinking water distribution system. Stage 2 Disinfection By-Product Monitoring continues at sixteen sites in the distribution system, and monitoring was recently completed for the USEPA Unregulated Contaminant Monitoring Rule. Enhanced monitoring of impound reservoirs and rapid reporting of results continue to support the Department's Nitrification Action Plan. In Fiscal Year 2015, a study will be completed to assess corrosion in household plumbing systems according to USEPA's Lead and Copper Rule. The Division works with the Long-Range Planning and Water Resources Division to investigate customer and departmental concerns regarding potential water leaks and provides monitoring in an effort to identify future water sources. The Division and Long-Range Planning also collaborated to execute the winter portion of the Lower Otay Tracer Study in support of potential Indirect Potable Reuse initiatives, the summer tracer event will occur in early Fiscal Year 2015.

The State of California re-certified the Division's Marine Microbiology Laboratory (MML) to perform microbiological analysis of drinking water. Thus, in conjunction with the Drinking Water Microbiology Laboratory (DWML), the Division now has two separate certified facilities that allow PUD to be poised to handle public health or natural disaster emergencies impacting the drinking water system. The DWML also maintained USEPA certification for Cryptosporidium analysis (a microscopic parasite that causes the diarrheal disease cryptosporidiosis), a certification that will be integrated into the State Environmental Laboratory Accreditation Program (ELAP) during Fiscal Year 2015. The DWML continues to be one of only several in Southern California and the only one in the San Diego area with this certification. In Fiscal Year 2014, the MML acquired state of the art polymerase chain reaction (PCR) technology for "real time" microbial identification. This equipment can detect same day bacterial levels in the local marine environment and will be an effective monitoring tool for bacterial source tracking and more-timely decisions regarding beach closures and re-openings beginning in 2015.

Industrial Wastewater The Division regulates and bills for sewer discharges not originating from metered potable water connections (i.e., "imported" flows). Cost of conveyance and treatment of these flows, such as seawater and extracted groundwater from remediation and construction projects, would otherwise be borne by sewer ratepayers. The Division recovered approximately \$1.9 million in Fiscal Year 2014 for the conveyance and treatment of these flows. Additionally, the Division recovered approximately \$2.0 million in Fiscal Year 2014 from the continued operation of the dump site for hauled liquid waste from septic systems and specifically permitted industrial liquid wastes, and the conveyance and treatment of these flows. This highly valued service provided to the San Diego area is the only industrial liquid waste dump station in San Diego County. The Division's Pretreatment Program permit administration and enforcement activities continue to control plant headworks loadings and resulted in Significant Industrial Users (SIUs) being in full compliance with federal pretreatment standards and requirements at 84% of permitted outfalls.

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Environmental Protection The Division successfully executed the National Pollutant Discharge Elimination System (NPDES)-mandated ocean-monitoring program for the Point Loma and South Bay ocean outfall regions. This program encompasses an area of coastal waters greater than 340 square miles and includes the collection and analysis of thousands of samples of ocean water, sediments, and marine life. In total, these sampling efforts required more than 200 days of boat operations. The program also provides ocean-monitoring services to the International Boundary and Water Commission (IBWC), which allowed for the recovery of approximately \$1.1 million in Fiscal Year 2014.

During Fiscal Year 2014, the Division continued to collaborate and forge strong partnerships with various external research organizations, its sister discharge agencies in California, and federal and state regulators in order to continue or complete several important environmental monitoring projects. These projects included successful completion of the fourth year of a four year agreement with the Scripps Institution of Oceanography (SIO) to monitor the health of the San Diego region's kelp forest ecosystem, and a continued collaboration with the IBWC and Ocean Imaging, Inc. of Solana Beach to complete Year 12 of an ongoing effort to provide remote sensing services for the San Diego region. These long-term projects are critical to achieving the City's enhanced ocean monitoring objectives to ensure the protection of San Diego's coastal marine environment, and approval to extend the SIO kelp ecosystem assessment for another five years is currently underway. Other major efforts during the past year include working closely with the Southern California Coastal Water Research Project (SCCWRP) and numerous other partners to successfully kick-off all phases of the Bight '13 Southern California Bight Regional Monitoring Program. In Fiscal Year 2015, the Division will be closely working with SIO to further expand its ocean monitoring capabilities through the design, construction and implementation of new real-time oceanographic mooring systems for both the Point Loma and South Bay ocean outfall regions.

The Division maintains an active in-house monitoring program of its nine drinking source water reservoirs for the Quagga mussel, an invasive species first seen in California in 2007. Proactive monitoring assists the Department with optimizing maintenance and control efforts designed to minimize the impact to the raw water delivery and treatment infrastructure, as well as the reservoir recreation facilities.

The Division oversees storm water and air quality regulatory compliance for all water and wastewater operations, including the management of approximately 150 air quality permits for facilities and equipment, eight industrial storm water permits for wastewater sites, and the City's Jurisdictional Urban Runoff Management Plan that affects all facilities. This effort includes performing internal compliance audits to identify and correct deficiencies to help the Department comply with the complex regulations.

Wastewater Collection

The Division continued its success as the leader among large cities in the nation in reducing the number of sanitary sewer overflows (SSOs). There were 32 SSOs in Fiscal Year 2014, which represents a 24 percent reduction over Fiscal Year 2013. This statistic remains indicative of aggressive and successful overflow prevention and a 10 percent reduction program, and represents a 90 percent reduction from the level experienced in Fiscal Year 2001. It also represents a ratio of 1.06 SSOs per 100 miles of sewer main, well below the industry standard of 2.0 SSOs per 100 miles of main.

Continued reduction in SSOs is a daunting objective when current SSO levels are just over 50 percent of the industry standard, but the Division is determined that there are still efficiencies to be gained, both in cleaning techniques and proactive attention to infrastructure defects that can help achieve this goal. The Division will redouble its efforts to maintain or improve upon this achievement in SSO prevention and reduction.

The Food Establishment Wastewater Discharge (FEWD) Permit Program has continued to be the model Fats, Oils and Greases (FOG) Program for other jurisdictions to follow. FEWD has shared its inspection techniques and successes with other jurisdictions and continues to find ways to improve. In Fiscal Year 2014, FEWD had 5,417 active Food Service Establishments (FSE). Of these, FEWD performed 7,243 site inspections at 2,089 unique FSEs. FEWD issued 1,999 FEWD permits (a 3-year permit) and 47 Notice of Violations and performed 830 plan checks. FEWD also teamed with Wastewater Treatment and Disposal Division to increase the Residential FOG Outreach efforts. The Residential FOG Outreach was presented at ten (10) San Diego events including staffing a booth at the

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San Diego County Apartment Association Convention and at the 2014 Earth Fair. The hallmark of a successful FOG program is the reduction of FOG-caused SSOs. In Fiscal Year 2014, there were two SSOs primarily caused by FOG. Having incorporated the FOG best management practices at commercial FSEs, FEWD continues to expand the residential outreach program to have the same kind of impact in reducing residential FOG SSOs.

The Division's Construction Section has expanded its scope of services during the past year to include execution of smaller (manhole-to-manhole) capital improvement projects (CIPs) in cases where critical defects are identified. This effort has proven effective in reducing CIP backlogs, as these projects do not have to compete with other, larger projects for prioritization, and has also enabled the division to "fast-track" these repairs, thus eliminating the potential for a spill hazard by removing the defects.

For Fiscal Year 2014, the Main Cleaning Section cleaned a total of 2,138 miles of sewer main, compared to 2,340 miles of sewer main cleaned in Fiscal Year 2013, which represents an 8.6 percent decrease.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification.

A notable accomplishment during 2013 was the Division's recognition as the regional Large Collection System of the Year for the second consecutive year by the California Water Environment Association. Additionally, the Division was recognized as having the best large collection system in the entire State of California. These awards exemplify the Division's status as a statewide and national leader in the wastewater collection industry.

Water Construction and Maintenance

The Water Construction and Maintenance Division continues to reduce the use of the Miramar Landfill through recycling and reusing material wherever possible in an effort to replicate the success of Fiscal Year 2010 when the Public Utilities Department was selected by the City of San Diego's Environmental Services Department as one of the recipients of Recycler of the Year for Waste Reduction and Recycling Awards Program. As of June 30, 2014 the Division has recycled approximately 138,400 pounds of used water meters. The Capital Improvement Program Construction Section has completed 16 water group jobs throughout the City. In addition, as the Department continues to move forward with the Automated Metering Infrastructure (AMI) program, the Meter Shop section has installed and retrofitted approximately 10,811 meters. During FY 14 the Division completed a risk based assessment study for valve maintenance. The study recommended maintaining the valves on a either a three or five year cycle based on the following criteria : installation date, the valve type, critical customers and community impact. To ensure successful implementation of the Risk-Based Assessment program, the Division has decided to initially maintain all valves within 3 years on an accelerated program. During this time the Division will have the opportunity to gather necessary valve field data to update SPLASH and SWIM. This accelerated program will then transition into the established risk based 5 year and 3 year cycle. The accelerated program will be implemented on Jan 1, 2015 and will staff will perform maintenance on 73721 water distribution valves throughout the City.

Employee Services and Quality Assurance

The Employee Services, Administration and Records sections continued to provide support and advice to other Public Utilities Department divisions and the Public Utilities Senior Executive Team, ensuring policies, procedures and practices are applied equitably and consistently across the department and in compliance with City policies and other relevant regulations. These supporting activities include hiring, performance management, confidential investigations, medical program management, records management, Public Records Act requests, docketing procedures and other administrative support functions, including ongoing support to the Independent Rates Oversight Committee (IROC).

The Quality Assurance section continued to manage and monitor all Service Level Agreements with other city departments to ensure Water and Wastewater funds are charged appropriately for the level of service provided. Additionally, this section conducted internal reviews in such areas as overtime, leased property and cellular/GPS charges and coordinated Department responses to audits performed by the Office of the City Auditor. This section

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continues to track and monitor all audit recommendations to ensure they are satisfied and implemented in a timely manner.

The Contracts section continued to provide contract administration and support to all Public Utilities Department divisions. Types of contracts managed include construction, design-build, Job Order Contracting (JOC), architect and engineering, professional services (including information technology, public relations, insurance services, financial services and security guard services), participation agreements and equipment purchases. This section also provides contracting support for the Pure Water Program.

The Training Section was recognized by the International Association for Continuing Education and Training (IACET) with its Exemplar Award which honors programs that significantly contribute to the field of continuing education and training with results-oriented programs that demonstrate cost-effective, significant and relevant impact on the populations served. The Public Utilities Training section serves personnel from most of the city's major departments (nearly 20,000 total attendees over FY 14) with continuing education unit (CEU) and non-CEU classes, for employees maintaining professional certifications in a number of professional organizations. Additionally the training section provides training to San Diego County's private and public industry sites using recycled water. This training allows hundreds of entities using recycled water to maintain compliance with California Department of Public Health permit requirements and helps the city to ensure the safe use of recycled water.

The Security Section is updating and installing security access systems, providing centralized access control and monitoring of all Water and Wastewater facilities. The Section is also implementing recommendations identified by a consulting firm hired to perform vulnerability assessments and develop emergency response plans for the Public Utilities Department. The assessments identify Water and Wastewater system vulnerabilities and provide a prioritized plan for security upgrades, including system redundancies, modifications to operational procedures, and policy changes as needed to mitigate identified risks. The Emergency Response Plans provide an outline and informational resources for the Public Utilities Department's use in the event of an emergency or significant regional event. In addition, the Section is responsible for the contract management of the security guard services required to protect critical infrastructure.

The Safety Section is responsible for assisting and advising the Department to ensure compliance to California Occupational Safety and Health Administration (CalOSHA) regulations. In addition, the Section is focused on reducing injuries and injuries and saving lives, and placing the safety and health of each employee in a position of primary importance.

Asset Management

The Asset Management Program continued to work on transformational projects for the Department. The Enterprise Asset Management (EAM) project management office has developed the proposed scope and budget for the fully integrated citywide EAM system. The new SAP-based EAM system will replace legacy maintenance management systems and provide the Department with a consolidated and integrated software tool to maximize the efficient management of infrastructure through its full lifecycle. In support of the overall citywide EAM effort, the Department conducted assessment workshops to define a common set of EAM processes to be enabled by SAP. Ultimately, the workshops will be used to establish a landscape architect design which will provide a scalable platform to support existing processes and the City's longer-term EAM vision. It is anticipated that a Request for Information (RFI) and Request for Proposal (RFP) for the System Integrator will be released in Fiscal Year 2015. The project duration is three to four years. The Asset Management Program also continued the process of converting to a City-standard ESRI Geographical Information System (GIS) for the Department. This process included the creation of a development environment for use in FY15. Additionally, the Program collected Condition Assessment data in support of the Department's Condition Assessment projects as assisted in the development of risk-based maintenance programs.

Strategic Support Services

The Strategic Support Services Section coordinated the development of the Public Utilities Department Fiscal Year 2014 strategic planning process and monitoring of Fiscal Year 2013 Strategic Initiatives. This section conducted and

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coordinated Department benchmarking efforts and efficiency studies, managed a Leadership Development Program, and assisted with implementation of results-oriented actions to address high priority issues identified in the Department's Employee Opinion Survey of all Public Utilities employees.

Engineering and Program Management

The Engineering and Program Management Division continued its support of the efforts of the Department to reduce sewer spills and water main breaks and meet the requirements of the Final Consent Decree with the Environmental Protection Agency for the sewer system and the Compliance Order with the State Department of Public Health for the water system.

Sewer Modeling. The Division assessed the capacity of 123 trunk sewers and completed hydraulic modeling of 362.5 miles of the small diameter mains. The Division also completed Closed Circuit Television inspection of 54.96 miles of sewer mains and 768 manholes, and completed condition assessment of 53.49 miles of sewer mains and 1,445 manholes to determine the upgrade and maintenance plans. In addition, the Division completed metropolitan facility-based flow projections and system-wide mass balance updates. It managed the metering contract and analyzed 161 flow meters on a daily basis for billing purposes and to identify the potential sources of rainwater inflows and infiltrations. Monitored also were 132 sewer alarm meters to detect sewage backup and overflows, thereby preventing sewer spills and protecting the public from health hazards of sewer contaminants.

Water Modeling. The Division completed the potable and recycled water models 2013 update for new facilities and customer demands; completed over 75 group job pipe sizing assessment studies and water study reviews for the potable and recycled water systems; continued working on implementation of water quality online modeling, surge analysis, and pump station energy optimization model; and provided modeling support for the leak detection pilot study by the Brady/IBM team.

Program Management. The Division worked with the Public Works-Engineering Department to oversee the completion of 17.05 miles of sewer main replacement/rehabilitation/repair, and 9.11 miles of water mains replacement between July 1, 2013 and March 31, 2014. In addition, the Division oversaw the construction completion of the MBC Receiving Tank Cleaning contract as well as the cleaning of Digesters C2/N1/N2, awarded the construction contract for the Murphy Canyon Road Sewer Joint Repair and Pipe Rehabilitation project, and transferred five sewer pipeline rehabilitation packages totaling 37.5 miles to the Public Works Department for implementation.

Water Master Planning and 10% Design. The Division has hired Arcadis to develop Phase II of the Asbestos Cement (AC) Water Main Replacement Program, which will assess 2,100 miles of AC pipeline. The Division has also hired Simon Wong Engineering to conduct condition assessment of 12 potable water storage facilities. The Division has updated the Water CIP Prioritization List to include all new projects. The Division also completed the Miramar North City and Scripps Ranch Focus Areas Master Plans and transferred several capital improvement projects to the Public Works Department for execution of the design and construction.

Wastewater Master Planning and Condition Assessment. The Division effectively procured and executed three consulting contracts, namely Three Water Transmission Pipelines, As-Needed Engineering Services for Wastewater Facilities, and Programmatic Wastewater Pipelines, with the intent to assess the condition of major water and wastewater facilities. Two additional consulting contracts were executed, specifically the As-Needed Engineering Consultant Services contract, which provides highly specialized technical services to assist the City in implementing multifaceted water/wastewater projects on an as-needed basis, and the Operation Optimization contract, which entails evaluating existing water and wastewater facilities and operations to determine where improvements in operational efficiencies and/or cost savings can be made. Lastly, the Division is in the process of addressing the rehabilitation of the Miramar Phase III and IV potable water transmission pipeline. Four pipe sections, identified through condition assessment process, will be replaced; the Condition Assessment Process will result in substantial savings to the City.

Environmental and Canyon Access. The Division provides environmental, biological, and permitting support to the Division and to other Public Utilities Divisions. Environmental support includes providing direct support for Water

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and Wastewater emergency response programs, collection and maintenance of GIS datasets, monitoring of work in environmentally sensitive areas, and ensuring that all operations and maintenance activities of the Department comply with local, State, and federal environmental regulations. The Division continues to manage the habitat mitigation program in compliance with local, State, and federal environmental regulations, allowing the Department to use these sites to satisfy compensatory mitigation requirements for current and future water and sewer projects. The Division has initiated and completed various habitat re-vegetation projects associated with operations and maintenance of water and sewer pipelines and long-term access projects related to the Canyon Sewer and Long-Term Access Program. The Division continues to design, permit and construct new long-term access projects to meet operational demands.

Energy Management. The Division successfully completed activities related to energy conservation and renewable energy. The Employee Development and Training Center had its Energy and Climate Protection Audit completed by June 2014. The Department completed its 1.6 Megawatt(MW) landfill gas fuels renewable energy power plant at the North City Water Reclamation Plant in January 2014. The Division has completed the design of installation of eight emergency generators at major sewer pump stations and wastewater facilities, and construction will begin in early Fiscal Year 2015. A design-builder will be selected for the installation of photovoltaic systems at the Metro Operation Center and at the Bayview Water Pump Station & Reservoir for a total installation of about 1MW. Additionally, a 1MW size system is being designed for the Miramar Water Treatment Plant's new clearwell roofs.

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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	1,574.52	1,563.59	1,589.45	25.86
Personnel Expenditures	\$ 138,973,457	\$ 154,689,455	\$ 154,305,372	\$ (384,083)
Non-Personnel Expenditures	586,120,985	625,940,031	656,043,255	30,103,224
Total Department Expenditures	\$ 725,094,442	\$ 780,629,486	\$ 810,348,627	\$ 29,719,141
Total Department Revenue	\$ 855,775,034	\$ 837,703,113	\$ 900,839,800	\$ 63,136,687

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Water	\$ 1,957,301	\$ 1,969,446	\$ 2,005,200	\$ 35,754
Total	\$ 1,957,301	\$ 1,969,446	\$ 2,005,200	\$ 35,754

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 35,754	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 35,754	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 80,758	\$ 37,300	\$ 61,800	\$ 24,500
Contracts	1,534,301	1,927,146	1,902,496	(24,650)
Energy and Utilities	337,729	5,000	39,889	34,889
Other	1,672	-	-	-
Transfers Out	-	-	1,015	1,015
Capital Expenditures	2,842	-	-	-
NON-PERSONNEL SUBTOTAL	1,957,301	1,969,446	2,005,200	35,754
Total	\$ 1,957,301	\$ 1,969,446	\$ 2,005,200	\$ 35,754

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 989,809	\$ 940,000	\$ 940,000	\$ -
Other Revenue	8,647	-	-	-
Total	\$ 998,456	\$ 940,000	\$ 940,000	\$ -

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Metropolitan Sewer Utility Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Metropolitan Wastewater - Metro	\$ 93,936,352	\$ 87,852,743	\$ 88,465,623	\$ 612,880
Public Utilities	102,003,410	119,231,152	122,464,008	3,232,856
Total	\$ 195,939,762	\$ 207,083,895	\$ 210,929,631	\$ 3,845,736

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Metropolitan Wastewater - Metro	356.84	255.90	269.40	13.50
Public Utilities	94.05	191.45	193.90	2.45
Total	450.89	447.35	463.30	15.95

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Repair and Maintenance Expenditures Adjustment to reflect the addition of funding for repair and maintenance expenditures at various wastewater facilities.	0.00	\$ 7,180,000	\$ -
Support for Potable Reuse Program Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.	4.16	2,854,846	-
Facility/Infrastructure Condition Assessments Adjustment to reflect the addition of funding for facility and infrastructure condition assessment projects.	0.00	2,577,231	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	973,726	-
Scientific and Planning Studies Adjustment to reflect the addition of funding for various scientific and planning studies.	0.00	660,000	-
Point Loma Water Treatment Plant Waiver Application Adjustment to reflect the addition of funding to support the Point Loma Wastewater Treatment Plant permit application.	0.00	650,000	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	9.20	630,393	-
Laboratory Supplies and Equipment Adjustment to reflect the addition of funding for laboratory supplies, equipment, and facility improvements.	0.00	610,000	-
Enterprise Asset Management and GIS Support Adjustment to reflect the addition of funding and staff support for the implementation and integration of Enterprise Asset Management (EAM) and Geographic Information Systems (GIS).	0.33	343,020	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Continuation of Core Operations Adjustment to reflect the addition of staffing for the continuation of core operations.	3.00	292,686	-
Conservation Programs Adjustment to reflect the addition of support for conservation outreach and rebate programs.	0.00	210,000	-
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	207,665	-
Quality Assurance Workplan Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.	1.15	191,159	-
Security Enhancements Adjustment to reflect the addition of funding for security enhancements at water and wastewater facilities.	0.00	190,276	-
Purchasing and Contracting Services Adjustment to reflect the addition of non-personnel expenditures associated with a service level agreement with the Purchasing and Contracting Department for staff dedicated to Public Utilities.	0.00	99,000	-
Program Manager Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.	0.33	61,331	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.78	35,771	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	9,433	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	8,250	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(1.86)	(219,942)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(229,855)	-
Refunds to Participating Agencies Adjustment to reflect the reduction of refunds to Participating Agencies that were overbilled.	0.00	(656,960)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(1.14)	(759,497)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Support for COMNET	0.00	(950,000)	-
Adjustment to reflect the reduction in contractual support for the Computerized Neighborhood Environment Tracking (COMNET) System.			
One-Time Reductions and Annualizations	0.00	(11,122,797)	(18,844)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Revised Revenue	0.00	-	10,678,900
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	15.95	\$ 3,845,736	\$ 10,660,056

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 26,942,123	\$ 27,794,779	\$ 28,613,828	\$ 819,049
Fringe Benefits	16,862,012	19,116,285	19,181,562	65,277
PERSONNEL SUBTOTAL	43,804,135	46,911,064	47,795,390	884,326
NON-PERSONNEL				
Supplies	\$ 36,411,853	\$ 20,390,282	\$ 20,010,424	\$ (379,858)
Contracts	28,531,186	51,573,204	53,471,114	1,897,910
Information Technology	3,987,858	5,302,312	5,026,153	(276,159)
Energy and Utilities	12,810,891	13,702,892	14,924,881	1,221,989
Other	126,157	106,040	106,040	-
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	63,066,233	64,335,869	64,288,546	(47,323)
Capital Expenditures	804,627	1,246,977	1,791,828	544,851
Debt	6,396,821	15,255	15,255	-
NON-PERSONNEL SUBTOTAL	152,135,627	160,172,831	163,134,241	2,961,410
Total	\$ 195,939,762	\$ 207,083,895	\$ 210,929,631	\$ 3,845,736

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 71,735,690	\$ 69,234,844	\$ 69,139,000	\$ (95,844)
Fines Forfeitures and Penalties	333,992	-	-	-
Other Revenue	225,188	-	100,000	100,000
Rev from Money and Prop	578,839	-	-	-
Rev from Other Agencies	-	22,947,000	33,602,900	10,655,900
Transfers In	3,404,022	-	-	-
Total	\$ 76,277,731	\$ 92,181,844	\$ 102,841,900	\$ 10,660,056

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Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.51	4.51	4.51	\$31,491 - \$37,918	167,576
20000007	Accountant 3	0.57	0.57	0.33	59,363 - 71,760	23,676
20000102	Accountant 4	0.38	0.38	0.33	66,768 - 88,982	29,365
20000012	Administrative Aide 1	0.38	0.38	1.26	36,962 - 44,533	52,383
20000024	Administrative Aide 2	6.28	5.96	6.28	42,578 - 51,334	311,776
20000057	Assistant Chemist	27.00	26.00	26.00	53,789 - 65,333	1,538,226
90000057	Assistant Chemist - Hourly	0.00	0.35	0.00	53,789 - 65,333	-
20001140	Assistant Department Director	0.33	0.33	0.66	31,741 - 173,971	92,397
20000070	Assistant Engineer-Civil	9.68	8.61	8.22	57,866 - 69,722	524,125
20000087	Assistant Engineer-Mechanical	0.33	0.61	0.61	57,866 - 69,722	42,529
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	0.33	44,470 - 54,059	17,843
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	46,199
20000140	Associate Chemist	8.00	7.25	7.25	62,005 - 75,067	527,714
90000140	Associate Chemist - Hourly	1.05	0.00	0.00	62,005 - 75,067	-
20000311	Associate Department Human Resources Analyst	1.65	1.65	1.65	54,059 - 65,333	100,381
20000145	Associate Engineer-Civil	1.09	0.90	0.50	66,622 - 80,454	39,839
20000143	Associate Engineer-Civil	10.21	9.44	10.00	66,622 - 80,454	707,751
90000143	Associate Engineer-Civil - Hourly	0.50	0.35	0.35	66,622 - 80,454	23,318
20000150	Associate Engineer-Electrical	2.33	2.61	2.61	66,622 - 80,454	208,375
20000154	Associate Engineer-Mechanical	0.45	0.61	0.61	66,622 - 80,454	40,642
20000119	Associate Management Analyst	11.68	11.76	11.94	54,059 - 65,333	733,337
20000132	Associate Management Analyst	0.00	0.25	0.25	54,059 - 65,333	13,512
20000137	Associate Management Analyst	1.98	0.00	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.38	0.38	0.33	54,059 - 65,333	21,456
20000162	Associate Planner	0.32	0.66	0.66	56,722 - 68,536	43,441
20000655	Biologist 2	6.00	6.00	6.00	53,726 - 65,333	311,505
20000649	Biologist 3	0.00	0.24	0.24	62,005 - 75,067	7,332
20000648	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	75,067
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	51,118
20000205	Building Service Supervisor	2.00	1.34	1.34	45,718 - 55,286	67,288
20000224	Building Service Technician	2.00	2.34	2.34	33,322 - 39,666	90,064
20000539	Clerical Assistant 2	9.46	8.85	8.70	29,931 - 36,067	305,388
20001168	Deputy Director	3.14	2.60	2.60	46,966 - 172,744	308,553
90001168	Deputy Director - Hourly	0.46	0.35	0.35	46,966 - 172,744	38,449
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	17,113
90000924	Executive Secretary - Hourly	0.00	0.00	0.12	43,555 - 52,666	5,227
20000461	Field Representative	0.48	0.81	0.81	32,323 - 38,917	31,381
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	53,248
90000819	Golf Course Manager - Hourly	0.06	0.09	0.10	59,488 - 71,760	7,176

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	3.40	3.06	3.06	54,059 - 65,333	196,095
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	137,911
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000998	Information Systems Analyst 4	1.70	1.36	1.36	66,768 - 80,891	110,016
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	67,484
20000515	Instrumentation and Control Technician	6.00	6.00	8.00	51,896 - 62,296	372,842
20000497	Irrigation Specialist	0.48	0.81	0.81	37,814 - 45,261	36,164
20000590	Laboratory Technician	17.00	17.00	17.00	40,622 - 49,067	620,140
20000618	Machinist	5.00	4.00	4.00	46,134 - 55,266	220,235
20001073	Management Intern	0.00	0.48	0.00	24,274 - 29,203	-
90001073	Management Intern - Hourly	3.17	3.37	2.94	24,274 - 29,203	71,369
20000624	Marine Biologist 2	18.00	17.00	17.00	53,726 - 65,333	1,091,205
20000625	Marine Biologist 2	0.00	1.00	1.00	53,726 - 65,333	53,726
20000626	Marine Biologist 3	5.00	5.00	5.00	62,005 - 75,067	375,335
20000165	Multimedia Production Specialist	0.16	0.27	0.00	43,264 - 51,979	-
20000634	Organization Effectiveness Specialist 2	1.04	0.99	0.99	54,059 - 65,333	64,482
20000627	Organization Effectiveness Specialist 3	0.33	0.33	0.58	59,363 - 71,760	38,519
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.33	66,768 - 80,891	26,699
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	145,497
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	137,480
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	31,486
20000701	Plant Process Control Electrician	17.16	17.00	19.00	51,896 - 62,296	1,149,180
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	204,672
20000705	Plant Process Control Supervisor	7.66	7.33	6.33	56,410 - 68,224	418,025
20000687	Plant Technician 1	20.00	20.00	22.00	37,814 - 45,261	779,177
90000687	Plant Technician 1 - Hourly	0.00	0.00	1.00	37,814 - 45,261	37,814
20000688	Plant Technician 2	24.00	24.00	25.00	41,454 - 49,504	1,138,088
20000689	Plant Technician 3	12.00	13.00	14.00	45,490 - 54,434	751,875
20000706	Plant Technician Supervisor	7.00	7.00	9.00	52,666 - 62,837	307,979
20000732	Power Plant Operator	2.00	4.00	4.00	49,712 - 59,342	214,722
20000733	Power Plant Supervisor	3.00	2.00	2.00	55,141 - 66,581	133,162
90000733	Power Plant Supervisor - Hourly	0.11	0.35	0.35	55,141 - 66,581	19,299
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.27	0.27	50,003 - 60,549	16,094
20000740	Principal Drafting Aide	1.32	0.99	0.99	50,003 - 60,549	58,401
21000100	Principal Engineering Aide	0.16	0.00	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	2.40	1.99	1.94	50,003 - 60,549	117,227

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	152,090
20001222	Program Manager	2.02	3.14	4.63	46,966 - 172,744	481,080
20000760	Project Assistant	0.00	0.12	0.12	57,866 - 69,722	8,364
20000761	Project Officer 1	0.00	0.24	0.24	66,622 - 80,454	19,030
90000761	Project Officer 1 - Hourly	0.06	0.09	0.10	66,622 - 80,454	8,045
20000766	Project Officer 2	0.32	0.54	0.54	76,794 - 92,851	50,134
20000763	Project Officer 2	0.33	0.73	0.73	76,794 - 92,851	66,932
20000783	Public Information Clerk	1.14	1.03	0.93	31,491 - 37,918	35,244
20000784	Public Information Officer	0.00	0.00	0.50	43,514 - 52,707	21,757
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	62,039
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	467,227
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000559	Recycling Program Manager	0.16	0.27	0.27	76,731 - 92,893	25,080
20000560	Recycling Program Manager	0.33	0.33	0.33	76,731 - 92,893	-
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	45,690
20000854	Safety Representative 2	3.97	3.31	3.31	50,461 - 61,027	197,280
20001042	Safety and Training Manager	0.99	0.99	0.99	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,741
21000183	Senior Backflow & Cross Connection Specialist	0.00	1.62	2.62	44,429 - 53,706	130,538
20000828	Senior Biologist	1.16	0.77	0.77	71,760 - 86,466	66,575
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
90000222	Senior Building Maintenance Supervisor - Hourly	0.25	0.00	0.00	76,918 - 93,018	-
20000883	Senior Chemist	2.00	1.45	1.45	71,739 - 86,466	124,593
20000890	Senior Civil Engineer	0.00	0.00	0.33	76,794 - 92,851	25,346
20000885	Senior Civil Engineer	2.98	3.35	3.85	76,794 - 92,851	349,434
90000885	Senior Civil Engineer - Hourly	0.41	0.35	0.35	76,794 - 92,851	26,878
20000927	Senior Clerk/Typist	1.33	1.33	1.00	36,067 - 43,514	42,644
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.33	59,363 - 71,760	23,679
20000400	Senior Drafting Aide	3.69	3.69	3.64	44,429 - 53,706	185,083
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	76,794
20000902	Senior Engineering Aide	0.80	0.00	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	5.23	4.92	4.61	59,363 - 71,760	297,668
90000015	Senior Management Analyst - Hourly	0.11	0.00	0.00	59,363 - 71,760	-
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	86,466
20000920	Senior Planner	0.48	0.81	0.81	65,354 - 79,019	62,245
20000918	Senior Planner	0.16	0.39	0.39	65,354 - 79,019	29,486
20000708	Senior Plant Technician Supervisor	8.66	7.33	7.33	60,070 - 72,467	529,378
20000968	Senior Power Plant Supervisor	1.00	0.00	1.00	63,357 - 76,440	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
90000968	Senior Power Plant Supervisor - Hourly	0.00	0.35	0.35	63,357 - 76,440	22,175
20000916	Senior Public Information Officer	0.82	0.93	0.00	54,059 - 65,333	-
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	513,180
20000055	Senior Wastewater Plant Operator	1.00	1.00	1.00	56,534 - 67,621	67,621
20000950	Stock Clerk	6.00	5.34	5.34	30,056 - 36,275	193,710
20000955	Storekeeper 1	6.00	3.34	3.34	34,611 - 41,517	138,662
20000956	Storekeeper 2	0.00	2.00	2.00	37,835 - 45,718	83,553
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,882
90000964	Student Engineer - Hourly	0.32	0.00	0.68	26,707 - 32,011	18,161
90001146	Student Intern - Hourly	0.00	0.26	0.00	18,616 - 22,318	-
20000313	Supervising Department Human Resources Analyst	0.33	0.33	0.33	66,768 - 80,891	26,699
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	33,167
20000990	Supervising Field Representative	0.16	0.27	0.27	35,651 - 42,890	11,581
20000970	Supervising Management Analyst	3.33	3.69	3.98	66,768 - 80,891	321,859
20000985	Supervising Management Analyst	0.16	0.27	0.27	66,768 - 80,891	21,840
20001021	Supervising Public Information Officer	0.16	0.99	0.00	59,363 - 71,760	-
21000177	Trainer	0.00	1.98	1.32	54,059 - 65,333	81,783
20001041	Training Supervisor	0.33	0.33	0.25	59,363 - 71,760	17,940
20000937	Wastewater Operations Supervisor	24.00	24.00	25.00	64,667 - 77,293	1,901,620
20000941	Wastewater Plant Operator	40.00	40.00	43.00	53,830 - 64,397	2,557,122
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	393,220
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	105,614
20000756	Word Processing Operator	5.42	6.21	6.28	31,491 - 37,918	224,686
	Bilingual - Regular					3,838
	Class B					1,040
	Confined Space Pay					3,411
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					1,996
	Night Shift Pay					73,922
	Overtime Budgeted					1,383,667
	Plant/Tank Vol Cert Pay					103,160
	Reg Pay For Engineers					172,059
	Split Shift Pay					25,902
	Termination Pay Annual Leave					82,080
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		450.89	447.35	463.30		\$ 28,613,828

Public Utilities

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 166,950	\$ 224,271	\$ 177,890	\$ (46,381)
Flexible Benefits	2,374,250	2,833,134	3,239,567	406,433
Long-Term Disability	144,503	139,837	92,142	(47,695)
Medicare	415,640	342,998	360,696	17,698
Other Post-Employment Benefits	2,637,197	2,622,431	2,683,098	60,667
Retiree Medical Trust	4,098	3,836	5,203	1,367
Retirement 401 Plan	14,870	15,277	15,686	409
Retirement ADC	8,233,160	10,015,416	9,900,099	(115,317)
Retirement DROP	122,105	118,523	117,608	(915)
Retirement Offset Contribution	48,114	-	-	-
Risk Management Administration	422,918	398,507	418,887	20,380
Supplemental Pension Savings Plan	1,498,838	1,428,565	1,483,995	55,430
Unemployment Insurance	73,654	74,458	52,922	(21,536)
Workers' Compensation	705,714	899,032	633,769	(265,263)
Fringe Benefits Subtotal	\$ 16,862,012	\$ 19,116,285	\$ 19,181,562	\$ 65,277
Total Personnel Expenditures			\$ 47,795,390	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Metropolitan Wastewater - Muni	\$ 50,005,988	\$ 49,211,024	\$ 48,982,322	\$ (228,702)
Public Utilities	67,892,657	83,074,575	85,759,830	2,685,255
Total	\$ 117,898,645	\$ 132,285,599	\$ 134,742,152	\$ 2,456,553

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Metropolitan Wastewater - Muni	285.00	242.00	235.00	(7.00)
Public Utilities	130.19	171.16	173.33	2.17
Total	415.19	413.16	408.33	(4.83)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility/Infrastructure Condition Assessments Adjustment to reflect the addition of funding for facility and infrastructure condition assessment projects.	0.00	\$ 2,846,239	\$ -
Repair and Maintenance Expenditures Adjustment to reflect the addition of funding for repair and maintenance expenditures at various wastewater facilities.	0.00	800,000	-
Enterprise Asset Management and GIS Support Adjustment to reflect the addition of funding and staff support for the implementation and integration of Enterprise Asset Management (EAM) and Geographic Information Systems (GIS).	0.18	555,932	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
State Revolving Fund (SRF) Adjustment Adjustment to reflect the addition of funding for SRF loan repayments.	0.00	528,338	-
Interagency Agreements Adjustment to reflect the addition of non-personnel expenditures for annual payments for the Hale Avenue Treatment Facility and Municipal Transportation Agreements.	0.00	266,555	-
Revegetation and Mitigation Adjustment to reflect the addition of funding for revegetation and environmental mitigation projects.	0.00	224,458	-
Customer Support Enhancements Adjustment to reflect the addition of funding for a postage rate increase and other customer service enhancements.	0.00	208,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	4.53	157,461	-
Quality Assurance Workplan Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.	0.64	126,867	-
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	113,272	-
Security Enhancements Adjustment to reflect the addition of funding for security enhancements at water and wastewater facilities.	0.00	103,787	-
Financial Contracts Adjustment of funding for various financial contracts including the Cost of Service Study, use of funds and bond issuance support.	0.00	82,303	-
Purchasing and Contracting Services Adjustment to reflect the addition of non-personnel expenditures associated with a service level agreement with the Purchasing and Contracting Department for staff dedicated to Public Utilities.	0.00	54,000	-
Laboratory Supplies and Equipment Adjustment to reflect the addition of funding for laboratory supplies, equipment, and facility improvements.	0.00	42,000	-
Program Manager Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.	0.18	33,454	-
Support for Potable Reuse Program Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.	0.10	24,598	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	9,512	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	(16,500)	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(0.72)	(89,262)	-
Overtime Funding Adjustment to expenditures according to projected overtime requirements.	0.00	(99,936)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(267,803)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(672,796)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.14	(756,764)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(9.88)	(786,001)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(1,031,161)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	1,815,200
Total	(4.83)	\$ 2,456,553	\$ 1,815,200

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 19,277,381	\$ 23,173,861	\$ 22,614,937	\$ (558,924)
Fringe Benefits	13,859,816	16,497,358	15,693,129	(804,229)
PERSONNEL SUBTOTAL	33,137,197	39,671,219	38,308,066	(1,363,153)

Public Utilities

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 3,501,284	\$ 4,678,035	\$ 5,038,315	\$ 360,280
Contracts	28,447,415	31,375,522	35,064,422	3,688,900
Information Technology	3,155,153	4,360,433	3,661,762	(698,671)
Energy and Utilities	5,159,210	5,033,856	6,260,181	1,226,325
Other	79,307	62,933	64,933	2,000
Transfers Out	43,690,549	46,150,929	45,458,325	(692,604)
Capital Expenditures	1,348,609	583,174	490,174	(93,000)
Debt	(620,078)	369,498	395,974	26,476
NON-PERSONNEL SUBTOTAL	84,761,448	92,614,380	96,434,086	3,819,706
Total	\$ 117,898,645	\$ 132,285,599	\$ 134,742,152	\$ 2,456,553

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 298,342,298	\$ 304,754,000	\$ 312,813,000	\$ 8,059,000
Fines Forfeitures and Penalties	76,746	-	-	-
Other Revenue	1,210,254	250,000	187,000	(63,000)
Rev from Money and Prop	2,471,207	1,223,000	910,400	(312,600)
Rev from Other Agencies	4,309,299	10,747,000	4,878,800	(5,868,200)
Transfers In	9,731,555	-	-	-
Total	\$ 316,141,359	\$ 316,974,000	\$ 318,789,200	\$ 1,815,200

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.60	2.60	2.60	\$31,491 - \$37,918	\$ 96,575
20000007	Accountant 3	0.33	0.33	0.18	59,363 - 71,760	12,924
20000102	Accountant 4	0.22	0.22	0.18	66,768 - 88,982	16,020
20000012	Administrative Aide 1	1.22	1.22	1.54	36,962 - 44,533	67,220
20000024	Administrative Aide 2	4.07	4.40	5.07	42,578 - 51,334	246,472
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	624,227
20001140	Assistant Department Director	0.18	0.18	0.36	31,741 - 173,971	50,398
20000070	Assistant Engineer-Civil	10.25	10.23	10.46	57,866 - 69,722	609,989
20000087	Assistant Engineer-Mechanical	0.18	0.16	0.16	57,866 - 69,722	11,160
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	40,602
20000041	Assistant Management Analyst	0.18	0.18	0.18	44,470 - 54,059	9,732
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	25,200
20000140	Associate Chemist	4.00	4.50	4.50	62,005 - 75,067	336,675
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.90	54,059 - 65,333	54,747
20000143	Associate Engineer-Civil	8.26	8.37	8.91	66,622 - 80,454	706,545
20000145	Associate Engineer-Civil	0.62	0.51	0.26	66,622 - 80,454	20,714
90000143	Associate Engineer-Civil - Hourly	0.06	0.00	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	0.18	0.16	0.16	66,622 - 80,454	12,875

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000154	Associate Engineer-Mechanical	0.25	0.16	0.16	66,622 - 80,454	10,656
20000137	Associate Management Analyst	1.58	0.00	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.22	0.22	0.18	54,059 - 65,333	11,701
20000119	Associate Management Analyst	6.54	6.73	6.79	54,059 - 65,333	424,421
20000132	Associate Management Analyst	0.00	0.36	0.36	54,059 - 65,333	19,463
20000162	Associate Planner	1.00	0.67	0.67	56,722 - 68,536	38,003
20000649	Biologist 3	2.00	1.34	1.34	62,005 - 75,067	40,925
20000205	Building Service Supervisor	0.00	0.33	0.33	45,718 - 55,286	16,573
20000224	Building Service Technician	0.00	0.33	0.33	33,322 - 39,666	11,003
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	88,612
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,302
20000539	Clerical Assistant 2	3.34	3.06	2.94	29,931 - 36,067	97,363
20000306	Code Compliance Officer	1.50	0.50	0.00	37,232 - 44,803	-
20000307	Code Compliance Supervisor	0.50	0.00	0.00	42,890 - 51,334	-
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,838
20000801	Customer Information and Billing Manager	0.50	1.00	1.00	73,445 - 88,837	81,136
90000801	Customer Information and Billing Manager - Hourly	0.17	0.00	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	22.00	21.50	32,968 - 39,811	782,192
90000369	Customer Services Representative - Hourly	4.00	2.50	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	2.00	2.50	2.50	57,782 - 69,784	168,465
20001168	Deputy Director	2.04	2.37	2.37	46,966 - 172,744	281,339
90001168	Deputy Director - Hourly	0.23	0.00	0.18	46,966 - 172,744	19,774
20000429	Equipment Operator 1	30.00	30.00	30.00	37,690 - 45,115	1,342,316
20000428	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	44,213
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	587,693
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	11.00	11.00	11.00	36,005 - 43,139	470,862
20000423	Equipment Technician 2	10.00	10.00	10.00	39,499 - 47,091	419,581
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,036
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,336
90000924	Executive Secretary - Hourly	0.00	0.00	0.06	43,555 - 52,666	2,613
20000461	Field Representative	15.50	14.50	14.00	32,323 - 38,917	543,688
90000461	Field Representative - Hourly	3.25	3.25	3.25	32,323 - 38,917	105,051
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	283,546
20000502	Heavy Truck Driver 1	2.00	2.00	1.00	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	0.00	0.00	1.00	37,565 - 45,302	-
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.40	2.71	2.71	54,059 - 65,333	174,877

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.33	1.33	1.33	59,363 - 71,760	77,065
20000998	Information Systems Analyst 4	0.95	0.76	0.76	66,768 - 80,891	61,488
20000515	Instrumentation and Control Technician	2.00	2.00	0.00	51,896 - 62,296	-
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	372,621
90000589	Laborer - Hourly	0.00	0.00	3.00	29,182 - 34,757	87,548
90001073	Management Intern - Hourly	1.18	0.27	1.47	24,274 - 29,203	35,684
20000634	Organization Effectiveness Specialist 2	0.58	0.54	0.54	54,059 - 65,333	35,167
20000627	Organization Effectiveness Specialist 3	0.18	0.18	0.54	59,363 - 71,760	34,296
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.18	66,768 - 80,891	14,556
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	75,022
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	17,172
20000701	Plant Process Control Electrician	10.00	10.00	8.00	51,896 - 62,296	491,360
20000705	Plant Process Control Supervisor	5.36	5.18	5.18	56,410 - 68,224	346,854
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000687	Plant Technician 1	2.00	2.00	0.00	37,814 - 45,261	-
20000688	Plant Technician 2	2.00	2.00	0.00	41,454 - 49,504	-
20000689	Plant Technician 3	1.00	1.00	0.00	45,490 - 54,434	-
20000706	Plant Technician Supervisor	1.00	1.00	0.00	52,666 - 62,837	-
90000733	Power Plant Supervisor - Hourly	0.06	0.00	0.00	55,141 - 66,581	-
20000740	Principal Drafting Aide	0.72	0.54	0.54	50,003 - 60,549	31,856
20000743	Principal Engineering Aide	9.27	9.69	9.66	50,003 - 60,549	570,837
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	122,720
20001222	Program Manager	2.03	2.53	3.07	46,966 - 172,744	157,024
20000760	Project Assistant	1.00	0.67	0.67	57,866 - 69,722	46,717
20000761	Project Officer 1	2.00	1.34	1.34	66,622 - 80,454	106,176
20000763	Project Officer 2	1.18	0.83	0.83	76,794 - 92,851	76,840
20000783	Public Information Clerk	0.66	0.44	0.36	31,491 - 37,918	13,665
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	33,839
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	259,585
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.18	0.18	0.18	76,731 - 92,893	-
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	24,927
20000854	Safety Representative 2	1.62	1.95	1.95	50,461 - 61,027	116,310
20001042	Safety and Training Manager	0.54	0.54	0.54	66,768 - 80,891	14,556
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,961
20000883	Senior Chemist	1.00	1.30	1.30	71,739 - 86,466	109,732
20000885	Senior Civil Engineer	2.56	2.28	2.28	76,794 - 92,851	211,693
20000890	Senior Civil Engineer	0.00	0.00	0.18	76,794 - 92,851	13,825
20000927	Senior Clerk/Typist	0.18	0.18	0.00	36,067 - 43,514	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000898	Senior Customer Services Representative	3.00	3.00	2.50	37,835 - 45,781	114,460
90000898	Senior Customer Services Representative - Hourly	0.17	0.00	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.18	59,363 - 71,760	12,915
20000400	Senior Drafting Aide	1.48	1.48	1.44	44,429 - 53,706	72,197
20000900	Senior Engineering Aide	10.00	10.50	11.00	44,429 - 53,706	490,843
20000902	Senior Engineering Aide	3.00	0.00	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	3.69	4.32	3.77	59,363 - 71,760	249,938
90000015	Senior Management Analyst - Hourly	0.06	0.00	0.00	59,363 - 71,760	-
20000918	Senior Planner	1.00	0.67	0.67	65,354 - 79,019	47,338
20000708	Senior Plant Technician Supervisor	0.36	0.18	0.18	60,070 - 72,467	12,853
20000916	Senior Public Information Officer	0.36	0.36	0.00	54,059 - 65,333	-
20000914	Senior Water Utility Supervisor	14.00	14.00	14.00	47,216 - 57,138	701,106
20000950	Stock Clerk	0.00	0.33	0.33	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.00	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.09	0.00	0.09	26,707 - 32,011	2,404
20000313	Supervising Department Human Resources Analyst	0.18	0.18	0.18	66,768 - 80,891	14,556
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	0.50	35,651 - 42,890	-
20000970	Supervising Management Analyst	2.74	2.60	2.89	66,768 - 80,891	233,687
20000997	Supervising Meter Reader	1.00	1.00	1.50	37,253 - 44,720	67,086
90000997	Supervising Meter Reader - Hourly	0.17	0.00	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	0.50	0.54	0.00	59,363 - 71,760	-
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	242,610
21000177	Trainer	0.00	1.58	1.72	54,059 - 65,333	103,803
20001041	Training Supervisor	0.18	0.18	0.36	59,363 - 71,760	25,836
20001051	Utility Worker 1	46.00	46.00	46.00	30,534 - 36,296	1,608,694
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 - 66,768	392,169
20000325	Wastewater Pretreatment Inspector 3	5.00	5.00	4.00	60,674 - 73,507	289,493
20000326	Wastewater Pretreatment Inspector 3	0.00	0.00	1.00	60,674 - 73,507	63,648
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 - 88,546	87,218
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 - 51,979	701,054
20001065	Water Utility Worker	31.00	31.00	31.00	33,322 - 39,666	1,033,907
20000756	Word Processing Operator	5.58	5.41	5.74	31,491 - 37,918	217,665

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Bilingual - Regular					20,795
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					1,097
	Night Shift Pay					21,539
	Overtime Budgeted					2,336,155
	Plant/Tank Vol Cert Pay					71,844
	Reg Pay For Engineers					105,974
	Split Shift Pay					26,229
	Termination Pay Annual Leave					36,017
FTE, Salaries, and Wages Subtotal		415.19	413.16	408.33		\$ 22,614,937
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 115,981	\$ 164,008	\$ 130,281		\$ (33,727)
	Flexible Benefits	2,060,278	2,638,339	2,883,394		245,055
	Long-Term Disability	105,907	110,285	69,131		(41,154)
	Medicare	311,424	276,683	272,916		(3,767)
	Other	3,707	-	-		-
	Other Post-Employment Benefits	2,318,349	2,445,124	2,362,668		(82,456)
	Retiree Medical Trust	1,785	1,674	2,812		1,138
	Retirement 401 Plan	6,030	6,565	6,225		(340)
	Retirement ADC	6,501,950	8,345,743	7,627,363		(718,380)
	Retirement DROP	73,001	75,291	83,007		7,716
	Retirement Offset Contribution	33,417	-	-		-
	Risk Management Administration	371,962	370,531	368,449		(2,082)
	Supplemental Pension Savings Plan	1,112,838	1,118,850	1,114,366		(4,484)
	Unemployment Insurance	54,015	58,686	39,756		(18,930)
	Workers' Compensation	789,172	885,579	732,761		(152,818)
Fringe Benefits Subtotal		\$ 13,859,816	\$ 16,497,358	\$ 15,693,129		\$ (804,229)
Total Personnel Expenditures						\$ 38,308,066

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 14,041,093	\$ -	\$ -	\$ -
Rev from Money and Prop	(263,190)	-	-	-
Total	\$ 13,777,903	\$ -	\$ -	\$ -

Water Utility - AB 1600 Fund

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 11,704,419	\$ -	\$ -	\$ -
Rev from Money and Prop	134,940	-	-	-
Total	\$ 11,839,359	\$ -	\$ -	\$ -

Water Utility Operating Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Public Utilities	\$ 121,638,039	\$ 142,075,681	\$ 148,912,259	\$ 6,836,578
Water	287,660,695	297,214,865	313,759,385	16,544,520
Total	\$ 409,298,734	\$ 439,290,546	\$ 462,671,644	\$ 23,381,098

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Public Utilities	252.86	285.23	296.12	10.89
Water	455.58	417.85	421.70	3.85
Total	708.44	703.08	717.82	14.74

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Adjustment to reflect an increase in water purchases due to water rate increases by the Metropolitan Water District and San Diego County Water Authority.	0.00	\$ 17,284,946	\$ -
Facility/Infrastructure Condition Assessments Adjustment to reflect the addition of funding for facility and infrastructure condition assessment projects.	0.00	4,285,508	-
Support for Potable Reuse Program Adjustment to reflect the addition of staffing and support for the Potable Reuse Program.	2.24	2,392,404	-
Sweetwater Settlement Addition of funding for the City's Fiscal Year 2015 contribution to the Sweetwater Desalination Facility pursuant to the 2013 Settlement Agreement.	0.00	2,000,000	-
Repair and Maintenance Expenditures Adjustment to reflect the addition of funding for repair and maintenance expenditures at various wastewater facilities.	0.00	1,102,500	-
State Revolving Fund (SRF) Adjustment Adjustment to reflect the addition of funding for SRF loan repayments.	0.00	884,069	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Enterprise Asset Management and GIS Support Adjustment to reflect the addition of funding and staff support for the implementation and integration of Enterprise Asset Management (EAM) and Geographic Information Systems (GIS).	0.49	604,538	-
Scientific and Planning Studies Adjustment to reflect the addition of funding for various scientific and planning studies.	0.00	502,459	-
Revegetation and Mitigation Adjustment to reflect the addition of funding for revegetation and environmental mitigation projects.	0.00	415,000	-
Laboratory Supplies and Equipment Adjustment to reflect the addition of funding for laboratory supplies, equipment, and facility improvements.	0.00	361,000	-
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	308,350	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	8.03	304,648	-
Security Enhancements Adjustment to reflect the addition of funding for security enhancements at water and wastewater facilities.	0.00	282,530	-
Quality Assurance Workplan Adjustment to reflect the addition of funding to support the Quality Assurance workplan and other employee services.	1.71	267,689	-
Conservation Programs Adjustment to reflect the addition of staffing and support for conservation outreach and rebate programs.	2.00	262,268	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	239,232	-
Customer Support Enhancements Adjustment to reflect the addition of funding for a postage rate increase and other customer service enhancements.	0.00	208,000	-
Financial Contracts Adjustment of funding for various financial contracts including the Cost of Service Study, use of funds and bond issuance support.	0.00	204,700	-
Lead and Asbestos Removal Adjustment to reflect the one-time non-personnel expenditures for the removal of asbestos at Public Utility Water Branch-owned facilities in San Pasqual.	0.00	200,000	-
Support for Reservoir Maintenance and Operation Addition of 2.00 Water Systems Technician 4s to support reservoir maintenance and operation.	2.00	178,933	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Purchasing and Contracting Services Adjustment to reflect the addition of non-personnel expenditures associated with a service level agreement with the Purchasing and Contracting Department for staff dedicated to Public Utilities.	0.00	147,000	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	0.68	146,477	-
Continuation of Core Operations Adjustment to reflect the addition of staffing for the continuation of core operations.	1.00	97,582	-
Program Manager Addition of 1.00 Program Manager to coordinate and manage the Wastewater and Water Construction & Maintenance branch.	0.49	91,065	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	33,380	-
Overtime Funding Adjustment to expenditures according to projected overtime requirements.	0.00	20,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	15,332	-
Reduction of Lake Aide 1 Reduction of 1.00 Lake Aide 1 due to the use of hourly Lake Aide 1 positions.	(1.00)	(52,038)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(322,981)	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(3.42)	(395,200)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.52	(1,160,911)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(7,527,382)	(3,377,269)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	54,038,700
Total	14.74	\$ 23,381,098	\$ 50,661,431

Public Utilities

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 36,685,995	\$ 39,633,086	\$ 40,215,769	\$ 582,683
Fringe Benefits	25,346,130	28,474,086	27,986,147	(487,939)
PERSONNEL SUBTOTAL	62,032,125	68,107,172	68,201,916	94,744
NON-PERSONNEL				
Supplies	\$ 196,980,949	\$ 202,392,258	\$ 218,304,622	\$ 15,912,364
Contracts	60,806,359	72,008,751	79,428,154	7,419,403
Information Technology	5,508,954	7,823,086	7,436,096	(386,990)
Energy and Utilities	9,735,328	11,227,936	11,925,805	697,869
Other	1,985,528	1,993,428	2,113,396	119,968
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	70,403,324	69,793,546	68,669,735	(1,123,811)
Capital Expenditures	315,378	2,067,834	2,688,834	621,000
Debt	1,530,789	376,535	403,086	26,551
NON-PERSONNEL SUBTOTAL	347,266,609	371,183,374	394,469,728	23,286,354
Total	\$ 409,298,734	\$ 439,290,546	\$ 462,671,644	\$ 23,381,098

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 410,185,222	\$ 412,676,269	\$ 465,986,400	\$ 53,310,131
Fines Forfeitures and Penalties	1,558,024	-	-	-
Other Revenue	12,120,422	325,000	325,000	-
Property Tax Revenue	(33,339)	-	-	-
Rev from Federal Agencies	1,835,595	-	-	-
Rev from Money and Prop	7,401,300	6,775,000	7,229,400	454,400
Rev from Other Agencies	815,944	7,831,000	4,727,900	(3,103,100)
Transfers In	2,857,059	-	-	-
Total	\$ 436,740,226	\$ 427,607,269	\$ 478,268,700	\$ 50,661,431

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.89	4.89	4.89	\$31,491 - \$37,918	\$ 181,784
20000007	Accountant 3	1.60	0.60	0.49	59,363 - 71,760	35,160
20000102	Accountant 4	0.40	0.40	0.49	66,768 - 88,982	43,597
20000012	Administrative Aide 1	0.40	0.40	2.20	36,962 - 44,533	90,911
20000024	Administrative Aide 2	9.65	9.64	10.65	42,578 - 51,334	521,810
20000057	Assistant Chemist	12.00	12.00	13.00	53,789 - 65,333	794,709
20001140	Assistant Department Director	1.49	1.49	0.98	31,741 - 173,971	137,204
20000072	Assistant Engineer-Civil	1.00	0.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	31.07	24.16	24.32	57,866 - 69,722	1,636,052
21000176	Assistant Engineer-Corrosion	0.00	1.00	1.00	57,866 - 69,722	-
20000087	Assistant Engineer-Mechanical	0.49	0.23	0.23	57,866 - 69,722	16,033
20000041	Assistant Management Analyst	0.49	0.49	0.49	44,470 - 54,059	26,484

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	283,277
20000140	Associate Chemist	4.00	4.25	4.25	62,005 - 75,067	302,187
90000140	Associate Chemist - Hourly	0.00	0.35	0.35	62,005 - 75,067	26,274
20000311	Associate Department Human Resources Analyst	2.45	2.45	2.45	54,059 - 65,333	149,022
20000145	Associate Engineer-Civil	1.29	1.09	0.74	66,622 - 80,454	58,934
20000143	Associate Engineer-Civil	19.53	18.19	19.59	66,622 - 80,454	1,539,725
90000143	Associate Engineer-Civil - Hourly	0.17	0.00	0.00	66,622 - 80,454	-
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	80,454
20000150	Associate Engineer-Electrical	0.49	0.23	0.23	66,622 - 80,454	18,503
20000154	Associate Engineer-Mechanical	0.30	0.23	0.23	66,622 - 80,454	15,324
20000119	Associate Management Analyst	18.53	18.51	20.27	54,059 - 65,333	1,155,267
20000132	Associate Management Analyst	0.00	0.39	0.39	54,059 - 65,333	21,084
20000137	Associate Management Analyst	3.44	0.00	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.40	0.40	0.49	54,059 - 65,333	31,861
20000162	Associate Planner	1.68	1.67	1.67	56,722 - 68,536	110,979
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	519,724
20000649	Biologist 3	0.00	0.42	0.42	62,005 - 75,067	12,829
20000648	Biologist 3	2.00	2.00	2.00	62,005 - 75,067	142,085
20000205	Building Service Supervisor	0.00	0.33	0.33	45,718 - 55,286	16,573
20000224	Building Service Technician	0.00	0.33	0.33	33,322 - 39,666	10,992
20000234	Carpenter	2.00	2.00	2.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	88,602
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	8.20	8.09	8.36	29,931 - 36,067	259,948
20000306	Code Compliance Officer	1.50	2.50	1.00	37,232 - 44,803	44,803
20000307	Code Compliance Supervisor	0.50	1.00	1.00	42,890 - 51,334	46,759
20000829	Compliance and Metering Manager	1.00	1.00	1.00	73,445 - 88,837	88,836
20000801	Customer Information and Billing Manager	0.50	1.00	1.00	73,445 - 88,837	81,146
90000801	Customer Information and Billing Manager - Hourly	0.17	0.00	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	23.50	23.00	32,968 - 39,811	841,828
90000369	Customer Services Representative - Hourly	4.00	2.50	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	2.00	2.50	2.50	57,782 - 69,784	168,453
20001168	Deputy Director	4.82	5.03	5.03	46,966 - 172,744	600,573
90001168	Deputy Director - Hourly	0.34	0.00	0.17	46,966 - 172,744	18,675
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	443,427
20000418	Equipment Technician 1	22.00	18.00	15.00	36,005 - 43,139	642,986
20000423	Equipment Technician 2	3.00	2.00	2.00	39,499 - 47,091	94,182

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,428
90000924	Executive Secretary - Hourly	0.00	0.00	0.17	43,555 - 52,666	7,404
20000461	Field Representative	17.02	16.69	17.19	32,323 - 38,917	665,664
90000461	Field Representative - Hourly	3.25	3.25	3.25	32,323 - 38,917	105,051
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	142,728
90000819	Golf Course Manager - Hourly	0.29	0.26	0.25	59,488 - 71,760	17,940
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	37,565 - 45,302	44,622
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	51,251
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.20	5.23	5.23	54,059 - 65,333	336,417
20000293	Information Systems Analyst 3	3.29	3.29	3.29	59,363 - 71,760	190,672
20000998	Information Systems Analyst 4	2.35	1.88	1.88	66,768 - 80,891	152,064
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,057
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	51,896 - 62,296	429,148
21000150	Invalid Job	1.00	0.00	0.00	77,293 - 93,517	-
20000497	Irrigation Specialist	2.52	2.19	4.19	37,814 - 45,261	173,437
20000590	Laboratory Technician	9.00	9.00	10.00	40,622 - 49,067	292,440
90000589	Laborer - Hourly	2.94	3.00	8.50	29,182 - 34,757	248,052
20000579	Lake Aide 1	1.00	1.00	0.00	23,483 - 27,768	-
90000579	Lake Aide 1 - Hourly	7.84	8.00	6.00	23,483 - 27,768	140,889
20000564	Lake Aide 2	13.00	13.00	13.00	27,602 - 32,677	375,811
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	88,941
90001073	Management Intern - Hourly	5.44	4.77	8.09	24,274 - 29,203	196,371
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000165	Multimedia Production Specialist	0.84	0.73	0.00	43,264 - 51,979	-
20000634	Organization Effectiveness Specialist 2	1.38	1.47	1.47	54,059 - 65,333	95,739
20000627	Organization Effectiveness Specialist 3	0.49	0.49	0.88	59,363 - 71,760	58,308
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.49	66,768 - 80,891	39,636
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	204,136
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	46,759
20000701	Plant Process Control Electrician	4.84	4.00	4.00	51,896 - 62,296	249,184
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	68,224
20000705	Plant Process Control Supervisor	0.98	0.49	0.49	56,410 - 68,224	30,431
90000733	Power Plant Supervisor - Hourly	0.17	0.00	0.00	55,141 - 66,581	-
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.73	0.73	50,003 - 60,549	43,547
20000740	Principal Drafting Aide	1.96	2.47	2.47	50,003 - 60,549	147,290
21000100	Principal Engineering Aide	0.84	0.00	0.00	50,003 - 60,549	-
20000746	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,338

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000743	Principal Engineering Aide	6.33	6.32	6.40	50,003 - 60,549	386,866
20001222	Program Manager	4.45	4.84	6.81	46,966 - 172,744	660,070
20000760	Project Assistant	0.00	0.21	0.21	57,866 - 69,722	14,641
20000761	Project Officer 1	0.00	0.42	0.42	66,622 - 80,454	33,288
90000761	Project Officer 1 - Hourly	0.29	0.25	0.25	66,622 - 80,454	20,114
20000766	Project Officer 2	1.68	1.46	1.46	76,794 - 92,851	135,568
20000763	Project Officer 2	0.49	0.44	0.44	76,794 - 92,851	40,537
20000783	Public Information Clerk	2.20	2.53	2.71	31,491 - 37,918	102,763
20000784	Public Information Officer	0.00	0.00	0.50	43,514 - 52,707	21,757
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	92,122
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	142,627
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	0.35	42,494 - 51,272	14,873
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	112,694
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	64,958
20000559	Recycling Program Manager	0.84	0.73	0.73	76,731 - 92,893	67,813
20000560	Recycling Program Manager	0.49	0.49	0.49	76,731 - 92,893	-
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	370,321
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	67,844
20000854	Safety Representative 2	4.41	4.74	4.74	50,461 - 61,027	282,463
20001042	Safety and Training Manager	1.47	1.47	1.47	66,768 - 80,891	39,636
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	34,456
21000183	Senior Backflow & Cross Connection Specialist	0.00	10.38	12.38	44,429 - 53,706	487,146
20000828	Senior Biologist	0.84	1.23	1.23	71,760 - 86,466	106,357
20000883	Senior Chemist	1.00	1.25	1.25	71,739 - 86,466	107,648
20000890	Senior Civil Engineer	0.00	0.00	0.49	76,794 - 92,851	37,634
20000885	Senior Civil Engineer	6.46	4.37	4.87	76,794 - 92,851	441,555
90000885	Senior Civil Engineer - Hourly	0.29	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	0.49	0.49	0.00	36,067 - 43,514	-
21000185	Senior Corrosion Specialist	0.00	1.00	1.00	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.00	3.00	3.50	37,835 - 45,781	160,226
90000898	Senior Customer Services Representative - Hourly	0.17	0.00	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.49	59,363 - 71,760	35,166
20000400	Senior Drafting Aide	3.83	3.83	3.92	44,429 - 53,706	196,648
20000906	Senior Electrical Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000902	Senior Engineering Aide	7.20	0.00	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	1.00	0.50	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	10.33	10.51	10.37	59,363 - 71,760	706,690
90000015	Senior Management Analyst - Hourly	0.17	0.00	0.00	59,363 - 71,760	-
20000920	Senior Planner	2.52	2.19	2.19	65,354 - 79,019	168,303

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000918	Senior Planner	0.84	0.94	0.94	65,354 - 79,019	71,653
20000708	Senior Plant Technician Supervisor	0.98	0.49	0.49	60,070 - 72,467	34,971
20000916	Senior Public Information Officer	1.82	1.71	0.00	54,059 - 65,333	-
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	1.00	77,293 - 93,517	89,190
21000150	Senior Water Operations Supervisor	1.00	0.00	0.00	77,293 - 93,517	-
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	277,278
20000950	Stock Clerk	0.00	0.33	0.33	30,056 - 36,275	11,975
20000955	Storekeeper 1	0.00	0.33	0.33	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	1.04	0.00	1.23	26,707 - 32,011	32,851
90001146	Student Intern - Hourly	0.49	0.70	0.00	18,616 - 22,318	-
20000313	Supervising Department Human Resources Analyst	0.49	0.49	0.49	66,768 - 80,891	39,636
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	29,124
20000990	Supervising Field Representative	1.34	1.23	1.23	35,651 - 42,890	31,298
20000970	Supervising Management Analyst	4.93	4.71	5.13	66,768 - 80,891	407,429
20000985	Supervising Management Analyst	0.84	0.73	0.73	66,768 - 80,891	59,051
20000997	Supervising Meter Reader	2.00	2.00	1.50	37,253 - 44,720	67,074
90000997	Supervising Meter Reader - Hourly	0.17	0.00	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	2.34	1.47	0.00	59,363 - 71,760	-
21000177	Trainer	0.00	3.44	3.96	54,059 - 65,333	241,960
20001041	Training Supervisor	0.49	0.49	0.39	59,363 - 71,760	27,984
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	65,374
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	333,839
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	243,921
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,612,782
20000932	Water Production Superintendent	2.00	2.00	2.00	81,578 - 98,675	191,621
90000932	Water Production Superintendent - Hourly	0.00	0.00	0.35	81,578 - 98,675	28,552
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	222,062
20000003	Water Systems Technician 3	152.00	157.00	159.00	41,454 - 49,504	6,548,043
20000004	Water Systems Technician 4	54.00	54.00	56.00	47,632 - 56,867	2,855,511
20000005	Water Systems Technician Supervisor	17.00	17.00	17.00	54,766 - 65,374	1,091,653
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	16.00	15.38	11.98	31,491 - 37,918	381,482
	AWWA WDP Cert Pay					31,616
	Backflow Cert					8,320
	Bilingual - Regular					27,783

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Cross Connection Cert					9,360
	Emergency Medical Tech					28,489
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					5,988
	Night Shift Pay					16,739
	Overtime Budgeted					2,544,363
	Plant/Tank Vol Cert Pay					26,698
	Reg Pay For Engineers					277,534
	Split Shift Pay					92,013
	Termination Pay Annual Leave					43,509
	Vacation Pay In Lieu					165,000
	Welding Certification					11,345
FTE, Salaries, and Wages Subtotal		708.44	703.08	717.82		\$ 40,215,769
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 247,231	\$ 308,832	\$ 254,385		\$ (54,447)
	Flexible Benefits	3,684,049	4,377,261	4,921,842		544,581
	Long-Term Disability	203,889	196,160	126,762		(69,398)
	Medicare	559,165	474,801	491,002		16,201
	Other	499	-	-		-
	Other Post-Employment Benefits	4,053,870	4,033,128	4,020,008		(13,120)
	Retiree Medical Trust	5,660	4,578	8,410		3,832
	Retirement 401 Plan	20,558	18,109	22,805		4,696
	Retirement ADC	12,354,620	14,837,821	13,986,681		(851,140)
	Retirement DROP	113,945	113,189	113,273		84
	Retirement Offset Contribution	67,051	-	-		-
	Risk Management Administration	650,303	611,756	628,008		16,252
	Supplemental Pension Savings Plan	2,032,791	1,960,033	2,111,860		151,827
	Unemployment Insurance	103,956	104,013	72,499		(31,514)
	Unused Sick Leave	(1)	-	-		-
	Workers' Compensation	1,248,545	1,434,405	1,228,612		(205,793)
Fringe Benefits Subtotal		\$ 25,346,130	\$ 28,474,086	\$ 27,986,147		\$ (487,939)
Total Personnel Expenditures						\$ 68,201,916

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 113,084,111	\$ 171,467,150	\$ 200,958,002
Continuing Appropriations - CIP	212,412,636	149,033,723	149,286,698
Dedicated Reserve (DRES)	28,681,368	27,021,285	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	39,531,010	43,723,781	43,314,185
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
Employee Efficiency Incentive Reserve	5,418,562	5,418,562	–
TOTAL BALANCE AND RESERVES	\$ 425,427,687	\$ 422,964,501	\$ 419,858,885
REVENUE			
Capacity Charges	\$ 14,041,093	\$ 9,000,000	\$ 17,000,000
Electrical Cogeneration	1,520,193	1,406,000	1,406,000
Grant Receipts	8,797	–	–
Interest Earnings	2,512,734	1,200,000	900,000
Land & Building Rentals	–	23,000	–
Other Revenue	6,751,142	328,844	297,400
Services Rendered to Others	7,273,970	8,795,000	8,758,000
Sewage Treatment Plant Services	67,311,542	65,000,000	65,000,000
Sewer Service Charges	288,843,627	289,709,000	289,788,000
State Revolving Fund Proceeds	19,462,817	33,694,000	38,481,700
TOTAL REVENUE	\$ 407,725,915	\$ 409,155,844	\$ 421,631,100
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 833,153,602	\$ 832,120,345	\$ 841,489,985
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 112,928,065	\$ 72,217,229	\$ 114,048,208
TOTAL CIP EXPENSE	\$ 112,928,065	\$ 72,217,229	\$ 114,048,208
OPERATING EXPENSE			
Debt Service	\$ 96,907,633	\$ 102,483,544	\$ 102,897,473
Department Expenditures	211,849,343	229,352,538	234,712,561
State Revolving Fund Loan Expense	6,030,624	7,533,412	8,061,749
TOTAL OPERATING EXPENSE	\$ 314,787,600	\$ 339,369,494	\$ 345,671,783
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 49,302,761	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 49,302,761	\$ –
TOTAL EXPENSE	\$ 427,715,665	\$ 460,889,484	\$ 459,719,991
RESERVES			
Continuing Appropriations - CIP	\$ 148,883,275	\$ 126,752,247	\$ 124,090,682
Dedicated Reserve (DRES)	27,043,918	–	–
Employee Efficiency Incentive Reserve	5,418,562	5,418,562	–
Capital Reserve	5,000,000	5,000,000	5,000,000

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
Operating Reserve/Contingency	43,723,781	43,314,185	44,421,001
Rate Stabilization Reserve	21,300,000	21,300,000	18,081,850
TOTAL RESERVES	\$ 251,369,536	\$ 201,784,994	\$ 191,593,533
BALANCE	\$ 154,068,401	\$ 169,445,867	\$ 190,176,461
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 833,153,602	\$ 832,120,345	\$ 841,489,985

^{*}At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Fiscal Year 2013 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 86,873,282	\$ 42,271,042	\$ 56,674,066
Continuing Appropriations - CIP	147,106,317	147,903,119	119,403,087
DRES	21,392,908	26,885,011	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,556,542	29,492,988	30,662,165
Rate Stabilization Reserve	50,300,000	38,500,000	20,500,000
Secondary Purchase Reserve	12,503,886	12,314,908	12,544,476
Employee Efficiency Incentive Reserve	1,820,045	1,949,387	–
TOTAL BALANCE AND RESERVES	\$ 354,552,980	\$ 304,316,455	\$ 244,783,794
REVENUE			
Capacity Charges	\$ 11,704,419	\$ 8,152,000	\$ 14,000,000
Financing Proceeds	10,099,252	–	–
Grants Receipts	2,944,707	644,000	90,000
Interest Earnings	1,946,662	1,000,000	800,000
Land and Building Rentals	5,893,343	5,809,000	6,429,400
New Water Service	503,017	300,000	320,000
Other Revenue	6,717,218	4,013,269	586,000
Reclaimed Water	4,558,756	7,150,000	7,044,400
Sale of Water	394,184,356	385,900,000	436,769,000
Service Charges	1,146,820	1,216,000	1,216,000
Services Rendered to Others	6,875,364	6,236,000	6,376,000
State Revolving Fund Loan Proceeds	1,622,678	7,187,000	4,637,900
TOTAL REVENUE	\$ 448,196,592	\$ 427,607,269	\$ 478,268,700
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 802,749,572	\$ 731,923,724	\$ 723,052,494
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 73,601,040	\$ 46,596,937	\$ 100,151,601
TOTAL CIP EXPENSE	\$ 73,601,040	\$ 46,596,937	\$ 100,151,601
OPERATING EXPENSE			
Debt Service	\$ 58,650,380	\$ 62,119,556	\$ 62,526,930
Department Expenditures	138,858,169	163,381,287	168,369,674
State Revolving Fund Loan Expense	5,579,633	4,715,109	5,415,500
Water Purchases (Commodity)	183,742,490	184,682,097	201,284,386
Water Purchases (Fixed Charges)	24,173,495	24,392,497	25,075,154
TOTAL OPERATING EXPENSE	\$ 411,004,167	\$ 439,290,546	\$ 462,671,644
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ 41,757,881	\$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ 41,757,881	\$ –
TOTAL EXPENSE	\$ 484,605,207	\$ 527,645,364	\$ 562,823,245

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
RESERVES			
Continuing Appropriation - CIP	\$ 147,312,722	\$ 133,030,249	\$ 89,226,131
Dedicated Reserve (DRES)	29,901,772	—	—
Employee Efficiency Incentive Reserve	1,949,387	1,949,387	—
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,492,988	30,662,165	31,696,146
Rate Stabilization Reserve	38,500,000	20,500,000	20,725,400
Secondary Purchase Reserve	12,314,908	12,544,476	13,581,572
TOTAL RESERVES	\$ 264,471,777	\$ 203,686,277	\$ 160,229,249
BALANCE	\$ 53,672,588	\$ 592,083	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 802,749,572	\$ 731,923,724	\$ 723,052,494

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Fiscal Year 2013 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.



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Public Works



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Department Description

The Public Works Department is comprised of Contracts, Engineering & Capital Projects (E&CP), and General Services functions. Although each branch is unique, the overall goal is to deliver high quality services and resources at the most efficient and effective methods to the diverse group of customers that the department services.

Contracts is responsible for the procurement of Capital Improvements Program (CIP) construction and associated professional consulting services and contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services necessary to support the City's operational and administrative functions. Procurement professionals carry on the advertisement and award of the City's construction and professional services requirements in conformance with the City's Charter and Municipal Code.

E&CP activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way (ROW); and surveying and materials testing. E&CP's work covers a wide range of projects, including libraries; fire, lifeguard, and police stations; parks and recreation centers; lighting and traffic signals; street improvements, bikeways and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and dry utilities undergrounding projects.

E&CP is comprised of the following functions:

- Architectural Engineering & Parks
- Field Engineering
- Project Implementation
- Right-of-Way Design

Public Works

General Services provides the most efficient and effective direct support to all City departments, enabling the provision of critical public services. The City relies on General Services for a range of basic tasks, including vehicle maintenance, facilities repair, and publishing services.

General Services is comprised of the following functions:

- Administration
- Facilities
- Fleet Services
- Publishing Services

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

With internal/external customers being the focal point of how Public Works delivers services, this goal is the starting point for achieving the Department's objectives. Public Works recognizes that its customers play a crucial role in how, when, and why it delivers a product. Public Works will move toward accomplishing this goal by focusing on the following objectives:

- Communicate and collaborate clearly and effectively with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services and products seamlessly to customers
- Effectively manage contracts to ensure long-term partnerships
- Manage and utilize personnel and processes to effectively and efficiently deliver projects
- Provide preventive, corrective, and emergency maintenance to City facilities to ensure a seamless operation
- Provide quality services utilizing enhanced automated systems and by responding to emergency requests in a timely manner
- Ensuring usage rates and services are delivered timely and accurately

Goal 2: Procure high-quality services, materials and construction services at the best value possible for the City while promoting a fiscally sound and efficient government

It is important to provide the highest-quality construction contracts, materials, and consulting services at the best value to meet the various operational needs of the City. Public Works continues to move toward accomplishing this goal by focusing on the following objectives:

- Standardize procurement operations
- Streamline procurement measures
- Review and implement improvements to procurement measures to maximize existing technology
- Evaluate new opportunities to establish a strong service provider community relations with the City
- Implement strategic sourcing
- Support diversity and local businesses

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the organization. Public Works will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for staff

Public Works

- Enhance teamwork
- Routinely solicit customer feedback and use it to improve service delivery

Goal 4: Pursue workforce learning to ensure critical, high-quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are adequately trained, that they continue to pursue professional development/education, and take advantage of development opportunities, helps to create a high-performing organization that operates more efficiently and effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training

Goal 5: Promote the highest ethical standards and behaviors among employees to promote public trust and confidence in City government

Public Works moves toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Routinely provide management review of standards and ethical practices to staff

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Percent increase employee retention rate over prior year	N/A ¹	N/A ¹	5%
2. Percent increase the department's overall customer satisfaction rating over the most recent survey information	N/A ¹	N/A ¹	5%
3. Percent reduction in the Engineering and Capital Project Branch's project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost	0%	0%	0%
4. Percent reduction of the Fleet Services Division's routine service delivery costs when compared to the prior year	N/A ¹	N/A ¹	N/A ¹
5. Percent reduction of the Facilities Division's routine service delivery costs when compared to the prior year	N/A ¹	N/A ¹	5%
6. Percent reduction of the Publishing Services Division's routine service delivery costs when compared to the prior year	N/A ¹	N/A ¹	5%
7. Percent reduction of the Contracts Division's time to issue contracts when compared to the prior year	N/A ¹	N/A ¹	5%

1. Measures were established for Fiscal Year 2015. Prior year data not available to display.



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Public Works - Contracting



Division Description

The mission of the Contracts Division is:

To support the Strategic Plan goals and objectives of centralized procurement for the City Capital Improvement Plan construction, professional architectural/engineering, and related professional services by providing superior services supporting the City's departments (internal customers) and the specialized construction and professional services community (external customers) supplying the services

Goals and Objectives

In addition to the department-wide goals expressed in the previous section, the following goal and objective represents the specific action plan of the Contracts Division:

Goal 1: Effectively manage contracts and related data, and promoting a fiscally-sound and efficient City government

Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Public Works Department and the City as a whole, and will result in more efficient and timely receipt of construction and consulting professional services. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline the internal customer complaint notification process
- Resolve contractor issues in a timely manner

Service Efforts and Accomplishments

- Awarded 54¹ contract actions for construction of capital improvements
- Awarded 25¹ Architecture/Engineering (A/E) and Professional Contract actions
- Reduced the average of 96 days to award contracts to 80 days (based on mid-year performance)
- Incorporated the requirements for construction contracts listing mandated by the City's Sunshine Act (SDMC Chapter 2, Division, 45)
- Answered 42¹ Public Records Act (PRA) Requests for information on CIP and A/E contracts within the required 10-day window response time required by law
- Completed review of requirements for the replacement of the existing electronic advertisement system (eBidboard) with a full-fledged e-procurement system (PlanetBids)

1. Based on mid-year performance



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Public Works - Contracting

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
FTE Positions (Budgeted)	0.00	19.00	19.00	0.00
Personnel Expenditures	\$ -	\$ 1,946,318	\$ 1,939,655	\$ (6,663)
Non-Personnel Expenditures	-	160,916	172,137	11,221
Total Department Expenditures	\$ -	\$ 2,107,234	\$ 2,111,792	\$ 4,558
Total Department Revenue	\$ -	\$ 1,053,393	\$ 1,053,393	\$ -

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Public Works - Contracting	\$ -	\$ 2,107,234	\$ 2,111,792	\$ 4,558
Total	\$ -	\$ 2,107,234	\$ 2,111,792	\$ 4,558

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Public Works - Contracting	0.00	19.00	19.00	0.00
Total	0.00	19.00	19.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 13,255	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,034)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(6,663)	-
Total	0.00	\$ 4,558	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,125,965	\$ 1,185,868	\$ 59,903
Fringe Benefits	-	820,353	753,787	(66,566)
PERSONNEL SUBTOTAL	-	1,946,318	1,939,655	(6,663)

Public Works - Contracting

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 19,614	\$ 14,100	\$ (5,514)
Contracts	-	20,300	33,400	13,100
Information Technology	-	88,116	86,082	(2,034)
Energy and Utilities	-	4,800	500	(4,300)
Other	-	7,100	1,000	(6,100)
Transfers Out	-	20,986	37,055	16,069
NON-PERSONNEL SUBTOTAL	-	160,916	172,137	11,221
Total	\$ -	\$ 2,107,234	\$ 2,111,792	\$ 4,558

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ -	\$ 1,053,393	\$ 1,053,393	\$ -
Total	\$ -	\$ 1,053,393	\$ 1,053,393	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	2.00	2.00	\$36,962 - \$44,533	\$ 88,398
20000024	Administrative Aide 2	0.00	2.00	2.00	42,578 - 51,334	50,564
20000071	Assistant Engineer-Civil	0.00	5.00	5.00	57,866 - 69,722	338,145
20000145	Associate Engineer-Civil	0.00	2.00	2.00	66,622 - 80,454	160,908
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	0.00	2.00	2.00	29,931 - 36,067	71,593
20000545	Contracts Processing Clerk	0.00	1.00	1.00	32,968 - 39,811	39,214
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	120,000
20000890	Senior Civil Engineer	0.00	2.00	2.00	76,794 - 92,851	179,953
20000015	Senior Management Analyst	0.00	1.00	1.00	59,363 - 71,760	71,760
FTE, Salaries, and Wages Subtotal		0.00	19.00	19.00		\$ 1,185,868

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 13,705	\$ 10,029	\$ (3,676)
Flexible Benefits	-	127,064	136,592	9,528
Long-Term Disability	-	6,112	4,080	(2,032)
Medicare	-	16,566	17,197	631
Other Post-Employment Benefits	-	112,338	109,188	(3,150)
Retiree Medical Trust	-	375	842	467
Retirement 401 Plan	-	1,502	2,136	634
Retirement ADC	-	438,694	375,045	(63,649)
Retirement DROP	-	2,832	2,832	-
Risk Management Administration	-	17,046	17,046	-
Supplemental Pension Savings Plan	-	53,212	61,325	8,113
Unemployment Insurance	-	3,244	2,337	(907)

Public Works - Contracting

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Workers' Compensation	-	27,663	15,138	(12,525)
Fringe Benefits Subtotal	\$ -	\$ 820,353	\$ 753,787	\$ (66,566)
Total Personnel Expenditures			\$ 1,939,655	



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Public Works - Engineering & Capital Projects



Department Description

The Department's mission is:

To build and support the infrastructure that provides the foundation for America's Finest City. E&CP provides innovative, continuously improving, and industry-leading engineering services (this includes technical expertise, design, project management and construction management for the CIP); provide oversight of the development of public infrastructure and facilities in an expeditious, cost-effective, and transparent manner while maintaining the highest degree of quality and value for stakeholders

E&CP is comprised of the following divisions:

Project Implementation

Project Implementation provides centralized technical, operational, and project support services to the other functions within the Public Works Department, as well as other City departments. These services include preliminary engineering and project controls, Capital Improvement Program(CIP) fund management, Americans with Disabilities Act (ADA) compliance review for CIP projects, job order contracting, contract management for as-needed consultants, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design

Right-of-Way Design manages the implementation of ROW and primarily horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, traffic calming measures, bike and pedestrian paths, bridges, flood plains and drainage infrastructure, water quality, signals, streetlights, and utilities undergrounding projects.

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-ROW and vertical capital improvement projects. This responsibility includes the design and project management of public buildings (such as libraries, lifeguard stations, fire stations, and police stations), parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering

Field Engineering manages construction contracts, materials testing, land surveying services, and geological assessment/support. These responsibilities include quality assurance/quality control inspection of CIP projects on City property or within the City's ROW, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, survey monument preservation, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Public Works - Engineering & Capital Projects

Goals and Objectives

The following goals and objectives represent the specific action plan of the branch:

Goal 1: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

This goal is focused on making sure that E&CP is targeting its CIP resources toward the City's greatest needs. E&CP will move toward accomplishing this goal by focusing on the following objective:

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 2: Continue to enhance and maintain quarterly the City CIP website

Maintaining a functioning CIP website that communicates CIP project schedules, location, and funding is essential in providing a fully transparent Capital Improvement Program. E&CP will move toward accomplishing this goal by focusing on the following objective.

- Periodically maintain the CIP's website according to Council Policy guidelines

Service Efforts and Accomplishments¹

By the end of Fiscal Year 2014, E&CP's portfolio consisted of approximately 870 active projects valued at \$3.14 billion in total project costs. There were 335 capital improvement projects across the City requiring design services that are estimated to exceed \$1.47 billion in total project value. During Fiscal Year 2015, E&CP anticipates awarding a total of 179 contracts in the amount of \$320 million (in construction value). In addition, E&CP plans to complete the construction of 221 citywide projects that are estimated to total \$514 million (in construction value).

Specific project details and accomplishments are available in the City of San Diego CIP Budget Document contained in Volume III.

¹ Fiscal Year 2014 figures are estimated based on data available as of May 2014. Year-end figures were not available at the time of publication, but it is anticipated that changes in the values would remain relatively small.

Public Works - Engineering & Capital Projects

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
FTE Positions (Budgeted)	479.67	470.88	484.60	13.72
Personnel Expenditures	\$ 53,000,855	\$ 55,275,611	\$ 55,801,808	\$ 526,197
Non-Personnel Expenditures	6,726,827	6,631,652	8,565,429	1,933,777
Total Department Expenditures	\$ 59,727,682	\$ 61,907,263	\$ 64,367,237	\$ 2,459,974
Total Department Revenue	\$ 56,811,462	\$ 56,527,343	\$ 64,367,237	\$ 7,839,894

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Architectural Engineering & Parks	\$ 7,469,654	\$ 7,886,898	\$ -	\$ (7,886,898)
Business & Support Services	2,348,280	339,196	-	(339,196)
Field Engineering	19,336,998	19,812,714	-	(19,812,714)
Project Implementation	13,644,622	18,135,326	-	(18,135,326)
Public Works-Contracting	1,730,695	-	-	-
Right-of-Way Design	15,197,433	15,733,129	-	(15,733,129)
Total	\$ 59,727,682	\$ 61,907,263	\$ -	\$ (61,907,263)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Architectural Engineering & Parks	53.25	53.80	0.00	(53.80)
Business & Support Services	26.96	1.00	0.00	(1.00)
Field Engineering	148.30	152.25	0.00	(152.25)
Project Implementation	109.10	135.83	0.00	(135.83)
Public Works-Contracting	15.39	0.00	0.00	0.00
Right-of-Way Design	126.67	128.00	0.00	(128.00)
Total	479.67	470.88	0.00	(470.88)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Engineering Aides Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.	(2.00)	\$ (196,918)	\$ -
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(4.00)	(377,283)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(16.13)	(688,964)	-

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(1,221,540)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(1,497,170)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(2,982,449)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Transfer of Engineering & Capital Projects	(448.75)	(54,942,939)	(56,427,343)
Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.			
One-Time Reductions and Annualizations	0.00	-	(100,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	(470.88)	\$ (61,907,263)	\$ (56,527,343)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 32,732,275	\$ 32,856,604	\$ -	\$ (32,856,604)
Fringe Benefits	20,268,580	22,419,007	-	(22,419,007)
PERSONNEL SUBTOTAL	53,000,855	55,275,611	-	(55,275,611)
NON-PERSONNEL				
Supplies	\$ 285,942	\$ 574,817	\$ -	\$ (574,817)
Contracts	545,699	860,796	-	(860,796)
Information Technology	3,643,433	2,917,210	-	(2,917,210)
Energy and Utilities	225,957	291,949	-	(291,949)
Other	606,486	608,280	-	(608,280)
Transfers Out	1,390,040	1,303,401	-	(1,303,401)
Capital Expenditures	29,269	74,726	-	(74,726)
Debt	-	473	-	(473)
NON-PERSONNEL SUBTOTAL	6,726,827	6,631,652	-	(6,631,652)
Total	\$ 59,727,682	\$ 61,907,263	\$ -	\$ (61,907,263)

Public Works - Engineering & Capital Projects

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 56,807,617	\$ 56,527,343	\$ -	\$ (56,527,343)
Licenses and Permits	117	-	-	-
Other Revenue	2,314	-	-	-
Rev from Other Agencies	1,414	-	-	-
Total	\$ 56,811,462	\$ 56,527,343	\$ -	\$ (56,527,343)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	0.00	\$31,491 - \$37,918	\$ -
20000012	Administrative Aide 1	3.00	1.00	0.00	36,962 - 44,533	-
20000024	Administrative Aide 2	5.00	3.00	0.00	42,578 - 51,334	-
20001140	Assistant Department Director	1.00	1.00	0.00	31,741 - 173,971	-
20000070	Assistant Engineer-Civil	134.00	134.75	0.00	57,866 - 69,722	-
20000071	Assistant Engineer-Civil	4.00	0.00	0.00	57,866 - 69,722	-
90000070	Assistant Engineer-Civil - Hourly	0.78	1.67	0.00	57,866 - 69,722	-
20000077	Assistant Engineer-Electrical	5.00	5.00	0.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	6.00	6.00	0.00	57,866 - 69,722	-
20000145	Associate Engineer-Civil	2.00	0.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	82.00	84.00	0.00	66,622 - 80,454	-
90000143	Associate Engineer-Civil - Hourly	0.00	0.39	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.00	2.00	0.00	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	1.00	1.00	0.00	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	4.00	4.00	0.00	66,622 - 80,454	-
20000137	Associate Management Analyst	1.00	0.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	12.00	11.00	0.00	54,059 - 65,333	-
90000119	Associate Management Analyst - Hourly	0.00	0.39	0.00	54,059 - 65,333	-
20000162	Associate Planner	6.00	5.00	0.00	56,722 - 68,536	-
20000649	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000574	Clerical Assistant 1	0.00	0.00	0.00	24,918 - 29,931	-
20000539	Clerical Assistant 2	7.00	6.00	0.00	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.96	0.96	0.00	29,931 - 36,067	-
20000545	Contracts Processing Clerk	6.00	4.00	0.00	32,968 - 39,811	-
20001168	Deputy Director	4.00	4.00	0.00	46,966 - 172,744	-
90001168	Deputy Director - Hourly	0.50	0.50	0.00	46,966 - 172,744	-
20000290	Information Systems Analyst 2	2.00	3.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	1.00	1.00	0.00	59,363 - 71,760	-
20000998	Information Systems Analyst 4	1.00	1.00	0.00	66,768 - 80,891	-
20000377	Information Systems Technician	0.00	1.00	0.00	42,578 - 51,334	-
20000551	Junior Engineer-Civil	0.00	0.00	0.00	50,003 - 60,549	-
90000552	Junior Engineer-Civil - Hourly	0.50	0.51	0.00	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	1.00	0.00	38,688 - 46,571	-

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001018	Land Surveying Assistant	13.00	13.00	0.00	57,866 - 69,722	-
20001019	Land Surveying Associate	5.00	5.00	0.00	66,622 - 80,454	-
90001073	Management Intern - Hourly	4.36	5.35	0.00	24,274 - 29,203	-
20000669	Park Designer	4.00	4.00	0.00	66,664 - 80,496	-
20000680	Payroll Specialist 2	3.00	3.00	0.00	34,611 - 41,787	-
20000743	Principal Engineering Aide	51.00	52.00	0.00	50,003 - 60,549	-
90000743	Principal Engineering Aide - Hourly	0.50	0.50	0.00	50,003 - 60,549	-
20000518	Principal Survey Aide	8.00	8.00	0.00	50,003 - 60,549	-
20000748	Principal Traffic Engineering Aide	1.00	1.00	0.00	50,003 - 60,549	-
20001222	Program Manager	2.00	1.00	0.00	46,966 - 172,744	-
20000760	Project Assistant	8.00	8.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	7.00	7.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	6.00	6.00	0.00	76,794 - 92,851	-
20000784	Public Information Officer	2.00	2.00	0.00	43,514 - 52,707	-
20000869	Senior Account Clerk	1.00	1.00	0.00	36,067 - 43,514	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	76,794 - 92,851	-
20000885	Senior Civil Engineer	24.00	25.00	0.00	76,794 - 92,851	-
90000885	Senior Civil Engineer - Hourly	0.60	0.60	0.00	76,794 - 92,851	-
90000890	Senior Civil Engineer - Hourly	0.39	0.00	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	3.00	3.00	0.00	36,067 - 43,514	-
90000400	Senior Drafting Aide - Hourly	0.34	0.34	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	2.00	2.00	0.00	44,429 - 53,706	-
20000830	Senior Engineering Geologist	1.00	1.00	0.00	76,794 - 92,851	-
90000830	Senior Engineering Geologist - Hourly	0.50	0.50	0.00	76,794 - 92,851	-
20001014	Senior Land Surveyor	1.00	1.00	0.00	76,794 - 92,851	-
20000015	Senior Management Analyst	8.00	7.00	0.00	59,363 - 71,760	-
90000015	Senior Management Analyst - Hourly	0.00	0.38	0.00	59,363 - 71,760	-
20000918	Senior Planner	4.00	4.00	0.00	65,354 - 79,019	-
20000916	Senior Public Information Officer	2.00	2.00	0.00	54,059 - 65,333	-
20000929	Senior Survey Aide	4.00	4.00	0.00	44,429 - 53,706	-
20000926	Senior Traffic Engineer	2.00	2.00	0.00	76,794 - 92,851	-
90000964	Student Engineer - Hourly	4.24	4.04	0.00	26,707 - 32,011	-
20000970	Supervising Management Analyst	3.00	3.00	0.00	66,768 - 80,891	-
21000177	Trainer	0.00	1.00	0.00	54,059 - 65,333	-
20000756	Word Processing Operator	5.00	5.00	0.00	31,491 - 37,918	-
FTE, Salaries, and Wages Subtotal		479.67	470.88	0.00	\$	-
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
Employee Offset Savings	\$	284,639	\$	332,452	\$	- \$ (332,452)
Flexible Benefits		2,689,911		3,036,647		- (3,036,647)

Public Works - Engineering & Capital Projects

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Long-Term Disability	179,226	167,521	-	(167,521)
Medicare	460,675	434,456	-	(434,456)
Other Post-Employment Benefits	2,823,377	2,733,558	-	(2,733,558)
Retiree Medical Trust	5,919	5,339	-	(5,339)
Retirement 401 Plan	22,459	21,382	-	(21,382)
Retirement ADC	10,816,754	12,757,819	-	(12,757,819)
Retirement DROP	105,118	108,621	-	(108,621)
Retirement Offset Contribution	94,734	-	-	-
Risk Management Administration	460,061	414,786	-	(414,786)
Supplemental Pension Savings Plan	1,701,908	1,663,782	-	(1,663,782)
Unemployment Insurance	91,311	88,914	-	(88,914)
Workers' Compensation	532,489	653,730	-	(653,730)
Fringe Benefits Subtotal	\$ 20,268,581	\$ 22,419,007	\$ -	\$ (22,419,007)
Total Personnel Expenditures			\$ -	

Engineering & Capital Projects Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Architectural Engineering & Parks	\$ -	\$ -	\$ 8,571,274	\$ 8,571,274
Business & Support Services	-	-	241,468	241,468
Field Engineering	-	-	21,038,697	21,038,697
Project Implementation	-	-	18,693,004	18,693,004
Right-of-Way Design	-	-	15,822,794	15,822,794
Total	\$ -	\$ -	\$ 64,367,237	\$ 64,367,237

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Architectural Engineering & Parks	0.00	0.00	59.85	59.85
Business & Support Services	0.00	0.00	1.00	1.00
Field Engineering	0.00	0.00	161.65	161.65
Project Implementation	0.00	0.00	132.55	132.55
Right-of-Way Design	0.00	0.00	129.55	129.55
Total	0.00	0.00	484.60	484.60

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Engineering & Capital Projects	448.75	\$ 54,942,939	\$ 56,427,343
Transfer of the Engineering & Capital Projects Department from the General Fund to an internal service fund.			
Non-Discretionary Adjustment	0.00	2,724,068	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	2,700,922	-
Addition of Engineering Positions Addition of half-year funding for 7.00 Associate Engineers-Civil, 6.00 Assistant Engineers, 3.00 Principal Engineering Aides, 2.00 Senior Engineering Aides, and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvements Program and increased development projects.	9.00	1,047,934	1,049,800
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	14.85	634,423	-
Addition of Land Survey Positions Addition of 4.00 Land Survey Assistants, 2.00 Principal Survey Assistants, and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvements Program and increased development projects.	6.00	631,473	632,749
Addition of Assistant Deputy Directors Addition of 2.00 Assistant Deputy Directors and associated non-personnel expenditures and revenue for the Right-of-Way Division and the Field Division.	2.00	415,610	416,384
Addition of Communications Expenditures Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.	0.00	302,406	-
Aero Drive Facility Maintenance and Repair Adjustment to reflect the addition of non-personnel expenditures for the maintenance, repair, and improvements at the Aero Drive facility.	0.00	250,000	-
Land Survey and Materials Testing Equipment Adjustment to reflect the addition of non-personnel expenditures for the maintenance, repair, and replacement of land survey equipment and materials testing equipment.	0.00	250,000	-
Golf Capital Improvements Program Support Addition of 1.00 Assistant Engineer-Civil, 1.00 Associate Engineer-Civil, and associated non-personnel expenditures and revenue to support Golf Capital Improvements Program projects.	2.00	231,960	232,399
Addition of Associate Engineer-Civil Addition of 1.00 Associate Engineer-Civil and associated non-personnel expenditures and revenue to manage the construction change order process.	1.00	122,680	122,918
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst and associated non-personnel expenditures and revenue to improve the financial reporting capabilities of Primavera.	1.00	112,822	113,025

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	5,372,619
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	484.60	\$ 64,367,237	\$ 64,367,237

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 33,814,717	\$ 33,814,717
Fringe Benefits	-	-	21,987,091	21,987,091
PERSONNEL SUBTOTAL	-	-	55,801,808	55,801,808
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 681,843	\$ 681,843
Contracts	-	-	2,470,613	2,470,613
Information Technology	-	-	2,602,403	2,602,403
Energy and Utilities	-	-	322,864	322,864
Other	-	-	690,751	690,751
Transfers Out	-	-	1,731,756	1,731,756
Capital Expenditures	-	-	64,726	64,726
Debt	-	-	473	473
NON-PERSONNEL SUBTOTAL	-	-	8,565,429	8,565,429
Total	\$ -	\$ -	\$ 64,367,237	\$ 64,367,237

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ -	\$ -	\$ 64,367,237	\$ 64,367,237
Total	\$ -	\$ -	\$ 64,367,237	\$ 64,367,237

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	4.00	\$31,491 - \$37,918	\$ 142,853
20000012	Administrative Aide 1	0.00	0.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	0.00	0.00	3.00	42,578 - 51,334	146,851
20001140	Assistant Department Director	0.00	0.00	1.00	31,741 - 173,971	140,005
20001202	Assistant Deputy Director	0.00	0.00	2.00	23,005 - 137,904	240,000
20000070	Assistant Engineer-Civil	0.00	0.00	137.75	57,866 - 69,722	8,475,470
90000070	Assistant Engineer-Civil - Hourly	0.00	0.00	0.70	57,866 - 69,722	48,806
20000077	Assistant Engineer-Electrical	0.00	0.00	5.00	57,866 - 69,722	344,464
20000116	Assistant Engineer-Traffic	0.00	0.00	6.00	57,866 - 69,722	418,332
20000143	Associate Engineer-Civil	0.00	0.00	89.50	66,622 - 80,454	6,892,254
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.35	66,622 - 80,454	28,159
20000150	Associate Engineer-Electrical	0.00	0.00	2.00	66,622 - 80,454	155,325
20000154	Associate Engineer-Mechanical	0.00	0.00	1.00	66,622 - 80,454	80,454
20000167	Associate Engineer-Traffic	0.00	0.00	4.00	66,622 - 80,454	321,816

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000119	Associate Management Analyst	0.00	0.00	11.00	54,059 - 65,333	693,248
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.35	54,059 - 65,333	22,866
20000162	Associate Planner	0.00	0.00	5.00	56,722 - 68,536	271,060
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	73,941
20000539	Clerical Assistant 2	0.00	0.00	6.00	29,931 - 36,067	193,681
90000544	Clerical Assistant 2 - Hourly	0.00	0.00	0.85	29,931 - 36,067	25,442
20000545	Contracts Processing Clerk	0.00	0.00	4.00	32,968 - 39,811	158,647
20001168	Deputy Director	0.00	0.00	4.00	46,966 - 172,744	491,516
90001168	Deputy Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	41,583
20000290	Information Systems Analyst 2	0.00	0.00	3.00	54,059 - 65,333	195,999
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	0.00	0.00	1.00	42,578 - 51,334	51,334
20001018	Land Surveying Assistant	0.00	0.00	17.00	57,866 - 69,722	1,119,717
20001019	Land Surveying Associate	0.00	0.00	5.00	66,622 - 80,454	390,883
90001073	Management Intern - Hourly	0.00	0.00	5.50	24,274 - 29,203	145,567
20000669	Park Designer	0.00	0.00	4.00	66,664 - 80,496	319,167
20000680	Payroll Specialist 2	0.00	0.00	3.00	34,611 - 41,787	125,361
20000743	Principal Engineering Aide	0.00	0.00	54.50	50,003 - 60,549	3,000,365
90000743	Principal Engineering Aide - Hourly	0.00	0.00	0.35	50,003 - 60,549	21,192
20000518	Principal Survey Aide	0.00	0.00	10.00	50,003 - 60,549	565,833
20000748	Principal Traffic Engineering Aide	0.00	0.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	123,000
20000760	Project Assistant	0.00	0.00	8.00	57,866 - 69,722	553,677
20000761	Project Officer 1	0.00	0.00	7.00	66,622 - 80,454	558,118
20000763	Project Officer 2	0.00	0.00	6.00	76,794 - 92,851	557,106
20000869	Senior Account Clerk	0.00	0.00	1.00	36,067 - 43,514	39,811
20000885	Senior Civil Engineer	0.00	0.00	25.00	76,794 - 92,851	2,201,781
90000885	Senior Civil Engineer - Hourly	0.00	0.00	0.35	76,794 - 92,851	32,498
20000927	Senior Clerk/Typist	0.00	0.00	3.00	36,067 - 43,514	130,542
90000400	Senior Drafting Aide - Hourly	0.00	0.00	0.35	44,429 - 53,706	18,797
20000900	Senior Engineering Aide	0.00	0.00	3.00	44,429 - 53,706	149,364
90000830	Senior Engineering Geologist - Hourly	0.00	0.00	0.35	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	0.00	0.00	2.00	76,794 - 92,851	83,202
20000015	Senior Management Analyst	0.00	0.00	8.00	59,363 - 71,760	554,622
90000015	Senior Management Analyst - Hourly	0.00	0.00	0.35	59,363 - 71,760	25,116
20000918	Senior Planner	0.00	0.00	4.00	65,354 - 79,019	235,872
20000929	Senior Survey Aide	0.00	0.00	3.00	44,429 - 53,706	99,201
20000926	Senior Traffic Engineer	0.00	0.00	2.00	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	0.00	0.00	5.00	26,707 - 32,011	143,524

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	0.00	0.00	3.00	66,768 - 80,891	242,673
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	65,333
20000756	Word Processing Operator	0.00	0.00	5.00	31,491 - 37,918	150,534
	Engineering Geologist Pay					4,875
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					36,222
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,554,678
	Termination Pay Annual Leave					113,404
FTE, Salaries, and Wages Subtotal		0.00	0.00	484.60		\$ 33,814,717
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ 291,471	\$ 291,471	
	Flexible Benefits	-	-	3,332,378	3,332,378	
	Long-Term Disability	-	-	109,310	109,310	
	Medicare	-	-	465,352	465,352	
	Other Post-Employment Benefits	-	-	2,711,502	2,711,502	
	Retiree Medical Trust	-	-	6,875	6,875	
	Retirement 401 Plan	-	-	23,582	23,582	
	Retirement ADC	-	-	12,551,010	12,551,010	
	Retirement DROP	-	-	113,133	113,133	
	Risk Management Administration	-	-	423,318	423,318	
	Supplemental Pension Savings Plan	-	-	1,774,341	1,774,341	
	Unemployment Insurance	-	-	62,573	62,573	
	Workers' Compensation	-	-	122,246	122,246	
Fringe Benefits Subtotal		\$ -	\$ -	\$ 21,987,091	\$ 21,987,091	
Total Personnel Expenditures					\$ 55,801,808	

Public Works - Engineering & Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ -
REVENUE			
CIP Related Services	\$ -	\$ -	\$ 55,976,971
Non-CIP Related Services	-	-	1,290,810
Private Development Support	-	-	7,099,456
TOTAL REVENUE	\$ -	\$ -	\$ 64,367,237
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	\$ 64,367,237
OPERATING EXPENSE			
Personnel Expense	\$ -	\$ -	\$ 55,801,808
Non-Personnel Expense	-	-	8,565,429
TOTAL OPERATING EXPENSE	\$ -	\$ -	\$ 64,367,237
TOTAL EXPENSE	\$ -	\$ -	\$ 64,367,237
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	\$ 64,367,237

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services



Division Description

The Division's mission is:

To proactively, systematically, and in an environmentally-responsible manner, maintain and enhance City capital assets, ensuring that they are safe, clean, and functional; to provide customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services delivered by highly-skilled professionals; and to provide the highest quality of publishing services to customers in the most timely manner and at the lowest possible cost

General Services is comprised of the following divisions:

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 structures. Deferred maintenance work includes re-roofing, replacing heating, ventilating, and air conditioning systems (HVAC), electrical repairs, and structural repairs.

Fleet Services

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

Publishing Services

Publishing Services is the City's full-service, in-house reproduction and graphics center. Publishing Services delivers full graphics services including design, offset press, high-volume copying, and product finishing. Publishing Services is responsible for the Convenience Copier Program and managing more than 560 multi-function copiers for departmental needs.

Administration

Provides information technology, budget, human resources and administrative support to the Public Works Department.

Goals and Objectives

The following goals and objectives represent the specific action plan for General Services Division:

Public Works - General Services

Goal 1: Minimize the environmental impact of the fleet

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Reduce overall vehicle emissions
- Develop and implement citywide vehicle utilization standards

Goal 2: To proactively maintain and enhance City capital assets

The Division will move towards accomplishing this goal by focusing on the following objectives:

- Develop and implement a preventative maintenance program for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain City facilities

Goal 3: Respond adeptly to City requirements for publishing services

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Service Efforts and Accomplishments

Facilities

During Fiscal Year 2014, Facilities Division completed a range of maintenance and repair projects citywide and responded to hundreds of emergency repair calls. Additionally, Facilities completed various improvements at city-owned and leased facilities including:

- Roof replacements at the Marian Bear East & West comfort stations, Hollywood Park comfort station, SDPD Pistol Range, La Jolla Waterfront Gazebos, Presidio Park garage, San Ysidro Library, and North Pepper Grove comfort station
- Painting projects at Carmel Valley Library, Beckwourth Library, Southcrest Recreation Center, and Paradise Hills Library
- Energy efficiency electrical upgrades at various comfort stations, the Aerospace Museum, and Casa De Prado Theater
- Energy saving HVAC replacements at Beckwourth Library, Benjamin Library and Eastern Police Division Boiler replacements for Fire Station 11 and two swimming pools in City Heights

Facilities staff also conducted remodels and upgrades at the Tierrasanta Library, MOC II, MOC 9, the City Administration Building, Bandy Canyon garages, Montezuma House, La Jolla Cove, North Park Library, and Pershing Yard.

Fleet Services

Fleet Services continued to complete 95 percent of preventive maintenance work within one day and maintained vehicle availability at over 95 percent. The Fleet Services Vehicle Replacement Plan procured 380 vehicles and made significant progress reducing the number of over-age and over-mileage vehicles in the City's Fleet, particularly through the acquisition of heavy fire apparatus for the Fire-Rescue Department and replacement of critical SDPD patrol cars with new interceptor models. Fleet is also acquiring new rescue vehicles for the Lifeguards. Fleet Services employees continued to make progress implementing the Managed Competition proposal which will result in savings of approximately \$4.0 million per year over the five-year agreement when completed. As part of the Managed

Public Works - General Services

Competition implementation, new job classifications have been established and filled, a towing services contract was secured, and a single source parts vendor is being selected via a competitive process.

Publishing Services

Publishing Services supports the City's publishing needs by managing the convenience copier program and providing quick copy, offset press, graphic services, and individual printing projects ranging from newsletters to construction and legislative documents. Publishing Services completes approximately 4,000 work orders per year and maintains a customer satisfaction rate in excess of 99 percent.

Managed Competition Performance Measures – Publishing

Publishing continues to report performance measures in compliance with the Managed Competition Quality Assurance Surveillance Plan (QASP).

Managed Competition Performance Measures - Publishing

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Standard job turn-around times of approximately 80% within 10 days	8.0 days	7.7 days	9.0 days
2. Up-time for convenience copiers of 99%	99.0%	99.2%	99.0%
3. Customer satisfaction rates of 98%	100.0%	100.0%	98.0%



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Public Works - General Services

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
FTE Positions (Budgeted)	294.50	302.50	317.50	15.00
Personnel Expenditures	\$ 29,069,759	\$ 28,323,167	\$ 29,597,573	\$ 1,274,406
Non-Personnel Expenditures	58,053,086	66,056,278	62,870,253	(3,186,025)
Total Department Expenditures	\$ 87,122,845	\$ 94,379,445	\$ 92,467,826	\$ (1,911,619)
Total Department Revenue	\$ 82,961,335	\$ 86,487,611	\$ 84,628,643	\$ (1,858,968)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Administration	\$ 1,737,741	\$ 1,151,280	\$ 1,030,270	\$ (121,010)
Facilities	13,274,836	15,678,795	16,715,068	1,036,273
Total	\$ 15,012,577	\$ 16,830,075	\$ 17,745,338	\$ 915,263

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Administration	9.00	7.00	7.00	0.00
Facilities	107.00	116.00	123.00	7.00
Total	116.00	123.00	130.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facilities Condition/Needs Assessment Addition of non-personnel expenditures to conduct a condition/needs assessment of City facilities.	0.00	\$ 1,000,000	\$ -
Facilities Maintenance Support Addition of 7.00 FTE positions and associated non-personnel expenditures to provide facilities maintenance support.	7.00	739,863	-
Relocation/Tenant Improvements Addition of non-personnel expenditures for tenant improvements and relocation of various departments within the City Administration and Executive Complex buildings.	0.00	500,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	69,667	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(133,797)	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(210,470)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	(1,050,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			
Total	7.00	\$ 915,263	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 5,545,054	\$ 6,320,654	\$ 6,576,311	\$ 255,657
Fringe Benefits	3,511,287	4,545,531	4,677,677	132,146
PERSONNEL SUBTOTAL	9,056,342	10,866,185	11,253,988	387,803
NON-PERSONNEL				
Supplies	\$ 1,877,345	\$ 1,541,163	\$ 1,633,083	\$ 91,920
Contracts	1,756,151	2,865,282	3,468,710	603,428
Information Technology	264,591	327,848	194,051	(133,797)
Energy and Utilities	647,351	890,025	893,194	3,169
Other	5,386	7,500	7,500	-
Transfers Out	1,405,410	302,072	264,812	(37,260)
Capital Expenditures	-	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	5,956,235	5,963,890	6,491,350	527,460
Total	\$ 15,012,577	\$ 16,830,075	\$ 17,745,338	\$ 915,263

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 2,961,336	\$ 3,881,596	\$ 3,881,596	\$ -
Other Revenue	3,036	-	-	-
Total	\$ 2,964,371	\$ 3,881,596	\$ 3,881,596	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	42,578
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	51,334
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	57,866 - 69,722	66,622
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,153
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	431,339
20000224	Building Service Technician	18.00	17.00	17.00	33,322 - 39,666	637,694
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	44,977

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000234	Carpenter	12.00	12.00	14.00	43,451 - 52,000	644,363
20000235	Carpenter Supervisor	0.00	0.00	1.00	49,192 - 59,571	-
20000617	Construction Estimator	3.00	3.00	2.00	53,706 - 64,958	120,148
20000354	Custodian 2	9.00	9.00	9.00	26,250 - 31,242	279,742
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,002
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000408	Electrician	12.00	13.00	13.00	47,091 - 56,534	691,325
20000413	Electrician Supervisor	0.00	0.00	1.00	53,706 - 64,958	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000499	Heating Technician	3.00	3.00	2.00	47,091 - 56,534	112,220
20000500	Heating, Ventilation, and Air Conditioning Supervisor	0.00	0.00	1.00	53,706 - 64,958	-
20000290	Information Systems Analyst 2	2.00	1.00	1.00	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	80,891
20000377	Information Systems Technician	2.00	1.00	1.00	42,578 - 51,334	51,334
20000613	Locksmith	2.00	2.00	2.00	44,221 - 52,853	93,191
20000667	Painter	5.00	7.00	9.00	41,600 - 49,962	404,381
20000668	Painter Supervisor	0.00	0.00	1.00	47,382 - 57,262	47,382
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000709	Plasterer	0.00	2.00	1.00	45,490 - 54,538	45,490
20000711	Plumber	10.00	11.00	11.00	47,091 - 56,534	585,721
20000713	Plumber Supervisor	0.00	0.00	1.00	53,706 - 64,958	-
20000833	Refrigeration Mechanic	6.00	7.00	10.00	47,091 - 56,534	503,527
20000842	Roofer	4.00	6.00	5.00	39,666 - 47,528	219,302
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	63,627
20000223	Senior Building Maintenance Supervisor	1.00	1.00	0.00	76,918 - 93,018	-
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	93,018
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000966	Senior Refrigeration Mechanic	3.00	3.00	4.00	49,462 - 59,384	225,832
20000950	Stock Clerk	0.00	1.00	0.00	30,056 - 36,275	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Night Shift Pay					1,562
	Overtime Budgeted					132,948
	Reg Pay For Engineers					21,866
FTE, Salaries, and Wages Subtotal		116.00	123.00	130.00		\$ 6,576,311

Public Works - General Services

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 23,298	\$ 30,253	\$ 25,839	\$ (4,414)
Flexible Benefits	549,849	750,996	899,213	148,217
Insurance	307	-	-	-
Long-Term Disability	31,078	33,084	22,090	(10,994)
Medicare	75,732	85,943	90,388	4,445
Other Post-Employment Benefits	661,442	742,679	758,250	15,571
Retiree Medical Trust	2,933	2,835	3,437	602
Retirement 401 Plan	10,607	11,342	9,779	(1,563)
Retirement ADC	1,555,710	2,214,351	2,115,433	(98,918)
Retirement DROP	19,112	17,771	22,700	4,929
Retirement Offset Contribution	2,828	-	-	-
Risk Management Administration	106,445	112,693	118,375	5,682
Supplemental Pension Savings Plan	251,698	273,371	313,595	40,224
Unemployment Insurance	15,383	17,588	12,642	(4,946)
Unused Sick Leave	(1)	-	-	-
Workers' Compensation	204,865	252,625	285,936	33,311
Fringe Benefits Subtotal	\$ 3,511,287	\$ 4,545,531	\$ 4,677,677	\$ 132,146
Total Personnel Expenditures			\$ 11,253,988	

Fleet Services Operating Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fleet Services	\$ 51,084,085	\$ 51,783,287	\$ 50,837,774	\$ (945,513)
Total	\$ 51,084,085	\$ 51,783,287	\$ 50,837,774	\$ (945,513)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fleet Services	168.50	169.50	177.50	8.00
Total	168.50	169.50	177.50	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Positions	8.00	\$ 769,889	\$ -
Addition of 8.00 FTE positions and associated non-personnel expenditures due to service level increases above the Fleet Services Managed Competition bid.			
One-Time Reductions and Annualizations	0.00	244,000	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.			

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Miramar Place Facility Service Level Agreement Addition of non-personnel expenditures related to the use of the Miramar Place Facility to perform vehicle repair and maintenance services on heavy-duty fire apparatus based on a new Service Level Agreement with the Environmental Services Department.	0.00	233,890	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	149,994	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	33,900	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(26,440)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(82,599)	-
Fuel Expenditures Adjustment to reflect the decrease of revenue and expenditures for gasoline and other motor fuels.	0.00	(2,268,147)	(2,268,147)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	849,990
Total	8.00	\$ (945,513)	\$ (1,418,157)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 11,668,928	\$ 9,439,485	\$ 10,009,494	\$ 570,009
Fringe Benefits	7,664,461	7,164,474	7,486,588	322,114
PERSONNEL SUBTOTAL	19,333,389	16,603,959	17,496,082	892,123
NON-PERSONNEL				
Supplies	\$ 9,652,642	\$ 8,365,799	\$ 8,408,951	\$ 43,152
Contracts	3,847,884	7,345,469	8,041,850	696,381
Information Technology	751,153	795,211	768,771	(26,440)
Energy and Utilities	16,519,188	17,293,404	14,991,690	(2,301,714)
Other	105,283	155,000	-	(155,000)
Transfers Out	817,658	701,829	753,885	52,056
Capital Expenditures	56,887	107,620	107,620	-
Debt	-	414,996	268,925	(146,071)
NON-PERSONNEL SUBTOTAL	31,750,696	35,179,328	33,341,692	(1,837,636)
Total	\$ 51,084,085	\$ 51,783,287	\$ 50,837,774	\$ (945,513)

Public Works - General Services

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 48,668,553	\$ 50,439,440	\$ 49,041,283	\$ (1,398,157)
Fines Forfeitures and Penalties	6,045	20,000	-	(20,000)
Other Revenue	578,638	295,000	295,000	-
Rev from Money and Prop	5,774	-	-	-
Transfers In	892,951	892,951	892,951	-
Total	\$ 50,151,961	\$ 51,647,391	\$ 50,229,234	\$ (1,418,157)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 69,409
20000088	Assistant Engineer-Mechanical	1.00	1.00	1.00	57,866 - 69,722	69,722
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	80,454
20000119	Associate Management Analyst	1.00	1.50	1.50	54,059 - 65,333	81,089
20000193	Body and Fender Mechanic	5.00	5.00	5.00	44,366 - 53,206	266,030
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	118,000
20000420	Equipment Mechanic	83.00	70.00	70.00	44,366 - 53,206	3,636,020
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	106,412
20000417	Equipment Repair Supervisor	1.50	0.00	0.00	54,309 - 65,666	-
20000439	Equipment Service Writer	8.00	12.00	17.00	47,715 - 57,158	896,829
20000433	Equipment Trainer	1.00	1.00	1.00	47,570 - 57,533	57,533
21000191	Fleet Attendant	0.00	0.00	1.00	30,534 - 36,296	30,534
20000062	Fleet Maintenance Supervisor	7.00	7.00	7.00	62,421 - 75,525	481,502
20000774	Fleet Manager	2.00	3.00	3.00	76,773 - 93,018	279,054
20000183	Fleet Parts Buyer	2.50	1.00	2.00	44,637 - 54,059	98,696
20000182	Fleet Parts Buyer Supervisor	0.50	1.00	1.00	51,355 - 62,442	56,638
21000195	Fleet Team Leader	0.00	8.00	10.00	50,003 - 61,402	541,381
20000618	Machinist	1.00	1.00	1.00	46,134 - 55,266	46,134
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	54,309 - 65,666	131,332
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000443	Senior Motive Service Technician	24.00	24.00	24.00	36,587 - 43,618	976,522
20000950	Stock Clerk	1.00	7.00	0.00	30,056 - 36,275	-
20000951	Stock Clerk	5.50	0.00	7.00	30,056 - 36,275	247,706
20000955	Storekeeper 1	0.50	3.00	3.00	34,611 - 41,517	110,739
20001051	Utility Worker 1	2.00	2.00	1.00	30,534 - 36,296	36,296
20001056	Vehicle and Fuel Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
20001058	Welder	9.00	9.00	9.00	44,366 - 53,206	470,014
	ASE Cert					61,464
	ASE Damage Estimate					936
	ASE Master Cert					185,082
	Class B					61,360

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Collision Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					108,027
	Overtime Budgeted					400,000
	Plant/Tank Vol Cert Pay					20,634
	Welding Certification					17,992
FTE, Salaries, and Wages Subtotal		168.50	169.50	177.50		\$ 10,009,494
		FY2013 Actual	FY2014 Budget	FY2015 Adopted		FY2014-2015 Change
Fringe Benefits						
	Employee Offset Savings	\$ 25,777	\$ 27,382	\$ 16,694		\$ (10,688)
	Flexible Benefits	1,120,860	1,138,989	1,331,279		192,290
	Long-Term Disability	60,743	46,427	31,480		(14,947)
	Medicare	149,569	115,213	127,016		11,803
	Other Post-Employment Benefits	1,315,175	1,060,970	1,079,748		18,778
	Retiree Medical Trust	2,308	602	1,517		915
	Retirement 401 Plan	8,695	2,409	6,071		3,662
	Retirement ADC	3,679,027	3,674,569	3,674,685		116
	Retirement DROP	41,246	33,084	39,339		6,255
	Retirement Offset Contribution	7,741	-	-		-
	Risk Management Administration	211,250	160,990	168,566		7,576
	Supplemental Pension Savings Plan	603,046	442,321	490,813		48,492
	Unemployment Insurance	30,935	24,619	18,033		(6,586)
	Workers' Compensation	408,089	436,899	501,347		64,448
Fringe Benefits Subtotal		\$ 7,664,461	\$ 7,164,474	\$ 7,486,588		\$ 322,114
Total Personnel Expenditures						\$ 17,496,082

Fleet Services Replacement Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fleet Services	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453	\$ (1,798,503)
Total	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453	\$ (1,798,503)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 363,283	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Vehicle Purchases	0.00	(2,161,786)	-
Adjustment to reflect vehicle cash replacement funding estimates.			

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(249,031)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	0.00	\$ (1,798,503)	\$ (249,031)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 987,711	\$ -	\$ -	\$ -
Contracts	534,641	-	-	-
Other	782,564	-	-	-
Capital Expenditures	8,275,953	13,989,241	11,827,455	(2,161,786)
Debt	7,492,858	8,472,715	8,835,998	363,283
NON-PERSONNEL SUBTOTAL	18,073,727	22,461,956	20,663,453	(1,798,503)
Total	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453	\$ (1,798,503)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 22,053,339	\$ 22,426,093	\$ 22,177,062	\$ (249,031)
Other Revenue	1,648,451	2,000,000	2,000,000	-
Transfers In	3,018,883	3,119,490	3,119,490	-
Total	\$ 26,720,673	\$ 27,545,583	\$ 27,296,552	\$ (249,031)

Publishing Services Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Publishing Services	\$ 2,952,456	\$ 3,304,127	\$ 3,221,261	\$ (82,866)
Total	\$ 2,952,456	\$ 3,304,127	\$ 3,221,261	\$ (82,866)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Publishing Services	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Enterprise Asset Management Project	0.00	\$ 44,900	\$ -
Adjustment to reflect the addition of non-personnel expenditures for the Enterprise Asset Management project.			
Non-Discretionary Adjustment	0.00	3,239	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	1,200	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(5,520)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(6,154)	-
Publishing Services Managed Competition Adjustment to non-personnel expenditures and revenue to reflect the approved Fiscal Year 2015 bid level for the Publishing Services Managed Competition.	0.00	(120,531)	(1,769)
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(190,011)
Total	0.00	\$ (82,866)	\$ (191,780)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 392,090	\$ 462,975	\$ 470,874	\$ 7,899
Fringe Benefits	287,938	390,048	376,629	(13,419)
PERSONNEL SUBTOTAL	680,028	853,023	847,503	(5,520)
NON-PERSONNEL				
Supplies	\$ 253,177	\$ 366,507	\$ 318,861	\$ (47,646)
Contracts	1,789,491	1,890,775	1,868,891	(21,884)
Information Technology	68,093	44,464	38,310	(6,154)
Energy and Utilities	72,449	88,988	96,805	7,817
Other	650	-	-	-
Transfers Out	88,567	55,878	46,398	(9,480)
Debt	-	4,492	4,493	1
NON-PERSONNEL SUBTOTAL	2,272,428	2,451,104	2,373,758	(77,346)
Total	\$ 2,952,456	\$ 3,304,127	\$ 3,221,261	\$ (82,866)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 3,080,544	\$ 3,413,041	\$ 3,221,261	\$ (191,780)
Fines Forfeitures and Penalties	1,055	-	-	-
Other Revenue	42,461	-	-	-
Rev from Money and Prop	269	-	-	-
Total	\$ 3,124,330	\$ 3,413,041	\$ 3,221,261	\$ (191,780)

Public Works - General Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,526
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	45,687
20000191	Bindery Worker 2	2.00	1.00	0.00	28,870 - 34,133	-
20000192	Bindery Worker 3	1.00	0.00	0.00	31,782 - 37,627	-
20000487	Graphic Designer	2.00	2.00	2.00	43,264 - 51,979	103,958
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	0.00	1.00	2.00	31,782 - 37,627	70,471
20000912	Senior Offset Press Operator	2.00	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	0.00	1.00	1.00	36,962 - 44,533	36,962
	Overtime Budgeted					19,462
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 470,874
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 2,228	\$ 2,526	\$ 2,539	\$	13
	Flexible Benefits	44,977	65,325	71,390		6,065
	Long-Term Disability	2,123	2,388	1,552		(836)
	Medicare	4,558	5,317	5,364		47
	Other Post-Employment Benefits	50,416	62,410	60,660		(1,750)
	Retiree Medical Trust	19	-	86		86
	Retirement ADC	146,307	212,362	196,603		(15,759)
	Retirement Offset Contribution	861	-	-		-
	Risk Management Administration	8,035	9,470	9,470		-
	Supplemental Pension Savings Plan	18,125	19,528	22,401		2,873
	Unemployment Insurance	1,084	1,268	888		(380)
	Workers' Compensation	9,206	9,454	5,676		(3,778)
Fringe Benefits Subtotal		\$ 287,938	\$ 390,048	\$ 376,629	\$	(13,419)
Total Personnel Expenditures					\$	847,503

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,224,426	\$ 2,286,151	\$ 3,421,477
Continuing Appropriation - CIP	982,695	982,695	713,000
TOTAL BALANCE AND RESERVES	\$ 4,207,121	\$ 3,268,846	\$ 4,134,477
REVENUE			
Sale of Equipment/Material/Fuel	\$ 21,395	\$ 50,000	\$ 50,000
Equipment Usage Charge	31,385,238	31,612,655	32,357,645
Pool Revenue	776,428	1,200,000	1,200,000
Direct Charges for Services	1,361,849	–	–
Other	184,503	–	245,000
Transfer from Other Funds	892,951	892,951	892,951
Fuel	15,145,038	16,816,785	14,408,638
Billable Maintenance	384,559	1,075,000	1,075,000
TOTAL REVENUE	\$ 50,151,961	\$ 51,647,391	\$ 50,229,234
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 54,359,082	\$ 54,916,237	\$ 54,363,711
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ –	\$ 1,654,028
TOTAL CIP EXPENSE	\$ –	\$ –	\$ 1,654,028
OPERATING EXPENSE			
Administration	\$ 2,902,633	\$ 3,566,936	\$ 4,045,863
Acquisition/Fitting	1,581,127	308,392	272,200
Repair/Maintenance	28,954,764	24,106,186	25,457,035
Support Services	1,154,968	2,612,227	2,887,945
Fuel, Tanks, and Fuel Systems	16,490,593	17,281,894	15,046,574
Other Expenditures	–	892,951	–
Billable Maintenance	–	2,757,608	2,739,008
Rental	–	257,093	389,149
TOTAL OPERATING EXPENSE	\$ 51,084,085	\$ 51,783,287	\$ 50,837,774
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ –	\$ –	\$ 713,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ –	\$ –	\$ 713,000
TOTAL EXPENSE	\$ 51,084,085	\$ 51,783,287	\$ 53,204,802
RESERVES			
Continuing Appropriation - CIP	\$ 982,695	\$ 982,695	\$ –
TOTAL RESERVES	\$ 982,695	\$ 982,695	\$ –
BALANCE	\$ 2,292,302	\$ 2,150,255	\$ 1,158,909
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 54,359,082	\$ 54,916,237	\$ 54,363,711

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 39,971,783	\$ 44,519,876	\$ 54,445,992
TOTAL BALANCE AND RESERVES	\$ 39,971,783	\$ 44,519,876	\$ 54,445,992
REVENUE			
Vehicle Assignment	\$ 21,268,093	\$ 22,426,093	\$ 22,177,062
Transfer for Fire Lease Payment	–	3,119,490	3,119,490
Sale of Equipment/Material/Fuel	1,625,130	2,000,000	2,000,000
Fleet Operations Pool Rental	785,246	–	–
Transfer from Governmental Funds	2,054,177	–	–
Transfer from Other Funds	964,705	–	–
Other Revenue	23,322	–	–
TOTAL REVENUE	\$ 26,720,673	\$ 27,545,583	\$ 27,296,552
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 66,692,456	\$ 72,065,459	\$ 81,742,544
OPERATING EXPENSE			
Fitting/Acquisition (includes cash payments)	\$ 10,579,869	\$ 13,989,241	\$ 11,827,455
Equipment Vehicle Financing Program (EVFP)	7,493,858	8,472,715	8,835,998
TOTAL OPERATING EXPENSE	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453
TOTAL EXPENSE	\$ 18,073,727	\$ 22,461,956	\$ 20,663,453
BALANCE	\$ 48,618,729	\$ 49,603,503	\$ 61,079,091
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 66,692,456	\$ 72,065,459	\$ 81,742,544

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 149,257	\$ 222,699	\$ 457,615
TOTAL BALANCE AND RESERVES	\$ 149,257	\$ 222,699	\$ 457,615
REVENUE			
Citywide Photocopy Program	\$ 1,316,204	\$ 1,254,237	\$ 1,254,237
Press Operations	1,755,436	2,158,804	1,967,024
Litigation Awards - Miscellaneous	1,055	—	—
Reimbursements between Funds / Departments	8,906	—	—
Interest Pooled Investment	269	—	—
Expenditure Refund of Prior Year	42,461	—	—
TOTAL REVENUE	\$ 3,124,330	\$ 3,413,041	\$ 3,221,261
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,273,587	\$ 3,635,740	\$ 3,678,876
OPERATING EXPENSE			
Personnel Expense	\$ 680,028	\$ 853,023	\$ 847,503
Non-Personnel Expense	2,272,428	2,451,104	2,373,758
TOTAL OPERATING EXPENSE	\$ 2,952,456	\$ 3,304,127	\$ 3,221,261
TOTAL EXPENSE	\$ 2,952,456	\$ 3,304,127	\$ 3,221,261
BALANCE	\$ 321,131	\$ 331,613	\$ 457,615
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,273,587	\$ 3,635,740	\$ 3,678,876

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department's responsibilities include the administration of procurement standards to meet or exceed its regulations, as well as the applicable requirements of federal and State when required all while maintaining excellent internal (City departments) and external (bidders and proposers) customer service.

In addition, the Department manages contracts for professional and general services necessary to support the City's Managed Competition processes, including all operational, administrative, and procurement functions. Procurement professionals carry on the daily operational contracting needs of organizing, maintaining the warehousing of essential materials, supporting mail center and delivery operations citywide, and administering internal service level agreements. Department staff are instrumental in developing City policies and procedures that reflect the City's leading edge approach to social, environmental, and economic goals.

The Living Wage and Equal Benefits Program, newly added to the Department, administered the Living Wage Ordinance (LWO) and the Equal Benefits Ordinance (EBO). The Program provided ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public and ensured compliance through oversight of contract requirements, complaint investigations, and proactive contract reviews. Informational material was updated as needed on the City's website.

The Equal Opportunity Contracting Program staff serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

Purchasing & Contracting

The Department's mission is:

To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Procure high-quality products and services for the best value, supporting fiscally sound, efficient City government

Providing the highest-quality products and services at the best value is central to the City's ability to meet its operational goals and responsibilities. The Department will continue toward accomplishing this goal by focusing on these following objectives during the next fiscal year:

- Identify and evaluate opportunities to standardize and reduce unnecessary complexities of its operations focusing on organizational structure, work assignments, and policy review and revision
- Evaluate, refine, and reengineer procurement processes to optimize the use of SAP
- Initiate development of new tools and metrics to facilitate improved cost, operational, and management analysis
- Develop new criteria for incorporating sustainable practices into procurement considerations
- Increase the number and variety of diversity and local business outreach programs

Goal 2: Effectively facilitate the procurement of services and materials and manage related data leading to a fiscally-sound, efficient City government

Creating simplified, precise, and easily managed contracts, agreements, and supporting documents is necessary to improve operational cost effectiveness and will result in the efficient and timely receipt of goods and professional services. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Develop new integrated technical solutions for contract management by increasing the use of SAP
- Increase competitive solicitation interests through the expansion of the vendor outreach program
- Increase the number of departmental and client-oriented procurement and contract administration training opportunities
- Improve the internal customer complaint response process
- Develop a more precise program to resolve contractor and supplier issues in a timely manner

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the overall effectiveness of the City. The Department will provide responsive and timely customer service to enable City employees to perform their jobs most effectively. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Provide personal support and reference resources for the use of internal and external customers
- Provide ongoing customer service training for Department staff
- Improve departmental teamwork through enhanced internal communications and increased participation in strategic meetings
- Solicit increased customer feedback to improve responsiveness and service delivery by instituting a focused Purchasing & Contracting customer survey

Purchasing & Contracting

Goal 4: Pursue ongoing workforce learning to ensure assimilation of critical professional and technical knowledge and the development of high-performing skill sets facilitating the development of a more responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the stability and success of the Department and the overall effectiveness of client departments. Ensuring that employees are adequately trained, continue to pursue professional development, education, and certification as well as take advantage of development opportunities will help create a high-performing organization that operates more efficiently and effectively. The Department will continue to work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Participate in professional organizations and serve on regional collaborative contracting efforts
- Support professional development and training toward relevant professional certification
- Implement internal team rotations and employee cross-training

Goal 5: Promote the highest ethical standard and behavior among employees to promote public trust and confidence in City government

The Department will work toward accomplishing this goal by focusing on the following objectives:

- Conduct an annual Department-wide review of professional standards and ethical practices
- Provide annual training on ethics standards set by National Institute of Governmental Purchasing (NIGP)

Goal 6: Effectively administer the City's small local business and contract compliance programs

It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOC. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations, subcontractors, and City staff involved in EOC activities

Goal 7: Effectively administer State and federal equal opportunity, labor compliance, and subcontracting programs

It is important that the City and its prime and subcontractors comply with federal and State Equal Employment Opportunity, labor, and subcontracting laws to continue to receive funding from these agencies. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement its approved labor compliance program
- Implement and update its Title VI Program
- Ensure federal and State requirements are included in contract specifications

Goal 8: Effectively administer local Ordinances for Living Wage and Equal Benefits

It is important that the City ensure compliance with its ordinances that require payment of living wage rates on applicable service contracts and prohibit contracts with any contractor that discriminates in the provision of benefits between employees with spouses and employees with domestic partners. The Department will accomplish this goal through the following objectives:

- Provide thorough information regarding these ordinances on the City's website, in printed brochures, and at outreach events
- Communicate ordinance requirements to City staff, potential bidders, employers, employees, and the public
- Conduct proactive compliance reviews to identify discrepancies and assist contractors to understand and meet ordinance obligations
- Investigate allegations to identify violations, methodically document non-compliance, and pursue legal remedies for willful violations

Purchasing & Contracting

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Average number of days from Purchasing and Contracting RFP issuance to contract	90-180	90-160	90-120
2. Cost savings/cost avoidance achieved via strategic purchase processes	\$389,000	\$760,000	\$480,000
3. Number of central warehouse items supplied to client departments annually	53,059	49,500	56,000
4. Number of supplier education outreach/supplier workshops conducted annually	13	18	16
5. Number of client department educational workshops conducted annually	6	10	15
6. Number of vendor reviews and conferences completed annually	26	27	25
7. Percent of contract compliance with federal, State, and local equal employment and contracting laws	100%	100%	100%
8. Percent of contracts, based on total dollar value, awarded to SBLEs (including minority and women-owned businesses)	22%	15%	15%
9. Investigate and address alleged Living Wage Ordinance violations within 60 days	100%	100%	100%

Service Efforts and Accomplishments

The Purchasing & Contracting Department has worked to accomplish the following:

- Implemented electronic vendor registration system, PlanetBids
- Established Citywide Goods/Services Forecast Program to coordinate with departments to address their anticipated needs for their fiscal year operations
- Implemented posting of awarded City contracts on City website
- Developed Action Plan for 100 percent review of Purchasing and Contracting policies and procedures
- Launched 'Procure to Pay' deep dive effort with Department of Information Technology and City Comptroller
- Established standing discussion group with regional partners

Purchasing & Contracting

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	56.74	64.93	78.55	13.62
Personnel Expenditures	\$ 4,158,274	\$ 5,812,534	\$ 6,926,011	\$ 1,113,477
Non-Personnel Expenditures	7,954,784	12,348,933	12,707,001	358,068
Total Department Expenditures	\$ 12,113,058	\$ 18,161,467	\$ 19,633,012	\$ 1,471,545
Total Department Revenue	\$ 12,795,004	\$ 14,016,338	\$ 14,949,133	\$ 932,795

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Equal Opportunity Contracting	\$ -	\$ 1,368,572	\$ 2,229,024	\$ 860,452
Purchasing & Contracting	2,896,755	3,436,111	4,062,711	626,600
Total	\$ 2,896,755	\$ 4,804,683	\$ 6,291,735	\$ 1,487,052

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Equal Opportunity Contracting	0.00	12.70	19.70	7.00
Purchasing & Contracting	30.39	28.89	35.50	6.61
Total	30.39	41.59	55.20	13.61

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prevailing Wage Program Support Addition of 7.00 FTE positions and associated expenditures and revenue to support the Equal Opportunity Contracting Prevailing Wage Program.	7.00	\$ 780,336	\$ 590,000
Procurement Positions Addition of 4.00 FTE positions and associated expenditures and revenue to provide procurement services for the Public Utilities Department.	4.00	357,530	358,302
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	321,611	-
Living Wage Program Transfer Transfer of the Living Wage Program from the Administration Department to the Purchasing & Contracting Department.	2.00	236,367	-
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst to support the enforcement of the Living Wage Ordinance.	1.00	115,897	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	21,736	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.39)	(21,823)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Salary and Benefit Adjustments	0.00	(324,602)	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Total	13.61	\$ 1,487,052	\$ 948,302

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,555,661	\$ 2,457,453	\$ 3,264,895	\$ 807,442
Fringe Benefits	1,015,776	1,746,840	2,068,571	321,731
PERSONNEL SUBTOTAL	2,571,437	4,204,293	5,333,466	1,129,173
NON-PERSONNEL				
Supplies	\$ 29,242	\$ 44,443	\$ 57,587	\$ 13,144
Contracts	53,132	148,164	147,354	(810)
Information Technology	378,505	290,310	611,921	321,611
Energy and Utilities	507	2,371	2,371	-
Other	2,004	5,111	11,311	6,200
Transfers Out	(138,072)	109,991	127,725	17,734
NON-PERSONNEL SUBTOTAL	325,318	600,390	958,269	357,879
Total	\$ 2,896,755	\$ 4,804,683	\$ 6,291,735	\$ 1,487,052

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 497,152	\$ 634,554	\$ 1,582,856	\$ 948,302
Other Revenue	247,296	25,000	25,000	-
Total	\$ 744,448	\$ 659,554	\$ 1,607,856	\$ 948,302

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$42,578 - \$51,334	\$ -
20000119	Associate Management Analyst	2.00	6.00	12.00	54,059 - 65,333	660,296
90000539	Clerical Assistant 2 - Hourly	1.00	0.50	0.50	29,931 - 36,067	16,484
20000545	Contracts Processing Clerk	4.00	4.00	5.00	32,968 - 39,811	188,426

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	147,000
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	49,801
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
90001073	Management Intern - Hourly	0.00	0.70	0.70	24,274 - 29,203	18,681
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,787
20000791	Principal Procurement Specialist	2.00	2.00	3.00	59,363 - 71,864	201,823
90000791	Principal Procurement Specialist - Hourly	0.39	0.39	0.00	59,363 - 71,864	-
20000227	Procurement Specialist	10.00	10.00	11.00	49,109 - 59,488	639,542
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	101,001
20001222	Program Manager	0.00	2.00	1.00	46,966 - 172,744	109,855
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
20000015	Senior Management Analyst	0.00	4.00	6.00	59,363 - 71,760	409,224
20000879	Senior Procurement Specialist	2.00	2.00	3.00	53,955 - 65,270	119,225
20000970	Supervising Management Analyst	0.00	1.00	3.00	66,768 - 80,891	221,104
20000756	Word Processing Operator	2.00	3.00	3.00	31,491 - 37,918	103,916
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		30.39	41.59	55.20		\$ 3,264,895
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 15,491	\$ 36,287	\$ 27,035	\$ (9,252)	
	Flexible Benefits	159,754	286,957	401,876	114,919	
	Insurance	103	-	-	-	
	Long-Term Disability	8,796	13,315	11,230	(2,085)	
	Medicare	23,314	35,047	46,303	11,256	
	Other Post-Employment Benefits	167,111	243,399	315,432	72,033	
	Retiree Medical Trust	713	901	2,210	1,309	
	Retirement 401 Plan	2,513	3,606	3,108	(498)	
	Retirement ADC	497,879	913,369	992,768	79,399	
	Retirement DROP	1,550	6,374	8,838	2,464	
	Retirement Offset Contribution	3,823	-	-	-	
	Risk Management Administration	26,828	36,933	49,244	12,311	
	Supplemental Pension Savings Plan	71,702	106,212	158,342	52,130	
	Unemployment Insurance	4,478	7,071	6,427	(644)	
	Workers' Compensation	31,722	57,369	45,758	(11,611)	
Fringe Benefits Subtotal		\$ 1,015,776	\$ 1,746,840	\$ 2,068,571	\$ 321,731	
Total Personnel Expenditures					\$ 5,333,466	

Purchasing & Contracting

Central Stores Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Central Stores	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277	\$ (15,507)
Total	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277	\$ (15,507)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Central Stores	26.35	23.34	23.35	0.01
Total	26.35	23.34	23.35	0.01

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,402	\$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	2,474	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,213)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(18,170)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(15,507)
Total	0.01	\$ (15,507)	\$ (15,507)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 869,437	\$ 820,638	\$ 825,806	\$ 5,168
Fringe Benefits	717,400	787,603	766,739	(20,864)
PERSONNEL SUBTOTAL	1,586,837	1,608,241	1,592,545	(15,696)

Purchasing & Contracting

Expenditures by Category (Cont'd)

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Supplies	\$ 7,223,780	\$ 11,031,621	\$ 11,009,964	\$ (21,657)
Contracts	385,689	423,792	449,570	25,778
Information Technology	81,719	38,755	34,542	(4,213)
Energy and Utilities	68,277	136,482	134,509	(1,973)
Other	(244,350)	928	928	-
Transfers Out	114,351	116,965	119,219	2,254
NON-PERSONNEL SUBTOTAL	7,629,466	11,748,543	11,748,732	189
Total	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277	\$ (15,507)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 11,893,252	\$ 13,236,784	\$ 13,221,277	\$ (15,507)
Fines Forfeitures and Penalties	1,465	-	-	-
Other Revenue	155,132	120,000	120,000	-
Rev from Money and Prop	707	-	-	-
Total	\$ 12,050,556	\$ 13,356,784	\$ 13,341,277	\$ (15,507)

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 75,836
20000171	Auto Messenger 1	5.00	5.00	5.00	26,208 - 31,491	151,916
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	233,063
90000110	Auto Messenger 2 - Hourly	0.00	0.34	0.35	29,931 - 36,067	12,624
20000545	Contracts Processing Clerk	1.00	0.00	0.00	32,968 - 39,811	-
20000227	Procurement Specialist	1.00	0.00	0.00	49,109 - 59,488	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
90000927	Senior Clerk/Typist - Hourly	0.35	0.00	0.00	36,067 - 43,514	-
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	108,825
20000951	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	36,275
20000955	Storekeeper 1	3.00	2.00	2.00	34,611 - 41,517	41,517
20000953	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	47,882
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 - 55,078	55,078
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		26.35	23.34	23.35		\$ 825,806

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,400	\$ 8,018	\$ 7,579	\$ (439)
Flexible Benefits	132,708	150,590	162,250	11,660
Long-Term Disability	4,645	4,340	2,773	(1,567)
Medicare	11,000	9,740	9,665	(75)
Other Post-Employment Benefits	140,327	137,302	133,452	(3,850)
Retiree Medical Trust	96	91	91	-

Purchasing & Contracting

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Retirement 401 Plan	377	363	363	-
Retirement ADC	310,874	366,804	359,379	(7,425)
Retirement Offset Contribution	2,812	-	-	-
Risk Management Administration	22,521	20,834	20,834	-
Supplemental Pension Savings Plan	40,784	40,669	39,453	(1,216)
Unemployment Insurance	2,366	2,302	1,591	(711)
Workers' Compensation	41,490	46,550	29,309	(17,241)
Fringe Benefits Subtotal	\$ 717,400	\$ 787,603	\$ 766,739	\$ (20,864)
Total Personnel Expenditures			\$ 1,592,545	

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,297,272)	\$ 71,784	\$ 348,324
TOTAL BALANCE AND RESERVES	\$ (2,297,272)	\$ 71,784	\$ 348,324
REVENUE			
Interoffice Mail Delivery	\$ 349,383	\$ 328,826	\$ 405,343
Reimbursed Material	9,820,540	11,144,189	10,976,860
Reimbursed Material Surcharge	673,333	969,021	969,021
Reimbursement Between Funds	463	–	–
Surplus Property Sales	53,232	30,000	30,000
Surplus Property Sales Surcharge	101,900	90,000	90,000
Interest and Dividends	707	–	–
Litigation Awards - Miscellaneous	1,465	–	–
Internal Delivery Reimbursement	1,049,533	794,748	870,053
TOTAL REVENUE	\$ 12,050,556	\$ 13,356,784	\$ 13,341,277
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,753,284	\$ 13,428,568	\$ 13,689,601
OPERATING EXPENSE			
Inventory Purchases	\$ 7,145,467	\$ 10,999,427	\$ 10,982,947
Personnel and Non-Personnel Expense	2,070,836	2,357,357	2,358,330
TOTAL OPERATING EXPENSE	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277
TOTAL EXPENSE	\$ 9,216,303	\$ 13,356,784	\$ 13,341,277
BALANCE	\$ 536,981	\$ 71,784	\$ 348,324
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,753,284	\$ 13,428,568	\$ 13,689,601

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



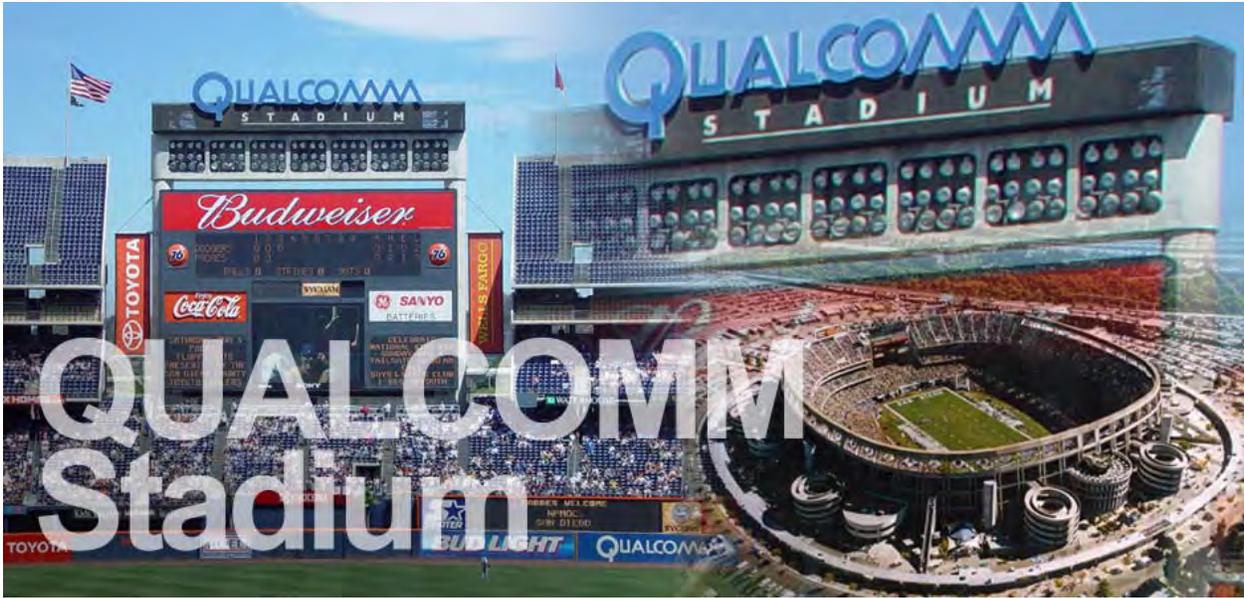
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QUALCOMM Stadium



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QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at the Stadium which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Service Efforts and Accomplishments

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square foot turf field area, host nearly 220 days of events annually generated by 70 different event types.

Stadium staff works closely with several agencies in the pursuit of new events for San Diego. Recently, stadium staff worked with the San Diego Bowl Association to present a bid for the College Championship Series, the new college football championship playoff system. The Stadium Ground crew is highly regarded within the National Football Players Association. The players regularly vote Qualcomm Stadium turf as one of the top three surfaces in the National Football League.



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QUALCOMM Stadium

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	37.00	37.00	38.00	1.00
Personnel Expenditures	\$ 3,354,051	\$ 3,436,962	\$ 3,573,828	\$ 136,866
Non-Personnel Expenditures	12,439,846	13,653,475	14,389,736	736,261
Total Department Expenditures	\$ 15,793,897	\$ 17,090,437	\$ 17,963,564	\$ 873,127
Total Department Revenue	\$ 16,616,956	\$ 16,477,809	\$ 16,652,809	\$ 175,000

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
QUALCOMM Stadium	\$ 15,793,897	\$ 17,090,437	\$ 17,963,564	\$ 873,127
Total	\$ 15,793,897	\$ 17,090,437	\$ 17,963,564	\$ 873,127

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
QUALCOMM Stadium	37.00	37.00	38.00	1.00
Total	37.00	37.00	38.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 452,496	\$ -
Supplies and Services for Events Adjustment to reflect the addition of non-personnel expenditures for janitorial, waste disposal, and field maintenance for events hosted at Qualcomm Stadium.	0.00	155,333	-
Addition of Stadium Coordinator Addition of 1.00 Stadium Coordinator and associated revenue to assist in administering policies and programs, including event management.	1.00	131,717	100,000
Supplies for Stadium Operation and Maintenance Adjustment to reflect the addition of non-personnel expenditures for the operation and maintenance of Qualcomm Stadium.	0.00	62,500	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	55,932	-
Carpet Replacement Adjustment to reflect the addition of non-personnel expenditures for the replacement of carpet in suites.	0.00	10,000	-

QUALCOMM Stadium

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	5,149	-
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	75,000
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	1.00	\$ 873,127	\$ 175,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 2,097,532	\$ 2,054,190	\$ 2,140,328	\$ 86,138
Fringe Benefits	1,256,519	1,382,772	1,433,500	50,728
PERSONNEL SUBTOTAL	3,354,051	3,436,962	3,573,828	136,866
NON-PERSONNEL				
Supplies	\$ 887,398	\$ 1,063,175	\$ 1,150,840	\$ 87,665
Contracts	4,907,644	6,002,625	6,248,882	246,257
Information Technology	55,185	16,317	72,249	55,932
Energy and Utilities	1,515,743	1,505,949	1,835,657	329,708
Other	1,516	-	-	-
Transfers Out	5,032,205	4,987,898	5,004,598	16,700
Capital Expenditures	40,156	48,000	48,000	-
Debt	-	29,511	29,510	(1)
NON-PERSONNEL SUBTOTAL	12,439,846	13,653,475	14,389,736	736,261
Total	\$ 15,793,897	\$ 17,090,437	\$ 17,963,564	\$ 873,127

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 248,293	\$ 48,809	\$ 48,809	\$ -
Fines Forfeitures and Penalties	6,492	-	-	-
Licenses and Permits	11,700	8,000	8,000	-
Other Revenue	6,891	1,000	1,000	-
Rev from Money and Prop	7,562,172	6,177,000	6,277,000	100,000
Rev from Other Agencies	201,407	43,000	43,000	-
Transfers In	8,580,000	10,200,000	10,275,000	75,000
Total	\$ 16,616,956	\$ 16,477,809	\$ 16,652,809	\$ 175,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
20000201	Building Maintenance Supervisor	0.00	1.00	1.00	61,859 - 74,797	70,398
20000224	Building Service Technician	7.00	7.00	7.00	33,322 - 39,666	235,418
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	95,472

QUALCOMM Stadium

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000234	Carpenter	1.00	0.00	0.00	43,451 - 52,000	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	-
20000354	Custodian 2	1.00	1.00	1.00	26,250 - 31,242	31,242
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	54,555
20000420	Equipment Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	125,000
20000467	Grounds Maintenance Worker 1	4.00	4.00	0.00	28,683 - 33,987	-
20000468	Grounds Maintenance Worker 2	1.00	1.00	5.00	31,762 - 37,773	187,549
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,832
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	60,116
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	113,068
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	75,000
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	99,412
20000833	Refrigeration Mechanic	2.00	2.00	2.00	47,091 - 56,534	110,368
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
20000944	Senior Stadium Groundskeeper	1.00	0.00	0.00	41,454 - 49,629	-
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	4.00	5.00	5.00	37,690 - 45,115	222,906
20000943	Stadium Turf Manager	0.00	1.00	1.00	59,738 - 72,634	62,795
20000922	Stadium/Field Manager	1.00	0.00	0.00	70,491 - 85,072	-
	ASE Cert					2,288
	Bilingual - Regular					2,912
	Class B					1,040
	Night Shift Pay					1,562
	Overtime Budgeted					238,658
	Split Shift Pay					44,207
FTE, Salaries, and Wages Subtotal		37.00	37.00	38.00		\$ 2,140,328
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	

Fringe Benefits

Employee Offset Savings	\$ 10,473	\$ 10,339	\$ 13,829	\$ 3,490
Flexible Benefits	203,831	243,780	272,871	29,091
Long-Term Disability	9,973	9,504	6,363	(3,141)
Medicare	26,494	23,204	24,873	1,669
Other Post-Employment Benefits	229,358	224,676	218,376	(6,300)
Retiree Medical Trust	852	745	801	56
Retirement 401 Plan	3,268	2,986	2,643	(343)
Retirement ADC	577,345	680,394	701,526	21,132
Retirement DROP	4,009	4,144	4,144	-
Retirement Offset Contribution	988	-	-	-
Risk Management Administration	36,782	34,092	34,092	-
Supplemental Pension Savings Plan	99,973	85,558	95,664	10,106
Unemployment Insurance	5,086	5,048	3,644	(1,404)

QUALCOMM Stadium

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Workers' Compensation	48,087	58,302	54,674	(3,628)
Fringe Benefits Subtotal	\$ 1,256,519	\$ 1,382,772	\$ 1,433,500	\$ 50,728
Total Personnel Expenditures			\$ 3,573,828	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,276,825	\$ 3,255,952	\$ 2,892,706
Continuing Appropriation - CIP	1,265,771	642,273	1,130,564
TOTAL BALANCE AND RESERVES	\$ 3,542,597	\$ 3,898,225	\$ 4,023,270
REVENUE			
Aztecs Reimbursements	\$ 519,716	\$ 630,000	\$ 605,000
Chargers Rent Revenue	2,510,091	2,563,000	2,563,000
Interest Earnings	23,229	20,000	20,000
Other Operating Revenue	1,449,147	470,000	367,000
Special Events	3,534,773	2,594,809	2,822,809
Transfer from Other Funds	8,580,000	10,200,000	10,275,000
TOTAL REVENUE	\$ 16,616,956	\$ 16,477,809	\$ 16,652,809
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 20,159,553	\$ 20,376,034	\$ 20,676,079
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 750,000	\$ 750,000
TOTAL CIP EXPENSE	\$ -	\$ 750,000	\$ 750,000
OPERATING EXPENSE			
Debt Service Expense	\$ 4,767,769	\$ 4,772,338	\$ 4,774,088
General Government Service Expense	396,306	400,495	441,699
Operating Expense	10,629,822	11,917,604	12,747,777
TOTAL OPERATING EXPENSE	\$ 15,793,897	\$ 17,090,437	\$ 17,963,564
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 775,082	\$ -	\$ 50,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 775,082	\$ -	\$ 50,000
TOTAL EXPENSE	\$ 16,568,980	\$ 17,840,437	\$ 18,763,564
RESERVES			
Continuing Appropriation - CIP	\$ 490,689	\$ 642,273	\$ 1,080,564
TOTAL RESERVES	\$ 490,689	\$ 642,273	\$ 1,080,564
BALANCE	\$ 3,099,885	\$ 1,893,324	\$ 831,951
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 20,159,553	\$ 20,376,034	\$ 20,676,079

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Real Estate Assets



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Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of the Community Concourse and parking garages, QUALCOMM Stadium, PETCO Park, and the city-owned airports Montgomery Field and Brown Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites and easements for public facilities, parks, open space, and the right-of-way. The Division is also charged with cataloging and evaluating City real estate assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus and acquires properties for City use.

The Asset Management Division is responsible for managing the City's diverse real estate leasing portfolio. The Asset Management Division's responsibilities include the administration of over 500 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases, permits and lease extensions; renews expired leases and permits; calculates and implements rental adjustments; and ensures lease compliance.

The Valuation Division is responsible for planning and directing the valuation on all appraisal projects for the City. The Division teams with the Debt Management Department to assist and support the City's bond issuances for capital improvement projects and refinancing previously issued bonds. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division is tasked with directing, planning, organizing, and executing transactions that support all of the City's facility/office needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade in order to provide

Real Estate Assets

parking for employees and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

To acquire and manage real estate for the highest public use and benefit, generate maximum revenue generated by leasing and selling surplus assets; providing facilities for the City's workforce in a cost effective manner; supporting the City's financing initiatives through valuation services and enhancing and protecting the value of the City's real estate portfolio

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets

The City has over 500 leases that generated over \$77.0 million in annual revenue in Fiscal Year 2013. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department accomplishes this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of City-owned assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that are not directly used for City services. The surplus properties are put to use either by leasing them to provide additional revenue for the City or by selling them to generate income for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create property redevelopment opportunities

Goal 3: Optimize human resources

Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill sets must be developed, nurtured, and maintained for the City's real estate portfolio to achieve optimum performance. The Department accomplishes this goal by focusing on the following objectives:

- Create and nurture a culture of success
- Continually improve skills
- Continuous training and education

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees and the implementation of an effective facility plan can reduce costs and improve efficiency citywide. The Department accomplishes this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price
- Reduce occupancy costs

Real Estate Assets

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Amount of revenue collected from leases	\$77.5M	\$76.1M	\$79.0M
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	\$4.6M	\$3.9M	\$5.0M
3. Number of required appraisals completed	245	201	200

Service Efforts and Accomplishments

The Real Estate Assets Department continuously improves the operation of its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Refined its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Continue to scan paper files to an electronic format for easier access and improved security
- Sold 43 surplus properties with a total value of over \$57.0 million (\$2.9 million over-appraised value)
- Entered into 15 new telecommunication agreements that upon execution will generate additional revenue to the City over the next ten years
- Conducted over 139 inspections of City lease sites; completed over 111 rental adjustments
- Acquired possession of property required for the expansion of Carroll Canyon Road in Mira Mesa
- Completed 201 appraisal assignments
- Acquired seven land parcels to add an additional 67 acres to East Elliot/Mission Trails Park
- Acquired an 1,100 acre parcel (Sycamore Estates) for inclusion to Mission Trails Park
- Acquired 14 parcels totaling 29 acres in Otay Mesa for the City's Vernal Pool Preservation Program
- Acquired 28 easements in conjunction with the City's Capital Improvement Program; 15 easements for private projects
- Completed two conservation acquisitions in Del Mar Mesa totaling 80 acres for the Multiple Species Conservation Program (MSCP)
- Managed 8 moves and reconfigurations; established new City Furniture standards; managed contract administration and contract enforcement for Executive Complex and 525 B Street leases; negotiated 7 leases totaling 530,000 square feet of space.

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse held over 175 City of San Diego meetings and has contracted for more than 100 days hosting over 60 events which include the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless Children's Christmas parties
- California State Bar exams
- Various employment job fairs
- National Multiple Sclerosis holiday celebration
- Cheer and dance competitions
- Martial arts competitions

Real Estate Assets

- High school graduations
- Various shows and exhibitions which includes the Reptile Super Show
- San Diego Opera
- Private parties including quinceañeras and bat mitzvahs
- California State Bar exams

Real Estate Assets

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	30.00	30.00	30.00	0.00
Personnel Expenditures	\$ 3,284,978	\$ 3,635,563	\$ 3,493,613	\$ (141,950)
Non-Personnel Expenditures	3,795,262	3,884,078	3,884,847	769
Total Department Expenditures	\$ 7,080,240	\$ 7,519,641	\$ 7,378,460	\$ (141,181)
Total Department Revenue	\$ 48,603,758	\$ 46,049,141	\$ 47,842,917	\$ 1,793,776

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Real Estate Assets	\$ 4,165,640	\$ 4,852,350	\$ 4,669,197	\$ (183,153)
Total	\$ 4,165,640	\$ 4,852,350	\$ 4,669,197	\$ (183,153)

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Real Estate Assets	28.00	28.00	28.00	0.00
Total	28.00	28.00	28.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (1,275)	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(11,504)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(170,374)	-
Mission Bay Park Rents and Concessions Revenue Adjustment to reflect revised revenue projections for Mission Bay Park rents and concessions.	0.00	-	1,430,733
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	306,298
Pueblo Lands Revenue Adjustment to reflect revised revenue projections from Pueblo Lands.	0.00	-	48,167
Total	0.00	\$ (183,153)	\$ 1,785,198

Real Estate Assets

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 1,938,709	\$ 2,066,062	\$ 2,065,363	\$ (699)
Fringe Benefits	1,150,090	1,385,615	1,215,940	(169,675)
PERSONNEL SUBTOTAL	3,088,799	3,451,677	3,281,303	(170,374)
NON-PERSONNEL				
Supplies	\$ 28,042	\$ 31,619	\$ 31,784	\$ 165
Contracts	734,430	1,036,057	1,036,057	-
Information Technology	225,105	202,349	190,249	(12,100)
Energy and Utilities	5,980	7,149	7,526	377
Other	18,553	42,378	42,378	-
Transfers Out	64,731	81,121	79,900	(1,221)
NON-PERSONNEL SUBTOTAL	1,076,841	1,400,673	1,387,894	(12,779)
Total	\$ 4,165,640	\$ 4,852,350	\$ 4,669,197	\$ (183,153)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 821,653	\$ 1,010,713	\$ 873,900	\$ (136,813)
Licenses and Permits	210,656	186,789	201,749	14,960
Rev from Money and Prop	44,659,233	42,146,795	44,053,846	1,907,051
Total	\$ 45,691,543	\$ 43,344,297	\$ 45,129,495	\$ 1,785,198

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,499
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	65,333
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	123,574
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	119,999
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	506,997
20000768	Property Agent	8.00	8.00	8.00	59,363 - 71,760	568,341
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	35,346
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	156,000
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001003	Supervising Property Agent	3.00	3.00	3.00	66,768 - 80,891	161,782
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	37,918
	Bilingual - Regular					4,368
	Right Of Way Cert					9,245
FTE, Salaries, and Wages Subtotal		28.00	28.00	28.00		\$ 2,065,363

Real Estate Assets

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,560	\$ 37,174	\$ 19,611	\$ (17,563)
Flexible Benefits	160,525	189,448	196,479	7,031
Insurance	294	-	-	-
Long-Term Disability	11,376	10,947	7,057	(3,890)
Medicare	28,085	28,714	29,003	289
Other Post-Employment Benefits	167,148	168,507	163,782	(4,725)
Retiree Medical Trust	470	356	1,105	749
Retirement 401 Plan	1,480	1,426	2,133	707
Retirement ADC	595,486	759,330	630,594	(128,736)
Retirement DROP	9,475	10,112	9,836	(276)
Retirement Offset Contribution	3,193	-	-	-
Risk Management Administration	26,855	25,569	25,569	-
Supplemental Pension Savings Plan	92,408	103,297	112,679	9,382
Unemployment Insurance	5,795	5,813	4,039	(1,774)
Workers' Compensation	25,940	44,922	14,053	(30,869)
Fringe Benefits Subtotal	\$ 1,150,090	\$ 1,385,615	\$ 1,215,940	\$ (169,675)
Total Personnel Expenditures			\$ 3,281,303	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Concourse & Parking Garage	\$ 2,914,600	\$ 2,667,291	\$ 2,709,263	\$ 41,972
Total	\$ 2,914,600	\$ 2,667,291	\$ 2,709,263	\$ 41,972

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 28,424	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Asbestos Abatement	0.00	10,000	-
Adjustment to reflect the addition of non-personnel expenditures to support the maintenance and operations of the Asbestos and Lead Management Program.			
Contractual Expenditures	0.00	10,000	-
Adjustment to reflect the addition of expenditures due to an annual increase in contractual obligations for parking and facility management.			

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Repair and Maintenance of San Diego Theatre Adjustment to reflect the addition of non-personnel expenditures for the repair and maintenance of the San Diego Theatre.	0.00	8,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	7,929	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	5,838	-
Reduction in General Fund Transfer Adjustment to reflect the reduction in the transfer to the General Fund.	0.00	(28,219)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	8,578
Total	0.00	\$ 41,972	\$ 8,578

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 124,765	\$ 121,369	\$ 118,809	\$ (2,560)
Fringe Benefits	71,414	62,517	93,501	30,984
PERSONNEL SUBTOTAL	196,179	183,886	212,310	28,424
NON-PERSONNEL				
Supplies	\$ 52,136	\$ 123,422	\$ 123,422	\$ -
Contracts	1,397,473	1,556,500	1,585,083	28,583
Information Technology	17,788	31,902	39,831	7,929
Energy and Utilities	58,925	70,885	77,133	6,248
Other	1,761	500	500	-
CIP Contingency	-	25,000	25,000	-
Transfers Out	1,190,338	675,196	645,984	(29,212)
NON-PERSONNEL SUBTOTAL	2,718,421	2,483,405	2,496,953	13,548
Total	\$ 2,914,600	\$ 2,667,291	\$ 2,709,263	\$ 41,972

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fines Forfeitures and Penalties	\$ 843	\$ -	\$ -	\$ -
Rev from Money and Prop	2,911,372	2,704,844	2,713,422	8,578
Total	\$ 2,912,215	\$ 2,704,844	\$ 2,713,422	\$ 8,578

Real Estate Assets

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,918
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	80,891
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,809
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 689	\$ 1,188	\$ 1,188	\$	-
	Flexible Benefits	12,150	13,690	14,750		1,060
	Long-Term Disability	695	636	408		(228)
	Medicare	1,868	1,723	1,723		-
	Other Post-Employment Benefits	13,267	12,482	12,132		(350)
	Retirement ADC	28,773	18,049	55,936		37,887
	Retirement DROP	1,637	2,591	-		(2,591)
	Retirement Offset Contribution	262	-	-		-
	Risk Management Administration	2,126	1,894	1,894		-
	Supplemental Pension Savings Plan	7,450	7,170	4,703		(2,467)
	Unemployment Insurance	354	338	234		(104)
	Workers' Compensation	2,141	2,756	533		(2,223)
Fringe Benefits Subtotal		\$ 71,414	\$ 62,517	\$ 93,501	\$	\$ 30,984
Total Personnel Expenditures					\$	212,310

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 168,175	\$ 1,113,731	\$ 668,663
Continuing Appropriation - CIP	500,452	—	—
TOTAL BALANCE AND RESERVES	\$ 668,627	\$ 1,113,731	\$ 668,663
REVENUE			
Other Centre City Rental	\$ 194,277	\$ 238,271	\$ 246,849
Municipal Parking Garage	2,201,495	1,990,573	1,990,573
Concourse Event Revenue	512,850	476,000	476,000
Litigation Awards	843	—	—
Lease Penalties	2,750	—	—
TOTAL REVENUE	\$ 2,912,215	\$ 2,704,844	\$ 2,713,422
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,580,842	\$ 3,818,575	\$ 3,382,085
OPERATING EXPENSE			
Operating Expenses	\$ 2,270,280	\$ 2,022,971	\$ 2,093,162
Transfer to the General Fund	644,320	644,320	616,101
TOTAL OPERATING EXPENSE	\$ 2,914,600	\$ 2,667,291	\$ 2,709,263
TOTAL EXPENSE	\$ 2,914,600	\$ 2,667,291	\$ 2,709,263
BALANCE	\$ 666,243	\$ 1,151,284	\$ 672,822
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,580,842	\$ 3,818,575	\$ 3,382,085

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Regional Park Improvements Fund



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Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, Torrey Pines City Park, Chicano Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



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Regional Park Improvements Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 2,539,403	\$ 2,500,000	\$ 2,511,353	\$ 11,353

Regional Park Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	\$ -	\$ 11,353
Total	0.00	\$ -	\$ 11,353

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 39,403	\$ -	\$ -	-
Transfers In	2,500,000	2,500,000	2,511,353	11,353
Total	\$ 2,539,403	\$ 2,500,000	\$ 2,511,353	\$ 11,353

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 167	\$ 241,931	\$ (45,863)
Continuing Appropriation - CIP	6,854,400	8,332,335	10,289,597
TOTAL BALANCE AND RESERVES	\$ 6,854,567	\$ 8,574,266	\$ 10,243,734
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 2,500,000	\$ 2,500,000	\$ 2,511,353
Interest and Dividends	39,403	-	-
TOTAL REVENUE	\$ 2,539,403	\$ 2,500,000	\$ 2,511,353
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,393,970	\$ 11,074,266	\$ 12,755,087
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 819,704	\$ 3,000,000	\$ -
TOTAL CIP EXPENSE	\$ 819,704	\$ 3,000,000	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 2,500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 2,500,000
TOTAL EXPENSE	\$ 819,704	\$ 3,000,000	\$ 2,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 8,332,334	\$ 8,332,335	\$ 7,789,597
TOTAL RESERVES	\$ 8,332,334	\$ 8,332,335	\$ 7,789,597
BALANCE	\$ 241,932	\$ (258,069)	\$ 2,465,490
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,393,970	\$ 11,074,266	\$ 12,755,087

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Risk Management



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Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure

In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives:

Risk Management

- Promote the importance of employee safety
- Promote and encourage behaviors that minimize loss
- Identify, monitor, and report loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct a management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Public Liability	\$50.2M (52%)	\$35.4M(37%) ¹	\$38.7M (40%) ²
2. Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$39.8M (23%)	\$43.0M (25%)	\$43.0M (25%)

1. Includes a transfer out of the SDG&E settlement and the San Diego Bay Clean Up.

2. Per the Fiscal Year 2014 Year-End Budget Monitoring Report (#14-043) and Mayor's May Revision (R-308995), a portion of the projected Fiscal Year 2014 year-end General Fund Excess Equity is proposed to fund the Public Liability Fund reserve to the 50.0 percent target level. This funding is contingent upon its availability when the City closes its books for Fiscal Year 2014. However, anticipated compliance claims of approximately \$9.5 million will require the use of reserves and reduce the projected reserve level to 40.0 percent in Fiscal Year 2015.

Service Efforts and Accomplishments

New State Workers' Compensation legislation, which took effect on January 1, 2013, has ongoing implementation requirements with many new regulations still being developed by the State. This legislation was presented as the largest Workers' Compensation reform since 2004. Although the net impact of the changes has not been fully determined, all analyses conducted by the State indicate that overall costs will continue to increase, albeit at a slower rate than otherwise projected absent this legislation. The effects on claims operations has resulted in continued policy and procedure implementations and updates, additional reporting requirements, and additional timeline restrictions. The Workers' Compensation Division is analyzing how to best incorporate the new legislative changes into its current processes and developing new processes as needed.

In Fiscal Year 2014, the Workers' Compensation Division has completed a Request for Proposal (RFP) for a Managed Care contract. This contract includes medical utilization review, nurse case management, injury call-in center, and a pharmacy network. The pharmacy network is a new contract component that will provide additional cost savings to the City and enhanced service to injured City employees. Implementation of the pharmacy program will take place during the first quarter of Fiscal Year 2015. The current Medical Provider Network (MPN) contracts with U.S. Health Medical Group and Sharp Rees-Stealy expire in Fiscal Year 2015. A new RFP will commence during Fiscal Year 2015 for a Medical Provider Network.

Risk Management

The Safety and Environmental Health Division is responsible for carrying out the Global Harmonization Standard (GHS) implementation for the City. The GHS is an international approach to hazard communication providing criteria for classification of chemical hazards and a standardized approach to label elements and safety data sheets (SDS). All City employees who have any contact with hazardous materials were required to be trained on the new format by December 1, 2013 and will be re-trained once the revised SDS's and the newly-labeled chemicals arrive to their workplace.

As part of the effort to reduce vehicle accidents, the Safety Division is completing revisions to the vehicle and industrial accident policies and procedures. The outcome will result in a more efficient accident handling process, better driver safety education for City employees, and better monitoring of driver safety by the supervisors. The training and implementation for these changes will take place in Calendar Year 2014.

The Public Liability Division continues to work with other City departments by making presentations on the liability claims process and revenue recovery services. In order to comply with new federal mandates, the Public Liability day-to-day claims handling process includes a Medicare set-aside component.

The Benefits Division completed the RFP process for a third-party administrator of the Deferred Compensation Plan and the Retiree Medical Trust. The contract was awarded and resulted in reduced investment and administrative fees for the employees participating in the plans. With the dissolution of the Defense of Marriage Act, all savings and benefits plan documents and third party administrators were verified to be in compliance with the new requirements. The final rule for Health Insurance Portability and Accountability Act (HIPAA) was published in 2013. Benefits staff worked with the City's health and savings plan providers to meet these requirements. Additionally, required notices under the Affordable Care Act (ACA) were provided to City employees within the required timeframe and revisions to the maximum allowable contributions to flexible spending accounts were implemented.

The Benefits Division also completed a RFP process for Life and Accidental Death and Dismemberment coverage which resulted in reduced premiums for both the City and employees' portions of basic and portable life insurance.

Discussions with the City's benefits consultants are ongoing to determine the impacts of the Patient Protection and Affordable Care Act (PPACA) on the City's health care plans' structure and costs to ensure compliance and the cost-effective delivery of benefits.

The Benefits Division also continues to work with the City's benefit consultants, the Human Resources Department, and the City's labor organizations to evaluate and implement the disability component of voter-approved Proposition B in 2012. The City's current Long Term Disability plan has been revised to include Proposition B employees until the RFP is finalized and implemented. A RFP process to procure a disability plan(s) that provide short-and long-term benefits will be issued in Fiscal Year 2015.



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Risk Management

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	78.94	79.88	82.13	2.25
Personnel Expenditures	\$ 6,919,404	\$ 7,718,629	\$ 7,892,207	\$ 173,578
Non-Personnel Expenditures	2,030,527	2,091,670	2,373,722	282,052
Total Department Expenditures	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929	\$ 455,630
Total Department Revenue	\$ 9,484,225	\$ 9,060,699	\$ 9,314,487	\$ 253,788

Risk Management Administration Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Risk Management	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929	\$ 455,630
Total	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929	\$ 455,630

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Risk Management	78.94	79.88	82.13	2.25
Total	78.94	79.88	82.13	2.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 228,684	\$ -
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee and support information technology systems to comply with state-mandated reporting requirements.	1.00	186,550	-
Investment Consulting Services Addition of non-personnel expenditures for investment consulting services for the defined contribution plan's Trustee Board.	0.00	100,000	-
Addition of Claims Representative 2 Addition of 1.00 Claims Representative 2 and associated non-personnel expenditures to support state-mandated business functions and reporting requirements.	1.00	96,207	-
Service Level Agreement for Accounting Services Addition of non-personnel expenditures associated with the Service Level Agreement (SLA) with the Office of the City Comptroller for accounting services.	0.00	60,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.25	19,792	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(108,032)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(127,571)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	-	986,016
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(732,228)
Total	2.25	\$ 455,630	\$ 253,788

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 4,126,196	\$ 4,446,391	\$ 4,585,491	\$ 139,100
Fringe Benefits	2,793,207	3,272,238	3,306,716	34,478
PERSONNEL SUBTOTAL	6,919,404	7,718,629	7,892,207	173,578
NON-PERSONNEL				
Supplies	\$ 68,199	\$ 78,662	\$ 80,722	\$ 2,060
Contracts	779,705	951,225	1,016,468	65,243
Information Technology	866,421	715,853	944,537	228,684
Energy and Utilities	3,572	7,020	7,020	-
Other	25,535	30,125	30,125	-
Transfers Out	287,094	308,785	294,850	(13,935)
NON-PERSONNEL SUBTOTAL	2,030,527	2,091,670	2,373,722	282,052
Total	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929	\$ 455,630

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 55,060	\$ 289,402	\$ 289,402	\$ -
Other Revenue	160,542	8,771,297	9,025,085	253,788
Rev from Federal Agencies	9,268,591	-	-	-
Rev from Other Agencies	33	-	-	-
Total	\$ 9,484,225	\$ 9,060,699	\$ 9,314,487	\$ 253,788

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 51,334
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Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	49,067
20000188	Benefits Representative 2	8.00	8.00	8.00	32,968 - 39,811	311,310
20000277	Claims Aide	8.00	2.00	2.00	36,962 - 44,533	89,066
90000277	Claims Aide - Hourly	0.42	0.39	0.70	36,962 - 44,533	31,172
20000278	Claims Clerk	12.00	12.00	12.00	31,491 - 37,918	400,880
20000285	Claims Representative 2	7.00	7.00	8.00	52,936 - 64,022	490,004
20000282	Claims Representative 2	2.00	1.00	0.00	52,936 - 64,022	-
20000283	Claims Representative 2	10.00	1.00	0.50	52,936 - 64,022	-
20000836	Claims and Insurance Manager	2.00	2.00	2.00	73,445 - 88,837	177,674
20000837	Claims and Insurance Manager	0.00	0.00	1.00	73,445 - 88,837	73,445
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	72,134
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.50	29,931 - 36,067	14,966
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,000
20000382	Employee Assistance Counselor	0.50	1.00	1.00	52,936 - 64,022	58,479
20000411	Employee Assistance Program Manager	1.00	1.00	1.00	66,768 - 80,891	77,147
20000393	Employee Benefits Administrator	0.00	2.00	2.00	66,768 - 80,891	161,782
90000394	Employee Benefits Specialist 1 - Hourly	0.43	0.39	0.35	44,470 - 54,059	18,921
20000383	Employee Benefits Specialist 2	3.00	2.00	2.00	54,059 - 65,333	113,294
20000924	Executive Secretary	1.00	1.00	0.00	43,555 - 52,666	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	109,855
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	160,000
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	139,860
20000854	Safety Representative 2	4.00	4.00	4.00	50,461 - 61,027	214,802
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	80,891
20001017	Senior Claims Representative	3.00	0.00	0.00	58,261 - 70,429	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	43,514
21000188	Senior Workers' Compensation Claims Representative	0.00	3.00	3.00	58,261 - 70,429	210,656
20000359	Supervising Claims Representative	3.00	0.00	0.00	64,002 - 77,314	-
20000358	Supervising Claims Representative	1.00	1.00	1.00	64,002 - 77,314	77,314
90000359	Supervising Claims Representative - Hourly	0.09	0.10	0.08	64,002 - 77,314	6,185
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	-
21000189	Supv Workers' Compensation Claims Representative	0.00	3.00	3.00	64,002 - 77,314	231,942
21000190	Workers' Compensation Claims Aide	0.00	5.00	5.00	36,962 - 44,533	204,983
21000186	Workers' Compensation Claims Representative 2 Bilingual - Regular	0.00	10.50	12.00	52,936 - 64,022	676,006
						5,824

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
	Exceptional Performance Pay-Classified					4,224
	Overtime Budgeted					35,000
FTE, Salaries, and Wages Subtotal		78.94	79.88	82.13		\$ 4,585,491
		FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 50,375	\$ 69,934	\$ 61,300	\$ (8,634)	
	Flexible Benefits	469,362	553,227	594,515	41,288	
	Insurance	199	-	-	-	
	Long-Term Disability	23,901	23,716	15,615	(8,101)	
	Medicare	55,543	59,369	63,625	4,256	
	Other Post-Employment Benefits	474,360	480,556	467,082	(13,474)	
	Retiree Medical Trust	976	923	1,478	555	
	Retirement 401 Plan	3,437	3,692	3,765	73	
	Retirement ADC	1,337,036	1,669,899	1,740,608	70,709	
	Retirement DROP	16,213	17,234	7,522	(9,712)	
	Retirement Offset Contribution	8,120	-	-	-	
	Risk Management Administration	76,036	72,920	72,920	-	
	Supplemental Pension Savings Plan	199,316	217,083	223,366	6,283	
	Unemployment Insurance	12,201	12,595	8,940	(3,655)	
	Workers' Compensation	66,131	91,090	45,980	(45,110)	
Fringe Benefits Subtotal		\$ 2,793,207	\$ 3,272,238	\$ 3,306,716	\$ 34,478	
Total Personnel Expenditures				\$ 7,892,207		

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,253,387	\$ 860,228	\$ 1,171,460
TOTAL BALANCE AND RESERVES	\$ 1,253,387	\$ 860,228	\$ 1,171,460
REVENUE			
City Contributions	\$ 9,268,591	\$ 8,771,297	\$ 9,025,085
Service To Other Departments	55,060	29,402	29,402
Other Revenue	160,574	260,000	260,000
TOTAL REVENUE	\$ 9,484,225	\$ 9,060,699	\$ 9,314,487
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,737,612	\$ 9,920,927	\$ 10,485,947
OPERATING EXPENSE			
Operating Expense	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929
TOTAL OPERATING EXPENSE	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929
TOTAL EXPENSE	\$ 8,949,930	\$ 9,810,299	\$ 10,265,929
BALANCE	\$ 1,787,682	\$ 110,628	\$ 220,018
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,737,612	\$ 9,920,927	\$ 10,485,947

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Special Events



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Department Description

The Office of Special Events is responsible for the overall management of events and filming that take place on public property. It supports the significant role that events and filming play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, filming, business, and visitor industry organizations, as well as residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events and filming.

The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Office's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events and filming

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events and filming in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

Special Events

- Ensure a coordinated approach to the planning and onsite management of special events and filming
- Manage internal reviewing authority procedures for the review of special event permit applications and filming registrations

Goal 2: Establish safe and enjoyable venues to support special events and filming in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events and filming
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management
- Maintain San Diego's reputation as a film industry-friendly city

Goal 4: Utilize information technology solutions to support internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Number of major special event and filming dates supported by permitting, technical, and or promotional assistance	1,235	1,250	1,250
2. Number of attendees at major civic and community events that received support services	8.0M	8.0M	8.0M
3. Number of production meetings conducted with Citywide Special Events Management Team, event organizers and film producers	175	173	180

Service Efforts and Accomplishments

In Fiscal Year 2014, the Office of Special Events provided management services for several national and international events that took place in San Diego, including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. The Department also absorbed the management responsibilities of the San Diego Film Commission. In addition, the Office of Special Events provided permit, technical support, and promotional services to support more than 1,200 major community event and filming dates attended by approximately 8.0 million people.

The Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 0.3 million people attend San Diego's favorite kick-off to the holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park

Special Events

in 2015. Representatives from the Office of Special Events are actively involved in the strategic planning for the Centennial Celebration of Balboa Park in 2015.

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center Corporation to support events of national and international stature that each year bring hundreds of millions of dollars in economic impact along with extensive worldwide media exposure to the San Diego region.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs and extreme sports/stunts have been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations have sought best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events, conventions, and film productions to San Diego that benefit the regional economy.



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Special Events

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	3.00	3.00	5.00	2.00
Personnel Expenditures	\$ 382,392	\$ 396,009	\$ 627,441	\$ 231,432
Non-Personnel Expenditures	344,115	392,465	417,360	24,895
Total Department Expenditures	\$ 726,507	\$ 788,474	\$ 1,044,801	\$ 256,327
Total Department Revenue	\$ 108,330	\$ 150,000	\$ 150,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Special Events	\$ 726,507	\$ 788,474	\$ 1,044,801	\$ 256,327
Total	\$ 726,507	\$ 788,474	\$ 1,044,801	\$ 256,327

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Special Events	3.00	3.00	5.00	2.00
Total	3.00	3.00	5.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Senior Planner Addition of 1.00 Senior Planner to support environmental review for all special event and park use permit applications for California Environmental Quality Act (CEQA) compliance.	1.00	\$ 114,583	\$ -
Addition of Associate Management Analyst Addition of 1.00 Associate Management Analyst to support special event programs, services, and visitor industry initiatives that promote San Diego as a tourist destination.	1.00	106,622	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	27,721	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	10,227	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,826)	-
Total	2.00	\$ 256,327	\$ -

Special Events

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
PERSONNEL				
Personnel Cost	\$ 223,598	\$ 223,415	\$ 362,336	\$ 138,921
Fringe Benefits	158,794	172,594	265,105	92,511
PERSONNEL SUBTOTAL	382,392	396,009	627,441	231,432
NON-PERSONNEL				
Supplies	\$ 1,607	\$ 6,828	\$ 4,179	\$ (2,649)
Contracts	54,315	56,946	46,642	(10,304)
Information Technology	258,691	284,720	312,441	27,721
Energy and Utilities	1,813	2,000	2,000	-
Other	1	-	-	-
Transfers Out	27,687	41,971	52,098	10,127
NON-PERSONNEL SUBTOTAL	344,115	392,465	417,360	24,895
Total	\$ 726,507	\$ 788,474	\$ 1,044,801	\$ 256,327

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 41,929	\$ 100,000	\$ 100,000	\$ -
Licenses and Permits	66,401	50,000	50,000	-
Total	\$ 108,330	\$ 150,000	\$ 150,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,363
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	188,325
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	37,918
20000918	Senior Planner	0.00	0.00	1.00	65,354 - 79,019	65,354
	Termination Pay Annual Leave					11,376
FTE, Salaries, and Wages Subtotal		3.00	3.00	5.00		\$ 362,336

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,598	\$ 6,029	\$ 6,898	\$ 869
Flexible Benefits	28,495	29,265	45,581	16,316
Long-Term Disability	1,285	1,211	1,207	(4)
Medicare	3,322	3,281	5,090	1,809
Other Post-Employment Benefits	19,901	18,723	30,330	11,607
Retirement ADC	77,785	89,643	147,379	57,736
Retirement DROP	1,156	1,157	1,157	-
Risk Management Administration	3,189	2,841	4,735	1,894
Supplemental Pension Savings Plan	14,403	14,897	18,701	3,804
Unemployment Insurance	655	643	692	49
Workers' Compensation	3,005	4,904	3,335	(1,569)
Fringe Benefits Subtotal	\$ 158,794	\$ 172,594	\$ 265,105	\$ 92,511
Total Personnel Expenditures			\$ 627,441	

Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and to support the promotion of the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	69,826,725	85,788,909	89,638,019	3,849,110
Total Department Expenditures	\$ 69,826,725	\$ 85,788,909	\$ 89,638,019	\$ 3,849,110
Total Department Revenue	\$ 75,590,825	\$ 79,870,455	\$ 83,938,446	\$ 4,067,991

Transient Occupancy Tax Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Arts, Culture, & Community Festivals	\$ 6,856,387	\$ 8,530,000	\$ 8,877,233	\$ 347,233
Discretionary Funding	13,293,278	15,554,091	16,387,689	833,598
Economic Development Programs	1,432,011	1,965,512	2,095,000	129,488
Safety & Maint - Visitor Related Facilities	48,245,049	59,739,306	62,278,097	2,538,791
Total	\$ 69,826,725	\$ 85,788,909	\$ 89,638,019	\$ 3,849,110

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve Funds.	0.00	\$ 3,556,437	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	833,598	-
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint allocation.	0.00	367,233	-
Economic Development Programs Adjustment to reflect the increase in the Citywide Economic Development program allocation for qualified organizations that accomplish goals and objectives to advance the City's economy and tourism industry.	0.00	129,488	-
Mayor/Council Allocation Adjustment to reflect the full year discretionary TOT funding for Mayor and Council allocations.	0.00	(20,000)	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	(1,017,646)	-
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	4,067,991
Total	0.00	\$ 3,849,110	\$ 4,067,991

Special Promotional Programs

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Supplies	\$ 8,524	\$ -	\$ -	\$ -
Contracts	26,854,325	29,507,784	28,966,859	(540,925)
Transfers Out	42,963,875	56,281,125	60,671,160	4,390,035
NON-PERSONNEL SUBTOTAL	69,826,725	85,788,909	89,638,019	3,849,110
Total	\$ 69,826,725	\$ 85,788,909	\$ 89,638,019	\$ 3,849,110

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Transient Occupancy Tax	\$ 75,590,574	\$ 79,870,455	\$ 83,938,446	\$ 4,067,991
Other Revenue	251	-	-	-
Total	\$ 75,590,825	\$ 79,870,455	\$ 83,938,446	\$ 4,067,991

Special Promotional Programs

Special Promotions

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ 19,429	\$ 37,563	\$ 48,501
Armed Services YMCA of the U.S.A.	–	–	79,366
Asian Story Theater	4,499	5,619	8,481
Balboa Park Cultural Partnership	9,566	–	32,909
Bon Temps Social Club of San Diego	20,452	45,902	79,366
Cabrillo Festival, Inc.	3,204	4,517	8,467
Capoeira Institute	–	14,610	20,779
Casa Familiar	–	7,062	10,819
Central Commercial District Revitalization Corp / San Diego Afterschool Strings Program	4,499	5,337	–
College Area Economic Development Corporation	7,861	12,677	9,668
contACT Arts	–	–	18,655
The Cooper Family Foundation	–	3,080	4,905
Council of Philippine American Organizations of San Diego County	–	3,629	–
Culture Shock Dance Troupe	–	–	6,787
Guitars in the Classroom	–	–	2,159
Gaslamp Quarter Association	–	11,404	–
Hillcrest Business Improvement Association	11,979	15,279	27,671
The Historic Old Town Community Foundation	13,867	–	–
Indian Fine Arts Academy of San Diego	–	14,203	24,400
Italian American Art and Culture Association of San Diego	11,054	16,594	20,946
Jacobs Center for Neighborhood Innovation	15,339	22,538	32,909
Justice Overcoming Boundaries	–	9,107	–
Kalusugan Community Services	11,248	16,528	21,203
Kiwanis Club of Tierrasanta, San Diego, CA	2,153	–	–
La Jolla	–	–	16,846
Linda Vista Multi-Cultural Fair and Parade	4,938	6,468	9,389
Little Italy Association	18,279	29,130	30,447
Little Saigon Foundation	–	8,739	20,885
Mariachi Juvenil de San Diego	–	–	9,418
Media Heritage, Inc./Filmout San Diego	7,149	11,324	17,757
Musicians for Education	4,499	6,153	14,961
North Park Organization of Businesses	7,797	–	–
NTC Foundation	4,678	6,226	–
Ocean Beach Merchants Association	14,004	23,216	29,072
Pacific Beach Community Development Corporation	9,887	12,396	18,179
Pacific Southwest Wildlife Arts, Inc.	6,305	9,719	12,723
PASACAT	2,853	4,237	5,545
Point Loma Summer Concerts	10,009	14,631	17,223
Rancho de los Penasquitos Town Council	3,469	5,332	8,076
Rolando Community Council	–	6,202	6,523
San Diego Armed Services YMCA	20,452	45,902	–
San Diego Audubon Society	11,575	18,842	25,417
San Diego Chinese Center	4,663	5,883	9,432
San Diego City College Foundation	–	–	1,758
San Diego Earth Day	15,151	24,116	28,369
San Diego Film Foundation	20,452	42,972	79,366
San Diego Fleet Week Foundation	9,014	–	–

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Adopted
San Diego Music Foundation	8,385	19,345	30,139
San Diego Shakespeare Society	4,502	5,249	6,615
Space 4 Art	–	4,943	–
Springfest Inc.	–	12,133	–
St. Madeleine Sophie's Center	9,408	13,541	–
Torrey Pines Kiwanis Foundation	20,452	45,902	48,427
Transcendance Youth Arts Project	4,806	7,062	8,406
VOW Foundation, The dba Rock to Stop Violence	–	–	15,012
Write Out Loud	3,558	2,480	7,816
Creative Communities San Diego Subtotal	\$ 361,435	\$ 637,792	\$ 935,792
Organizational Support			
Actors Alliance of San Diego	\$ –	\$ –	\$ 2,447
Aja Project	22,937	22,881	22,791
Art of Elan	8,139	8,934	7,759
Bach Collegium San Diego	–	–	6,970
Balboa Park Cultural Partnership	–	18,060	68,055
Balboa Park Online Collaborative	–	52,591	60,568
California Ballet Association	58,060	69,190	104,576
Camarada, Inc.	9,003	9,949	9,410
Center for World Music	14,772	25,127	27,901
City Ballet, Inc.	43,212	55,194	56,535
Classics for Kids	22,531	23,569	27,303
Culture Shock Dance Troupe	8,651	–	–
Cygnnet Theater	107,418	103,356	116,610
Diversionsary Theatre	34,986	37,217	49,655
Eveoke Dance Theatre	22,942	22,823	–
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	25,035	22,561	24,155
Flying Leatherneck Historical Foundation	–	9,924	15,851
Gaslamp Quarter Historical Foundation	–	19,794	32,953
Japanese Friendship Garden Society of San Diego	52,243	61,775	77,210
La Jolla Chapter, SPEBSQSA, Inc.	1,156	2,478	3,411
La Jolla Historical Society	21,729	38,951	42,248
La Jolla Music Society	174,367	196,249	201,259
La Jolla Symphony and Chorus	29,267	34,927	37,186
The Library Association of La Jolla/Athenaeum Music and Arts Library	89,444	83,994	117,101
Mainly Mozart Festival, Inc.	82,942	87,998	111,134
Malashock Dance and Company	34,956	41,829	43,619
Maritime Museum Association of San Diego	209,483	227,652	212,839
Media Arts Center San Diego	72,753	54,394	63,970
Mingei International Museum	195,936	183,858	192,113
Mojalet Dance Collective	3,038	6,392	10,676
Mo'olelo Performing Arts Company	20,546	25,913	28,307
Moxie Theatre	6,816	10,067	14,847
Museum of Contemporary Arts, San Diego	289,799	343,054	288,444
Museum of Photographic Arts	99,870	93,080	143,755
New Children's Museum	236,361	149,056	144,244
NTC Foundation	–	–	51,339
Old Globe Theatre	411,721	421,074	431,629
Outside the Lens	–	6,358	9,448

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Adopted
Pacific Arts Movement	47,510	55,097	61,963
Persian Cultural Center	23,081	24,025	31,247
PGK Project	5,213	6,256	9,027
Playwrights Project	27,316	32,035	34,891
Prophet World Beat Productions	23,708	28,510	18,894
The Putnam Foundation/Timken Museum of Art	83,111	110,263	112,335
Reuben H. Fleet Science Center	281,066	265,204	267,091
SACRA/PROFANA	—	—	1,663
Samahan Filipino American Performing Arts and Education Center	—	2,218	3,786
San Diego Air and Space Museum, Inc.	250,169	222,847	260,820
San Diego Archaeological Center	17,285	26,428	20,983
San Diego Art Institute	38,302	44,004	44,303
San Diego Automotive Museum	37,845	48,041	70,954
San Diego Ballet	27,770	28,893	31,045
San Diego Center for Jewish Culture	112,189	104,573	120,577
San Diego Children's Choir	21,549	27,736	30,195
San Diego Chinese Historical Society and Museum	16,735	17,087	17,503
San Diego Civic Youth Ballet	21,870	28,937	37,803
San Diego Dance Theater	29,166	39,176	32,051
San Diego Early Music Society	9,311	9,039	—
San Diego Guild of Puppetry	6,884	6,984	6,646
San Diego Historical Society	100,651	77,730	107,574
San Diego Junior Theatre	82,267	82,446	83,306
San Diego Master Chorale	15,165	14,186	12,742
San Diego Model Railroad Museum, Inc.	37,991	45,838	45,920
San Diego Museum Council	9,045	10,843	13,706
San Diego Museum of Art	283,691	366,050	317,150
San Diego Museum of Man	117,091	111,241	153,536
San Diego Opera Association	368,199	389,357	260,000
San Diego Repertory Theatre	128,091	148,645	173,717
The San Diego Society of Natural History	306,193	367,489	358,761
San Diego Symphony Orchestra Association, Inc.	400,344	411,870	398,575
San Diego Watercolor Society	22,196	24,526	27,104
San Diego Winds	—	—	3,902
San Diego Women's Chorus	1,836	3,826	5,839
San Diego Writers Ink	8,453	8,442	13,777
San Diego Young Artists Music Academy, Inc.	12,466	10,265	10,911
San Diego Young Artists Symphony Orchestra	13,074	12,536	—
San Diego Youth Symphony and Conservatory	62,831	85,313	89,470
Save Our Heritage Organisation	54,424	53,721	68,488
Scripps Ranch Theatre	13,168	13,595	16,975
So Say We All	—	—	1,713
Space 4 Art	—	—	9,768
Spreckels Organ Society	16,039	16,123	20,308
Tap Fever Studios	—	—	3,318
Theater and Arts Foundation of San Diego County/La Jolla Playhouse	369,007	376,738	408,603
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	9,913	11,170	8,167
Veteran's Memorial Center	23,180	—	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Adopted
Villa Musica	17,626	28,764	33,535
Westwind Brass	9,910	7,095	7,124
Women's History Museum and Educational Center	10,717	12,156	17,417
Young Audiences of San Diego	58,577	50,770	47,940
Organizational Support Subtotal	\$ 6,042,338	\$ 6,438,357	\$ 6,791,441
Other			
Commission for Arts and Culture Department	\$ 1,005,706	\$ 1,022,971	\$ 1,054,761 ¹
Mayor/City Council Allocations	363,250	420,000	400,000
Penny for the Arts Blueprint	–	1,033,852	750,000
Public Art Fund	–	–	108,709
Other Subtotal	\$ 1,368,956	\$ 2,476,823	\$ 2,313,470
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 7,772,729	\$ 9,552,971	\$ 10,040,703
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 8,697,275	\$ 8,057,450	\$ 12,560,650
Mission Bay Park/Balboa Park Improvements	1,600,000	1,689,234	1,675,700
PETCO Park	–	–	11,317,415
QUALCOMM Stadium	4,752,882	4,748,556	4,774,088
Trolley Extension Reserve	478,716	1,152,299	1,059,200
Capital Improvements Subtotal	\$ 15,528,873	\$ 15,647,539	\$ 31,387,053
TOTAL CAPITAL IMPROVEMENTS	\$ 15,528,873	\$ 15,647,539	\$ 31,387,053
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	\$ 35,350	\$ 30,000	\$ 30,000
CommNexus San Diego	19,500	30,000	30,000
Horton Plaza Theatre Foundation	435,000	440,000	435,000
Maritime Alliance Foundation	–	–	25,000
Mission Trails Regional Park Foundation, Inc.	40,000	45,000	45,000
San Diego Regional Economic Development Corporation	25,275	25,000	85,000
San Diego Workforce Partnership	–	–	50,000
Citywide Economic Development Subtotal	\$ 555,125	\$ 570,000	\$ 700,000
Economic Development and Tourism Support			
Adams Avenue Business Association	\$ 43,200	\$ 38,968	\$ 46,900
Asian Business Association	22,752	30,577	25,125
BIOCOM Institute	–	50,000	46,900
BID Council	40,000	–	–
City Heights Community Development Corporation	57,711	54,000	61,690
Greater Golden Hill CDC	(20,341)	38,968	28,287
Greater San Diego Business Association	39,040	54,000	–
Hostelling International-American Youth Hostels	48,690	38,968	46,900
Japan Society of San Diego and Tijuana	25,382	38,968	36,180
La Jolla Village Merchants Association, Inc.	–	22,171	46,900
North Park Organization of Businesses, Inc.	–	38,868	–
North Park Main Street	–	–	53,036
Old Town San Diego Chamber of Commerce	66,064	25,906	29,064
Otay Mesa Chamber of Commerce	70,280	27,000	46,900
San Diego Convention & Visitors Bureau	52,564	–	–

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2013 Actual	FY2014 Budget	FY2015 Adopted
San Diego Diplomacy Council	25,382	38,968	40,175
San Diego East Visitors Bureau	26,162	28,288	35,163
South County Economic Development Council	48,690	38,968	46,900
South Park Business Group, Inc.	—	10,250	11,017
Travelers Aid Society of San Diego	58,855	54,000	61,690
Veterans Memorial Center, Inc.	—	71,644	37,173
Economic Development and Tourism Support Subtotal	\$ 604,431	\$ 700,512	\$ 700,000
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 50,544	\$ 515,000	\$ 515,000
Economic Development Program Administration	44,059	180,000	180,000
Other Subtotal	\$ 94,603	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 1,858,590	\$ 1,965,512	\$ 2,095,000
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ 150,000
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ 150,000
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ 150,000
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 14,493,278	\$ 15,554,091	\$ 16,387,689
Mission Bay Park/Balboa Park Improvements	—	370,766	284,300
Convention Center	4,375,488	4,722,550	4,600,343
PETCO Park	4,200,000	14,515,750	2,498,335
QUALCOMM Stadium	3,827,118	5,451,444	5,500,912
Special Events Department	726,507	788,474	1,044,801
Transient Occupancy Tax (TOT) Payment Audit	415,000	415,000	415,000
Transient Occupancy Tax Administration and Promotional Activities	22,258,695	18,466,257	17,442,154
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 50,296,086	\$ 60,284,332	\$ 48,173,534
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 50,296,086	\$ 60,284,332	\$ 48,173,534
SUMMARY			
Arts, Culture, and Community Festivals	\$ 7,772,729	\$ 9,552,971	\$ 10,040,703
Capital Improvements	15,528,873	15,647,539	31,387,053
Economic Development Programs	1,858,590	1,965,512	2,095,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	50,296,086	60,284,332	48,173,534
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 75,606,278	\$ 87,600,354	\$ 91,846,290

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund ¹	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,824,558	\$ 11,913,857	\$ 7,757,844 ²
TOTAL BALANCE AND RESERVES	\$ 10,824,558	\$ 11,913,857	\$ 7,757,844
REVENUE			
Grant and Other Revenue ¹	\$ 108,330	\$ 150,000	\$ 150,000
Transient Occupancy Tax	75,700,343	79,870,455	83,938,446
TOTAL REVENUE	\$ 75,808,673	\$ 80,020,455	\$ 84,088,446
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 86,633,231	\$ 91,934,312	\$ 91,846,290
OPERATING EXPENSE			
Operating Expense	\$ 27,251,968	\$ 27,757,784	\$ 28,066,859
Commission for Arts and Culture Department ¹	1,005,706	1,022,971	1,054,761
Special Events Department ¹	726,507	788,474	1,044,801
Penny for the Arts Blueprint ³	–	1,600,000	750,000
Transfer to Convention Center Expansion Fund	9,672,763	9,500,000	13,760,993
Transfer to General Fund - One-Cent Discretionary	14,493,278	15,554,091	16,387,689
Transfer to Major Events Revolving Fund	150,000	150,000	150,000
Transfer to Mission Bay/Balboa Park Improvement Fund	1,600,000	2,060,000	1,960,000
Transfer to PETCO Park Fund	4,200,000	14,515,750	13,815,750
Transfer to QUALCOMM Stadium Fund	8,580,000	10,200,000	10,275,000
Transfer to TOT-Convention Center Fund	3,400,000	3,280,000	3,400,000
Transfer to Trolley Extension Reserve Fund	478,716	1,171,284	1,071,728
Transfer to Public Art Fund	–	–	108,709
TOTAL OPERATING EXPENSE	\$ 71,558,938	\$ 87,600,354	\$ 91,846,290
TOTAL EXPENSE	\$ 71,558,938	\$ 87,600,354	\$ 91,846,290
BALANCE	\$ 15,074,294	\$ 4,333,958	\$ –
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 86,633,231	\$ 91,934,312	\$ 91,846,290

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

² Of the \$7.8 million in fund balance, \$4.5 million will be applied towards Convention Center Debt Service in Fiscal Year 2015 due to the expiration of the Port District agreement. The remaining \$3.3 million is anticipated to be used in Special Promotional Programs.

³ The total Penny for the Arts Blueprint budget for Fiscal Year 2015 is \$2.2 million, \$0.8 million of which is captured within the Special Promotional Programs line item budget, while the remaining budget was allocated to the Public Art Fund and Arts, Culture, and Community Festival programs.

Storm Drain Fund



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Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,446,746	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Storm Drain Fund	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 59,383	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,387,363	5,635,000	5,635,000	-
NON-PERSONNEL SUBTOTAL	5,446,746	5,700,000	5,700,000	-
Total	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Charges for Services	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000	\$ -
Total	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 976,089	\$ 976,089	\$ 1,583,521
TOTAL BALANCE AND RESERVES	\$ 976,089	\$ 976,089	\$ 1,583,521
REVENUE			
Storm Drain Fee	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,717,986	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,694,075	\$ 6,676,089	\$ 7,283,521
OPERATING EXPENSE			
Storm Water	\$ 5,387,363	\$ 5,635,000	\$ 5,635,000
Public Utilities Department	59,383	65,000	65,000
TOTAL OPERATING EXPENSE	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,446,746	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 1,247,329	\$ 976,089	\$ 1,583,521
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,694,075	\$ 6,676,089	\$ 7,283,521

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide \$14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	8,918,842	10,225,610	10,480,670	255,060
Total Department Expenditures	\$ 8,918,842	\$ 10,225,610	\$ 10,480,670	\$ 255,060
Total Department Revenue	\$ 28,887,944	\$ 29,179,187	\$ 30,010,000	\$ 830,813

TransNet ARRA Exchange Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
TransNet ARRA Exchange Fund	\$ (136,447)	\$ -	\$ -	\$ -
Total	\$ (136,447)	\$ -	\$ -	\$ -

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (136,447)	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	(136,447)	-	-	-
Total	\$ (136,447)	\$ -	\$ -	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ (2,128)	\$ -	\$ -	\$ -
Sales Tax	1,834,424	-	-	-
Total	\$ 1,832,296	\$ -	\$ -	\$ -

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
TransNet Extension Administration & Debt Fund	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308
Total	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308

TransNet

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 8,308	\$ 8,308
Adjustment to reflect an increase of Fiscal Year 2015 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 8,308	\$ 8,308

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308
NON-PERSONNEL SUBTOTAL	242,923	291,792	300,100	8,308
Total	\$ 242,923	\$ 291,792	\$ 300,100	\$ 8,308

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Sales Tax	\$ 271,394	\$ 291,792	\$ 300,100	\$ 8,308
Total	\$ 271,394	\$ 291,792	\$ 300,100	\$ 8,308

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
TransNet Extension Congestion Relief Fund	\$ 753,203	\$ 1,267,600	\$ 1,267,600	\$ -
Total	\$ 753,203	\$ 1,267,600	\$ 1,267,600	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	\$ 575,754
Adjustment to reflect an increase of Fiscal Year 2015 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ -	\$ 575,754

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ (446,797)	\$ 1,267,600	\$ 1,267,600	\$ -
Transfers Out	1,200,000	-	-	-
NON-PERSONNEL SUBTOTAL	753,203	1,267,600	1,267,600	-
Total	\$ 753,203	\$ 1,267,600	\$ 1,267,600	\$ -

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ (22,519)	\$ -	\$ -	\$ -
Sales Tax	21,165,351	20,221,176	20,796,930	575,754
Total	\$ 21,142,832	\$ 20,221,176	\$ 20,796,930	\$ 575,754

TransNet Extension Maintenance Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
TransNet Extension Maintenance Fund	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752
Total	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 246,752	\$ 246,751
Adjustment to reflect an increase of Fiscal Year 2015 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 246,752	\$ 246,751

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Transfers Out	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752
NON-PERSONNEL SUBTOTAL	8,059,163	8,666,218	8,912,970	246,752
Total	\$ 8,059,163	\$ 8,666,218	\$ 8,912,970	\$ 246,752

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ (5,344)	\$ -	\$ -	\$ -
Sales Tax	5,646,767	8,666,219	8,912,970	246,751
Total	\$ 5,641,423	\$ 8,666,219	\$ 8,912,970	\$ 246,751

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2013 Actual	FY2014* Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,358,394 ¹	\$ 3,621,906	\$ 2,554,210
Continuing Appropriations - CIP	50,965,412	44,985,187	61,382,796
TOTAL BALANCE AND RESERVES	\$ 53,323,806	\$ 48,607,093	\$ 63,937,006
REVENUE			
TransNet Extension Sales Tax	\$ 28,042,485	\$ 29,179,187	\$ 30,010,000
TOTAL REVENUE	\$ 28,042,485²	\$ 29,179,187	\$ 30,010,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 81,366,291	\$ 77,786,280	\$ 93,947,006
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 17,633,739	\$ 22,277,719	\$ 19,529,330
TOTAL CIP EXPENSE	\$ 17,633,739	\$ 22,277,719	\$ 19,529,330
OPERATING EXPENSE			
Regional Arterial Management System	\$ 67,600	\$ 67,600	\$ 67,600
Administration - Comptroller	62,533	95,000	95,000
Administration - Transportation & Storm Water	180,389	196,792	205,100
Congestion Relief - Transportation & Storm Water	1,200,000	1,200,000	1,200,000
Street Maintenance - Transportation & Storm Water	8,059,163	8,666,218	8,912,970
Credited Expenses for Services Performed in Prior Year	(1,810,182)	-	-
TOTAL OPERATING EXPENSE	\$ 7,759,503²	\$ 10,225,610	\$ 10,480,670
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 9,300,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 9,300,000
TOTAL EXPENSE	\$ 25,393,242	\$ 32,503,330	\$ 39,310,000
RESERVES			
Continuing Appropriations - CIP	\$ 50,647,829	\$ 44,985,187	\$ 52,082,796
TOTAL RESERVES	\$ 50,647,829	\$ 44,985,187	\$ 52,082,796
BALANCE	\$ 5,325,220	\$ 297,763	\$ 2,554,210
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 81,366,291	\$ 77,786,280	\$ 93,947,006

* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Revised beginning balance being held by SANDAG per TransNet guidelines.

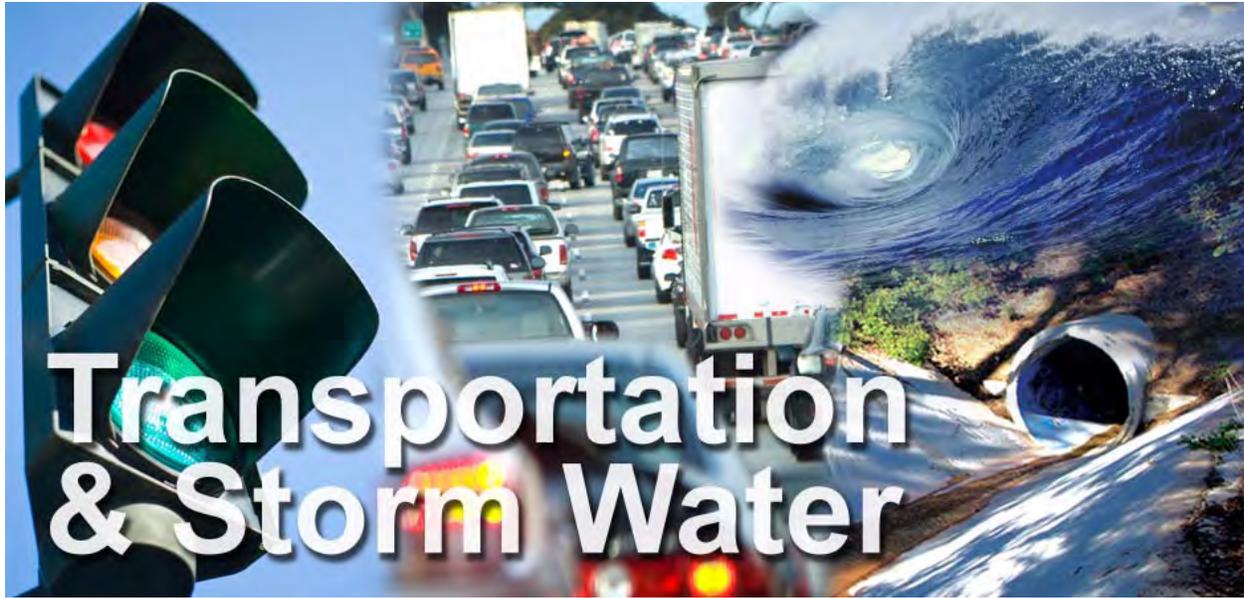
²Total revenue and expenditures for Fiscal Year 2013 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) Fund in this statement.

Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leads efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performs traffic and transportation system engineering; manages the Utilities Undergrounding program; and plans and coordinates work in the public right-of-way.

The Department is comprised of four distinct divisions:

- Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations

Right-of-Way Coordination Division

The Right-of-Way (ROW) Coordination Division provides centralized policies and ensures that improvements to the ROW are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards. The Division is responsible for coordination of activities within the public ROW between City departments, public and private utilities, developers, and other entities planning and performing work within the public ROW. The Division seeks to minimize trenching of newly resurfaced streets and ensures excavations are exempt per the Street Preservation Ordinance through the utilization of an Interactive Mapping Coordination Action Tool (IMCAT) where planned and permitted work within the public ROW is mapped and documented. Staff monitors for potential conflicts of activities within the ROW and works with concerned parties to resolve conflicts before they occur. Staff enforces applicable sections of the Municipal Code and other regulations relevant to the ROW, including allegations of unpermitted work, work that has not been inspected, and work that violates the Street Preservation Ordinance. In addition, the Division sets the Street Damage Fee and is responsible for collecting the fee in coordination with various City departments.

The ROW Coordination Division manages the planning and implementation of the City's Utilities Undergrounding Program. The Utilities Undergrounding Program removes overhead utility lines (electric, phone, cable, etc.) and affiliated poles and relocates them to underground in accordance with the City's Utilities Undergrounding Master

Transportation & Storm Water

Plan. The Program relocates approximately 15 miles of overhead utility lines to underground throughout the City annually.

The Division also coordinates the programming of the TransNet Fund and the Gas Tax Fund and manages other transportation grant funds as part of the Transportation Funding & Grant Administration Program. It monitors and administers the funds throughout the year in order to ensure compliance with the fund requirements.

Future division efforts include updating the Utilities Undergrounding Master Plan, creation of new underground utility districts, continued review and update of ROW applicable municipal codes, establishment of standard operating procedures, and review and update of standard drawings for construction in coordination with the Public Works Department, in addition to providing enforcement that will protect City streets and further the Division's coordination efforts.

Storm Water Division

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other surface water quality regulations issued by the State of California. The Division's priorities are to identify and abate sources of pollution through the implementation of innovative and efficient public education, watershed management, storm water development and construction regulations, enforcement, citywide training programs, and structure best management practices (BMPs) designed to filter and infiltrate storm water runoff, and to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, 15 storm water pump stations, and 26 structural BMPs. The Division is responsible for the inspection, maintenance, repair of storm drain systems in the public ROW and drainage easements and ensuring that this work is conducted in compliance with all local, State, and federal environmental regulations. This work includes clearing blocked drains, removing debris from storm drain structures, cleaning and repairing damaged drain pipes and drainage structures, and conducting frequent inspection and maintenance of the permanent BMPs. In addition, the Division manages maintenance efforts for 84 miles of drainage channels and ditches located throughout the City.

The Division is also responsible for street sweeping efforts, which reduce pollutants found in City roadways. The sweeping program helps remove debris that collects in gutters and can potentially clog storm drains, as well as collecting metal particles and other hazardous waste products left by passing vehicles. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

Street Division

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic and Trees, and Asset Management/Engineering & Contracts. The Division maintains and repairs all streets, alleys, bridges, guardrails, and fences in the right-of-way; assists property owners with maintaining sidewalks; manages the City's Street Resurfacing Program; maintains and repairs street lights and traffic signals; maintains traffic pavement markings; maintains and manufactures traffic signs; maintains street trees; and abates graffiti in the public right-of-way.

Transportation Engineering Operations Division

The Transportation Engineering Operations Division manages the City's transportation network in order to provide the efficient movement of goods, services, and people. Management of the system includes monitoring and making operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division also plans and programs transportation-related capital improvement projects for the same goals. The Division's responsibilities include coordination of traffic investigations for signs, markings, traffic control devices, speeding concerns and parking issues; crash data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety

Transportation & Storm Water

improvements. In addition, the Division manages the Pedicab Program, the Bicycle Program, and the Transportation Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function. The Division coordinates its efforts with regional transportation agencies such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The capital management function of the Division identifies needed roadway improvements and prioritizes projects based upon Council Policy 800-14: Prioritizing Transportation and Drainage CIP Projects. The Division then programs the funding and transfers the project to the Public Works Department for design and construction.

The Department's mission is:

To plan, coordinate, and perform right-of-way maintenance and improvements, and to protect and improve water quality through model storm water programs

Goals and Objectives

Goal 1: Ensure the safe and efficient flow of vehicles, pedestrians, and bicycles in the City right-of-way

It is vital to ensure public safety, preserve infrastructure, and improve quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize negative traffic impacts and repeated excavations by coordinating activities that occur within the public ROW, such as road construction, utility work, and special events
- Ensure all work performed within the ROW is permitted and held to quality standards
- Ensure transportation facilities meet safety standards through proper maintenance and asset management
- Implement bicycle programs and projects identified in the Bicycle Master Plan and community plans

Goal 2: Plan and deliver efficient operations, maintenance, and replacement of transportation and storm water assets

Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide effective and efficient maintenance
- Track assets through a complete and accurate asset inventory
- Maintain updated assessments of asset conditions

Goal 3: Identify, reduce, and eliminate pollutants in urban runoff and storm water

Pollution in urban runoff has the potential to harm the region's creeks, beaches, and bays, and threatens San Diego's social and economic quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement construction and development standards to protect and restore water quality
- Streamline enforcement processes to deliver enhanced customer service

Goal 4: Ensure excellence in service delivery

The City is committed to providing quality and timely service to its residents. The Department will move toward accomplishing this goal by focusing on the following objective:

- Respond to customer requests in a timely manner

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Goal 5: Convert every overhead utility line in San Diego to underground service

The Department will continue progress toward accomplishing this goal by focusing on the following objective:

- Implementation of the Underground Utilities Program as per the Master Plan, Municipal Code, and Council policies

Key Performance Indicators

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Average time to repair a pothole	8 days	4 days	5 days
2. Average time to complete minor asphalt repairs	21 days ¹	9 days ²	10 days
3. Average time to mitigate a sidewalk tripping hazard	6 days ³	4 days ⁴	5 days ⁵
4. Average time to repair a street light	10 days	13 days	12 days
5. Average time to repair a street sign	5 days	5 days	5 days
6. Percentage of streets overlaid	2.8% 76 miles ⁶	2.6% 68 miles ⁷	2.9% 80 miles ⁸
7. Percentage of streets slurry-sealed	3.5% 95 miles ⁹	2.5% 67 miles ⁷	4.7% 125 miles
8. Miles of lane lines striped ¹⁰	1,741 miles ¹¹	2,199 miles ¹²	2,500 miles ¹³
9. Average time to complete curb repainting requests	7 days	2 days	5 days
10. Number of trees trimmed	9,045	8,900	10,000 ¹⁴
11. Percentage of right-of-way weed abatement services completed within two weeks of request	89%	98%	100%
12. Miles of street swept annually	104,864	104,000	121,000 ¹⁵
13. Percentage of storm drain structures cleaned annually	100%	100%	100%
14. Lineal feet of storm drain pipes cleaned annually	9,026	40,000 ¹⁶	14,000
15. Number of failed storm drain pipes	10	12 ¹⁷	0
16. Percentage of streets swept at permit-required levels	100%	100%	100%
17. Percentage of required samples taken to meet the bacteria TMDL requirements ¹⁸	N/A	N/A	100%
18. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	95%	92%	100%
19. Miles of overhead utilities relocated underground	18.7 ¹⁹	20.0 ²⁰	15.0

1. Previously erroneously reported 5-day average. Improvements to data entry are addressed in the Street Division's proposed staffing plan.

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2. The Street Division's proposed staffing plan and work request routing changes are anticipated to yield quicker response to requests for asphalt repairs. The Managed Competition Statement of Work called for a 21-day response time; Fiscal Year 2013 performance was consistent with that baseline.
3. Previously reported as five days.
4. Performance reported for 153 of 160 tripping hazards addressed in Fiscal Year 2014. The remaining seven service requests were submitted in previous years.
5. A condition assessment of sidewalks will occur in Fiscal Years 2014 and 2015. When the data is converted into service notifications, the response time is anticipated to increase significantly.
6. 75 miles/2.8 percent was previously reported. Additional miles entered by E&CP Field Division.
7. Since the passage of the Street Preservation Ordinance and the addition of funding for street resurfacing, additional coordination of work within the streets has occurred that minimizes the occurrence of trenching of resurfaced streets. This coordination has also resulted in some contract planning delays as construction schedule conflicts are resolved. It is anticipated that the Fiscal Year 2015 goals may be exceeded due approximately 20 miles of slurry seal projects started in Fiscal Year 2014 that will be completed in Fiscal Year 2015 and 65 miles of slurry seal projects anticipated to be approved by City Council in July 2014.
8. The miles of overlay is contingent on Deferred Capital Bond 3 being issued in the first half of Fiscal Year 2015. Previously reported as 95 miles.
9. 78 miles/2.9 percent was previously reported. Additional miles entered by E&CP Field Division.
10. Performance measure modified from "Percentage of major streets restriped within the last six months" to reflect miles of lanes striped or restriped annually. The revised measure will include new bike lane striping, as well as maintenance restriping.
11. Previously reported as 100 percent in Fiscal Year 2015 Proposed Budget. See footnote 10.
12. Previously reported as 85 percent in Fiscal Year 2015 Proposed Budget. See footnote 10.
13. Previously reported as 100 percent in Fiscal Year 2015 Proposed Budget. See footnote 10.
14. Scheduled tree maintenance is performed by a contractor; achievement of the goal is contingent on the approval of a tree maintenance contract.
15. The Department has proposed adding street sweeping staff and vehicles in Fiscal Year 2015.
16. In Fiscal Year 2014, the responsibility to clean storm drain structures transferred from a contractor to City employees. A backlog of debris cleaning occurred in Fiscal Year 2014.
17. The City's goal will always be to have no pipe failures; however, with aging infrastructure, the likelihood of some failures is high.
18. Proposed new storm water measure to begin in Fiscal Year 2015.
19. Previously reported 12.1 miles. SDG&E provided additional information after the Fiscal Year 2014 Adopted Budget was published.
20. The Fiscal Year 2014 estimate had assumed completion of a large undergrounding project in Sherman Heights.

Service Efforts and Accomplishments

Right-of-Way Coordination (ROW) Division

In Fiscal Year 2014, the ROW Division continued to implement the Street Preservation Ordinance, which sets the standards for the trenching and restoration of the public ROW. The Ordinance became effective on February 1, 2013. In addition, the Division created and introduced a new administrative regulation (AR 1.40). The AR provides clear procedures for coordinating work in the public ROW and defines responsibilities for resolving project conflicts. Implementation of the Street Preservation Ordinance and introduction of the coordination AR has resulted in an increased level of project coordination and minimized damage to newly resurfaced streets.

In Fiscal Year 2014, the Utilities Undergrounding Program celebrated the removal of overhead utility poles from the communities of Bay Ho, Lincoln Park, and Del Cerro. The Program currently has 35 undergrounding projects in active construction and plans to complete the undergrounding of approximately 15 miles of overhead lines in Fiscal Year 2015. The Utilities Undergrounding Program is targeting to underground a total of 1,439 miles of overhead utilities within the next 53 years.

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Street Division

In Fiscal Year 2013, the Street Division completed a Managed Competition process for its street and sidewalk maintenance function. The Employee Proposal Team was awarded the bid to perform the work requested by the Purchasing Department. Also, during Fiscal Year 2013, the Office of the City Auditor issued an audit report on the Division's pothole repair operations. The Auditor's recommended approach to conducting pothole repair conflicted with the approach to organizing street maintenance work that was included in the Managed Competition Statement of Work. The Division agreed with the recommendations in the report and has proposed changes to make repairs more efficient. The new approach to organizing street repair operations, including a regional approach to filling potholes, conflicted with the Managed Competition scope of work.

On September 12, 2013, the Interim Mayor issued a memorandum indicating the City would not implement the approach included in the winning Employee Proposal and requested that the Street Division identify savings associated with an alternative approach to providing enhanced street repairs services in support of the City Auditor's recommendations. The Street Division has identified alternative efficiencies and has implemented these efficiencies for Fiscal Year 2015.

- **Roadways/Trench Restoration.** The Roadways/Trench Restoration Section maintains street pavement surfaces and sidewalks. During Fiscal Year 2014, these crews responded to approximately 6,700 service requests and filled 29,400 potholes. This section has also recently installed new sidewalks to improve the walkability of neighborhoods, built curb ramps for the Office of ADA Compliance and Accessibility, and repaired asphalt and concrete for the Park and Recreation Department. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, trench restoration crews repaired damaged street surfaces and sidewalks associated with water and sewer work within the street ROW.
- **Electrical/Traffic & Trees.** The Electrical/Traffic & Trees Section maintains more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and many barriers and traffic control devices, such as lane line striping, pavement legends, and traffic signs along the City's 3,000 miles of streets and alleys. In addition, this section removes weeds in the right-of-way, plans and oversees tree trimming contracts, responds to emergency tree trimming requests, and removes fallen trees during rain and wind storms. The Section also assists with special projects, such as the December Nights Festival at Balboa Park. In Fiscal Year 2014, this section responded to 18,000 requests for electrical, traffic, and tree maintenance services.
- **Asset Management/Engineering & Contracts.** The Asset Management/Engineering & Contracts Section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for managing the Division's assets and evaluating overall street conditions to ensure proper maintenance of the City's street network using the allocated funding levels. In Fiscal Year 2014, 68 miles of overlay and 67 miles of slurry seal were completed throughout the City. In Fiscal Year 2014, the Street Division began an assessment to determine the current condition of sidewalks and to identify potential locations for new sidewalks. The assessment is scheduled to be complete in mid-Fiscal Year 2015.

Storm Water Division

- **Storm Water Infrastructure Management.** Storm Water Infrastructure Management is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section is currently managing 50 flood control or water quality improvement CIPs to repair storm drains and capture or treat storm water runoff. Additionally, the Section maintains the storm drain asset inventory and manages condition assessment of critical components of the drainage system.
- **Construction & Development Standards.** The Construction & Development Standards Section employs multiple strategies to strengthen the City's compliance with challenging regulations from the State and Regional Water Boards that apply to land development and construction. This includes establishing liaisons at the Public Works Department and the Development Services Department and providing

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continuous support to these liaisons by way of developing manuals, templates and code updates, providing training and project-level assistance, and providing assistance to City departments to address compliance concerns.

- **Policy Development & Enforcement.** The Policy Development Section interprets and negotiates new storm water regulations and legislation that affect the City. The Section interacted with the Regional and State Water Boards, Environmental Protection Agency (EPA), and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality in local watersheds. Policy Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. The Division participates in these efforts to develop regulations that maximize the protection of water quality and improve the quality of life of San Diego residents and visitors in a cost-effective manner. Discussions with the Regional Water Quality Control Board are underway to update the Chollas Creek Dissolved Metals Total Maximum Daily Load with data that provides site-specific information that would tailor pollutant load allowed to enter Chollas Creek.

The Enforcement Unit is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances. Code Compliance Officers (CCOs) conducted 1,231 illegal discharge investigations resulting in 625 Notices of Violation and 219 Administrative Citations.

- **Watershed Planning.** The Watershed Planning Section coordinates the development and reporting of compliance plans for the Division, including the City's Jurisdictional Urban Runoff Management Program and Comprehensive Load Reduction Plans (CLRPs) designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Area of Special Biological Significance (ASBS) regulations. In Fiscal Year 2014, the Section began developing Water Quality Improvement Plans (WQIPs) for three watersheds, and participated in the development of WQIPs for three additional watersheds, as required by the new Municipal Permit that was adopted in May 2013. The WQIPs will be completed in Fiscal Year 2015. The Section also managed three ongoing or completed storm water quality projects in Fiscal Year 2014, including a pilot street sweeping project; a land development code update to encourage implementation of low-impact design features; and a rebate program featuring rain barrels, low-water sprinkler heads, and turf replacement in partnership with the Public Utilities Department.
- **Monitoring & Inspections.** The Monitoring Section is responsible for conducting the permit-required Transitional Dry Weather Monitoring (TDWM), Bight 2013, TMDL, and Illicit Discharge Detection & Elimination (IDDE) programs. Staff visits a minimum of 500 sites annually for the TDWM program, four locations with varying frequency for the Bight 2013 program, and 11 locations with varying frequency for the TMDL program. IDDE investigations are conducted on an as-needed basis, as a result of the Monitoring Section's results, or when the Industrial Inspections or Code Enforcement sections require support.

The Inspections Unit is responsible for enforcing BMP requirements of businesses in the City of San Diego that have the potential to discharge pollutants into the storm drain system. In Fiscal Year 2014, the Unit completed 201 cases, issued 100 Notices of Violation, and 17 Administrative Citations. The inspectors are involved with the regional workgroup to ensure that inspections are handled in a consistent manner throughout San Diego County.

- **Storm Drain Operations & Maintenance.** The Storm Drain Section maintains the City's storm drain system and operates 15 storm water pump stations. The Section responds to over 10,000 service requests annually addressing issues of flooding or erosion, and removes an average of approximately 16,000 tons of debris from storm drains and channels each year. In conjunction with the Public Works Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash, debris, and unwanted vegetation from storm drain channels.

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- **Street Sweeping.** The Street Sweeping Section cleans all improved City streets, collecting debris that can block storm water runoff which causes flooding during heavy rains. Sweeping also removes metal particles and other hazardous waste products left by passing vehicles. Although virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing pollutants that accumulate on City streets. Approximately 6,000 tons of debris is collected annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules. In Fiscal Year 2012, the Street Sweeping Section was selected to continue sweeping services under a Managed Competition bidding process. The Section has since successfully transitioned to the Most Efficient Governmental Organization (MEGO) identified under the Managed Competition process.

Transportation Engineering Operations Division

- **Traffic Signal Management.** The Section manages approximately 1,500 traffic signals both proactively through periodic re-timing of coordinated signal systems and also reactively in response to requests from the public. Coordinated signal systems re-timed during Fiscal Year 2014 include El Cajon Boulevard (east), Rancho Peñasquitos Boulevard, Tierrasanta Boulevard, and Camino Ruiz. In addition, an innovative adaptive traffic signal control system was implanted on Lusk Boulevard. Over 1,000 requests were received from the public for traffic signal timing changes or for information on traffic signal timing.

In addition to creating capital improvement projects, the Traffic Signal Management Section manages and installs pedestrian countdown timers to promote pedestrian safety. The Section received over 300 requests from the public for new streetlights or for streetlight shields. In coordination with the Street Division, approximately 20 new street lights were installed.

The Section continues to manage and expand the Traffic Signal Control System connecting approximately 25 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections, and fiber optic/copper interconnections. This effort has enabled communication to signals in numerous communities throughout the City.

- **Transportation Systems Oversight.** The Section provides short- and mid-range planning for the City's transportation assets, performs initial project investigation for scope and cost, evaluates curb ramp and sidewalk complaints, reviews Caltrans traffic studies for freeway interchange projects, coordinates international border transportation issues, updates financing and community plans, and maintains bridge structure information. Transportation Systems Oversight proactively seeks transportation grants from regional, State, and federal sources. The Section maintains, refines, and maps the transportation needs lists, which currently include more than 2,000 projects. In 2014, this section coordinated with the Street Division to construct more than 4,000 linear feet of sidewalk, applied for and received grant funds for the Bridge Preventive Maintenance Program, reviewed nine traffic studies, and coordinated with Caltrans to execute agreements to construct State Route 11 and to complete a Project Study Report for the State Route 56 expansion project. The Division is also coordinating with the Street Division to establish a bridge inspection program.
- **Multimodal.** The Multimodal Section manages the efforts of the Division to implement and promote Complete Streets initiatives where bikes, pedestrians, and automobiles can share the limited right-of-way. The Section devotes special attention to the non-motorized modes of travel in order to improve the safety and livability of communities consistent with the City's Master Plans and Community Plans. A primary function of the Multimodal Section is to create new and improve existing bike infrastructure identified in the Bicycle Master Plan, which includes 510 miles of existing bikeways and 595 miles of proposed facilities. Implementation of new bikeway infrastructure and innovative treatments, such as striping, signage, markings, traffic signals, and bike detection, is facilitated through capital project implementation (e.g., resurfacing of streets, water and sewer pipeline projects, and utilities undergrounding) and through traffic operational modifications. In Fiscal Year 2014, more than 42 miles of Class 2 bikeways were

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improved or created; and more than 1,358 "sharrows," pavement markings to create awareness that bicyclists may be present, were placed on Class 3 bikeways throughout the City. In addition, 14 conflict zones, areas within the roadway where motorists cross paths with bicyclists, were made safer by adding green pavement and better signage.

The Bike Program within the Multimodal Section manages and coordinates the installation of bike support facilities such as racks, lockers, and corrals. In Fiscal Year 2014, more than 178 new bicycle racks were installed for public use. This year, the City also began implementation of a new member-based bike share program that will allow users to access bicycles for short commute and recreational needs. The bike share program, which will include more than 180 stations and 1,800 bicycles, is managed and operated by Deco Bike, an outside vendor, but is coordinated by the TEO Division. To further public outreach and encouragement, the TEO Division also facilitates events, such as Ride Along with the Mayor, Bike to Work Day, and CicloSDias, an open street event designed to connect local communities and encourage non-motorized mobility. San Diego's very first CicloSDias took place on August 11, 2013, attracting thousands of people to the event and setting the stage for future car-free celebrations.

- Transportation Safety Systems Section (Safety Section).** The Safety Section reviews, analyzes, and records approximately 9,100 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Safety Section also gathers the data to establish and maintain 1,500 speed zones citywide (approximately 250 speed zones are evaluated each year) and other data to support traffic requests. The Safety Section is also responsible for providing litigation support to the City Attorney and the Risk Management Department and responds to approximately 200 requests for information and Public Records Act requests. The Safety Section also oversees the Residential Permit Parking Program, conducts before-and-after studies to evaluate the effectiveness of traffic safety improvements, applies for grants and manages Safe Route to School projects, and leads the process to update the City's Comprehensive Pedestrian Crossing Policy.
- TEO Administration.** This section manages the Division's finances, the Pedicab Program, and the Transportation Alternatives Program (TAP). The Pedicab Program is responsible for reviewing applications, issuing permits, conducting appeal hearings, and issuing suspensions. Approximately 300 owner permits and 450 operator permits are expected to be issued in Fiscal Year 2014. The Transportation Alternatives Program (TAP) promotes vanpool, trolley, carpool, and coaster usage for City employees as a traffic demand management function, conducts before and after studies to evaluate the effectiveness of traffic safety improvements, applies for grants and manages Safe Route to School projects, and leads the process to update the City's Comprehensive Pedestrian Crossing Policy.
- Traffic Operations.** The Traffic Operations Section responded to approximately 4,050 requests for traffic investigations in Fiscal Year 2014. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping, pavement markings, installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are added to the Transportation Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days (depending on the complexity of the request) 100 percent of the time.

Managed Competition Performance Measures – Street Sweeping

Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
1. Streets will be swept to a "good" standard (a "good" standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	98%	100%	100%

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Performance Measure	Actual FY2013	Actual FY2014	Target FY2015
2. Respond within one business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%
3. Emergency “on-call” status shall be maintained 24 hours per day	Yes	Yes	Yes
4. In normal circumstances, emergency “on-call” response shall result in a sweeper arriving on scene within one hour of receiving request during business hours and two hours during off-duty hours	100%	100%	100%
5. Response to phone or email inquiries shall be within two business days	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e., Qualcomm Stadium as evacuation center)	Yes	Yes	Yes
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e., emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes
15. Staff educational booths about storm drain pollution at community events	20 events	31 events ¹	31 events
16. Conduct fact-findings of accident claims	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City–related use including placement of containers in secured locations	Yes	Yes	Yes

1. The Storm Water Division's *Think Blue* program has participated in more community events because it has specifically sought out opportunities to provide more frequent education/outreach in each of the City's six watershed areas, shifting from the broad-based larger event education strategy of previous years to be consistent with the demands of the Municipal Separate Storm Sewer System permit issued to the City by the Regional Water Quality Control Board in Fiscal Year 2013. The Division anticipates attending a similar amount of events in Fiscal Year 2015.

Transportation & Storm Water

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	440.56	466.40	483.33	16.93
Personnel Expenditures	\$ 36,443,487	\$ 42,867,357	\$ 43,921,602	\$ 1,054,245
Non-Personnel Expenditures	97,851,613	115,816,464	123,244,140	7,427,676
Total Department Expenditures	\$ 134,295,100	\$ 158,683,821	\$ 167,165,742	\$ 8,481,921
Total Department Revenue	\$ 72,211,921	\$ 115,450,027	\$ 113,224,149	\$ (2,225,878)

General Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Admin & Right-of-Way Coordination	\$ 1,101,258	\$ 1,398,151	\$ 2,077,317	\$ 679,166
Storm Water	35,977,511	35,100,865	44,483,083	9,382,218
Street	42,699,528	44,519,889	49,453,183	4,933,294
Transportation Engineering Operations	7,743,651	11,093,564	8,081,004	(3,012,560)
Total	\$ 87,521,948	\$ 92,112,469	\$ 104,094,587	\$ 11,982,118

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Admin & Right-of-Way Coordination	10.00	11.00	13.00	2.00
Storm Water	111.56	126.56	131.23	4.67
Street	258.00	266.84	273.10	6.26
Transportation Engineering Operations	59.00	60.00	59.00	(1.00)
Total	438.56	464.40	476.33	11.93

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Water Permit Compliance Addition of 9.67 FTE positions and associated non-personnel expenditures for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.	9.67	\$ 6,333,733	\$ -
Sidewalks and Street Lights Improvements Adjustment to reflect the addition of one-time non-personnel expenditures for improvements to City sidewalks and street lights.	0.00	2,400,000	-
South Chollas Landfill/Storm Water Improvements Adjustment reflects a one-time transfer to support landfill and storm water improvements at South Chollas.	0.00	2,134,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,258,445	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	801,703	-
Streets Condition Assessment Adjustment to reflect the addition of one-time non-personnel expenditures to perform a condition assessment of City streets.	0.00	560,000	-
South Chollas Facility Upgrades Adjustment to reflect a one-time transfer to support upgrades to the South Chollas Facility.	0.00	450,000	-
Streets Resurfacing Addition of 2.00 Principal Engineering Aides and 2.00 Assistant Engineer-Civils, and associated revenue to support street resurfacing projects.	4.00	388,214	388,989
Transfer of Trench Cut Fees Adjustment to reflect the addition of non-personnel expenditures to support the Trench Cut Fees Fund.	0.00	175,000	-
Sidewalk Condition/Needs Assessment Addition of 5.00 FTE positions for the completion of the sidewalk assessment that began in Fiscal Year 2014.	5.00	105,163	-
Streets/Sidewalk Maintenance Alternative Proposal Addition of a net 14.00 FTE positions and an offsetting reduction in non-personnel expenditures to support the Streets and Sidewalk Maintenance alternative proposal.	14.00	(2,156)	-
Transfer of Associate Engineer-Civil Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.	(1.00)	(116,480)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(9.91)	(280,570)	-
Communications Department Restructure Transfer of communications-related position(s) to the Communications Department.	(4.00)	(415,837)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.	0.00	(695,279)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(5.83)	(1,113,818)	-
Parking Meter Revenue Adjustment to reflect the addition of revenue from parking meter activity.	0.00	-	1,158,000

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(181,410)
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	11.93	\$ 11,982,118	\$ 1,365,579

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 21,331,515	\$ 24,340,079	\$ 24,790,803	\$ 450,724
Fringe Benefits	14,829,442	18,239,470	18,321,767	82,297
PERSONNEL SUBTOTAL	36,160,957	42,579,549	43,112,570	533,021
NON-PERSONNEL				
Supplies	\$ 4,818,097	\$ 5,329,905	\$ 5,411,846	\$ 81,941
Contracts	26,270,679	28,158,618	34,347,565	6,188,947
Information Technology	1,364,139	970,055	1,730,189	760,134
Energy and Utilities	4,900,137	6,177,647	6,600,508	422,861
Other	111,774	117,492	118,192	700
Transfers Out	12,377,719	6,402,154	9,746,745	3,344,591
Capital Expenditures	-	539,668	1,047,977	508,309
Debt	1,518,446	1,837,381	1,978,995	141,614
NON-PERSONNEL SUBTOTAL	51,360,991	49,532,920	60,982,017	11,449,097
Total	\$ 87,521,948	\$ 92,112,469	\$ 104,094,587	\$ 11,982,118

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Charges for Services	\$ 10,685,238	\$ 11,322,284	\$ 11,858,681	\$ 536,397
Fines Forfeitures and Penalties	6,105,622	5,150,000	5,506,439	356,439
Licenses and Permits	102,196	134,261	109,740	(24,521)
Other Revenue	612,811	375,000	470,000	95,000
Rev from Money and Prop	-	57,283	-	(57,283)
Rev from Other Agencies	478,831	437,404	378,937	(58,467)
Transfers In	29,634,716	29,403,463	29,921,477	518,014
Total	\$ 47,619,414	\$ 46,879,695	\$ 48,245,274	\$ 1,365,579

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 111,001
20000024	Administrative Aide 2	3.00	4.00	4.00	42,578 - 51,334	151,673
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	105,976
20000074	Assistant Engineer-Civil	1.00	0.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	7.00	9.00	13.00	57,866 - 69,722	861,840
20000077	Assistant Engineer-Electrical	1.00	1.00	1.00	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	21.00	22.00	22.00	57,866 - 69,722	1,398,765
20000143	Associate Engineer-Civil	7.00	7.00	6.00	66,622 - 80,454	395,794
20000167	Associate Engineer-Traffic	12.00	12.00	12.00	66,622 - 80,454	931,509

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000119	Associate Management Analyst	2.00	1.00	2.00	54,059 - 65,333	119,392
20000162	Associate Planner	4.00	5.00	6.00	56,722 - 68,536	371,473
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	204,590
20000651	Biologist 3	2.00	0.00	0.00	62,005 - 75,067	-
20000236	Cement Finisher	16.00	15.42	16.00	43,451 - 52,083	809,630
20000539	Clerical Assistant 2	5.00	5.00	4.00	29,931 - 36,067	107,660
20000541	Clerical Assistant 2	0.00	0.58	0.00	29,931 - 36,067	-
20000306	Code Compliance Officer	6.75	5.75	6.75	37,232 - 44,803	290,559
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	51,334
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	160,014
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	470,455
20000105	Development Project Manager 3	0.00	0.00	1.00	76,794 - 92,851	86,463
20000408	Electrician	14.00	14.00	14.00	47,091 - 56,534	760,471
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	129,916
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	54,555
20000426	Equipment Operator 1	6.00	4.25	4.00	37,690 - 45,115	165,294
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	90,230
20000430	Equipment Operator 2	19.00	19.00	19.00	41,350 - 49,462	920,399
20000436	Equipment Operator 3	4.00	2.83	4.00	43,160 - 51,667	189,654
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	85,200
20000423	Equipment Technician 2	0.00	0.00	1.00	39,499 - 47,091	39,499
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,876
20000461	Field Representative	1.00	1.00	1.00	32,323 - 38,917	38,917
20000502	Heavy Truck Driver 1	11.00	9.25	11.00	36,234 - 43,160	449,816
20000501	Heavy Truck Driver 2	26.00	30.08	26.00	37,565 - 45,302	1,130,928
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	64,147
20000290	Information Systems Analyst 2	1.00	2.00	2.00	54,059 - 65,333	116,313
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	77,147
20000377	Information Systems Technician	1.00	0.00	0.00	42,578 - 51,334	-
20000551	Junior Engineer-Civil	0.00	2.00	1.00	50,003 - 60,549	50,002
90000551	Junior Engineer-Civil - Hourly	1.00	1.00	1.00	50,003 - 60,549	50,004
90001073	Management Intern - Hourly	2.56	2.56	4.23	24,274 - 29,203	105,090
20000658	Motor Sweeper Operator	14.00	14.00	16.00	40,498 - 48,506	697,988
20000646	Motor Sweeper Supervisor	2.00	2.00	2.00	46,571 - 55,786	99,089
20000672	Parking Enforcement Officer 1	11.00	11.00	11.00	35,630 - 42,848	461,539
20000663	Parking Enforcement Officer 2	1.00	0.00	0.00	39,104 - 47,091	-
20000670	Parking Enforcement Supervisor	0.00	1.00	1.00	43,077 - 51,750	51,750
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	124,316
20000701	Plant Process Control Electrician	2.00	2.00	2.00	51,896 - 62,296	116,851
20000743	Principal Engineering Aide	2.00	2.00	4.00	50,003 - 60,549	221,104
20000748	Principal Traffic Engineering Aide	5.00	4.00	4.00	50,003 - 60,549	121,098
20001222	Program Manager	0.00	1.00	1.00	46,966 - 172,744	-

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	91,458
20000784	Public Information Officer	1.00	1.00	0.00	43,514 - 52,707	-
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	49,521
20000776	Public Works Dispatcher	8.50	8.50	8.50	35,755 - 43,098	361,941
90000776	Public Works Dispatcher - Hourly	1.75	1.76	1.85	35,755 - 43,098	72,804
20001050	Public Works Superintendent	3.00	3.00	3.00	70,013 - 84,531	248,754
20001032	Public Works Supervisor	18.00	18.00	17.00	49,525 - 59,966	918,305
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	69,930
20000885	Senior Civil Engineer	3.00	4.00	4.00	76,794 - 92,851	354,499
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	43,514
20000900	Senior Engineering Aide	4.00	4.00	4.00	44,429 - 53,706	151,035
20000015	Senior Management Analyst	4.00	5.00	5.00	59,363 - 71,760	356,809
20000918	Senior Planner	3.00	3.00	4.00	65,354 - 79,019	297,482
20000916	Senior Public Information Officer	2.00	2.00	0.00	54,059 - 65,333	-
20000926	Senior Traffic Engineer	6.00	6.00	6.00	76,794 - 92,851	554,215
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	92,505
21000182	Storm Water Environmental Specialist	0.00	2.00	2.00	62,005 - 75,067	143,850
90000964	Student Engineer - Hourly	1.00	13.00	8.00	26,707 - 32,011	237,371
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
20001021	Supervising Public Information Officer	1.00	1.00	0.00	59,363 - 71,760	-
20001029	Traffic Signal Supervisor	2.00	2.00	2.00	61,818 - 74,797	142,812
20001031	Traffic Signal Technician 2	16.00	16.00	16.00	54,163 - 65,021	901,965
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	182,901
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	122,921
20001051	Utility Worker 1	59.00	62.92	67.00	30,534 - 36,296	2,005,618
20001053	Utility Worker 2	39.00	43.50	47.00	33,322 - 39,666	1,798,335
20000324	Wastewater Pretreatment Inspector 2	3.00	3.00	3.00	55,078 - 66,768	198,635
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	260,025
20000756	Word Processing Operator	3.00	3.00	6.00	31,491 - 37,918	207,280
	3-Wheel Motorcycle (MEA)					1,872
	Bilingual - Regular					16,016
	Exceptional Performance Pay-Unclassified					1,596
	Night Shift Pay					31,696
	Overtime Budgeted					1,050,248
	Plant/Tank Vol Cert Pay					1,664
	Reg Pay For Engineers					339,744
	Termination Pay Annual Leave					5,208
	Vacation Pay In Lieu					147,150
FTE, Salaries, and Wages Subtotal		438.56	464.40	476.33		\$ 24,790,803

Transportation & Storm Water

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 101,384	\$ 140,270	\$ 118,381	\$ (21,889)
Flexible Benefits	2,175,689	2,855,874	3,218,752	362,878
Insurance	614	-	-	-
Long-Term Disability	117,200	123,440	79,788	(43,652)
Medicare	278,873	305,632	315,554	9,922
Other Post-Employment Benefits	2,486,295	2,688,844	2,675,112	(13,732)
Retiree Medical Trust	5,709	5,142	6,724	1,582
Retirement 401 Plan	19,958	21,098	17,893	(3,205)
Retirement ADC	7,085,304	9,356,227	9,080,040	(276,187)
Retirement DROP	40,778	41,980	45,056	3,076
Retirement Offset Contribution	30,767	-	-	-
Risk Management Administration	400,304	407,986	417,626	9,640
Supplemental Pension Savings Plan	1,064,600	1,110,458	1,256,271	145,813
Unemployment Insurance	59,732	65,607	45,694	(19,913)
Unused Sick Leave	2	-	-	-
Workers' Compensation	962,234	1,116,912	1,044,876	(72,036)
Fringe Benefits Subtotal	\$ 14,829,442	\$ 18,239,470	\$ 18,321,767	\$ 82,297
Total Personnel Expenditures			\$ 43,112,570	

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Street	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)
Total	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Prop 42 Allocations	0.00	\$ (5,000,000)	\$ (5,092,280)
Adjustment to reflect a decrease of Fiscal Year 2015 expenditures and revenue due to the projected decrease of Prop 42 revenue.			
Total	0.00	\$ (5,000,000)	\$ (5,092,280)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
NON-PERSONNEL				
Contracts	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)
NON-PERSONNEL SUBTOTAL	7,995,051	17,478,416	12,478,416	(5,000,000)
Total	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416	\$ (5,000,000)

Transportation & Storm Water

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Other Local Taxes	\$ 11,968,209	\$ 19,478,416	\$ 14,386,136	\$ (5,092,280)
Rev from Money and Prop	109,962	-	-	-
Total	\$ 12,078,171	\$ 19,478,416	\$ 14,386,136	\$ (5,092,280)

Underground Surcharge Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Admin & Right-of-Way Coordination	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739	\$ 1,499,803
Total	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739	\$ 1,499,803

Department Personnel

	FY2013 Budget	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Admin & Right-of-Way Coordination	2.00	2.00	7.00	5.00
Total	2.00	2.00	7.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Surcharge Expenditures Adjustment to reflect an increase in surcharge construction expenditures based on revised franchise fee projections.	0.00	\$ 1,019,971	\$ -
Utilities Undergrounding Program Addition of 2.00 Assistant Engineer-Civils to support the citywide Utilities Undergrounding Program.	2.00	206,158	-
Transfer of Engineering Aides Transfer of 1.00 Principal Engineering Aide and 1.00 Junior Engineering Aide from the Public Works - Engineering & Capital Projects Department to the Transportation & Storm Water Department Underground Surcharge Fund.	2.00	196,918	-
Transfer of Associate Engineer-Civil Transfer of 1.00 Associate Engineer-Civil from the Transportation & Storm Water Department General Fund to the Transportation & Storm Water Department Underground Surcharge Fund.	1.00	116,480	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	17,552	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(332)	-

Transportation & Storm Water

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(56,944)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	1,500,823
Adjustment to reflect Fiscal Year 2015 revenue projections.			
Total	5.00	\$ 1,499,803	\$ 1,500,823

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
PERSONNEL				
Personnel Cost	\$ 168,676	\$ 164,822	\$ 458,173	\$ 293,351
Fringe Benefits	113,854	122,986	350,859	227,873
PERSONNEL SUBTOTAL	282,530	287,808	809,032	521,224
NON-PERSONNEL				
Supplies	\$ 6,506	\$ 19,787	\$ 6,000	\$ (13,787)
Contracts	4,541,261	5,189,485	5,443,416	253,931
Information Technology	79,304	55,820	73,372	17,552
Energy and Utilities	524	1,720	1,000	(720)
Other	33,301,974	43,087,348	43,900,087	812,739
Transfers Out	566,002	416,776	359,832	(56,944)
Capital Expenditures	-	34,192	-	(34,192)
NON-PERSONNEL SUBTOTAL	38,495,572	48,805,128	49,783,707	978,579
Total	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739	\$ 1,499,803

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014-2015 Change
Other Local Taxes	\$ 12,247,038	\$ 48,791,916	\$ 50,392,739	\$ 1,600,823
Rev from Money and Prop	267,298	300,000	200,000	(100,000)
Total	\$ 12,514,336	\$ 49,091,916	\$ 50,592,739	\$ 1,500,823

Personnel Expenditures

Job Number	Job Title / Wages	FY2013 Budget	FY2014 Budget	FY2015 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
2000070	Assistant Engineer-Civil	1.00	1.00	3.00	\$57,866 - \$69,722	\$ 185,453
20000143	Associate Engineer-Civil	1.00	1.00	2.00	66,622 - 80,454	147,076
20000556	Junior Engineering Aide	0.00	0.00	1.00	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	0.00	0.00	1.00	50,003 - 60,549	60,549
	Bilingual - Regular					1,456
	Reg Pay For Engineers					12,068
	Vacation Pay In Lieu					5,000
FTE, Salaries, and Wages Subtotal		2.00	2.00	7.00		\$ 458,173

Transportation & Storm Water

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,622	\$ 1,502	\$ 4,532	\$ 3,030
Flexible Benefits	12,045	13,690	51,625	37,935
Long-Term Disability	873	803	1,512	709
Medicare	2,613	2,178	6,571	4,393
Other Post-Employment Benefits	13,267	12,482	42,462	29,980
Retirement ADC	67,605	77,921	213,354	135,433
Retirement Offset Contribution	616	-	-	-
Risk Management Administration	2,126	1,894	6,629	4,735
Supplemental Pension Savings Plan	10,204	9,087	21,946	12,859
Unemployment Insurance	444	426	866	440
Workers' Compensation	2,439	3,003	1,362	(1,641)
Fringe Benefits Subtotal	\$ 113,854	\$ 122,986	\$ 350,859	\$ 227,873
Total Personnel Expenditures			\$ 809,032	

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,224,178	\$ -	\$ -
Continuing Appropriation - CIP	229,991	211,141	6,419,517
Continuing Appropriation - Operating	10,633,267	19,783,013	26,172,669
TOTAL BALANCE AND RESERVES	\$ 14,087,436	\$ 19,994,155	\$ 32,592,186
REVENUE			
Gas Tax - Section 2103	\$ 11,968,209	\$ 19,478,416	\$ 14,386,136
Interest Earnings	109,962	-	-
TOTAL REVENUE	\$ 12,078,171	\$ 19,478,416	\$ 14,386,136
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 26,165,607	\$ 39,472,571	\$ 46,978,322
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 2,000,000	\$ 1,907,720
TOTAL CIP EXPENSE	\$ -	\$ 2,000,000	\$ 1,907,720
OPERATING EXPENSE			
Street Resurfacing	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
TOTAL OPERATING EXPENSE	\$ 7,995,051	\$ 17,478,416	\$ 12,478,416
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ -	\$ -	\$ 5,000,000
CIP Expenditures	18,849	-	6,419,517
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 18,849	\$ -	\$ 11,419,517
TOTAL EXPENSE	\$ 8,013,900	\$ 19,478,416	\$ 25,805,653
RESERVES			
Continuing Appropriation - CIP	\$ 211,142	\$ 211,141	\$ -
Continuing Appropriation - Operating	10,633,267	19,783,013	21,172,669
TOTAL RESERVES	\$ 10,844,409	\$ 19,994,155	\$ 21,172,669
BALANCE	\$ 7,307,298	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 26,165,607	\$ 39,472,571	\$ 46,978,322

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (850,791)	\$ 8,454,762	\$ 20,163,003
Continuing Appropriations - CIP	49,344,788	46,343,407	38,882,857
TOTAL BALANCE AND RESERVES	\$ 48,493,997	\$ 54,798,169	\$ 59,045,860
REVENUE			
Electric Surcharge ¹	\$ 47,754,494	\$ 48,791,916	\$ 50,392,739
Interest Earnings	267,298	300,000	200,000
TOTAL REVENUE	\$ 48,021,792	\$ 49,091,916	\$ 50,592,739
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 96,515,789	\$ 103,890,085	\$ 109,638,599
OPERATING EXPENSE			
Personnel Expense	\$ 282,530	\$ 287,808	\$ 809,032
Non-Personnel Expense	38,495,572	48,805,128	49,783,707
TOTAL OPERATING EXPENSE	\$ 38,778,102	\$ 49,092,936	\$ 50,592,739
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,826,927	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,826,927	\$ 10,000,000	\$ 10,000,000
TOTAL EXPENSE	\$ 41,605,029	\$ 59,092,936	\$ 60,592,739
RESERVES			
Continuing Appropriation - CIP	\$ 46,349,540	\$ 36,343,407	\$ 28,882,857
TOTAL RESERVES	\$ 46,349,540	\$ 36,343,407	\$ 28,882,857
BALANCE	\$ 8,561,220	\$ 8,453,742	\$ 20,163,003
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 96,515,789	\$ 103,890,085	\$ 109,638,599

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Revenue will not match department budget pages due to the inclusion of \$35,507,456 of revenues from Undergrounding Surcharge CIP.



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Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



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Trolley Extension Reserve Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,168,044	1,179,299	1,086,200	(93,099)
Total Department Expenditures	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)
Total Department Revenue	\$ 482,058	\$ 1,171,284	\$ 1,071,728	\$ (99,556)

Trolley Extension Reserve Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Trolley Extension Reserve Fund	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)
Total	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (93,099)	\$ -
Revised Revenue Adjustment to reflect Fiscal Year 2015 revenue projections.	0.00	-	(99,556)
Total	0.00	\$ (93,099)	\$ (99,556)

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 14,670	\$ 27,000	\$ 27,000	\$ -
Transfers Out	1,153,374	1,152,299	1,059,200	(93,099)
NON-PERSONNEL SUBTOTAL	1,168,044	1,179,299	1,086,200	(93,099)
Total	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200	\$ (93,099)

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Rev from Money and Prop	\$ 3,342	\$ -	\$ -	\$ -
Transfers In	478,716	1,171,284	1,071,728	(99,556)
Total	\$ 482,058	\$ 1,171,284	\$ 1,071,728	\$ (99,556)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 716,106	\$ 19,326	\$ 24,482
TOTAL BALANCE AND RESERVES	\$ 716,106	\$ 19,326	\$ 24,482
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 482,058	\$ 1,171,284	\$ 1,071,728
TOTAL REVENUE	\$ 482,058	\$ 1,171,284	\$ 1,071,728
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,198,164	\$ 1,190,610	\$ 1,096,210
OPERATING EXPENSE			
Administration	\$ 14,437	\$ 16,000	\$ 16,000
Annual Audit	–	6,500	6,500
Old Town Debt Service	1,153,374	1,152,299	1,059,200
Trustee Fees	233	4,500	4,500
TOTAL OPERATING EXPENSE	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
TOTAL EXPENSE	\$ 1,168,044	\$ 1,179,299	\$ 1,086,200
BALANCE	\$ 30,120	\$ 11,311	\$ 10,010
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,198,164	\$ 1,190,610	\$ 1,096,210

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (two cents \$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.



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Zoological Exhibits Maintenance Fund

Department Summary

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	10,223,743	10,030,000	10,746,000	716,000
Total Department Expenditures	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000	\$ 716,000
Total Department Revenue	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000	\$ 716,000

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Zoological Exhibits Maintenance Fund	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000	\$ 716,000
Total	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000	\$ 716,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits Adjustment to reflect an increase in projected revenue and expenditures.	0.00	\$ 716,000	\$ 716,000
Total	0.00	\$ 716,000	\$ 716,000

Expenditures by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
NON-PERSONNEL				
Contracts	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000	\$ 716,000
NON-PERSONNEL SUBTOTAL	10,223,743	10,030,000	10,746,000	716,000
Total	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000	\$ 716,000

Revenues by Category

	FY2013 Actual	FY2014 Budget	FY2015 Adopted	FY2014–2015 Change
Property Tax Revenue	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000	\$ 716,000
Total	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000	\$ 716,000

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2013 Actual	FY2014 [*] Budget	FY2015 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 371,565	\$ 408,518	\$ 566,012
TOTAL BALANCE AND RESERVES	\$ 371,565	\$ 408,518	\$ 566,012
REVENUE			
Property Tax	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000
TOTAL REVENUE	\$ 10,310,086	\$ 10,030,000	\$ 10,746,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,681,651	\$ 10,438,518	\$ 11,312,012
OPERATING EXPENSE			
Non-Personnel Expense	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000
TOTAL OPERATING EXPENSE	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000
TOTAL EXPENSE	\$ 10,223,743	\$ 10,030,000	\$ 10,746,000
BALANCE	\$ 457,908	\$ 408,518	\$ 566,012
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,681,651	\$ 10,438,518	\$ 11,312,012

^{*} At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



CITY OF SAN DIEGO

ADOPTED BUDGET



Sherri Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Ed Harris
Councilmember
District 2

Scott Sherman
Councilmember
District 7



Kevin L. Faulconer
Mayor

Todd Gloria
Council President
District 3

Scott Chadwick
Chief Operating Officer



Jan Goldsmith
City Attorney



Myrtle Cole
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9



2015

FISCAL YEAR

VOLUME 3 Capital Improvements Program



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2013

Executive Director

Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2014

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 11, 2014



Pauline Marx

Pauline Marx
Pauline Marx
CSMFO President

Ken Brown

Ken Brown
Ken Brown, Chair
Professional Standards and
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present you with a balanced **Fiscal Year 2015 Adopted Budget**. This budget plan is the culmination of the hard work, dedication and collaboration of elected officials, City departments, San Diego residents and community partners. Demonstrating the City's commitment to financial sustainability and prudent financial management practices, this adopted budget puts neighborhoods first by prioritizing infrastructure investments, critical public safety needs, increasing funding for neighborhood services, support for the homeless, and enhanced transparency and open data initiatives.

Additional funding for programs that are important to San Diegans was possible thanks to the City's conservative fiscal policies and long-term financial planning practices. The City has made great progress in addressing the unsustainable pension and retiree health care costs and strengthening its reserve policies. Our economy has continued to grow at a modest pace in all major revenue categories. This projected economic growth is included in the Fiscal Year 2015 Adopted General Fund Budget.

In addition, all City departments have been asked to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

The total Fiscal Year 2015 Adopted Budget is \$3.0 billion. This includes \$1.20 billion for General Fund operations and \$1.49 billion for operations of the City's Enterprise Funds and all other funds. In addition, \$310 million is budgeted for capital improvement projects across the City.

Investing in Infrastructure

Road and infrastructure repair are a top priority in this adopted budget. More than 50% of major revenue growth is directed toward funding for streets and neighborhood repairs throughout San Diego's communities. These repairs and capital improvement projects are detailed in the pages that follow. They include street and sidewalk repairs and replacements, parks infrastructure, streetlights, fire stations, storm drain maintenance and facilities maintenance.

Investing in infrastructure is central to improving the quality of life for all San Diegans as well as addressing the backlog of the City's deferred maintenance repairs and improvements. To ensure more effective allocation of tax dollars and prioritization of capital improvement projects, the adopted budget provides funding for condition/needs assessments of City facilities, streets and park assets.



Mayor's Budget Message

The adopted budget includes the City's planned capital bond program to assist in the long-term financing of infrastructure projects. It increases the cash contribution from the General Fund toward infrastructure improvements. In January 2014, the City Council approved the issuance of \$120.0 million in lease revenue bonds to fund capital improvement projects. This issuance is delayed due to litigation; however, this is not expected to adversely impact the capital improvement projects for Fiscal Year 2015.

Public Safety

Every San Diegan deserves to feel safe in his or her neighborhood. That starts with allocating more resources to police, fire and lifeguard services.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department is an essential focus of the Fiscal Year 2015 Adopted Budget. This budget increases funding to retain sworn officers and adds sworn and civilian positions. The increase to sworn police positions exceeds the recommendations in the Police Department Five-Year Plan for Fiscal Year 2015. Increases for additional police academy attendees, body cameras, police retention initiatives and safety equipment are included in the adopted budget.

Safe communities require well-staffed and equipped firefighters and emergency first responders. This budget includes increased funding for two additional fire academies to address expected retirements in Fiscal Year 2015. It incorporates staffing and operational needs for a temporary fire station in Skyline, and allocates monies to the Fast Response Program as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are a significant attraction to residents and visitors each year. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. Consistent with top priorities from the recent Lifeguard Division Five-Year Needs Assessment report, this budget provides additional lifeguard positions and facility improvements for the Boating and Safety Unit.

Revitalizing Communities

Residents across San Diego deserve equal access to livable, walkable, and economically thriving communities. Libraries, park and recreation facilities, after-school programs and effective community planning are key to creating healthy and vibrant neighborhoods.

The Fiscal Year 2015 Adopted Budget includes funding increases to expand library hours, support after-school programs at libraries, partner with the San Diego Workforce Partnership's "Connect2Careers" program serving local youth, and staffing and operational support for several new recreation facilities expected to become fully operational during the fiscal year.

In addition to these services, this budget includes increases in staff to allow for more community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and create flourishing neighborhoods with better transportation options and improved access to services.

Mayor's Budget Message

This budget also reflects a commitment to providing homeless services – with a renewed focus on permanent solutions to ending homelessness. In total, \$2.05 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Open Government

Increasing transparency using technology is a priority of the Fiscal Year 2015 Adopted Budget. The public should be able to use online resources to easily search and track City projects, public contracts, budgets, capital assets and long-term planning and financial information. Increased funding has been included to create an Open Data Officer position that will oversee the implementation of an open data policy and engage with the public to create improved access to City data and information. This budget also provides increased funding to support the continued storage and retention of City emails.

Sensible Financial Management

The City's fiscal health is the result of strong financial management policies, well-established long-term financial planning, and a willingness to address pension and retiree health care costs head on. Fitch Ratings has cited the City's conservative fiscal management, pension and retiree health care reform, financial reporting practices, solid financial operations, significant expenditure controls, and a commitment to general fund balance and reserves preservation as key drivers to the City's favorable credit ratings. Such credit ratings should equate to a lower cost of financing infrastructure and lower costs to residents. In February 2014, the City Council unanimously approved an increase to the General Fund Reserve levels from 8% to 14%. This commitment to fiscal stability and good fiscal management continues to support a healthy financial future. The Fiscal Year 2015 Adopted Budget protects these enhanced General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements entered into in Fiscal Year 2014 with the six recognized employee organizations, the Fiscal Year 2015 Adopted Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty in the cost of labor, which is important for future budgets and resource allocation. The adopted budget also includes efficiency savings and cost reductions accrued from previous managed competitions.

Conclusion

The Fiscal Year 2015 Adopted Budget prioritizes services and programs that will help us create "One San Diego" where all neighborhoods can thrive, more San Diegans have access to economic opportunity, and City government is open and transparent. This budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and open data initiatives, and maintains the recently enhanced General Fund reserve levels.

Mayor's Budget Message

I want to thank the City Council for its dedication and collaboration during the budget adoption process. I also want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget. Finally, I thank the people of our great city for their partnership in creating a better San Diego.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



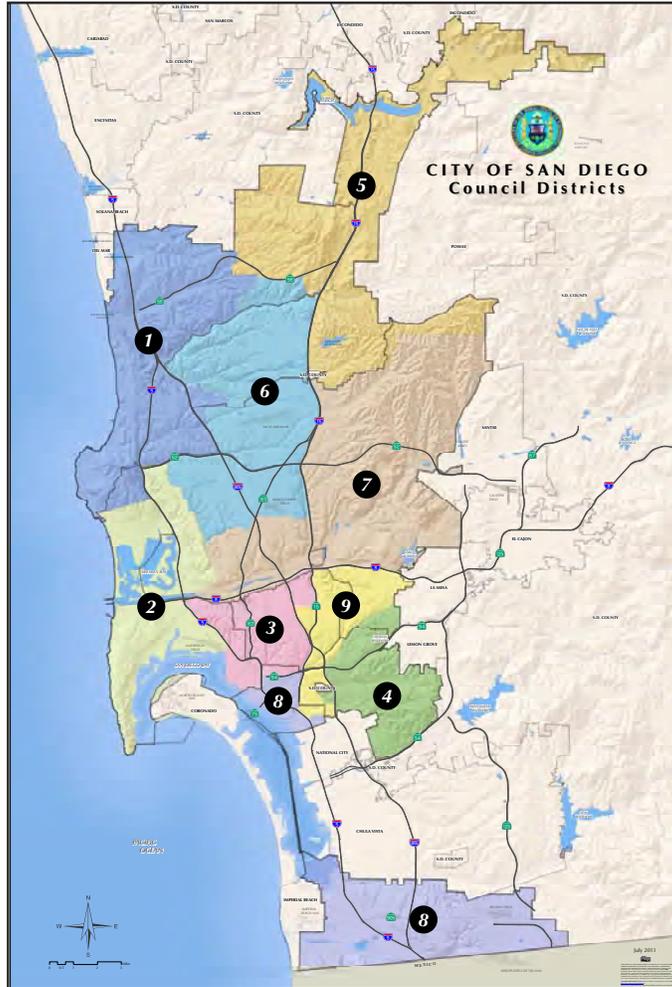
Sherri Lightner
Council President
Pro Tem
District 1



Ed Harris
Councilmember
District 2



Todd Gloria
Council President
District 3



Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Councilmember
District 9



Scott Chadwick
Chief Operating Officer



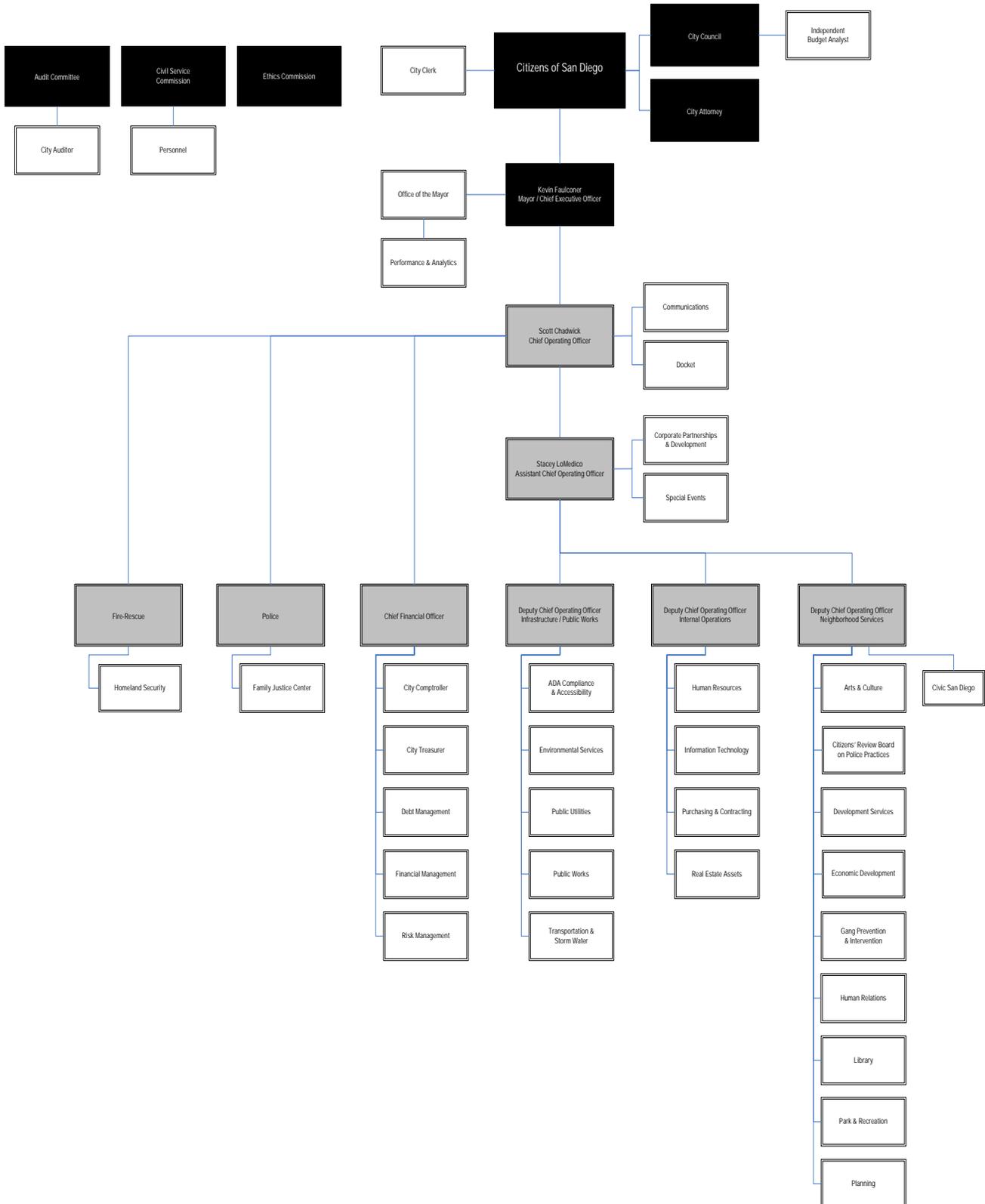
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

City of San Diego Organization (All City Functions)



Vision Statement

SAN DIEGO

"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

ONE CITY

we work as a team across all boundaries to achieve more

OPENNESS

we are honest and open as we do our work

Capital Improvements Program

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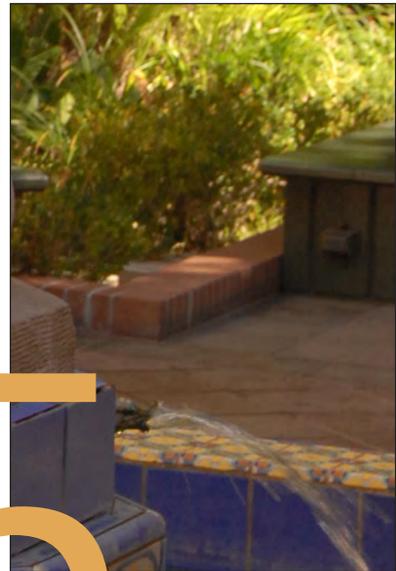
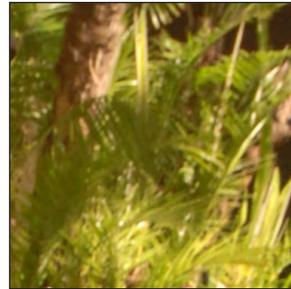


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CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

Capital Improvements Program Summary



Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 447 standalone and annual allocation type projects managed by 12 asset-owning departments. In order to further advance the goal of transparency, a CIP webpage (<http://www.sandiego.gov/cip/>) was developed by the Public Works - Engineering & Capital Projects Department which provides capital project information that is readily available to the public.

The **Fiscal Year 2015 Adopted Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69]. In addition to existing procedures, the **Public Input Process** (page 29) for CIP budget development has been incorporated. Through public outreach efforts, the City received 331 project recommendations from the Community Planning Groups via the Community Planning Committee.

A **Fiscal Year 2014 Budget Update** (page 45) details changes made to the CIP since the Fiscal Year 2014 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 49), **Project Types** (page 63), **Funding Sources** (page 67), and a **Glossary** (page 639) of terms have been included. The **Community Planning** section (page 73) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 77) details how the project pages are organized. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 645) will help guide the user to specific projects within the budget document.



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Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

The Fiscal Year 2015 Adopted Capital Improvements Program (CIP) Budget is \$310.0 million. This Adopted budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.27 billion multi-year CIP. The Adopted allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds. The Fiscal Year 2015 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees, and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Fiscal Year 2015 Adopted CIP Budget can be found later in this section, beginning on page 7.

Table 1: Fiscal Year 2015 Adopted CIP Budget

Funding Source	FY2015 Adopted Budget	Percent of Total CIP Budget
Bus Stop Capital Improvement Fund	\$ 100,000	0.03%
Developer Funding	480,400	0.15%
Development Impact Fees	17,671,925	5.70%
Facilities Benefit Assessments	25,891,197	8.35%
Fleet Services Internal Service Fund	1,654,028	0.53%
General Fund	10,116,668	3.26%
Golf Course Enterprise Fund	5,225,000	1.69%
Library System Improvement Fund	192,767	0.06%
Maintenance Assessment Districts	1,070,404	0.35%
Mission Bay Improvements Fund	3,249,951	1.05%
Park Service District Funds	727,664	0.23%
Proposition 42 Replacement - Transportation Relief Fund	1,907,720	0.62%
QUALCOMM Stadium Fund	750,000	0.24%
Recycling Fund	1,200,000	0.39%
Regional Transportation Congestion Improvement Program	3,549,927	1.15%
Sewer Funds	114,048,208	36.79%
Sunset Cliffs Natural Park Fund	456,000	0.15%
TransNet Funds	19,529,330	6.30%
Trench Cut/Excavation Fee Fund	2,000,000	0.65%
Water Fund	100,151,601	32.31%
Grand Total	\$ 309,972,790	

An additional \$275.9 million of funding is anticipated to be received during Fiscal Year 2015. This anticipated funding is not included in the Adopted budget amount of \$310.0 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and facilities benefit assessments, as well as future bond proceeds from the deferred capital financing for \$120.0 million previously authorized by the City

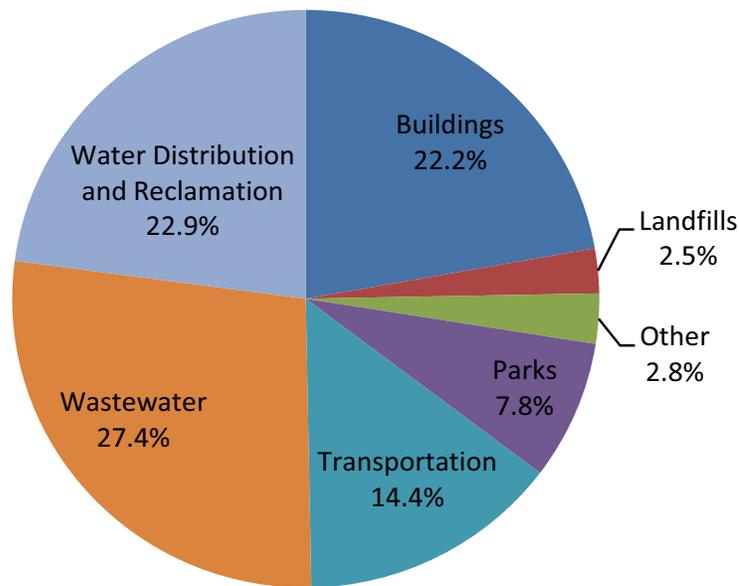
Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Council. A lawsuit currently exists against the proposed financing and bonds will be issued upon successful resolution of the litigation.

The Fiscal Year 2015 Adopted CIP Budget of \$310.0 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 80.5 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2015 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2015 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$211.4 million, or 68.2 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$47.0 million, or 15.2 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 85.

Table 2: Multi-Year CIP

Department	Prior Year	FY2015 Adopted	Future Years	Total
Airports	\$ 17,881,299	-	\$ 12,000,000	\$ 29,881,299
Environmental Services	88,062,346	7,716,922	2,075,000	97,854,268
Fire-Rescue	51,862,886	8,725,000	116,496,509	177,084,395
Library	208,379,549	1,591,767	97,826,335	307,797,651
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	177,668,978	30,443,870	320,185,499	528,298,347
Police	8,647,258	-	11,413,261	20,060,519
Public Utilities	997,026,043	211,420,915	1,077,031,293	2,285,478,251
Public Works - General Services	60,445,464	2,344,339	142,302,981	205,092,784
QUALCOMM Stadium	1,896,689	750,000	3,750,000	6,396,689
Special Promotional Programs	3,232,728	-	514,050,000	517,282,728
Transportation & Storm Water	729,854,053	46,979,977	1,320,797,229	2,097,631,259
Grand Total	\$ 2,345,957,292	\$ 309,972,790	\$ 3,617,928,107	\$ 6,273,858,189

The Fiscal Year 2015 Adopted CIP Budget will add \$310.0 million to the City's \$6.27 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$2.35 billion towards projects that are continuing from previous fiscal years. An estimated \$3.62 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

The Fiscal Year 2015 Adopted CIP Budget development process took into consideration community input from public outreach efforts conducted by the Public Works Department. The City worked with the Community Planning Committee (CPC) to create a process for which the public could have an opportunity to recommend projects for the Fiscal Year 2015 Adopted CIP Budget. With 42 different Community Planning Groups it was important to the CPC and each community that the project requests be made at the community level to reflect the unique needs of each community throughout the City. The City's Public Works Department then distributed the public's requests to each of the asset-owning departments for consideration in development of the Fiscal Year 2015 Adopted CIP Budget. As a result of this new effort, the City received input from 35 of the Community Planning Groups which included requests for 331 new projects with approximately 116 of these continuing to remain on the list from last year.

Funding Sources for the Fiscal Year 2015 Adopted CIP Budget

The Fiscal Year 2015 Adopted CIP Budget of \$310.0 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2015 and describes each funding

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 67. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2015 Adopted CIP Budget includes funding for 123 projects, 15 of which are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2015. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2015 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2015 Adopted Budget amount. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 49 for more information on the scoring process.

Bus Stop Improvement Fund

The City receives revenue for advertisements on bus benches and bus shelters. This funding is restricted to making capital improvements to roadways adjacent to bus stops. Fiscal Year 2015 revenues in this fund are budgeted for installing concrete bus pads. The Adopted CIP Budget for Fiscal Year 2015 is \$100,000, as shown in **Table 3**.

Table 3: Bus Stop Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Bus Stop Improvements / AID00007	507	Continuing	Annual	Annual \$	100,000
Total				\$	100,000

Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2015, \$480,400 of developer funding has been added to the CIP projects in Fiscal Year 2015, as shown in **Table 4**.

Table 4: Developer Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Canyonside Community Park Improvements / S12004	203	Continuing	22	Low \$	300,000
Median Installation / AIG00001	560	Continuing	Annual	Annual	50,000
Rancho Penasquitos Skate Park / S12002	289	Continuing	65	High	30,400
Rancho Penasquitos Towne Centre Park Imp / S12003	290	Continuing	14	Low	100,000
Total				\$	480,400

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Development Impact Fees

Development impact fees (DIFs) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$17.7 million in DIF funding has been added to CIP projects in Fiscal Year 2015. A summary of these amounts by community is provided in **Table 5**.

Table 5: Development Impact Fees by Community

Community	FY2015 Adopted Budget
Barrio Logan	\$ 1,900,000
College Area	350,000
Kearny Mesa	125,000
La Jolla	125,000
Mid-City	2,090,634
Mira Mesa	2,200
Mission Valley	5,600,000
Navajo	2,500,000
North City	342,000
North Park	400,000
Rancho Bernardo	233,091
San Ysidro	200,000
Serra Mesa	200,000
Southeast San Diego	1,950,000
Tierrasanta	310,000
Torrey Pines	275,000
University City South	69,000
Uptown	1,000,000
Total	\$ 17,671,925

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 26 projects have received DIF funding in Fiscal Year 2015 as shown in **Table 6**. The Americans with Disabilities Improvements, Traffic Signals - Citywide, and Traffic Signals Modifications annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Table 6: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
ADA Improvements & Expansion of Paradise Senior Ce / S15002	191	New	62	Medium \$	500,000
Americans with Disabilities Improvements / ABE00001	455	Continuing	Annual	Annual	1,416,000
Chicano Park ADA Upgrades / S13003	210	Continuing	57	Medium	250,000

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Table 6: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
City Facilities Improvements / ABT00001	458	Continuing	Annual	Annual	233,091
Coast Blvd Walkway Improvements / S15001	214	New	42	Medium	75,000
Crest Canyon Neighborhood Park / S15005	218	New	8	Low	275,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	529	Continuing	53	Medium	342,000
Fire Station No. 07 - Barrio Logan / S15013	126	New	85	High	850,000
Fire-Rescue Air Operations Facility / S15012	139	New	78	Medium	125,000
La Jolla Cove Lifeguard Station / S00792	141	Continuing	93	High	50,000
Mid City Skate Park / S15003	254	New	10	Low	250,000
Mission Hills-Hillcrest Library / S13022	160	Continuing	62	Low	839,000
Mountain View NP Area Upgrades / S11019	268	Continuing	83	High	400,000
New Walkways / AIK00001	572	Continuing	Annual	Annual	250,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	288	New	77	High	1,271,000
SR 163/Friars Road / S00851	595	Continuing	61	High	5,600,000
Salk Neighborhood Park & Joint Use Devel / S14007	296	Continuing	19	Low	2,200
San Carlos Branch Library / S00800	167	Continuing	N/A	N/A	250,000
Tierrasanta Library Expansion / S15011	172	New	60	Low	310,000
Traffic Calming / AIL00001	620	Continuing	Annual	Annual	304,000
Traffic Signals - Citywide / AIL00004	621	Continuing	Annual	Annual	825,000
Traffic Signals Modification / AIL00005	622	Continuing	Annual	Annual	540,000
Tubman Charter School JU Improvements / S13000	321	Continuing	31	Low	350,000
Valencia Park Acquisition & Development / S11103	323	Continuing	N/A	N/A	734,000
West Maple Canyon MP / S00760	332	Continuing	52	Medium	100,000
Wightman Street Neighborhood Park / S00767	333	Continuing	49	Medium	1,530,634
Total					\$ 17,671,925

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees will be paid on the actual development when permits are issued. A total of \$25.9 million has been added to the Fiscal Year 2015 Adopted Budget as shown in **Table 7**.

Table 7: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Canyon Hills Resource Park Improvements / S15006	202	New	45	Medium	\$ 1,718,570
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	512	Warranty	N/A	N/A	305,000
Carmel Valley Neighborhood Park #8 / S00642	207	Continuing	55	Medium	1,670,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	515	Continuing	N/A	N/A	2,685,000
Del Mar Heights Road-4/6 Lanes / S00903	524	Warranty	N/A	N/A	42,000
Fairbrook Neighborhood Park Development / S01083	235	Continuing	N/A	N/A	307,424
Fire Station No. 48 - Black Mountain Ranch / S15015	134	New	71	Low	2,700,000

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Table 7: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Fire Station No. 50 - North University City / S13021	136	Continuing	74	Low	5,000,000
Gonzales Canyon Neighborhood Park / S00994	238	Continuing	73	High	1,295,000
Salk Neighborhood Park & Joint Use Devel / S14007	296	Continuing	19	Low	2,080,509
State Route 56 Freeway Expansion / RD14000	609	Continuing	N/A	N/A	3,000,000
Wagenheim Joint Use Facility / S15007	326	New	59	Medium	5,087,168
Total					\$ 25,891,197

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund is utilized by the Public Works - General Services Department to provide all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Internal Service Fund is funded by other City departments on a cost-reimbursement basis. A total of \$1.7 million has been added to the Fiscal Year 2015 Adopted Budget as shown in **Table 8**.

Table 8: Fleet Services Internal Service Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
South Chollas Landfill Improvements / S00684	110	Continuing	85	Medium	\$ 1,654,028
Total					\$ 1,654,028

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2015 is \$10.1 million as shown in **Table 9**.

Table 9: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
City Facilities Improvements / ABT00001	458	Continuing	Annual	Annual	\$ 365,668
Drainage Projects / ACA00001	527	Continuing	Annual	Annual	2,850,000
Installation of City Owned Street Lights / AIH00001	546	Continuing	Annual	Annual	1,400,000
New Walkways / AIK00001	572	Continuing	Annual	Annual	400,000
Sidewalk Repair and Reconstruction / AIK00003	604	Continuing	Annual	Annual	800,000
Silver Wing NP Sports Field/Lighting / S11051	299	Continuing	74	High	600,000
South Chollas Landfill Improvements / S00684	110	Continuing	85	Medium	2,134,000
Tierrasanta CP Sports Field Lighting / S11011	311	Continuing	91	High	47,000
Trail for All People / S13001	320	Continuing	54	Medium	100,000
Watershed CIP / ACC00001	631	Continuing	Annual	Annual	450,000
Wightman Street Neighborhood Park / S00767	333	Continuing	49	Medium	970,000
Total					\$ 10,116,668

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Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for the Mission Bay Golf Course received additional funding in Fiscal Year 2015, for a total Golf Course Enterprise Funds allocation of \$5.2 million as shown in **Table 10**.

Table 10: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Mission Bay GC Renovation/Reconstruction / S11010	258	Continuing	54	Medium	\$ 2,500,000
Mission Bay Golf Course / AEA00003	259	Continuing	Annual	Annual	125,000
Torrey Pines N. Golf Course-Improvements / S14019	319	Continuing	34	Medium	2,600,000
Total					\$ 5,225,000

Library System Improvement Fund

On July 30, 2002, the City Council authorized 24 specific capital improvement projects related to the construction and improvement of library facilities throughout San Diego. The Library System Improvements fund was established with multi-year bond proceeds including lease bonds, certain transient occupancy tax (TOT) revenues, and receipts received under the Master Settlement Agreement with the tobacco industry. For Fiscal Year 2015, a total of \$192,767 has been allocated to one project as shown in **Table 11**.

Table 11: Library System Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Mission Hills-Hillcrest Library / S13022	160	Continuing	62	Low	\$ 192,767
Total					\$ 192,767

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 12** are the \$1.1 million of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2015 Adopted CIP Budget.

Table 12: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Carmel Valley Landscaping & Irrigation / L14000	206	Continuing	42	Medium	\$ 250,000
Del Mar Terrace Street Improvements / L14003	229	Continuing	34	Low	560,404
El Cajon Blvd Streetscape Improvements / S00826	231	Continuing	46	Medium	30,000
Switzer Canyon Bridge Enhancement Prog / S10054	304	Continuing	38	Low	5,000
Talmadge Decorative SL Restoration / S00978	305	Continuing	36	Low	75,000
Torrey Highlands Community ID & Enhance / S11009	312	Continuing	32	Low	150,000
Total					\$ 1,070,404

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Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Adopted budget of \$3.2 million is based on current projections of the revenue to be received by the end of Fiscal Year 2014. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2015, \$3.2 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 13**, to support the dredging of Mission Bay.

Table 13: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
City Facilities Improvements / ABT00001	458	Continuing	Annual	Annual \$	306,568
Mission Bay Improvements / AGF00004	260	Continuing	Annual	Annual	2,943,383
Total				\$	3,249,951

Park Service District Funds

Park Service District Funds were established to support park facilities. The funds must be used for capital improvements within the district in which the funds were collected. These funds are no longer earning revenue and have been replaced with development impact fees and facilities benefit assessments, which include a park component in the fees. In an effort to allocate remaining funds, \$727,664 of Park Service District funds have been added to the Adopted CIP Budget for Fiscal Year 2015 as shown in **Table 14**.

Table 14: Park Service District Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
City Facilities Improvements / ABT00001	458	Continuing	Annual	Annual \$	23,012
Fairbrook Neighborhood Park Development / S01083	235	Continuing	N/A	N/A	704,652
Total				\$	727,664

Proposition 42 Replacement - Transportation Relief Fund

The State of California imposes taxes on the sale of fuel. Effective July 1, 2010, the State repealed the sales tax on fuel, effectively eliminating Proposition 42, and replaced it with an excise tax (Highway Users Tax - Section 2103). Funds from the new excise tax are restricted by Article XIX of the California State Constitution and Streets and Highways Code Section 2101 to the research, planning, construction, improvement, maintenance, or operation of the public right-of-way and related facilities. In Fiscal Year 2015, the Highway Users Tax - Section 2103 rate per gallon is \$0.215. The City allocates the majority of these revenues for slurry seal; however, in Fiscal Year 2015, \$1.9 million is budgeted for the resurfacing of City Streets. The fuel excise tax collected under Highway Users Tax Sections 2104-2108 of \$0.18 per gallon of unleaded fuel and \$0.13 per gallon of diesel fuel is budgeted within the City's Gas Tax Fund. For Fiscal Year 2015, \$1.9 million has been allocated to one annual allocation, as shown in **Table 15**.

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Table 15: Proposition 42 Replacement - Transportation Relief Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Resurfacing of City Streets / AID00005	589	Continuing	Annual	Annual \$	1,907,720
Total				\$	1,907,720

QUALCOMM Stadium Fund

The Qualcomm Stadium Fund receives revenue from a variety of hosted events at Qualcomm Stadium. As the Stadium ages, regular upgrades and renovations are required for various components of the facility. The annual allocation for capital improvements provides for those needed improvements. For Fiscal Year 2015, \$750,000 has been allocated to one annual allocation, as shown in **Table 16**.

Table 16: QUALCOMM Stadium Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
QUALCOMM Stadium / ABG00001	469	Continuing	Annual	Annual \$	750,000
Total				\$	750,000

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling. For Fiscal Year 2015, a total of \$1.2 million has been allocated to one project as shown in **Table 17**.

Table 17: Recycling Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
CNG Fueling Station for Refuse & Recycling / S15000	102	New	40	Low \$	1,200,000
Total				\$	1,200,000

Regional Transportation Congestion Improvement Program Fund

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees are to be spent only on improvement to the Retinal Arterial System (RAS) to mitigate development impact. For Fiscal Year 2015, \$3.5 million has been added to the CIP budget, as shown in **Table 18**.

Table 18: Regional Transportation Congestion Improvement Program Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
SR 163/Friars Road / S00851	595	Continuing	61	High \$	3,549,927
Total				\$	3,549,927

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of \$114.0 million in Sewer Funds is added to

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the CIP budget for Fiscal Year 2015, as shown in **Table 19**. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 19: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
EAM ERP Implementation / S14000	377	Continuing	85	High \$	3,282,000
EMTS Boat Dock and Steam Line Relocation / S00319	378	Continuing	81	Medium	286,398
MBC Dewatering Centrifuges Replacement / S00339	393	Continuing	83	Medium	3,913,900
MBC Odor Control Facility Upgrades / S00323	394	Continuing	83	Medium	1,681,507
MOC Complex Solar Project / S14022	395	New	90	High	1,250,000
Metro Treatment Plants / ABO00001	397	Continuing	Annual	Annual	4,000,000
Metropolitan System Pump Stations / ABP00002	398	Continuing	Annual	Annual	1,000,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	399	Continuing	Annual	Annual	2,000,000
Montezuma Trunk Sewer / S00332	403	Warranty	90	Medium	100,000
Municipal Fac Control Systems Upgrade / L10001	406	Warranty	72	Low	1,810,000
NCWRP Sludge Pump Station Upgrade / S00309	407	Continuing	82	Medium	100,000
PS 84 Upgrade & PS 62 Abandon / S00308	413	Continuing	86	High	1,000,000
PS2 Power Reliability & Surge Protection / S00312	415	Continuing	90	High	3,000,000
Pipeline Rehabilitation / AJA00002	417	Continuing	Annual	Annual	22,500,000
Point Loma Grit Processing Improvements / S00315	418	Continuing	N/A	N/A	312,044
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	420	Continuing	Annual	Annual	3,000,000
Pump Station Restorations / ABP00001	421	Continuing	Annual	Annual	1,750,000
SBWR Plant Demineralization / S00310	427	Continuing	77	Medium	2,694,562
Sewer Main Replacements / AJA00001	431	Continuing	Annual	Annual	55,367,797
Unscheduled Projects / AJA00003	437	Continuing	Annual	Annual	5,000,000
Total					\$ 114,048,208

Sunset Cliffs Natural Park Fund

Sunset Cliffs Natural Park Fund receives revenue from rent. These funds may only be spent for the benefit of Sunset Cliffs Natural Park. For Fiscal Year 2015, \$456,000 has been allocated to one project as shown in **Table 20**.

Table 20: Sunset Cliffs Natural Park Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Sunset Cliffs Park Drainage Improvements / L14005	303	New	66	High \$	456,000
Total					\$ 456,000

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as

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roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2015 Adopted CIP Budget of \$19.5 million, as shown in **Table 21**, adds funding to 18 continuing projects, which includes 11 annual allocations.

Table 21: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Bridge Rehabilitation / AIE00001	506	Continuing	Annual	Annual	\$ 500,000
El Camino Real/SR 56 Bike Path Connector / S00981	530	Continuing	32	Low	83,700
Install T/S Interconnect Systems / AIL00002	545	Continuing	Annual	Annual	100,000
Installation of City Owned Street Lights / AIH00001	546	Continuing	Annual	Annual	100,000
La Jolla Mesa Drive Sidewalk / S00928	553	Continuing	33	Low	500,000
Linda Vista/Genesee Intersection Improve / S00907	557	Continuing	52	Medium	565,000
Median Installation / AIG00001	560	Continuing	Annual	Annual	100,000
Minor Bike Facilities / AIA00001	562	Continuing	Annual	Annual	750,000
New Walkways / AIK00001	572	Continuing	Annual	Annual	1,064,515
Old Otay Mesa Road-Westerly / S00870	576	Continuing	66	High	2,174,775
Resurfacing of City Streets / AID00005	589	Continuing	Annual	Annual	7,825,225
School Traffic Safety Improvements / AIK00002	601	Continuing	Annual	Annual	200,000
Streamview Drive Improvements / S00864	611	Continuing	53	Medium	1,550,000
Traffic Calming / AIL00001	620	Continuing	Annual	Annual	1,000,000
Traffic Signals - Citywide / AIL00004	621	Continuing	Annual	Annual	550,000
Traffic Signals Modification / AIL00005	622	Continuing	Annual	Annual	715,801
University Avenue Mobility / S00915	625	Continuing	53	Medium	750,314
W Mission Bay Dr Bridge Over SD River / S00871	630	Continuing	70	High	1,000,000
Total					\$ 19,529,330

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2015, \$2.0 million has been allocated to one annual allocation as shown in **Table 22**.

Table 22: Trench Cut/Excavation Fee Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
Resurfacing of City Streets / AID00005	589	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state

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revolving fund loans, and grants. The Fiscal Year 2015 Adopted CIP Budget of \$100.2 million from the Water Fund, as shown in **Table 23**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 23: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2015 Adopted
30th Street Pipeline Replacement / S12010	361	Continuing	93	Medium	\$ 2,000,000
69th & Mohawk Pump Station / S12011	362	Continuing	96	High	3,585,500
Barrett Flume Cover / S10013	367	Continuing	83	Medium	500,000
Bayview Reservoir Solar Project / S14021	368	New	90	High	2,000,000
Catalina 12inch Cast Iron Mains / S12008	369	Continuing	98	High	3,000,000
Cielo & Woodman Pump Station / S12012	371	Continuing	90	High	500,000
EAM ERP Implementation / S14000	377	Continuing	85	High	2,188,000
El Monte Pipeline No 2 / S10008	381	Continuing	96	High	400,000
Freeway Relocation / AKB00002	382	Continuing	Annual	Annual	1,745,273
Groundwater Asset Development Program / ABM00001	383	Continuing	Annual	Annual	500,000
La Jolla Scenic Drive 16inch Main / S12009	386	Continuing	82	Low	500,000
Large Diameter Water Transmission PPL / AKA00003	387	Continuing	Annual	Annual	4,002,532
Lower Otay Outlet Tower / S12018	390	Continuing	90	High	250,000
Lower Otay Reservoir Emer Outlet Improve / S00044	391	Continuing	75	Medium	300,000
MOC Complex Solar Project / S14022	395	New	90	High	450,000
Miramar Clearwell Improvements / S11024	400	Continuing	100	High	400,000
Montezuma/Mid-City Pipeline Phase II / S11026	404	Continuing	98	High	2,000,000
Otay 1st/2nd PPL Abandon E of Highland / S11027	409	Continuing	77	Low	5,258,471
Otay 1st/2nd PPL West of Highland Avenue / S12016	410	Continuing	91	Medium	925,000
Otay WTP Upgrade & Expansion / S00030	412	Warranty	N/A	N/A	50,000
Recycled Water Tank Modifications / S12014	426	Continuing	90	Medium	200,000
Seismic Upgrades / AKB00004	429	Continuing	Annual	Annual	400,000
South Chollas Landfill Improvements / S00684	110	Continuing	85	Medium	2,728,894
Standpipe and Reservoir Rehabilitations / ABL00001	434	Continuing	Annual	Annual	6,637,485
Tierrasanta (Via Dominique) Pump Station / S12040	435	Continuing	96	High	2,193,264
University Ave Pipeline Replacement / S11021	436	Continuing	93	Medium	2,500,000
Upas St Pipeline Replacement / S11022	438	Continuing	93	Medium	5,000,000
Water & Sewer Group Job 816 (W) / S13015	439	Continuing	90	Medium	2,000,000
Water Main Replacements / AKB00003	444	Continuing	Annual	Annual	41,172,755
Water Pump Station Restoration / ABJ00001	445	Continuing	Annual	Annual	4,660,427
Water Treatment Plants / ABI00001	446	Continuing	Annual	Annual	2,054,000
Watershed CIP / ACC00001	631	Continuing	Annual	Annual	50,000
Total					\$ 100,151,601

Projects to Fund with Other Project Savings

Following, in **Table 24**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2015, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the

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phase or activity that would be funded and the amount of funding needed for that phase of the project. These projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is completed and closed with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. This budgetary authority is included in the Fiscal Year 2015 Appropriations Ordinance.

Table 24: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Mohnike Adobe and Barn Restoration / S13008	265	62	Construction	\$ 60,000
Environmental Services Operations Yard Improvement / AFA00003	105	Annual		
ESD Miramar Roof Replacement / BXXXXX ¹			Construction	135,000
ESD Ops Yard Drainage Improvement / B13188			Construction	140,000
Open Space Improvements / AGG00001	277	Annual		
Rancho Mission Slope Movement / B13015			Construction	300,000
Children's Pool Lifeguard Station / S00644	123	93	Construction	350,000
Mission Bay Athletic Area Comfort Station Mod / S10021	256	68	Construction	820,000
Crystal Pier Improvements / S11014	220	70	Design	250,000
Ocean Beach Lifeguard Station / S10121	145	79	Design	600,000
Fire Station No. 54 - Paradise Hills / S00785	138	81	Design	800,000
Resurfacing of City Streets / AID00005	589	Annual		5,000,000
New Walkways / AIK00001	572	Annual		3,000,000
Concrete Streets / AID00006	520	Annual		2,000,000

¹ Project has not yet been created

Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 25**.

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Table 25: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2015 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch Facilities Benefit Assessment (FBA) ²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	993,000	\$ 993,000
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	3,388,128	2,379,064	-	5,767,192
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	-	3,726,473	-	3,726,473
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	-	-	4,314,157	4,314,157
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,061,192	3,124,999	-	7,186,191
Camino Del Sur-San Dieguito Road south to Carmel Valley Road ⁴	T-9	13,213,355	322,084	1,942,450	15,477,889
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,624,421	790,091	-	2,414,512
Carmel Valley Rd East Wildlife Crossing Widening	T-27	809,974	1,459,344	-	2,269,318
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	1,366,240	3,449,812	-	4,816,052
El Camino Real Widening - San Dieguito Rd to Via de la Vallee	T-29.2	714,354	-	-	714,354
Nicole Ridge Rd-Camino San Bernardo to Potomac Ridge Rd - 2 Lanes	T-63	-	-	826,150	826,150
North Neighborhood Park (NP #2)	P-5	-	3,706,437	-	3,706,437
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	9,707,482	3,132,246	-	12,839,728
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	-	1,595,972	-	1,595,972
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	-	-	1,327,008	1,327,008
South Neighborhood Park (NP #1) ⁴	P-4	79,520	-	1,226,392	1,305,912
SR-56 at I-5 Interchange Improvements	T-58	-	-	580,000	580,000
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
SR-56 Widening I-5 to I-15 - Add 2 Lanes	T-54.2	6,500,000	-	5,591,000	12,091,000
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	7,263,911	8,615,306
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	-	701,450	701,450
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	-	2,786,591	2,786,591
Total Black Mountain Ranch FBA		\$ 42,816,061	\$ 23,686,522	\$ 30,521,984	\$ 97,024,567

Mission Valley Development Impact Fees (DIF)

Central Park (14.28 Acres)	P-6	\$ 6,423,416	\$ -	\$ 24,092,055	\$ 30,515,471
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Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Table 25: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2015 Fiscal Years Credit	Future Fiscal Years Credit	Funding Source Total Credit
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		\$ 6,822,288	\$ -	\$ 29,700,907	\$ 36,523,195

City of San Diego Regional Transportation Congestion Improvement Program (RTCIP)⁵

Friars Rd EB Ramp/Qualcomm Way	17	\$ -	\$ -	\$ 1,296,750	\$ 1,296,750
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,411	.	1,760,823
Friars Road & Avenida De Las Tiendas	10	206,180	-	-	206,180
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	682,663	502,881	-	1,185,544
Total City of San Diego RTCIP		\$ 1,769,255	\$ 1,383,292	\$ 23,589,569	\$ 26,742,116
Total		\$ 51,407,604	\$ 25,069,814	\$ 83,812,460	\$ 160,289,878

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ The timing of the funding for this project has been pushed back; therefore, previous FY 2013 anticipated funding has been combined into Future Years Credit.

⁴ This is a completed project with remaining FBA credits scheduled for future years.

⁵ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2015 is shown in **Table 26**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Conclusion

The Fiscal Year 2015 Adopted CIP Budget provides a \$310.0 million increase to the City's multi-year CIP. This budget will establish 15 new projects and add funding to 108 continuing projects spanning a variety of departments and project types. The Fiscal Year 2015 Adopted CIP Budget also includes a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council will consider and approve the \$310.0 million increase to the City's CIP (**Tables 3-23**), the projects to fund when other projects close (**Table 24**) and the planned construction contracts (**Table 26**) for Fiscal Year 2015.

Table 26: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Airports				
Montgomery Field / AAA00001	92			
Montgmy Arpt Runway 5/23 & Taxiway Golf / B00910		Design Bid Build	\$ 5,303,000	\$ 6,791,000
MYF Twy C Rehab & New Run-Up Pads / B11059		Design Bid Build	1,000,000	1,565,000
Montgomery Fld MYF Terminal ADA Upgrades / B12073		Design Bid Build	375,000	691,000
Brown Field / AAA00002	91			
Brown Field Airport Runway 8L/26R Rehab / B11010		Design Bid Build	9,412,000	11,698,000
Brown Field (SDM) Terminal ADA Upgrades / B12029		Design Bid Build	490,000	860,000
Airports Total			\$ 16,580,000	\$ 21,605,000
Fire-Rescue				
FIRE STATION NO. 17 / S00783	129	Design Bid Build	\$ 8,735,000	\$ 12,015,000
FIRE STA #5 - HILLCREST / S00788	125	Design Bid Build	5,980,000	9,040,000
SOUTH MISSION BEACH STATION / S00791	148	Design Bid Build	4,191,000	4,600,000
Fire Station 8 Improvements / S10029	127	Design Bid Build	518,000	796,000
North Pacific Beach Lifeguard Station / S10119	144	Design Bid Build	3,400,000	4,260,000
Fire Station 15 Improvements / S13011	128	Design Bid Build	259,000	400,000
Fire-Rescue Total			\$ 23,083,000	\$ 31,111,000
Library				
Mission Hills - Hillcrest Library / S13022	160	Design Build	\$ 12,805,000	\$ 18,805,000
Library Total			\$ 12,805,000	\$ 18,805,000
Park & Recreation				
Balboa Park Golf Course / AEA00002	194			
Balboa Park GC Step/Handrail Replace Ph II / B11100		Design Build	\$ 1,700,000	\$ 1,940,000
Balboa Park GC Fuel Tank Installation / B12019		Design Bid Build	150,000	200,000
Resource-Based Open Space Parks / AGE00001	292			
LOS PEN CANYON - BLK MTN RANGER STATION / B00619		Design Bid Build	1,145,000	1,310,000
Coastal Erosion and Access / AGF00006	215			
Orchard Ave., Capri by Sea and Old Salt Pool Stairs / B14073		Design Bid Build	155,000	310,000
Angier Elementary School Joint Use / S00762	192	Design Bid Build	1,580,000	2,116,000
Central Ave. Mini Park - Phase I / S00992	209	Design Bid Build	880,000	1,512,000
Central Ave. Mini Park Phase II Skate Plaza / S14010	208	Design Bid Build	514,000	847,000
Electric Room System Relocation and Upgrade / L12003	200	Design Bid Build	510,000	755,000
Mira Mesa Community Park - Exp & Aquatic / S00667	255	Design Build	7,410,000	9,155,000
MISSION BAY GOLF COURSE PRACTICE CENTER / S01090	257	Design Bid Build	964,000	1,400,000
MONTGOMERY ACADEMY JOINT USE IMPRVMT / S00973	266	Design Bid Build	827,000	1,091,000
Mountain View Neigh Pk Area Upgrades / S11019	268	Design Bid Build	791,000	1,025,000
Museum of Man Roof Replacement / S11101	270	Design Bid Build	300,000	400,000

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Table 26: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
North Ocean Beach Gateway Phase II / S12041	272	Job Order Contract (JOC)	351,000	401,000
North Park/Main St Sidewalk Improvements / S10040	274	Design Bid Build	127,000	200,000
Pomerado Median Improve-N of R Bernardo / S10035	284	Design Bid Build	650,000	900,000
Rancho Penasquitos Towne Centre Park Imp / S12003	290	Design Bid Build	50,000	75,000
SD River Dredging Qualcomm Way to SR163 / S00606	295	Design Bid Build	739,000	1,064,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	xxx	Design Bid Build	202,500	400,000
Talmadge Historic Gates / L12001	306	Design Bid Build	309,000	400,000
Torrey Highlands Community ID & Enhance / S11009	312	Design Bid Build	85,000	139,000
Torrey Highlands NP South / S00651	317	Design Bid Build	2,193,000	3,527,000
Torrey Highlands Park - Play Area Upgrad / S11020	313	Design Bid Build	700,000	940,000
Trail For All People / S13001	320	Design Bid Build	173,000	281,000
Webster Neighborhood Identification Sign / S14005	328	Design Bid Build	10,000	40,000
Wegeforth Elementary School Joint Use / S00764	329	Design Bid Build	2,216,000	3,092,000
Welcome to Rancho Bernardo Signs / S10036	330	Design Bid Build	33,000	50,000
West Maple Canyon MP / S00760	332	Design Bid Build	294,000	600,000
Park & Recreation Total			\$ 25,058,500	\$ 34,170,000
Police				
Police Range Refurbishment / S10118	347	Design Bid Build	\$ 2,000,000	\$ 2,500,000
Police Headquarters Co-generation Repower Project / S10131	346	Design Bid Build	683,000	978,000
Police Total			\$ 2,683,000	\$ 3,478,000
Public Utilities				
Water Treatment Plants / ABI00001	446			
Sodium Hypochlorite at Otay WTP / B13174		Design Bid Build	\$ 1,926,000	\$ 2,754,000
Water Pump Station Restoration / ABJ00001	445			
College Ranch Hydro Pump Station / B11023		Design Bid Build	5,286,000	7,478,000
Standpipe and Reservoir Rehabilitations / ABL00001	434			
La Jolla Country Club Reservoir / B11024		Design Bid Build	4,125,000	6,025,000
Metro Treatment Plants / ABO00001	397			
MBC Chemical System Improvements Phase 2 / B10178		Design Bid Build	3,174,000	4,446,000
Emergency Strobe Lights at MBC, NC, SB / B13227		Job Order Contract (JOC)	390,000	714,000
Pump Station Restorations / ABP00001	421			
Skylark Canyon Sewer Rehabilitation / B00500		Design Bid Build	657,000	1,197,000
Sewer Main Replacements / AJA00001	431			
Sewer Group 743 / B00353		Multiple Award Construction Contract	1,812,000	3,334,000
Sewer Group Job 752 / B00360		Design Bid Build	3,500,000	4,774,000
Sewer Group Job 795 / B00396		Design Bid Build	644,000	902,000
Buchanan Canyon Sewer B (UP) / B00429		Design Bid Build	3,487,000	4,894,000
SEWER GROUP JOB 833 / B00437		Design Bid Build	551,000	811,000
Water & Sewer GJ 816 (S) / B00443		Design Build	840,000	1,291,000
Sewer Group 691 / B00446		Design Bid Build	2,117,000	3,103,000
Sewer Group 721 / B00460		Design Bid Build	3,723,000	4,878,000
Tecolote Canyon 8-inch CI Sewer Replacement / B11111		Job Order Contract (JOC)	600,000	899,000
Sewer & Water Group 940 (S) / B12042		Design Bid Build	3,460,000	4,348,000
Sewer & Water Group Job 815 (S), Sewer & Water Group Job 815 (W) / B00415, B12045		Design Bid Build	3,463,000	5,278,795
Water & Sewer Group 965 (S), Water & Sewer Group 965 (W) / B12048, B12057		Design Bid Build	4,265,000	5,867,000
Tyrian Street and Soledad Avenue SMR / B12111		Design Bid Build	915,000	1,347,000
Boundary St & Edmonton Ave SMR / B13173		Job Order Contract (JOC)	480,000	671,000

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Table 26: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
AC Water & Sewer Group 1001 (S) / B13238		Multiple Award Construction Contract	298,789	407,753
Pipeline Rehabilitation / AJA00002	417			
Pipeline Rehab - Phase G-2 (Laterals) / B11029		Design Bid Build	3,350,000	4,000,000
Pipeline Rehab - Phase I-2 (Laterals) / B11030		Design Bid Build	3,325,000	4,000,000
PIPELINE REHAB - PHASE F-2 (LATERALS) / B11060		Design Bid Build	4,000,000	4,600,000
Pipeline Rehab Phase J-2 (Laterals) / B11061		Design Bid Build	3,315,000	4,000,000
Pipeline Rehabilitation T-1 / B11120		Design Bid Build	2,500,000	3,450,000
Pipeline Rehabilitation X-1 / B13098		Design Bid Build	614,000	797,000
Otay Valley Manhole Improvements / B13178		Job Order Contract (JOC)	510,000	800,000
Otay Valley Manhole Improvement Project / B13178		Design Bid Build	2,000,000	2,400,000
Pipeline Rehabilitation Z-1 / B13209		Design Bid Build	1,648,000	2,110,000
Pipeline Rehabilitation AA-1 / B13217		Design Bid Build	5,353,000	6,493,000
Pipeline Rehabilitation AB-1 / B13222		Design Bid Build	5,088,000	6,444,000
Unscheduled Projects / AJA00003	437			
False Bay RR Trunk Sewer / B00507		Design Bid Build	972,000	1,424,841
Metropolitan Waste Water Department Trunk Sewers / AJB00001	399			
W PTL Intercept & PS2 FM Siphon Repair / B11098		Design Bid Build	1,020,000	1,500,000
Large Diameter Water Transmission PPL / AKA00003	387			
Otay 1st PL University Heights / B14028		Multiple Award Construction Contract	3,677,000	4,900,000
Water Main Replacement / AKB00003	444			
Water Group Job 940 / B11036		Design Bid Build	3,247,000	4,509,000
Water Group Job 948 / B11044		Multiple Award Construction Contract	1,850,000	3,300,000
Rancho Santa Fe Water Replacement / B13082		Job Order Contract (JOC)	260,000	355,000
Water & Sewer Group 963 (W), Water & Sewer Group 963 (S) / B12072, B13169		Multiple Award Construction Contract	3,808,000	5,463,000
AC Water & Sewer Group 1001 (W) / B13230		Multiple Award Construction Contract	3,128,986	3,587,147
Ridgeview Water Main Replacement / B14072		Job Order Contract (JOC)	1,200,000	1,400,000
Bayview Reservoir / MOC Complex Solar Projects / S14021, S14022	368 / 395	Design Build	3,633,000	4,844,000
Chollas Building / S11025	370	Design Build	16,200,000	17,700,000
EMT&S Boat Dock & Steam Line Relocation / S00319	378	Design Bid Build	1,413,000	2,019,000
Lower Otay Reservoir Emerg Outlet Improv / S00044	391	Design Bid Build	1,050,000	2,000,000
MBC ODOR CONTROL FACILITY UPGRADES / S00323	394	Design Bid Build	4,193,000	6,200,000
NCWRP Sludge Pump Station Upgrade / S00309	407	Job Order Contract (JOC)	361,000	500,000
Tierrasanta (Via Dominique) Pump Station / S12040	435	Design Bid Build	8,200,000	11,208,000
University Ave Pipeline Replacement / S11021	436	Design Bid Build	13,545,000	18,700,000
Upas Street Pipeline Replacement - GMP2 / S11022	438	Construction Manager at Risk	22,422,435	33,297,000
Water & Sewer GJ 816 (W) / S13015	439	Design Build	7,446,000	9,748,000
WDSU - Reservoirs & Dams - Ph II / S00050	441	Design Build	2,200,000	3,000,000
Public Utilities Total			\$ 180,243,209	\$ 240,168,536
Public Works - General Services				
Americans with Disabilities Improvements / ABE00001	455			
Aero & Sandrock CR Obstruction DS / B13070		Design Bid Build	126,000	201,000
Alzheimer Family Center ADA Improvements / B12074		Design Bid Build	230,000	420,000
Barrio Youth Facilities 2 & 3 / B13067		Design Bid Build	347,000	583,000
Bay Bridge Community Center ADA / B13076		Design Bid Build	304,000	608,000
Black Mountain & Park Village FY13 APS / B13207		Design Bid Build	72,000	115,000
Casa de Balboa ADA Barrier Removal / B13018		Design Bid Build	1,113,000	1,610,000

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Table 26: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Chelsea w/s east of Dolphin Bond MS DS / B13059		Design Bid Build	93,000	135,000
City Heights Youth & Community Center AD / B13068		Design Bid Build	190,000	403,000
Colina Del Sol Pool ADA / B13077		Design Bid Build	325,000	541,000
Girard @ Pearl A P S La Jolla DIF 13 / B13104		Design Bid Build	76,000	121,000
Group Job 13B Bond CR DS / B13063		Design Bid Build	180,000	300,000
Group Job 13E Clairemont Mesa DIF CR / B13107		Design Bid Build	42,000	72,000
Group Job 13F Linda Vista DIF CR / B13108		Design Bid Build	89,000	130,000
Group Job 13J Peninsula DIF CR / B13112		Design Bid Build	190,000	295,000
La Playa Av/Jewell St CR Obstruction DS / B13064		Design Bid Build	60,000	85,000
MISSION BEACH COMMUNITY CENTER / B12004		Design Bid Build	76,000	185,000
Morley Field Tennis Registration / B13020		Design Bid Build	130,000	182,000
Museum of Man ADA Barrier Removal / B13021		Design Bid Build	279,000	433,539
Orange & Altadena CR Obstruction DS / B13072		Design Bid Build	82,000	127,000
Park & B APS Bond DS / B13056		Design Bid Build	57,000	90,000
Redwood & 30th CR Obstruction DS / B13066		Design Bid Build	358,000	555,000
San Carlos Library ADA Improvements / B13075		Design Bid Build	286,000	436,000
Santa Clara Recreation Center - ADA / B12006		Design Bid Build	436,000	559,000
Sherman Heights Community Center ADA / B13079		Design Bid Build	220,000	421,000
Solola & Euclid CR Obstruction DS / B13069		Design Bid Build	115,000	188,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078		Design Bid Build	596,000	1,040,000
Timken Art Gallery ADA Barrier Removal / B13022		Design Bid Build	131,000	193,800
United/Hall of Nations ADA Barrier Remvl / B13017		Design Bid Build	249,000	347,000
City Facility Improvements / ABT00001	458			
Academy of Our Lady of Peace Relocation Phase II / B14089		Design Bid Build	1,800,000	2,200,000
Air & Space Museum Elevator Modernization / B10035		Design Build	96,500	301,556
Casa Del Prado Elevator Modernization / B10041		Design Build	159,500	514,854
Fire Station 19 Roof & HVAC Replacement / B13190		Design Bid Build	729,000	959,000
Fire Station 3 Improvements / B13187		Design Bid Build	265,000	466,000
Malcolm X Library Facility Repairs / B10038		Design Bid Build	517,000	717,000
Mission Beach Lifeguard Station Improvements / B13191		Design Build	389,000	545,000
Museum of Art Elevator Modernization / B10042		Design Build	353,000	602,150
Old Globe Theater Elevator Modernization / B10045		Design Build	208,500	305,413
Rancho Penasquitos Library HVAC / B10051		Design Bid Build	520,000	750,000
Rancho Penasquitos Library Roof Replacement / B10049		Design Bid Build	672,000	826,000
SPANISH VILLAGE PLMBGREPWTRSERV / B00953		Job Order Contract (JOC)	481,000	707,283
Public Works - General Services Total			\$ 12,642,500	\$ 19,270,595
Transportation & Storm Water				
Drainage Projects / ACA00001	527			
Jean Drive Storm Drain Replacement / B11013		Design Bid Build	\$ 390,000	745,000
Huntington Ave(9102)Storm Drain Replace / B12021		Design Bid Build	419,000	600,000
Rue Cheaumont (12275) Storm Drain Replac / B12031		Design Bid Build	1,133,000	1,668,000
Mobley St (2764) Storm Drain Replacement / B12032		Design Bid Build	527,000	964,000
Hornblend Alley(1761)Storm Drain Upgrade / B12035		Design Bid Build	362,000	550,000
El Camino del Teatro (6453) SD Repl / B12076		Design Bid Build	517,000	910,000
Preece Street Storm Drain / B12078		Design Bid Build	672,000	900,000
Watershed CIP / ACC00001	631			
Mira Mesa Library Watershed Protection / B10028		Design Bid Build	214,000	460,000
Beta Street and 37th Street Green Alley / B11057		Design Bid Build	585,000	769,000
Allied Gardens Park Green Lot / B11069		Design Bid Build	100,000	166,000
Minor Bike Facilities / AIA00001	562			
Mission Center Rd HAWK / B13212		Design Bid Build or JOC	205,000	293,000
Utilities Undergrounding Program / AID00001	627			
Block 2T Pacific Beach North UUP Alley Improvement / B12050		Job Order Contract (JOC)	81,000	200,000

Capital Improvements Program Fiscal Year 2015 Adopted Budget Summary

Table 26: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
UUP 30th Street (Phase III A), 28th Street, Patrick Henry High Block, Ridge Manor and Pacific Beach North (2T) Street Resurfacing and Curb ramp Installation Project / B00719, B00821, B00840, B00833, B00835		Design Bid Build or JOC	1,981,000	2,972,000
UUP 30th Street Phase 3B Street Light Installation / B00717		Job Order Contract (JOC)	58,000	100,000
UUP Bay Ho (6J), Bay Ho 2 (6I), Jutland Drive and Moraga Ave (Phase I) Street Resurfacing and Curb Ramp Installation Project / B00827, B00839, B0049, B00726		Design Bid Build or JOC	2,558,000	3,837,000
UUP Mesa College Drive, Briarwood Road, Paradise Hills (4AA) and Del Cerro (7CC) Street Resurfacing and Curb ramp Installation Project / B00703, B00848, B00826, B00828		Design Bid Build or JOC	2,086,000	3,130,000
UUP Mission Hills (2E), 24th Street, K Street (Phase I) and K Street (Phase II) Street Resurfacing and Curb ramp Installation Project / B00709, B10197, B00851, B00851		Design Bid Build or JOC	2,221,000	3,331,000
UUP Point Loma (2J), Canon Street, Garrison Street and La Jolla Scenic Dr N Street Resurfacing and Curb Ramp Installation Project / B00824, B00988, B00846, B00724		Design Bid Build or JOC	868,000	1,302,000
UUP Regent Road, Eastgate Mall, National Ave (Phase I and II) and Paradise Hills North (4Z) Street Resurfacing and Curb ramp Installation Project / B12068, B00723, B00787, B00838		Design Bid Build or JOC	1,134,000	1,701,000
UUP Sherman Heights (8F), Island Ave (Phase I), Island Ave (Phase II) and Sherman Heights 2 (8G) Street Resurfacing and Curb ramp Installation Project / B00714, B00705, B00705, B00829		Design Bid Build or JOC	2,458,000	3,687,000
UUP, Block 3HH Talmadge 3 / B00837		Job Order Contract (JOC)	350,000	695,000
UUP, Block 4N North Encanto / B12055		Job Order Contract (JOC)	228,000	385,000
UUP, Block 6DD Bay Ho 3 / B12065		Job Order Contract (JOC)	275,000	467,000
UUP, San Vicente St, Trojan Av / B00725, B00718		Job Order Contract (JOC)	180,000	304,000
Bridge Rehabilitation / AIE00001	506			
Replace Barrier Rail on Barnett O/PCH / B00869		Design Bid Build	428,000	613,000
Installation of City Owned Street Lights / AIH00001	546			
Kensington Manor #1 Street Light Circle / B00863		Design Bid Build	300,000	387,000
CD 8 Street Lights - 14 Locations / B14013		Design Bid Build	108,000	148,000
Street Light Circuit Upgrades / AIH00002	612			
Pacific Beach 3 SL Circuit Upgrade / B13140		Design Bid Build	627,000	815,000
Sunset Cliffs 3 SL Circuit Upgrade / B13141		Design Bid Build	697,000	1,004,000
Talmadge 1 Streetlight Circuit Upgrade / B13142		Design Bid Build	824,000	1,071,000
New Walkways / AIK00001	572			
N Harbor Dr Pedestrian Access Improvmnts / B12060		Design Bid Build	488,000	706,000
Fairmount Ave-Columbine/Quince SR2S / B13159		Design Bid Build	280,000	421,000
Traffic Calming / AIL00001				
Orange Av @ Estrella St Popouts, Orange & 49th CR Obstruction DS / B12079, B13074		Design Bid Build	324,000	421,000
Traffic Signals - Citywide / AIL00004	620			
4th Av & Date St Traffic Signal / B13137		Design Bid Build or JOC	150,000	275,000
36th St & El Cajon Bl Traffic Signal / B13138		Design Bid Build	253,000	330,000
Grove Ave/Ingrid Ave@Hollister St TS / B13179		Design Bid Build or JOC	211,000	275,000
31st/OceanView New Traffic Signal / B14014		Design Bid Build or JOC	225,000	275,000
Beyer/Smythe Crossing New Traffic Signal / B14015		Design Bid Build or JOC	214,000	275,000
41st/National New Traffic Signal / B14016		Design Bid Build or JOC	225,000	275,000
Market St & 26th St Traffic Signal / B14091		Design Bid Build	150,000	275,000
Traffic Signals Modification / AIL00005	622			

Capital Improvements Program

Fiscal Year 2015 Adopted Budget Summary

Table 26: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Pacific Hwy & W Palm St Signal Mod / B13008		Design Bid Build	239,000	358,000
Signal Mods in Barrio Logan / B13010		Design Bid Build	283,000	428,000
Friars Rd & Sea World Dr Signal Mod / B13133		Design Bid Build or JOC	97,000	165,000
Campanile Dr & Montezuma Rd Signal Mod / B13134		Design Bid Build or JOC	80,000	107,000
5th/Robinson Traffic Signal Modification / B14010		Design Bid Build or JOC	85,000	159,000
Balboa Avenue Corridor Improvements / S00831	502			
KEARNY MESA COMMUNITY SIGNS / B01005		Design Bid Build	115,000	245,000
34th and 35th @ Madison Ave Improvments / S00922	490	Design Bid Build	775,000	795,000
Azalea Park Artistic Enhancement / S00699	500	Design Bid Build	240,000	465,000
Cherokee Street Improvements / S00921	518	Design Bid Build	1,606,000	2,529,000
Coolidge Street Storm Drain / S11003	521	Design Bid Build	287,000	469,000
El Camino Real-SR-56 Bike Connector / S00981	530	Design Bid Build	270,000	524,000
Five Points Neighborhood Pedestrian Improvements / S00988	533	Design Bid Build	220,000	475,000
Georgia Street Bridge Improvements / S00863	538	Design Bid Build	8,000,000	13,296,000
Hayes Ave Storm Drain / S11002	540	Design Bid Build	335,000	599,000
Linda Vista/Genesee Intersection Improve / S00907	557	Design Bid Build	544,000	888,000
Mission Beach Boardwalk Bulkhead / S00726	566	Design Bid Build	1,730,000	2,700,000
Old Otay Mesa Road- Westerly / S00870	576	Design Bid Build	5,025,000	7,452,000
Pacific Beach Curb Ramp Barrier Removal / S11048	578	Design Bid Build	340,000	490,000
Palm Ave Roadway Improvements Phase 2 / S00913	582	Design Bid Build	2,940,000	4,617,209
Regents Rd Widening-Genesee to Executive / S00881	586	Design Bid Build	3,500,000	4,982,000
Streamview Drive Improvements / S00864	611	Design Bid Build	1,800,000	2,565,000
Torrey Pines Improvements Phase I / S00613	618	Design Bid Build	485,000	865,000
Torrey Pines Road Slope Restoration / S00877	619	Design Bid Build	1,000,000	2,809,000
Transportation & Storm Water Total			\$ 55,102,000	\$ 85,684,209
Total			\$ 328,367,209	\$ 454,592,340

*SLBE/ELBE: A City program intended to encourage Small Local Business Enterprises (SLBEs) and Emerging Local Business Enterprises (ELBEs) to participate in City contracting.

Capital Improvements Program

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 63.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 49.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-

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Profile of the City of San Diego's CIP

personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2015 Adopted CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 17.
- A list of projects entering into construction contracts is provided on page 20 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2015 Adopted CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 33. The project status categories are:
 - *New*: projects that are newly established as part of the Fiscal Year 2015 Adopted Budget
 - *Continuing*: projects initiated in Fiscal Year 2014, or in a prior year, and are currently in progress
 - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and adopted Fiscal Year 2015 allocations for City Council approval can be found in the Fiscal Year 2015 Adopted CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

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- A CIP webpage (<http://www.sandiego.gov/cip/>) was created by the Public Works Department which provides project information that is readily available to the public.

Public Input for the CIP Budget Process

In addition to previously existing procedures for public input, the Public Works Department continued to facilitate the opportunity for the public to provide a listing of recommended projects for the Fiscal Year 2015 Adopted CIP Budget. The Public Works Department took the lead in further developing a process to gain community input prior to the compilation of the City's Fiscal Year 2015 Adopted CIP Budget. It was important to the Community Planning Commission (CPC) and each community that the project requests continue to be made at the community level to reflect the unique needs of each community throughout the City. During the months of July and August 2013, a core group of staff from the Public Works-Engineering and Capital Projects Department, Financial Management Department and Office of the Independent Budget Analyst conducted nine separate training sessions, one in each Council District, to provide an overview of the City's CIP processes, funding constraints and project identification for the CIP program to assist the Community Planning Groups in developing a new/revised needs list for Fiscal Year 2015. The CPC Chair, Mr. Joe LaCava, was again instrumental in helping to facilitate these sessions, compiling data and responding to inquiries.

The City received input from 35 of the Community Planning Groups (an increase of six groups over last year) with attendance at these training sessions more than doubling since the prior year. The requests identified 331 new projects with approximately 116 of these continuing to remain on the list from last year. The lists were collected in October 2013 and the information was compiled and organized by asset types for consideration in the Fiscal Year 2015 Adopted CIP Budget. This information will be a key component in the development of a consolidated five-year look ahead to help the City address long-term infrastructure challenges and will serve as a guiding document for the capital improvement program and infrastructure investments. The Public Works Department is committed to working with the CPC, the asset-owning departments and stakeholders to continually refine and improve the public input process.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms.

Multi-Year CIP Program

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's

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capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department has been working with the Community Planning Commission to gather public input and with all asset-owning departments in the City to identify infrastructure needs. While there are many multi-year capital plans currently available, this will be the first ever consolidated CIP plan, spanning multiple fiscal years, which will also identify service level goals and any funding gaps. The Capital Improvement Program Review and Advisory Committee, along with the Public Works Department, look forward to discussing the City's first consolidated multi-year CIP plan in the coming months. The plan is scheduled to be finalized and submitted to the Infrastructure Committee by January 2015.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may also be included. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2015						Total by Source	
	FY2015	Anticipated	FY2016	FY2017	FY2018	FY2019		
Bond Financing ¹	\$	- \$	120,000 \$	85,060 \$	85,060 \$	- \$	- \$	290,120
Development Impact Fees		17,672	438	-	-	-	-	18,110
Donations and Developer Funding		480	5,670	15,430	13,538	-	-	35,118
Enterprise Funds		7,175	-	12,650	3,150	3,150	3,150	29,275

Capital Improvements Program Profile of the City of San Diego's CIP

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2015						Total by Source
	FY2015	Anticipated	FY2016	FY2017	FY2018	FY2019	
Enterprise Funds-Public Utilities ²	214,200	(1,810)	301,421	293,134	261,719	197,667	1,266,331
Facilities Benefit Assessments	26,619	4,749	11,160	76,337	13,764	38,070	170,799
General Fund	10,117	-	8,395	4,453	4,538	3,250	30,753
Grants	-	112,646	20,058	172	-	-	132,876
Internal Service Funds	1,654	1,300	-	-	-	-	2,954
Maintenance Assessment Districts	1,070	-	70	480	65	65	1,750
Mission Bay & Regional Park Improvements Fund	3,250	200	10,795	12,746	13,401	14,069	54,461
Special Revenue Funds	2,749	32,663	29,660	431,660	6,660	13,860	517,252
TransNet	24,987	-	25,875	20,020	11,550	14,550	96,981
Total	\$ 309,973	\$ 275,856	\$ 520,574	\$ 940,750	\$ 314,947	\$ 284,681	\$ 2,646,781

Note: This table does not include unidentified funding of \$1.24 billion or \$39.9 million of funding expected in Fiscal Year 2020 or beyond.

¹ Fiscal Year 2015 Anticipated Bond Financing includes \$120.0 million in Deferred Capital CIP bonds, which were approved by City Council in Fiscal Year 2014. A lawsuit currently exists against the proposed financing and bonds will be issued upon successful resolution of the litigation.

² Public Utilities Enterprise funding has been separated from other enterprise funding sources due to the magnitude of the sewer and water programs.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2015:

- The Fire Station Alerting project will replace the current 21-year old outdated system at all City fire stations.
- The expansion of the San Diego Convention Center will enable San Diego to host events requiring larger space, increase attendance and provide significant economic benefits.
- In collaboration with the Public Utilities Department, the Environmental Services Department, will install solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power.
- The Fire-Rescue Department continues to update and construct facilities to best serve the City of San Diego and to conform to the Citygate Report's recommendations. Some highlights include the construction of three new fire stations and a lifeguard station as well as a new Fire Station Alerting System.
- The Library Department will make major headway on the Skyline Hills Branch Library and the Mission Hills/Hillcrest Branch Library as they expect to finish construction on these facilities in Fiscal Year 2017 to better serve the residents of those communities.

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- The Public Utilities Department continues to evaluate the water pipeline replacement program for the remaining cast iron water pipes and initiate a condition assessment program of approximately 2,100 miles of asbestos cement water pipeline to determine the replacement rate for the next 10 years.

Many programs will continue throughout the multi-year program, including:

- Resurfacing of the City's roadways
- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

September - October: The City's Community Planning Committee and 42 Community Planning Groups gather community-recommended CIP projects and submit to the Public Works Department for review in conjunction with the City's asset-owning departments.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on community input and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

February - March: In coordination with asset-owning departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
New			
ADA Improvements & Expansion of Paradise Senior Ce / S15002	191	\$ 500,000	\$ 3,290,554
Bayview Reservoir Solar Project / S14021	368	2,000,000	2,325,000
CNG Fueling Station for Refuse & Recycling / S15000	102	1,200,000	3,000,000
Canyon Hills Resource Park Improvements / S15006	202	1,718,570	6,173,502
Coast Blvd Walkway Improvements / S15001	214	75,000	355,000
Crest Canyon Neighborhood Park / S15005	218	275,000	410,000
Fire Station No. 07 - Barrio Logan / S15013	126	850,000	12,000,000
Fire Station No. 48 - Black Mountain Ranch / S15015	134	2,700,000	11,780,000
Fire-Rescue Air Operations Facility / S15012	139	125,000	12,500,000
MOC Complex Solar Project / S14022	395	1,700,000	2,675,000
Mid City Skate Park / S15003	254	250,000	3,290,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	288	1,271,000	1,271,000
Sunset Cliffs Park Drainage Improvements / L14005	303	456,000	456,000
Tierrasanta Library Expansion / S15011	172	310,000	4,400,000
Wagenheim Joint Use Facility / S15007	326	5,087,168	5,087,168
Total New		\$ 18,517,738	\$ 69,013,224
Continuing			
25th Street Renaissance Project / S00985	489	\$ -	2,994,000
30th Street Pipeline Replacement / S12010	361	2,000,000	14,740,000
34th & 35th @ Madison Ave Improvements / S00922	490	-	1,430,854
34th Street Storm Drain / S11001	491	-	380,000
36th Street Landscape Maintenance / S00902	492	-	50,000
38th Street Improvements / S00930	493	-	1,730,000
69th & Mohawk Pump Station / S12011	362	3,585,500	18,287,000
Alta La Jolla Drive Drainage Repair PhII / S10001	497	-	1,206,105
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	363	-	66,941,493
Americans with Disabilities Improvements / ABE00001	455	1,416,000	36,559,954
Angier Elementary School Joint Use / S00762	192	-	2,207,000
Architectural Barrier Removal - DIF Funded / AI100001	498	-	51,000
Arizona St Landfill Closure & Mods / S00682	101	-	3,603,543
Avenida de la Playa Infrastructure-SD / S13018	499	-	6,835,753
Backup Generators at SPS's, TP & EMTS / S12036	365	-	17,745,600
Balboa Avenue Corridor Improvements / S00831	502	-	2,902,027
Balboa Branch Library / S00808	157	-	746,907
Balboa Park Golf Course / AEA00002	194	-	2,150,295
Balboa Park Golf Course - Clubhouse / S00614	195	-	11,738,120
Barrett Flume Cover / S10013	367	500,000	5,550,677
Bay Terraces Parkside Greenbelt Lighting / S14008	196	-	74,829
Bear Drive Retaining Wall / S10093	505	-	692,655

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Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
Bridge Rehabilitation / AIE00001	506	500,000	4,014,234
Brown Field / AAA00002	91	-	13,713,146
Bus Stop Improvements / AID00007	507	100,000	746,828
CAD System Replacement Project / S13100	345	-	11,572,434
CIP Emergency Reserve / ABT00006	181	-	1,000,000
Cabrillo Heights NP Improvements / S00763	199	-	843,000
California Tower Seismic Retrofit / L12003	200	-	2,525,612
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	508	-	50,000
Camino Del Sur-SR-56 to Dormouse / S00872	509	-	15,367,894
Camino Santa Fe Median Improvements / S10037	201	-	240,000
Canyonside Community Park Improvements / S12004	203	300,000	999,833
Carmel Country Road Low Flow Channel / S00969	510	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	511	-	1,800,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	513	-	12,700,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	514	-	15,223,324
Carmel Valley Landscaping & Irrigation / L14000	206	250,000	500,000
Carmel Valley Neighborhood Park #8 / S00642	207	1,670,526	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	515	2,685,000	7,085,000
Catalina 12inch Cast Iron Mains / S12008	369	3,000,000	9,424,060
Central Ave Mini Park Ph II Skate Plaza / S14010	208	-	846,950
Central Avenue MP Acquisition/Development / S00992	209	-	2,066,714
Cherokee Street Improvements / S00921	518	-	1,986,005
Chicano Park ADA Upgrades / S13003	210	250,000	2,502,354
Children's Pool Lifeguard Station / S00644	123	-	4,187,607
Chollas Building / S11025	370	-	17,700,000
Chollas Lake Pk Playground Improvements / S14002	212	-	1,500,000
Cielo & Woodman Pump Station / S12012	371	500,000	14,679,547
City Facilities Improvements / ABT00001	458	928,339	163,207,846
City Heights Square Mini-Park / S01070	213	-	931,500
Citywide Energy Improvements / ABT00003	103	-	10,193,626
Coastal Erosion and Access / AGF00006	215	-	3,222,843
Concrete Streets / AID00006	520	-	13,746,786
Convention Center Phase III Expansion / S12022	477	-	517,282,728
Convert RB Medians-Asphalt to Concrete / L12000	216	-	193,160
Coolidge Street Storm Drain / S11003	521	-	469,000
Coopertive Traffic Signal Projects / AIL00003	522	-	478,500
Corrosion Control / AKA00001	373	-	798,943
Cowles Mountain Access Rd Rehabilitation / S14001	217	-	40,000
Crest Canyon Resource Management Plan / S10067	219	-	75,000
Crystal Pier Improvements / S11014	220	-	11,300,000
Dams and Reservoirs / ABK00001	374	-	3,873,804
Del Mar Heights East Segment / S12017	375	-	5,213,344
Del Mar Heights Pipeline Relocation / S00070	376	-	7,950,000

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
Del Mar Heights Road Flashing Beacon / S00987	523	-	35,000
Del Mar Hgts Rd Multiuse Trl Undercross / RD12004	221	-	91,000
Del Mar Mesa Acquisition / S00998	222	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	223	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	224	-	386,000
Del Mar Mesa Neighborhood Park Ph II / S13023	226	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	227	-	260,300
Del Mar Terrace Street Improvements / L14003	229	560,404	1,275,404
Del Sol Boulevard-Central / S00858	525	-	6,500,000
Dennery Ranch Neighborhood Park / S00636	230	-	10,099,153
Dennery Road East / S10018	526	-	109,707
Drainage Projects / ACA00001	527	2,850,000	238,697,338
EAM ERP Implementation / S14000	377	5,470,000	23,764,162
EMTS Boat Dock and Steam Line Relocation / S00319	378	286,398	2,018,535
East Mission Gorge Force Main Rehab / S00326	379	-	6,191,835
El Cajon Blvd Streetscape Improvements / S00826	231	30,000	2,479,800
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	529	342,000	33,024,434
El Camino Real/SR 56 Bike Path Connector / S00981	530	83,700	545,340
El Capitan Reservoir Road Improvements / S00040	380	-	2,633,696
El Cuervo Adobe Improvements / S14006	232	-	250,000
El Monte Pipeline No 2 / S10008	381	400,000	2,648,000
Energy Commission Energy Efficiency Facility Imp / ABT00004	104	-	948,217
Environmental Services Operations Yard Improvement / AFA00003	105	-	611,611
Evans Pond Reclaimed Water Pipeline Inst / S13010	233	-	252,533
FY12 Asphalt Overlay Group I / S12030	532	-	9,435,697
Fairbrook Neighborhood Park Acquisition / S01002	234	-	420,000
Fairbrook Neighborhood Park Development / S01083	235	1,012,076	3,412,076
Fire Station Major Component Replacement Rehab / ABC00001	124	-	267,706
Fire Station No. 05 - Hillcrest / S00788	125	-	9,111,923
Fire Station No. 08 - Mission Hills / S10029	127	-	863,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	128	-	400,000
Fire Station No. 17 - Mid-City / S00783	129	-	12,028,624
Fire Station No. 22 - Point Loma / S00787	130	-	6,608,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	131	-	730,000
Fire Station No. 45 - E Mission Valley / S00688	132	-	10,838,692
Fire Station No. 49 - Otay Mesa / S00784	135	-	10,250,000
Fire Station No. 50 - North University City / S13021	136	5,000,000	14,000,000
Five Points Neighborhood Pedestrian Impr / S00988	533	-	475,000
Fleet Services Elect & Fac Improvements / L14002	459	-	713,000
Florida Drive Median Improvements / S11057	535	-	951,617
Freeway Relocation / AKB00002	382	1,745,273	4,928,243
Future Waste Mgmt Disposal & Pro Fac / S01088	106	-	13,626,920
Genesee Avenue Widen I-5 Crossing / S00839	536	-	22,587,667

Capital Improvements Program

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Project Name	Page No.	FY2015 Adopted	Project Total
Genesee Avenue-Nobel Dr to SR 52 / S00852	537	-	24,301,700
Georgia Street Bridge Improvements / S00863	538	-	12,185,042
Gonzales Canyon Neighborhood Park / S00994	238	1,295,000	7,095,000
Gonzales Canyon Resource Management Plan / S10068	239	-	60,000
Groundwater Asset Development Program / ABM00001	383	500,000	9,222,931
Guard Rails / AIE00002	539	-	3,217,942
Harbor Drive Pipelines Replacement / S12028	384	-	10,371,398
Hayes Ave Storm Drain / S11002	540	-	555,000
Hickman Fields Athletic Area / S00751	240	-	500,000
Hidden Trails Neighborhood Park / S00995	241	-	5,340,000
Hiking & Equestrian Trail NP #10 / S00722	242	-	620,600
Hiking/Equestrian Trails-Eastern Region / S00891	243	-	229,300
Hillery Drive Improvements / S11064	541	-	2,500,000
Holly Dr. Street Improvements / S11033	542	-	2,000,000
Home Avenue Fire Station / S14018	140	-	12,000,000
Home Avenue Park / S00673	244	-	4,100,150
I5 to SR56 Freeway Connectors / S00707	543	-	9,714,262
I5/SR56 Fiberoptic Relocation / S00708	544	-	197,104
Install T/S Interconnect Systems / AIL00002	545	100,000	3,481,459
Installation of City Owned Street Lights / AIH00001	546	1,500,000	5,682,170
Joint Use Improvements - Citywide / AGF00003	245	-	39,592
Juan Street Concrete Street / S00602	548	-	7,229,843
Kelton Road Pedestrian Improvements / S10154	551	-	276,000
La Jolla Cove Lifeguard Station / S00792	141	50,000	2,154,627
La Jolla Mesa Drive Sidewalk / S00928	553	500,000	826,000
La Jolla Scenic Drive 16inch Main / S12009	386	500,000	9,079,098
La Jolla Village Drive and Regents Road / S00867	554	-	1,370,000
Large Diameter Water Transmission PPL / AKA00003	387	4,002,532	29,229,403
Larsen Field ADA Improvements Phase II / S13004	247	-	689,175
Library Collection Conversion to RFID / S12000	159	-	700,000
Linda Vista Skate Park / S15008	249	-	3,000,000
Linda Vista/Genesee Intersection Improve / S00907	557	565,000	888,000
Little McGonigle Ranch Road Pipeline / S00069	389	-	757,000
Lower Otay Outlet Tower / S12018	390	250,000	5,555,384
Lower Otay Reservoir Emer Outlet Improve / S00044	391	300,000	2,300,000
MBC Biosolids Storage Silos / S00322	392	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	393	3,913,900	11,442,554
MBC Odor Control Facility Upgrades / S00323	394	1,681,507	6,200,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	250	-	500,000
Martin Luther King Jr. Promenade / S13020	251	-	1,230,000
Median Installation / AIG00001	560	150,000	1,685,963
Memorial Pool Improvements / S00970	253	-	4,161,000
Metro Facilities Control Systems Upgrade / L10000	396	-	8,270,388

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Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
Metro Treatment Plants / ABO00001	397	4,000,000	28,069,117
Metropolitan System Pump Stations / ABP00002	398	1,000,000	15,631,932
Metropolitan Waste Water Department Trunk Sewers / AJB00001	399	2,000,000	66,692,736
Midway Street Bluff Repair / S12005	561	-	228,883
Minor Bike Facilities / AIA00001	562	750,000	4,661,500
Minor Improvements to Landfills / AFA00001	107	-	1,634,975
Mira Mesa CP - Exp & Aquatic Complex / S00667	255	-	28,429,943
Mira Mesa Community Transit Center / S00847	563	-	692,000
Miramar Clearwell Improvements / S11024	400	400,000	84,419,276
Miramar Landfill Greenery Expansion / S00975	108	-	397,858
Miramar Road-I-805 Easterly Ramps / S00880	565	-	7,048,073
Mission Bay GC Practice Ctr Bldg Improve / S01090	257	-	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	258	2,500,000	2,960,000
Mission Bay Golf Course / AEA00003	259	125,000	1,525,000
Mission Bay Improvements / AGF00004	260	2,943,383	51,396,386
Mission Beach Boardwalk Bulkhead / S00726	566	-	3,292,225
Mission Beach Brdwalk Bulkhead Phased / L14004	567	-	600,000
Mission Hills Historic Street Lighting / S11008	261	-	367,486
Mission Hills-Hillcrest Library / S13022	160	1,031,767	17,777,523
Mission Trails RP Cowles Mountain Trail / S10065	262	-	400,000
Mission Trails RP Master Plan Update / S01014	263	-	884,829
Mission Trails RP Trail Realignment / S10066	264	-	215,000
Mission Trails RP/Mission Bay Bike Path / S00734	568	-	160,300
Mohnike Adobe and Barn Restoration / S13008	265	-	2,050,000
Montezuma/Mid-City Pipeline Phase II / S11026	404	2,000,000	17,200,000
Montgomery Academy JU Improvements / S00973	266	-	1,091,000
Montgomery Field / AAA00001	92	-	10,936,231
Morena Reservoir Outlet Tower Upgrade / S00041	405	-	8,180,000
Mountain View NP Area Upgrades / S11019	268	400,000	1,244,586
Multiple Species Conservation / S01076	269	-	124,104,831
Museum of Man Roof Replacement / S11101	270	-	2,114,870
N Torrey Pines Roadway/Median Enhance / S00868	571	-	4,747,000
NCWRP Sludge Pump Station Upgrade / S00309	407	100,000	957,096
NTC Aquatic Center / S10000	271	-	1,486,726
New Walkways / AIK00001	572	1,714,515	10,708,573
North City Reclamation System / AHC00002	408	-	4,059,544
North Ocean Beach Gateway Ph II / S12041	272	-	748,000
North Park Mini Park & Streetscape Improvements / S10050	273	-	2,537,949
North Park/Main St Sidewalk Improvements / S10040	274	-	200,000
Old Otay Mesa Road-Westerly / S00870	576	2,174,775	11,536,671
Olive St Park Acquisition/Development / S10051	276	-	2,201,585
Open Space Improvements / AGG00001	277	-	2,415,224
Otay 1st/2nd PPL Abandon E of Highland / S11027	409	5,258,471	7,221,721

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Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
Otay 1st/2nd PPL West of Highland Avenue / S12016	410	925,000	25,935,000
Otay Mesa Truck Route Phase 4 / S11060	577	-	16,850,000
Otay Second Pipeline Improvements / S00032	411	-	2,935,773
PS 84 Upgrade & PS 62 Abandon / S00308	413	1,000,000	10,320,400
PS Upgrades Group 1 North County / S00303	414	-	16,116,827
PS2 Power Reliability & Surge Protection / S00312	415	3,000,000	31,200,000
Pacific Beach Curb Ramp Barrier Removal / S11048	578	-	370,000
Pacific Beach Pipeline South (W) / S12015	416	-	20,718,000
Pacific Breezes (Ocean View Hills) CP / S00649	280	-	16,800,000
Pacific Highlands Ranch Branch Library / S14023	164	-	4,287,688
Pacific Highlands Ranch Hiking & Biking / RD12003	281	-	7,239,000
Pacific Highlands Traffic Signals / S01062	579	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	580	-	450,000
Palisades Park Comfort Station Replace / S10026	282	-	712,712
Palm Avenue Interstate 805 Interchange / S00869	581	-	11,187,886
Palm Avenue Roadway Improvements / S00913	582	-	4,617,209
Park & Recreation Grant Match Funding / AGF00001	283	-	210,261
Pipeline Rehabilitation / AJA00002	417	22,500,000	177,816,643
Point Loma Grit Processing Improvements / S00315	418	312,044	34,926,129
Police HQs CoGeneration Repower Project / S10131	346	-	983,085
Police Range Refurbishment / S10118	347	-	7,000,000
Pomerado Median Improve-N of R Bernardo / S10035	284	-	899,840
Poway Road Bicycle Path - Class I / S00943	584	-	2,580,000
Pressure Reduction Facility Upgrades / AKA00002	419	-	100,000
Public Safety Training Institute / S00816	348	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	420	3,000,000	7,064,099
Pump Station Restorations / ABP00001	421	1,750,000	22,176,673
QUALCOMM Stadium / ABG00001	469	750,000	6,396,689
Rancho Bernardo CP Sports Field Lights / S11012	285	-	870,000
Rancho Bernardo Streetscape-Phase I / S12006	286	-	75,000
Rancho Encantada Park #2 / S00652	287	-	2,118,000
Rancho Penasquitos Skate Park / S12002	289	30,400	399,705
Rancho Penasquitos Towne Centre Park Imp / S12003	290	100,000	175,000
Reclaimed Water Extension / AHC00001	422	-	209,125
Reclaimed Water Retrofit / AHC00003	423	-	250,002
Recycled Water System Upgrades / S10010	424	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	425	-	337,422
Recycled Water Tank Modifications / S12014	426	200,000	991,984
Regents Rd Widening-Genesee to Executive / S00881	586	-	6,045,000
Regional Park Improvements / AGF00005	291	-	18,542,683
Replace Obsolete T/S Controllers / AIL00010	588	-	101,815
Resource-Based Open Space Parks / AGE00001	292	-	2,058,000
Resurfacing of City Streets / AID00005	589	11,732,945	469,174,736

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Project Name	Page No.	FY2015 Adopted	Project Total
Riviera Del Sol Neighborhood Park / S00999	293	-	6,924,640
Roof Replacement / ABT00002	460	-	138,983
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	590	-	1,085,119
SBWR Plant Demineralization / S00310	427	2,694,562	5,973,695
SD River Dredging Qualcomm Way to SR163 / S00606	295	-	1,089,000
SDFD Station Alerting / L12002	146	-	4,400,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	594	-	15,721,200
SR 163/Friars Road / S00851	595	9,149,927	131,100,868
SR94/Euclid Av Interchange Phase 2 / S14009	597	-	3,794,800
Salk Neighborhood Park & Joint Use Devel / S14007	296	2,082,709	2,082,709
San Carlos Branch Library / S00800	167	250,000	20,598,000
San Diego New Central Library / S00799	168	-	187,270,420
San Ysidro Athletic Area/Larsen Fld Lght / S11013	297	-	1,041,300
San Ysidro Branch Library / S00802	169	-	12,186,000
School Traffic Safety Improvements / AIK00002	601	200,000	1,811,722
Scripps Ranch Pump Station / S12019	428	-	13,079,000
Sea World Dr/I5 Interchange Improvement / S00888	603	-	120,163,209
Seismic Upgrades / AKB00004	429	400,000	7,533,944
Sewer CIP Emergency Reserve / S00342	430	-	5,000,000
Sewer Main Replacements / AJA00001	431	55,367,797	369,466,364
Sidewalk Repair and Reconstruction / AIK00003	604	800,000	4,598,913
Silver Wing NP Sports Field/Lighting / S11051	299	600,000	1,200,609
Skyline Hills Library / S00692	171	-	13,754,252
Skyline-Paradise Hills Fire Station / S00687	147	-	1,408,176
South Chollas Landfill / S00776	109	-	1,776,000
South Chollas Landfill Improvements / S00684	110	6,516,922	15,828,624
South Metro Sewer Rehabilitation Ph 3B / S00317	432	-	9,214,957
South Miramar Landfill / S00779	111	-	3,610,000
South Mission Beach Lifeguard Station / S00791	148	-	4,982,126
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	301	-	1,650,000
Standpipe and Reservoir Rehabilitations / ABL00001	434	6,637,485	24,753,746
State Route 56 Bike Interchanges / S00955	608	-	10,029,974
State Route 56 Freeway Expansion / RD14000	609	3,000,000	152,000,000
Streamview Drive Improvements / S00864	611	1,550,000	3,275,000
Street Light Circuit Upgrades / AIH00002	612	-	36,650,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	302	-	4,195,594
Switzer Canyon Bridge Enhancement Prog / S10054	304	5,000	275,000
TDA Bicycle Rings and Racks / S00968	613	-	50,000
Talmadge Decorative SL Restoration / S00978	305	75,000	306,800
Talmadge Historic Gates / L12001	306	-	348,726
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	615	-	4,669,547
Tierrasanta (Via Dominique) Pump Station / S12040	435	2,193,264	11,208,000
Tierrasanta - Median Conversion / L14001	310	-	250,000

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Project Name	Page No.	FY2015 Adopted	Project Total
Tierrasanta CP Sports Field Lighting / S11011	311	47,000	1,100,876
Torrey Highlands Community ID & Enhance / S11009	312	150,000	325,000
Torrey Highlands Park Play Area Upgrades / S11020	313	-	1,278,682
Torrey Highlands Trail System / RD12002	314	-	667,834
Torrey Hills NP Development / S13007	315	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	316	-	441,000
Torrey Meadows Drive Overcrossing / S10015	617	-	9,115,000
Torrey Meadows NP South / S00651	317	-	7,922,755
Torrey Pines Golf Course / AEA00001	318	-	1,467,123
Torrey Pines Improvements Phase I / S00613	618	-	15,400,000
Torrey Pines N. Golf Course-Improvements / S14019	319	2,600,000	12,170,000
Torrey Pines Road Slope Restoration / S00877	619	-	3,686,220
Traffic Calming / AIL00001	620	1,304,000	9,402,638
Traffic Signals - Citywide / AIL00004	621	1,375,000	6,892,444
Traffic Signals Modification / AIL00005	622	1,255,801	11,286,147
Trail for All People / S13001	320	100,000	381,000
Triple Pipe Crossing Dennery Road / S10017	624	-	119,246
Tubman Charter School JU Improvements / S13000	321	350,000	2,270,000
Underground Tank Program / AFA00002	112	-	450,560
University Ave Pipeline Replacement / S11021	436	2,500,000	18,700,000
University Avenue Mobility / S00915	625	750,314	5,780,000
University Village Park Tot Lot / S13005	322	-	450,253
Unscheduled Projects / AJA00003	437	5,000,000	10,433,215
Upas St Pipeline Replacement / S11022	438	5,000,000	20,196,326
Utilities Undergrounding Program / AID00001	627	-	84,672,875
Valencia Park Acquisition & Development / S11103	323	734,000	963,361
Via de la Valle Widening / RD11001	628	-	1,002,749
W Mission Bay Dr Bridge Over SD River / S00871	630	1,000,000	120,432,449
W. Henderson Security Light Improvement / S14014	325	-	80,000
Water & Sewer Group Job 816 (W) / S13015	439	2,000,000	10,755,363
Water CIP Emergency Reserve / S00048	440	-	5,000,000
Water Department Security Upgrades / S00050	441	-	15,243,959
Water Group 787 / S11108	442	-	7,986,125
Water Main Replacements / AKB00003	444	41,172,755	519,284,665
Water Pump Station Restoration / ABJ00001	445	4,660,427	32,452,319
Water Treatment Plants / ABI00001	446	2,054,000	3,254,000
Watershed CIP / ACC00001	631	500,000	30,538,539
Webster Neighborhood Identification Sign / S14005	328	-	40,000
Wegeforth Elementary School Joint Use / S00764	329	-	3,145,000
Welcome to Rancho Bernardo Signs / S10036	330	-	70,367
West Maple Canyon MP / S00760	332	100,000	745,000
West Miramar Landfill - Phase 2 / S00774	113	-	3,060,000
West Miramar Refuse Disposal Fac Ph 2 / S01074	114	-	39,112,334

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Project Name	Page No.	FY2015 Adopted	Project Total
Westerly Extension of Hazard Center Dr / RD10001	633	-	1,000,000
Wet Weather Storage Facility / S00314	447	-	7,272,127
Wightman Street Neighborhood Park / S00767	333	2,500,634	3,186,634
Windwood II MP Play Area Upgrades / S11017	334	-	480,858
Total Continuing		\$ 289,148,052 \$	5,487,294,219
Warranty			
43rd St fr Logan to I805 St Widening / S00845	494	\$ - \$	9,048,223
54th Street/Euclid Ave Bikeways / S00956	495	-	130,000
Aldine & Fairmount Dr Slope Restoration / S00865	496	-	4,499,546
Alvarado WTP Upgrade & Expansion / S00021	364	-	55,942,215
Azalea Park Neighborhood Identification / S00699	500	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	501	-	250,000
Balboa Park Arcade / AGF00002	193	-	2,048
Balboa Pk/Florida Cyn Storm Drain Repair / S01064	503	-	1,370,000
Balboa Terrace Trunk Sewer / S12035	366	-	10,091,812
Bayshore Bikeway / S00944	504	-	5,582,775
Bird Rock Median Lighting / S11007	198	-	229,000
CAB Fire Sprinkler Retrofit Project / S00819	457	-	4,473,000
Carmel Country Road Median Improvements / S10039	204	-	178,645
Carmel Grove Mini Park Play Area Upgrade / S00659	205	-	480,858
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	512	305,000	7,205,000
Carmel Valley Road Enhancement Project / S00859	516	-	9,094,641
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	517	-	21,058,000
Colony Hill Water Main Relocation / S11102	372	-	1,504,250
Del Mar Heights Road-4/6 Lanes / S00903	524	42,000	9,842,000
Del Mar Mesa Neighborhood Park / S00648	225	-	1,339,646
Del Mar Terrace Street Improvements / S10038	228	-	219,596
El Camino Real Widening / S00916	528	-	100,000
Euclid Avenue & Home Improvements / S00886	531	-	1,012,740
Famosa Slough Salt Marsh Creation / S00605	236	-	333,000
Fire Station No. 47-Pac Highlands Ranch / S00689	133	-	7,745,365
Florence Griffith Joyner Elementary SR2S / S10061	534	-	1,292,073
Gompers NP - Play Area Upgrades / S11030	237	-	1,180,000
Harbor Drive Trunk Sewer Replacement / S00336	385	-	12,398,748
Kearny Mesa Community Sign / S10044	549	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	550	-	300,000
La Jolla Ecological Reserve Area of ASBS / S00607	552	-	2,750,000
La Jolla Shores Lifeguard Station / S00790	142	-	3,545,141
La Jolla Village Drive-I-805 Ramps / S00857	555	-	23,974,536
Laurel Street Bridge over SR 163 / S00939	556	-	1,220,000
Linda Vista Community Park Picnic Area / S01068	248	-	303,965
Lindbergh Field 16" CI Main Replacement / S10055	388	-	3,477,779

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
Manhasset Dr Storm Drain System Upgrade / S11005	558	-	385,000
Maryland Street Storm Drain Replacement / S10056	559	-	399,840
Mira Srnto PI-Scranton to Vista Sorrento / S00878	564	-	12,460,253
Miramar Contract A Roof System Redesign / S13016	401	-	314,000
Miramar WTP Upgrade & Expansion / S00024	402	-	120,568,505
Mission Beach Lifeguard Station / S00793	143	-	864,400
Montezuma Trunk Sewer / S00332	403	100,000	6,282,094
Montgomery Field Rehabilitation / S00680	93	-	5,231,922
Montgomery Waller Community Park / S00754	267	-	1,005,899
Municipal Fac Control Systems Upgrade / L10001	406	1,810,000	-
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	569	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	570	-	13,980,652
North Park Lighting Improvements / S00823	573	-	487,860
North Torrey Pines Road @ Genesee Avenue / S00720	574	-	9,573,775
Ocean View Hills Parkway / S00882	575	-	15,058,237
Old Mission Dam Preservation / S00611	275	-	1,577,336
Otay Valley Fenton Pond Recreation Trail / S00753	278	-	209,605
Otay Valley RP Beyer Blvd Staging Area / S00638	279	-	2,500,396
Otay WTP Upgrade & Expansion / S00030	412	50,000	28,839,552
Park Boulevard and Essex Street / S11054	583	-	350,000
Rancho Bernardo Bikeway / S00962	585	-	250,000
Regents Road Bridge / S00729	587	-	31,554,476
Roosevelt Middle School Improvements / S00761	294	-	1,190,000
Rose Creek Bikeway / S00946	591	-	5,800,000
Rosecrans Street Corridor Improvements / S00830	592	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway / S00959	593	-	177,200
SR 56-Carmel Country to Black Mountain / S00853	596	-	17,721,479
San Diego River Multi-Use Path / S00958	598	-	1,819,000
San Remo Way Storm Drain / S11004	599	-	305,000
Saturn Blvd Roadway Improvements / S11028	600	-	1,195,720
Scripps Ranch/Mira Mesa Medians Project / S00838	602	-	1,077,994
Skyline Drive Improvements / S00912	605	-	2,877,294
Sorrento Valley Rd & I5 Interchange / S00914	606	-	4,194,892
South Mission Valley Trunk Sewer / S00302	433	-	15,801,938
State Route 15 Bikeway Study / S00731	607	-	2,595,386
Stockton Street Lights / S10130	610	-	235,443
Talbot Street Slope Restoration / S00609	614	-	3,672,435
Talmadge Street Improvements / S00820	307	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	308	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	309	-	54,486
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	616	-	725,560
Transportation Grant Match / AID00002	623	-	100,000
University/Alabama Bike & Ped Safety Impr / S00960	626	-	520,000

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2015 Adopted	Project Total
Views West NP ADA Upgrades / S10031	324	-	930,100
Village Loop Road / S00919	629	-	2,880,000
Walker NP Playground Upgrades / S10092	327	-	313,100
Water Group Job 915 (3012) / S10123	443	-	16,005,121
West Lewis and Falcon Streets MP / S00757	331	-	446,139
West San Ysidro Blvd Streetscape / S00822	632	-	587,981
Total Warranty		\$ 2,307,000 \$	555,703,591
Underfunded			
Beyer Park Development / S00752	197	\$ - \$	11,888,000
Chollas Community Park / S00654	211	-	30,175,562
Coastal Rail Trail / S00951	519	-	21,905,818
Fire Station No. 51 - Skyline Hills / S14017	137	-	12,000,000
Fire Station No. 54 - Paradise Hills / S00785	138	-	11,095,000
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	547	-	1,651,010
Kensington/Normal Heights Library / S00795	158	-	2,421,530
Kumeyaay Lakes Berm Restoration and Dredg / S00655	246	-	10,000,000
McKinley Elementary School JU Improvemts / S12001	252	-	1,702,500
Mission Bay Athletic Area Comfort Station Mod / S10021	256	-	1,029,057
North Pacific Beach Lifeguard Station / S10119	144	-	6,763,347
North Park Library / S00798	161	-	14,053,598
Ocean Beach Branch Library / S00806	162	-	146,500
Ocean Beach Lifeguard Station / S10121	145	-	4,560,000
Otay East Branch Library / S10025	163	-	15,885,000
Paradise Hills Library / S00810	165	-	8,939,533
Rancho Bernardo Library / S00812	166	-	3,504,700
Scripps Miramar Ranch Library / S00811	170	-	1,126,000
Sefton Field Improvements / S01012	298	-	1,000,000
Sixth Avenue Playground Improvements / S00616	300	-	2,000,000
Total Underfunded		\$ - \$	161,847,154



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Capital Improvements Program

Fiscal Year 2014 Budget Update

Project Changes

The Fiscal Year 2014 Adopted Capital Improvements Program budget published 472 ongoing and new standalone and annual allocation projects. Since publication, 51 of these projects have been closed or cancelled and 6 projects have been initiated. The Fiscal Year 2015 Adopted Budget includes 447 standalone and annual allocation projects. **Table 1** lists the 26 newly published projects which includes 15 new projects for Fiscal Year 2015 and other projects which have been added via City Council resolution during Fiscal Year 2014.

Table 1: Projects Added to the Fiscal Year 2015 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2015 Adopted	FY2015 Anticipated
ADA Improvements & Expansion of Paradise Senior Ce / S15002 ¹	\$ -	\$ 500,000	\$ -
Bayview Reservoir Solar Project / S14021 ¹	-	2,000,000	325,000
CNG Fueling Station for Refuse & Recycling / S15000 ¹	-	1,200,000	-
Canyon Hills Resource Park Improvements / S15006 ¹	-	1,718,570	-
Coast Blvd Walkway Improvements / S15001 ¹	-	75,000	-
Crest Canyon Neighborhood Park / S15005 ¹	-	275,000	-
Fire Station No. 07 - Barrio Logan / S15013 ¹	-	850,000	-
Fire Station No. 48 - Black Mountain Ranch / S15015 ¹	-	2,700,000	-
Fire Station No. 51 - Skyline Hills / S14017	-	-	1,000,000
Fire-Rescue Air Operations Facility / S15012 ¹	-	125,000	-
Fleet Services Elect & Fac Improvements / L14002	713,000	-	-
Home Avenue Fire Station / S14018	-	-	2,000,000
Linda Vista Skate Park / S15008	-	-	3,000,000
MOC Complex Solar Project / S14022 ¹	-	1,700,000	975,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	500,000	-	-
Mid City Skate Park / S15003 ¹	-	250,000	3,040,000
Mission Beach Brdwalk Bulkhead Phased/ L14004	-	-	600,000
Mohnike Adobe and Barn Restoration / S13008	-	-	500,000
Pacific Highlands Ranch Branch Library / S14023	10,000	-	4,277,688
Rancho Mission Neighborhood Park Play Area Upgrade / S15004 ¹	-	1,271,000	-
Sunset Cliffs Park Drainage Improvements / L14005 ¹	-	456,000	-
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	725,560	-	-
Tierrasanta Library Expansion / S15011 ¹	-	310,000	-
Torrey Pines N. Golf Course-Improvements / S14019	9,570,000	2,600,000	-
W. Henderson Security Light Improvement / S14014	80,000	-	-
Wagenheim Joint Use Facility / S15007 ¹	-	5,087,168	-

¹ New Projects for Fiscal Year 2015

Capital Improvements Program

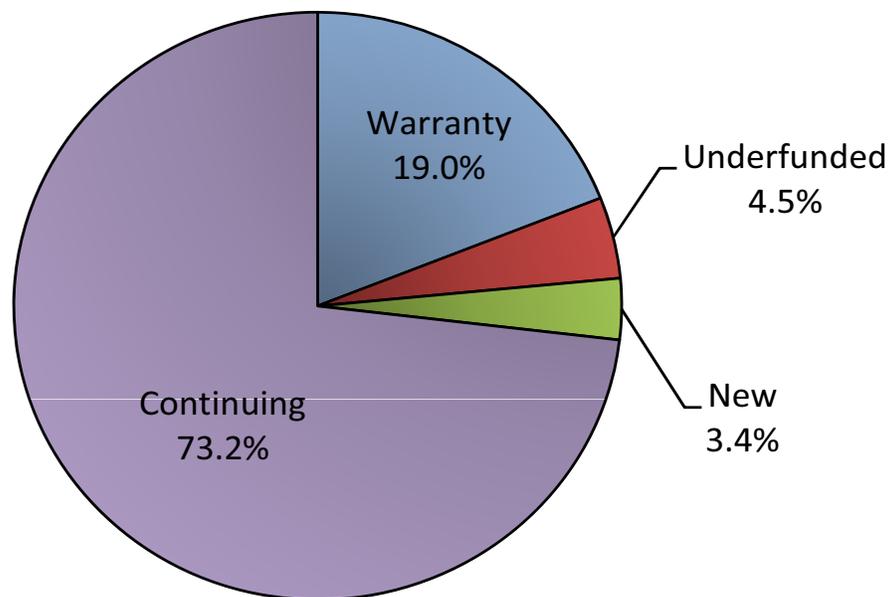
Fiscal Year 2014 Budget Update

It is important to note that although the published number of projects is 447, the total number of active projects being managed is nearly 1,400. This number includes all active sublets of annual allocations in addition to all standalone projects.

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 33. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Progress Status



In Fiscal Year 2014, 51 projects have been closed or cancelled. Approximately \$5.0 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were cancelled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

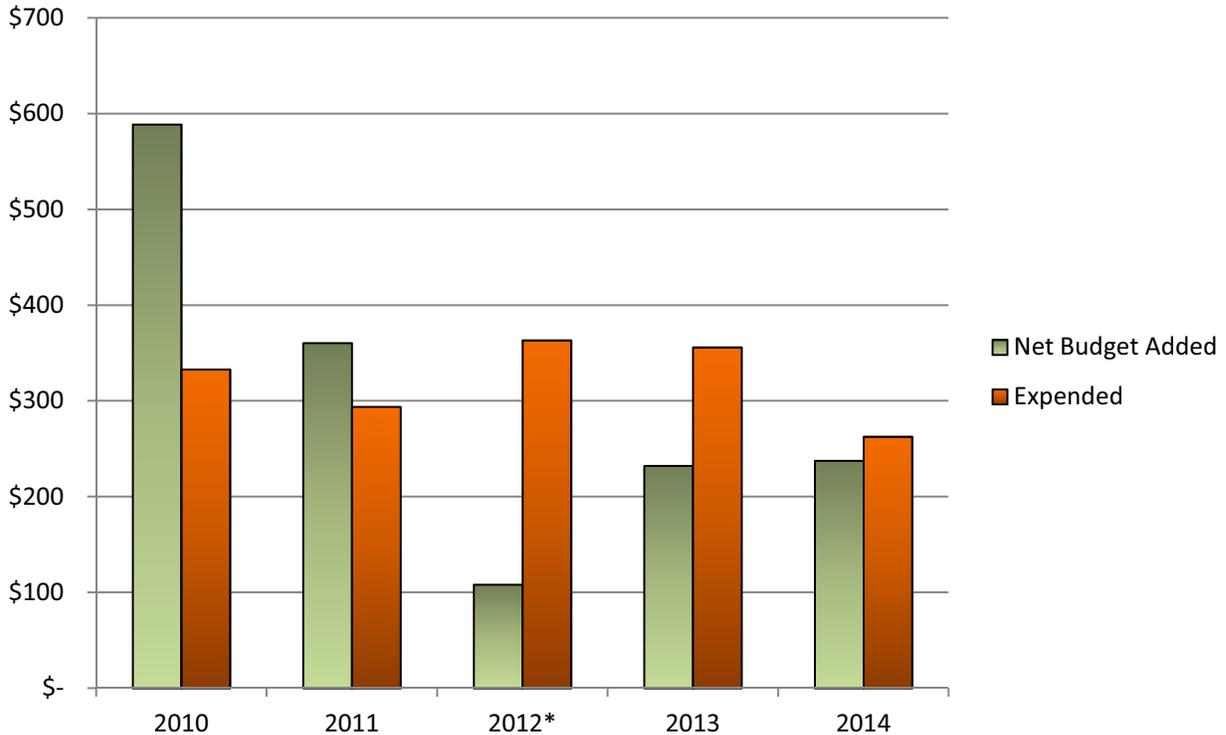
Project Expenditures

Since Fiscal Year 2010, \$1.53 billion dollars has been added to the Capital Improvements Program budget and \$1.61 billion has been expended. The chart below shows a significant budget surplus in Fiscal Year 2010 due in part to the addition of deferred capital bond financing. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2014, the largest

Capital Improvements Program Fiscal Year 2014 Budget Update

portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 86.9 percent of the \$262.5 million in CIP expenditures during this time.

Figure 2: Budget Added and Expended by Year (In Millions of Dollars)



* Fiscal Year 2012 Net Budget Added has been predominantly reduced by project closures.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2014, 146 consultant and construction contracts, totaling \$329.8 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to 12 months. The list of projects expecting to enter into contracts during Fiscal Year 2015 can be found on page 21.

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2014

Project	Department
Adv Water Treatment Demo Plant (IPR/RA) / S10127	Public Utilities
Alvarado Canyon Road Realignment / S00894	Transportation & Storm Water
Balboa Park GC Irrigation System / S00632	Park & Recreation

Capital Improvements Program

Fiscal Year 2014 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2014

Project	Department
Berger Ave Sidewalk & Curb Ramps / S11044	Transportation & Storm Water
Bicycle Loop Detectors / S11058	Transportation & Storm Water
Black Mountain Pk Survey & Mgmt Plan / S00670	Park & Recreation
Canyonside Community Park / S00637	Park & Recreation
Canyonside Community Park / S00768	Park & Recreation
Carmel Valley CP South Neighborhood 8A / S00750	Park & Recreation
Community Sign Installation at Various Locations / AID00004	Transportation & Storm Water
Dailard NP Play Area Upgrades / S10028	Park & Recreation
Del Mar Trails Park Play Area Upgrades / S11016	Park & Recreation
East Point Loma Trunk Sewer / S00329	Public Utilities
El Capitan Pipeline #2 Valves / S10005	Public Utilities
Enterprise Asset Management SAP / S13013	Department of Information Technology
Environmental Services Facilities Improvements / ABT00005	Public Works - General Services
Fire Station No. 01 - Downtown / S00786	Fire-Rescue
First Avenue Bridge Over Maple Canyon / S00862	Transportation & Storm Water
Fitting Facility Expansion / S10042	Public Works - General Services
Five Year CIP Planning / AID00003	Transportation & Storm Water
Fourth Avenue and Quince Street / S11055	Transportation & Storm Water
Fourth Avenue/Fifth Avenue & Nutmeg St / S11056	Transportation & Storm Water
FY12 Asphalt Overlay Group II / S12031	Transportation & Storm Water
Judy Lee Place Storm Drain Replacement / S10052	Transportation & Storm Water
Lake Murray CP Play Area Expansion / S11018	Park & Recreation
Lake Murray Trunk Sewer / S00335	Public Utilities
Logan Heights Branch Library / S00807	Library
Maddox NP Playground Upgrades / S10086	Park & Recreation
Mission Bay/Fiesta Island Development PI / S00624	Park & Recreation
Mission Hills Branch Library / S00804	Library
Mission Trails RP Equest Comfort Station / S01073	Park & Recreation
Normal Heights CP Development / S00662	Park & Recreation
Ocean Beach CDC - N Ocean Beach Revital / S01057	Park & Recreation
Ocean Beach Veterans Memorial / S14012	Park & Recreation
Rancho Bernardo Westwood Soundwall / S10033	Park & Recreation
Rancho Penasquitos Monument Signs / S10032	Park & Recreation
Ridgehaven Backup Generator Project / S10133	Environmental Services
San Diego River Park Master Plan / S01001	Park & Recreation
Serra Mesa Branch Library / S00801	Library
South Bay Reclamation System / S00018	Public Utilities
Sports Arena Blvd-Rosecrans to Midway / S00721	Transportation & Storm Water
Spring Canyon-Scripps Ranch to Pomerado / S00832	Transportation & Storm Water
SR2S Traffic Safety Projects Grant #1 / L00010	Transportation & Storm Water
SR94/Euclid Ave Interchange Improvements / S11046	Transportation & Storm Water
Taylor Street Bikeway / S00965	Transportation & Storm Water
Thorn Street Median Improvements / S00844	Transportation & Storm Water
Torrey Pines City Park GDP / S01015	Park & Recreation
Torrey Pines Rd/La Jolla Blvd Main Repl / S00003	Public Utilities
University Ave Sidewalk fr 54th to 68th / S00910	Transportation & Storm Water
USIU Trunk Sewer / S00334	Public Utilities
Washington Street Improvements Phase II / S00703	Transportation & Storm Water

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program

Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Montgomery Field Rehabilitation / S00680	93	Warranty	100	Medium
Brown Field / AAA00002	91	Continuing	Annual	Annual
Montgomery Field / AAA00001	92	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / S11024	400	Continuing	100	High
69th & Mohawk Pump Station / S12011	362	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	435	Continuing	96	High
Children's Pool Lifeguard Station / S00644	123	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	141	Continuing	93	High
Fire Station No. 45 - E Mission Valley / S00688	132	Continuing	92	High
Bayview Reservoir Solar Project / S14021	368	New	90	High
Cielo & Woodman Pump Station / S12012	371	Continuing	90	High
Lower Otay Outlet Tower / S12018	390	Continuing	90	High
MOC Complex Solar Project / S14022	395	New	90	High
Miramar Contract A Roof System Redesign / S13016	401	Warranty	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	405	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	415	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / S00317	432	Continuing	90	High
Museum of Man Roof Replacement / S11101	270	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / S00308	413	Continuing	86	High
EAM ERP Implementation / S14000	377	Continuing	85	High
Fire Station No. 07 - Barrio Logan / S15013	126	New	85	High
Fleet Services Elect & Fac Improvements / L14002	459	Continuing	84	High
Barrett Flume Cover / S10013	367	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	137	Underfunded	83	Medium
Home Avenue Fire Station / S14018	140	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	393	Continuing	83	Medium
MBC Odor Control Facility Upgrades / S00323	394	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	144	Underfunded	83	Medium
Wet Weather Storage Facility / S00314	447	Continuing	83	Medium
NCWRP Sludge Pump Station Upgrade / S00309	407	Continuing	82	Medium
EMTS Boat Dock and Steam Line Relocation / S00319	378	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	127	Continuing	81	Medium
Fire Station No. 22 - Point Loma / S00787	130	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	131	Continuing	81	Medium
Fire Station No. 47-Pac Highlands Ranch / S00689	133	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	135	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	138	Underfunded	81	Medium
Skyline-Paradise Hills Fire Station / S00687	147	Continuing	81	Medium
South Mission Beach Lifeguard Station / S00791	148	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / S00788	125	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	129	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	428	Continuing	80	Medium
Ocean Beach Lifeguard Station / S10121	145	Underfunded	79	Medium
SDFD Station Alerting / L12002	146	Continuing	79	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Fire-Rescue Air Operations Facility / S15012	139	New	78	Medium
SBWR Plant Demineralization / S00310	427	Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / S00044	391	Continuing	75	Medium
Fire Station No. 50 - North University City / S13021	136	Continuing	74	Low
MBC Biosolids Storage Silos / S00322	392	Continuing	74	Low
Metro Facilities Control Systems Upgrade / L10000	396	Continuing	72	Low
Municipal Fac Control Systems Upgrade / L10001	406	Warranty	72	Low
Fire Station No. 48 - Black Mountain Ranch / S15015	134	New	71	Low
Mission Beach Lifeguard Station / S00793	143	Warranty	71	Low
Chollas Building / S11025	370	Continuing	65	Low
Skyline Hills Library / S00692	171	Continuing	64	Low
Balboa Branch Library / S00808	157	Continuing	62	Low
Mission Hills-Hillcrest Library / S13022	160	Continuing	62	Low
Ocean Beach Branch Library / S00806	162	Underfunded	62	Low
Paradise Hills Library / S00810	165	Underfunded	62	Low
Rancho Bernardo Library / S00812	166	Underfunded	62	Low
San Ysidro Branch Library / S00802	169	Continuing	62	Low
Tierrasanta Library Expansion / S15011	172	New	60	Low
Scripps Miramar Ranch Library / S00811	170	Underfunded	59	Low
NTC Aquatic Center / S10000	271	Continuing	56	Low
Kensington/Normal Heights Library / S00795	158	Underfunded	49	Low
North Park Library / S00798	161	Underfunded	49	Low
Pacific Highlands Ranch Branch Library / S14023	164	Continuing	48	Low
Library Collection Conversion to RFID / S12000	159	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	128	Continuing	44	Low
Otay East Branch Library / S10025	163	Underfunded	39	Low
El Capitan Reservoir Road Improvements / S00040	380	Continuing	20	Low
Alvarado WTP Upgrade & Expansion / S00021	364	Warranty	N/A	N/A
Backup Generators at SPS's, TP & EMTS / S12036	365	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / S00819	457	Warranty	N/A	N/A
CAD System Replacement Project / S13100	345	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	477	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / S00790	142	Warranty	N/A	N/A
Miramar WTP Upgrade & Expansion / S00024	402	Warranty	N/A	N/A
Montgomery Academy JU Improvements / S00973	266	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / S00030	412	Warranty	N/A	N/A
PS Upgrades Group 1 North County / S00303	414	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / S00315	418	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / S10131	346	Continuing	N/A	N/A
Police Range Refurbishment / S10118	347	Continuing	N/A	N/A
Public Safety Training Institute / S00816	348	Continuing	N/A	N/A
San Carlos Branch Library / S00800	167	Continuing	N/A	N/A
San Diego New Central Library / S00799	168	Continuing	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Sewer CIP Emergency Reserve / S00342	430	Continuing	N/A	N/A
Water Department Security Upgrades / S00050	441	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	113	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	455	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	181	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	458	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	103	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	374	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / ABT00004	104	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	124	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	383	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	397	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	398	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	420	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	421	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	469	Continuing	Annual	Annual
Roof Replacement / ABT00002	460	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	434	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	445	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	446	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	497	Continuing	91	High
Avenida de la Playa Infrastructure-SD / S13018	499	Continuing	73	High
SD River Dredging Qualcomm Way to SR163 / S00606	295	Continuing	69	High
34th Street Storm Drain / S11001	491	Continuing	48	Medium
Coolidge Street Storm Drain / S11003	521	Continuing	46	Medium
San Remo Way Storm Drain / S11004	599	Warranty	44	Medium
Manhasset Dr Storm Drain System Upgrade / S11005	558	Warranty	43	Medium
Hayes Ave Storm Drain / S11002	540	Continuing	41	Low
Maryland Street Storm Drain Replacement / S10056	559	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / S00607	552	Warranty	28	Low
Balboa Pk/Florida Cyn Storm Drain Repair / S01064	503	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / S00605	236	Warranty	N/A	N/A
Drainage Projects / ACA00001	527	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	590	Continuing	Annual	Annual
Watershed CIP / ACC00001	631	Continuing	Annual	Annual
Golf				
Mission Bay GC Practice Ctr Bldg Improve / S01090	257	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / S11010	258	Continuing	54	Medium
Balboa Park Golf Course - Clubhouse / S00614	195	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / S14019	319	Continuing	34	Medium
Balboa Park Golf Course / AEA00002	194	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Mission Bay Golf Course / AEA00003	259	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	318	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Pro Fac / S01088	106	Continuing	92	High
West Miramar Refuse Disposal Fac Ph 2 / S01074	114	Continuing	89	High
Arizona St Landfill Closure & Mods / S00682	101	Continuing	85	Medium
South Chollas Landfill / S00776	109	Continuing	85	Medium
South Chollas Landfill Improvements / S00684	110	Continuing	85	Medium
South Miramar Landfill / S00779	111	Continuing	74	Low
Miramar Landfill Greenery Expansion / S00975	108	Continuing	53	Low
CNG Fueling Station for Refuse & Recycling / S15000	102	New	40	Low
Environmental Services Operations Yard Improvement / AFA00003	105	Continuing	Annual	Annual
Minor Improvements to Landfills / AFA00001	107	Continuing	Annual	Annual
Underground Tank Program / AFA00002	112	Continuing	Annual	Annual
Parks				
Carmel Grove Mini Park Play Area Upgrade / S00659	205	Warranty	91	High
Tierrasanta CP Sports Field Lighting / S11011	311	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	313	Continuing	90	High
Windwood II MP Play Area Upgrades / S11017	334	Continuing	90	High
Palisades Park Comfort Station Replace / S10026	282	Continuing	84	High
Mountain View NP Area Upgrades / S11019	268	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / S11012	285	Continuing	83	High
San Ysidro Athletic Area/Larsen Fld Lght / S11013	297	Continuing	83	High
Gompers NP - Play Area Upgrades / S11030	237	Warranty	82	High
Views West NP ADA Upgrades / S10031	324	Warranty	82	High
Memorial Pool Improvements / S00970	253	Continuing	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	288	New	77	High
City Heights Square Mini-Park / S01070	213	Continuing	76	High
Silver Wing NP Sports Field/Lighting / S11051	299	Continuing	74	High
Gonzales Canyon Neighborhood Park / S00994	238	Continuing	73	High
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	250	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	293	Continuing	73	High
Walker NP Playground Upgrades / S10092	327	Warranty	73	High
Larsen Field ADA Improvements Phase II / S13004	247	Continuing	71	High
Linda Vista Community Park Picnic Area / S01068	248	Warranty	71	High
Crystal Pier Improvements / S11014	220	Continuing	70	High
Mission Bay Athletic Area Comfort Station Mod / S10021	256	Underfunded	68	High
Roosevelt Middle School Improvements / S00761	294	Warranty	68	High
Wegeforth Elementary School Joint Use / S00764	329	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / L14005	303	New	66	High
Rancho Penasquitos Skate Park / S12002	289	Continuing	65	High
Sixth Avenue Playground Improvements / S00616	300	Underfunded	65	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
ADA Improvements & Expansion of Paradise Senior Ce / S15002	191	New	62	Medium
Angier Elementary School Joint Use / S00762	192	Continuing	62	Medium
Cabrillo Heights NP Improvements / S00763	199	Continuing	62	Medium
Linda Vista Skate Park / S15008	249	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / S13008	265	Continuing	62	Medium
Pacific Breezes (Ocean View Hills) CP / S00649	280	Continuing	62	Medium
McKinley Elementary School JU Improvemts / S12001	252	Underfunded	61	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	301	Continuing	59	Medium
Wagenheim Joint Use Facility / S15007	326	New	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	302	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / S14010	208	Continuing	57	Medium
Chicano Park ADA Upgrades / S13003	210	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / S00642	207	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / S13023	226	Continuing	55	Medium
Olive St Park Acquisition/Development / S10051	276	Continuing	54	Medium
Trail for All People / S13001	320	Continuing	54	Medium
El Cuervo Adobe Improvements / S14006	232	Continuing	53	Medium
Old Mission Dam Preservation / S00611	275	Warranty	53	Medium
West Maple Canyon MP / S00760	332	Continuing	52	Medium
Chollas Community Park / S00654	211	Underfunded	49	Medium
Home Avenue Park / S00673	244	Continuing	49	Medium
Wightman Street Neighborhood Park / S00767	333	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / S14001	217	Continuing	48	Medium
Torrey Hills NP Development / S13007	315	Continuing	47	Medium
Canyon Hills Resource Park Improvements / S15006	202	New	45	Medium
Hickman Fields Athletic Area / S00751	240	Continuing	44	Medium
Coast Blvd Walkway Improvements / S15001	214	New	42	Medium
Chollas Lake Pk Playground Improvements / S14002	212	Continuing	40	Low
W. Henderson Security Light Improvement / S14014	325	Continuing	40	Low
Central Avenue MP Acquisition/Development / S00992	209	Continuing	39	Low
North Ocean Beach Gateway Ph II / S12041	272	Continuing	35	Low
North Park Mini Park & Streetscape Improvements / S10050	273	Continuing	34	Low
Tubman Charter School JU Improvements / S13000	321	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / S00655	246	Underfunded	27	Low
Sefton Field Improvements / S01012	298	Underfunded	27	Low
Canyonside Community Park Improvements / S12004	203	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / S10065	262	Continuing	20	Low
Mission Trails RP Trail Realignments / S10066	264	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / S00890	223	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / S00892	224	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	227	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / S00722	242	Continuing	19	Low
Hiking/Equestrian Trails-Eastern Region / S00891	243	Continuing	19	Low

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Project	Page No.	Project Status	Priority Score	Priority Category
Salk Neighborhood Park & Joint Use Devel / S14007	296	Continuing	19	Low
University Village Park Tot Lot / S13005	322	Continuing	17	Low
Dennery Ranch Neighborhood Park / S00636	230	Continuing	16	Low
Hidden Trails Neighborhood Park / S00995	241	Continuing	16	Low
Martin Luther King Jr. Promenade / S13020	251	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Imp / S12003	290	Continuing	14	Low
Beyer Park Development / S00752	197	Underfunded	12	Low
Mira Mesa CP - Exp & Aquatic Complex / S00667	255	Continuing	11	Low
Mid City Skate Park / S15003	254	New	10	Low
Fairbrook Neighborhood Park Acquisition / S01002	234	Continuing	9	Low
Crest Canyon Neighborhood Park / S15005	218	New	8	Low
California Tower Seismic Retrofit / L12003	200	Continuing	N/A	N/A
Crest Canyon Resource Management Plan / S10067	219	Continuing	N/A	N/A
Del Mar Hgts Rd Multiuse Trl Undercross / RD12004	221	Continuing	N/A	N/A
Del Mar Mesa Acquisition / S00998	222	Continuing	N/A	N/A
Del Mar Mesa Neighborhood Park / S00648	225	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	235	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	239	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / S01014	263	Continuing	N/A	N/A
Montgomery Waller Community Park / S00754	267	Warranty	N/A	N/A
Multiple Species Conservation / S01076	269	Continuing	N/A	N/A
Otay Valley Fenton Pond Recreation Trail / S00753	278	Warranty	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / S00638	279	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	281	Continuing	N/A	N/A
Rancho Encantada Park #2 / S00652	287	Continuing	N/A	N/A
Torrey Highlands Trail System / RD12002	314	Continuing	N/A	N/A
Torrey Meadows NP South / S00651	317	Continuing	N/A	N/A
Valencia Park Acquisition & Development / S11103	323	Continuing	N/A	N/A
West Lewis and Falcon Streets MP / S00757	331	Warranty	N/A	N/A
Balboa Park Arcade / AGF00002	193	Warranty	Annual	Annual
Coastal Erosion and Access / AGF00006	215	Continuing	Annual	Annual
Joint Use Improvements - Citywide / AGF00003	245	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	260	Continuing	Annual	Annual
Open Space Improvements / AGG00001	277	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / AGF00001	283	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	291	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	292	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	426	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / S13010	233	Continuing	40	Medium
Recycled Water System Upgrades / S10010	424	Continuing	N/A	N/A
North City Reclamation System / AHC00002	408	Continuing	Annual	Annual

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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Reclaimed Water Extension / AHC00001	422	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	423	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	425	Continuing	Annual	Annual
Transportation				
54th Street/Euclid Ave Bikeways / S00956	495	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	501	Warranty	91	High
Kearny Villa Road Bike Lane Improvements / S00961	550	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway / S00959	593	Warranty	91	High
State Route 56 Bike Interchanges / S00955	608	Continuing	90	High
38th Street Improvements / S00930	493	Continuing	81	High
Midway Street Bluff Repair / S12005	561	Continuing	80	High
Aldine & Fairmount Dr Slope Restoration / S00865	496	Warranty	78	High
Mission Beach Brdwalk Bulkhead Phased / L14004	567	Continuing	78	High
34th & 35th @ Madison Ave Improvements / S00922	490	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	569	Warranty	74	High
Rancho Bernardo Bikeway / S00962	585	Warranty	74	High
Sea World Dr/I5 Interchange Improvement / S00888	603	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	517	Warranty	73	High
Juan Street Concrete Street / S00602	548	Continuing	73	High
Laurel Street Bridge over SR 163 / S00939	556	Warranty	73	High
Coastal Rail Trail / S00951	519	Underfunded	72	High
Talbot Street Slope Restoration / S00609	614	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / S00880	565	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	594	Continuing	71	High
Bear Drive Retaining Wall / S10093	505	Continuing	70	High
W Mission Bay Dr Bridge Over SD River / S00871	630	Continuing	70	High
Mission Trails RP/Mission Bay Bike Path / S00734	568	Continuing	69	High
Mira Mesa Community Transit Center / S00847	563	Continuing	68	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	547	Underfunded	66	High
Old Otay Mesa Road-Westerly / S00870	576	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / S11045	580	Continuing	66	High
Pacific Beach Curb Ramp Barrier Removal / S11048	578	Continuing	62	High
25th Street Renaissance Project / S00985	489	Continuing	61	High
SR 163/Friars Road / S00851	595	Continuing	61	High
FY12 Asphalt Overlay Group I / S12030	532	Continuing	60	High
Torrey Pines Improvements Phase I / S00613	618	Continuing	58	High
Palm Avenue Roadway Improvements / S00913	582	Continuing	57	High
SR94/Euclid Av Interchange Phase 2 / S14009	597	Continuing	57	High
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	570	Warranty	56	Medium
Poway Road Bicycle Path - Class I / S00943	584	Continuing	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	586	Continuing	56	Medium
San Diego River Multi-Use Path / S00958	598	Warranty	56	Medium

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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
University/Alabama Bike & Ped Safety Impr / S00960	626	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / S00845	494	Warranty	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	514	Continuing	55	Medium
Talmadge Historic Gates / L12001	306	Continuing	55	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	529	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	581	Continuing	53	Medium
Streamview Drive Improvements / S00864	611	Continuing	53	Medium
University Avenue Mobility / S00915	625	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / S10061	534	Warranty	52	Medium
Linda Vista/Genesee Intersection Improve / S00907	557	Continuing	52	Medium
Bayshore Bikeway / S00944	504	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	516	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	525	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	538	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	216	Continuing	50	Medium
Sorrento Valley Rd & I5 Interchange / S00914	606	Warranty	50	Medium
Skyline Drive Improvements / S00912	605	Warranty	49	Medium
Bay Terraces Parkside Greenbelt Lighting / S14008	196	Continuing	48	Medium
Five Points Neighborhood Pedestrian Impr / S00988	533	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / S10040	274	Continuing	47	Medium
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	513	Continuing	46	Medium
El Cajon Blvd Streetscape Improvements / S00826	231	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / S10015	617	Continuing	46	Medium
Genesee Avenue Widen I-5 Crossing / S00839	536	Continuing	44	Medium
Cherokee Street Improvements / S00921	518	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / S11060	577	Continuing	43	Medium
Camino Del Sur-SR-56 to Dormouse / S00872	509	Continuing	42	Medium
Carmel Valley Landscaping & Irrigation / L14000	206	Continuing	42	Medium
Tierrasanta - Median Conversion / L14001	310	Continuing	42	Medium
Torrey Pines Road Slope Restoration / S00877	619	Continuing	42	Medium
Bird Rock Median Lighting / S11007	198	Warranty	41	Low
Camino Santa Fe Median Improvements / S10037	201	Continuing	41	Low
Carmel Country Road Low Flow Channel / S00969	510	Continuing	41	Low
Saturn Blvd Roadway Improvements / S11028	600	Warranty	41	Low
Talmadge Streetscape & Lighting Zone 2W / S00977	309	Warranty	41	Low
Kelton Road Pedestrian Improvements / S10154	551	Continuing	38	Low
North Park Lighting Improvements / S00823	573	Warranty	38	Low
Switzer Canyon Bridge Enhancement Prog / S10054	304	Continuing	38	Low
Holly Dr. Street Improvements / S11033	542	Continuing	37	Low
Scripps Ranch/Mira Mesa Medians Project / S00838	602	Warranty	37	Low
State Route 15 Bikeway Study / S00731	607	Warranty	36	Low
Talmadge Decorative SL Restoration / S00978	305	Continuing	36	Low
Talmadge Street Improvements / S00820	307	Warranty	36	Low

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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Talmadge Streetscape & Lighting Zone 1E / S00976	308	Warranty	36	Low
Del Mar Terrace Street Improvements / L14003	229	Continuing	34	Low
Del Mar Terrace Street Improvements / S10038	228	Warranty	34	Low
La Jolla Mesa Drive Sidewalk / S00928	553	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / S00981	530	Continuing	32	Low
N Torrey Pines Roadway/Median Enhance / S00868	571	Continuing	32	Low
Rancho Bernardo Streetscape-Phase I / S12006	286	Continuing	32	Low
Torrey Highlands Community ID & Enhance / S11009	312	Continuing	32	Low
Welcome to Rancho Bernardo Signs / S10036	330	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	261	Continuing	30	Low
Pomerado Median Improve-N of R Bernardo / S10035	284	Continuing	28	Low
Carmel Country Road Median Improvements / S10039	204	Warranty	27	Low
Del Mar Heights Road Flashing Beacon / S00987	523	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	615	Continuing	23	Low
Stockton Street Lights / S10130	610	Warranty	22	Low
Kearny Mesa Community Sign / S10044	549	Warranty	21	Low
Webster Neighborhood Identification Sign / S14005	328	Continuing	21	Low
Torrey Hills SDG&E Easement Enhancement / S11006	316	Continuing	19	Low
La Jolla Village Drive and Regents Road / S00867	554	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	537	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	502	Continuing	12	Low
36th Street Landscape Maintenance / S00902	492	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	500	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	508	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	511	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	512	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	515	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	524	Warranty	N/A	N/A
Dennery Road East / S10018	526	Continuing	N/A	N/A
El Camino Real Widening / S00916	528	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	531	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	535	Continuing	N/A	N/A
Hillery Drive Improvements / S11064	541	Continuing	N/A	N/A
I5 to SR56 Freeway Connectors / S00707	543	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / S00708	544	Continuing	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	555	Warranty	N/A	N/A
Mira Srnto PI-Scranton to Vista Sorrento / S00878	564	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	566	Continuing	N/A	N/A
North Torrey Pines Road @ Genesee Avenue / S00720	574	Warranty	N/A	N/A
Ocean View Hills Parkway / S00882	575	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	579	Continuing	N/A	N/A
Park Boulevard and Essex Street / S11054	583	Warranty	N/A	N/A
Regents Road Bridge / S00729	587	Warranty	N/A	N/A

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Project	Page No.	Project Status	Priority Score	Priority Category
Rose Creek Bikeway / S00946	591	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	592	Warranty	N/A	N/A
SR 56-Carmel Country to Black Mountain / S00853	596	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	609	Continuing	N/A	N/A
TDA Bicycle Rings and Racks / S00968	613	Continuing	N/A	N/A
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	616	Warranty	N/A	N/A
Triple Pipe Crossing Dennerly Road / S10017	624	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	628	Continuing	N/A	N/A
Village Loop Road / S00919	629	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / S00822	632	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / RD10001	633	Continuing	N/A	N/A
Architectural Barrier Removal - DIF Funded / AI100001	498	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	506	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	507	Continuing	Annual	Annual
Concrete Streets / AID00006	520	Continuing	Annual	Annual
Coopertive Traffic Signal Projects / AIL00003	522	Continuing	Annual	Annual
Guard Rails / AIE00002	539	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	545	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	546	Continuing	Annual	Annual
Median Installation / AIG00001	560	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	562	Continuing	Annual	Annual
New Walkways / AIK00001	572	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / AIL00010	588	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	589	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	601	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	604	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	612	Continuing	Annual	Annual
Traffic Calming / AIL00001	620	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	621	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	622	Continuing	Annual	Annual
Transportation Grant Match / AID00002	623	Warranty	Annual	Annual
Utilities Undergrounding Program / AID00001	627	Continuing	Annual	Annual
Wastewater				
East Mission Gorge Force Main Rehab / S00326	379	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / S00336	385	Warranty	90	Medium
Montezuma Trunk Sewer / S00332	403	Warranty	90	Medium
Balboa Terrace Trunk Sewer / S12035	366	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	433	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	399	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	417	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	431	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	437	Continuing	Annual	Annual

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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Water				
Catalina 12inch Cast Iron Mains / S12008	369	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	404	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	384	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / S10055	388	Warranty	97	High
El Monte Pipeline No 2 / S10008	381	Continuing	96	High
30th Street Pipeline Replacement / S12010	361	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	436	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	438	Continuing	93	Medium
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	363	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	410	Continuing	91	Medium
Otay Second Pipeline Improvements / S00032	411	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	439	Continuing	90	Medium
Colony Hill Water Main Relocation / S11102	372	Warranty	88	Low
Pacific Beach Pipeline South (W) / S12015	416	Continuing	85	Low
Del Mar Heights East Segment / S12017	375	Continuing	83	Low
La Jolla Scenic Drive 16inch Main / S12009	386	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / S11027	409	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	389	Continuing	70	Low
Water Group 787 / S11108	442	Continuing	38	Low
Del Mar Heights Pipeline Relocation / S00070	376	Continuing	N/A	N/A
Water CIP Emergency Reserve / S00048	440	Continuing	N/A	N/A
Water Group Job 915 (3012) / S10123	443	Warranty	N/A	N/A
Corrosion Control / AKA00001	373	Continuing	Annual	Annual
Freeway Relocation / AKB00002	382	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	387	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	419	Continuing	Annual	Annual
Seismic Upgrades / AKB00004	429	Continuing	Annual	Annual
Water Main Replacements / AKB00003	444	Continuing	Annual	Annual



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Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299
Airport Assets Total	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Bldg - Libraries	\$ 208,379,549	\$ 1,591,767	\$ 97,826,335	\$ 307,797,651
Bldg - MWWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWWD - Laboratories	1,732,137	286,398	-	2,018,535
Bldg - MWWWD - Pump Stations	68,277,347	9,850,000	43,085,280	121,212,627
Bldg - MWWWD - Treatment Plants	89,192,750	14,412,013	14,539,915	118,144,678
Bldg - Operations Facility / Structures	23,143,959	-	9,800,000	32,943,959
Bldg - Other City Facility / Structures	88,813,905	11,514,339	669,219,143	769,547,387
Bldg - Parks - Recreation/Pool Centers	1,486,726	-	-	1,486,726
Bldg - Pub Safety - Fire Fac / Struct	38,291,082	8,675,000	103,061,065	150,027,147
Bldg - Pub Safety - Lifeguard Stations	13,571,804	50,000	13,435,444	27,057,248
Bldg - Pub Safety - Police Fac / Struct	8,647,258	-	11,413,261	20,060,519
Bldg - Stadium Facilities	1,896,689	750,000	3,750,000	6,396,689
Bldg - Water - Pump Stations	22,058,434	10,939,191	56,708,241	89,705,866
Bldg - Water - Reservoirs/Dams	9,962,371	1,050,000	17,081,190	28,093,561
Bldg - Water - Standpipes	16,101,613	7,037,485	86,033,924	109,173,022
Bldg - Water - Treatment Plants	206,414,272	2,104,000	400,000	208,918,272
Bldg - Water - Wells	3,864,257	500,000	4,858,674	9,222,931
Buildings Total	\$ 804,825,779	\$ 68,760,193	\$ 1,135,492,973	\$ 2,009,078,945

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 19,629,914	\$ 500,000	\$ 14,243,745	\$ 34,373,659
Drainage - Channels	1,422,000	-	-	1,422,000
Drainage - Storm Drain Pipes	38,936,348	2,850,000	208,816,688	250,603,036
Drainage Total	\$ 59,988,262	\$ 3,350,000	\$ 223,060,433	\$ 286,398,695

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 18,685,538	\$ 5,225,000	\$ 9,500,000	\$ 33,410,538
Golf Total	\$ 18,685,538	\$ 5,225,000	\$ 9,500,000	\$ 33,410,538

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in **Table 5**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 5: Landfills Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 45,542,339	\$ -	\$ 275,000	\$ 45,817,339
Landfills - Supporting Fac / Struct	28,318,164	7,716,922	1,800,000	37,835,086
Landfills Total	\$ 73,860,503	\$ 7,716,922	\$ 2,075,000	\$ 83,652,425

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 6**.

Capital Improvements Program Project Types

Table 6: Parks Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 15,642,209	\$ 347,000	\$ 7,812,000	\$ 23,801,209
Parks - Developed Regional Park	710,657	250,000	1,541,697	2,502,354
Parks - Mini Parks	7,953,250	834,000	-	8,787,250
Parks - Miscellaneous Parks	41,044,816	13,056,521	94,927,101	149,028,438
Parks - Neighborhood	57,886,326	9,560,945	32,317,545	99,764,816
Parks - Open Space	8,325,648	-	125,265,000	133,590,648
Parks - Resource Based	11,363,154	-	39,483,356	50,846,510
Parks - Trails	2,937,034	100,000	7,214,000	10,251,034
Parks Total	\$ 145,863,095	\$ 24,148,466	\$ 308,560,699	\$ 478,572,260

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 7**.

Table 7: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 7,458,626	\$ -	\$ -	\$ 7,458,626
Reclaimed Water System - Reservoirs	791,984	200,000	-	991,984
Reclaimed Water System Total	\$ 8,250,610	\$ 200,000	\$ -	\$ 8,450,610

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 8**.

Table 8: Transportation Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 28,190,556	\$ 833,700	\$ 32,696,047	\$ 61,720,303
Trans - Bridge - Pedestrian	4,669,547	-	-	4,669,547
Trans - Bridge - Vehicular	191,867,852	10,491,927	382,530,121	584,889,900
Trans - Ped Fac - Accessibility Improve	1,177,000	-	320,000	1,497,000
Trans - Ped Fac - Sidewalks	18,812,351	2,714,515	7,900,000	29,426,866
Trans - Roadway	349,316,957	22,654,720	603,621,007	975,592,684
Trans - Roadway - Enhance/Scape/Medians	33,574,908	1,895,718	26,077,900	61,548,526
Trans - Roadway - Erosion/Slope/Ret Wall	12,679,739	-	100,000	12,779,739
Trans - Roadway - GRails/BRails/Safety	4,732,175	500,000	2,000,000	7,232,175
Trans - Roadway - Street Lighting	9,085,169	1,575,000	33,747,000	44,407,169
Trans - Signals - Calming/Speed Abatement	4,796,073	-	-	4,796,073
Trans - Signals - Traffic Signals	19,138,682	4,034,801	10,869,521	34,043,004
Transportation Total	\$ 678,041,007	\$ 44,700,381	\$ 1,099,861,596	\$ 1,822,602,984

Capital Improvements Program

Project Types

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 9**.

Table 9: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 223,848,428	\$ 82,867,797	\$ 250,999,997	\$ 557,716,222
Wastewater - Collection Sys - Trunk Swr	73,832,090	2,100,000	41,527,073	117,459,163
Wastewater Total	\$ 297,680,518	\$ 84,967,797	\$ 292,527,070	\$ 675,175,385

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 10**.

Table 10: Water Project Types

Project Type	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 208,638,849	\$ 55,218,028	\$ 369,330,910	\$ 633,187,787
Water - Distribution Sys - Transmission	32,241,833	15,686,003	165,519,426	213,447,262
Water Total	\$ 240,880,682	\$ 70,904,031	\$ 534,850,336	\$ 846,635,049

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2014, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIFs) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Park Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Capital Improvements Program Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/Emergency Medical Services Transport Fund, QUALCOMM Stadium Fund, Bus Stop Capital Improvement Fund, Library System Improvement Fund, Sunset Cliffs Natural Park Fund, and Trench Cut/Excavation Fee Fund.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 12,492,379	\$ -	\$ 12,000,000	\$ 24,492,379
Bond Financing	1,969,103	-	1,800,000	3,769,103
Bus Stop Capital Improvement Fund	391,828	100,000	255,000	746,828
Capital Outlay - Land Sales	21,906,619	-	-	21,906,619
Capital Outlay - Other	3,827,090	-	-	3,827,090
Capital Outlay - Police Decentralization Land Sales	1,822,864	-	-	1,822,864
Convention Center Funds	1,732,728	-	514,050,000	515,782,728
Deferred Capital Projects Bonds	144,739,748	-	288,320,000	433,059,748
Developer Funding	5,233,208	480,400	4,968,000	10,681,608
Development Impact Fees	61,948,106	17,671,925	438,305	80,058,336
Donations	76,218,722	-	29,670,000	105,888,722
Energy Conservation Program Fund	3,141,626	-	1,300,000	4,441,626
Energy Upgrades CEC Loan Fund	5,948,217	-	-	5,948,217
Environmental Growth Funds	3,205,926	-	-	3,205,926
Facilities Benefit Assessments	265,704,002	25,891,197	158,452,209	450,047,408
Federal Grants	67,769,210	-	126,664,076	194,433,286
Fiesta Island Sludge Mitigation Fund	250,000	-	-	250,000
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Funding Source Total
Fleet Services Internal Service Fund	713,000	1,654,028	-	2,367,028
Gas Tax Fund	12,540,123	-	-	12,540,123
General Fund	46,514,411	10,116,668	20,636,668	77,267,747
Golf Course Enterprise Fund	18,683,795	5,225,000	9,500,000	33,408,795
Habitat Acquisition Fund	4,064,205	-	-	4,064,205
Infrastructure Improvement Funds	308,044	-	-	308,044
Library System Improvement Fund	10,688,716	192,767	-	10,881,483
Maintenance Assessment Districts	7,879,451	1,070,404	680,000	9,629,855
Mission Bay Improvements Fund	7,942,388	3,249,951	40,260,615	51,452,954
Mission Trails Regional Park Fund	1,252,829	-	-	1,252,829
OneSD/ERP Funding	1,100,000	-	-	1,100,000
Other Funding	332,142,430	-	198,000	332,340,430
Other Grants	3,621,433	-	40,000	3,661,433
Park Service District Funds	3,010,621	727,664	-	3,738,285
Proposition 42 Replacement - Transportation Relief Fund	7,139,101	1,907,720	-	9,046,821
QUALCOMM Stadium Fund	1,896,689	750,000	3,750,000	6,396,689
Recycling Fund	-	1,200,000	-	1,200,000
Redevelopment Funding	28,970,570	-	-	28,970,570
Refuse Disposal Fund	73,469,943	-	-	73,469,943
Regional Park Improvements Fund	15,234,352	-	13,450,000	28,684,352
Regional Transportation Congestion Improvement Program	4,950,433	3,549,927	-	8,500,360
San Diego Association of Governments	4,735,575	-	-	4,735,575
San Diego Unified School District	20,600,000	-	-	20,600,000
Sea World Traffic Mitigation Fund	4,000,000	-	-	4,000,000
Sewer Funds	423,357,903	114,048,208	361,372,463	898,778,574
State Grants	63,013,701	-	6,172,000	69,185,701
Sunset Cliffs Natural Park Fund	420,000	456,000	-	876,000
TransNet - Extension Bikeways	4,698,520	-	-	4,698,520
TransNet Funds	155,555,810	19,529,330	71,994,430	247,079,570
Trench Cut/Excavation Fee Fund	2,000,000	2,000,000	-	4,000,000
Unidentified Funding	-	-	1,241,197,511	1,241,197,511
Utilities Undergrounding Program Fund	85,317,814	-	-	85,317,814
Water Fund	321,434,061	100,151,601	710,758,830	1,132,344,492
Total	\$ 2,345,957,292	\$ 309,972,790	\$ 3,617,928,107	\$ 6,273,858,189

Capital Improvements Program Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department’s Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Tierrasanta CP Sports Field Lighting / S11011	311	91	High	\$ 50,000	4.5%
W Mission Bay Dr Bridge Over SD River / S00871	630	70	High	8,000,000	6.6%
Children's Pool Lifeguard Station / S00644	123	93	High	350,000	8.4%
Fire Station No. 38 - Mira Mesa Remodel / S10006	131	81	Medium	80,000	11.0%
Open Space Improvements / AGG00001	277	Annual	Annual	300,000	12.4%
Cabrillo Heights NP Improvements / S00763	199	62	Medium	165,000	19.6%
Pacific Breezes (Ocean View Hills) CP / S00649	280	62	Medium	5,030,000	29.9%
Crest Canyon Neighborhood Park / S15005	218	8	Low	135,000	32.9%
Chollas Lake Pk Playground Improvements / S14002	212	40	Low	511,000	34.1%
Cowles Mountain Access Rd Rehabilitation / S14001	217	48	Medium	15,000	37.5%
Environmental Services Operations Yard Improvement / AFA00003	105	Annual	Annual	275,000	45.0%
San Ysidro Branch Library / S00802	169	62	Low	5,885,000	48.3%
Riviera Del Sol Neighborhood Park / S00999	293	73	High	3,374,640	48.7%
Sefton Field Improvements / S01012	298	27	Low	500,000	50.0%
El Cajon Blvd Streetscape Improvements / S00826	231	46	Medium	1,269,800	51.2%
Resurfacing of City Streets / AID00005	589	Annual	Annual	249,306,331	53.1%
Chicano Park ADA Upgrades / S13003	210	57	Medium	1,341,697	53.6%
Police Range Refurbishment / S10118	347	N/A	N/A	3,776,593	54.0%
Hidden Trails Neighborhood Park / S00995	241	16	Low	2,920,000	54.7%
Otay Mesa Truck Route Phase 4 / S11060	577	43	Medium	9,350,000	55.5%
City Facilities Improvements / ABT00001	458	Annual	Annual	92,922,981	56.9%
Drainage Projects / ACA00001	527	Annual	Annual	137,540,433	57.6%
Del Mar Mesa Southern Multi-Use Trail / S00889	227	19	Low	150,000	57.6%
SR 163/Friars Road / S00851	595	61	High	77,086,159	58.8%
Switzer Canyon Bridge Enhancement Prog / S10054	304	38	Low	175,000	63.6%
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	547	66	High	1,116,010	67.6%
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	302	58	Medium	2,900,000	69.1%
State Route 56 Bike Interchanges / S00955	608	90	High	7,222,940	72.0%
Canyon Hills Resource Park Improvements / S15006	202	45	Medium	4,454,932	72.2%
Coastal Erosion and Access / AGF00006	215	Annual	Annual	2,400,000	74.5%
Mohnike Adobe and Barn Restoration / S13008	265	62	Medium	1,550,000	75.6%
Fire Station No. 48 - Black Mountain Ranch / S15015	134	71	Low	9,080,000	77.1%
State Route 56 Freeway Expansion / RD14000	609	N/A	N/A	119,000,000	78.3%
Coast Blvd Walkway Improvements / S15001	214	42	Medium	280,000	78.9%
Mission Bay Athletic Area Comfort Station Mod / S10021	256	68	High	820,000	79.7%
Martin Luther King Jr. Promenade / S13020	251	15	Low	1,005,000	81.7%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Home Avenue Fire Station / S14018	140	83	Medium	10,000,000	83.3%
Torrey Pines Improvements Phase I / S00613	618	58	High	13,000,000	84.4%
ADA Improvements & Expansion of Paradise Senior Ce / S15002	191	62	Medium	2,790,554	84.8%
Pacific Beach Curb Ramp Barrier Removal / S11048	578	62	High	320,000	86.5%
Sea World Dr/I5 Interchange Improvement / S00888	603	74	High	105,438,300	87.7%
McKinley Elementary School JU Improvemts / S12001	252	61	Medium	1,523,000	89.5%
Chollas Community Park / S00654	211	49	Medium	27,183,356	90.1%
San Carlos Branch Library / S00800	167	N/A	N/A	18,599,805	90.3%
Coastal Rail Trail / S00951	519	72	High	19,925,629	91.0%
Street Light Circuit Upgrades / AIH00002	612	Annual	Annual	33,347,000	91.0%
North Pacific Beach Lifeguard Station / S10119	144	83	Medium	6,185,444	91.5%
Fire Station No. 51 - Skyline Hills / S14017	137	83	Medium	11,000,000	91.7%
Fire Station No. 07 - Barrio Logan / S15013	126	85	High	11,150,000	92.9%
Tierrasanta Library Expansion / S15011	172	60	Low	4,090,000	93.0%
Sixth Avenue Playground Improvements / S00616	300	65	High	1,880,000	94.0%
Otay East Branch Library / S10025	163	39	Low	15,000,000	94.4%
North Park Library / S00798	161	49	Low	13,352,782	95.0%
Crystal Pier Improvements / S11014	220	70	High	10,800,000	95.6%
Multiple Species Conservation / S01076	269	N/A	N/A	120,000,000	96.7%
Scripps Miramar Ranch Library / S00811	170	59	Low	1,090,400	96.8%
Beyer Park Development / S00752	197	12	Low	11,676,000	98.2%
Kumeyaay Lakes Berm Restoration and Dredg / S00655	246	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	166	62	Low	3,467,682	98.9%
Kensington/Normal Heights Library / S00795	158	49	Low	2,396,530	99.0%
Fire-Rescue Air Operations Facility / S15012	139	78	Medium	12,375,000	99.0%
Paradise Hills Library / S00810	165	62	Low	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / S00785	138	81	Medium	11,011,065	99.2%
Ocean Beach Lifeguard Station / S10121	145	79	Medium	4,550,000	99.8%
Total				\$ 1,241,197,511	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, “toolboxes” to implement mobility strategies, and policies designed to further the preservation of San Diego’s historical and cultural resources. The General Plan was structured to work in concert with the City’s community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego’s natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City’s population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program

Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

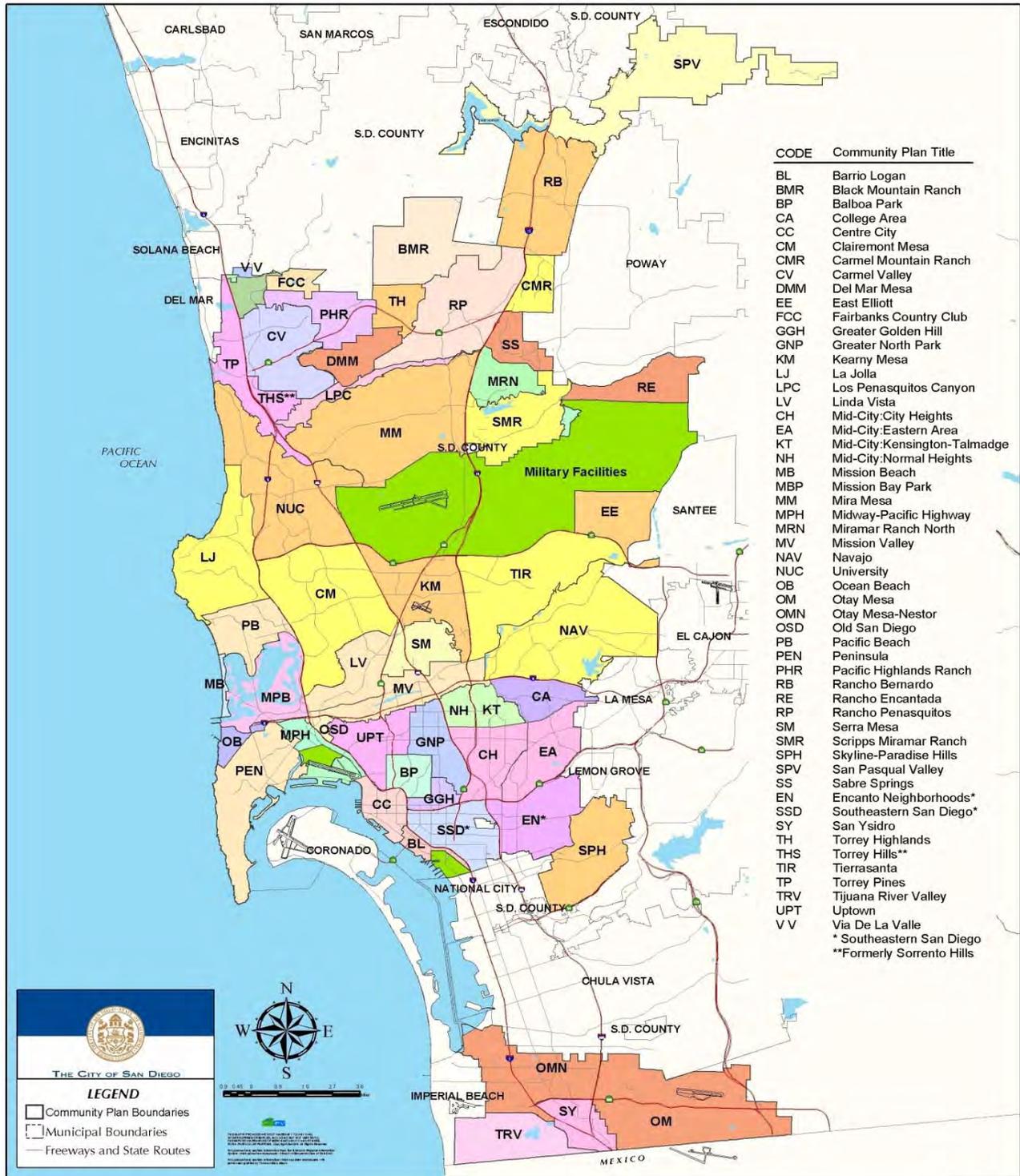
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

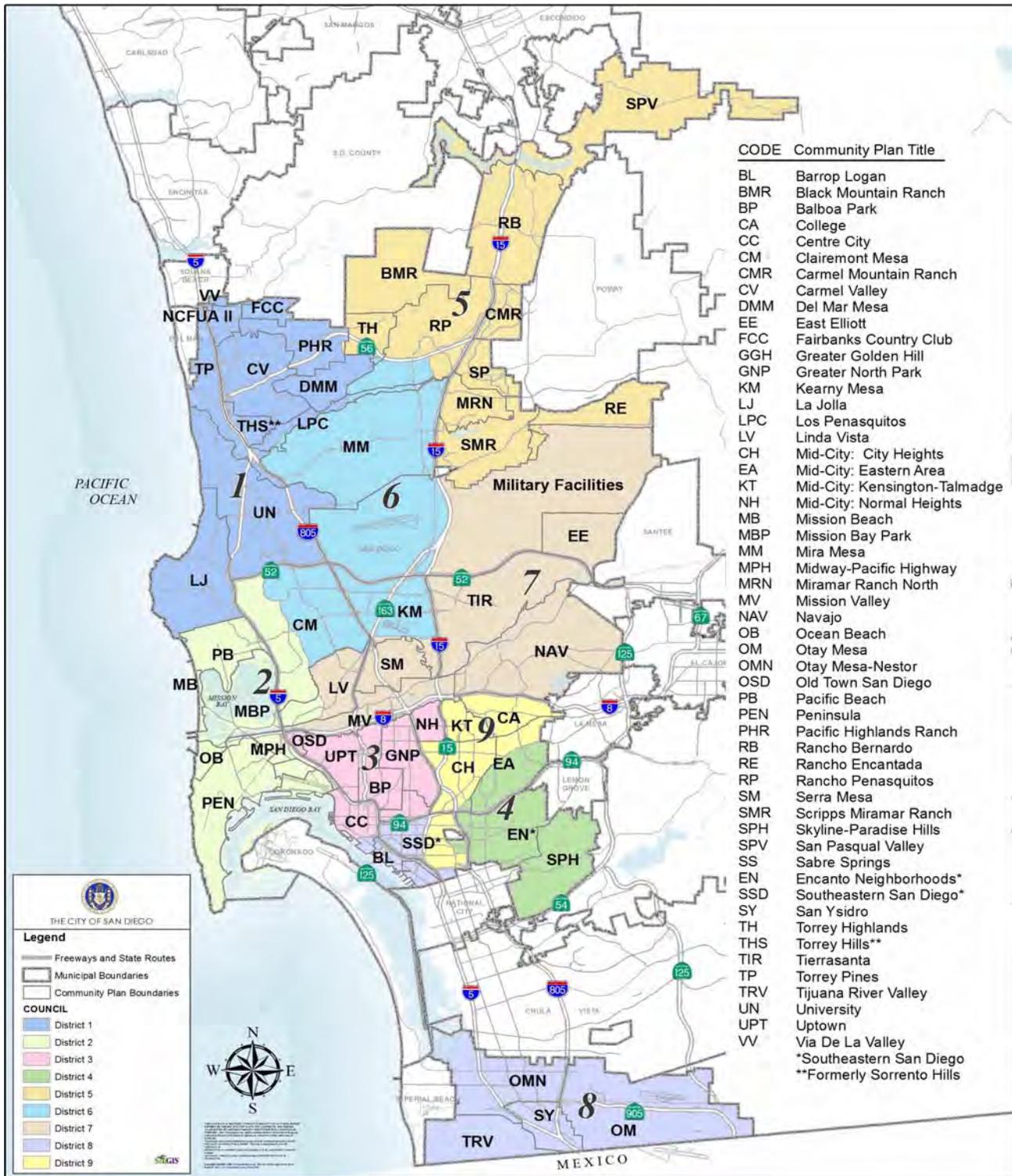
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2014 are included in addition to new projects scheduled to begin in Fiscal Year 2015. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 645 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2014 accomplishments and Fiscal Year 2015 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes

Fire-Rescue

Fire Station No. 45 - East Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

Capital Improvements Program

Guide to the Capital Improvement Projects

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 63. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 73.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 73.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2015 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2014, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Capital Improvements Program Guide to the Capital Improvement Projects

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 47.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 49.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to \$2.1 million per year. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No major changes for this project are scheduled for Fiscal Year 2015.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be

Capital Improvements Program

Guide to the Capital Improvement Projects

included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 73.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2014 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 67.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,700,000	-	-	-	-	-	-	-	-	-	3,700,000
Mission Valley-Urban Comm.	400135	3,880,354	2,119,646	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 8,719,046	\$ 2,119,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,838,692

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2015 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2014. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2015, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2014.

Capital Improvements Program Guide to the Capital Improvement Projects

FY 2015 - This is the amount of funding approved in the Fiscal Year 2015 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2015 Anticipated - Funding that is uncertain to be received during Fiscal Year 2015 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2015 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2015 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2015 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact						
Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	16.00	16.00
	Total Impact \$	- \$	- \$	- \$	2,451,008 \$	2,633,106

Full-time Equivalent (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Capital Improvements Program

Guide to the Capital Improvement Projects

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 71.

Fire-Rescue

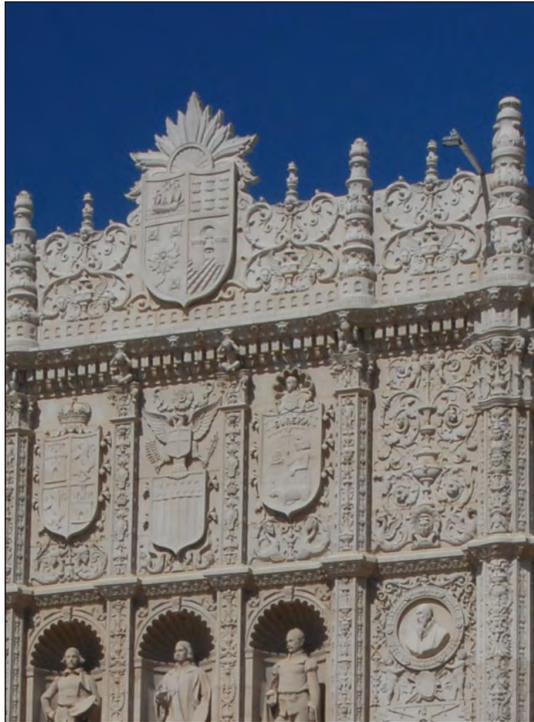
Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 4,187,607	\$ 350,000	8.4%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
Fire Station No. 38 - Mira Mesa Remodel / S10006	730,000	80,000	11.0%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	Funds needed for construction and operating expenses have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	12,375,000	99.0%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is currently unfunded.
Total - Fire-Rescue		\$ 75,781,509		

CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL YEAR

Capital Improvements Projects



Airports



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Airports

The Airports Division manages Brown and Montgomery Fields with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) grants and enterprise funds.

2014 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2014, including:

Montgomery Field (KMYF)

- Completed 90% Design of ADA Terminal Improvements
- Completed Five-Year Vernal Pool Restoration Project
- Completed the Design of Runway 5/23 Rehabilitation
- Completed 90% of the FAA Grant-Funded Access Control Security Project

Brown Field (KSDM)

- Initiated the FAA Grant-Funded Design of Runway 8L/26R Rehabilitation, Phase I
- Completed 90% Design of ADA Terminal Improvements

2015 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2015, Airports Division is pursuing these goals as follows:

Montgomery Field (KMYF)

- Initiate Construction of ADA Terminal Improvements
- Initiate Vernal Pool Maintenance Plan
- Initiate Construction of Runway 5/23 Rehabilitation
- Complete the FAA Grant-Funded Access Control Security Project

Brown Field (KSDM)

- Initiate Construction of ADA Terminal Improvements
- Initiate Construction of the FAA Grant-Funded Runway 8L/26R Rehabilitation, Phase I



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Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 6,713,146	\$ -	\$ 7,000,000	\$ 13,713,146
Montgomery Field / AAA00001	5,936,231	-	5,000,000	10,936,231
Montgomery Field Rehabilitation / S00680	5,231,922	-	-	5,231,922
Airports Total	\$ 17,881,299	\$ -	\$ 12,000,000	\$ 29,881,299



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Airports

Brown Field / AAA00002

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2002 - 2021
Improv Type: Betterment

Airport Assets

Priority Score: Annual
Priority Category: Annual
Contact Information: Tussey, Mike
 858-573-1441
 mtussey@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design of the Rehabilitation of Runway 8L/26R has been delayed, due to the uncertainty of FAA Grant Offers, related to the construction of Runway 8L/26R. Should the FAA offer a construction grant, the design of this project will recommence in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: Funding for this project has been decreased \$1.4 million for Fiscal Year 2015 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 829,691	\$ 5,040,755	\$ -	\$ -	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ -	\$ 12,870,446
Grant Fund-Enterprise-Federal	710000	643,806	198,894	-	-	-	-	-	-	-	-	842,700
Total		\$ 1,473,496	\$ 5,239,649	\$ -	\$ -	\$ 1,400,000	\$ -	\$ 13,713,146				

Airports

Montgomery Field / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Tussey, Mike
Duration: 2002 - 2021	858-573-1441
Improv Type: Betterment	mtussey@saniego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: A) Rehabilitation of Runway 5/23 and Taxiway G Project, Phase I: The construction is scheduled to start in Fiscal Year 2015 and be completed in Fiscal Year 2016. B) Rehabilitation of Runway 5/23 and Taxiway G Project, Phase II: The construction is scheduled to start in Fiscal Year 2016 and be completed in Fiscal Year 2017, contingent on the offer and acceptance of a FAA Grant. C) Montgomery Field Airport's Terminal building and parking lots ADA upgrades: The construction is scheduled to start in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: Funding for this project has been decreased \$1.0 million for Fiscal Year 2015 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 389,892	\$ 10,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Montgomery Field Special Aviation	700030	1,551,412	3,984,819	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	10,536,231
Total		\$ 1,941,305	\$ 3,994,927	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 10,936,231				

Airports

Montgomery Field Rehabilitation / S00680

Council District: 7	Priority Score: 100
Community Plan: Kearny Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2008 - 2015	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project will provide for a consultant to assess Montgomery Field (MYF) Airport's current conditions of Runway 10L/28R. The consultant will present a design to make the runway comply with Federal Aviation Administration (FAA) guidelines. Construction work to rehabilitate the pavement of Runway 10L/28R will be primarily funded out of this standalone project and portions out of the Montgomery Field annual allocation.

Justification: This project is primarily grant-funded in order to restore the existing 40-year-old runway pavement. This planned restoration is required to ensure safety, meet Federal Aviation Administration (FAA) standards, and diminish the possibility of aircraft accidents as well as City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction commenced in Fiscal Year 2013 and was completed in Fiscal Year 2014. It is currently in a 1-year warranty period, which will conclude in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 3,628,831	\$ 232,389	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,861,220
MF Rehabilitation Runway 10L/28R Grant	700031	285,000	-	-	-	-	-	-	-	-	-	285,000
Montgomery Field Special Aviation	700030	787,266	298,436	-	-	-	-	-	-	-	-	1,085,702
Total		\$ 4,701,097	\$ 530,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,231,922



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Environmental Services



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Environmental Services

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites, all of which require sustained improvements related to landfill gas systems, groundwater monitoring networks, and grading and slope work. The Department also manages the City's energy use and a variety of programs focused on implementing innovative alternatives to increase energy efficiency at City facilities. Through the Capital Improvements Program, the Department identifies and dedicates Refuse Disposal Fund resources to projects that focus on providing reliable solid waste management. In addition, State and federal energy grants and loans are provided to projects that focus on resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations.

2014 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

The Department's Energy, Sustainability, and Environmental Protection Division completed projects for Fiscal Year 2014 included:

- Completion of HVAC retrofits at Benjamin Library, Eastern Police Station, Fire Station 11, Fire Station 20, and Beckwourth Library that will reduce energy consumption and are anticipated to save 125,000 kilowatt hours and \$25,000 in utility costs annually.

The Department's Waste Reduction and Disposal Division completed improvements at landfills throughout the City included:

- Completion of extensive landfill gas extraction well network additions and cover enhancements at South Chollas and Arizona Street landfills further mitigating off-site landfill gas migration.
- Completion of installation of new West Miramar landfill gas extraction well network that will effectively capture additional landfill gas and prevent it from escaping into the atmosphere. The gas probe monitoring network expansion at West Miramar Landfill was also completed in order to enhance monitoring capabilities at the site and ensure regulatory compliance.

2015 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are the Department's goals for Fiscal Year 2015:

- Solicit qualifications from vendors and select one to design and begin construction on a Compressed Natural Gas Fueling Station at the Environmental Services Operations Station. This project will provide the necessary fueling infrastructure to begin converting the City's refuse and recycling fleet from low sulfur diesel to compressed natural gas.
- Continue construction on energy improvements to City facilities resulting in the installation of more efficient technologies, such as lighting and air conditioning, in order to reduce energy consumption.
- In collaboration with the Public Utilities Department, the Environmental Services Department, through its Energy Conservation Fund, is contributing \$1.3 million toward a \$4.0 mil-

Environmental Services

lion project which will finance solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power and be completed in Fiscal Year 2015.

- Develop a conceptual design for the Resource Recovery Center, a source separation facility at the Miramar Landfill in which self-haul landfill customers will separate their materials for recycling and/or disposal. This project will divert recyclable material that would have gone into the landfill preserving landfill capacity and increasing the City's overall diversion rate.
- Begin construction of a new landfill gas blower and flare facility at West Miramar Landfill in order to capture and destroy harmful gases that would otherwise enter into the atmosphere potentially posing a threat to public health and safety.
- Award a design contract and begin construction at the South Chollas Landfill and Operations Yard in order to bring site into compliance with State regulations.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Arizona St Landfill Closure & Mods / S00682	\$ 3,603,543	\$ -	\$ -	\$ 3,603,543
CNG Fueling Station for Refuse & Recycling / S15000	-	1,200,000	1,800,000	3,000,000
Citywide Energy Improvements / ABT00003	10,193,626	-	-	10,193,626
Energy Commission Energy Efficiency Facility Imp / ABT00004	948,217	-	-	948,217
Environmental Services Operations Yard Improvement / AFA00003	336,611	-	275,000	611,611
Future Waste Mgmt Disposal & Pro Fac / S01088	13,626,920	-	-	13,626,920
Minor Improvements to Landfills / AFA00001	1,634,975	-	-	1,634,975
Miramar Landfill Greenery Expansion / S00975	397,858	-	-	397,858
South Chollas Landfill / S00776	1,776,000	-	-	1,776,000
South Chollas Landfill Improvements / S00684	9,311,702	6,516,922	-	15,828,624
South Miramar Landfill / S00779	3,610,000	-	-	3,610,000
Underground Tank Program / AFA00002	450,560	-	-	450,560
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
West Miramar Refuse Disposal Fac Ph 2 / S01074	39,112,334	-	-	39,112,334
Environmental Services Total	\$ 88,062,346	\$ 7,716,922	\$ 2,075,000	\$ 97,854,268



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Environmental Services

Arizona St Landfill Closure & Mods / S00682

Landfills - Supporting Fac / Struct

Council District: 3	Priority Score: 85
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1995 - 2017	858-573-1208
Improv Type: New	rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Refuse Disposal CIP Fund	700040	\$ 1,165,750	\$ 2,437,793	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,603,543
Total		\$ 1,165,750	\$ 2,437,793	\$ -	\$ 3,603,543							

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District: 1	Priority Score: 40
Community Plan: Mira Mesa	Priority Category: Low
Project Status: New	Contact Information: Anissi, Roman
Duration: 2015 - 2021	858-492-6009
Improv Type: New	ranissi@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced. It is anticipated that this conversion will save the City of San Diego approximately \$3.0 million annually in fuel costs.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2015 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015. Bond funding of \$900,000 is anticipated to be added in Fiscal Years 2016 and 2017 (\$1.8 million). Additionally, Recycling Fund CIP funding of \$1.2 million has been added in Fiscal Year 2015 and will provide the total estimated funds of \$3.0 million to complete design and construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Other Bond Financing	9302	\$ -	\$ -	\$ -	\$ -	\$ 900,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Recycling Fund CIP Fund	700049	-	-	1,200,000	-	-	-	-	-	-	-	1,200,000
Total		\$ -	\$ -	\$ 1,200,000	\$ -	\$ 900,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Environ Services - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	(255,519)
Environ Services - RECYCLING ENTERPRISE					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	(170,346)

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2021	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost was increased by \$1.1 million due to the appropriation of Energy Efficiency and Conservation Block Grant funding, for additional post top street lights in Balboa Park and Little Italy areas.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 1,325,433	\$ 833,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,158,541
Energy Upgrades CEC Loan #3 Fund	400700	2,987,655	12,345	-	-	-	-	-	-	-	-	3,000,000
Energy Upgrades CEC Loan #4 Fund	400854	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
Grant Fund - Federal	600000	2,192,399	842,686	-	-	-	-	-	-	-	-	3,035,085
Total		\$ 8,505,488	\$ 1,688,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,193,626

Environmental Services

Energy Commission Energy Efficiency Facility Imp / ABT00004

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Cosio-Azar, Lorie
Duration: 2010 - 2021	858-627-3352
Improv Type: Betterment	lcosioazar@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	\$ -	\$ 948,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 948,217
Total		\$ -	\$ 948,217	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 948,217

Environmental Services

Environmental Services Operations Yard Improvement / AFA00003

Landfills

Council District: 5	Priority Score: Annual
Community Plan: Mira Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Coleman, Monique
Duration: 2010 - 2021	858-526-2335
Improv Type: New	mcoleman@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment. Other upgrades will improve yard security, safety, and ensure regulatory compliance with stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Projects scheduled for Fiscal Year 2015 include the continued drainage study at the Miramar Operations Yard as well as the implementation of the resulting drainage Best Management Practices.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 12,341	\$ 324,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 336,611
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	275,000	275,000
Total		\$ 12,341	\$ 324,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ 611,611

Environmental Services

Future Waste Mgmt Disposal & Pro Fac / S01088

Council District: Citywide	Priority Score: 92
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 1989 - 2018	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Landfills - Supporting Fac / Struct

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2018.

Summary of Project Changes: Future fiscal year funding of approximately \$13.2 million has been removed from this project as the department evaluates the solid waste management options identified in the Long Term Resource Management Options Strategic Plan. Each of the options will be assessed to determine the overall value it adds for the City. Once options are identified for implementation this project will be funded accordingly.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 3,672,815	\$ 9,954,104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920
Total		\$ 3,672,815	\$ 9,954,104	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,626,920

Environmental Services

Minor Improvements to Landfills / AFA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2010 - 2021	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: A balance of \$1.6 million remains in this project for future projects. Future fiscal year funding has been removed until projects are identified and scheduled.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975
Total		\$ -	\$ 1,634,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,634,975

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Council District: Citywide	Priority Score: 53
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 2009 - 2015	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The remaining balance in this project will be used to conduct a feasibility study and potentially the preliminary design of an anaerobic digestion facility at the Miramar Greenery in Fiscal Year 2015. An anaerobic digestion facility will allow the Miramar Greenery to intake and process food waste into commodities such as compost.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858
Total		\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858

Environmental Services

South Chollas Landfill / S00776

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2000 - 2017	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Refuse Disposal CIP Fund	700040	\$ 877,193	\$ 898,807	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,776,000
Total		\$ 877,193	\$ 898,807	\$ -	\$ 1,776,000							

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2000 - 2016	858-492-5032
Improv Type: Replacement	smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: The City is currently in the process of extending the existing contract with the consultant to prepare final grading and drainage plans and specification necessary to put the project out to competitive bid. Work is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: \$6.5 million from various funding sources has been allocated to this project for Fiscal Year 2015 to comply with Regional Water Quality Control Board regulations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Equipment Division CIP Fund	400676	\$ -	\$ -	\$ 1,654,028	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,654,028
CIP Contributions from General Fund	400265	-	3,000,000	2,134,000	-	-	-	-	-	-	-	-	5,134,000
Refuse Disposal CIP Fund	700040	3,860,247	2,451,455	-	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	-	-	2,728,894	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 3,860,247	\$ 5,451,455	\$ 6,516,922	\$ -	\$ -	\$ 15,828,624						

Environmental Services

South Miramar Landfill / S00779

Landfills

Council District: Citywide	Priority Score: 74
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2007 - 2015	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and will continue into Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Refuse Disposal CIP Fund	700040	\$ 268,071	\$ 3,341,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,610,000
Total		\$ 268,071	\$ 3,341,929	\$ -	\$ -	\$ 3,610,000							

Environmental Services
Underground Tank Program / AFA00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fergusson, Craig
Duration: 2010 - 2021	858-627-3311
Improv Type: New	cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 26 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated \$4.0 million in current and future SA/M costs as well as liable for civil penalties of up to \$25,000 per day per site.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects foreseen in Fiscal Year 2015. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ -	\$ 7,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,969
Capital Outlay Fund	400002	-	2,427	-	-	-	-	-	-	-	-	2,427
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
CIP Contributions from General Fund	400265	-	17,114	-	-	-	-	-	-	-	-	17,114
Torrey Pines Golf Course CIP Fund	700045	-	9,870	-	-	-	-	-	-	-	-	9,870
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Water Contributions To CIP	700015	-	5,615	-	-	-	-	-	-	-	-	5,615
Total		\$ -	\$ 450,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,560

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1996 - 2024	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,192,792	\$ 1,867,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000
Total		\$ 1,192,792	\$ 1,867,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,060,000

Environmental Services

West Miramar Refuse Disposal Fac Ph 2 / S01074

Council District: Citywide	Priority Score: 89
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 1988 - 2021	858-492-6151
Improv Type: Betterment	mthompson@saniego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board. In addition, the funding will provide for improvements related to drainage and stormwater runoff to ensure National Pollutant Discharge Elimination System regulatory compliance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Refuse Disposal CIP Fund	700040	\$ 37,778,016	\$ 1,334,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334
Total		\$ 37,778,016	\$ 1,334,318	\$ -	\$ -	\$ 39,112,334							

Environmental Services

Unfunded Needs List

Project	\$	Project Total	Unidentified Funding	\$	Percent Unfunded	Description
Environmental Services Operations Yard Improvement / AFA00003	\$	611,611	\$ 275,000	\$	45.0%	There is \$225,000 in unidentified funding for this project. This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.
Total - Environmental Services			\$ 275,000			



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Fire-Rescue



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Fire-Rescue

The City of San Diego's Fire-Rescue Department is committed to replacing and rehabilitating Fire-Rescue facilities in order to serve a population of 1.3 million within a 343 square mile area. The Capital Improvements Program (CIP) plays a vital role in providing the much needed infrastructure for fire and lifeguard station facilities, while addressing the ongoing capital needs of the existing stations. These facilities and the associated infrastructure are an important component in providing emergency responses throughout the City. The Department has 46 fire stations, a fire communications center, an air rescue facility, a training facility, nine lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. These facilities are designed and maintained for the use of our firefighters and lifeguards, who in turn provide benefits to the public through emergency responses. Fire-Rescue CIPs include the rehabilitation and construction of existing stations to ensure that older stations are well-maintained to extend the life of the facility for long-term cost savings and meet the department's current program and operational needs, while new stations achieve good quality and sustainable design and construction that enhances the overall urban design of the communities they serve. The Department continually seeks funding for capital improvements to preserve and extend the life-cycle of its facilities such as roof and HVAC replacements, driveway repairs, and other necessary facility maintenance projects that also provide a positive effect on health and safety. Funding for the Department's projects come from a variety of sources such as Development Impact Fees, Facilities Benefit Assessments, Development and Reimbursement Agreements, deferred capital bonds, various grants, foundation funds and the General Fund.

2014 CIP Accomplishments

In Fiscal Year 2014, the Fire-Rescue Department completed many capital improvements that included:

- Groundbreaking for Fire Station 45 (Mission Valley)
- Completion of the Mission Beach Lifeguard Station's locker room expansion and remodel
- Ocean Beach Lifeguard Station's new windows and lockers replacement in progress
- Initiated design for Fire Stations 14 and 19's HVAC, electrical systems upgrade and roof replacement
- Kick-off meeting to initiate the Design/Build for the new Fire Station 50 (Nobel Dr.)
- Initiation of Air Operations facility's Request for Proposal at Montgomery Field
- Design/Build construction in progress at the La Jolla Children's Pool Lifeguard Station
- Replacement of the Lifeguard Headquarters' Boat Safety Unit trailers
- JOC proposal received and under negotiation for Fire Station 38's expansion project
- Proposed Telecom infrastructure designs at Fire Stations 19, 22 and 31
- 100% construction drawings with building permits in process for the newly proposed Fire Stations 5, 17, 22 and Lifeguard stations at South Mission Beach
- 30% Design in process for the new North Pacific Beach lifeguard station
- Construction completion of the La Jolla Shores Lifeguard Station
- Systems maintenance and repair to the existing Fire Communications Center's HVAC for optimum performance
- Completion of Fire Stations 9 and 38's HVAC and roof replacement
- Initiated a capital improvement project for the construction of the new North University City Fire Station
- Selection process for design consultants for Fire Stations 3, 8, 9 and 15's deferred maintenance, new construction, expansion or minor improvements
- Replacement of all Fire Station 41's windows for noise mitigation from Caltrans' freeway infrastructure project

Fire-Rescue

- Ongoing installation and replacement of the new Station Alerting Systems in all fire stations

2015 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Land purchase for an expansion of existing Fire Station 7 (Barrio Logan), design for a new fire station 51 (Skyline), and land and design for a new Home Avenue Fire Station
- Project design and construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA bathroom
- Design of the new Fire Station 50 (Nobel Dr.)
- Construction of Fire Station 45 and La Jolla Cove lifeguard station
- Project design of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Lifeguard Headquarters' partial remodel and reconstruction for added work space
- Construction completion of the La Jolla Children's Pool lifeguard station
- Construction of Fire Station 38's expansion of dorms and the captain room
- Design of Fire Station 28 and/or repaving of the Fire Repair Facility's parking lot and drive-ways
- Replacement and construction of Fire Stations 14 and 19's HVAC, electrical systems upgrade and roof
- Design of new dorm construction, asbestos removal and HVAC and electrical systems upgrade for Fire Station 1 (Downtown)
- Deferred maintenance and repair of Fire Station 12 elevator
- Construction of the new Fire Stations 5, 17, 22 and South Mission Beach Lifeguard Station
- Construction for the replacement of the roof, windows and exterior for the Mission Beach Lifeguard Station
- 100% design completion of the North Pacific Beach Lifeguard Station
- Completion of new Fire Station Alerting System

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 3,837,607	\$ -	\$ 350,000	\$ 4,187,607
Fire Station Major Component Replacement Rehab / ABC0001	267,706	-	-	267,706
Fire Station No. 05 - Hillcrest / S00788	911,923	-	8,200,000	9,111,923
Fire Station No. 07 - Barrio Logan / S15013	-	850,000	11,150,000	12,000,000
Fire Station No. 08 - Mission Hills / S10029	863,500	-	-	863,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	400,000	-	-	400,000
Fire Station No. 17 - Mid-City / S00783	828,624	-	11,200,000	12,028,624
Fire Station No. 22 - Point Loma / S00787	4,008,161	-	2,600,000	6,608,161
Fire Station No. 38 - Mira Mesa Remodel / S10006	650,000	-	80,000	730,000
Fire Station No. 45 - E Mission Valley / S00688	10,838,692	-	-	10,838,692
Fire Station No. 47-Pac Highlands Ranch / S00689	7,745,365	-	-	7,745,365
Fire Station No. 48 - Black Mountain Ranch / S15015	-	2,700,000	9,080,000	11,780,000
Fire Station No. 49 - Otay Mesa / S00784	1,885,000	-	8,365,000	10,250,000
Fire Station No. 50 - North University City / S13021	4,000,000	5,000,000	5,000,000	14,000,000
Fire Station No. 51 - Skyline Hills / S14017	-	-	12,000,000	12,000,000
Fire Station No. 54 - Paradise Hills / S00785	83,935	-	11,011,065	11,095,000
Fire-Rescue Air Operations Facility / S15012	-	125,000	12,375,000	12,500,000
Home Avenue Fire Station / S14018	-	-	12,000,000	12,000,000
La Jolla Cove Lifeguard Station / S00792	1,854,627	50,000	250,000	2,154,627
La Jolla Shores Lifeguard Station / S00790	3,545,141	-	-	3,545,141
Mission Beach Lifeguard Station / S00793	864,400	-	-	864,400
North Pacific Beach Lifeguard Station / S10119	577,903	-	6,185,444	6,763,347
Ocean Beach Lifeguard Station / S10121	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / L12002	4,400,000	-	-	4,400,000
Skyline-Paradise Hills Fire Station / S00687	1,408,176	-	-	1,408,176
South Mission Beach Lifeguard Station / S00791	2,882,126	-	2,100,000	4,982,126
Fire-Rescue Total	\$ 51,862,886	\$ 8,725,000	\$ 116,496,509	\$ 177,084,395



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Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$182,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$330,540 due to unforeseen conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 122,539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	122,539
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	1,422,481	-	-	-	-	-	-	-	-	-	1,422,481
CIP Contributions from General Fund	400265	441,181	8,000	-	-	-	-	-	-	-	-	449,181
La Jolla Urban Comm	400123	616,900	83,101	-	-	-	-	-	-	-	-	700,000
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,000	350,000
Total		\$ 3,623,967	\$ 213,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 4,187,607

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND	FTEs	2.50	0.00	0.00	0.00
	Total Impact \$	187,308 \$	5,000 \$	5,000 \$	5,000 \$

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Affarano, Max
Duration: 2010 - 2021	619-533-4355
Improv Type: Replacement - Rehab	maffarano@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 45,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,247
PFFA-FLSF 2002B-Const.	400157	-	1,015	-	-	-	-	-	-	-	-	1,015
Serra Mesa - Major District	400035	-	221,444	-	-	-	-	-	-	-	-	221,444
Total		\$ -	\$ 267,706	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,706

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck. The cost of the project includes the purchase of a new Fire Engine valued at \$800,000 and one Battalion Chief vehicle.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in an increased maintenance costs estimated at \$5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed by Fiscal Year 2015 and construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Report to City Council #13-088 identifies this project as receiving \$8.2 million and this amount is reflected in the Anticipated column of Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 603,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	603,291
Deferred Maintenance Revenue 2012A-Project	400848	167,815	(1,106)	-	-	-	-	-	-	-	-	166,709
Deferred Capital Bond Financing	9301	-	-	-	8,200,000	-	-	-	-	-	-	8,200,000
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	-	-	-	-	-	-	-	-	-	50,500
Total		\$ 913,029	\$ (1,106)	\$ -	\$ 8,200,000	\$ -	\$ 9,111,923					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 85
Community Plan: Barrio Logan	Priority Category: High
Project Status: New	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 10,500 Square Feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition will be funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: This is a new project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Barrio Logan	400128	\$ -	\$ -	850,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	11,150,000	11,150,000
Total		\$ -	\$ -	850,000	\$ -	11,150,000	\$ 12,000,000						

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: The current facility does not provide sufficient space to allow full functionality. This project will allow to better serve the community and to provide more efficient responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant changes are scheduled for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 94,718	\$ 768,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500
Total		\$ 94,718	\$ 768,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 863,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2018	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 25,582	\$ 374,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ 25,582	\$ 374,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs of \$5,000 per year. The cost of one additional fire engine is included in the operating impact estimate in Fiscal Year 2019.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2015. Construction will begin in Fiscal Year 2015 and is estimated to be completed in Fiscal Year 2019.

Summary of Project Changes: Report to City Council #13-088 identifies this project to receive \$11.2 million of Deferred Capital funds; this amount is reflected in the Fiscal Year 2015 Anticipated column and will fully fund the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,488
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	242,504	3,841	-	-	-	-	-	-	-	-	246,346
Deferred Capital Bond Financing	9301	-	-	-	11,200,000	-	-	-	-	-	-	11,200,000
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		\$ 824,783	\$ 3,841	\$ -	\$ 11,200,000	\$ -	\$ 12,028,624					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	1,100,000

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design is scheduled to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015 and be completed in Fiscal Year 2018.

Summary of Project Changes: Report to City Council #13-088 identifies this project to receive \$2.6 million and is reflected in the Fiscal Year 2015 Anticipated column. \$3.0 million of bond funding was added to Fiscal Year 2014 as per City Council Resloution #308713.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 249,684	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	249,684
Deferred Maintenance Revenue 2012A-Project	400848	77,731	2,972,585	-	-	-	-	-	-	-	-	3,050,316
Deferred Capital Bond Financing	9301	-	-	-	2,600,000	-	-	-	-	-	-	2,600,000
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Peninsula Urban Comm	400118	200,000	-	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Total		\$ 1,035,576	\$ 2,972,585	\$ -	\$ 2,600,000	\$ -	6,608,161					

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for design and construction of approximately 637 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational need. This project will also include design and construction of a 385 square foot ambulance garage if the existing funding is adequate.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014 and construction started in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Construction costs increased by \$80,000. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fire/Emergency Medical Services Transport Program Fund	200227	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Infrastructure Improvement - CD 5	400685	190,073	59,927	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	80,000	80,000
Total		\$ 590,073	\$ 59,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 730,000

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to \$2.1 million per year. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,700,000	-	-	-	-	-	-	-	-	-	3,700,000
Mission Valley-Urban Comm.	400135	3,880,354	2,119,646	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 8,719,046	\$ 2,119,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,838,692

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	16.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	2,451,008	2,633,106

Fire-Rescue

Fire Station No. 47-Pac Highlands Ranch / S00689

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 81
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Warranty	Contact Information: Abella-Shon, Michelle
Duration: 2005 - 2015	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station provides one engine and one aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 was completed in Fiscal Year 2010. The developer has been reimbursed and the project is now ready to be closed.

Summary of Project Changes: The project is complete and is scheduled to be closed by the end of Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 985,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	985,085
Pacific Highlands Ranch FBA	400090	5,904,779	-	-	-	-	-	-	-	-	-	5,904,779
Torrey Highlands	400094	855,500	-	-	-	-	-	-	-	-	-	855,500
Total		\$ 7,745,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,745,365

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District: 5	Priority Score: 71
Community Plan: Black Mountain Ranch	Priority Category: Low
Project Status: New	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.go

Description: This project provides for the acquisition, design and construction of a new permanent Fire Station of approximately 10,500 square feet. The facility will accommodate eight crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Community.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times of the community.

Operating Budget Impact: This station will require to hire a new crew of Fire Fighters (approximately 13 FTE) and to purchase one Fire Engine and Brush Apparatus (included in the CIP cost estimate of \$11,780,000). Additional maintenance cost will also be incurred. A total of \$1.2 million will need to be added to the Fire-Rescue Operating Budget in Fiscal Year 2018.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is anticipated to be completed in Fiscal Year 2015. Design will be scheduled for Fiscal Year 2015 and construction is scheduled to be initiated in Fiscal Year 2016 and completed in Fiscal Year 2018.

Summary of Project Changes: This is a newly published project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,080,000	9,080,000
Total		\$ -	\$ -	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,080,000	\$ 11,780,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	13.00	13.00
Total Impact \$	- \$	- \$	- \$	1,193,163 \$	1,284,579

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Abella-Shon, Michelle
Duration: 2002 - 2018	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparatus and a paramedic ambulance. The one-time cost of \$800,000 for one fire engine is included in the project.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require additional positions equivalent to approximately \$2.1 million beginning in the first year of operation. Non-personnel costs to operate the new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition, design, construction, and acquisition of furnishings and apparatus will be scheduled once development impact fee funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ -	\$ 10,250,000
Total		\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ -	\$ 10,250,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	16.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	\$ 2,451,008	\$ 2,633,106

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.com

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include design, construction, and equipment for a new fire station to accommodate up to 11 crew members, a fire engine, service aerial truck, and ambulance. The size of the station will be approximately 10,500 square feet. The site has not been determined. On June 26, 2012, City Council approved R-307508 authorizing this project.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: This station will require additional staffing and non-personnel expenditures of approximately \$2.4 million.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Design was initiated in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2019.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$5.0 million will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 96,889	\$ 3,903,111	\$ 5,000,000	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 96,889	\$ 3,903,111	\$ 5,000,000	\$ -	\$ 5,000,000	\$ -	\$ 14,000,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	16.00
Total Impact \$	- \$	- \$	- \$	- \$	2,451,008

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 83
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: This station will require the hiring of a new crew of Fire Fighters, the purchase of one Fire Engine and the added operational costs to run a Fire Station. A total of approximately \$3.3 million will need to be added to the Fire-Rescue Operating Budget beginning in Fiscal Year 2019.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be initiated in Fiscal Year 2016 and completed in Fiscal Year 2019.

Summary of Project Changes: This is a new project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		\$ -	\$ -	\$ -	1,000,000	\$ -	11,000,000	\$ 12,000,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	3,251,008

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2010 - 2018	858-573-1362
Improv Type: New	mshon@sandiego.gov

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Schedule: Design and construction will be scheduled when funding is identified.

Operating Budget Impact: The operation of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$2.1 million. Additionally, a new fire engine will need to be purchased for \$800,000. Non-personnel costs to operate a new station are approximately \$300,000.

Summary of Project Changes: The total project cost increased by \$800,000 due to revised project estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,011,065	11,011,065
Total		\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,011,065	\$ 11,095,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	16.00	16.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	2,151,008	3,433,106

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Council District: 6	Priority Score: 78
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: New	Contact Information: Abella-Shon, Michelle
Duration: 2015 - 2019	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Air Ops is operating Bell 212HP and 412EP helicopters, currently working out of trailers with no hangar space on Montgomery Field. The proposed facility includes offices, dormitory and hangar space. The aircraft hangar will be approximately 15,000 square feet. The 'station' area will provide approximately 6,000 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters.

Justification: This project will provide a much needed, permanent, Fire-Rescue Air Operations Facility to accommodate the helicopters and crews that provide fire suppression, rescues from remote areas, advanced life support and medical transport.

Operating Budget Impact: The operating budget impact will be determined upon completion of the project.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery Field.

Schedule: Design will begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Funds needed for construction have not yet been identified.

Summary of Project Changes: This is a new project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Kearny Mesa-Urban Comm	400136	\$ -	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	12,375,000	12,375,000
Total		\$ -	\$ -	\$ 125,000	\$ -	12,375,000	\$ 12,500,000						

Fire-Rescue

Home Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 83
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2015 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 square feet. The facility will accommodate 10 crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: This station will require the hiring of a new crew of fire fighters, the purchase of one fire engine and the added operational costs to run a fire station. A total of approximately \$3.2 million will be required in the Fire-Rescue Operating Budget beginning in Fiscal Year 2018.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Study and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land aquisition and design are anticipated to be completed in Fiscal Year 2015. Construction is scheduled to be initiated in Fiscal Year 2016 and completed in Fiscal Year 2018 upon identification of funding.

Summary of Project Changes: No significant changes have been made for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000,000	10,000,000
Total		\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 10,000,000	\$ 12,000,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	16.00	16.00
Total Impact \$	\$ -	\$ -	\$ -	\$ 3,251,008	\$ 3,433,106

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2016	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This project is receiving \$250,000 of Deferred Capital bond funds and \$50,000 La Jolla Urban Comm. funds which is reflected in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 251,563	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	251,563
Deferred Maintenance Revenue 2012A-Project	400848	765,137	431,715	-	-	-	-	-	-	-	-	1,196,852
Deferred Capital Bond Financing	9301	-	-	-	250,000	-	-	-	-	-	-	250,000
La Jolla Urban Comm	400123	194,591	5,409	50,000	-	-	-	-	-	-	-	250,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		\$ 1,417,503	\$ 437,124	\$ 50,000	\$ 250,000	\$ -	2,154,627					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provided for a new lifeguard station at La Jolla Shores, located at 8100 Camino del Oro. The structure includes an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The old facility was built in 1981 and was inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses have not increased; however, non-personnel expenses have increased by approximately \$5,000 annually and are to increase of square footage and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2014.

Summary of Project Changes: Redesign of the main observation tower occurred in Fiscal Year 2014 and was completed. The project is complete and is scheduled to be closed in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,212,335	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,212,335
Deferred Maintenance Revenue 2012A-Project	400848	245,996	36,450	-	-	-	-	-	-	-	-	282,446
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		\$ 3,508,691	\$ 36,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,545,141

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

Mission Beach Lifeguard Station / S00793

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 71
Community Plan: Mission Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Lifeguard Station located at 3141 Oceanfront Walk.

Justification: The existing facility consists of a lifeguard station constructed in 1974 and does not accommodate changing workforce demographics. Mission Beach historically accommodates the highest attendance within the City of San Diego and remodeling the station is necessary to accommodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately \$5,000 annually due to the new and expanded facilities.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 678,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	678,304
Deferred Maintenance Revenue 2012A-Project	400848	44,336	46,855	-	-	-	-	-	-	-	-	91,192
PFFA-FLSF 2002B-Const.	400157	94,904	-	-	-	-	-	-	-	-	-	94,904
Total		\$ 817,545	\$ 46,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	864,400

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2011 - 2021	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated \$5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed during Fiscal Year 2015. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The project location was moved from the foot of Diamond Street to the foot of Law Street.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 90,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,877
Deferred Maintenance Revenue 2012A-Project	400848	202,503	-	-	-	-	-	-	-	-	-	202,503
Pacific Beach Urban Comm	400117	82,467	67,533	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,444	6,185,444
Total		\$ 510,370	\$ 67,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,185,444	\$ 6,763,347

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Abella-Shon, Michelle
Duration: 2011 - 2020	858-573-1362
Improv Type: Replacement	mshon@sandiego.gov

Description: This project provides for the Ocean Beach Lifeguard Station located at 1950 Abbott Street. This new facility will replace the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold. A revised design and construction schedule will be determined once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Deferred Maint Revenue 2009A-Project	400624	\$ 5,135	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,135
Deferred Maintenance Revenue 2012A-Project	400848	-	4,865	-	-	-	-	-	-	-	-	4,865
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		\$ 5,135	\$ 4,865	\$ -	\$ 4,550,000	\$ 4,560,000						

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: 79
Community Plan: Citywide	Priority Category: Medium
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2012 - 2015	619-533-5259
Improv Type: Replacement	cmeinhardt@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2014 and is estimated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 3,578,224	\$ 821,776	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,400,000
Total		\$ 3,578,224	\$ 821,776	\$ -	\$ -	4,400,000							

Fire-Rescue

Skyline-Paradise Hills Fire Station / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2002 - 2016	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides demolition and land clearing for the site of a future fire station. Phase 1 includes a temporary fire station to meet community emergency response needs.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch. The purpose of this project was solely to provide for a land acquisition and complete an underground tank assessment. The design and construction of the facility will be completed under S-14017 (Fire Station No. 51 - Skyline Hills).

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004 and the underground tank assessment is completed. Demolition and land clearing began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Deferred Maint Revenue 2009A-Project	400624	\$ 117,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,534
Deferred Maintenance Revenue 2012A-Project	400848	-	4,466	-	-	-	-	-	-	-	-	4,466
CIP Contributions from General Fund	400265	-	420,000	-	-	-	-	-	-	-	-	420,000
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Total		\$ 983,710	\$ 424,466	\$ -	\$ 1,408,176							

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2019.

Summary of Project Changes: \$2.5 million of bond funding was added to Fiscal Year 2014 by City Council Resolution #308713. City Council Resolution #308714, approved \$2.1 million of Lease Revenue RFD funds to be allocated to this project and is reflected in the Fiscal Year 2015 Anticipated column. Total project cost increased by \$369,936.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 152,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	152,155
Deferred Maintenance Revenue 2012A-Project	400848	20,613	1,648,333	-	-	-	-	-	-	-	-	1,668,946
Deferred Capital Bond Financing	9301	-	-	-	2,100,000	-	-	-	-	-	-	2,100,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	841,089	-	-	-	-	-	-	-	-	841,089
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		\$ 392,704	\$ 2,489,422	\$ -	\$ 2,100,000	\$ -	4,982,126					

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 4,187,607	\$ 350,000	8.4%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
Fire Station No. 38 - Mira Mesa Remodel / S10006	730,000	80,000	11.0%	This project provides for the design and construction of an expansion to the existing fire station. \$80,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	Funds needed for construction and operating expenses have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	12,375,000	99.0%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is currently unfunded.
Total - Fire-Rescue	\$ 75,781,509			



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Library



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Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2014 CIP Accomplishments

In Fiscal Year 2014, the Library Department successfully accomplished:

San Diego New Central Library

More than three decades ago San Diego's leaders and citizens embarked on a journey to create a new Central Library to replace the old one built in 1954 that was woefully inadequate to meet the space, technology, and lifelong learning needs for this growing city. Through a creative public/private partnership, the City of San Diego was able to finance this \$185 million project without using City general funds. The new library was completed on time and within budget and when it opened in September 2013 it was completely paid for. With more than \$65 million (35%) of the project funds raised from private donations, this is the largest municipal library project outside of New York City to have this level of private funding support.

Skyline Hills Branch Library

The proposed designs for the new Skyline Hills Library are currently under review and will serve as a basis for the final design. The winning library design was selected in Summer 2014 with the input of residents, business owners, and property owners within San Diego City Council District 4. The winning design will serve as a basis for the final library design.

2015 CIP Goals

The Library Department is looking forward to Fiscal Year 2015 with the following goals:

Skyline Hills Branch Library

Construction is anticipated to begin in the fall of 2014, and be completed in the fall of 2016. The project budget is \$13.8 million. The new Skyline Hills Branch Library is located at 7844 Paradise Valley Road on a 3.6 acre lot. The project consists of construction of a single-story 15,000 square foot library and demolition of the existing 4,400 square foot library. The facility includes reading areas, a community room, computer rooms, staff offices/support area, and public art.

Mission Hills/Hillcrest Branch Library

The new 20,000 square-foot facility will be located at the southwest corner of Washington and Front streets. The project is currently in the design phase, and a Request for Proposal for Design Builders is planned for Fiscal Year 2015. Construction completion is planned for Fiscal Year 2017 pending full funding. The project budget is \$20.3 million.



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Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Balboa Branch Library / S00808	\$ 746,907	\$ -	\$ -	\$ 746,907
Kensington/Normal Heights Library / S00795	25,000	-	2,396,530	2,421,530
Library Collection Conversion to RFID / S12000	700,000	-	-	700,000
Mission Hills-Hillcrest Library / S13022	2,745,756	1,031,767	14,000,000	17,777,523
North Park Library / S00798	700,816	-	13,352,782	14,053,598
Ocean Beach Branch Library / S00806	146,500	-	-	146,500
Otay East Branch Library / S10025	885,000	-	15,000,000	15,885,000
Pacific Highlands Ranch Branch Library / S14023	10,000	-	4,277,688	4,287,688
Paradise Hills Library / S00810	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	748,195	250,000	19,599,805	20,598,000
San Diego New Central Library / S00799	187,270,420	-	-	187,270,420
San Ysidro Branch Library / S00802	3,301,000	-	8,885,000	12,186,000
Scripps Miramar Ranch Library / S00811	35,600	-	1,090,400	1,126,000
Skyline Hills Library / S00692	10,954,252	-	2,800,000	13,754,252
Tierrasanta Library Expansion / S15011	-	310,000	4,090,000	4,400,000
Library Total	\$ 208,379,549	\$ 1,591,767	\$ 97,826,335	\$ 307,797,651



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Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District: 6	Priority Score: 62
Community Plan: Clairemont Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2010 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The original schematic design began in Fiscal Year 2003 and was completed in Fiscal Year 2006; however, was abandoned due to higher than anticipated total project cost. The scope, cost, and schedule (including construction) will be revised once a new schematic design is developed, approved by the community, and funding is identified.

Summary of Project Changes: This project is on hold due to lack of funding. A new project will be created when funding is identified and this project will be closed by the end of the fiscal year. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Clairemont Mesa - Urban Comm	400129	\$ 65,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	515,000
Library System Improvement Fund	200209	197,289	34,618	-	-	-	-	-	-	-	-	-	231,907
Total		\$ 262,289	\$ 484,618	\$ -	\$ -	746,907							

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 9	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2004 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,396,530	2,396,530
Total		\$ 24,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,396,530	\$ 2,421,530

Library

Library Collection Conversion to RFID / S12000

Council District: Citywide	Priority Score: 46
Community Plan: Citywide	Priority Category: Low
Project Status: Continuing	Contact Information: Gage, Robyn
Duration: 2012 - 2016	619-236-5803
Improv Type: Replacement	rgage@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services which was completed in Fiscal Year 2013. Phase 2 will involve the conversion of the Branch Library collection, and is scheduled to begin in Fiscal Year 2015 for completion in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 405,328	\$ 294,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 405,328	\$ 294,672	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2013 - 2017	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. Design will continue in Fiscal Year 2014, a Request for Proposals for Design/Builders is planned for Fiscal Year 2015, and construction completion is planned for Fiscal Year 2017 pending full funding.

Summary of Project Changes: The Project description was updated to a 15,000 square foot building and the project schedule and funding were updated to reflect an increase of \$1.5 million to the total project cost. Additional bond funding in the amount of \$4.0 million is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 327,681	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 327,681
Deferred Capital Bond Financing	9301	-	-	-	4,000,000	-	-	-	-	-	-	4,000,000
Library System Improvement Fund	200209	-	-	192,767	-	-	-	-	-	-	-	192,767
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	1,672,319	-	-	-	-	-	-	-	-	1,672,319
Donations	9700	-	-	-	-	10,000,000	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	61,530	684,226	839,000	-	-	-	-	-	-	-	1,584,756
Total		\$ 389,211	\$ 2,356,545	\$ 1,031,767	\$ 4,000,000	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ 17,777,523

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	1.55	1.55
Total Impact \$	\$ -	\$ -	\$ -	\$ 270,116	\$ 279,783

Library

North Park Library / S00798

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Greater North Park	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 1992 - 2018	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is on hold. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant changes are expected for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 450,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,352,782	13,352,782
Total		\$ 227,933	\$ 472,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,352,782	\$ 14,053,598

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed when funding is identified and the new project is created.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The project cost and schedule were initially developed in Fiscal Year 2002; However, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project is on hold due to lack of funding. A new project will be created when funding is identified and this project will be closed by the end of the fiscal year. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500

Library

Otay East Branch Library / S10025

Bldg - Libraries

Council District: 8	Priority Score: 39
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2016 - 2020	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule will be developed once Facilities Benefit Assessment (FBA) funding has been identified and received.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 885,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000,000	15,000,000
Total		\$ -	\$ 885,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ 15,885,000

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District: 1	Priority Score: 48
Community Plan: Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Galvez III, Oscar
Duration: 2014 - 2015	619-533-4852
Improv Type: New	galvez@sandiego.gov

Description: This project provides for a new 18,000 square foot branch library facility on a three-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary land acquisition began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The schedule for design and construction is dependent upon the rate of development of the affected communities.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,750	\$ 7,250	\$ -	\$ 621,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 631,688
Torrey Highlands	400094	-	-	-	3,656,000	-	-	-	-	-	-	3,656,000
Total		\$ 2,750	\$ 7,250	\$ -	\$ 4,277,688	\$ -	\$ 4,287,688					

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District: 4	Priority Score: 62
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2015	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due the significant lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,866,448	\$ 8,939,533

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2009 - 2017	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed in Fiscal Year 2015 pending receipt of \$1.0 million of Deferred Capital Bond funding. Total project is estimated to be \$20.6 million; however, the cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: The project schedule was updated. Report to City Council #13-088 identifies this project to receive \$1.0 million of Deferred Capital funds which is reflected in the Anticipated column for Fiscal Year 2015. The total project cost was also updated to reflect an increase of \$11.3 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
CIP Contributions from General Fund	400265	50,000	-	-	-	-	-	-	-	-	-	50,000
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	572,681	91,031	250,000	-	-	-	-	-	-	-	913,712
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,599,805	18,599,805
Total		\$ 657,164	\$ 91,031	\$ 250,000	\$ 1,000,000	\$ -	\$ 18,599,805	\$ 20,598,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	2.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	425,067

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 1996 - 2015	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013.

Summary of Project Changes: The total project cost increased by \$800,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	62,337,616	194,476	-	-	-	-	-	-	-	-	62,532,092
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	70,420	-	-	-	-	-	-	-	-	-	70,420
SD Unified School Dist-Cap Out	400003	20,500,000	100,000	-	-	-	-	-	-	-	-	20,600,000
Total		\$ 186,975,944	\$ 294,476	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	187,270,420

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project received \$300,000 in bond funding in Fiscal Year 2014. Report to City Council #13-088 identifies this project to receive \$3.0 million in additional bond funding and is reflected in the Fiscal Year 2015 Anticipated column.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 24,349	\$ 75,651	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Deferred Capital Bond Financing	9301	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	2,000,000	-	-	-	-	-	-	-	-	2,000,000
San Ysidro Urban Comm	400126	256,653	944,347	-	-	-	-	-	-	-	-	1,201,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,885,000	5,885,000
Total		\$ 281,002	\$ 3,019,998	\$ -	\$ 3,000,000	\$ -	\$ 5,885,000	\$ 12,186,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	2.05
Total Impact \$	\$ -	\$ -	\$ -	\$ -	301,657

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Underfunded	Contact Information: Gilbert, Stephanie
Duration: 2003 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,400	\$ 1,126,000

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 64
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2003 - 2017	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library located at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and Construction is anticipated to be completed by Fiscal Year 2017.

Summary of Project Changes: This project received \$5.0 million in bond funding in Fiscal Year 2014. Per City Council Report 13-088 this project will receive \$2.8 million of Deferred Capital funds in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,734,476	\$ 465,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000
Deferred Capital Bond Financing	9301	-	-	-	2,800,000	-	-	-	-	-	-	2,800,000
Library System Improvement Fund	200209	3,086,129	123,123	-	-	-	-	-	-	-	-	3,209,252
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 10,365,605	\$ 588,647	\$ -	\$ 2,800,000	\$ -	\$ 13,754,252					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	2.55	2.55
Total Impact \$	\$ -	\$ -	\$ -	\$ 399,818	\$ 415,835

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District: 7	Priority Score: 60
Community Plan: Tierrasanta	Priority Category: Low
Project Status: New	Contact Information: Meinhardt, Cynthia
Duration: 2015 - 2020	619-533-5259
Improv Type: Betterment	cmeinhardt@saniego.gov

Description: The scope of this project is to enclose two areas under the existing roof area (approximately 520 sq.ft. each) and provide an outdoor reading patio under the third roof area. The one enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing Community/Meeting Room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and Path of Travel compliance.

Justification: The existing library is too small to provide adequate library services to the community. This project expands existing space with the available funding. The full Tierrasanta Branch Library Project provides for a 6,234 square foot expansion to the existing branch library at 4985 La Cuenta Drive. The project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. The cost estimate was developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: Project will be constructed in phases based on the availability of funding. This project will be required to fully comply with the current Americans with Disabilities Act and State Disabled Accessibility requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,090,000	4,090,000
Total		\$ -	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,090,000	\$ 4,400,000

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Ysidro Branch Library / S00802	\$ 12,186,000	\$ 5,885,000	48.3%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	20,598,000	18,599,805	90.3%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Tierrasanta Library Expansion / S15011	4,400,000	4,090,000	93.0%	This project provides for the expansion of the existing Tierrasanta Library. Funding required for construction is currently unfunded.
Otay East Branch Library / S10025	15,885,000	15,000,000	94.4%	This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community. The funding necessary for construction is currently unfunded.
North Park Library / S00798	14,053,598	13,352,782	95.0%	This project provides for a 25,000 square foot branch library to serve the North Park community. The funding necessary for construction is currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Kensington/Normal Heights Library / S00795	2,421,530	2,396,530	99.0%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library		\$ 72,748,647		



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Office of the Chief Operating Officer



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Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.



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Office of the Chief Operating Officer

Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
CIP Emergency Reserve / ABT00006	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Office of the Chief Operating Officer Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000



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Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2021	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 492,724	\$ 507,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ 492,724	\$ 507,276	\$ -	\$ -	1,000,000							



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Park & Recreation



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Park & Recreation

The Park & Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 56 recreation centers, 13 aquatic centers, approximately 215 playgrounds in 8,700 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants.

2014 CIP Accomplishments

In Fiscal Year 2014, the Public Works Department, along with the Park and Recreation Department, completed many capital improvements within the overall park system. These improvements included:

- Three park facilities received ADA upgrades to make them easily accessible to park users with physical disabilities. These included Silver Wing Neighborhood Park, Views West Neighborhood Park, and Colina del Sol Community Park. The upgrades included new children's play structures at Silver Wing and Views West. Silver Wing also received new park security lights to enhance park safety.
- Cabrillo Heights Neighborhood Park and the Rancho Peñasquitos skate park completed improvements which expanded the use of these popular neighborhood park facilities.
- A new joint-use facility with the San Diego Unified School District opened which includes a two-acre turf field with a perimeter running track. This facility will serve the children of Roosevelt Middle School during school hours and be opened to the public for recreational use on weekends and non-school hours.
- The design process was completed for new parks, including Solana Ranch Neighborhood Park, Central Avenue Mini Park, Riviera Del Sol Neighborhood Park, and Torrey Meadows Neighborhood Park.
- Sycamore Canyon Neighborhood Park and the City Heights Square Mini Park have opened for the public to enjoy. New athletic field lights were installed at the San Ysidro Athletic Area (Larson Field) and Rancho Bernardo Community Park to expand the hours of use of the recreational fields and an upgraded playground opened at Gompers Neighborhood Park.
- The enlargement and enhancement of the Memorial Community Park aquatic center began construction and the facility is expected to reopen in early Fiscal Year 2015.

2015 CIP Goals

The Public Works and Park and Recreation Department will begin design and construction on a variety of park related capital improvement projects in Fiscal Year 2015, which include:

Park & Recreation

- The construction of Charles Lewis III Memorial Park, Del Mar Mesa Neighborhood Park, Torrey Meadows Neighborhood Park, Central Avenue Mini Park, and the expansion of Mira Mesa Community Park are expected to get underway within Fiscal Year 2015.
- Playground upgrades at Torrey Highlands Neighborhood Park and Mountain View Neighborhood Park are to be completed, and the design for playground upgrades at Chollas Lake Park, San Ysidro Athletic Area, and University Village Neighborhood Park are scheduled to be underway.
- The California Tower in Balboa Park will complete the first phase of its seismic retrofit construction and the design for the second phase will begin. The California Tower is one of the most photographed structures in San Diego.
- Two new joint-use sites with the San Diego Unified School District at Wegeforth and Angier Elementary Schools will begin construction.
- The first phase of the Sunset Cliffs Natural Park Hillside Improvements project will begin construction of designated trails within the park and act as an initial effort to control soil erosion and stabilize the sensitive coastal bluffs. The design for the first phase of a more extensive drainage and erosion control system within the park will begin.
- A couple of significant open space projects will finish the design process and begin construction. These are the Los Peñasquitos Ranger Station to serve the Los Peñasquitos and Black Mountain open space preserves and the Trail for All People which will provide a quarter-mile accessible trail through natural habitat within the Black Mountain Open Space Park. In addition, the design process will begin to rehabilitate the historic Mohnike adobe and hay barn located within the Los Peñasquitos open space preserve.
- The Balboa Park, Mission Bay, and Torrey Pines Golf Courses are scheduled to complete design and/or construction improvements to each facility. The design for the Torrey Pines Golf Course - North Course and the design for a new clubhouse at the Balboa Park Golf Course will continue into Fiscal Year 2015. The design for major infrastructure improvements at the Mission Bay Golf Course will be initiated. New cart paths throughout the 18-hole course at the Balboa Park Golf Course will be constructed in Fiscal Year 2015.

Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
ADA Improvements & Expansion of Paradise Senior Ce / S15002	\$ -	\$ 500,000		
Angier Elementary School Joint Use / S00762	2,207,000	-	-	2,207,000
Balboa Park Arcade / AGF00002	2,048	-	-	2,048
Balboa Park Golf Course / AEA00002	2,150,295	-	-	2,150,295
Balboa Park Golf Course - Clubhouse / S00614	2,238,120	-	9,500,000	11,738,120
Bay Terraces Parkside Greenbelt Lighting / S14008	74,829	-	-	74,829
Beyer Park Development / S00752	212,000	-	11,676,000	11,888,000
Bird Rock Median Lighting / S11007	229,000	-	-	229,000
Cabrillo Heights NP Improvements / S00763	678,000	-	165,000	843,000
California Tower Seismic Retrofit / L12003	1,025,612	-	1,500,000	2,525,612
Camino Santa Fe Median Improvements / S10037	240,000	-	-	240,000
Canyon Hills Resource Park Improvements / S15006	-	1,718,570	4,454,932	6,173,502
Canyonside Community Park Improvements / S12004	699,833	300,000	-	999,833
Carmel Country Road Median Improvements / S10039	178,645	-	-	178,645
Carmel Grove Mini Park Play Area Upgrade / S00659	480,858	-	-	480,858
Carmel Valley Landscaping & Irrigation / L14000	250,000	250,000	-	500,000
Carmel Valley Neighborhood Park #8 / S00642	4,960,000	1,670,526	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / S14010	846,950	-	-	846,950
Central Avenue MP Acquisition/Development / S00992	2,066,714	-	-	2,066,714
Chicano Park ADA Upgrades / S13003	710,657	250,000	1,541,697	2,502,354
Chollas Community Park / S00654	2,992,206	-	27,183,356	30,175,562
Chollas Lake Pk Playground Improvements / S14002	989,000	-	511,000	1,500,000
City Heights Square Mini-Park / S01070	931,500	-	-	931,500
Coast Blvd Walkway Improvements / S15001	-	75,000	280,000	355,000
Coastal Erosion and Access / AGF00006	822,843	-	2,400,000	3,222,843
Convert RB Medians-Asphalt to Concrete / L12000	193,160	-	-	193,160
Cowles Mountain Access Rd Rehabilitation / S14001	25,000	-	15,000	40,000
Crest Canyon Neighborhood Park / S15005	-	275,000	135,000	410,000
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crystal Pier Improvements / S11014	500,000	-	10,800,000	11,300,000
Del Mar Hgts Rd Multiuse Trl Undercross / RD12004	91,000	-	-	91,000
Del Mar Mesa Acquisition / S00998	2,047,994	-	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / S00892	386,000	-	-	386,000
Del Mar Mesa Neighborhood Park / S00648	1,339,646	-	-	1,339,646
Del Mar Mesa Neighborhood Park Ph II / S13023	2,060,354	-	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	150,000	260,300
Del Mar Terrace Street Improvements / S10038	219,596	-	-	219,596
Del Mar Terrace Street Improvements / L14003	65,000	560,404	650,000	1,275,404
Dennery Ranch Neighborhood Park / S00636	2,000,956	-	8,098,197	10,099,153

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
El Cajon Blvd Streetscape Improvements / S00826	1,180,000	30,000	1,269,800	2,479,800
El Cuervo Adobe Improvements / S14006	250,000	-	-	250,000
Evans Pond Reclaimed Water Pipeline Inst / S13010	252,533	-	-	252,533
Fairbrook Neighborhood Park Acquisition / S01002	420,000	-	-	420,000
Fairbrook Neighborhood Park Development / S01083	2,400,000	1,012,076	-	3,412,076
Famosa Slough Salt Marsh Creation / S00605	333,000	-	-	333,000
Gompers NP - Play Area Upgrades / S11030	1,180,000	-	-	1,180,000
Gonzales Canyon Neighborhood Park / S00994	5,800,000	1,295,000	-	7,095,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hickman Fields Athletic Area / S00751	500,000	-	-	500,000
Hidden Trails Neighborhood Park / S00995	2,420,000	-	2,920,000	5,340,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Hiking/Equestrian Trails-Eastern Region / S00891	229,300	-	-	229,300
Home Avenue Park / S00673	4,100,150	-	-	4,100,150
Joint Use Improvements - Citywide / AGF00003	39,592	-	-	39,592
Kumeyaay Lakes Berm Restoration and Dredg / S00655	160,000	-	9,840,000	10,000,000
Larsen Field ADA Improvements Phase II / S13004	689,175	-	-	689,175
Linda Vista Community Park Picnic Area / S01068	303,965	-	-	303,965
Linda Vista Skate Park / S15008	-	-	3,000,000	3,000,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016	500,000	-	-	500,000
Martin Luther King Jr. Promenade / S13020	225,000	-	1,005,000	1,230,000
McKinley Elementary School JU Improvemts / S12001	179,500	-	1,523,000	1,702,500
Memorial Pool Improvements / S00970	4,161,000	-	-	4,161,000
Mid City Skate Park / S15003	-	250,000	3,040,000	3,290,000
Mira Mesa CP - Exp & Aquatic Complex / S00667	11,358,540	-	17,071,403	28,429,943
Mission Bay Athletic Area Comfort Station Mod / S10021	209,057	-	820,000	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / S01090	1,400,000	-	-	1,400,000
Mission Bay GC Renovation/Reconstruction / S11010	460,000	2,500,000	-	2,960,000
Mission Bay Golf Course / AEA00003	1,400,000	125,000	-	1,525,000
Mission Bay Improvements / AGF00004	8,192,388	2,943,383	40,260,615	51,396,386
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486
Mission Trails RP Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails RP Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails RP Trail Realignments / S10066	215,000	-	-	215,000
Mohnike Adobe and Barn Restoration / S13008	-	-	2,050,000	2,050,000
Montgomery Academy JU Improvements / S00973	1,091,000	-	-	1,091,000
Montgomery Waller Community Park / S00754	1,005,899	-	-	1,005,899
Mountain View NP Area Upgrades / S11019	844,586	400,000	-	1,244,586
Multiple Species Conservation / S01076	4,104,831	-	120,000,000	124,104,831
Museum of Man Roof Replacement / S11101	2,114,870	-	-	2,114,870

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
NTC Aquatic Center / S10000	1,486,726	-	-	1,486,726
North Ocean Beach Gateway Ph II / S12041	450,000	-	298,000	748,000
North Park Mini Park & Streetscape Improvements / S10050	2,537,949	-	-	2,537,949
North Park/Main St Sidewalk Improvements / S10040	200,000	-	-	200,000
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive St Park Acquisition/Development / S10051	2,201,585	-	-	2,201,585
Open Space Improvements / AGG00001	2,115,224	-	300,000	2,415,224
Otay Valley Fenton Pond Recreation Trail / S00753	209,605	-	-	209,605
Otay Valley RP Beyer Blvd Staging Area / S00638	2,500,396	-	-	2,500,396
Pacific Breezes (Ocean View Hills) CP / S00649	11,770,000	-	5,030,000	16,800,000
Pacific Highlands Ranch Hiking & Biking / RD12003	175,000	-	7,064,000	7,239,000
Palisades Park Comfort Station Replace / S10026	712,712	-	-	712,712
Park & Recreation Grant Match Funding / AGF00001	210,261	-	-	210,261
Pomerado Median Improve-N of R Bernardo / S10035	899,840	-	-	899,840
Rancho Bernardo CP Sports Field Lights / S11012	870,000	-	-	870,000
Rancho Bernardo Streetscape-Phase I / S12006	75,000	-	-	75,000
Rancho Encantada Park #2 / S00652	1,753,000	-	365,000	2,118,000
Rancho Mission Neighborhood Park Play Area Upgrade / S15004	-	1,271,000	-	1,271,000
Rancho Penasquitos Skate Park / S12002	369,305	30,400	-	399,705
Rancho Penasquitos Towne Centre Park Imp / S12003	75,000	100,000	-	175,000
Regional Park Improvements / AGF00005	7,292,683	-	11,250,000	18,542,683
Resource-Based Open Space Parks / AGE00001	2,058,000	-	-	2,058,000
Riviera Del Sol Neighborhood Park / S00999	3,550,000	-	3,374,640	6,924,640
Roosevelt Middle School Improvements / S00761	1,190,000	-	-	1,190,000
SD River Dredging Qualcomm Way to SR163 / S00606	1,089,000	-	-	1,089,000
Salk Neighborhood Park & Joint Use Devel / S14007	-	2,082,709	-	2,082,709
San Ysidro Athletic Area/Larsen Fld Lght / S11013	1,041,300	-	-	1,041,300
Sefton Field Improvements / S01012	500,000	-	500,000	1,000,000
Silver Wing NP Sports Field/Lighting / S11051	600,609	600,000	-	1,200,609
Sixth Avenue Playground Improvements / S00616	120,000	-	1,880,000	2,000,000
Southcrest Trails 252 Corr Park Imp-Ph2 / S01071	1,650,000	-	-	1,650,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	1,295,594	-	2,900,000	4,195,594
Sunset Cliffs Park Drainage Improvements / L14005	-	456,000	-	456,000
Switzer Canyon Bridge Enhancement Prog / S10054	65,000	5,000	205,000	275,000
Talmadge Decorative SL Restoration / S00978	231,800	75,000	-	306,800
Talmadge Historic Gates / L12001	348,726	-	-	348,726
Talmadge Street Improvements / S00820	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	54,486	-	-	54,486

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Tierrasanta - Median Conversion / L14001	250,000	-	-	250,000
Tierrasanta CP Sports Field Lighting / S11011	603,876	47,000	450,000	1,100,876
Torrey Highlands Community ID & Enhance / S11009	175,000	150,000	-	325,000
Torrey Highlands Park Play Area Upgrades / S11020	940,377	-	338,305	1,278,682
Torrey Highlands Trail System / RD12002	667,834	-	-	667,834
Torrey Hills NP Development / S13007	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	441,000	-	-	441,000
Torrey Meadows NP South / S00651	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / AEA00001	1,467,123	-	-	1,467,123
Torrey Pines N. Golf Course-Improvements / S14019	9,570,000	2,600,000	-	12,170,000
Trail for All People / S13001	281,000	100,000	-	381,000
Tubman Charter School JU Improvements / S13000	490,000	350,000	1,430,000	2,270,000
University Village Park Tot Lot / S13005	300,253	-	150,000	450,253
Valencia Park Acquisition & Development / S11103	229,361	734,000	-	963,361
Views West NP ADA Upgrades / S10031	930,100	-	-	930,100
W. Henderson Security Light Improvement / S14014	80,000	-	-	80,000
Wagenheim Joint Use Facility / S15007	-	5,087,168	-	5,087,168
Walker NP Playground Upgrades / S10092	313,100	-	-	313,100
Webster Neighborhood Identification Sign / S14005	40,000	-	-	40,000
Wegforth Elementary School Joint Use / S00764	3,145,000	-	-	3,145,000
Welcome to Rancho Bernardo Signs / S10036	70,367	-	-	70,367
West Lewis and Falcon Streets MP / S00757	446,139	-	-	446,139
West Maple Canyon MP / S00760	645,000	100,000	-	745,000
Wightman Street Neighborhood Park / S00767	686,000	2,500,634	-	3,186,634
Windwood II MP Play Area Upgrades / S11017	480,858	-	-	480,858
Park & Recreation Total	\$ 177,668,978	\$ 30,443,870	\$ 320,185,499	\$ 528,298,347

Park & Recreation

ADA Improvements & Expansion of Paradise Senior Ce / S15002

Council District: 8	Priority Score: 62
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2019	619-533-4524
Improv Type: Expansion	rshifflet@sandiego.gov

Parks - Miscellaneous Parks

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Barrio Logan	400128	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	2,790,554	2,790,554
Total		\$ -	\$ -	\$ 500,000	\$ -	2,790,554	\$ 3,290,554						

Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 661,687	\$ 1,068,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,730,000
Serra Mesa - Urban Community	400132	-	477,000	-	-	-	-	-	-	-	-	477,000
Total		\$ 661,687	\$ 1,545,313	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,207,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.28	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ 51,562	\$ 52,886	\$ 53,576	\$ 54,334

Park & Recreation

Balboa Park Arcade / AGF00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Warranty	Contact Information: Meredith Dawson
Duration: 2010 - 2021	619-525-8217
Improv Type: New	dawsonm@sandiego.gov

Description: This annual allocation provides for the reconstruction of historic structures in Balboa Park. Projects within this annual allocation include: reconstructing the historic West Arcade along the north side of El Prado between the Museum of Man and Museum of Art; restoring the historic ornamentation on the Museum of Man frontpiece and California Tower; restoring the historic ornamentation on the Museum of Art frontpiece and ten window surrounds; minor repairs to the reconstructed ornamentation on the Casa del Prado building and theater; construction of Phase 1 of the Veterans Memorial Garden on approximately one acre of park land adjacent to the Veterans Museum and Memorial Center; and conducting a study of the California Tower for seismic resistance, including construction documents, specifications, and cost estimates for construction.

Justification: This project will provide for the reconstruction of historic structures in Balboa Park which will enhance the structures and will improve park user experience.

Parks - Miscellaneous Parks

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and are in conformance with the City's General Plan.

Schedule: The West Arcade Reconstruction, Museum of Man/California Tower Ornamentation, Museum of Art Ornamentation, Veteran's Memorial Garden, California Tower Seismic Retrofit Study, and Casa del Prado Ornamentation projects are complete.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,048
Total		\$ -	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,048

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2021	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 159,458	\$ 1,971,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,130,712
CIP Contributions from General Fund	400265	-	6,743	-	-	-	-	-	-	-	-	6,743
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	12,839	-	-	-	-	-	-	-	-	12,839
Total		\$ 159,458	\$ 1,990,837	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,150,295

Park & Recreation

Balboa Park Golf Course - Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 634,509	\$ 1,603,611	\$ -	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Total		\$ 634,509	\$ 1,603,611	\$ -	\$ -	\$ 9,500,000	\$ -	\$ 11,738,120				

Park & Recreation

Bay Terraces Parkside Greenbelt Lighting / S14008

Council District: 4	Priority Score: 48
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1350
Improv Type: New	psirois@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost \$888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: This project is still in pre-engineering and is going through environmental review. The project will be installed by Street Division/Transportation and Storm Water Department.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	\$ 2,156	\$ 72,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829
Total		\$ 2,156	\$ 72,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - BAY TERRACES - PARKS	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 888	\$ 888	\$ 888	\$ 888

Park & Recreation

Beyer Park Development / S00752

Council District: 8	Priority Score: 12
Community Plan: Otay Mesa, San Ysidro	Priority Category: Low
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 2002 - 2019	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and will be included in the Otay Mesa Community Plan as part of the community plan update process. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008; however, this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 212,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,676,000	11,676,000
Total		\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,676,000	\$ 11,888,000

Park & Recreation

Bird Rock Median Lighting / S11007

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 41
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2011 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for the lighting of medians located within the Bird Rock Maintenance Assessment District (MAD).

Justification: Median street lighting will provide illumination of planting and trees within Bird Rock along La Jolla Boulevard. Street lighting within the boundaries of the Bird Rock MAD is an identified improvement in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The Bird Rock MAD will provide for maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is complete. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Bird Rock MAD Fund	200103	\$ 206,433	\$ 22,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,000
Total		\$ 206,433	\$ 22,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,000

Park & Recreation

Cabrillo Heights NP Improvements / S00763

Council District: 7	Priority Score: 62
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: This new facility will require an on-going operational budget of \$42,086 for personnel and non-personnel expenses.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 675,434	\$ 2,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 678,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	165,000	165,000
Total		\$ 675,434	\$ 2,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 165,000	\$ 843,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL	FTEs 0.16	0.16	0.16	0.16	0.16
FUND	Total Impact \$ 42,086	\$ 43,714	\$ 44,092	\$ 44,506	\$ 44,507

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2019	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Phase I construction was completed in Fiscal Year 2014. Phase II design and construction are scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: The Fiscal Year 2015 Regional Park Improvements Fund allocation of \$750,000 is anticipated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 65,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	174,620	575,380	-	750,000	750,000	-	-	-	-	-	2,250,000
Total		\$ 450,232	\$ 575,380	\$ -	\$ 750,000	\$ 750,000	\$ -	2,525,612				

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 41
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2016	619-685-1350
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: This project is still in pre-engineering and is going through review. The project may be referred to Street Division/Transportation and Storm Water Department for construction. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	\$ 1,519	\$ 208,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,000
Camino Santa Fe MAD Fund	200081	-	30,000	-	-	-	-	-	-	-	-	30,000
Total		\$ 1,519	\$ 238,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	240,000

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Council District: 6	Priority Score: 45
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved. Therefore, the current cost estimate of \$205,855 (16.25 acres) is based on Park and Recreation Department's current cost to maintain various developed park areas.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ -	\$ -	\$ 1,718,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		\$ -	\$ -	\$ 1,718,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,454,932	\$ 6,173,502

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2018	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as drainage repair at the rear parking lot, and creation of a parking area along the north boundary to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This project provides for upgrades and expansion for an existing facility. These upgrades will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: An additional \$300,000 in Penasquitos East Trust funding has been allocated to this project for Fiscal Year 2015 to provide for increased costs of parking lot construction and the environmental permit process.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Penasquitos South-Major Dist	400023	-	49,833	-	-	-	-	-	-	-	-	49,833
PV Est-Other P & R Facilities	400221	43,117	256,883	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 43,117	\$ 656,716	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,833

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.07	0.07	0.07
	Total Impact \$	\$ -	\$ 22,499	\$ 22,816	\$ 23,164

Park & Recreation

Carmel Country Road Median Improvements / S10039

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 27
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Warranty	Contact Information: Manchester, Jeffrey
Duration: 2010 - 2016	619-533-4661
Improv Type: Replacement	jmanchester@sandiego.gov

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Justification: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Schedule: Construction was completed in Fiscal Year 2012.

Operating Budget Impact: The existing unimproved median is currently maintained for trash and weed removal by the Carmel Valley Maintenance Assessment District. Once the project is completed, the additional landscape maintenance services will be funded by the District.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 3,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,645
Carmel Valley MAD CIP	200620	175,000	0	-	-	-	-	-	-	-	-	175,000
Total		\$ 178,645	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	178,645

Park & Recreation

Carmel Grove Mini Park Play Area Upgrade / S00659

Parks - Mini Parks

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2005 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area in Carmel Grove Mini-Park. Improvements will include new children's play equipment and surfacing, site furnishings, path of travel, and street parking with ramp in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements of play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Carmel Valley Consolidated FBA	400088	\$ 466,352	\$ 7,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 473,702
Carmel Valley North-FBA	400081	7,156	-	-	-	-	-	-	-	-	-	7,156
Total		\$ 473,508	\$ 7,350	\$ -	\$ 480,858							

Park & Recreation

Carmel Valley Landscaping & Irrigation / L14000

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2014 - 2018
Improv Type: New

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Medium
Contact Information: Amen, Rania
 619-533-5492
 ramen@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: MAD funds of \$250,000 were added for Fiscal Year 2015 bringing the total project cost to \$500,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 27,067	\$ 222,933	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ 27,067	\$ 222,933	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2007 - 2018	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design began in Fiscal Year 2009 and is anticipated to be completed once access to the park site is secured/acquired through the adjacent private property. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 4,837,250	\$ 1,670,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		\$ 122,750	\$ 4,837,250	\$ 1,670,526	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,630,526

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ -	\$ 50,672	\$ 51,941

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Council District: 9	Priority Score: 57
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S-00992.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The operating budget impact estimate is based on the Park and Recreation Department's current cost to maintain various landscape areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - State	600001	\$ 100,531	\$ 746,420	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 846,950
Total		\$ 100,531	\$ 746,420	\$ -	\$ -	\$ 846,950							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.01	0.01	0.01	0.01	0.01
	Total Impact \$	1,792 \$	1,845 \$	1,868 \$	1,896 \$	1,896

Park & Recreation

Central Avenue MP Acquisition/Development / S00992

Council District: 9	Priority Score: 39
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2005 - 2016	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase I shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S-14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began and will be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	580,731	1,118,269	-	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 948,445	\$ 1,118,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,066,714

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.15	0.15	0.15	0.15	0.15
Total Impact \$	45,974 \$	46,790 \$	47,143 \$	47,532 \$	47,532

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8	Priority Score: 57
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Betterment	nantoun@sanidiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operational costs will not change significantly because the proposed improvements replace existing facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: \$250,000 in Development Impact Fee funding is being allocated to this project for Fiscal Year 2015. An additional \$200,000 in Regional Park Improvements Fund appropriations is anticipated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 700,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Memorial(Southeast SD)Maj Dist	400061	5,864	4,793	-	-	-	-	-	-	-	-	10,657
Regional Park Improvements Fund	200391	-	-	-	200,000	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,341,697	1,341,697
Total		\$ 5,864	\$ 704,793	\$ 250,000	\$ 200,000	\$ -	\$ 1,341,697	\$ 2,502,354				

Park & Recreation

Chollas Community Park / S00654

Council District: 4, 7
Community Plan: Eastern Area (Mid-City)
Project Status: Underfunded
Duration: 1989 - 2021
Improv Type: New

Parks - Resource Based

Priority Score: 49
Priority Category: Medium
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Phase II improvements could include such amenities as: additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design and construction documents are complete; however, the project is on hold until additional funding can be identified. The completed project construction documents may need to be refreshed to address code changes related to facility accessibility for disabled park users.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,695
Crossroads Redevelopmen CIP Contributions Fund	200357	112,164	447	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	-	-	-	-	-	-	-	-	-	285,350
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,183,356	27,183,356
Total		\$ 2,991,759	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,183,356	\$ 30,175,562

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District: 4	Priority Score: 40
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Replacement	nantoun@sanidiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and construction will be scheduled when funding is identified.

Summary of Project Changes: The total project cost increased by \$511,000 due to revised construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Regional Park Improvements Fund	200391	\$ 22,367	\$ 966,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	511,000	511,000
Total		\$ 22,367	\$ 966,633	\$ -	511,000	\$ 1,500,000						

Park & Recreation

City Heights Square Mini-Park / S01070

Parks - Mini Parks

Council District: 9	Priority Score: 76
Community Plan: City Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) mini-park, in the City Heights area of the Mid-City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began mid-Fiscal Year 2013 and will be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
CH RDA Contribution To CIP	200600	\$ 721,646	\$ 9,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 731,500
Mid-City - Park Dev Fund	400109	200,000	-	-	-	-	-	-	-	-	-	200,000
Total		\$ 921,646	\$ 9,854	\$ -	\$ 931,500							

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012 with final design anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin once funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
La Jolla Urban Comm	400123	\$ -	\$ -	75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	280,000	280,000
Total		\$ -	\$ -	75,000	\$ -	280,000	\$ 355,000						

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Diamond Street Access was completed in Fiscal Year 2014. Pescadero Avenue is scheduled to be completed in Fiscal Year 2015. Construction of Capri-by-the-Sea, Orchard Street and Old Salt Pool Access is scheduled to begin in Fiscal Year 2015. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 44,777	\$ 87,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	132,603
Regional Park Improvements Fund	200391	442,934	247,306	-	-	-	-	-	-	-	-	690,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000
Total		\$ 487,712	\$ 335,132	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000	\$ 3,222,843

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5	Priority Score: 50
Community Plan: Rancho Bernardo	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection with Rancho Bernardo Road. Additional future locations include existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, Pomerado Road, and other identified roadways within the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Trans - Roadway - Enhance/Scape/Medians

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and were completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and are anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: City Council District Five Community Projects, Programs, and Services funding in the amount of \$5,000 was allocated to this project in Fiscal Year 2014 for additional costs associated with the median on West Bernardo Drive.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD CIP	200622	159,395	28,764	-	-	-	-	-	-	-	-	-	188,160
Total		\$ 159,395	\$ 33,764	\$ -	\$ -	193,160							

Park & Recreation

Cowles Mountain Access Rd Rehabilitation / S14001

Parks - Open Space

Council District: 7	Priority Score: 48
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2014 - 2016	619-685-1301
Improv Type: Replacement - Rehab	lball@sandiego.gov

Description: This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. The rehabilitated road will provide safer access for recreational users (bikers/hikers), emergency personnel, and service providers for the communications antenna on top of the mountain.

Justification: This project will improve and prolong safe access to the top of the mountain for recreation users and service providers, as well as protecting a valuable park asset and lease revenue generators.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is contingent upon the identification of additional funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
EGF CIP Fund 1/3	200110	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000	15,000
Total		\$ -	\$ 25,000	\$ -	15,000	\$ 40,000						

Park & Recreation

Crest Canyon Neighborhood Park / S15005

Council District: 1	Priority Score: 8
Community Plan: Torrey Pines	Priority Category: Low
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of \$12,668 acre/year is based on Park and Recreation Department's current cost to maintain various developed park areas.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Torrey Pines - Urban Community	400133	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	135,000	135,000
Total		\$ -	\$ -	\$ 275,000	\$ -	135,000	\$ 410,000					

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2016	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 11,684	\$ 63,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Total		\$ 11,684	\$ 63,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2019	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was initiated in Fiscal Year 2012 and completed in Fiscal Year 2013. A long-term solution has yet to be determined. However, the pier replacement cost, which includes design and construction, is estimated to be \$11.0 million, which is mostly unidentified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	34,492	165,508	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,800,000	10,800,000
Total		\$ 334,492	\$ 165,508	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,800,000	\$ 11,300,000

Park & Recreation

Del Mar Hgts Rd Multiuse Trl Undercross / RD12004

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2016	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for the construction of a trail undercrossing beneath Del Mar Heights Road as part of the hiking and riding trail system for Pacific Highlands Ranch. This is project P-10.2 in the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Justification: This project will allow pedestrian and equestrian activities to pass underneath Del Mar Heights road near the westerly boundary of the community without impacting the roadway or imposing a safety risk for those engaged in equestrian activities. In addition, the project provides a connection of regional trails between Pecos Canyon and the San Dieguito River Valley.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed in several phases over a number of years contingent upon the rate of development within the Pacific Highlands Ranch community.

Summary of Project Changes: Total project cost has been updated per the Pacific Highlands Ranch's PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 90,233	\$ 767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,000
Total		\$ 90,233	\$ 767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 91,000

Park & Recreation

Del Mar Mesa Acquisition / S00998

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2002 - 2015	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area and surrounding future urbanizing area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement mandates a responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of private lands from willing sellers to be conserved for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition in Del Mar Mesa began in Fiscal Year 2002 and was substantially completed in Fiscal Year 2007 with available funding. However, additional land acquisition and management of those lands will continue using remaining and additional funding for land acquisitions in Del Mar Mesa and the future urbanizing area as long as lands within and adjacent to the Multi-Habitat Planning Area are available from willing sellers. It is anticipated these funds will be expended in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 509,305	\$ 164,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 674,000
Historical Fund	X999	1,373,994	-	-	-	-	-	-	-	-	-	1,373,994
Total		\$ 1,883,299	\$ 164,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,047,994

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2003 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then south-erly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to main-tain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Spe-cific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 161,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

Park & Recreation

Del Mar Mesa N Hiking/Equestrian Trail / S00892

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2002 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 386,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 3,030	\$ 3,030	\$ 3,030	\$ 3,030

Park & Recreation

Del Mar Mesa Neighborhood Park / S00648

Parks - Neighborhood

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Greenstein, Howard
Duration: 2003 - 2016	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition and design of a four useable acre neighborhood park to serve the Del Mar Mesa population. Improvements will include turf for active and passive recreation, a children's play area, and a prefabricated comfort station.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2005 and design was completed in Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,339,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,339,646
Total		\$ 1,339,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,339,646

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2014 - 2018	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 100,577	\$ 1,959,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354
Total		\$ 100,577	\$ 1,959,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,060,354

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ 46,872	\$ 47,994	\$ 48,609

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2016	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed when funding is identified. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 110,300
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,000	150,000
Total		\$ 8,617	\$ 101,683	\$ -	150,000	\$ 260,300						

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000

Park & Recreation

Del Mar Terrace Street Improvements / S10038

Council District: 1	Priority Score: 34
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Warranty	Contact Information: Sirois, Paul
Duration: 2010 - 2016	619-685-1307
Improv Type: Betterment	psirois@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: L14003 Replaces this project - Del Mar Terrace Street Improvements replaces the former standalone (S10038 - Del Mar Terrace Street Improvements) project in order to provide a method of phase funding planned improvements. This project is cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Terrace CIP Fund	200060	\$ 219,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	219,596
Total		\$ 219,596	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	219,596

Park & Recreation

Del Mar Terrace Street Improvements / L14003

Council District: 1	Priority Score: 34
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2027	619-685-1307
Improv Type: Betterment	psirois@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace MAD which includes slurry seal maintenance every five years and resurfacing every fifteen years.

Operating Budget Impact: None.

Trans - Roadway - Enhance/Scape/Medians

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: Additional MAD funds are appropriated to this project to address the on-going maintenance requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Terrace MAD Fund	200059	\$ -	\$ 65,000	\$ 560,404	\$ -	\$ 65,000	\$ 455,000	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 1,275,404
Total		\$ -	\$ 65,000	\$ 560,404	\$ -	\$ 65,000	\$ 455,000	\$ 65,000	\$ 65,000	\$ -	\$ -	\$ 1,275,404

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2005 - 2019
Improv Type: New

Parks - Neighborhood

Priority Score: 16
Priority Category: Low
Contact Information: Greenstein, Howard
 619-525-8233
 hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$105,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: Acquisition, design, and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Project cost and schedule have been updated to reflect the most recent Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 1,980,000	\$ 1,109,294	\$ 5,008,903	\$ -	\$ -	\$ -	\$ 10,099,153
Total		\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 1,980,000	\$ 1,109,294	\$ 5,008,903	\$ -	\$ -	\$ -	\$ 10,099,153

Park & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District: 3, 9	Priority Score: 46
Community Plan: Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Lasaga, Fernando
Duration: 1994 - 2016	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: Improvements of street light installation, replacement of sidewalks, curbs, and gutters within the El Cajon Boulevard Maintenance Assessment District (MAD) continued through Fiscal Year 2014. Construction is anticipated for completion by the end of Fiscal Year 2015.

Summary of Project Changes: Additional funds were allocated to the project at the request of the community to continue improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 50,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Mid-City CIP Fund	200050	558,865	571,135	-	-	-	-	-	-	-	-	1,130,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,269,800	1,269,800
Total		\$ 558,865	\$ 621,135	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,269,800	\$ 2,479,800

Park & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District: 5	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Replacement - Rehab	nantoun@saniego.gov

Description: This project provides for long-term protection of the physical remains of the historic El Cuervo Adobe located within the Rancho Penasquitos Community consistent with a 2004 Conditions Assessment Report. Improvements shall include stabilization activities to protect the remaining length of walls of the historic structure measuring thirty-one feet long by seven to nine feet tall.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design began in Fiscal Year 2014. Construction will begin after design has been completed.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 16,264	\$ 233,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 16,264	\$ 233,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District: 5	Priority Score: 40
Community Plan: Scripps Miramar Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2017	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. An additive alternative would be to connect existing landscape irrigation systems surrounding the Library to reclaimed water. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled in Fiscal Year 2016.

Summary of Project Changes: Total project cost has increased by \$87,533 due to revised construction estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 87,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,533
Scripps/Miramar Misc	400257	84,443	80,557	-	-	-	-	-	-	-	-	165,000
Total		\$ 84,443	\$ 168,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 252,533

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ (16,500)	\$ (16,500)	\$ (16,500)	\$ (16,500)

Park & Recreation

Fairbrook Neighborhood Park Acquisition / S01002

Council District: 5	Priority Score: 9
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 1990 - 2015	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision. The City will acquire the property for the park subsequent to completion and approval of public infrastructure improvements.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Scripps/Miramar-Major District	400029	\$ 28,556	\$ 391,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000
Total		\$ 28,556	\$ 391,444	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2008 - 2020	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park are being provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of \$38,004 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Parks - Neighborhood

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon City's acquisition of the site from a private developer. The City will acquire the property for the park subsequent to completion of public infrastructure improvements by the private developer.

Summary of Project Changes: Additional Facilities Benefit Assessment and Special Park Fee funds have been allocated to the project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 579,000	\$ 307,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 886,424
Scripps/Miramar-Major District	400029	1,636	1,819,364	704,652	-	-	-	-	-	-	-	2,525,652
Total		\$ 1,636	\$ 2,398,364	\$ 1,012,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,412,076

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Deangelis, Jeannette
Duration: 2003 - 2015	619-533-5497
Improv Type: Betterment	jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. In order to obtain site approval from the Resource Agencies, two additional years of maintenance and monitoring were required due to soil conditions and below average rainfall.

Summary of Project Changes: The two additional years of maintenance and monitoring was completed at the end of Fiscal Year 2013 and the project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,000
TransNet Extension Congestion Relief Fund	400169	89,994	1,006	-	-	-	-	-	-	-	-	91,000
Total		\$ 331,994	\$ 1,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	333,000

Park & Recreation

Gompers NP - Play Area Upgrades / S11030

Parks - Neighborhood

Council District: 4	Priority Score: 82
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Warranty	Contact Information: Mahmalji, Samir
Duration: 2011 - 2015	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in late Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: The project is complete and will be closed by the end of fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - Federal	600000	\$ 651,029	\$ 38,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,000
S.E. San Diego Urban Comm	400120	415,938	74,062	-	-	-	-	-	-	-	-	490,000
Total		\$ 1,066,967	\$ 113,033	\$ -	1,180,000							

Park & Recreation

Gonzales Canyon Neighborhood Park / S00994

Parks - Neighborhood

Council District: 1	Priority Score: 73
Community Plan: Pacific Highlands Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2007 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to a planned elementary school in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities will include a multi-purpose turf sports field, a children's play area, multi-purpose courts, picnic facilities, security lighting, landscape, and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: This new facility will require an on-going operational budget for personnel and non-personnel expenses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2013. Construction has begun in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$1.3 million will be allocated to this project per the Public Facilities Financing Plan for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,356,065	\$ 2,443,935	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000
Total		\$ 3,356,065	\$ 2,443,935	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.42	1.01	1.01	1.01	1.01
	Total Impact \$	\$ 92,904	\$ 125,865	\$ 130,639	\$ 133,130	\$ 135,862

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2009 - 2017	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 21,801	\$ 38,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Total		\$ 21,801	\$ 38,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Park & Recreation

Hickman Fields Athletic Area / S00751

Council District: 6	Priority Score: 44
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2008 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to enlarge the proposed recreation center, include an aquatic complex, and to implement infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction will be determined upon completion of the General Development Plan Amendment in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Gen Dyna-Community Improvement	400250	200,000	-	-	-	-	-	-	-	-	-	200,000
Kearny Mesa-Urban Comm	400136	1,471	148,529	-	-	-	-	-	-	-	-	150,000
Total		\$ 351,471	\$ 148,529	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Council District: 8	Priority Score: 16
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$48,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2014. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: The total project cost increased by \$631,711 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,118,867	\$ 1,301,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,920,000	2,920,000
Total		\$ 1,118,867	\$ 1,301,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,920,000	\$ 5,340,000

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Council District: 1	Parks - Trails
Community Plan: Carmel Valley	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2008 - 2016	Contact Information: Ball, Laura
Improv Type: New	619-685-1301
	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009 in segments. The schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ 620,600							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Hiking/Equestrian Trails-Eastern Region / S00891

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2003 - 2016	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long, extending easterly from the end of Z Street to the San Diego Gas and Electric easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: Maintenance of the site will be the responsibility of San Diego Gas and Electric.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is ongoing. Major trail segments are complete; however, construction of additional segments is dependent upon the actual rate of development within the community. The location is in a San Diego Gas and Electric easement corridor and work must be coordinated with San Diego Gas and Electric.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,300
Total		\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 229,300

Park & Recreation

Home Avenue Park / S00673

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2002 - 2016	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City-City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,640,902	\$ 159,248	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,150
Mid-City - Park Dev Fund	400109	600,000	-	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	589,980	110,020	-	-	-	-	-	-	-	-	700,000
Total		\$ 3,830,882	\$ 269,268	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,100,150

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.61	0.61	0.61	0.61
	Total Impact \$ -	\$ 58,771	\$ 60,705	\$ 61,715	\$ 62,821

Park & Recreation

Joint Use Improvements - Citywide / AGF00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2021	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements to existing irrigation systems of joint-use facilities throughout the City.

Justification: This project will provide necessary improvements per the joint-use agreement renewal process. In order to upgrade the joint-use facilities to meet current codes, regulations, and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - State	600001	\$ -	\$ 39,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,592
Total		\$ -	\$ 39,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,592

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredg / S00655

Council District: 7	Priority Score: 27
Community Plan: Navajo	Priority Category: Low
Project Status: Underfunded	Contact Information: Harkness, Jeffrey
Duration: 2002 - 2018	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,840,000	\$ 10,000,000

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Parks - Miscellaneous Parks

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2014 - 2019	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Schedule: Design began in Fiscal Year 2014. Construction will be phased as funding is identified. The estimated project cost will be determined by the consultant during the design phase. Unidentified funding will be determined at that time.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
San Ysidro - Major District	400071	\$ 5,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,876
San Ysidro Urban Comm	400126	3,423	676,577	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,299	0	-	-	-	-	-	-	-	-	3,299
Total		\$ 12,598	\$ 676,577	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	689,175

Park & Recreation

Linda Vista Community Park Picnic Area / S01068

Council District: 7	Priority Score: 71
Community Plan: Linda Vista	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project will develop an accessible, shaded picnic area in the Linda Vista Community Park. The upgrades include a shade structure with concrete pad, picnic tables, barbecues, hot coal receptacles, drinking fountain, lighting, Americans with Disabilities Act parking modifications and accessible walkways, turfing, and irrigation system adjustments.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park and Recreation staff secured a grant for partial funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is consistent with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 176,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	176,500
Linda Vista Urban Comm	400113	105,500	-	-	-	-	-	-	-	-	-	105,500
Linda Vista-Major District	400036	20,248	1,717	-	-	-	-	-	-	-	-	21,965
Total		\$ 302,248	\$ 1,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	303,965

Park & Recreation

Linda Vista Skate Park / S15008

Council District: 7
Community Plan: Linda Vista
Project Status: Continuing
Duration: 2015 - 2017
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 62
Priority Category: Medium
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility is located at an existing developed park. It will continue to require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based on Park and Recreation Department's current cost to maintain various developed park areas.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment will be processed in Fiscal Year 2015. Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
State Grant	9601	\$ -	\$ -	\$ -	3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,000,000
Total		\$ -	\$ -	\$ -	3,000,000	\$ -	\$ -	3,000,000					

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.00	1.00	1.00
	Total Impact \$	\$ -	\$ -	75,074	79,597	81,960

Park & Recreation

MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016

Parks - Resource Based

Council District: 7	Priority Score: 73
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2016	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5000 sq. ft.) that could include, but not be limited to staff offices, kitchen, showers and conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 sq. ft.) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the Equestrian and Multi-use Staging Area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 3,530	\$ 496,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ 3,530	\$ 496,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ -	\$ 38,000	\$ 38,000

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Parks - Miscellaneous Parks

Council District: 4	Priority Score: 15
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2013 - 2020	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction will begin once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
CIP Contributions from General Fund	400265	\$ 24,337	\$ 200,663	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		\$ 24,337	\$ 200,663	\$ -	1,005,000	\$ 1,230,000						

Park & Recreation

McKinley Elementary School JU Improvements / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Underfunded	Contact Information: Mahmalji, Samir
Duration: 2012 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural or synthetic turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based on the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design for a General Development Plan began in Fiscal Year 2013. Final design and construction will be scheduled to begin upon funding availability.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 95,727	\$ 83,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	179,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,523,000	1,523,000
Total		\$ 95,727	\$ 83,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,523,000	\$ 1,702,500

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.08	0.08
	Total Impact \$ -	\$ -	\$ -	14,591 \$	14,953

Park & Recreation

Memorial Pool Improvements / S00970

Council District: 8
Community Plan: Southeastern San Diego
Project Status: Continuing
Duration: 2009 - 2016
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 78
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: This facility expansion will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based on Park and Recreation Department's current cost to maintain an aquatic facility of this size.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2014 and has been completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Federal	600000	\$ 1,661,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,661,000
S.E. San Diego Urban Comm	400120	1,545,064	954,936	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 3,206,064	\$ 954,936	\$ -	\$ 4,161,000							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	3.00	3.00	3.00	3.00	3.00
	Total Impact \$	113,361 \$	121,679 \$	126,443 \$	131,341 \$	131,345

Park & Recreation

Mid City Skate Park / S15003

Parks - Miscellaneous Parks

Council District: 9	Priority Score: 10
Community Plan: Mid-City: City Heights	Priority Category: Low
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a skate park at the existing Park de la Cruz Neighborhood Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$12,668 acre/year is based on Park and Recreation Department's current cost to maintain various developed park areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment will begin in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: \$3.0 million of State Grant and \$40,000 of Other Grant funding is anticipated to be authorized by City Council in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Other Grant	9602	-	-	-	40,000	-	-	-	-	-	-	40,000
State Grant	9601	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
Total		\$ -	\$ -	\$ 250,000	\$ 3,040,000	\$ -	\$ 3,290,000					

Park & Recreation

Mira Mesa CP - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 11
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for construction was not available until Fiscal Year 2013. Project was advertised as a design-build contract in Fiscal Year 2014. Construction by design-build contractor anticipated to begin in early Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by \$711,403.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 1,765,831	\$ 9,592,709	\$ -	\$ -	\$ -	\$ 17,071,403	\$ -	\$ -	\$ -	\$ -	\$ 28,429,943
Total		\$ 1,765,831	\$ 9,592,709	\$ -	\$ -	\$ -	\$ 17,071,403	\$ -	\$ -	\$ -	\$ -	\$ 28,429,943

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	1.25	1.25	1.25
Total Impact \$	\$ -	\$ -	\$ 139,348	\$ 145,005	\$ 147,959

Park & Recreation

Mission Bay Athletic Area Comfort Station Mod / S10021

Council District: 2
Community Plan: Mission Bay Park
Project Status: Underfunded
Duration: 2011 - 2018
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 68
Priority Category: High
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ 9,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,057
Pacific Beach Urban Comm	400117	149,526	50,474	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 158,583	\$ 50,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 1,029,057

Park & Recreation

Mission Bay GC Practice Ctr Bldg Improve / S01090

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the temporary trailers/portables began in Fiscal Year 2014. Demolition of the existing facilities is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Mission Bay Golf Course CIP Fund	700046	\$ 27,684	\$ 1,372,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,400,000
Total		\$ 27,684	\$ 1,372,316	\$ -	\$ 1,400,000							

Park & Recreation

Mission Bay GC Renovation/Reconstruction / S11010

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: \$2.5 million is being allocated to this project in Fiscal Year 2015. Design is anticipated to be completed in Fiscal Year 2015, due to required archaeological studies.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 53,978	\$ 406,022	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 53,978	\$ 406,022	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2021	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$125,000 is allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ 185,663	\$ 1,214,337	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,525,000
Total		\$ 185,663	\$ 1,214,337	\$ 125,000	\$ -	\$ -	1,525,000						

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2010 - 2021	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of various sub-projects.

Summary of Project Changes: \$2.9 million is allocated for Fiscal Year 2015 and will support the dredging of Mission Bay as identified as the number one priority per City Charter, Section 55.2.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 226,180	\$ 23,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Mission Bay Improvements Fund	200386	770,954	7,171,435	2,943,383	-	7,545,411	10,245,786	10,900,702	11,568,716	-	-	51,146,386
Total		\$ 997,133	\$ 7,195,255	\$ 2,943,383	\$ -	\$ 7,545,411	\$ 10,245,786	\$ 10,900,702	\$ 11,568,716	\$ -	\$ -	\$ 51,396,386

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2011 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 362,984	\$ 4,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486
Total		\$ 362,984	\$ 4,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 367,486

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2015	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 209,698	\$ 190,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total		\$ 209,698	\$ 190,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District: 7	Priority Score: N/A
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2016	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 547,219	\$ 104,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	203,436	29,564	-	-	-	-	-	-	-	-	233,000
Total		\$ 750,655	\$ 134,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2009 - 2016	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction began in 2012 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This project has been delayed to allow for the completion and adoption of the MTRP Master Plan Update (S01014) prior to implementing trail realignments.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Council District: 5	Priority Score: 62
Community Plan: Los Penasquitos Canyon Preserve	Priority Category: Medium
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2013 - 2018	619-533-6595
Improv Type: Replacement - Rehab	jharkness@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a Treatment Plan and Historic Structure Report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with an Historic Structures Report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Parks - Open Space

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report is scheduled in Fiscal Year 2015. Design is scheduled in Fiscal Year 2015. Construction will be scheduled when funding has been identified.

Summary of Project Changes: Regional Park Improvement Funds in the amount of \$500,000 is anticipated to be transferred from Regional Park Improvements annual allocation (AGF00005) in Fiscal Year 2015 to allow for the start of design and environmental permitting.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,550,000	1,550,000
Total		\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,550,000	\$ 2,050,000				

Park & Recreation

Montgomery Academy JU Improvements / S00973

Bldg - Other City Facility / Structures

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2016	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage, site furnishings, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction has begun and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 396,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,000
Linda Vista Urban Comm	400113	109,743	585,257	-	-	-	-	-	-	-	-	695,000
Total		\$ 109,743	\$ 981,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,091,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.21	0.21	0.21	0.21
	Total Impact \$	\$ -	\$ 38,004	\$ 38,954	\$ 39,450	\$ 39,994

Park & Recreation

Montgomery Waller Community Park / S00754

Parks - Neighborhood

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Ritter, Clark
Duration: 2005 - 2015	619-533-4601
Improv Type: New	lritter@sanidiego.gov

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field. Phase II will replace the comfort station.

Justification: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and was completed in Fiscal Year 2011. Phase II construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 656,208	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	656,208
Montgomery/Waller-Major Dist	400069	6,671	-	-	-	-	-	-	-	-	-	6,671
Otay Mesa/Nestor Urb Comm	400125	343,020	-	-	-	-	-	-	-	-	-	343,020
Total		\$ 1,005,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,005,899

Park & Recreation

Mountain View NP Area Upgrades / S11019

Council District: 9	Priority Score: 83
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2016	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction for the children's play area upgrades and the additional accessibility improvements is scheduled for Fiscal Year 2015.

Summary of Project Changes: Total project increased by \$219,586. \$400,000 in Development Impact Fees (DIF) funds have been allocated in Fiscal Year 2015 to fully fund the construction of the children's play area upgrades and accessibility improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	\$ 152,004	\$ 622,996	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,175,000
Southcrest - Major District	400062	59,686	-	-	-	-	-	-	-	-	-	59,686
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		\$ 221,590	\$ 622,996	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,244,586

Park & Recreation

Multiple Species Conservation / S01076

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2000 - 2048
Improv Type: New

Parks - Open Space

Priority Score: N/A
Priority Category: N/A
Contact Information: Tracanna, John
 619-533-3682
 jtracanna@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions began in Fiscal Year 2000 and will continue as funding becomes available through Fiscal Year 2047. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,723 acres is estimated to be \$120.0 million without contributions through mitigation and exactions. It is anticipated that approximately one-third of this obligation will be met through mitigation and exactions as part of the development process. Grant funding will be pursued as a future funding source for acquisitions.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000
Habitat Acquisition Fund	200401	4,051,534	12,670	-	-	-	-	-	-	-	-	4,064,205
Historical Fund	X999	20,626	-	-	-	-	-	-	-	-	-	20,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	120,000,000	120,000,000
Total		\$ 4,092,160	\$ 12,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,000,000	\$ 124,104,831

Park & Recreation

Museum of Man Roof Replacement / S11101

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 86
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2016	619-533-5328
Improv Type: Replacement - Rehab	adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance. Phase I scope of work includes the following: re-roof the Administration Building, re-roof the clay tile roof on the south side of the quadrangle (re-use existing tile), re-roof and partially reconstruct the carport between the north wing and the administration building (re-use existing tiles), re-roof the north wing of the main museum including the built-up roof, restore ornamentation, restore windows, repair and/or reseal tile domes, replace finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps. Phase II scope of work includes repairs to the interior caused by roof leakages.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2013. Phase II design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Phase II construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 660,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	141,437	343,716	-	-	-	-	-	-	-	-	485,153
Regional Park Improvements Fund	200391	473,898	26,102	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		\$ 1,745,052	\$ 369,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,114,870

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2011 - 2017	619-533-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon completion of project feasibility and evaluation. It is anticipated that this project will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	52,245	394,481	-	-	-	-	-	-	-	-	446,726
Total		\$ 52,245	\$ 1,434,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,486,726

Park & Recreation

North Ocean Beach Gateway Ph II / S12041

Council District: 2	Priority Score: 35
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2013 - 2015	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disabilities Act (ADA) requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current ADA requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: \$100,000 in Development Impact Fee (DIF) and \$198,000 in Coastal Infrastructure TOT funding is anticipated to be allocated to this project in Fiscal Year 2015. The total project cost increased by \$198,000 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Ocean Beach Urban Comm	400124	200,000	-	-	100,000	-	-	-	-	-	-	300,000
TOT Coastal Infrastructure CIP Fund	200212	27,922	122,078	-	198,000	-	-	-	-	-	-	348,000
Total		\$ 327,922	\$ 122,078	\$ -	\$ 298,000	\$ -	748,000					

Park & Recreation

North Park Mini Park & Streetscape Improvements / S10050

Council District: 3
Community Plan: Greater North Park
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: New

Parks - Mini Parks

Priority Score: 34
Priority Category: Low
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. This project also provides for the design of a Streetscape Master Plan for approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs, and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project also includes the design of a Streetscape Master Plan, incorporating a streetscape system for the benefit of pedestrians, automobiles, and community members.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate to maintain the mini-park is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and construction document design is completed. Maintenance of future streetscape improvements will be determined as funding is allocated to these projects.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan for the mini-park and Streetscape Master Plan for the associated streetscapes began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction document design for the mini-park is scheduled to begin in Fiscal Year 2015, with construction beginning in Fiscal Year 2016. The individual associated streetscapes (which are a part of the Streetscape Master Plan) will be implemented by Transportation and Storm Water Department (Transportation Engineering Operations Division) as funding for design, construction, and maintenance becomes available.

Summary of Project Changes: Construction document design for the mini-park is scheduled to begin in Fiscal Year 2015, pending resolution of property ownership legal issues between the State and the previous City of San Diego Redevelopment Agency. Construction is estimated to begin in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
Park North-East - Park Dev Fd	400110	155,683	2,217,992	-	-	-	-	-	-	-	-	2,373,675
Total		\$ 280,683	\$ 2,257,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,537,949

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.04	0.04	0.04
Total Impact \$	\$ -	\$ -	\$ 6,513	\$ 6,693	\$ 6,792

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 47
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Schedule: Design began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 27,541	\$ 172,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Total		\$ 27,541	\$ 172,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Deangelis, Jeannette
Duration: 1994 - 2017	619-533-5497
Improv Type: Replacement	jdeangelis@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2015. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 268,047	\$ 55,546	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	748,734	(801)	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,522,591	\$ 54,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive St Park Acquisition/Development / S10051

Council District: 3	Priority Score: 54
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2010 - 2017	619-533-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design and construction will be scheduled when the City finalizes property issues.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,585
Uptown Urban Comm	400121	1,234,352	765,648	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 1,435,937	\$ 765,648	\$ -	\$ 2,201,585							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.09	0.09	0.09
	Total Impact \$	\$ -	\$ -	\$ 12,237	\$ 12,645	\$ 12,858

Park & Recreation

Open Space Improvements / AGG00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2010 - 2021	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides funding for developing various public facilities within the City's resource-based open space parks. Improvements may include, but not be limited to, rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Florida Canyon Riparian Restoration is currently in the plant establishment and monitoring period. Construction on Cowles Mountain Trail began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Antenna Lease Revenue Fund	200324	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Deferred Maintenance Revenue 2012A-Project	400848	531,140	18,860	-	-	-	-	-	-	-	-	550,000
Environmental Growth 2/3 Fund	200109	415,755	349,469	-	-	-	-	-	-	-	-	765,224
CIP Contributions from General Fund	400265	500,000	-	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 1,746,895	\$ 368,328	\$ -	\$ 300,000	\$ 2,415,224						

Park & Recreation

Otay Valley Fenton Pond Recreation Trail / S00753

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - State	600001	\$ 142,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 142,000
Regional Park Improvements Fund	200391	61,835	5,770	-	-	-	-	-	-	-	-	67,605
Total		\$ 203,835	\$ 5,770	\$ -	\$ 209,605							

Park & Recreation

Otay Valley RP Beyer Blvd Staging Area / S00638

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2005 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station, and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000
Environmental Growth 2/3 Fund	200109	450,000	-	-	-	-	-	-	-	-	-	450,000
Historical Fund	X999	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	-	-	-	-	-	-	-	-	-	10,000
Private & Others Contrib-CIP	400264	600,000	-	-	-	-	-	-	-	-	-	600,000
Regional Park Improvements Fund	200391	339,211	11,185	-	-	-	-	-	-	-	-	350,396
Total		\$ 2,489,211	\$ 11,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,396

Park & Recreation

Pacific Breezes (Ocean View Hills) CP / S00649

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2003 - 2017
Improv Type: Betterment

Parks - Community

Priority Score: 62
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various park areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction will be scheduled when additional funding is available.

Summary of Project Changes: Total project cost has increased by \$5.0 million to reflect the estimated cost of construction. Construction has been delayed until additional funding in the amount of \$5.0 million has been identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,978,763	\$ 6,791,237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,770,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,030,000	5,030,000
Total		\$ 4,978,763	\$ 6,791,237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,030,000	\$ 16,800,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	2.00	2.00	2.00
Total Impact	\$ -	\$ -	\$ 258,418	\$ 267,472	\$ 272,193

Park & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2016	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signages.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 105,702	\$ 69,299	\$ -	\$ -	\$ -	\$ -	2,054,950	5,009,050	\$ -	\$ -	7,239,000
Total		\$ 105,702	\$ 69,299	\$ -	\$ -	\$ -	\$ -	2,054,950	5,009,050	\$ -	\$ -	7,239,000

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Parks - Miscellaneous Parks

Council District: 2	Priority Score: 84
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2017	619-533-5328
Improv Type: Replacement	adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and is expected to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Pacific Beach Urban Comm	400117	\$ 267,216	\$ 32,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	397,386	2,614	-	-	-	-	-	-	-	-	400,000
Total		\$ 677,314	\$ 35,398	\$ -	\$ -	712,712						

Park & Recreation

Park & Recreation Grant Match Funding / AGF00001

Parks - Miscellaneous Parks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Meredith Dawson
Duration: 2010 - 2021	619-525-8217
Improv Type: New	dawsonm@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: Grant match funding greatly enhances the Park and Recreation Department's ability to secure grants and donations to provide funding for projects.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
CIP Contributions from General Fund	400265	\$ -	\$ 210,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,261
Total		\$ -	\$ 210,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,261

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements and accompanying stamped concrete at various locations.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2015. Construction is scheduled to begin and will be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Rancho Bernardo MAD Fund	200038	\$ -	\$ 505,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 505,090
Rancho Bernardo MAD CIP	200622	186,814	207,936	-	-	-	-	-	-	-	-	394,750
Total		\$ 186,814	\$ 713,026	\$ -	\$ 899,840							

Park & Recreation

Rancho Bernardo CP Sports Field Lights / S11012

Parks - Community

Council District: 5	Priority Score: 83
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Rancho Bernardo-Fac Dev Fund	400099	\$ 683,191	\$ 186,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 870,000
Total		\$ 683,191	\$ 186,809	\$ -	\$ 870,000								

Park & Recreation

Rancho Bernardo Streetscape-Phase I / S12006

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of synthetic turf along two existing raised asphalt medians located along Bernardo Center Drive, one north of Bernardo Plaza Drive and the other one south of Bernardo Plaza Drive. The medians are within the Rancho Bernardo Maintenance Assessment District (MAD).

Justification: The medians along arterial roadways in Rancho Bernardo MAD were built in the late 1960s and are in need of refreshing. An existing brick median along Pomerado Road near Highland Valley Road is deteriorating. Existing turf medians may use more water than other landscaping applications; this project intends to reduce water usage.

Operating Budget Impact: These medians are currently maintained by the Rancho Bernardo MAD. Any increased maintenance that results from a change in design to these medians will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and community input began in Fiscal Year 2012. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: Project description has been revised. Project schedule has been updated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Rancho Bernardo MAD CIP	200622	33,082	16,918	-	-	-	-	-	-	-	-	50,000
Total		\$ 58,082	\$ 16,918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Park & Recreation

Rancho Encantada Park #2 / S00652

Council District: 5, 7
Community Plan: Rancho Encantada
Project Status: Continuing
Duration: 2006 - 2015
Improv Type: New

Parks - Neighborhood

Priority Score: N/A
Priority Category: N/A
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station, and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District established in Fiscal Year 2007 and specifically created for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. This is a turn-key park built by the developer per a reimbursement agreement. Construction began in Fiscal Year 2013 and will be completed in Fiscal Year 2015.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of \$365,000 is anticipated to be allocated to this project per the Public Facilities Financing Plan for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	\$ 1,118,312	\$ 634,688	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,118,000
Total		\$ 1,118,312	\$ 634,688	\$ -	\$ 365,000	\$ -	\$ 2,118,000					

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Parks - Miscellaneous Parks

Council District: 7	Priority Score: 77
Community Plan: Navajo	Priority Category: High
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin and be completed in Fiscal Year 2015 with construction anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Navajo Urban Comm	400116	\$ -	\$ -	\$ 1,271,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,271,000
Total		\$ -	\$ -	\$ 1,271,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,271,000

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Parks - Miscellaneous Parks

Council District: 5	Priority Score: 65
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Schedule: This design build project began in Fiscal Year 2014 and construction will be completed in Fiscal Year 2014.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ -	\$ -	\$ 30,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,400
Carmel Mt East-Major District	400022	32,418	(3,034)	-	-	-	-	-	-	-	-	29,384
Penasquitos North-Major Dist	400024	14,374	-	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	5,547	-	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	319,901	99	-	-	-	-	-	-	-	-	320,000
Total		\$ 372,240	\$ (2,935)	\$ 30,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,705

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Council District: 5
Community Plan: Rancho Penasquitos
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 14
Priority Category: Low
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: An additional \$100,000 in Penasquitos East Trust funding has been allocated to this project for Fiscal Year 2015 to provide for the increased cost of shade structure.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
PV Est-Other P & R Facilities	400221	37,114	37,886	-	-	-	-	-	-	-	-	75,000
Total		\$ 37,114	\$ 37,886	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: The Regional Park Improvement Fund Oversight Committee reviews and approves allocations to eligible City of San Diego regional parks. It is anticipated that \$1.3 million will be transferred to two projects in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 257,850	\$ 3,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 261,000
Regional Park Improvements Fund	200391	3,385,000	3,646,683	-	(1,250,000)	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	-	18,281,683
Total		\$ 3,642,850	\$ 3,649,833	\$ -	\$ (1,250,000)	\$ 2,500,000	\$ -	\$ 18,542,683				

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Harwell, Steve
Duration: 2010 - 2021	619-685-1309
Improv Type: New	sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon, and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 94,412	\$ 300,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	394,506
Environmental Growth 2/3 Fund	200109	62,635	137,365	-	-	-	-	-	-	-	-	200,000
PV Est-Other P & R Facilities	400221	103,370	256,630	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	90,642	1,012,853	-	-	-	-	-	-	-	-	1,103,494
Total		\$ 351,058	\$ 1,706,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,058,000

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2006 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$30,447 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is ongoing. Construction documents have been completed.

Summary of Project Changes: The total project cost increased by \$774,640 from Fiscal Year 2014 due to unforeseen soil conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,941,894	\$ 1,608,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,374,640	3,374,640
Total		\$ 1,941,894	\$ 1,608,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,374,640	\$ 6,924,640

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ -	\$ 30,447	\$ 30,447	\$ 30,447

Park & Recreation

Roosevelt Middle School Improvements / S00761

Council District: 3	Priority Score: 68
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Winter, Jim
Duration: 2008 - 2015	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and paved walking path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for Phase I of this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Uptown Urban Comm	400121	586,916	3,084	-	-	-	-	-	-	-	-	590,000
Total		\$ 1,186,916	\$ 3,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,190,000

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2005 - 2017	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was anticipated to be completed in Fiscal Year 2014, but due to revised project scope, construction is now scheduled to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,465	\$ 42,938	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,403
First SD River Imp. Project CIP Fund	200054	272,054	152,946	-	-	-	-	-	-	-	-	425,000
CIP Contributions from General Fund	400265	-	614,597	-	-	-	-	-	-	-	-	614,597
Total		\$ 278,519	\$ 810,481	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,089,000

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District: 6	Priority Score: 19
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2014 - 2018	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: Facilities Benefit Assessment (FBA) funding in the amount of \$2.1 million and Mira Mesa Park Development funding in the amount of \$2,200 are being allocated to this project for Fiscal Year 2015 for design and construction of the Americans with Disabilities Act (ADA) accessible ramp and comfort station.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ -	\$ -	\$ 2,080,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,080,509
Mira Mesa Pk Dev Fund	400105	-	-	2,200	-	-	-	-	-	-	-	2,200
Total		\$ -	\$ -	\$ 2,082,709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,082,709

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL	FTEs 0.00	0.00	0.00	0.52	0.52
FUND	Total Impact \$ -	\$ -	\$ -	\$ 95,010	\$ 97,361

Park & Recreation

San Ysidro Athletic Area/Larsen Fld Lght / S11013

Council District: 8	Priority Score: 83
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	\$ 884,013	\$ 987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,000
South Bay - Major District	400070	39,125	117,175	-	-	-	-	-	-	-	-	156,300
Total		\$ 923,138	\$ 118,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,041,300

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500

Park & Recreation

Sefton Field Improvements / S01012

Council District: 6	Priority Score: 27
Community Plan: Mission Valley	Priority Category: Low
Project Status: Underfunded	Contact Information: Shifflet, Robin
Duration: 2007 - 2017	619-533-4524
Improv Type: Betterment	rshifflet@sandiego.gov

Description: This project provides design and construction of improvements to enhance part of the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Parks - Miscellaneous Parks

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan. During preparation of the General Development Plan, the community expressed a concern regarding approval of the park plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the Park General Development Plan was put on hold pending approval of the River Park Master Plan, at which time compliance with the document can be determined.

Schedule: Design began in Fiscal Year 2007 and is currently on hold. Approval of the Park General Development Plan is on hold pending approval of the River Park Master Plan. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	\$ 1,000,000

Park & Recreation

Silver Wing NP Sports Field/Lighting / S11051

Parks - Neighborhood

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design and construction of the security lighting. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 for security and sports field lighting.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
CIP Contributions from General Fund	400265	\$ -	\$ 139,285	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 739,285
Montgomery/Waller-Major Dist	400069	1,801	-	-	-	-	-	-	-	-	-	1,801
Otay Mesa/Nestor Urb Comm	400125	410,349	14,651	-	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	34,523	-	-	-	-	-	-	-	-	-	34,523
Total		\$ 446,673	\$ 153,937	\$ 600,000	\$ -	\$ 1,200,609						

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Council District: 3	Priority Score: 65
Community Plan: Balboa Park	Priority Category: High
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 1998 - 2018	619-525-8233
Improv Type: Replacement	hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 97,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	-	-	-	-	-	-	-	-	22,251
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,880,000	1,880,000
Total		\$ 115,266	\$ 4,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,880,000	\$ 2,000,000

Park & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Council District: 9	Priority Score: 59
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2009 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This park is now a turn-key project with Civic San Diego managing the final design and construction of the park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 45,145	\$ 4,855	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
SC-RDA Contribution to CIP Fund	200353	299,683	1,300,317	-	-	-	-	-	-	-	-	1,600,000
Total		\$ 344,828	\$ 1,305,172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,000

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.23	0.23	0.23
	Total Impact \$	\$ -	\$ -	\$ 35,957	\$ 36,998	\$ 37,541

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091

Parks - Open Space

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2013. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Future construction phases will be scheduled when the funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
FY09 Sunset Cliffs Natural Par	400206	\$ 1,936	\$ 98,064	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Grant Fund - State	600001	380,000	-	-	-	-	-	-	-	-	-	380,000
Point Loma - Major District	400051	5,594	-	-	-	-	-	-	-	-	-	5,594
Regional Park Improvements Fund	200391	194,900	195,100	-	-	-	-	-	-	-	-	390,000
Sunset Cliffs Natural Park	200463	420,000	-	-	-	-	-	-	-	-	-	420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,900,000	2,900,000
Total		\$ 1,002,431	\$ 293,163	\$ -	2,900,000	\$ 4,195,594						

Park & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Council District: 2	Priority Score: 66
Community Plan: Peninsula	Priority Category: High
Project Status: New	Contact Information: Winter, Jim
Duration: 2015 - 2021	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: A comprehensive drainage study was completed in Fiscal Year 2012. Design and environmental permitting will begin in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Sunset Cliffs Natural Park	200463	\$ -	\$ -	\$ 456,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 456,000
Total		\$ -	\$ -	\$ 456,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 456,000

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2013 - 2017	619-685-1307
Improv Type: Betterment	psirois@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ 1,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
North Park MAD Fund	200063	18,548	31,452	5,000	-	5,000	25,000	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ 32,240	\$ 32,760	\$ 5,000	\$ -	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 175,000	\$ 275,000

Park & Recreation

Talmadge Decorative SL Restoration / S00978

Council District: 3
Community Plan: Mid-City: Kensington — Talmadge
Project Status: Continuing
Duration: 2009 - 2015
Improv Type: Betterment

Trans - Roadway - Street Lighting

Priority Score: 36
Priority Category: Low
Contact Information: Lasaga, Fernando
 619-533-7406
 flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation bid and construction scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: An additional \$75,000 was allocated to this project by the Talmadge MAD.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 93,584	\$ 138,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,800
Talmadge MAD Fund	200076	-	-	75,000	-	-	-	-	-	-	-	75,000
Total		\$ 93,584	\$ 138,216	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	306,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9
Community Plan: Mid-City: Kensington — Talmadge
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 55
Priority Category: Medium
Contact Information: Qasem, Labib
 619-533-6670
 lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 10,625	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,625
Talmadge CIP Fund	200077	40,917	172,184	-	-	-	-	-	-	-	-	213,101
Talmadge MAD Fund	200076	-	125,000	-	-	-	-	-	-	-	-	125,000
Total		\$ 40,917	\$ 307,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	348,726

Park & Recreation

Talmadge Street Improvements / S00820

Council District: 9	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2002 - 2015	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Talmadge CIP Fund	200077	253,061	3,296	-	-	-	-	-	-	-	-	256,357
Total		\$ 278,061	\$ 3,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Council District: 9
Community Plan: Kensington - Talmadge (Mid-City)
Project Status: Warranty
Duration: 2009 - 2015
Improv Type: Betterment

Trans - Roadway - Street Lighting

Priority Score: 36
Priority Category: Low
Contact Information: Lasaga, Fernando
 619-533-7406
 flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 614,712	\$ 8,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923
Total		\$ 614,712	\$ 8,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Council District: 9	Priority Score: 41
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2015	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Trans - Roadway - Street Lighting

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting improvements under this project have been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486
Total		\$ 52,137	\$ 2,349	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 54,486

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7	Priority Score: 42
Community Plan: Tierrasanta	Priority Category: Medium
Project Status: Continuing	Contact Information: Sirois, Paul
Duration: 2014 - 2017	619-685-1307
Improv Type: Replacement	psirois@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District (MAD) boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta MAD (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014 and are scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ 5,252	\$ 244,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 5,252	\$ 244,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: The schedule is being developed now that bond funding is anticipated to be allocated to this project in Fiscal Year 2015.

Summary of Project Changes: \$400,000 in Deferred Capital bond funding is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Deferred Capital Bond Financing	9301	-	-	-	400,000	-	-	-	-	-	-	400,000
CIP Contributions from General Fund	400265	-	-	47,000	-	-	-	-	-	-	-	47,000
R.H.-Endowment Comm.Youth	400216	-	78,051	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acg/Rec Ctr PhI	400219	-	37,716	-	-	-	-	-	-	-	-	37,716
SC Open Sp Acg/Rec Ctr PhII	400220	-	34,233	-	-	-	-	-	-	-	-	34,233
Tierrasanta - DIF	400098	92,098	57,902	-	-	-	-	-	-	-	-	150,000
Tierrasanta(Elliott West)Maj D	400031	-	3,876	-	-	-	-	-	-	-	-	3,876
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	50,000	50,000
Total		\$ 92,098	\$ 511,778	\$ 47,000	\$ 400,000	\$ -	\$ 50,000	\$ 1,100,876				

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 1, 5, 6	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2013 - 2016	619-533-4852
Improv Type: New	nantoun@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: An additional \$150,000 was allocated to this project at the request of the Torrey Highlands Advisory Group.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Torrey Highlands MAD Fund	200074	\$ 22,410	\$ 152,590	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Total		\$ 22,410	\$ 152,590	\$ 150,000	\$ -	\$ 325,000						

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: Development Impact Fee funds in the amount of \$338,305 is anticipated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Carmel Valley Consolidated FBA	400088	\$ 158,618	\$ 443,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 602,072
Carmel Valley Development Impact Fee	400855	-	338,305	-	338,305	-	-	-	-	-	-	676,610
Total		\$ 158,618	\$ 781,759	\$ -	\$ 338,305	\$ -	\$ 1,278,682					

Park & Recreation

Torrey Highlands Trail System / RD12002

Council District: 1, 5, 6
Community Plan: Torrey Highlands
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: New

Parks - Trails

Priority Score: N/A
Priority Category: N/A
Contact Information: Williams, Charlette Strong
 619-533-3683
 cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The system will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 667,834
Total		\$ 137,843	\$ 529,991	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 667,834

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2019	619-533-4852
Improv Type: New	nantoun@sanidiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction will be scheduled subsequent to General Development Plan completion.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 1,877	\$ 998,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 1,877	\$ 998,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ 50,672	\$ 51,941	\$ 52,601

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 19
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2016	619-533-5328
Improv Type: New	adarvishi@saniego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District (MAD).

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills MAD will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Torrey Corner Mitigation Fund	400269	\$ 91,406	\$ 49,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 141,000
Torrey Hills MAD Fund	200070	43,267	256,733	-	-	-	-	-	-	-	-	300,000
Total		\$ 134,673	\$ 306,327	\$ -	\$ 441,000							

Park & Recreation

Torrey Meadows NP South / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2003 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Torrey Highlands	400094	\$ 4,068,767	\$ 3,853,989	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,922,755
Total		\$ 4,068,767	\$ 3,853,989	\$ -	\$ -	7,922,755							

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.35	0.35	0.35
	Total Impact \$	\$ -	\$ -	\$ 63,340	\$ 64,923	\$ 65,749

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2021	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$820,000 was transferred to new project, Torrey Pines N. Golf Course - Improvements, S14019 via Council Resolution in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Torrey Pines Golf Course CIP Fund	700045	\$ 150,853	\$ 1,316,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,467,123
Total		\$ 150,853	\$ 1,316,270	\$ -	\$ 1,467,123								

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Golf Courses

Council District: 1	Priority Score: 34
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2019	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf areas in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: This project was added to the Capital Improvements Program in Fiscal Year 2014 via Council Resolution. It received \$820,000 from the Torrey Pines Golf Course annual allocation, AEA00001 and \$11.4 million of new appropriations for a total addition of \$12.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Torrey Pines Golf Course CIP Fund	700045	\$ 629,655	\$ 8,940,345	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,170,000
Total		\$ 629,655	\$ 8,940,345	\$ 2,600,000	\$ -	\$ 12,170,000						

Park & Recreation

Trail for All People / S13001

Council District: 5
Community Plan: Black Mountain Ranch
Project Status: Continuing
Duration: 2013 - 2017
Improv Type: New

Parks - Trails

Priority Score: 54
Priority Category: Medium
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: \$100,000 of General Fund funding was allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
PV Est-Other P & R Facilities	400221	50,000	-	-	-	-	-	-	-	-	-	50,000
Regional Park Improvements Fund	200391	28,766	202,234	-	-	-	-	-	-	-	-	231,000
Total		\$ 78,766	\$ 202,234	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 381,000

Park & Recreation

Tubman Charter School JU Improvements / S13000

Council District: 9	Priority Score: 31
Community Plan: College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2013 - 2017	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The design of the General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design and construction will be scheduled when funding is received from developer contributions.

Summary of Project Changes: Development Impact Fee funding in the amount of \$350,000 has been allocated to this project in Fiscal Year 2015. \$1.4 million in developer contributions is anticipated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 130,111	\$ 359,889	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 840,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	1,430,000	-	-	-	-	-	1,430,000
Total		\$ 130,111	\$ 359,889	\$ 350,000	\$ -	\$ 1,430,000	\$ -	\$ 2,270,000				

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.12	0.12
Total Impact	\$ -	\$ -	\$ -	\$ 21,258	\$ 21,802

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District: 1	Priority Score: 17
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2013 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: City Council Report 13-088 identifies this project as receiving \$150,000 of Deferred Capital bond funds which is reflected in the Anticipated column of Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	25,978	274,022	-	-	-	-	-	-	-	-	300,000
Total		\$ 26,231	\$ 274,022	\$ -	\$ 150,000	\$ -	450,253					

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.12	0.12	0.12	0.12
	Total Impact \$	\$ -	\$ 28,130	\$ 28,674	\$ 28,958	\$ 29,270

Park & Recreation

Valencia Park Acquisition & Development / S11103

Council District: 4	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2012 - 2016	619-533-6595
Improv Type: New	jharkness@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design is scheduled for Fiscal Year 2015 and construction of the project is scheduled for Fiscal Year 2016.

Summary of Project Changes: \$734,000 in Development Impact Fee funding is being allocated to this project in Fiscal Year 2015. Total project cost has increased by \$284,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	-	-	734,000	-	-	-	-	-	-	-	734,000
Total		\$ 229,361	\$ -	\$ 734,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	963,361

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.03	0.03	0.03
	Total Impact \$	\$ -	\$ -	\$ 5,551	\$ 5,688	\$ 5,758

Park & Recreation

Views West NP ADA Upgrades / S10031

Council District: 5	Priority Score: 82
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2010 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - Federal	600000	\$ 305,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	305,100
Rancho Penasquitos FBA	400083	570,055	54,945	-	-	-	-	-	-	-	-	-	625,000
Total		\$ 875,155	\$ 54,945	\$ -	\$ -	930,100							

Park & Recreation

W. Henderson Security Light Improvement / S14014

Parks - Community

Council District: 9	Priority Score: 40
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Winter, Jim
Duration: 2014 - 2015	619-235-5257
Improv Type: New	jwinter@sandiego.gov

Description: This projects provides for added security lights and the replacement of existing security lights with new LED fixtures.

Relationship to General and Community Plans: The addition of security lights is consistent with the community plan.

Justification: Security issues at the park require additional security lighting. The community has requested additional security lighting for many years.

Schedule: This project is anticipated to be completed by December 2014.

Operating Budget Impact: The new security lights will be LED with an extended life span compared to the existing lights. Minimal impact to the operating budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	\$ 43,249	\$ 36,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Total		\$ 43,249	\$ 36,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Park & Recreation

Wagenheim Joint Use Facility / S15007

Council District: 6	Priority Score: 59
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: New	Contact Information: Shifflet, Robin
Duration: 2015 - 2018	619-533-4524
Improv Type: New	rshifflet@sanidiego.gov

Description: This project provides for the design and construction of an approximately 4-acre joint use facility at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, Americans with Disabilities (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines and could include a comfort station.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ -	\$ -	5,087,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,087,168
Total		\$ -	\$ -	5,087,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,087,168

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.28
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	50,672

Park & Recreation

Walker NP Playground Upgrades / S10092

Council District: 6
Community Plan: Mira Mesa
Project Status: Warranty
Duration: 2010 - 2015
Improv Type: Betterment

Parks - Neighborhood

Priority Score: 73
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park required to comply with all State and federal accessibility guidelines and City standards. This project includes a new accessible onstreet parking space, site furnishings, play area equipment, and surfacing.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and Federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 309,970	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Mira Mesa East-Major District	400028	3,100	-	-	-	-	-	-	-	-	-	3,100
Total		\$ 313,070	\$ 30	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 313,100

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: 21
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2014 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: Unidentified funding has been removed and the project is fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	\$ 13,932	\$ 26,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Total		\$ 13,932	\$ 26,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2016
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 67
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turfing multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014.

Summary of Project Changes: Total project cost has increased by \$53,000 due to revised construction estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000
Private & Others Contrib-CIP	400264	712,287	1,279,713	-	-	-	-	-	-	-	-	1,992,000
Serra Mesa - Urban Community	400132	410	1,099,590	-	-	-	-	-	-	-	-	1,100,000
Total		\$ 712,697	\$ 2,432,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,145,000

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.48	0.48	0.48	0.48
	Total Impact \$	\$ -	\$ 51,575	\$ 53,747	\$ 54,881	\$ 56,126

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District (MAD). The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction will begin and be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Rancho Bernardo MAD CIP	200622	19,912	35,455	-	-	-	-	-	-	-	-	55,367
Total		\$ 19,912	\$ 50,455	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,367

Park & Recreation

West Lewis and Falcon Streets MP / S00757

Parks - Mini Parks

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2015	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities include hardscape, landscape, irrigation, seating areas, and interpretive sign.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Uptown Urban Comm	400121	\$ 446,139	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	446,139
Total		\$ 446,139	\$ 0	\$ -	\$ -	446,139							

Park & Recreation

West Maple Canyon MP / S00760

Council District: 3
Community Plan: Uptown
Project Status: Continuing
Duration: 2009 - 2015
Improv Type: New

Parks - Mini Parks

Priority Score: 52
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and is ongoing. Construction will begin once the design phase has concluded.

Summary of Project Changes: Project cost has increased by \$100,000 in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Uptown Urban Comm	400121	\$ 327,628	\$ 317,372	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 745,000
Total		\$ 327,628	\$ 317,372	\$ 100,000	\$ -	\$ -	\$ 745,000						

Operating Budget Impact

Department - Fund		FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Park & Recreation - GENERAL FUND	FTEs	0.00	0.02	0.02	0.02	0.02
	Total Impact \$	\$ -	\$ 3,255	\$ 3,348	\$ 3,394	\$ 3,446

Park & Recreation

Wightman Street Neighborhood Park / S00767

Council District: 9	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed Fiscal Year 2013. Construction began in Fiscal Year 2014.

Summary of Project Changes: \$2.5 million has been allocated to this project in Fiscal Year 2015. Total project cost has increased by \$37,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 970,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 970,000
Mid City Urban Comm	400114	-	-	1,090,000	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	569,859	116,141	440,634	-	-	-	-	-	-	-	1,126,634
Total		\$ 569,859	\$ 116,141	\$ 2,500,634	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,186,634

Park & Recreation

Windwood II MP Play Area Upgrades / S11017

Parks - Mini Parks

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible on-street parking, site furnishings, accessible play equipment, and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and has been completed. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost decreased by \$69,142 due to revised construction estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 474,520	\$ 6,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 480,858
Total		\$ 474,520	\$ 6,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 480,858

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Tierrasanta CP Sports Field Lighting / S11011	\$ 1,100,876	\$ 50,000	4.5%	This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park. Construction phase is currently unfunded.
Open Space Improvements / AGG00001	2,415,224	300,000	12.4%	This project provides funding for developing various public facilities within the City's resource-based open space parks. Unidentified funding in the amount of \$300,000 is attributed to the Rancho Mission Slope Movement sub-project.
Cabrillo Heights NP Improvements / S00763	843,000	165,000	19.6%	This project provides for improvements at Cabrillo Heights Neighborhood Park. A portion of the construction phase is currently unfunded.
Pacific Breezes (Ocean View Hills) CP / S00649	16,800,000	5,030,000	29.9%	This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. \$5.0 million for construction is currently unfunded.
Crest Canyon Neighborhood Park / S15005	410,000	135,000	32.9%	This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping. Construction will be scheduled when funding is identified.
Chollas Lake Pk Playground Improvements / S14002	1,500,000	511,000	34.1%	This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and will meet all safety guidelines for public playgrounds.
Cowles Mountain Access Rd Rehabilitation / S14001	40,000	15,000	37.5%	This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. A portion of the construction phase is currently unfunded.
Riviera Del Sol Neighborhood Park / S00999	6,924,640	3,374,640	48.7%	This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Construction phase is currently unfunded.
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
El Cajon Blvd Streetscape Improvements / S00826	2,479,800	1,269,800	51.2%	This project provides for streetscape improvements along El Cajon Boulevard. \$1.3 million is currently unfunded.
Chicano Park ADA Upgrades / S13003	2,502,354	1,341,697	53.6%	This project provides for accessibility upgrades to accommodate persons with disabilities while respecting the park's cultural significance and attributes. Construction phase is currently unfunded.
Hidden Trails Neighborhood Park / S00995	5,340,000	2,920,000	54.7%	This project provides for the acquisition, design, and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Construction phase is currently unfunded.
Del Mar Mesa Southern Multi-Use Trail / S00889	260,300	150,000	57.6%	This project provides for a surfaced eight-foot wide multi-use trail extending south-erly from the end of Del Mar Mesa Road to complete Neighborhood 10 Trail Con-nection. The next phase of construction is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Switzer Canyon Bridge Enhancement Prog / S10054	275,000	175,000	63.6%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	4,195,594	2,900,000	69.1%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase is currently unfunded.
Canyon Hills Resource Park Improvements / S15006	6,173,502	4,454,932	72.2%	This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction is scheduled when funding is identified.
Coastal Erosion and Access / AGF00006	3,222,843	2,400,000	74.5%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
Mohnike Adobe and Barn Restoration / S13008	2,050,000	1,550,000	75.6%	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Construction phase is currently unfunded.
Coast Blvd Walkway Improvements / S15001	355,000	280,000	78.9%	This project provides for design and construction of widened walkways, enhanced paving, slope protection, seat walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. Construction is scheduled to begin once funding is identified.
Mission Bay Athletic Area Comfort Station Mod / S10021	1,029,057	820,000	79.7%	This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
ADA Improvements & Expansion of Paradise Senior Ce / S15002	3,290,554	2,790,554	84.8%	This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room. Construction will begin when funding is identified.
McKinley Elementary School JU Improvemts / S12001	1,702,500	1,523,000	89.5%	This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Construction phase is currently unfunded.
Chollas Community Park / S00654	30,175,562	27,183,356	90.1%	This project provides for the design and development of North Chollas Community Park. Design and construction of future phases of the park are currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Construction phase is currently unfunded.
Crystal Pier Improvements / S11014	11,300,000	10,800,000	95.6%	This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987. Currently design and construction phases are unfunded.
Multiple Species Conservation / S01076	124,104,831	120,000,000	96.7%	This project will support the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres, which is currently unfunded, will conserve, mitigate, exact, and acquire land per the Multiple Species Conservation Program Implementing Agreement.
Beyer Park Development / S00752	11,888,000	11,676,000	98.2%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Kumeyaay Lakes Berm Restoration and Dredg / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation		\$ 215,039,979		



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Police



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Police

The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2014 CIP Accomplishments

In Fiscal Year 2014, the Police Department accomplished the following:

- Finalization of the architectural design for the Police Shooting Range Refurbishment Project.
- Finalization of the technical requirements and issuance of the Request for Proposals (RFP) for the Computer Aided Dispatch System Replacement Project.
- Began the project design phase of the Co-generation Re-power Project, which will replace the existing chillers at Police Headquarters with new energy efficient turbo chillers.
- Replacement of the 9-1-1 HVAC chillers located at the Police Headquarters building.
- Completion of electrical and plumbing upgrades at the Police Headquarters building.
- Replacement of front entrance doors at the Police Headquarters building to meet ADA requirements.
- Completion of interior and exterior electrical upgrades at Southeastern Division.

2015 CIP Goals

In Fiscal Year 2015, the Police Department anticipates accomplishing the following:

- Selection of the vendor, installation of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Complete the design, bid and award phases of the Co-generation Re-power Project.
- Completion of the Police Range Refurbishment Project improvements, which includes ADA improvements to existing restrooms and walkways, the addition of disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; interior upgrades to training room, staff restroom and staff office area; and construction of a new trash collection area.
- Completion of Fire Halon System replacement at Police Headquarters.



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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ 3,935,766	\$ -	\$ 7,636,668	\$ 11,572,434
Police HQs CoGeneration Repower Project / S10131	983,085	-	-	983,085
Police Range Refurbishment / S10118	3,223,407	-	3,776,593	7,000,000
Public Safety Training Institute / S00816	505,000	-	-	505,000
Police Total	\$ 8,647,258	\$ -	\$ 11,413,261	\$ 20,060,519



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Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Newland, Daniel
Duration: 2013 - 2018	619-531-2926
Improv Type: Replacement	dnewland@sandiego.gov

Description: This project provides for the replacement of the Police and Fire-Rescue Department Computer Aided Dispatch (CAD) systems that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD application has been modified numerous times, and technical support for the aging system has become difficult to acquire and has been increasingly expensive.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013 and is expected to be completed in Fiscal Year 2018.

Summary of Project Changes: The project was approved in Fiscal Year 2013 by Council Resolution. The City Council initially approved the allocation of \$6.9 million to the project. Subsequently, \$3.0 million was transferred back to the General Fund for other purposes. Revised estimates show a projected total cost of \$11.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 954,478	\$ 2,981,288	\$ -	\$ -	\$ 5,145,132	\$ 1,203,460	\$ 1,288,076	\$ -	\$ -	\$ -	\$ 11,572,434
Total		\$ 954,478	\$ 2,981,288	\$ -	\$ -	\$ 5,145,132	\$ 1,203,460	\$ 1,288,076	\$ -	\$ -	\$ -	\$ 11,572,434

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2011 - 2015	619-533-5259
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2016.

Operating Budget Impact: The maintenance contract to service the two engines plus absorber will cost approximately \$60,000 annually. Additional natural gas costs are estimated at \$10,000 annually.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 103,915	\$ 879,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085
Total		\$ 103,915	\$ 879,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085

Operating Budget Impact

Department - Fund	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
FTEs	0.00	0.00	0.00	0.00	0.00
Police - GENERAL FUND					
Total Impact \$	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: N/A
Community Plan: City Heights	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems.

Justification: This project will provide for the repair and maintenance of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016 pending appropriation of funding.

Summary of Project Changes: Unidentified funding increased by \$2.7 million due to a revised cost estimate for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 672,184	\$ 1,150,680	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,822,864
Capital Outlay Fund	400002	1,386	44,326	-	-	-	-	-	-	-	-	45,712
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	1,330,940	12,967	-	-	-	-	-	-	-	-	1,343,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,776,593	3,776,593
Total		\$ 2,015,434	\$ 1,207,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,776,593	\$ 7,000,000

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2003 - 2015	619-533-3634
Improv Type: Replacement	agarcia@sandiego.gov

Description: The City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). This project provides for an Emergency Vehicle Operations Course (EVOC) training facility in the Camp Nimitz area of the former Naval Training Center. The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training, specifically the EVOC training facility, to QUALCOMM Stadium. Construction of an EVOC will allow for consistent training of all emergency responders countywide.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments. Additional staffing may be established through the other Joint Powers Authority.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. This project is anticipated to be cancelled and will be closed by the end of the fiscal year. Design and construction of the RPSTI may be revisited in a future project if funds are identified.

Summary of Project Changes: This project is anticipated to be cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
CIP Contributions from General Fund	400265	\$ 167,859	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		\$ 458,335	\$ 46,665	\$ -	\$ 505,000							

Police

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	\$ 7,000,000	\$ 3,776,593	54.0%	This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction phase is currently underfunded.
Total - Police	\$ 3,776,593			



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Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.3 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 172 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 79 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Peñasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls, and provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH); these projects will meet the requirements of the federal Safe Drinking Water Act. The Environmental Protection Agency (EPA) Consent Decree projects for the wastewater system are expected to complete in Fiscal Year 2014. The Department, however, will continue to provide for the needed replacement/rehabilitation of aging infrastructure in compliance with the Clean Water Act.

2014 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. Fiscal Year 2014 project highlights are detailed below:

The Department is mandated by the CDPH Compliance Order to award 10 miles of cast iron water main replacement in Fiscal Year 2014 as well as completing the EPA Consent Decree projects by December 31, 2013. As of March 21, 2014, a total of 18.97 miles of cast iron water mains have been awarded. In addition, the Department has completed 17.05 miles of sewer main replacement, rehabilitation, and repair between July 1, 2013 and March 31, 2014.

Construction was completed on the Point Loma Sedimentation Basins Equipment Refurbishment project. The existing Sedimentation Basins 1 to 12 at the Point Loma Wastewater Treatment Plant have been constructed at different times. Most of the existing equipment had reached the end of its service life. All of the basin equipment was upgraded and standardized, which will make sediment removal more efficient and simplify future maintenance.

Construction started on the Scripps Ranch Pump Station Project which is located 0.25 miles west of the Miramar Water Treatment Plant, near the intersection of Scripps Ranch Blvd. and Scripps Lake Dr. This design-build project includes the construction of a new water pump station on City of San Diego owned land. The new Scripps Ranch Pump Station will replace the existing old Scripps Miramar Pump Station and will include modern and more efficient pumping station able to cover the water

Public Utilities

demands of the Scripps Miramar Ranch and Miramar Ranch North zones with a total pump station capacity of 17.2 million gallons per day. This project is anticipated to be completed by November 2014.

Construction started on the Pipeline Rehabilitation U-1 project in the Skyline and Paradise Hills Communities, within Council District 4. This project will rehabilitate 9.4 miles of 8-inch and 10-inch vitrified clay sewer pipes and replace 0.10 miles of 8-inch sewer pipes. The project scope also includes rehabilitation of 18 manholes, replacement of 9 manholes and point repairs of 15 damaged sewer segments. This project is anticipated to be completed by January 2015.

Construction started on the Catalina Standpipe Project which is located in the 200 block of Catalina Blvd., in the Peninsula Community. The existing standpipe has been supplying the Peninsula Community with potable water and emergency storage since 1954 and is now reaching the end of its service life. This design-build project includes removing the existing 1.5 million gallon standpipe and replacing it with a new 2 million gallon steel standpipe. This new facility will help enhance water quality and meet projected daily local water supply and emergency storage demands. The project will also install 100 feet of 24-inch inlet and outlet piping, a maintenance path on the site, and curb-to-curb paving for pipeline installation areas in the Right-of-Way. This project is anticipated to be completed in spring 2015.

Construction was completed on the Palm Avenue Emergency Meter Cast Iron Replacement project in the Otay Mesa community area. This project replaced all cast iron piping within the Palm Avenue pressure reducing station and installed two new flow meters. The new flow meters will better serve the needs of both water operations and the billing office by having telemetry capability, which allows real-time consumption monitoring.

Construction was completed on Water Group Job 941 for the replacement of approximately 2,428 linear feet (0.46 miles) of existing 16-inch cast iron water mains with 12-inch polyvinyl chloride (PVC) pipes in the Mid-City community area. This project will improve service reliability, upgrade the system to current standards, and reduce maintenance requirements.

Construction was completed on the Montezuma Trunk Sewer project which consisted of upgrading approximately 8,310 linear feet (1.57 miles) of existing 10-inch, 12-inch, and 15-inch vitrified clay pipes with 18 and 21-inch trunk sewers. A portion of this project was installed by tunneling. The improvements will increase capacity and reduce future maintenance costs.

Construction was completed on the Balboa Terrace Trunk Sewer project in the Clairemont Mesa area. This project replaced approximately 4,991 linear feet (0.95 miles) of existing 15 and 18-inch vitrified clay pipes with 18 and 21-inch trunk sewers. About 0.3 miles of this project was installed by tunneling. This project also abandoned approximately 0.61 miles of existing 15 and 18-inch trunk sewers. The improvements will increase capacity and service reliability, while reducing future maintenance costs.

Construction was completed on the Sewer Pump Station Group II project which consisted of the replacement of pumps and motors, upgrades to the control system, and installation of a redundant force main pipeline and emergency storage tank, including emergency generators at sewer pump stations 43, 44, 47, 51 and 60A. These pump stations are located from the Scripps Miramar Ranch to Mira Mesa, Mission Bay Park and Otay Mesa areas. The improvements will increase capacity, redundancy, service reliability, and minimize future maintenance costs.

Public Utilities

Construction was completed on the Sewer Pump Station Group III project which consisted of the addition of 12 redundant force mains at sewer pump stations 44, 51, 54, 60A, 71, 73, 74, 75, 76, 80, 81 and 82. These pump stations are located from the International Border to Del Mar and Rancho Bernardo. This project also consisted of the installation of manholes, mains, and storm drain curb outlets. The improvements will increase capacity and provide redundancy.

Construction was completed on the Sewer Pump Station 84 Upgrade project which consisted of upgrading and expanding Sewer Pump Station (SPS) 84 and abandonment of SPS 62 in the Rancho Bernardo and Peñasquitos areas. The project scope consisted of rerouting the gravity sewer from the SPS 62 basin to SPS 84, increasing the pumping capabilities at SPS 84, and installing new force mains. The improvements will increase redundancy and service reliability, while reducing future maintenance costs.

In addition to the Capital Improvement Projects, the Department televised an additional 45.9 miles of sewer mains as of March 31, 2013. To date, over 1,780 miles of sewer mains have been assessed and more than 579 miles have been identified for replacement or rehabilitation.

2015 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.3 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure, the Department plans to replace and rehabilitate a total of 45 miles of sewer mains and award 30 miles of water pipeline replacements per fiscal year.

The Department will continue to replace all remaining distribution cast iron water mains. In addition, the Department has initiated a condition assessment program for 2,100 miles of AC water pipeline to determine the appropriate replacement rate over the next 10 years. On the wastewater side, the Department will use the sewer condition assessment results to determine the appropriate number of replacement and rehabilitation miles per year.

The Department has developed a proactive condition assessment program to evaluate the condition of water transmission lines, reservoirs, and large diameter wastewater pipelines.



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Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 371,187	\$ 2,000,000	\$ 12,368,813	\$ 14,740,000
69th & Mohawk Pump Station / S12011	529,129	3,585,500	14,172,371	18,287,000
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	-	-	66,941,493	66,941,493
Alvarado WTP Upgrade & Expansion / S00021	55,942,215	-	-	55,942,215
Backup Generators at SPS's, TP & EMTS / S12036	17,745,600	-	-	17,745,600
Balboa Terrace Trunk Sewer / S12035	10,091,812	-	-	10,091,812
Barrett Flume Cover / S10013	400,000	500,000	4,650,677	5,550,677
Bayview Reservoir Solar Project / S14021	-	2,000,000	325,000	2,325,000
Catalina 12inch Cast Iron Mains / S12008	1,000,000	3,000,000	5,424,060	9,424,060
Chollas Building / S11025	7,900,000	-	9,800,000	17,700,000
Cielo & Woodman Pump Station / S12012	100,000	500,000	14,079,547	14,679,547
Colony Hill Water Main Relocation / S11102	1,504,250	-	-	1,504,250
Corrosion Control / AKA00001	498,943	-	300,000	798,943
Dams and Reservoirs / ABK00001	1,405,770	-	2,468,034	3,873,804
Del Mar Heights East Segment / S12017	50,000	-	5,163,344	5,213,344
Del Mar Heights Pipeline Relocation / S00070	4,350,000	-	3,600,000	7,950,000
EAM ERP Implementation / S14000	6,728,000	5,470,000	11,566,162	23,764,162
EMTS Boat Dock and Steam Line Relocation / S00319	1,732,137	286,398	-	2,018,535
East Mission Gorge Force Main Rehab / S00326	654,640	-	5,537,195	6,191,835
El Capitan Reservoir Road Improvements / S00040	426,601	-	2,207,095	2,633,696
El Monte Pipeline No 2 / S10008	2,248,000	400,000	-	2,648,000
Freeway Relocation / AKB00002	2,782,970	1,745,273	400,000	4,928,243
Groundwater Asset Development Program / ABM00001	3,864,257	500,000	4,858,674	9,222,931
Harbor Drive Pipelines Replacement / S12028	10,371,398	-	-	10,371,398
Harbor Drive Trunk Sewer Replacement / S00336	12,398,748	-	-	12,398,748
La Jolla Scenic Drive 16inch Main / S12009	724,089	500,000	7,855,009	9,079,098
Large Diameter Water Transmission PPL / AKA00003	350,113	4,002,532	24,876,758	29,229,403
Lindbergh Field 16" CI Main Replacement / S10055	3,477,779	-	-	3,477,779
Little McGonigle Ranch Road Pipeline / S00069	757,000	-	-	757,000
Lower Otay Outlet Tower / S12018	50,000	250,000	5,255,384	5,555,384
Lower Otay Reservoir Emer Outlet Improve / S00044	2,000,000	300,000	-	2,300,000
MBC Biosolids Storage Silos / S00322	9,047,838	-	-	9,047,838
MBC Dewatering Centrifuges Replacement / S00339	7,528,654	3,913,900	-	11,442,554
MBC Odor Control Facility Upgrades / S00323	4,518,493	1,681,507	-	6,200,000
MOC Complex Solar Project / S14022	-	1,700,000	975,000	2,675,000
Metro Facilities Control Systems Upgrade / L10000	8,270,388	-	-	8,270,388
Metro Treatment Plants / ABO00001	16,776,653	4,000,000	7,292,464	28,069,117
Metropolitan System Pump Stations / ABP00002	10,390,123	1,000,000	4,241,809	15,631,932
Metropolitan Waste Water Department Trunk Sewers / AJB00001	28,702,858	2,000,000	35,989,878	66,692,736
Miramar Clearwell Improvements / S11024	6,040,000	400,000	77,979,276	84,419,276

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Miramar Contract A Roof System Redesign / S13016	314,000	-	-	314,000
Miramar WTP Upgrade & Expansion / S00024	120,568,505	-	-	120,568,505
Montezuma Trunk Sewer / S00332	6,182,094	100,000	-	6,282,094
Montezuma/Mid-City Pipeline Phase II / S11026	2,518,200	2,000,000	12,681,800	17,200,000
Morena Reservoir Outlet Tower Upgrade / S00041	5,680,000	-	2,500,000	8,180,000
Municipal Fac Control Systems Upgrade / L10001	-	1,810,000	(1,810,000)	-
NCWRP Sludge Pump Station Upgrade / S00309	857,096	100,000	-	957,096
North City Reclamation System / AHC00002	4,059,544	-	-	4,059,544
Otay 1st/2nd PPL Abandon E of Highland / S11027	1,963,250	5,258,471	-	7,221,721
Otay 1st/2nd PPL West of Highland Avenue / S12016	488,051	925,000	24,521,949	25,935,000
Otay Second Pipeline Improvements / S00032	2,935,773	-	-	2,935,773
Otay WTP Upgrade & Expansion / S00030	28,789,552	50,000	-	28,839,552
PS 84 Upgrade & PS 62 Abandon / S00308	9,320,400	1,000,000	-	10,320,400
PS Upgrades Group 1 North County / S00303	16,116,827	-	-	16,116,827
PS2 Power Reliability & Surge Protection / S00312	3,230,000	3,000,000	24,970,000	31,200,000
Pacific Beach Pipeline South (W) / S12015	2,650,000	-	18,068,000	20,718,000
Pipeline Rehabilitation / AJA00002	75,316,643	22,500,000	80,000,000	177,816,643
Point Loma Grit Processing Improvements / S00315	34,614,085	312,044	-	34,926,129
Pressure Reduction Facility Upgrades / AKA00002	100,000	-	-	100,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	4,064,099	3,000,000	-	7,064,099
Pump Station Restorations / ABP00001	6,553,202	1,750,000	13,873,471	22,176,673
Reclaimed Water Extension / AHC00001	209,125	-	-	209,125
Reclaimed Water Retrofit / AHC00003	250,002	-	-	250,002
Recycled Water System Upgrades / S10010	2,350,000	-	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	337,422	-	-	337,422
Recycled Water Tank Modifications / S12014	791,984	200,000	-	991,984
SBWR Plant Demineralization / S00310	3,279,133	2,694,562	-	5,973,695
Scripps Ranch Pump Station / S12019	13,079,000	-	-	13,079,000
Seismic Upgrades / AKB00004	-	400,000	7,133,944	7,533,944
Sewer CIP Emergency Reserve / S00342	5,000,000	-	-	5,000,000
Sewer Main Replacements / AJA00001	143,098,570	55,367,797	170,999,997	369,466,364
South Metro Sewer Rehabilitation Ph 3B / S00317	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / S00302	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / ABL00001	10,061,613	6,637,485	8,054,648	24,753,746
Tierrasanta (Via Dominique) Pump Station / S12040	2,014,736	2,193,264	7,000,000	11,208,000
University Ave Pipeline Replacement / S11021	5,390,197	2,500,000	10,809,803	18,700,000
Unscheduled Projects / AJA00003	5,433,215	5,000,000	-	10,433,215
Upas St Pipeline Replacement / S11022	8,096,326	5,000,000	7,100,000	20,196,326
Water & Sewer Group Job 816 (W) / S13015	1,150,000	2,000,000	7,605,363	10,755,363
Water CIP Emergency Reserve / S00048	5,000,000	-	-	5,000,000

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Water Department Security Upgrades / S00050	15,243,959	-	-	15,243,959
Water Group 787 / S11108	7,986,125	-	-	7,986,125
Water Group Job 915 (3012) / S10123	16,005,121	-	-	16,005,121
Water Main Replacements / AKB00003	158,111,910	41,172,755	320,000,000	519,284,665
Water Pump Station Restoration / ABJ00001	6,335,569	4,660,427	21,456,323	32,452,319
Water Treatment Plants / ABI00001	800,000	2,054,000	400,000	3,254,000
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$ 997,026,043	\$ 211,420,915	\$1,077,031,293	\$2,285,478,251



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Public Utilities

30th Street Pipeline Replacement / S12010

Council District: 3, 8
Community Plan: Greater North Park, Greater Golden Hill, Southeastern San Diego
Project Status: Continuing
Duration: 2014 - 2019
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 93
Priority Category: Medium
Contact Information: Amen, Rania
 619-533-5492
 ramen@sandiego.gov

Description: This project will replace approximately 5.45 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Greater Golden Hill Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$5.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 106,834	\$ 264,353	\$ 2,000,000	\$ -	\$ 8,000,000	\$ 4,368,813	\$ -	\$ -	\$ -	\$ -	\$ 14,740,000
Total		\$ 106,834	\$ 264,353	\$ 2,000,000	\$ -	\$ 8,000,000	\$ 4,368,813	\$ -	\$ -	\$ -	\$ -	\$ 14,740,000

Public Utilities

69th & Mohawk Pump Station / S12011

Council District: 9
Community Plan: College Area
Project Status: Continuing
Duration: 2013 - 2018
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 96
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$5.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 414,685	\$ 114,444	\$ 3,585,500	\$ -	\$ -	\$ 7,000,000	\$ 7,172,371	\$ -	\$ -	\$ -	\$ 18,287,000
Total		\$ 414,685	\$ 114,444	\$ 3,585,500	\$ -	\$ -	\$ 7,000,000	\$ 7,172,371	\$ -	\$ -	\$ -	\$ 18,287,000

Public Utilities

Alvarado 2nd PL Exten & Morena Blvd CI / S12013

Council District: 2, 7
Community Plan: Mission Valley, Linda Vista, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2021
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for the replacement of the aging Kearny Mesa Pipeline transmission route with a new transmission route that uses the Alvarado 2nd Pipeline. It will replace 17,032 linear feet of existing 20-inch and 16-inch cast iron Morena Boulevard Pipeline with a new 36-inch Morena Boulevard Pipeline, which will run from the end of the 48-inch Alvarado 2nd Extension Pipeline and connect to the Kearny Mesa Pipeline at the north end, operating at a 536 Hydraulic Grade Line (HGL). It will also replace 15,598 linear feet of parallel 16-inch distribution line from Friars Road and Morena to Morena and Balboa Avenue. The new 16-inch line will operate at 390 HGL connecting to the existing 16-inch line on Friars Road and terminating at Morena and Bunker Hill Street. Additionally, it is proposed that 22,504 linear feet of new 48-inch Alvarado 2nd Extension Pipeline from the western terminus of the existing 48-inch Alvarado 2nd Pipeline (at Interstate 805 and Friars Road to Morena Boulevard and Napa Street) be built.

Justification: This project will replace cast iron pipe; provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability; improve water quality; reduce energy waste at the Miramar County Water Authority Pump back facility; reduce peaking problems in the Miramar Water Treatment Plant service area; and provide supply flexibility (Alvarado vs. Miramar). This project is part of a larger plan to improve transmission reliability to the coastal Pacific Beach/La Jolla Zones by replacing the aging Kearny Mesa Pipeline as the lead supply, and adding a second transmission route to the coastal zones.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ -	\$ 1,173,807	\$ 3,642,612	\$ 20,429,989	\$ 21,695,085	\$ 20,000,000	\$ -	\$ 66,941,493
Total		\$ -	\$ -	\$ -	\$ -	\$ 1,173,807	\$ 3,642,612	\$ 20,429,989	\$ 21,695,085	\$ 20,000,000	\$ -	\$ 66,941,493

Public Utilities

Alvarado WTP Upgrade & Expansion / S00021

Bldg - Water - Treatment Plants

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1999 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant (WTP) from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950s-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Impact: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical consumption of the plant. The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and was completed in Fiscal Year 2014. Alvarado WTP - Flow Control Facility #12 has been postponed indefinitely until water demand increases.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 55,942,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,942,215
Total		\$ 55,942,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,942,215

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Council District: 1, 2, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Quach, Margaret
 858-292-6430
 mquach@saniego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design-build contract began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,266,342	\$ 1,969,880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	7,984,139	1,525,239	-	-	-	-	-	-	-	-	9,509,378
Total		\$ 14,250,481	\$ 3,495,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,745,600

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Wastewater - Collection Sys - Trunk Swr

Council District: 6	Priority Score: N/A
Community Plan: Clairemont Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Gamboa, Wendy
Duration: 1999 - 2015	619-235-1971
Improv Type: Replacement	wgamboa@sandiego.gov

Description: This project includes the installation of 8-inch, 15-inch, and 21-inch sewer pipe via tunneling and open trench construction and other related work.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Muni Sewer Utility - CIP Funding Source	700008	\$ 8,763,616	\$ 1,328,197	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,091,812
Total		\$ 8,763,616	\$ 1,328,197	\$ -	\$ 10,091,812							

Public Utilities

Barrett Flume Cover / S10013

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 83
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2010 - 2021	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project will assess the 10 to 12 miles of open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir. Based on the assessment, the flume will be covered or replaced.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Schedule: Planning began in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2015. Construction is estimated to begin in Fiscal Year 2017 and end in Fiscal Year 2021.

Summary of Project Changes: The total project cost has decreased by \$441,663 due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 359,481	\$ 39,403	\$ 500,000	\$ -	\$ 2,911,948	\$ 1,738,729	\$ -	\$ -	\$ -	\$ -	\$ 5,549,561
Water Utility Operating Fund	700011	1,116	-	-	-	-	-	-	-	-	-	1,116
Total		\$ 360,597	\$ 39,403	\$ 500,000	\$ -	\$ 2,911,948	\$ 1,738,729	\$ -	\$ -	\$ -	\$ -	\$ 5,550,677

Public Utilities

Bayview Reservoir Solar Project / S14021

Bldg - Other City Facility / Structures

Council District: 1	Priority Score: 90
Community Plan: La Jolla	Priority Category: High
Project Status: New	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Expansion	nantoun@sanidiego.gov

Description: This project includes the design, installation, and interconnection of a 450 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. Design is scheduled to begin and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, \$325,000 is anticipated to be appropriated from the Energy Conservation Fund to this project via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ -	\$ -	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 325,000
Water Utility - CIP Funding Source	700010	-	-	2,000,000	-	-	-	-	-	-	-	2,000,000
Total		\$ -	\$ -	\$ 2,000,000	\$ 325,000	\$ -	\$ 2,325,000					

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2014 - 2019
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 98
Priority Category: High
Contact Information: Schaar, Luis
 619-533-7492
 lschaar@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; and installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 79,978	\$ 920,022	\$ 3,000,000	\$ -	\$ 4,417,326	\$ 1,006,734	\$ -	\$ -	\$ -	\$ -	\$ 9,424,060
Total		\$ 79,978	\$ 920,022	\$ 3,000,000	\$ -	\$ 4,417,326	\$ 1,006,734	\$ -	\$ -	\$ -	\$ -	\$ 9,424,060

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District: 9	Priority Score: 65
Community Plan: Eastern Area (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2011 - 2017	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 491,806	\$ 7,157,720	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 17,449,525
Water Utility Operating Fund	700011	250,475	0	-	-	-	-	-	-	-	-	250,475
Total		\$ 742,281	\$ 7,157,720	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 17,700,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4	Priority Score: 90
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2014 - 2019	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Bldg - Water - Pump Stations

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with 12 million gallons per day (mgd) capacity to improve efficiency and reliability, and allow for substitution of Alvarado City water (536 Zone) which is now provided via the County Water Authority (CWA) #19 Paradise Mesa Crosstie. It will replace two 12-inch and 16-inch cast iron distribution mains. The first main is on Imperial and Woodman Street and the second main is on Skyline Drive to Cielo Drive. It will install a dedicated Alvarado 536 line from the intersection of Imperial Avenue and Woodman Street to the new upgraded Cielo and Woodman PS.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by \$200,001 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 55,282	\$ 44,718	\$ 500,000	\$ -	\$ 821,750	\$ 1,861,226	\$ 11,270,174	\$ 126,397	\$ -	\$ -	\$ 14,679,547
Total		\$ 55,282	\$ 44,718	\$ 500,000	\$ -	\$ 821,750	\$ 1,861,226	\$ 11,270,174	\$ 126,397	\$ -	\$ -	\$ 14,679,547

Public Utilities

Colony Hill Water Main Relocation / S11102

Council District: 1	Priority Score: 88
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Amen, Rania
Duration: 2011 - 2015	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project consists of the installation of approximately 1,199 linear feet of 16-inch water mains, 155.03 linear feet of 8-inch water mains, and relocation of several water services and fire hydrants within the following streets: Via Capri, Via Avola, Caminito Rialto, Caminito Avola, and within the existing water easement adjacent to the Colony Hill Home Owners Association Clubhouse.

Justification: This project is a result of a settlement agreement between the City of San Diego and the Colony Hill HOA in July 2010. The City of San Diego is responsible to complete the construction within two years from the date of the settlement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning started in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design and construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014 after completing the easement acquisition process.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,290,945	\$ 213,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250
Total		\$ 1,290,945	\$ 213,305	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250

Public Utilities

Corrosion Control / AKA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 20,493	\$ 478,450	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 798,943
Total		\$ 20,493	\$ 478,450	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 798,943

Public Utilities

Dams and Reservoirs / ABK00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Bldg - Water - Reservoirs/Dams

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$1.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Water Utility - CIP Funding Source	700010	\$ 1,221,505	\$ 123,035	\$ -	\$ -	\$ 2,468,034	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,812,574
Water Utility Operating Fund	700011	61,230	-	-	-	-	-	-	-	-	-	61,230
Total		\$ 1,282,735	\$ 123,035	\$ -	\$ -	\$ 2,468,034	\$ -	\$ 3,873,804				

Public Utilities

Del Mar Heights East Segment / S12017

Council District: 1	Priority Score: 83
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2020	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project provides for the installation of 2,800 feet of 36-inch pipe segments and 3,668 feet of parallel pipeline between Mona Lane and Lopiella Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Wrapped (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 50,000	\$ -	\$ -	\$ 730,282	\$ -	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ 5,213,344
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ 730,282	\$ -	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ 5,213,344

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2005 - 2019	619-446-5421
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 (Carmel Valley Road to Costa Del Sol) is contingent upon Public Facilities Financing Program approval and is planned for future years.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,285,793	\$ 64,207	\$ -	\$ -	\$ -	\$ -	900,000	2,700,000	\$ -	\$ -	7,950,000
Total		\$ 4,285,793	\$ 64,207	\$ -	\$ -	\$ -	\$ -	900,000	2,700,000	\$ -	\$ -	7,950,000

Public Utilities

EAM ERP Implementation / \$14000

Council District: Citywide	Priority Score: 85
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Arnold, Jane
Duration: 2013 - 2019	858-614-4569
Improv Type: Replacement	jarnold@sandiego.gov

Bldg - Other City Facility / Structures

Description: This project provides for the establishment of an integrated, real-time SAP ERP Enterprise Asset Management software solution that builds upon the existing Citywide SAP ERP platform. This project will reduce the size of the EAM technological infrastructure while providing full integration in one SAP system. Citywide, multiple legacy maintenance management systems will be replaced with the new SAP-based solution, primarily EMPAC, SWIM, and PSTools within the Public Utilities Department, the Synergy SAP EAM system used within the Transportation and Storm Water Department, Public Works Department, and the Communications Division of the Department of Information Technology and the iMaint building maintenance system used by the Public Works Department, Facilities Division. In addition, approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: A comprehensive maintenance management system is required to appropriately manage the complex asset infrastructure needed to provide water and wastewater services to the San Diego region and to provide sophisticated asset capital planning activities to ensure future needs are met. The SAP ERP Enterprise Asset Management (EAM) Implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego which will provide the cornerstone EAM solution, Citywide.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project schedule will follow the Accelerated SAP methodology for the project's life cycle. It will use the standardized work breakdown structure (WBS) that provides the foundation for defining implementation project work in a deliverable-oriented, hierarchical manner in order to manage the project work to completion. The project duration is estimated at four years.

Summary of Project Changes: The project received \$1.1 million in OneSD Support Funds in Fiscal Year 2014 from the Enterprise Asset Management project (S13013) as the projects were merged. The total project cost increased by \$10.9 million as a result of revised project scope requirements. Refinement of the project scope allowed more detailed analysts of actual budget requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 99,000	\$ 1,139,160	\$ 1,203,400	\$ -	\$ 2,258,556	\$ 286,000	\$ -	\$ -	\$ -	\$ -	\$ 4,986,116
Muni Sewer Utility - CIP Funding Source	700008	171,000	1,967,640	2,078,600	-	3,901,141	494,000	-	-	-	-	8,612,381
OneSD Support Fund	200610	-	1,100,000	-	-	-	-	-	-	-	-	1,100,000
Water Utility - CIP Funding Source	700010	180,000	2,071,200	2,188,000	-	4,106,465	520,000	-	-	-	-	9,065,665
Total		\$ 450,000	\$ 6,278,000	\$ 5,470,000	\$ -	\$ 10,266,162	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 23,764,162

Public Utilities

EMTS Boat Dock and Steam Line Relocation / S00319

Council District: 2
Community Plan: Peninsula
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: New

Bldg - MWWD - Laboratories

Priority Score: 81
Priority Category: Medium
Contact Information: Eling, Michael
 858-292-6477
 melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design is scheduled to begin and be completed in Fiscal Year 2015, with construction scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 61,753	\$ 1,670,384	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ 61,753	\$ 1,670,384	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Public Utilities

East Mission Gorge Force Main Rehab / S00326

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: 90
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2004 - 2019	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build-up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold pending the negotiation of a cost-sharing agreement with the Participating Agencies.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Historical Fund	X999	\$ 441,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,835
Muni Sewer Utility - CIP Funding Source	700008	-	212,805	-	-	518,062	2,856,302	2,162,831	-	-	-	5,750,000
Total		\$ 441,835	\$ 212,805	\$ -	\$ -	\$ 518,062	\$ 2,856,302	\$ 2,162,831	\$ -	\$ -	\$ -	\$ 6,191,835

Public Utilities

El Capitan Reservoir Road Improvements / S00040

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 1999 - 2018
Improv Type: Replacement - Rehab

Bldg - Water - Reservoirs/Dams

Priority Score: 20
Priority Category: Low
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for repairing and widening the access road to El Capitan Reservoir.

Justification: The existing access road is narrow and has become a safety concern due to rain induced sloughing. Widening the road will improve accessibility to the reservoir, accommodate recreation activities, and assist maintenance efforts for the reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction has been re-scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 426,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 426,601
Water Utility - CIP Funding Source	700010	-	-	-	-	189,564	1,840,809	176,722	-	-	-	2,207,095
Total		\$ 426,601	\$ -	\$ -	\$ -	\$ 189,564	\$ 1,840,809	\$ 176,722	\$ -	\$ -	\$ -	\$ 2,633,696

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Wong, Pete
Duration: 2010 - 2017	858-292-6475
Improv Type: Replacement - Rehab	pwong@sandiego.gov

Description: This project will perform a condition assessment on the existing 63,900 foot long 48-inch to 72-inch diameter pipeline between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Schedule: Condition assessment began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Operating Budget Impact: None.

Summary of Project Changes: The total project cost decreased by \$1.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,070,068	\$ 176,953	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,647,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 2,071,047	\$ 176,953	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,648,000

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$1.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,561,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,054
Water Utility - CIP Funding Source	700010	284,409	656,282	1,745,273	-	100,000	100,000	100,000	100,000	-	-	3,085,964
Water Utility Operating Fund	700011	281,224	-	-	-	-	-	-	-	-	-	281,224
Total		\$ 2,126,687	\$ 656,282	\$ 1,745,273	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 4,928,243

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Adrian, George
Duration: 2010 - 2021	619-533-4680
Improv Type: Replacement	gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Other	710002	\$ 493,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	493,604
Historical Fund	X999	85,446	-	-	-	-	-	-	-	-	-	85,446
Water Utility - CIP Funding Source	700010	1,792,822	820,301	500,000	-	194,265	166,136	4,498,273	-	-	-	7,971,796
Water Utility Operating Fund	700011	670,186	1,899	-	-	-	-	-	-	-	-	672,084
Total		\$ 3,042,058	\$ 822,199	\$ 500,000	\$ -	\$ 194,265	\$ 166,136	\$ 4,498,273	\$ -	\$ -	\$ -	9,222,931

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Water - Distribution Sys - Transmission

Council District: 2	Priority Score: 97
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2008 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Peninsula community planning area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$800,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,341
Water Utility - CIP Funding Source	700010	10,008,842	309,216	-	-	-	-	-	-	-	-	-	10,318,057
Total		\$ 10,062,182	\$ 309,216	\$ -	\$ -	10,371,398							

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Wastewater - Collection Sys - Trunk Swr

Council District: 8	Priority Score: 90
Community Plan: Barrio Logan	Priority Category: Medium
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2000 - 2015	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 642,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 642,459
Muni Sewer Utility - CIP Funding Source	700008	10,990,494	427,154	-	-	-	-	-	-	-	-	11,417,648
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		\$ 11,971,594	\$ 427,154	\$ -	\$ 12,398,748							

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Council District: 1	Priority Score: 82
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2017	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Water - Distribution Sys - Transmission

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost has increased by \$146,957 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 724,089	\$ 500,000	\$ -	\$ 3,927,505	\$ 3,927,504	\$ -	\$ -	\$ -	\$ -	\$ 9,079,098
Total		\$ -	\$ 724,089	\$ 500,000	\$ -	\$ 3,927,505	\$ 3,927,504	\$ -	\$ -	\$ -	\$ -	\$ 9,079,098

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$5.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Water Utility - CIP Funding Source	700010	\$ 170,564	\$ 179,549	\$ 4,002,532	\$ -	\$ 12,837,980	\$ 9,024,089	\$ 2,164,314	\$ 850,375	\$ -	\$ -	\$ 29,229,403
Total		\$ 170,564	\$ 179,549	\$ 4,002,532	\$ -	\$ 12,837,980	\$ 9,024,089	\$ 2,164,314	\$ 850,375	\$ -	\$ -	\$ 29,229,403

Public Utilities

Lindbergh Field 16" CI Main Replacement / S10055

Council District: 2, 3
Community Plan: Midway - Pacific Highway
Project Status: Warranty
Duration: 2010 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 2,989,119	\$ 122,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,111,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,355,421	\$ 122,358	\$ -	\$ 3,477,779							

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Council District: 1
Community Plan: Del Mar Mesa, Pacific Highlands Ranch
Project Status: Continuing
Duration: 2004 - 2015
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 70
Priority Category: Low
Contact Information: Wilson, Leonard
 619-446-5421
 llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch.

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way) and Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road) are complete. The design of Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road) is not scheduled at this time. The design of Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary) are complete. Construction of Phases 4 and 5 is scheduled to be completed in Fiscal Year 2015, but is dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Del Mar Mesa FBA	400089	\$ 757,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,000
Total		\$ 757,000	\$ 0	\$ -	\$ -	757,000							

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2020	858-654-4284
Improv Type: Betterment	erubalcava@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 50,000	\$ 250,000	\$ -	\$ 538,152	\$ 3,113,668	\$ 1,603,564	\$ -	\$ -	\$ -	\$ 5,555,384
Total		\$ -	\$ 50,000	\$ 250,000	\$ -	\$ 538,152	\$ 3,113,668	\$ 1,603,564	\$ -	\$ -	\$ -	\$ 5,555,384

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District: 8	Priority Score: 75
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased \$300,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 403,219
Water Utility - CIP Funding Source	700010	184,890	1,168,554	300,000	-	-	-	-	-	-	-	1,653,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 831,446	\$ 1,168,554	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Low
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property Miramar and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,320
Metro Sewer Utility - CIP Funding Source	700009	7,526,251	642,519	-	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 8,405,319	\$ 642,519	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolids flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolids flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build type of contract. Design is scheduled to be completed by Fiscal Year 2015, and installation of the six centrifuges is scheduled to be completed by Fiscal Year 2016.

Summary of Project Changes: No significant changes has been made for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	6,614,133	900,961	3,913,900	-	-	-	-	-	-	-	11,428,995
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 6,627,693	\$ 900,961	\$ 3,913,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,442,554

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWW - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2016	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property (Miramar) and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	1,268,304	3,185,222	1,681,507	-	-	-	-	-	-	-	6,135,032
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 1,333,271	\$ 3,185,222	\$ 1,681,507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,200,000

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: 90
Community Plan: Kearny Mesa	Priority Category: High
Project Status: New	Contact Information: Antoun, Nevien
Duration: 2014 - 2017	619-533-4852
Improv Type: Expansion	nantoun@sanidiego.gov

Description: This project includes the design, installation, and interconnection of 550 kilowatts (kw) worth of solar photovoltaics at various locations throughout the MOC Complex in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. Design is scheduled to begin and be completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, \$975,000 is anticipated to be appropriated from the Energy Conservation Fund to this project via City Council resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ -	\$ -	\$ 975,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	-	-	350,000	-	-	-	-	-	-	-	350,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	900,000	-	-	-	-	-	-	-	900,000
Water Utility - CIP Funding Source	700010	-	-	450,000	-	-	-	-	-	-	-	450,000
Total		\$ -	\$ -	\$ 1,700,000	\$ 975,000	\$ -	\$ 2,675,000					

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District: 1, 2	Priority Score: 72
Community Plan: University, Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and are scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 6,622,771	\$ 1,576,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,199,311
Metropolitan Sewer Utility Fund	700001	71,077	-	-	-	-	-	-	-	-	-	71,077
Total		\$ 6,693,848	\$ 1,576,540	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,270,388

Public Utilities

Metro Treatment Plants / ABO00001

Council District: 2, 6, 7, 8
Community Plan: Peninsula, University, Tijuana River Valley
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Bldg - MWWD - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,122
Metro Sewer Utility - CIP Funding Source	700009	13,931,066	2,440,051	4,000,000	-	4,314,117	1,948,347	830,000	200,000	-	-	27,663,581
Metropolitan Sewer Utility Fund	700001	399,415	0	-	-	-	-	-	-	-	-	399,415
Total		\$ 14,336,603	\$ 2,440,051	\$ 4,000,000	\$ -	\$ 4,314,117	\$ 1,948,347	\$ 830,000	\$ 200,000	\$ -	\$ -	\$ 28,069,117

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@saniego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$1.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	3,297,588	320,045	1,000,000	-	997,827	2,340,689	703,293	200,000	-	-	8,859,442
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 10,070,078	\$ 320,045	\$ 1,000,000	\$ -	\$ 997,827	\$ 2,340,689	\$ 703,293	\$ 200,000	\$ -	\$ -	\$ 15,631,932

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project increased by approximately \$800,000 in Fiscal Year 2015 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Historical Fund	X999	\$ 6,103,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,103,794
Metro Sewer Utility - CIP Funding Source	700009	121,710	4,945,231	-	-	4,000,000	500,000	500,000	100,000	-	-	10,166,941
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	11,702,850	5,146,120	2,000,000	-	2,605,636	16,384,440	10,899,802	1,000,000	-	-	49,738,848
Municipal Sewer Revenue Fund	700000	660,094	1	-	-	-	-	-	-	-	-	660,094
Total		\$ 18,611,507	\$ 10,091,351	\$ 2,000,000	\$ -	\$ 6,605,636	\$ 16,884,440	\$ 11,399,802	\$ 1,100,000	\$ -	\$ -	\$ 66,692,736

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2020	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells just west of the Miramar Water Treatment Plant and a lift station after the filters.

Justification: This project will replace the existing clearwells at Miramar Water Treatment Plant. The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by \$580,724 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,417,228	\$ 618,277	\$ 400,000	\$ -	\$ 7,400,000	\$ 25,478,039	\$ 27,281,961	\$ 17,819,276	\$ -	\$ -	\$ 84,414,781
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 5,421,723	\$ 618,277	\$ 400,000	\$ -	\$ 7,400,000	\$ 25,478,039	\$ 27,281,961	\$ 17,819,276	\$ -	\$ -	\$ 84,419,276

Public Utilities

Miramar Contract A Roof System Redesign / S13016

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: 90
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Warranty	Contact Information: Garcia, Alex
Duration: 2013 - 2015	619-533-3634
Improv Type: Replacement - Rehab	agarcia@sandiego.gov

Description: This project is to replace and/or rehab the leaking roof systems on buildings at the Miramar Water Treatment Plant (WTP) facility.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Justification: The Miramar WTP is a key facility within the City's water system that supplies nearly 50 percent of the City of San Diego's treated water demand. Leaks from the failing roof systems could result in a water treatment plant shutdown, potentially leaving customers out of water service.

Schedule: Planning is complete. Design/build began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 47,358	\$ 266,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 314,000
Total		\$ 47,358	\$ 266,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 314,000

Public Utilities

Miramar WTP Upgrade & Expansion / S00024

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to and expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, chlorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1997 and continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001. All sub-phases are completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Historical Fund	X999	\$ 117,634,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,634,094
Water Utility - CIP Funding Source	700010	2,779,166	96,050	-	-	-	-	-	-	-	-	-	2,875,215
Water Utility Operating Fund	700011	59,196	-	-	-	-	-	-	-	-	-	-	59,196
Total		\$ 120,472,455	\$ 96,050	\$ -	\$ -	\$ 120,568,505							

Public Utilities

Montezuma Trunk Sewer / S00332

Wastewater - Collection Sys - Trunk Swr

Council District: 7, 9	Priority Score: 90
Community Plan: College Area	Priority Category: Medium
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2002 - 2015	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 12-inch and 15-inch trunk sewer with 21-inch pipe.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Summary of Project Changes: The total project cost increased by \$100,000 to complete final scopes of work in order to close out the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 659,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	659,285
Muni Sewer Utility - CIP Funding Source	700008	5,317,223	2,192	100,000	-	-	-	-	-	-	-	5,419,416
Municipal Sewer Revenue Fund	700000	203,394	-	-	-	-	-	-	-	-	-	203,394
Total		\$ 6,179,902	\$ 2,192	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,282,094

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Council District: 7, 9
Community Plan: College Area, Eastern Area (Mid-City), Navajo
Project Status: Continuing
Duration: 2011 - 2018
Improv Type: Expansion

Water - Distribution Sys - Distribution

Priority Score: 98
Priority Category: High
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,917,388	\$ 385,700	\$ 2,000,000	\$ -	\$ 2,481,800	\$ 10,200,000	\$ -	\$ -	\$ -	\$ -	\$ 16,984,888
Water Utility Operating Fund	700011	215,111	1	-	-	-	-	-	-	-	-	215,112
Total		\$ 2,132,499	\$ 385,701	\$ 2,000,000	\$ -	\$ 2,481,800	\$ 10,200,000	\$ -	\$ -	\$ -	\$ -	\$ 17,200,000

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 90
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2016	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project upgrades the outlet tower to meet seismic requirements, replaces the electrical system and outlet tower piping, interior and exterior valves, and platforms. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower and two sluice gates at the emergency spillway.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by \$2.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,485
Water Utility - CIP Funding Source	700010	370,442	4,972,396	-	-	2,500,000	-	-	-	-	-	7,842,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 707,604	\$ 4,972,396	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 8,180,000				

Public Utilities

Municipal Fac Control Systems Upgrade / L10001

Bldg - MWWD - Treatment Plants

Council District: 1, 5	Priority Score: 72
Community Plan: Torrey Pines, Miramar Ranch North	Priority Category: Low
Project Status: Warranty	Contact Information: Azar, Hossein
Duration: 2015 - 2016	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at Pump Station 64 and Penasquitos Pump Station.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The lifecycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Miramar Ranch North Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ -	1,810,000	(1,810,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ -	\$ -	1,810,000	(1,810,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1	Priority Score: 82
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2006 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. The project involves the replacement of the existing sludge pump with a smaller more efficient pump. It also includes the addition of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	438
Metro Sewer Utility - CIP Funding Source	700009	234,731	485,905	100,000	-	-	-	-	-	-	-	820,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 371,191	\$ 485,905	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	957,096

Public Utilities

North City Reclamation System / AHC00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipelines are planned in Carmel Valley, Pacific Highlands, Los Penasquitos Canyon, and Camino Del Sur. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 294,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 294,424
Water Utility - CIP Funding Source	700010	2,889,457	787,161	-	-	-	-	-	-	-	-	3,676,618
Water Utility Operating Fund	700011	88,502	-	-	-	-	-	-	-	-	-	88,502
Total		\$ 3,272,383	\$ 787,161	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,059,544

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Council District: 4, 9
Community Plan: Mid-City: City Heights, Mid-City: Eastern Area
Project Status: Continuing
Duration: 2011 - 2016
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,728,743	\$ 190,023	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,177,238
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 1,773,227	\$ 190,023	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,221,721

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Council District: 3, 9
Community Plan: Greater North Park, Mid-City: City Heights
Project Status: Continuing
Duration: 2012 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 91
Priority Category: Medium
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by \$393,464 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Water Utility - CIP Funding Source	700010	\$ 131,689	\$ 356,362	\$ 925,000	\$ -	\$ 1,300,000	\$ 1,501,949	\$ 8,710,000	\$ 13,010,000	\$ -	\$ -	\$ -	\$ 25,935,000
Total		\$ 131,689	\$ 356,362	\$ 925,000	\$ -	\$ 1,300,000	\$ 1,501,949	\$ 8,710,000	\$ 13,010,000	\$ -	\$ -	\$ -	\$ 25,935,000

Public Utilities

Otay Second Pipeline Improvements / S00032

Council District: 4, 9	Priority Score: 91
Community Plan: Skyline - Paradise Hills, Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 1993 - 2015	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project provides funding to evaluate the condition of existing water pipelines and to make appropriate upgrades and replacements to the pipeline.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Impact: None.

Water - Distribution Sys - Transmission

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Project scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: The total project cost decreased by \$15,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,499,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,499,869
Water Utility - CIP Funding Source	700010	350,259	35,412	-	-	-	-	-	-	-	-	385,671
Water Utility Operating Fund	700011	52,970	(2,736)	-	-	-	-	-	-	-	-	50,234
Total		\$ 2,903,097	\$ 32,676	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,935,773

Public Utilities

Otay WTP Upgrade & Expansion / S00030

Bldg - Water - Treatment Plants

Council District: Non-city	Priority Score: N/A
Community Plan: Non City	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phases 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Otay Water Treatment Plant (WTP) Phases 1 and 2 were completed in Fiscal Year 2012. The design/build contract for the Otay WTP Concrete Work project began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: The total project cost increased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 17,475,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,475,189
Water Utility - CIP Funding Source	700010	2,009,678	119,486	50,000	-	-	-	-	-	-	-	2,179,164
Water Utility Operating Fund	700011	9,185,199	1	-	-	-	-	-	-	-	-	9,185,199
Total		\$ 28,670,065	\$ 119,487	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,839,552

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 1, 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2007 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Summary of Project Changes: The total project cost decreased by \$2.4 million due to revised requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,939
Muni Sewer Utility - CIP Funding Source	700008	8,150,340	161,214	1,000,000	-	-	-	-	-	-	-	9,311,555
Municipal Sewer Revenue Fund	700000	1,004,906	0	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 9,159,185	\$ 161,215	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,320,400

Public Utilities

PS Upgrades Group 1 North County / S00303

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2003 - 2015	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and will be completed in Fiscal Year 2015. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and will be completed in Fiscal Year 2015. Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Historical Fund	X999	\$ 2,744,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,744,285
Muni Sewer Utility - CIP Funding Source	700008	7,876,565	459,197	-	-	-	-	-	-	-	-	-	8,335,762
Municipal Sewer Revenue Fund	700000	5,036,780	(1)	-	-	-	-	-	-	-	-	-	5,036,779
Total		\$ 15,657,630	\$ 459,196	\$ -	\$ -	16,116,827							

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Council District: 2	Priority Score: 90
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2005 - 2018	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project will improve the reliability of the Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,206,649	\$ 959,185	\$ 3,000,000	\$ -	\$ 12,970,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,135,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 2,270,815	\$ 959,185	\$ 3,000,000	\$ -	\$ 12,970,000	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,200,000

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Council District: 2, 6	Priority Score: 85
Community Plan: Pacific Beach, Midway - Pacific Highway, Mission Bay Park	Priority Category: Low
Project Status: Continuing	Contact Information: Gamboa, Wendy
Duration: 2012 - 2019	619-235-1971
Improv Type: Expansion	wgamboa@sandiego.gov

Description: Replacement of approximately 7.33 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to replace cast iron pipe, provide supply reliability to Pacific Beach, improve water quality, reduce energy waste at the Miramar County Water Authority Pumpback facility, reduce peaking problems in the Miramar Water Treatment Plant service area, and to provide supply flexibility (Alvarado vs. Miramar).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Bay Park, and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost decreased by \$355,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,367,814	\$ 1,282,186	\$ -	\$ -	\$ 7,900,000	\$ 10,168,000	\$ -	\$ -	\$ -	\$ -	\$ 20,718,000
Total		\$ 1,367,814	\$ 1,282,186	\$ -	\$ -	\$ 7,900,000	\$ 10,168,000	\$ -	\$ -	\$ -	\$ -	\$ 20,718,000

Public Utilities

Pipeline Rehabilitation / AJA00002

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Wastewater - Collection Sys - Main

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sanidiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the municipal wastewater system.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$2.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 32,467	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 32,467
Muni Sewer Utility - CIP Funding Source	700008	52,589,650	21,075,028	22,500,000	-	20,000,000	20,000,000	20,000,000	20,000,000	-	-	176,164,678
Municipal Sewer Revenue Fund	700000	1,619,498	-	-	-	-	-	-	-	-	-	1,619,498
Total		\$ 54,241,615	\$ 21,075,028	\$ 22,500,000	\$ -	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ 20,000,000	\$ -	\$ -	\$ 177,816,643

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2015	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project increased by approximately \$300,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	26,971,491	1,024,377	312,044	-	-	-	-	-	-	-	28,307,912
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		\$ 33,589,708	\$ 1,024,377	\$ 312,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,926,129

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Water - Distribution Sys - Transmission

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$3.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,509
Muni Sewer Utility - CIP Funding Source	700008	3,048,480	543,710	3,000,000	-	-	-	-	-	-	-	6,592,190
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		\$ 3,520,389	\$ 543,710	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,064,099

Public Utilities

Pump Station Restorations / ABP00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$750,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 636,737	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 636,737
Muni Sewer Utility - CIP Funding Source	700008	4,253,862	1,333,501	1,750,000	-	1,386,139	4,531,573	6,891,824	1,063,935	-	-	21,210,834
Municipal Sewer Revenue Fund	700000	329,102	1	-	-	-	-	-	-	-	-	329,102
Total		\$ 5,219,701	\$ 1,333,501	\$ 1,750,000	\$ -	\$ 1,386,139	\$ 4,531,573	\$ 6,891,824	\$ 1,063,935	\$ -	\$ -	\$ 22,176,673

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 209,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 209,125
Total		\$ -	\$ 209,125	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 209,125

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 250,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,002
Total		\$ -	\$ 250,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,002

Public Utilities

Recycled Water System Upgrades / S10010

Council District:	1, 5, 6
Community Plan:	University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch
Project Status:	Continuing
Duration:	2010 - 2015
Improv Type:	Replacement - Retrofit

Reclaimed Water System - Pipelines

Priority Score:	N/A
Priority Category:	N/A
Contact Information:	Azar, Hossein 619-533-4102 hazar@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 15 Pressure Reducing Station vaults to be retrofitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,889,440	\$ 412,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,302,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		\$ 1,937,217	\$ 412,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,350,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Expansion	ghwang@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ -	\$ 337,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,422
Total		\$ -	\$ 337,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,422

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 1, 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2014 - 2017
Improv Type: Replacement

Reclaimed Water System - Reservoirs

Priority Score: 90
Priority Category: Medium
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three nine-million gallon tanks (Miramar Recycled Water Tank, Black Mountain Ranch Tank, and South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by \$91,984 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 40,773	\$ 751,211	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 991,984
Total		\$ 40,773	\$ 751,211	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 991,984

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build contract began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$2.7 million due to higher bid results.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,360,776	\$ 917,958	\$ 2,694,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,296
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 2,361,175	\$ 917,958	\$ 2,694,562	\$ -	\$ 5,973,695						

Public Utilities

Scripps Ranch Pump Station / S12019

Council District: 5
Community Plan: Scripps Miramar Ranch, Miramar Ranch North
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Expansion

Bldg - Water - Pump Stations

Priority Score: 80
Priority Category: Medium
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design/Build contract began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,363,723	\$ 1,715,277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000
Total		\$ 11,363,723	\$ 1,715,277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000

Public Utilities

Seismic Upgrades / AKB00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic deficiencies. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$400,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
				FY 2015	Anticipated							
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 400,000	\$ -	\$ 420,748	\$ 828,851	\$ 5,884,345	\$ -	\$ -	\$ -	\$ 7,533,944
Total		\$ -	\$ -	\$ 400,000	\$ -	\$ 420,748	\$ 828,851	\$ 5,884,345	\$ -	\$ -	\$ -	\$ 7,533,944

Public Utilities

Sewer CIP Emergency Reserve / S00342

Bldg - MWWD - Treatment Plants

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 1993 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project acts as an emergency financial reserve for Wastewater Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by approximately \$5.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 19,264,784	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,264,784
Muni Sewer Utility - CIP Funding Source	700008	94,761,046	19,430,886	55,367,797	-	50,999,997	40,000,000	40,000,000	40,000,000	-	-	340,559,727
Municipal Sewer Revenue Fund	700000	9,641,855	(2)	-	-	-	-	-	-	-	-	9,641,853
Total		\$ 123,667,685	\$ 19,430,885	\$ 55,367,797	\$ -	\$ 50,999,997	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ -	\$ -	\$ 369,466,364

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2018	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ -	\$ 4,200,000	\$ 4,857,451	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Gamboa, Wendy
Duration: 2001 - 2015	619-235-1971
Improv Type: Expansion	wgamboa@sandiego.gov

Description: This project includes the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 5/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 841,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 841,854
Muni Sewer Utility - CIP Funding Source	700008	1,853,530	137,202	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	0	-	-	-	-	-	-	-	-	12,969,352
Total		\$ 15,664,735	\$ 137,202	\$ -	\$ 15,801,938							

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their service life.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 decreased by \$3.5 million due to revised requirements.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,072
Water Utility - CIP Funding Source	700010	7,510,133	2,174,293	6,637,485	-	6,737,485	244,518	1,072,645	-	-	-	24,376,558
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		\$ 7,887,320	\$ 2,174,293	\$ 6,637,485	\$ -	\$ 6,737,485	\$ 244,518	\$ 1,072,645	\$ -	\$ -	\$ -	\$ 24,753,746

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Council District: 7	Priority Score: 96
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2016	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Bldg - Water - Pump Stations

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$20,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,394,001	\$ 620,735	\$ 2,193,264	\$ -	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,208,000
Total		\$ 1,394,001	\$ 620,735	\$ 2,193,264	\$ -	\$ 7,000,000	\$ -	\$ 11,208,000				

Public Utilities

University Ave Pipeline Replacement / S11021

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including lining or sleeving of freeway crossings, where necessary.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by \$3.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,952,563	\$ 3,307,430	\$ 2,500,000	\$ -	\$ 7,500,000	\$ 3,309,803	\$ -	\$ -	\$ -	\$ -	\$ 18,569,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 2,082,767	\$ 3,307,430	\$ 2,500,000	\$ -	\$ 7,500,000	\$ 3,309,803	\$ -	\$ -	\$ -	\$ -	\$ 18,700,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for repair and replacement of municipal sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$2.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Historical Fund	X999	\$ 920,931	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,931
Muni Sewer Utility - CIP Funding Source	700008	2,447,742	1,810,836	5,000,000	-	-	-	-	-	-	-	9,258,578
Municipal Sewer Revenue Fund	700000	253,708	0	-	-	-	-	-	-	-	-	253,707
Total		\$ 3,622,380	\$ 1,810,835	\$ 5,000,000	\$ -	\$ 10,433,215						

Public Utilities

Upas St Pipeline Replacement / S11022

Council District: 2, 3	Priority Score: 93
Community Plan: Uptown, Greater North Park, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2018	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 21,000 linear feet of existing cast iron Upas Street Pipeline with a new 16-inch and 30-inch line from 30th and Upas to Upas and Front Street. It will abandon 2,546 linear feet of existing cast iron Upas Street Pipeline from Upas and Front to West Upas and Ibis Street and replace 250 linear feet of cast iron Upas Street Pipeline with a new 8-inch line from West Upas and Ibis to West Upas and Jackdaw Street. It will also abandon 1,902 linear feet of Upas Street Pipeline from West Upas and Jackdaw to the west side of California Street and replace 249 linear feet of cast iron Upas Street Pipeline with new 16-inch lines from the Pacific Beach Pipeline west of California Street to the 12-inch connection west of Pacific Highway.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Water - Distribution Sys - Distribution

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 7,111,217	\$ 872,006	\$ 5,000,000	\$ -	\$ 5,600,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 20,083,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 7,224,320	\$ 872,006	\$ 5,000,000	\$ -	\$ 5,600,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 20,196,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2013 - 2018	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 171,385	\$ 978,615	\$ 2,000,000	\$ -	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ 10,755,363
Total		\$ 171,385	\$ 978,615	\$ 2,000,000	\$ -	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ 10,755,363

Public Utilities

Water CIP Emergency Reserve / S00048

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 1999 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ 5,000,000							

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2015.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,483,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,483,042
Water Utility - CIP Funding Source	700010	6,921,852	3,501,103	-	-	-	-	-	-	-	-	10,422,955
Water Utility Operating Fund	700011	337,962	0	-	-	-	-	-	-	-	-	337,962
Total		\$ 11,742,856	\$ 3,501,103	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,243,959

Public Utilities

Water Group 787 / S11108

Water - Distribution Sys - Distribution

Council District: 9	Priority Score: 38
Community Plan: Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2011 - 2015	619-533-5126
Improv Type: Replacement	cspier@sandiego.gov

Description: This project provides for the removal and replacement of 26,732 linear feet (5.3 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights, Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,702,936	\$ 500,363	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,203,299
Water Utility Operating Fund	700011	782,826	-	-	-	-	-	-	-	-	-	782,826
Total		\$ 7,485,762	\$ 500,363	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,986,125

Public Utilities

Water Group Job 915 (3012) / S10123

Water - Distribution Sys - Distribution

Council District: 2	Priority Score: N/A
Community Plan: Pacific Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Schaar, Luis
Duration: 2010 - 2015	619-533-7492
Improv Type: Replacement	lschaar@sandiego.gov

Description: This project is in the Pacific Beach Community and consists of replacement of 42,020 linear feet (7.96 miles) of 8-inch and 12-inch water mains and all other work and appurtenances. It also includes installation of curb ramps and street resurfacing.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase began in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 8,775,661	\$ 1,202,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,977,958
Water Utility Operating Fund	700011	6,027,163	0	-	-	-	-	-	-	-	-	6,027,163
Total		\$ 14,802,824	\$ 1,202,297	\$ -	\$ 16,005,121							

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 has decreased by \$3.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,446,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,446,765
Water Utility - CIP Funding Source	700010	123,063,925	20,337,516	41,172,755	-	80,000,000	80,000,000	80,000,000	80,000,000	-	-	504,574,196
Water Utility Operating Fund	700011	10,120,127	143,577	-	-	-	-	-	-	-	-	10,263,705
Total		\$ 137,630,817	\$ 20,481,093	\$ 41,172,755	\$ -	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$ 80,000,000	\$ -	\$ -	\$ 519,284,665

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$32,233 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 960,851	\$ 5,337,209	\$ 4,660,427	\$ -	\$ 7,876,382	\$ 12,401,068	\$ 1,078,873	\$ 100,000	\$ -	\$ -	\$ 32,414,810
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 998,360	\$ 5,337,209	\$ 4,660,427	\$ -	\$ 7,876,382	\$ 12,401,068	\$ 1,078,873	\$ 100,000	\$ -	\$ -	\$ 32,452,319

Public Utilities

Water Treatment Plants / ABI00001

Council District: 5, 7
Community Plan: Scripps Miramar Ranch, Navajo, Non-City
Project Status: Continuing
Duration: 2013 - 2021
Improv Type: New

Bldg - Water - Treatment Plants

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2015 increased by \$2.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Water Utility - CIP Funding Source	700010	\$ 143,170	\$ 656,830	\$ 2,054,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 3,254,000
Total		\$ 143,170	\$ 656,830	\$ 2,054,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 3,254,000

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District: 1, 2, 6	Priority Score: 83
Community Plan: University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Llagas, Margaret
Duration: 1999 - 2017	858-654-4494
Improv Type: Expansion	mllagas@sandiego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study for wet weather intermittent stream discharge was completed in Fiscal Year 2012. Construction of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	135,912	622,746	-	-	2,780,501	1,500,000	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,368,880	\$ 622,746	\$ -	\$ -	\$ 2,780,501	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 7,272,127



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Public Works - General Services



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Public Works - General Services

The Public Works-General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the Miramar and Rose Canyon facilities in order to increase the capacity to maintain fire apparatus and other heavy vehicles.

The City is conducting a Facilities Condition Assessment to assess existing General Fund buildings, identify replacement items, update and augment current databases, identify capital projects and budgets, and prioritize operation & maintenance work and capital projects.

2014 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Generator controls upgrade at City Operations Building
- Roof Replacement at 20th and B, Building 30
- HVAC Replacement at 20th and B, Building 30
- HVAC Replacement at Malcolm X Library
- Elevator Upgrade at the Harbor Drive Pedestrian Bridge

2015 CIP Goals

The Facilities Division is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Museum of Man HVAC Control Replacement
- Pacific Beach Taylor Library HVAC Replacement
- Santa Clara Switch Gear Replacement
- Spanish Village Courtyard installation of 50 AMP Receptacle
- International Houses Power Upgrade
- Hall of Champions Lighting Inverter Electrical Upgrade
- Various Fire Alarm Replacements
- Various City-wide Roof Replacements and Smaller HVAC Units



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Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 30,843,954	\$ 1,416,000	\$ 4,300,000	\$ 36,559,954
CAB Fire Sprinkler Retrofit Project / S00819	4,473,000	-	-	4,473,000
City Facilities Improvements / ABT00001	24,276,526	928,339	138,002,981	163,207,846
Fleet Services Elect & Fac Improvements / L14002	713,000	-	-	713,000
Roof Replacement / ABT00002	138,983	-	-	138,983
Public Works - General Services Total	\$ 60,445,464	\$ 2,344,339	\$ 142,302,981	\$ 205,092,784



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Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2021	619-236-7246
Improv Type: Replacement	mwolford@sandiego.gov

Description: This annual allocation provides for improvements to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act (ADA), the California Building Code (CBC), and other access codes.

Justification: The City is required by law to ensure that every facility, program, or service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the ADA as well as other federal, State, and local access codes and disability rights laws. This annual allocation supports the ongoing compliance effort to improve accessibility throughout the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$1.4 million in Development Impact Fees (DIF) is added for Fiscal Year 2015. Additionally, \$4.3 million in Deferred Capital bonds is anticipated to be allocated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Barrio Logan	400128	\$ 86,239	\$ 248,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 335,000
Capital Outlay Fund	400002	6,526,072	8,866,392	-	-	-	-	-	-	-	-	15,392,464
Carmel Valley Development Impact Fee	400855	-	1,007,000	-	-	-	-	-	-	-	-	1,007,000
Clairemont Mesa - Urban Comm	400129	141,868	83,132	-	-	-	-	-	-	-	-	225,000
College Area	400127	21,863	273,137	-	-	-	-	-	-	-	-	295,000
Deferred Maint Revenue 2009A-Project	400624	55,295	-	-	-	-	-	-	-	-	-	55,295
Deferred Maintenance Revenue 2012A-Project	400848	3,674,510	4,199,182	-	-	-	-	-	-	-	-	7,873,693
Deferred Capital Bond Financing	9301	-	-	-	4,300,000	-	-	-	-	-	-	4,300,000
CIP Contributions from General Fund	400265	998,718	536,631	-	-	-	-	-	-	-	-	1,535,349
Golden Hill Urban Comm	400111	43,183	221,817	-	-	-	-	-	-	-	-	265,000
Grant Fund - State	600001	492,000	51,790	-	-	-	-	-	-	-	-	543,790
La Jolla Urban Comm	400123	127,308	227,692	-	-	-	-	-	-	-	-	355,000
Linda Vista Urban Comm	400113	187,420	382,580	-	-	-	-	-	-	-	-	570,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	259,328	-	-	-	-	-	-	-	-	259,328
Mid City Urban Comm	400114	27,915	164,085	310,000	-	-	-	-	-	-	-	502,000
Midway/Pacific Hwy Urban Comm	400115	51,329	253,671	-	-	-	-	-	-	-	-	305,000
Mission Beach - Urban Comm	400130	25,099	74,901	-	-	-	-	-	-	-	-	100,000
Navajo Urban Comm	400116	-	-	250,000	-	-	-	-	-	-	-	250,000
North Park Urban Comm	400112	50,292	329,708	350,000	-	-	-	-	-	-	-	730,000
Old San Diego - Urban Comm	400131	3,058	96,942	-	-	-	-	-	-	-	-	100,000
Otay Mesa/Nestor Urb Comm	400125	-	60,000	-	-	-	-	-	-	-	-	60,000
Peninsula Urban Comm	400118	231,380	93,620	-	-	-	-	-	-	-	-	325,000
Presidio - Major District	400053	7,086	-	-	-	-	-	-	-	-	-	7,086
Rancho Bernardo-Fac Dev Fund	400099	-	150,000	-	-	-	-	-	-	-	-	150,000
S.E. San Diego Urban Comm	400120	108,584	191,416	76,000	-	-	-	-	-	-	-	376,000
San Ysidro Urban Comm	400126	-	-	200,000	-	-	-	-	-	-	-	200,000

Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Serra Mesa - Urban Community	400132	-	-	100,000	-	-	-	-	-	-	-	100,000
Tierrasanta - DIF	400098	3,441	86,559	-	-	-	-	-	-	-	-	90,000
TransNet ARRA Exchange Fund	400677	20,400	11,550	-	-	-	-	-	-	-	-	31,950
University City So.-Urban Comm	400134	-	-	69,000	-	-	-	-	-	-	-	69,000
Uptown Urban Comm	400121	44,823	46,177	61,000	-	-	-	-	-	-	-	152,000
Total		\$ 12,927,881	\$ 17,916,073	\$ 1,416,000	\$ 4,300,000	\$ -	\$ 36,559,954					

Public Works - General Services

CAB Fire Sprinkler Retrofit Project / S00819

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2000 - 2015	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I, II, III, and IV were completed in Fiscal Years 2000, 2002, 2003, and 2014 respectively.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Capital Outlay-Sales Tax	400000	\$ 1,198,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,198,000
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,191,252	83,748	-	-	-	-	-	-	-	-	-	2,275,000
Total		\$ 4,389,252	\$ 83,748	\$ -	\$ -	4,473,000							

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Kirby, Roy
Duration: 2010 - 2021	619-531-2966
Improv Type: Betterment	rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements and adjacent parking lots.

Justification: Several City-owned facilities are in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Based on a General Fund supported buildings condition assessment conducted in November 2011, the City will need an estimated \$92.9 million of additional unidentified funding to address the remaining deferred capital needs. This project is anticipated to receive \$9.9 million of deferred capital bond funding in Fiscal Year 2015. An additional \$928,339 in funding is being allocated to this project for Fiscal Year 2015. The City began conducting a Citywide General Fund facilities condition assessment in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 80,542	\$ 119,458	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Capital Outlay Fund	400002	2,210,040	899,282	-	-	-	-	-	-	-	-	3,109,322
Deferred Maint Revenue 2009A-Project	400624	13,222,751	(12,553)	-	-	-	-	-	-	-	-	13,210,197
Deferred Maintenance Revenue 2012A-Project	400848	2,262,820	2,845,098	-	-	-	-	-	-	-	-	5,107,918
Deferred Capital Bond Financing	9301	-	-	-	9,880,000	17,600,000	17,600,000	-	-	-	-	45,080,000
CIP Contributions from General Fund	400265	991,707	539,032	365,668	-	-	-	-	-	-	-	1,896,407
Grant Fund - Federal	600000	880,000	2,500	-	-	-	-	-	-	-	-	882,500
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	145,919	-	-	-	-	-	-	-	-	145,919
Mission Bay Improvements Fund	200386	-	-	306,568	-	-	-	-	-	-	-	306,568
Private & Others Contrib-CIP	400264	-	89,931	-	-	-	-	-	-	-	-	89,931
Rancho Bernardo-Major District	400021	-	-	23,012	-	-	-	-	-	-	-	23,012
Rancho Bernardo-Pk Dev Fund	400107	-	-	233,091	-	-	-	-	-	-	-	233,091
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	92,922,981	92,922,981
Total		\$ 19,647,859	\$ 4,628,667	\$ 928,339	\$ 9,880,000	\$ 17,600,000	\$ 17,600,000	\$ -	\$ -	\$ -	\$ 92,922,981	\$ 163,207,846

Public Works - General Services

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District: 1, 2	Priority Score: 84
Community Plan: Clairemont Mesa, University	Priority Category: High
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2014 - 2018	619-533-4852
Improv Type: Betterment	nantoun@sandiego.gov

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place and Rose Canyon. At Miramar Place, improvements include installation of twenty 20-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, is to be added to current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop is to be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Rd. and the movement of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require the ability to plug in to shore power in the areas where they are parked to maintain the charge on the vehicle battery systems due to all of the electronic equipment on them. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate maintaining the charging systems in the parking lot areas.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be completed at the end of Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015. \$713,000 was transferred from S10042 - Fitting Facility Expansion project via a City Council Resolution in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	\$ -	\$ 713,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 713,000
Total		\$ -	\$ 713,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 713,000

Public Works - General Services

Roof Replacement / ABT00002

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Montoya, John
Duration: 2010 - 2021	619-525-8544
Improv Type: Betterment	jmontoya@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities. This project has funded various roof replacements including the Museum of Art, Museum of Man, Old Globe Theater, and Bud Kearns Pool.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 84,239	\$ 54,744	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	138,983
Total		\$ 84,239	\$ 54,744	\$ -	\$ -	138,983							

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 163,207,846	\$ 92,922,981	56.9%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning and elevator replacements. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 92,922,981		



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QUALCOMM Stadium



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QUALCOMM Stadium

Qualcomm Stadium is a 70,500 seat sports stadium that hosts the San Diego Chargers, San Diego State University Aztecs, the annual Holiday and Poinsettia Bowls, plus Super Cross, Monster Jam and major religious conventions. The Stadium hosts over one-million visitors every year. The 166-acre stadium site opened in 1967, and is now in its 48th year of operation. The Stadium parking lot spans 122 acres. The CIP budget supports the implementation of projects that keep the 48 year old stadium in the type of condition that contributes to the fan experience and keeps San Diego in the forefront for large scale, national events. Funding for Capital Improvements Program projects comes from Qualcomm Stadium revenue.

2014 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2014, these improvements included:

- Emergency concrete repairs

2015 CIP Goals

The CIP Goals for Fiscal Year 2015 remain as critical to stadium operations. As the stadium continues to age, more investment in the maintenance of the venue will be required. CIP funding will continue to grow. The City is contractually obligated to maintain the facility in clean, working order. The CIP budget will be needed to support:

- Back-up lighting replacement
- Roof replacement
- Field lighting replacement
- Micro-light System replacement
- Underground wire and pipe replacement for parking lot lights



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QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
QUALCOMM Stadium / ABG00001	\$ 1,896,689	\$ 750,000	\$ 3,750,000	\$ 6,396,689
QUALCOMM Stadium Total	\$ 1,896,689	\$ 750,000	\$ 3,750,000	\$ 6,396,689



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QUALCOMM Stadium
QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: Medina, Lydia
Duration: 2010 - 2021	619-641-3105
Improv Type: Betterment	lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, training center HVAC and roof replacement, parking lot, and stadium seating areas.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 766,125	\$ 1,130,564	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,396,689
Total		\$ 766,125	\$ 1,130,564	\$ 750,000	\$ -	\$ 750,000	\$ -	\$ 6,396,689				



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Special Promotional Programs



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Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program project will expand the existing Convention Center to accommodate larger events, increase attendance, and provide significant economic benefits. Funding for the initiation of this project was made available by the Convention Center.

2014 CIP Accomplishments

A concept design for the Convention Center expansion was completed and approved by the Coastal Commission.

2015 CIP Goals

Finalize financing plan and begin design of the Convention Center expansion.



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Special Promotional Programs

Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / S12022	\$ 3,232,728	\$ -	\$ 514,050,000	\$ 517,282,728
Special Promotional Programs Total	\$ 3,232,728	\$ -	\$ 514,050,000	\$ 517,282,728



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Special Promotional Programs

Convention Center Phase III Expansion / S12022

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenhalgh, Darren
Duration: 2012 - 2019	619-533-6600
Improv Type: Expansion	dgreenhalgh@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Bldg - Other City Facility / Structures

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: \$500,000 of CIP Contributions from the General Fund was added to the project in Fiscal Year 2014 as authorized by Council Resolution R-308944. Additionally the total estimated project cost of \$517.3 million reflected in the financing plan has been added to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Convention Center Exp Surety	200210	\$ 1,726,924	\$ 5,804	\$ -	\$ 32,450,000	\$ 29,600,000	\$ 431,600,000	\$ 6,600,000	\$ 13,800,000	\$ -	\$ -	\$ 515,782,728
CIP Contributions from General Fund	400265	974,858	525,142	-	-	-	-	-	-	-	-	1,500,000
Total		\$ 2,701,782	\$ 530,946	\$ -	\$ 32,450,000	\$ 29,600,000	\$ 431,600,000	\$ 6,600,000	\$ 13,800,000	\$ -	\$ -	\$ 517,282,728



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Transportation & Storm Water



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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program includes roadway infrastructure and drainage improvements within the public right-of-way. The Department's Street Division manages the City's roadway infrastructure of 2,659 centerline miles of asphalt streets and 115 centerline miles of concrete streets. The Division is also responsible for the planning and programming of capital improvement projects which include resurfacing, reconstruction, and replacement of streets and sidewalks. The Department's Transportation Engineering Operations Division is responsible for engineering traffic systems to improve traffic flow and safety for motorists, pedestrians, and cyclists.

The Department's Storm Water Division leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system, including structural Best Management Practices (BMPs) designed to capture or treat storm water runoff.

The Utilities Undergrounding Program plans for the removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Although the City has been undergrounding overhead utility lines since 1970, the City's program expanded in 2003 following the California Public Utilities Commission approval of an undergrounding surcharge on San Diego residents' electricity bills. This surcharge is the primary funding source for the program. When completed, the expanded program will have undergrounded approximately 1,400 miles of overhead utility lines throughout the City. The Utilities Undergrounding Program provides for resurfacing or slurry sealing curb-to-curb all trenched streets, installing new streetlights in accordance with the Street Design Manual Standards, and installing curb ramps in compliance with Americans with Disabilities Act (ADA) requirements.

To date, approximately 381 miles of overhead utility lines have been undergrounded with 1,058 miles remaining to be undergrounded. Since 2003, with the addition of the surcharge component, the Utilities Undergrounding Program has installed over 2,506 streetlights, 1,833 curb ramps, and resurfaced or slurry sealed 129 miles of roadway.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, deferred capital project bond financing, underground surcharge fees, gasoline taxes, TransNet, and federal and State grants.

2014 CIP Accomplishments

In Fiscal Year 2014, the Transportation & Storm Water Department initiated, and the Public Works Department completed, capital projects which included the construction of many pedestrian, bike-way, roadway, and traffic improvement projects. The Department also resurfaced 68 miles and slurry sealed 67 miles of streets during this past fiscal year.

Completed transportation projects include the following:

- Installation of the San Diego River multi-use path
- Stabilization of the Talbot Street slope
- Construction of the Ted Williams Parkway pedestrian bridge at Shoal Creek
- Reconstruction of the North Torrey Pines Road bridge over Los Penasquitos Creek
- Construction of Saturn Boulevard roadway improvements
- Construction of the Juniper Street sidewalk project
- Construction of the Florence Griffith Joyner Elementary safe routes to school project

Transportation & Storm Water

In Fiscal Year 2014, TSW designed and constructed over 4,000 linear feet of new sidewalk at nine locations throughout the City.

To improve storm drain infrastructure and halt the deterioration of a privately owned parcel, the Storm Water Division completed the replacement of the North Talmadge Storm Drain. In addition, two deteriorated storm water pumps were replaced at Pump Station H to increase pumping capacity.

Completed Storm Water projects also include the following:

- CMP (Corrugated Metal Pipe) Lining GJ 1A
- 34th Street storm drain lining plus a new outfall
- Maryland St. storm drain replacement
- Fontaine St. storm drain replacement
- Construction of four low flow diversions in the La Jolla ASBS
- Mt Abernathy green street

The Utilities Undergrounding Program relocated 7.4 miles of overhead utilities during Fiscal Year 2014.

2015 CIP Goals

In Fiscal Year 2015, the Department plans to resurface 80 miles of asphalt/concrete (AC) overlay and 125 miles of slurry; complete the construction of many pedestrian and bike facilities, vehicular traffic, and roadway improvement projects; and establish new transportation projects including sidewalk and street light installation, street light circuit conversion, traffic calming, signal modification, bridge rehabilitation, and addition of bicycle facilities.

Transportation projects scheduled to be completed in Fiscal Year 2015 include:

- Widening of the State Route 163/Friars Road overcrossing and construction of new south-bound off-ramp
- Construction of the Mission Beach Boardwalk Bulkhead preservation project
- Construction of curbs, gutters, and sidewalks along La Jolla Mesa Drive
- Installation of pedestrian improvements in the Torrey Pines Improvements Phase 1 project
- Construction of Streamview Drive improvements
- Installation of sidewalks, curbs, gutter, guardrail, and new roadway segments in the Old Otay Mesa Road Westerly project
- Widening of Regents Road from Genesee Avenue to Executive Drive
- Construction of full street improvements on 38th Street and installation of angle parking adjacent to Park de la Cruz
- Construction of Florida Drive median improvements
- Construction of the 25th Street Renaissance project
- Construction of full street improvements along Holly Drive
- Widening of Hillery Drive

In addition, the Storm Water Division is scheduled to complete the construction of flood risk management projects and low impact development (LID) projects. Storm Water projects scheduled to be completed in Fiscal Year 2015 include repairs at Storm Water Pump Station D and storm drain replacements at Avocado Place, Norma Drive, Princess View Drive, Jean Drive, Coolidge Street,

Transportation & Storm Water

Manhasset Drive, Mobley Street, Avenida de la Playa, and El Camino del Teatro. Fiscal Year 2015 projects that will improve water quality include Beta Street Green Alley and Allied Gardens Green Lot.

The Utilities Undergrounding Program plans to relocate 15 miles of overhead utilities in Fiscal Year 2015.



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,994,000	\$ -	\$ -	\$ 2,994,000
34th & 35th @ Madison Ave Improvements / S00922	1,430,854	-	-	1,430,854
34th Street Storm Drain / S11001	380,000	-	-	380,000
36th Street Landscape Maintenance / S00902	50,000	-	-	50,000
38th Street Improvements / S00930	1,730,000	-	-	1,730,000
43rd St fr Logan to I805 St Widening / S00845	9,048,223	-	-	9,048,223
54th Street/Euclid Ave Bikeways / S00956	130,000	-	-	130,000
Aldine & Fairmount Dr Slope Restoration / S00865	4,499,546	-	-	4,499,546
Alta La Jolla Drive Drainage Repair PhII / S10001	1,206,105	-	-	1,206,105
Architectural Barrier Removal - DIF Funded / AI100001	51,000	-	-	51,000
Avenida de la Playa Infrastructure-SD / S13018	6,835,753	-	-	6,835,753
Azalea Park Neighborhood Identification / S00699	411,830	-	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	250,000	-	-	250,000
Balboa Avenue Corridor Improvements / S00831	2,902,027	-	-	2,902,027
Balboa Pk/Florida Cyn Storm Drain Repair / S01064	1,370,000	-	-	1,370,000
Bayshore Bikeway / S00944	5,582,775	-	-	5,582,775
Bear Drive Retaining Wall / S10093	692,655	-	-	692,655
Bridge Rehabilitation / AIE00001	1,514,234	500,000	2,000,000	4,014,234
Bus Stop Improvements / AID00007	391,828	100,000	255,000	746,828
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	50,000	-	-	50,000
Camino Del Sur-SR-56 to Dormouse / S00872	1,204,894	-	14,163,000	15,367,894
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	1,800,000	-	-	1,800,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906	6,900,000	305,000	-	7,205,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934	2,850,000	-	9,850,000	12,700,000
Carmel Val Rd-Via Albutura-Camin Del Sur / S00854	15,223,324	-	-	15,223,324
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	4,400,000	2,685,000	-	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	21,058,000	-	-	21,058,000
Cherokee Street Improvements / S00921	1,986,005	-	-	1,986,005
Coastal Rail Trail / S00951	1,980,189	-	19,925,629	21,905,818
Concrete Streets / AID00006	13,746,786	-	-	13,746,786
Coolidge Street Storm Drain / S11003	175,000	-	294,000	469,000
Cooperative Traffic Signal Projects / AIL00003	478,500	-	-	478,500
Del Mar Heights Road Flashing Beacon / S00987	35,000	-	-	35,000
Del Mar Heights Road-4/6 Lanes / S00903	9,800,000	42,000	-	9,842,000
Del Sol Boulevard-Central / S00858	6,500,000	-	-	6,500,000
Dennery Road East / S10018	109,707	-	-	109,707
Drainage Projects / ACA00001	27,324,650	2,850,000	208,522,688	238,697,338
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	9,424,358	342,000	23,258,076	33,024,434

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
El Camino Real/SR 56 Bike Path Connector / S00981	461,640	83,700	-	545,340
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740
FY12 Asphalt Overlay Group I / S12030	9,435,697	-	-	9,435,697
Five Points Neighborhood Pedestrian Impr / S00988	475,000	-	-	475,000
Florence Griffith Joyner Elementary SR2S / S10061	1,292,073	-	-	1,292,073
Florida Drive Median Improvements / S11057	951,617	-	-	951,617
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	22,353,100	24,301,700
Georgia Street Bridge Improvements / S00863	5,185,042	-	7,000,000	12,185,042
Guard Rails / AIE00002	3,217,942	-	-	3,217,942
Hayes Ave Storm Drain / S11002	555,000	-	-	555,000
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
Holly Dr. Street Improvements / S11033	2,000,000	-	-	2,000,000
I5 to SR56 Freeway Connectors / S00707	3,007,586	-	6,706,676	9,714,262
I5/SR56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
Install T/S Interconnect Systems / AIL00002	2,981,459	100,000	400,000	3,481,459
Installation of City Owned Street Lights / AIH00001	3,782,170	1,500,000	400,000	5,682,170
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	7,229,843	-	-	7,229,843
Kearny Mesa Community Sign / S10044	60,000	-	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	300,000	-	-	300,000
Kelton Road Pedestrian Improvements / S10154	276,000	-	-	276,000
La Jolla Ecological Reserve Area of ASBS / S00607	2,750,000	-	-	2,750,000
La Jolla Mesa Drive Sidewalk / S00928	326,000	500,000	-	826,000
La Jolla Village Drive and Regents Road / S00867	1,370,000	-	-	1,370,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
Laurel Street Bridge over SR 163 / S00939	1,220,000	-	-	1,220,000
Linda Vista/Genesee Intersection Improve / S00907	323,000	565,000	-	888,000
Manhasset Dr Storm Drain System Upgrade / S11005	385,000	-	-	385,000
Maryland Street Storm Drain Replacement / S10056	399,840	-	-	399,840
Median Installation / AIG00001	1,135,963	150,000	400,000	1,685,963
Midway Street Bluff Repair / S12005	128,883	-	100,000	228,883
Minor Bike Facilities / AIA00001	911,500	750,000	3,000,000	4,661,500
Mira Mesa Community Transit Center / S00847	692,000	-	-	692,000
Mira Srnto Pl-Scranton to Vista Sorrento / S00878	12,460,253	-	-	12,460,253
Miramar Road-I-805 Easterly Ramps / S00880	7,048,073	-	-	7,048,073
Mission Beach Boardwalk Bulkhead / S00726	3,292,225	-	-	3,292,225
Mission Beach Brdwalk Bulkhead Phased / L14004	-	-	600,000	600,000
Mission Trails RP/Mission Bay Bike Path / S00734	160,300	-	-	160,300
N Harbor Dr Navy Estuary Seismic Retrofit / S00728	17,584,481	-	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	13,980,652	-	-	13,980,652

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
N Torrey Pines Roadway/Median Enhance / S00868	4,747,000	-	-	4,747,000
New Walkways / AIK00001	4,994,058	1,714,515	4,000,000	10,708,573
North Park Lighting Improvements / S00823	487,860	-	-	487,860
North Torrey Pines Road @ Genesee Avenue / S00720	9,573,775	-	-	9,573,775
Ocean View Hills Parkway / S00882	15,058,237	-	-	15,058,237
Old Otay Mesa Road-Westerly / S00870	9,361,896	2,174,775	-	11,536,671
Otay Mesa Truck Route Phase 4 / S11060	2,600,000	-	14,250,000	16,850,000
Pacific Beach Curb Ramp Barrier Removal / S11048	50,000	-	320,000	370,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / S00869	11,187,886	-	-	11,187,886
Palm Avenue Roadway Improvements / S00913	4,617,209	-	-	4,617,209
Park Boulevard and Essex Street / S11054	350,000	-	-	350,000
Poway Road Bicycle Path - Class I / S00943	2,580,000	-	-	2,580,000
Rancho Bernardo Bikeway / S00962	250,000	-	-	250,000
Regents Rd Widening-Genesee to Executive / S00881	5,375,000	-	670,000	6,045,000
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Replace Obsolete T/S Controllers / AIL00010	101,815	-	-	101,815
Resurfacing of City Streets / AID00005	65,265,460	11,732,945	392,176,331	469,174,736
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	1,085,119	-	-	1,085,119
Rose Creek Bikeway / S00946	5,800,000	-	-	5,800,000
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway / S00959	177,200	-	-	177,200
SR 163/Clairemont Mesa Blvd Interchange / S00905	15,721,200	-	-	15,721,200
SR 163/Friars Road / S00851	15,864,782	9,149,927	106,086,159	131,100,868
SR 56-Carmel Country to Black Mountain / S00853	17,721,479	-	-	17,721,479
SR94/Euclid Av Interchange Phase 2 / S14009	744,800	-	3,050,000	3,794,800
San Diego River Multi-Use Path / S00958	1,819,000	-	-	1,819,000
San Remo Way Storm Drain / S11004	305,000	-	-	305,000
Saturn Blvd Roadway Improvements / S11028	1,195,720	-	-	1,195,720
School Traffic Safety Improvements / AIK00002	911,722	200,000	700,000	1,811,722
Scripps Ranch/Mira Mesa Medians Project / S00838	1,077,994	-	-	1,077,994
Sea World Dr/I5 Interchange Improvement / S00888	4,000,000	-	116,163,209	120,163,209
Sidewalk Repair and Reconstruction / AIK00003	1,198,913	800,000	2,600,000	4,598,913
Skyline Drive Improvements / S00912	2,877,294	-	-	2,877,294
Sorrento Valley Rd & I5 Interchange / S00914	4,194,892	-	-	4,194,892
State Route 15 Bikeway Study / S00731	2,595,386	-	-	2,595,386
State Route 56 Bike Interchanges / S00955	1,375,566	-	8,654,408	10,029,974
State Route 56 Freeway Expansion / RD14000	1,000,000	3,000,000	148,000,000	152,000,000
Stockton Street Lights / S10130	235,443	-	-	235,443

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2015 Adopted	Future Fiscal Years	Project Total
Streamview Drive Improvements / S00864	1,725,000	1,550,000	-	3,275,000
Street Light Circuit Upgrades / AIH00002	3,303,000	-	33,347,000	36,650,000
TDA Bicycle Rings and Racks / S00968	50,000	-	-	50,000
Talbot Street Slope Restoration / S00609	3,672,435	-	-	3,672,435
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	4,669,547	-	-	4,669,547
Texas St fr Cam Del Rio S to El Caj Blvd / RD13000	725,560	-	-	725,560
Torrey Meadows Drive Overcrossing / S10015	9,115,000	-	-	9,115,000
Torrey Pines Improvements Phase I / S00613	900,000	-	14,500,000	15,400,000
Torrey Pines Road Slope Restoration / S00877	3,686,220	-	-	3,686,220
Traffic Calming / AIL00001	4,098,638	1,304,000	4,000,000	9,402,638
Traffic Signals - Citywide / AIL00004	2,717,444	1,375,000	2,800,000	6,892,444
Traffic Signals Modification / AIL00005	6,360,825	1,255,801	3,669,521	11,286,147
Transportation Grant Match / AID00002	100,000	-	-	100,000
Triple Pipe Crossing Dennery Road / S10017	119,246	-	-	119,246
University Avenue Mobility / S00915	3,829,686	750,314	1,200,000	5,780,000
University/Alabama Bike & Ped Safety Impr / S00960	520,000	-	-	520,000
Utilities Undergrounding Program / AID00001	84,672,875	-	-	84,672,875
Via de la Valle Widening / RD11001	1,002,749	-	-	1,002,749
Village Loop Road / S00919	2,880,000	-	-	2,880,000
W Mission Bay Dr Bridge Over SD River / S00871	14,226,449	1,000,000	105,206,000	120,432,449
Watershed CIP / ACC00001	15,794,794	500,000	14,243,745	30,538,539
West San Ysidro Blvd Streetscape / S00822	587,981	-	-	587,981
Westerly Extension of Hazard Center Dr / RD10001	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	\$ 729,854,053	\$ 46,979,977	\$1,320,797,229	\$2,097,631,259

Transportation & Storm Water
25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatemt

Council District: 3	Priority Score: 61
Community Plan: Greater Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Project schedule has been revised due to delay in obtaining Caltrans approval of advertise and award process.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 396,048	\$ 72,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 469,000
TransNet Extension Congestion Relief Fund	400169	1,926,327	598,673	-	-	-	-	-	-	-	-	2,525,000
Total		\$ 2,322,374	\$ 671,626	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,994,000

Transportation & Storm Water

34th & 35th @ Madison Ave Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Normal Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin and end in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
TransNet Extension Congestion Relief Fund	400169	360,630	1,010,224	-	-	-	-	-	-	-	-	1,370,854
Total		\$ 420,630	\$ 1,010,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,430,854

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 48
Community Plan: Golden Hill	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction began and was completed in Fiscal Year 2014. Post-construction environmental monitoring and the plant establishment period will follow the completion of construction, and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost has been increased by \$150,000 which includes the budget transfer from S-00607, La Jolla Ecological Reserve ASBS, as authorized per City Council Resolution R-309028, adopted June 23, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 19,878	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,878
Deferred Maintenance Revenue 2012A-Project	400848	133,720	1,402	-	-	-	-	-	-	-	-	135,122
CIP Contributions from General Fund	400265	-	150,000	-	-	-	-	-	-	-	-	150,000
Golden Hill Urban Comm	400111	75,000	-	-	-	-	-	-	-	-	-	75,000
Total		\$ 228,598	\$ 151,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,000

Transportation & Storm Water

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: N/A
Community Plan: Eastern Area (Mid-City)	Priority Category: N/A
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2006 - 2015	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Schedule: Plant establishment began in Fiscal Year 2010 and was completed in Fiscal Year 2012. On-going evaluation will identify additional improvements to the project and is scheduled to continue through Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water
38th Street Improvements / S00930

Trans - Roadway

Council District: 9	Priority Score: 81
Community Plan: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is anticipated to begin and to be completed in Fiscal Year 2015.

Summary of Project Changes: Project schedule has been revised due to redesign efforts needed to meet storm water regulations. City Council resolution R-309054, dated June 25, 2014 authorized the transfer of \$270,000 in TransNet funding from this project to the Drainage Projects Annual Allocation project (ACA.00001). Total project cost was reduced by \$270,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	1,067,834	562,166	-	-	-	-	-	-	-	-	1,630,000
Total		\$ 1,167,834	\$ 562,166	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,730,000

Transportation & Storm Water

43rd St fr Logan to 1805 St Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1989 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,802	1	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,468,371	206,629	-	-	-	-	-	-	-	-	2,675,000
Total		\$ 8,781,594	\$ 266,630	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,048,223

Transportation & Storm Water
54th Street/Euclid Ave Bikeways / S00956

Trans - Bicycle Facilities (All Class.)

Council District: 4, 9	Priority Score: 91
Community Plan: Southeastern San Diego, College Area	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 79,154	\$ 50,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000
Total		\$ 79,154	\$ 50,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000

Transportation & Storm Water

Aldine & Fairmount Dr Slope Restoration / S00865

Council District: 9
Community Plan: Kensington - Talmadge (Mid-City)
Project Status: Warranty
Duration: 2006 - 2015
Improv Type: Betterment

Trans - Roadway - Erosion/Slope/Ret Wall

Priority Score: 78
Priority Category: High
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: This project provides for the evaluation, design, and construction of slope stability improvements along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012. A 25-month maintenance period was initiated following construction and was completed in Fiscal Year 2014. The closeout process with Caltrans and Federal Highway Administration (FHWA) will extend into Fiscal Year 2015 with final project close out to follow.

Summary of Project Changes: In Fiscal Year 2014, City Council authorized the transfer of TransNet funding from continuing appropriations to other TransNet eligible projects in need of funding. The TransNet funding became available for reallocation due to the fact that federal grant funding allocated for the slope restoration project was fully received, appropriated and expended. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,988,591	\$ 21,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,010,150
TransNet (Prop A 1/2% Sales Tax)	400156	573,989	1,011	-	-	-	-	-	-	-	-	575,000
TransNet Extension Congestion Relief Fund	400169	744,997	169,399	-	-	-	-	-	-	-	-	914,396
Total		\$ 4,307,576	\$ 191,970	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,499,546

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 91
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction schedule is subject to receipt of State and federal permits.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 1,065,631	\$ 140,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105
Total		\$ 1,065,631	\$ 140,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,206,105

Transportation & Storm Water

Architectural Barrier Removal - DIF Funded / All00001

Trans - Ped Fac - Accessibility Improve

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Wolford, Mary
Duration: 2010 - 2021	619-236-7246
Improv Type: Betterment	mwolford@sandiego.gov

Description: This project provides for installing curb ramps at various locations throughout the City as funded by Development Impact Fees (DIF).

Justification: Persons with disabilities and many senior citizens find their mobility restricted by curbs, which they find difficult or impossible to negotiate. The City must ensure that every facility, program and service operated or funded by the City is fully accessible to and usable by people with disabilities in accordance with the Americans With Disabilities Act (ADA) as well as other federal, State, and local access codes and disability rights laws.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Old San Diego - Urban Comm	400131	\$ -	\$ 16,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000
Uptown Urban Comm	400121	-	35,000	-	-	-	-	-	-	-	-	35,000
Total		\$ -	\$ 51,000	\$ -	\$ 51,000							

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2009 - 2015	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 650-linear feet of storm drain pipe.

Justification: Reports indicated the low flow diversion was not functioning as needed resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: No significant change to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,924,567	\$ 1,075,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
CIP Contributions from General Fund	400265	685,004	270,135	-	-	-	-	-	-	-	-	955,139
Grant Fund - Federal	600000	285,134	334,538	-	-	-	-	-	-	-	-	619,672
Grant Fund - State	600001	1,752,876	508,066	-	-	-	-	-	-	-	-	2,260,942
Total		\$ 4,647,581	\$ 2,188,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,835,753

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: City Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The community identification sign was constructed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: The project schedule has been updated. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 91,879	\$ 33,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,830
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	54,993	101,007	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	106,917	3,083	-	-	-	-	-	-	-	-	110,000
Total		\$ 273,790	\$ 138,041	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	411,830

Transportation & Storm Water

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Council District: 2, 6, 7
Community Plan: Clairemont Mesa, Kearny Mesa, Tierrasanta
Project Status: Warranty
Duration: 2006 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Manchester, Jeffrey
 619-533-4661
 jmanchester@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and 0.7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will provide the safe use of bicycles in the community.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa, and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 206,746	\$ 43,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 206,746	\$ 43,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 12
Community Plan: Clairemont Mesa, Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2003 - 2018	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 15. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The first phase of improvements consists of sidewalk installation between Mount Culebra Avenue and Mount Everest Boulevard, installation of V Calm Signs between Clairemont Drive and Mount Culebra Avenue, installation of bike lane, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 15. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian & bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. The second phase of this project is scheduled to complete design in Fiscal Year 2015. Construction of the second phase is anticipated to start in Fiscal Year 2016.

Summary of Project Changes: City Council District Six Community Projects, Programs, and Services funding in the amount of \$41,000 was allocated to this project to help fund the Revitalization Streetscape Improvements along Balboa Avenue. Schedule text has been revised to reflect proposed construction of improvements in this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	595,847	2,265,180	-	-	-	-	-	-	-	-	2,861,027
Total		\$ 595,847	\$ 2,306,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,902,027

Transportation & Storm Water

Balboa Pk/Florida Cyn Storm Drain Repair / S01064

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Justification: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The five-year mitigation and monitoring requirements for this project began in Fiscal Year 2011 and are scheduled to be completed in Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 368,859	\$ 1,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 370,000
Regional Park Improvements Fund	200391	1,000,000	0	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 1,368,859	\$ 1,141	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Schultz, Louis
Duration: 2001 - 2018	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue into Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,775
Grant Fund - Other	600002	624,000	-	-	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	129,154	20,846	-	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	150,000	-	-	-	-	-	-	-	-	-	-	150,000
TransNet Extension Major Corri	400173	3,774,000	-	-	-	-	-	-	-	-	-	-	3,774,000
Total		\$ 5,561,929	\$ 20,846	\$ -	\$ -	5,582,775							

Transportation & Storm Water
Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 3	Priority Score: 70
Community Plan: Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2015. The warranty period will begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: In Fiscal Year 2014 City Council authorized (R-308667 dated January 2, 2014) an increase of \$300,000 to this project due to revised project cost estimate. This project is scheduled to be completed in Fiscal Year 2016. Project schedule has been revised to reflect construction completion in Fiscal Year 2015 and project close out in Fiscal Year 2016.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 133,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,867
Prop 42 Replacement - Transportation Relief Fund	200306	374,086	184,702	-	-	-	-	-	-	-	-	558,788
Total		\$ 507,953	\$ 184,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692,655

Transportation & Storm Water
Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2021	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$500,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Federal	600000	\$ 135,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135,864
Grant Fund - State	600001	66,135	-	-	-	-	-	-	-	-	-	66,135
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	45,452	388,413	-	-	-	-	-	-	-	-	433,865
TransNet (Prop A 1/2% Sales Tax)	400156	169,750	1,153	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	140,220	361,834	500,000	-	500,000	500,000	500,000	500,000	-	-	3,002,055
Total		\$ 762,833	\$ 751,400	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 4,014,234

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Celniker, Steve
Duration: 2010 - 2024	619-533-3611
Improv Type: Betterment	scelniker@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$100,000 was received from the San Diego Metropolitan Transit System and an additional \$15,000 is anticipated to be received in Fiscal Year 2015. The City's share of revenue will be reduced in Fiscal Years 2016 through 2024 due to a new agreement and MTS procurement of new bus shelters.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 262,659	\$ 129,169	\$ 100,000	\$ 15,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	746,828
Total		\$ 262,659	\$ 129,169	\$ 100,000	\$ 15,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -	\$ -	746,828

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2015	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the FBA credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. This is an FBA credit project. Funds budgeted are for city oversight and verification of final costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ 39,623	\$ 10,377	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 6	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1998 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project budget was decreased in Fiscal Year 2014 in the amount of \$1.8 million per City Council Resolution R-308686, adopted January 2, 2014, which authorized the update to the Rancho Penasquitos Public Facilities Financing Plan and provided for the reconciliation of project budgets.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	\$ -	\$ -	\$ -	\$ -	\$ -	3,538,000	\$ -	\$ -	\$ -	\$ -	3,538,000
Rancho Penasquitos FBA	400083	1,204,894	-	-	-	-	-	-	-	-	-	1,204,894
Torrey Highlands	400094	-	-	-	-	-	10,625,000	-	-	-	-	10,625,000
Total		\$ 1,204,894	\$ -	\$ -	\$ -	\$ -	\$ 14,163,000	\$ -	\$ -	\$ -	\$ -	\$ 15,367,894

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Council District: 1
Community Plan: Carmel Valley
Project Status: Continuing
Duration: 2009 - 2016
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 41
Priority Category: Low
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, preliminary engineering was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been revised due to a change in scope. Project budget was increased in Fiscal Year 2014 in the amount of \$1.0 million per City Council Resolution R-308365, adopted July 30, 2013, which authorized the update to the Carmel Valley Public Facilities Financing Plan and provided for the reconciliation of project budgets. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 267,044	\$ 2,444,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 267,044	\$ 2,444,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Project design and construction are to be completed by the developer in accordance with a Reimbursement Agreement (RA) which began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,481,090	\$ 318,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 1,481,090	\$ 318,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2005 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Pacific Highlands Ranch FBA	400090	\$ 6,089,516	\$ 810,484	\$ 305,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,205,000
Total		\$ 6,089,516	\$ 810,484	\$ 305,000	\$ -	\$ -	\$ 7,205,000					

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2008 - 2018	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Pardee agreed to advance funding and is anticipated to be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2017. Subsequent phases are anticipated with adjacent subdivision development with reimbursement estimated to occur in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
					Anticipated								
Pacific Highlands Ranch FBA	400090	\$ 381,911	\$ 2,468,089	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000
Total		\$ 381,911	\$ 2,468,089	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ 12,700,000

Transportation & Storm Water

Carmel Val Rd-Via Albutura-Camin Del Sur / S00854

Trans - Roadway

Council District: 1, 5	Priority Score: 55
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2016	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). It is anticipated that construction of the second increment of the widening will begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 4,869,826	\$ 10,353,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 4,869,826	\$ 10,353,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2004 - 2017	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,410,239	\$ 989,761	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 3,410,239	\$ 989,761	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2016	619-533-4654
Improv Type: Replacement - Rehab	apalaseyed@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring is scheduled to continue through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	193,644	51,356	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,043,285	\$ 51,356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,094,641

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District: 1, 6	Priority Score: 73
Community Plan: Mira Mesa, Torrey Pines	Priority Category: High
Project Status: Warranty	Contact Information: Manchester, Jeffrey
Duration: 1988 - 2016	619-533-4661
Improv Type: New	jmanchester@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000
Historical Fund	X999	6,131,930	-	-	-	-	-	-	-	-	-	6,131,930
Mira Mesa - FBA	400085	1,927,805	465,072	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	150,000	-	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,674,937	8,256	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 20,584,672	\$ 473,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,058,000

Transportation & Storm Water
Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Normal Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
TransNet Extension Congestion Relief Fund	400169	329,136	1,626,869	-	-	-	-	-	-	-	-	1,956,005
Total		\$ 359,136	\$ 1,626,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,986,005

Transportation & Storm Water
Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 72
Community Plan: Torrey Pines, University	Priority Category: High
Project Status: Underfunded	Contact Information: Palaseyed, Abi
Duration: 2002 - 2018	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, are now scheduled to begin in Fiscal Year 2015. Construction is now expected to begin in Fiscal Year 2017. This schedule will be revised once funding is identified to complete the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,469
Grant Fund - Federal	600000	1,291,554	525,967	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	63,429	0	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,925,629	19,925,629
Total		\$ 1,454,222	\$ 525,967	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,925,629	\$ 21,905,818

Transportation & Storm Water
Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Schedule: Projects are scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: There is no significant change anticipated for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Capital Outlay Fund	400002	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Deferred Maint Revenue 2009A-Project	400624	481,875	-	-	-	-	-	-	-	-	-	481,875
CIP Contributions from General Fund	400265	1,319,144	495,766	-	-	-	-	-	-	-	-	1,814,911
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,008,061	5,741,939	-	-	-	-	-	-	-	-	9,750,000
Prop 42 Replacement - Transportation Relief Fund	200306	465,075	1,034,925	-	-	-	-	-	-	-	-	1,500,000
Total		\$ 6,474,155	\$ 7,272,630	\$ -	\$ 13,746,786							

Transportation & Storm Water
Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2016.

Summary of Project Changes: Deferred Capital Bond funding in the amount of \$294,000 is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 22,059	\$ 77,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Deferred Capital Bond Financing	9301	-	-	-	294,000	-	-	-	-	-	-	294,000
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
Total		\$ 97,059	\$ 77,941	\$ -	\$ 294,000	\$ -	469,000					

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2021	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Future year funding will be allocated as sub-projects are identified. No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Belmont/Mission Beach Develop	400185	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Grant Fund - State	600001	5,702	24,298	-	-	-	-	-	-	-	-	30,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	84,911	-	-	-	-	-	-	-	-	84,911
TransNet Extension Congestion Relief Fund	400169	93,011	20,578	-	-	-	-	-	-	-	-	113,589
Total		\$ 98,713	\$ 379,787	\$ -	\$ 478,500							

Transportation & Storm Water

Del Mar Heights Road Flashing Beacon / S00987

Trans - Signals - Calming/Speed Abatement

Council District: 1	Priority Score: 24
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2009 - 2015	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction has been rescheduled for Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Carmel Valley Consolidated FBA	400088	\$ 15,119	\$ 19,881	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000
Total		\$ 15,119	\$ 19,881	\$ -	\$ -	35,000							

Transportation & Storm Water
Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2003 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2015.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 8,855,207	\$ 944,793	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 8,855,207	\$ 944,793	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II will construct the remainder.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period is expected to be completed in Fiscal Year 2016. Phase I is scheduled to be closed in Fiscal Year 2016. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: Project schedule has been revised due to delays during construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 5,087,220	\$ 1,412,780	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 5,087,220	\$ 1,412,780	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Transportation & Storm Water

Dennery Road East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2017	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer may be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,707
Total		\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,707

Transportation & Storm Water Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: New

Priority Score: Annual
Priority Category: Annual
Contact Information: Matter, Gene
 619-527-7506
 rmatter@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: A total of \$21.7 million has been allocated to this project for Fiscal Year 2015 comprised of \$2.9 million in General Fund contributions, as well as anticipated deferred capital bond funding in the amount of \$18.8 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 5,829,786	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,829,786
Deferred Maintenance Revenue 2012A-Project	400848	6,346,541	3,583,162	-	-	-	-	-	-	-	-	9,929,703
Deferred Capital Bond Financing	9301	-	-	-	18,822,255	26,080,000	26,080,000	-	-	-	-	70,982,255
CIP Contributions from General Fund	400265	3,861,661	726,606	2,850,000	-	-	-	-	-	-	-	7,438,267
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	4,081	-	-	-	-	-	-	-	-	4,081
TransNet (Prop A 1/2% Sales Tax)	400156	1,833,129	276,196	-	-	-	-	-	-	-	-	2,109,325
Street Division CIP Fund	200202	83,103	-	-	-	-	-	-	-	-	-	83,103
TransNet ARRA Exchange Fund	400677	-	1,260,000	-	-	-	-	-	-	-	-	1,260,000
TransNet Extension Congestion Relief Fund	400169	484,395	2,310,990	-	-	-	-	-	-	-	-	2,795,386
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	137,540,433	137,540,433
Total		\$ 19,163,615	\$ 8,161,035	\$ 2,850,000	\$ 18,822,255	\$ 26,080,000	\$ 26,080,000	\$ -	\$ -	\$ -	\$ 137,540,433	\$ 238,697,338

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total		\$ 1,854	\$ 98,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2018	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2015. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Land acquisition is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2015.

Summary of Project Changes: TransNet funding originally identified for Fiscal Year 2015 in the amount of \$3.2 million is being re-allocated to Fiscal Year 2016. Development Impact Fee funds of \$342,000 have been allocated to this project for Fiscal Year 2015. Funding previously listed in Fiscal Year 2014 as unidentified is correctly identified as Highway Bridge Program (HBP) federal grant funding and will be programmed for Fiscal Year 2016 in the amount of \$20.1 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	\$ 675,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	675,561
Grant Fund - Federal	600000	2,953,850	2,440,518	-	-	20,058,076	-	-	-	-	-	25,452,444
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	497,526	28,603	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	950,000	342,000	-	-	-	-	-	-	-	1,292,000
TransNet Extension Congestion Relief Fund	400169	611,149	313,851	-	-	3,200,000	-	-	-	-	-	4,125,000
Total		\$ 4,859,540	\$ 4,564,817	\$ 342,000	\$ -	\$ 23,258,076	\$ -	\$ 33,024,434				

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: The project provides a new pervious concrete bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and will be completed in Fiscal Year 2015. Construction will begin and be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost has been increased due to refined project cost estimate. Additional Carmel Valley FBA funding in the amount of \$194,140 has previously been allocated. TransNet funding in the amount of \$83,700 has been allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 125,412	\$ 336,228	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	461,640
TransNet Extension Congestion Relief Fund	400169	-	-	83,700	-	-	-	-	-	-	-	83,700
Total		\$ 125,412	\$ 336,228	\$ 83,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	545,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District: 9	Priority Score: N/A
Community Plan: Normal Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	-	19,500	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 920,820	\$ 91,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water
FY12 Asphalt Overlay Group I / S12030

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2015	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Project close out activities will continue in Fiscal Year 2015.

Summary of Project Changes: Excess project budget was reduced by \$564,303 and transferred per City Council resolution R-309054, dated June 25, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 6,032,552	\$ 8,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,227
TransNet Extension Congestion Relief Fund	400169	3,273,387	121,083	-	-	-	-	-	-	-	-	3,394,470
Total		\$ 9,305,940	\$ 129,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,435,697

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Trans - Signals - Calming/Speed Abatemt

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Project construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2014, City Council authorized, per R-308507, the transfers of TransNet funding from the Washington Street Improvements project (S00703) in the amount of \$114,396, and from the Aldine Drive and Fairmount Drive Slope project (S00865) in the amount of \$210,604. This transfer will fully fund the construction of this project. Unidentified funding in the amount of \$325,000 has been removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	19,533	303,822	-	-	-	-	-	-	-	-	323,355
Total		\$ 171,178	\$ 303,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	475,000

Transportation & Storm Water

Florence Griffith Joyner Elementary SR2S / S10061

Trans - Signals - Calming/Speed Abatemt

Council District: 9	Priority Score: 52
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - State	600001	\$ 1,013,630	\$ 9,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,022,732
Prop 42 Replacement - Transportation Relief Fund	200306	3,567	251,337	-	-	-	-	-	-	-	-	-	254,903
TransNet (Prop A 1/2% Sales Tax)	400156	14,438	-	-	-	-	-	-	-	-	-	-	14,438
Total		\$ 1,031,635	\$ 260,438	\$ -	\$ -	1,292,073							

Transportation & Storm Water
Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2012 - 2016	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: State grant funding was allocated to this project in Fiscal Year 2014 per resolution R-306446. Per City Council Resolution R-309002, dated June 10, 2014, State grant Prop 1B funding was reallocated to expedite spending of the fund. Available Prop 42 Replacement funding was transferred into this project. There was no net effect to the project budget resulting from this action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 66,183	\$ 554,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,742
Prop 42 Replacement - Transportation Relief Fund	200306	847	330,028	-	-	-	-	-	-	-	-	330,875
Total		\$ 67,030	\$ 884,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 951,617

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1990 - 2016	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design was completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps will begin in Fiscal Year 2015.

Summary of Project Changes: As a result of revised project scope, total project cost has increased by \$5.0 million dollars. In Fiscal Year 2014, City Council authorized the transfer of the additional funding required for the cost increase. Caltrans has secured \$72.0 million in non-City funding for the construction phase of this project. When combined with City funds of \$22.6 million, the total project cost is estimated at \$94.6 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 287,667	\$ 304,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	1,400,000	1,365,000	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,542,349	357,651	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	101,927	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	-	1,079,000	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	-	2,150,073	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 17,230,016	\$ 5,357,651	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1992 - 2017	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: City Council initiated a community plan amendment to delete this project from the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: Project budget has been revised to reflect recently adopted North University City Public Facilities Financing Plan adopted by City Council per Resolution R-307508, dated June 26, 2012. Project cost has been increased by \$172,000 due to the anticipated grant funding in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 172,000	\$ -	\$ -	\$ -	\$ -	\$ 172,000
North University City-FBA	400080	1,439,321	509,279	-	-	-	5,500,000	5,500,000	5,500,000	5,681,100	-	24,129,700
Total		\$ 1,439,321	\$ 509,279	\$ -	\$ -	\$ -	\$ 5,672,000	\$ 5,500,000	\$ 5,500,000	\$ 5,681,100	\$ -	\$ 24,301,700

Transportation & Storm Water
Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 51
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1994 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost was increased by \$200,000 due to the appropriation of federal grant funding. No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000
Grant Fund - Federal	600000	1,549,069	193,171	-	-	-	-	-	-	-	-	1,742,240
TransNet (Prop A 1/2% Sales Tax)	400156	233,273	219,161	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,048,549	1,890,818	-	-	-	-	-	-	-	-	2,939,367
Total		\$ 2,881,892	\$ 2,303,150	\$ -	\$ 7,000,000	\$ -	\$ 12,185,042					

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2021	619-533-3092
Improv Type: Replacement	jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 547,490	\$ 123,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 671,320
Infrastructure Improvement - CD 5	400685	2,256	-	-	-	-	-	-	-	-	-	2,256
Prop 42 Replacement - Transportation Relief Fund	200306	394,798	916,040	-	-	-	-	-	-	-	-	1,310,838
TransNet (Prop A 1/2% Sales Tax)	400156	1,073,231	160,297	-	-	-	-	-	-	-	-	1,233,528
Total		\$ 2,017,774	\$ 1,200,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,217,942

Transportation & Storm Water
Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 6,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,850
CIP Contributions from General Fund	400265	-	193,150	-	-	-	-	-	-	-	-	193,150
Uptown Urban Comm	400121	111,283	243,717	-	-	-	-	-	-	-	-	355,000
Total		\$ 118,133	\$ 436,867	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,000

Transportation & Storm Water

Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2016	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 1,984,190	\$ 515,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000
Total		\$ 1,984,190	\$ 515,810	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000

Transportation & Storm Water
Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2011 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 738,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	738,627
Prop 42 Replacement - Transportation Relief Fund	200306	21,079	200,295	-	-	-	-	-	-	-	-	221,373
TransNet (Prop A 1/2% Sales Tax)	400156	140,000	-	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	900,000	-	-	-	-	-	-	-	-	-	900,000
Total		\$ 1,799,705	\$ 200,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000

Transportation & Storm Water I5 to SR56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and was completed in Fiscal Year 2014. Design and construction will be scheduled following completion of the prior phases.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Carmel Valley Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	344,262	-	-	-	-	-	-	-	-	1,939,383
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	645,520	125,484	-	106,000	-	-	-	6,020,676	-	-	6,897,680
Total		\$ 2,537,840	\$ 469,746	\$ -	\$ 106,000	\$ 580,000	\$ -	\$ -	\$ 6,020,676	\$ -	\$ -	\$ 9,714,262

Transportation & Storm Water
I5/SR56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is anticipated to begin and be completed in Fiscal Year 2015.

Summary of Project Changes: Caltrans will be constructing the project utilizing federal funds. The City's share of the project is a contribution per terms of the cooperative agreement. The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water
Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2021	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Schedule: Projects will be scheduled on a priority basis.

Operating Budget Impact: None.

Summary of Project Changes: TransNet funding in the amount of \$100,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
CIP Contributions from General Fund	400265	\$ -	\$ 2,383,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,383,459
TransNet Extension Congestion Relief Fund	400169	197,700	400,300	100,000	-	100,000	100,000	100,000	100,000	-	-	1,098,000
Total		\$ 197,700	\$ 2,783,759	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	3,481,459

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2021	619-533-3141
Improv Type: New	drhughes@saniego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The allocation of TransNet Extension funding of \$100,000 (Fund 400169) for each of the five years from Fiscal Year 2015 through Fiscal Year 2019 will address new street light requirements at intersections and in Smart Growth areas. Additionally, \$1.4 million in General Fund contributions has been allocated to this project for Fiscal Year 2015 to fund the installation of new street lights.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 15,370	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,370
CIP Contributions from General Fund	400265	33,291	267,816	1,400,000	-	-	-	-	-	-	-	1,701,108
Grant Fund - State	600001	296,353	-	-	-	-	-	-	-	-	-	296,353
Infrastructure Improvement - CD 4	400684	-	1,496	-	-	-	-	-	-	-	-	1,496
Prop 42 Replacement - Transportation Relief Fund	200306	2,750	200,897	-	-	-	-	-	-	-	-	203,647
TransNet (Prop A 1/2% Sales Tax)	400156	114,532	566,408	-	-	-	-	-	-	-	-	680,940
RDA Contribution to San Ysidro Project Fund	200354	-	359,826	-	-	-	-	-	-	-	-	359,826
RDA Contributions to City Heights Project Fund	200347	-	21,782	-	-	-	-	-	-	-	-	21,782
SC-RDA Contribution to CIP Fund	200353	581,761	73,839	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	57,575	312,425	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	393,074	482,975	100,000	-	100,000	100,000	100,000	100,000	-	-	1,376,048
Total		\$ 1,479,336	\$ 2,302,834	\$ 1,500,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	5,682,170

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Council District: 1
Community Plan: Carmel Valley
Project Status: Underfunded
Duration: 2009 - 2018
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 66
Priority Category: High
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	1,116,010	\$ 1,651,010						

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2016	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,231,358	\$ (8,635)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,222,724
Deferred Maintenance Revenue 2012A-Project	400848	992,498	2,389	-	-	-	-	-	-	-	-	994,886
TransNet (Prop A 1/2% Sales Tax)	400156	1,403,087	855,473	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	1,341,935	1,411,738	-	-	-	-	-	-	-	-	2,753,673
Total		\$ 4,968,878	\$ 2,260,965	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,229,843

Transportation & Storm Water
Kearny Mesa Community Sign / S10044

Trans - Roadway

Council District: 6, 7	Priority Score: 21
Community Plan: Kearny Mesa	Priority Category: Low
Project Status: Warranty	Contact Information: Chui, Gary
Duration: 2009 - 2019	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This project provides for the installation of community signs in Kearny Mesa.

Justification: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction schedule was not determined.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Gen Dyna-Community Improvement	400250	\$ 22,689	\$ 37,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Total		\$ 22,689	\$ 37,311	\$ -	\$ -	60,000							

Transportation & Storm Water

Kearny Villa Road Bike Lane Improvements / S00961

Council District: 6
Community Plan: Kearny Mesa
Project Status: Warranty
Duration: 2008 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 34,902	\$ 265,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Total		\$ 34,902	\$ 265,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Transportation & Storm Water

Kelton Road Pedestrian Improvements / S10154

Trans - Ped Fac - Accessibility Improve

Council District: 4	Priority Score: 38
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides the installation of bulbouts and an in-pavement lighted crosswalk on Kelton Road between Zircon Street and Luber Street, at the entrance to Johnson Elementary School.

Justification: This will provide traffic calming elements in the vicinity of Johnson Elementary School and will be designed to slow traffic speed. This will narrow the roadway, thus providing better visibility for pedestrians, bicyclists, and automobiles. This measure will also shorten actual distance crossing on streets, thus reducing children/pedestrians' exposure to traffic, reducing accidents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	\$ 16,269	\$ (16,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grant Fund - Other	600002	242,548	5,852	-	-	-	-	-	-	-	-	248,400
TransNet Extension Congestion Relief Fund	400169	27,600	-	-	-	-	-	-	-	-	-	27,600
Total		\$ 286,417	\$ (10,417)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	276,000

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District: 1	Priority Score: 28
Community Plan: La Jolla	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2008 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2012, State grant funding (City Council Resolution R-307035) was received for the construction phase of this project. Following the award of the construction contract, \$560,000 was identified as not needed for the ongoing needs of the project; therefore, City Council per Resolution R-309028, dated June 23, 2014, authorized the transfer of \$560,000 in General Fund contributions to the Watershed CIP (ACC00001). This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 922,706	\$ 137,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,060,000
Grant Fund - State	600001	1,675,442	14,558	-	-	-	-	-	-	-	-	-	1,690,000
Total		\$ 2,598,148	\$ 151,852	\$ -	\$ -	2,750,000							

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design is now scheduled for completion in Fiscal Year 2015. Construction will begin and is anticipated to be completed in Fiscal Year 2015.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: TransNet funding in the amount of \$500,000 has been allocated to this project for Fiscal Year 2015 for construction needs required by the updated project scope.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 156,132	\$ 69,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	-	100,000	500,000	-	-	-	-	-	-	-	600,000
Total		\$ 156,132	\$ 169,868	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	826,000

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 15
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1995 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego (UCSD) at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The property exchange with UCSD was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: Construction schedule was revised due to longer than expected process to obtain right-of-way from UCSD. No other significant change is anticipated for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,097,210	\$ 272,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000
Total		\$ 1,097,210	\$ 272,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,370,000

Transportation & Storm Water
La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Manchester, Jeffrey
Duration: 2001 - 2019	619-533-4661
Improv Type: Widening	jmanchester@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,582,095	\$ 1,256,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	95,411	40,503	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,677,506	\$ 1,297,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation & Storm Water

Laurel Street Bridge over SR 163 / S00939

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 73
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofitting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Caltrans is the lead agency for this project.

Summary of Project Changes: Total project cost was increased by \$500,000 due to the appropriation of State grant funding as authorized via City Council Resolution R-307955, adopted January 14, 2013. No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 117,708	\$ 382,292	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	420,000	-	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	68,362	231,638	-	-	-	-	-	-	-	-	300,000
Total		\$ 606,070	\$ 613,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,220,000

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2014. Right-of-way acquisition began in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: TransNet funding in the amount of \$565,000 has been allocated to this project for Fiscal Year 2015. The total project cost has been reduced by \$135,188 due to revised estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,000
TransNet Extension Congestion Relief Fund	400169	160,508	109,492	565,000	-	-	-	-	-	-	-	835,000
Total		\$ 213,508	\$ 109,492	\$ 565,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	888,000

Transportation & Storm Water

Manhasset Dr Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District: 9	Priority Score: 43
Community Plan: College Area	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhasset Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: Per City Council Resolution, R-308713, Deferred Capital Bond financing in the amount of \$100,000 was transferred to this project in Fiscal Year 2014 for construction costs. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Deferred Maint Revenue 2009A-Project	400624	15,465	-	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	218,591	90,944	-	-	-	-	-	-	-	-	309,535
Total		\$ 294,056	\$ 90,944	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	385,000

Transportation & Storm Water

Maryland Street Storm Drain Replacement / S10056

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 37
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 309,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,541
Prop 42 Replacement - Transportation Relief Fund	200306	1,857	88,442	-	-	-	-	-	-	-	-	90,299
Total		\$ 311,398	\$ 88,442	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,840

Transportation & Storm Water
Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2021	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: TransNet funding in the amount of \$100,000 will be allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 12,264	\$ 132,550	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 194,814
TransNet Extension Congestion Relief Fund	400169	217,288	773,862	100,000	-	100,000	100,000	100,000	100,000	-	-	1,491,149
Total		\$ 229,551	\$ 906,412	\$ 150,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 1,685,963

Transportation & Storm Water
Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2012 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Deferred Capital Bond funding in the amount of \$100,000 is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 57,180	\$ 7,820	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,000
Deferred Capital Bond Financing	9301	-	-	-	100,000	-	-	-	-	-	-	100,000
Private & Others Contrib-CIP	400264	56,007	7,875	-	-	-	-	-	-	-	-	63,883
Total		\$ 113,188	\$ 15,695	\$ -	\$ 100,000	\$ -	228,883					

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$750,000 has been allocated to this project for each of the five years from Fiscal Year 2015 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Other	600002	\$ 68,820	\$ 224,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 293,000
Grant Fund - State	600001	2,966	50,034	-	-	-	-	-	-	-	-	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	68,161	68,337	-	-	-	-	-	-	-	-	136,498
TransNet Extension Congestion Relief Fund	400169	38,244	390,758	750,000	-	750,000	750,000	750,000	750,000	-	-	4,179,002
Total		\$ 178,192	\$ 733,309	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	\$ 4,661,500

Transportation & Storm Water

Mira Mesa Community Transit Center / S00847

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 68
Community Plan: Mira Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 1991 - 2015	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter, and a 300-space park-and-ride facility will be constructed. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: FBA funding in the amount of \$692,000 will be contributed to this MTDB project per a contribution agreement between the City and SANDAG. The estimated total cost of the project is \$6.0 million. Per MTDB project management, the construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Mira Mesa - FBA	400085	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692,000
Total		\$ 692,000	\$ -	\$ -	\$ 692,000								

Transportation & Storm Water

Mira Srrnto PI-Scranton to Vista Sorrento / S00878

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1999 - 2015	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number T-56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget. Departmental maintenance for this project would be in addition to a long-term maintenance contract, if established, as noted in the schedule and summary of project changes.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The five-year biological monitoring period ended in Fiscal Year 2012. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 11,421,770	\$ 95,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,517,123
Private & Others Contrib-CIP	400264	323,128	42,872	-	-	-	-	-	-	-	-	366,000
TransNet (Prop A 1/2% Sales Tax)	400156	432,570	21,910	-	-	-	-	-	-	-	-	454,479
TransNet Extension Congestion Relief Fund	400169	17,945	104,706	-	-	-	-	-	-	-	-	122,651
Total		\$ 12,195,413	\$ 264,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,460,253

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 2001 - 2016	619-533-4661
Improv Type: Widening	jmanchester@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Phase II will start construction once needed right-of-way is acquired. Estimated start of construction is summer of 2014.

Summary of Project Changes: City Council resolution R-308875, dated April 30, 2014 authorized the transfer of \$601,927 in TransNet funding from this project to the Genesee Avenue - Widen Interstate 5 Overcrossing project (S-00839). No other significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 5,358,031	\$ 866,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	244,745	578,328	-	-	-	-	-	-	-	-	823,073
Total		\$ 5,602,776	\$ 1,445,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,048,073

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead. The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for phases I and II were initiated in Fiscal Year 2012 and is scheduled to be completed in the beginning of Fiscal Year 2015. Due to the revised project scope, construction is now scheduled to begin in Fiscal Year 2015 and is scheduled to be completed by the end of Fiscal Year 2015.

Summary of Project Changes: Construction schedule was adjusted due to revised project scope. There are no other significant changes anticipated for this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 373,925	\$ 298,394	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,319
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	1,727,681	-	-	-	-	-	-	-	-	1,727,681
TransNet (Prop A 1/2% Sales Tax)	400156	713,172	129,053	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
Total		\$ 1,137,097	\$ 2,155,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,292,225

Transportation & Storm Water

Mission Beach Brdwalk Bulkhead Phased / L14004

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: 78
Community Plan: Mission Beach	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2014 - 2017	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. The phases are based on the City's priority criteria for the facilities. A detailed pre-design study dated on April 20, 2012, was prepared for the project. This project will cover phases 3 through 5.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Capital Bond Financing	9301	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Total		\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ 600,000					

Transportation & Storm Water

Mission Trails RP/Mission Bay Bike Path / S00734

Trans - Bicycle Facilities (All Class.)

Council District: 6	Priority Score: 69
Community Plan: Navajo, Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2000 - 2016	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Justification: This project will provide safe, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Schedule: Preliminary engineering has been completed. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 130,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,300
Capital Outlay-Sales Tax	400000	391	29,609	-	-	-	-	-	-	-	-	30,000
Total		\$ 391	\$ 159,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,300

Transportation & Storm Water

N Harbor Dr Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2015	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project is scheduled to be closed in Fiscal Year 2015 following the completion of the five-year mitigation and monitoring period.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,953,076	\$ 3,921,201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		\$ 13,663,280	\$ 3,921,201	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,584,481

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2016	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and will continue until Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	507,739	511,913	-	-	-	-	-	-	-	-	1,019,652
Total		\$ 13,468,739	\$ 511,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,980,652

Transportation & Storm Water

N Torrey Pines Roadway/Median Enhance / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1998 - 2015	619-533-4668
Improv Type: Betterment	lschultz@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Genesee North Torrey Pines MAD CIP	200623	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
North University City-FBA	400080	2,515,635	1,731,365	-	-	-	-	-	-	-	-	4,247,000
Total		\$ 3,015,635	\$ 1,731,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,747,000

Transportation & Storm Water
New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2021	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount \$1.1 million has been allocated to this project for Fiscal Year 2015. TransNet funding in the amount of \$1.0 million will be allocated to this project for each of the next four years from Fiscal Year 2016 through Fiscal Year 2019. Developer Impact Fee funding in the amount of \$250,000 has been allocated to this project for Fiscal Year 2015. Additionally, \$400,000 in CIP contributions from the General Fund has been allocated to this project for Fiscal Year 2015 to fund the installation of new sidewalks.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 7,500	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	407,500
Navajo Urban Comm	400116	-	-	150,000	-	-	-	-	-	-	-	-	150,000
Private & Others Contrib-CIP	400264	-	40,000	-	-	-	-	-	-	-	-	-	40,000
TransNet (Prop A 1/2% Sales Tax)	400156	84,304	38,689	-	-	-	-	-	-	-	-	-	122,993
Serra Mesa - Urban Community	400132	-	-	100,000	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	919,802	199,063	-	-	-	-	-	-	-	-	-	1,118,865
TransNet Extension Congestion Relief Fund	400169	1,071,453	2,633,248	1,064,515	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	8,769,216
Total		\$ 2,083,059	\$ 2,911,000	\$ 1,714,515	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	10,708,573

Transportation & Storm Water
North Park Lighting Improvements / S00823

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2005 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of the final set of street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Justification: This project provides streetlighting to promote safe pedestrian access and use.

Schedule: North Park MAD-funded street light installation began in Fiscal Year 2004 and was completed in Fiscal Year 2014.

Operating Budget Impact: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 395,219	\$ 2,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,860
NP - Redevelopment CIP Contributions Fund	200356	90,000	-	-	-	-	-	-	-	-	-	90,000
Total		\$ 485,219	\$ 2,641	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 487,860

Transportation & Storm Water

North Torrey Pines Road @ Genesee Avenue / S00720

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1992 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive, and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect budget and funding adjustments. All work associated with this project was completed in Fiscal Year 2006. The easement acquisition is anticipated to occur in Fiscal Year 2015, which will complete this project.

Summary of Project Changes: Once easement acquisition occurs, the project will be complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Horse Frm-John Hopkins	400189	\$ 384,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 384,397
Genesee/No Torrey Pines Rd CRD	400281	4,077,013	-	-	-	-	-	-	-	-	-	4,077,013
Historical Fund	X999	387,000	-	-	-	-	-	-	-	-	-	387,000
ISTEA-TransNet Exchange	400162	50,000	-	-	-	-	-	-	-	-	-	50,000
North University City-FBA	400080	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,174,417	948	-	-	-	-	-	-	-	-	2,175,365
Total		\$ 9,572,827	\$ 948	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,573,775

Transportation & Storm Water

Ocean View Hills Parkway / S00882

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2000 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 linear feet of a four-lane major street and 4,900 linear feet of a six-lane major street. See projects T2.1, T2.2, and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility, and safety for the residences and businesses traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to-date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and has been completed. Schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 5,542,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,542,664
Otay Mesa-Eastern DIF	400100	3,818,542	-	-	-	-	-	-	-	-	-	3,818,542
Otay Mesa-West (From 39067)	400093	4,092,535	(497)	-	-	-	-	-	-	-	-	4,092,038
Otay Mesa-Western DIF	400102	1,604,993	-	-	-	-	-	-	-	-	-	1,604,993
Total		\$ 15,058,734	\$ (497)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,058,237

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2016	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for design and construction of Old Otay Mesa Road from the Princess Park Subdivision (Crescent Bay Drive) to the Remington Hills Subdivision (Hawken Drive). This project includes approximately 2,400 linear feet of a two-lane collector street, sidewalks, curb, gutter, street lighting, new roadway sections, guardrail, and traffic calming facilities.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2014, City Council authorized an increase of \$3.1 million to this project. Per Resolution, R-308811 dated March 25, 2014, Otay Mesa West Facilities Benefit Assessment (FBA) funding in the amount of \$1.7 million and Otay Mesa West Development Impact Fees (DIF) in the amount of \$546,000 were appropriated to this project. Additionally, as authorized by the Fiscal Year 2014 Appropriations Ordinance, TransNet funding in the amount of \$825,225 was transferred into this project from FY12 Asphalt Overlay Group II (S12031) which was closed. As a result of these actions, the Fiscal Year 2015 allocation of TransNet funding, unidentified funding in this project was removed. Total project cost has increased by \$2,791,051.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,365,147	\$ 3,588,853	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,954,000
Otay Mesa-Western DIF	400102	-	546,000	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	39,346	-	-	-	-	-	-	-	-	39,346
TransNet Extension Congestion Relief Fund	400169	-	3,822,551	2,174,775	-	-	-	-	-	-	-	5,997,326
Total		\$ 1,365,147	\$ 7,996,749	\$ 2,174,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,536,671

Transportation & Storm Water
Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 43
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Li, David
Duration: 2010 - 2017	619-533-5164
Improv Type: New	dli@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Right-of-way acquisition was scheduled for Fiscal Year 2014 but due to delays in completion of design has been rescheduled for Fiscal Year 2015. Construction for Phase IV is scheduled to begin in Fiscal Year 2016, pending identification of additional funds.

Summary of Project Changes: Project schedule has been adjusted due to lack of an identified funding source for construction. As a result, TransNet funding in the amount of \$2.5 million originally programmed in Fiscal Year 2015 has been allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000
Grant Fund - State	600001	1,429,853	370,147	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	422,169	377,831	-	-	2,500,000	-	-	-	-	-	3,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,350,000	9,350,000
Total		\$ 1,852,022	\$ 747,978	\$ -	\$ 2,400,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 9,350,000	\$ 16,850,000

Transportation & Storm Water

Pacific Beach Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 62
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 25,099	\$ 24,901	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	320,000	320,000
Total		\$ 25,099	\$ 24,901	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 320,000	\$ 370,000

Transportation & Storm Water
Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2004 - 2019	619-533-3699
Improv Type: New	fjanuary@sandiego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Schedule: Traffic signal installation will be scheduled as the community develops.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000
Total		\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Council District: 2
Community Plan: Midway - Pacific Highway
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Betterment

Trans - Ped Fac - Accessibility Improve

Priority Score: 66
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway at Estudillo Street, Bandini Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: The original project cost estimate included the rebuilding and reallocation of storm drain inlets. After further assessment by the engineer, the replacement of piping is no longer required and as a result, \$750,000 of appropriations was reduced per City Council R-308994, adopted June 23, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 180,922	\$ 269,078	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Total		\$ 180,922	\$ 269,078	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2018	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north; relocation of north bound on/off ramps and widening of the two on-ramps. All three phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is completed. Project Study Report was completed in Fiscal Year 2014. Phase II Preliminary Engineering and Environmental Phase will be completed in Fiscal Year 2016. Phase II design is scheduled to begin in Fiscal Year 2016 and construction is scheduled to begin in Fiscal Year 2018. Phase III design and construction phases will be scheduled upon allocation of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Future years funding has been removed because Facilities Benefit Assessments (FBA) revenues were not generated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 3,955,987	\$ 2,980,502	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,936,489
Otay Mesa-West (From 39067)	400093	2,188,596	2,062,801	-	-	-	-	-	-	-	-	4,251,397
Total		\$ 6,144,582	\$ 5,043,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,187,886

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue. The improvements include installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	2,519,876	1,947,333	-	-	-	-	-	-	-	-	4,467,209
Total		\$ 2,669,876	\$ 1,947,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water
Park Boulevard and Essex Street / S11054

Trans - Ped Fac - Accessibility Improve

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the realignment of the existing crosswalk, installs in-roadway lighting systems at the crosswalk, and provides pop-outs to improve safety and walkability for pedestrians.

Justification: This project will enhance safety and walkability for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began and was completed in Fiscal Year 2012. Construction began Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: City Council Resolution R-308865, dated April 22, 2014, authorized the increase of \$30,000 to this project to cover anticipated costs associated with project close out activities. This project is expected to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 195,007	\$ 28,993	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 224,000
TransNet Extension Congestion Relief Fund	400169	115,926	10,074	-	-	-	-	-	-	-	-	126,000
Total		\$ 310,933	\$ 39,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Transportation & Storm Water
Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1997 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. After construction, a 25 month maintenance and monitoring period will end in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Prop A-(Bikeway)	400158	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Sabre Springs-FBA	400082	811,541	288,459	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
Total		\$ 2,291,541	\$ 288,459	\$ -	\$ -	2,580,000						

Transportation & Storm Water
Rancho Bernardo Bikeway / S00962

Trans - Bicycle Facilities (All Class.)

Council District: 5	Priority Score: 74
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2007 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 90,008	\$ 159,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 90,008	\$ 159,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,508,844	\$ 3,866,156	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,375,000
Donations	9700	-	-	-	670,000	-	-	-	-	-	-	670,000
Total		\$ 1,508,844	\$ 3,866,156	\$ -	\$ 670,000	\$ -	\$ 6,045,000					

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Chui, Gary
Duration: 1992 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on indefinite hold due to a vote not to proceed by the Land Use and Housing Committee.

Summary of Project Changes: No significant change to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ -	\$ 31,554,476
Total		\$ 2,195,038	\$ 4,542,761	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ -	\$ 31,554,476

Transportation & Storm Water

Replace Obsolete T/S Controllers / AIL00010

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2021	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal (T/S) controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will use prior-year continuing appropriations to replace obsolete or out-of-production T/S controller units. Future TransNet funding will be allocated on an as-needed basis.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 1,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,045
TransNet Extension Congestion Relief Fund	400169	97,792	2,979	-	-	-	-	-	-	-	-	100,771
Total		\$ 97,792	\$ 4,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	101,815

Transportation & Storm Water

Resurfacing of City Streets / AID00005

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Proposition 42 funding in the amount of \$1.9 million, Trench Cut Fees in the amount of \$2.0 million, and TranNet funding in the amount of \$7.8 million have been allocated to this project for Fiscal Year 2015. An additional \$124.4 million of bond financing and \$18.5 million in TransNet funding is anticipated for street resurfacing projects in future years. Based on a streets condition assessment conducted in November 2011, the City will need an estimated \$249.3 million of additional unidentified funding to address the remaining deferred capital needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 5,628,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,628,509
Deferred Maintenance Revenue 2012A-Project	400848	21,240,866	6,258,248	-	-	-	-	-	-	-	-	27,499,114
Deferred Capital Bond Financing	9301	-	-	-	43,460,000	40,480,000	40,480,000	-	-	-	-	124,420,000
Gas Tax Fund	200118	9,990,911	1,809,090	-	-	-	-	-	-	-	-	11,800,000
CIP Contributions from General Fund	400265	-	2,552,888	-	-	-	-	-	-	-	-	2,552,888
Grant Fund - State	600001	7,436,686	-	-	-	-	-	-	-	-	-	7,436,686
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,654,325	345,675	-	-	-	-	-	-	-	-	5,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	240,388	1,174,164	1,907,720	-	-	-	-	-	-	-	3,322,272
TransNet (Prop A 1/2% Sales Tax)	400156	-	1	-	-	-	-	-	-	-	-	1
TransNet Extension Congestion Relief Fund	400169	-	1,174,775	7,825,225	-	-	3,450,000	6,000,000	9,000,000	-	-	27,450,000
Trench Cut Fees/Excavation Fee Fund	200203	337,415	1,662,585	2,000,000	-	-	-	-	-	-	-	4,000,000
Underground Surcharge CIP Fund	200218	755,036	-	-	-	-	-	-	-	-	-	755,036
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	249,306,331	249,306,331
Total		\$ 50,288,036	\$ 14,977,424	\$ 11,732,945	\$ 43,460,000	\$ 40,480,000	\$ 43,930,000	\$ 6,000,000	\$ 9,000,000	\$ -	\$ 249,306,331	\$ 469,174,736

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Drainage - Best Mgt Practices (BMPs)

Council District: 6	Priority Score: Annual
Community Plan: Clairemont Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2015	858-541-4346
Improv Type: Betterment	rmatter@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed in early Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015. The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Rose & Tecolote Creek Water Quality	400631	\$ 1,040,619	\$ 44,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,085,119
Total		\$ 1,040,619	\$ 44,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,085,119

Transportation & Storm Water

Rose Creek Bikeway / S00946

Council District: 2, 6
Community Plan: Mission Bay Park, Pacific Beach
Project Status: Warranty
Duration: 2001 - 2015
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 with substantial completion in Fiscal Year 2012. Ribbon cutting for the bridge was held on April 20, 2012. Plant establishment and maintenance was completed in Fiscal Year 2014 and was followed by the issuance of the Notice of Completion (NOC).

Summary of Project Changes: Per City Council approved Ordinance, O-20240, dated January 23, 2013, \$500,000 was transferred from this project to the West Mission Bay Drive Bridge over San Diego River project (S00871) to replace funding utilized in Fiscal Year 2012 for asphalt paving contracts. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Grant Fund - Other	600002	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Grant Fund - State	600001	291,253	208,747	-	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	-	-	-	-	-	-	-	-	-	-	150,000
Prop A-(Bikeway)	400158	1,000,000	-	-	-	-	-	-	-	-	-	-	1,000,000
TransNet ARRA Exchange Fund	400677	3,924,624	75,376	-	-	-	-	-	-	-	-	-	4,000,000
Total		\$ 5,515,877	\$ 284,123	\$ -	\$ -	5,800,000							

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District: 2	Priority Score: N/A
Community Plan: Midway - Pacific Highway, Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Pence, Gary
Duration: 2003 - 2016	619-533-3184
Improv Type: Betterment	gpence@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The department is evaluating the study to identify improvements to be implemented. The evaluation of this project was completed in Fiscal Year 2014. Implementation of improvements is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Project evaluation will identify improvements which are scheduled to be implemented in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 118,399	\$ 1,329,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325
Total		\$ 118,399	\$ 1,329,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,448,325

Transportation & Storm Water

Ruffin Road/Murphy Canyon Road Bikeway / S00959

Trans - Bicycle Facilities (All Class.)

Council District: 6, 7	Priority Score: 91
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent with the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 125,450	\$ 20,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,200
TransNet (Prop A 1/2% Sales Tax)	400156	1,000	-	-	-	-	-	-	-	-	-	1,000
TransNet ARRA Exchange Fund	400677	30,000	-	-	-	-	-	-	-	-	-	30,000
Total		\$ 156,450	\$ 20,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	177,200

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2005 - 2020	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was scheduled to be completed in Fiscal Year 2014, but due to revised project scope, construction is now scheduled for completion in Fiscal Year 2015. There will be a five-year plant establishment and monitoring period through Fiscal Year 2020.

Summary of Project Changes: The project schedule has been revised to reflect adjusted construction completion date as a result of revised project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Kearny Mesa-Urban Comm	400136	599,809	191	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,178,858	149,142	-	-	-	-	-	-	-	-	7,328,000
TransNet Extension RTCI Fee	400174	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		\$ 15,221,866	\$ 499,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,721,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1990 - 2019	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Right-of-way is scheduled to be acquired in Fiscal Year 2014. Construction for Phase I is scheduled for Fiscal Year 2015 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019, if funding becomes available.

Summary of Project Changes: TransNet funding in the amount of \$10.0 million will be required in this project for construction needs in Fiscal Year 2016. Additionally, Developer Impact Fee funding in the amount of \$5.6 million and Transnet Extension Regional Transportation Congestion Relief Program (RTCIP) funding in the amount of \$3.5 million have been allocated to this project for Fiscal Year 2015. Developer funding shown as anticipated donations in the amount of \$5.0 million is also expected to be received in Fiscal Year 2015, and \$14.0 million in Fiscal Year 2016. Total project cost has been increased by \$8.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,504,343	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,504,343
Mission Valley-Urban Comm.	400135	3,344,395	2,234,093	5,600,000	-	-	-	-	-	-	-	11,178,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
Donations	9700	-	-	-	5,000,000	14,000,000	-	-	-	-	-	19,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	2,386,555	2,955,646	-	-	10,000,000	-	-	-	-	-	15,342,201
TransNet Extension RTCI Fee	400174	-	980,000	3,549,927	-	-	-	-	-	-	-	4,529,927
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	77,086,159	77,086,159
Total		\$ 9,695,044	\$ 6,169,739	\$ 9,149,927	\$ 5,000,000	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ 77,086,159	\$ 131,100,868

Transportation & Storm Water

SR 56-Carmel Country to Black Mountain / S00853

Trans - Roadway

Council District: 1, 5	Priority Score: N/A
Community Plan: Los Penasquitos Canyon Preserve (RPQ, Sabre Springs, Rancho Penasquitos, Torrey Highlands)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1991 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe, and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for a six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under S-00707, Interstate 5/State Route 56 Freeway Connectors.

Justification: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan; the Sabre Springs, Rancho Penasquitos, and Torrey Hills Community Plans; and the Torrey Highlands and Pacific Highlands Ranch Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,472,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,472,114
ISTEA-TransNet Exchange	400162	952,893	-	-	-	-	-	-	-	-	-	952,893
Private & Others Contrib-CIP	400264	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,244,794	-	-	-	-	-	-	-	-	-	1,244,794
Rancho Penasquitos FBA	400083	3,778,000	-	-	-	-	-	-	-	-	-	3,778,000
Sabre Springs-FBA	400082	20,000	-	-	-	-	-	-	-	-	-	20,000
Gas Tax Fund	200117	600,000	-	-	-	-	-	-	-	-	-	600,000
SR56 Coop w/ SANDAG	400674	4,735,575	-	-	-	-	-	-	-	-	-	4,735,575
TransNet Bond Proceeds	400160	1,918,103	-	-	-	-	-	-	-	-	-	1,918,103
Total		\$ 17,721,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,721,479

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District: 4	Priority Score: 57
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2018	619-533-3770
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design is scheduled to begin in Fiscal Year 2015. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2017 due to reallocation of funding. A traffic study for the project was performed which identified improvement elements for the area. The State of California has reviewed the study and will participate in the project as it relates to their facilities.

Summary of Project Changes: Total project cost has been increased by \$3.4 million which includes the budget transfer from S11046, SR-94/Euclid Avenue Interchange Improvements, as authorized per City Council Resolution R-308558, adopted November 21, 2013, and construction funding allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ -	\$ -	\$ -	3,050,000	\$ -	\$ -	\$ -	\$ -	3,050,000
TransNet Extension RTCI Fee	400174	13,016	731,784	-	-	-	-	-	-	-	-	744,800
Total		\$ 13,016	\$ 731,784	\$ -	\$ -	\$ -	3,050,000	\$ -	\$ -	\$ -	\$ -	3,794,800

Transportation & Storm Water
San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District: 7	Priority Score: 56
Community Plan: Mission Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2006 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 96,902	\$ 3,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,459,611	79,389	-	-	-	-	-	-	-	-	1,539,000
Total		\$ 1,736,514	\$ 82,486	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,819,000

Transportation & Storm Water
San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 44
Community Plan: Peninsula	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Schedule: Design began in 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 89,479	\$ 65,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	155,000
Peninsula Urban Comm	400118	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 239,479	\$ 65,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	305,000

Transportation & Storm Water
Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Grant Fund - State	600001	\$ 777,949	\$ 26,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 804,429
Otay Mesa/Nestor Urb Comm	400125	4,885	345,115	-	-	-	-	-	-	-	-	350,000
Prop 42 Replacement - Transportation Relief Fund	200306	7,297	33,994	-	-	-	-	-	-	-	-	41,291
Total		\$ 790,132	\$ 405,588	\$ -	1,195,720							

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2010 - 2021	619-533-3836
Improv Type: New	bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$200,000 has been allocated to this project in Fiscal Year 2015. TransNet funding in the amount of \$100,000 has been allocated to this project for Fiscal Year 2016; \$200,000 will be allocated from TransNet funds in each of the four years from Fiscal Year 2016 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
CIP Contributions from General Fund	400265	\$ 15,515	\$ 4,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - State	600001	10,492	330,308	-	-	-	-	-	-	-	-	340,800
TransNet (Prop A 1/2% Sales Tax)	400156	-	12,178	-	-	-	-	-	-	-	-	12,178
TransNet Extension Congestion Relief Fund	400169	448,782	89,963	200,000	-	100,000	200,000	200,000	200,000	-	-	1,438,744
Total		\$ 474,788	\$ 436,934	\$ 200,000	\$ -	\$ 100,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 1,811,722

Transportation & Storm Water

Scripps Ranch/Mira Mesa Medians Project / S00838

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 37
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2001 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for median improvements on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard. The improvements on Mira Mesa Boulevard will be done by a developer reimbursement agreement, and includes a new traffic signal and mid-block crosswalk at the Hibert Street driveway, restricting u-turns during peak hours for east bound to west bound Mira Mesa Boulevard at Scripps Ranch Boulevard, and accommodating u-turns at the Scripps Ranch Boulevard and Erma Road intersection. The City will be responsible for the improvements on Scripps Ranch Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A and Project 34-2B.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Improvements to the Scripps Ranch Boulevard portion of the project were the responsibility of the City. Design of these medians was completed in Fiscal Year 2010. Construction of the Scripps Ranch Boulevard portion began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction of the Mira Mesa Boulevard median and improvements began in Fiscal Year 2014 and the developer is on schedule to complete the project by Fiscal Year 2015 per the terms of a reimbursement agreement.

Summary of Project Changes: Developer funding in the amount of \$160,000 anticipated to be received in Fiscal Year 2014 was not realized and total project cost has been decreased by this amount.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 78,338	\$ 78,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,676
Scripps Miramar Ranch FBA	400086	785,068	136,250	-	-	-	-	-	-	-	-	921,318
Total		\$ 863,406	\$ 214,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,077,994

Transportation & Storm Water

Sea World Dr/15 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 74
Community Plan: Mission Bay Park	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2007 - 2018	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$105.4 million (\$23.2 million design, right-of-way, environmental, and \$82.2 million for construction support and construction) is on hold until funding can be identified.

Summary of Project Changes: There are no significant changes anticipated for this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	-	5,455,393	5,269,516	-	-	-	-	10,724,909
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	105,438,300	105,438,300
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ 5,455,393	\$ 5,269,516	\$ -	\$ -	\$ -	\$ 105,438,300	\$ 120,163,209

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: New	wgefrom@saniego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund contribution in the amount of \$800,000 has been allocated to this project for Fiscal Year 2015 and \$400,000 is anticipated to be allocated to this project each year through Fiscal Year 2019. Additionally, \$1.0 million in bond funding is anticipated to be allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 7,127	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,127
Deferred Maintenance Revenue 2012A-Project	400848	147,352	50,441	-	-	-	-	-	-	-	-	197,793
Deferred Capital Bond Financing	9301	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
CIP Contributions from General Fund	400265	411,320	50,955	800,000	-	400,000	400,000	400,000	400,000	-	-	2,862,276
Infrastructure Improvement - CD 6	400686	15,392	-	-	-	-	-	-	-	-	-	15,392
Prop 42 Replacement - Transportation Relief Fund	200306	483,107	16,893	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	0	-	-	-	-	-	-	-	-	-	0
TransNet Infrastructure Fund	400168	16,325	-	-	-	-	-	-	-	-	-	16,325
Total		\$ 1,080,624	\$ 118,289	\$ 800,000	\$ 1,000,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -	\$ -	4,598,913

Transportation & Storm Water
Skyline Drive Improvements / S00912

Trans - Ped Fac - Sidewalks

Council District: 4	Priority Score: 49
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for improvements along Skyline Drive from 58th Street to Cardiff Street. These improvements include hardscape medians, traffic signal modifications, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: The hardscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 718,293	\$ 1,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	719,921
TransNet (Prop A 1/2% Sales Tax)	400156	157,373	-	-	-	-	-	-	-	-	-	157,373
TransNet ARRA Exchange Fund	400677	325,000	-	-	-	-	-	-	-	-	-	325,000
TransNet Extension Congestion Relief Fund	400169	1,675,000	-	-	-	-	-	-	-	-	-	1,675,000
Total		\$ 2,875,666	\$ 1,628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,877,294

Transportation & Storm Water

Sorrento Valley Rd & I5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2007 - 2015	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: The purpose of the project is to provide studied for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site.

Justification: Traffic flow within the area is operating at low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: None. Future operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007 and will be completed in Fiscal Year 2015.

Summary of Project Changes: TransNet funding in the amount of \$500,000 previously identified for this project has been removed from Fiscal Year 2015 and future years. It has been determined that this funding is not required at this time. Total project cost has been reduced by \$49.0 million. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			
Grant Fund - Federal	600000	\$ 3,351,830	\$ 218,062	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,569,892
TransNet Extension Congestion Relief Fund	400169	205,911	419,089	-	-	-	-	-	-	-	-	625,000
Total		\$ 3,557,741	\$ 637,151	\$ -	\$ 4,194,892							

Transportation & Storm Water
State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District: 3, 9	Priority Score: 36
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1995 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Plant establishment period is scheduled to end in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 650,890	\$ 374,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,025,469
Grant Fund - State	600001	163,481	57,568	-	-	-	-	-	-	-	-	221,048
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	486,776	18,224	-	-	-	-	-	-	-	-	505,000
Total		\$ 2,145,015	\$ 450,371	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,595,386

Transportation & Storm Water
State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 90
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2006 - 2015	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. Remaining community bicycle paths will be designed and constructed once funding is identified.

Summary of Project Changes: Project budget was decreased in Fiscal Year 2014 in the amount of \$1.7 million per City Council Resolution R-308686, adopted January 2, 2014, which authorized the update to the Rancho Penasquitos Public Facilities Financing Plan and provided for the reconciliation of project budgets.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015					Future FY	Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019				
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	605,168	\$ -	\$ -	605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	530,400	-	-	530,400
Prop A-(Bikeway)	400158	365,993	984,007	-	-	-	-	-	-	-	-	-	1,350,000
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	-	25,566
Torrey Highlands	400094	-	-	-	-	-	-	-	-	295,900	-	-	295,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,222,940	-	7,222,940
Total		\$ 391,559	\$ 984,007	\$ -	1,431,468	\$ -	7,222,940	\$ 10,029,974					

Transportation & Storm Water
State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2014 - 2020	619-533-3770
Improv Type: Widening	jtracana@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report will begin during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 8,591,000	\$ -	\$ 12,091,000
Del Mar Mesa FBA	400089	-	-	-	-	-	-	-	567,000	-	-	567,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	11,546,000	-	-	11,546,000
Torrey Highlands	400094	450,000	50,000	1,500,000	-	1,500,000	-	-	5,296,000	-	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ 450,000	\$ 550,000	\$ 3,000,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 17,409,000	\$ 8,591,000	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water

Stockton Street Lights / S10130

Trans - Roadway - Street Lighting

Council District: 8	Priority Score: 22
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will install 25 streetlights in the Memorial, Stockton, and Grant Hill neighborhoods of Southeast San Diego. The proposed method of installation requires resident and Council office approvals.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and in conformance with the City's General Plan.

Justification: The street lights will improve the safety of pedestrian route to the new Logan Heights Library, the Clay Street Park, the Memorial Recreation Center, and the Stockton Recreation Center.

Schedule: Design began and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Grant Fund - Federal	600000	164,616	-	-	-	-	-	-	-	-	-	164,616
TransNet (Prop A 1/2% Sales Tax)	400156	34,828	-	-	-	-	-	-	-	-	-	34,828
Total		\$ 235,443	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	235,443

Transportation & Storm Water
Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: TransNet funding in the amount of \$1.6 million has been allocated to this project for estimated construction and construction engineering needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 90,248	\$ 9,752	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet Extension Congestion Relief Fund	400169	394,009	1,230,991	1,550,000	-	-	-	-	-	-	-	3,175,000
Total		\$ 484,257	\$ 1,240,743	\$ 1,550,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,275,000

Transportation & Storm Water
Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: New	wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 649,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 649,329
Deferred Maintenance Revenue 2012A-Project	400848	1,871,595	782,076	-	-	-	-	-	-	-	-	2,653,671
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	33,347,000	33,347,000
Total		\$ 2,520,924	\$ 782,076	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,347,000	\$ 36,650,000

Transportation & Storm Water

TDA Bicycle Rings and Racks / S00968

Trans - Bicycle Facilities (All Class.)

Council District: 9	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2008 - 2015	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will install bike rings and racks citywide and will promote bicyclist safety.

Justification: The project encourages bicycling as a viable commuting or recreational option.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Installation of bike rings and racks began in Fiscal Year 2010 and was scheduled to be completed in Fiscal Year 2013; however, installation was rescheduled for completion in Fiscal Year 2015.

Summary of Project Changes: Due to delays in acquiring bicycle racks, this project has been rescheduled for completion in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019			Future FY
Grant Fund - Other	600002	\$ 50,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 50,000	\$ 0	\$ -	\$ -	50,000							

Transportation & Storm Water
Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2007 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 92,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 92,835
Grant Fund - Federal	600000	1,963,600	-	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	328,677	131,323	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	650,108	505,892	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 3,035,220	\$ 637,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,672,435

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: 23
Community Plan: Carmel Mountain Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Manchester, Jeffrey
Duration: 2008 - 2015	619-533-4661
Improv Type: New	jmanchester@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: City Council authorized (R-308606) the transfer of \$500,000 in TransNet funding from the Aldine Drive Slope project (S00865) in Fiscal Year 2014 for increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 1,557,271	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	423,284	76,716	-	-	-	-	-	-	-	-	500,000
Total		\$ 4,592,831	\$ 76,716	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,669,547

Transportation & Storm Water

Texas St fr Cam Del Rio S to El Caj Blvd / RD13000

Trans - Ped Fac - Sidewalks

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Greater North Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Galvez III, Oscar
Duration: 2013 - 2015	619-533-3685
Improv Type: New	galvezo@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of pedestrian lighting and a new sidewalk from Camino Del Rio South to Madison Avenue.

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Mission Valley Community Plans and is in conformance with the City's General Plan.

Justification: This project is in accordance with the City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program.

Schedule: Design and construction were completed in Fiscal Year 2013 and the developer will be reimbursed per the terms of a reimbursement agreement through the RTCIP Funding Program.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	\$ -	\$ 725,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,560
Total		\$ -	\$ 725,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 725,560

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2020	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and environmental reconnaissance began in Fiscal Year 2010. Project design and construction is to be specified in accordance with a Reimbursement Agreement (RA) between City and Developer. Caltrans will provide oversight for the design and construction of the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Torrey Highlands	400094	\$ 1,483,834	\$ 7,018,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	-	612,666
Total		\$ 1,483,834	\$ 7,631,166	\$ -	\$ -	9,115,000							

Transportation & Storm Water

Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2018	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of Phase I improvements began in Fiscal Year 2014 and are scheduled to be completed in Fiscal Year 2015. Phase II improvements are scheduled for Fiscal Year 2017. All future phases of the project are contingent upon identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 10,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
TransNet ARRA Exchange Fund	400677	435,221	64,779	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	174	299,826	-	-	-	1,500,000	-	-	-	-	1,800,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,000,000	13,000,000
Total		\$ 445,395	\$ 454,605	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 13,000,000	\$ 15,400,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2000 - 2016	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 with project completion scheduled for Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,089
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	158,911	-	-	-	-	-	-	-	-	-	158,911
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	261,189	2,818,811	-	-	-	-	-	-	-	-	3,080,000
Total		\$ 867,409	\$ 2,818,811	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2021	619-533-3184
Improv Type: Replacement	gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$1.0 million and Development Impact Fee funding of \$304,000 have been allocated to this project for Fiscal Year 2015. TransNet funding in the amount of \$1.0 million will be allocated to this project for each of the next four years from Fiscal Year 2016 through Fiscal Year 2019.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 105,940	\$ 24,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,391
Grant Fund - State	600001	580,382	77	-	-	-	-	-	-	-	-	580,459
Lusk-Gen'l Traffic Imprvmts	400211	14,661	18,152	-	-	-	-	-	-	-	-	32,813
Navajo Urban Comm	400116	-	-	304,000	-	-	-	-	-	-	-	304,000
Prop 42 Replacement - Transportation Relief Fund	200306	2,107	276,562	-	-	-	-	-	-	-	-	278,670
TransNet (Prop A 1/2% Sales Tax)	400156	296,679	544,124	-	-	-	-	-	-	-	-	840,803
Rancho Penasquitos FBA	400083	94,098	4,976	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	1,034,629	1,101,798	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,136,428
Total		\$ 2,128,497	\$ 1,970,141	\$ 1,304,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ -	\$ 9,402,638

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2021	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Trans - Signals - Traffic Signals

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$750,000 will be allocated to this project from Fiscal Year 2017 through Fiscal Year 2019. Additionally, Development Impact Fee funding in the amount of \$825,000 has been allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Navajo Urban Comm	400116	-	-	275,000	-	-	-	-	-	-	-	275,000
Private & Others Contrib-CIP	400264	120,000	-	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	75,160	-	-	-	-	-	-	-	-	-	75,160
S.E. San Diego Urban Comm	400120	-	-	550,000	-	-	-	-	-	-	-	550,000
TOT Coastal Infrastructure CIP Fund	200212	-	382	-	-	-	-	-	-	-	-	382
TransNet Extension Congestion Relief Fund	400169	459,659	1,516,743	550,000	-	550,000	750,000	750,000	750,000	-	-	5,326,402
Uptown Urban Comm	400121	5,948	89,552	-	-	-	-	-	-	-	-	95,500
Total		\$ 1,110,767	\$ 1,606,677	\$ 1,375,000	\$ -	\$ 550,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	6,892,444

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2021	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding in the amount of \$519,521 will be allocated to this project in Fiscal Year 2016 and \$1.1 million is anticipated for each of the next three years from Fiscal Year 2017 through Fiscal Year 2019. Additionally, Development Impact Fee funding in the amount of \$540,000 has been allocated to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 38,135	\$ 261,865	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Belmont/Mission Beach Develop	400185	-	4,165	-	-	-	-	-	-	-	-	4,165
Clairemont Mesa - Urban Comm	400129	-	25,000	-	-	-	-	-	-	-	-	25,000
College Area	400127	-	175,000	-	-	-	-	-	-	-	-	175,000
Golden Hill Urban Comm	400111	-	130,000	-	-	-	-	-	-	-	-	130,000
Grant Fund - Other	600002	198,694	1,306	-	-	-	-	-	-	-	-	200,000
La Jolla Urban Comm	400123	-	21,108	-	-	-	-	-	-	-	-	21,108
Midway/Pacific Hwy Urban Comm	400115	33,483	191,517	-	-	-	-	-	-	-	-	225,000
North Park Urban Comm	400112	71,635	48,365	50,000	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	740,471	415,240	-	-	-	-	-	-	-	-	1,155,710
S.E. San Diego Urban Comm	400120	-	-	190,000	-	-	-	-	-	-	-	190,000
TransNet ARRA Exchange Fund	400677	-	10,006	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	2,565,281	1,270,055	715,801	-	519,521	1,050,000	1,050,000	1,050,000	-	-	8,220,658
Uptown Urban Comm	400121	13,072	146,428	-	-	-	-	-	-	-	-	159,500
Total		\$ 3,660,770	\$ 2,700,055	\$ 1,255,801	\$ -	\$ 519,521	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	11,286,147

Transportation & Storm Water
Transportation Grant Match / AID00002

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Warranty	Contact Information: Chui, Gary
Duration: 2010 - 2021	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for matching fund obligations to transportation grant projects for various types of transportation grants.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: In order to qualify for future additional grant funds, the City may be required to ensure that matching funds are available or projects may need supplemental funds to continue.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Operating Budget Impact: None

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0
TransNet Extension Congestion Relief Fund	400169	100,000	0	-	-	-	-	-	-	-	-	100,000
Total		\$ 100,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water
Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2010 - 2020	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Otay Mesa-East (From 39062)	400092	\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246
Total		\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246

Transportation & Storm Water
University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 53
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the University Avenue Mobility Project-Phase I (UAMP-Phase I), which is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled parking on both sides of the street.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: TransNet funding in the amount of \$750,314 has been allocated to this project for Fiscal Year 2015 and North Park Urban Community funding in the amount of \$149,686 was allocated to this project in Fiscal Year 2014, and are required to complete construction of Phase I of this project. Future year funding shown in this project in Fiscal Year 2017 will be required for Phase II.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	-	149,686	-	-	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	133,248	46,752	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	500,000	2,200,000	750,314	-	-	1,200,000	-	-	-	-	4,650,314
Total		\$ 1,433,248	\$ 2,396,438	\$ 750,314	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 5,780,000

Transportation & Storm Water

University/Alabama Bike & Ped Safety Impr / S00960

Trans - Bicycle Facilities (All Class.)

Council District: 3	Priority Score: 56
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Warranty	Contact Information: Guise, Jason
Duration: 2007 - 2015	619-533-4665
Improv Type: Betterment	jguise@sandiego.gov

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety. This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street.

Justification: This project will provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2013. The warranty period was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 509,315	\$ 10,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000
Total		\$ 509,315	\$ 10,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reyes, Mario
Duration: 2010 - 2021	619-533-7426
Improv Type: Betterment	mreyes@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY		
Capital Outlay Fund	400002	\$ 1,509	\$ 880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,390
Capital Outlay-Sales Tax	400000	10,368	14,203	-	-	-	-	-	-	-	-	24,571
Del Mar Terraces	200501	-	150,688	-	-	-	-	-	-	-	-	150,688
CIP Contributions from General Fund	400265	-	60,000	-	-	-	-	-	-	-	-	60,000
TransNet (Prop A 1/2% Sales Tax)	400156	23,014	-	-	-	-	-	-	-	-	-	23,014
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	49,467,459	34,944,631	-	-	-	-	-	-	-	-	84,412,090
Total		\$ 49,502,473	\$ 35,170,403	\$ -	\$ 84,672,875							

Transportation & Storm Water

Via de la Valle Widening / RD11001

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2015	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design were completed in Fiscal Year 2014. Final design and construction are scheduled to begin in Fiscal Year 2016, with completion estimated in Fiscal Year 2017.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 1,002,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2007 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2013.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015							Unidentified Funding	Project Total	
				FY 2015	Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Pacific Highlands Ranch FBA	400090	\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,880,000
Total		\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ 2,880,000							

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1997 - 2021	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and will be completed once funding is identified.

Summary of Project Changes: Federal Highway Administration (FHWA) grant funding, in the amount of \$97.2 million, is anticipated be received in Fiscal Year 2015 for construction needs of the project. TransNet funding originally identified for Fiscal Year 2015 in the amount of \$500,000 has been increased to \$1.0 million and is required as City's match to grant funding. With this revised allocation, total project cost is now \$120.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 97,206,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,206,000
Grant Fund - Federal	600000	6,996,735	1,516,406	-	-	-	-	-	-	-	-	-	8,513,142
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	-	709,878
TransNet ARRA Exchange Fund	400677	-	500,000	-	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	1,044,783	2,794,524	1,000,000	-	-	-	-	-	-	-	-	4,839,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	-	8,000,000
Total		\$ 9,415,518	\$ 4,810,931	\$ 1,000,000	\$ 97,206,000	\$ -	\$ 8,000,000	\$ -	\$ 120,432,449				

Transportation & Storm Water Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2015	619-527-7506
Improv Type: Betterment	rmatter@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: Maintenance costs for the structural watershed Best Management Practice (BMP) need to be estimated and included in the storm drain infrastructure operating budget by Fiscal Year 2020.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: Deferred Capital bond financing in the amount of \$2.8 million is anticipated to be allocated to this project in Fiscal Year 2015. In addition \$500,000 has been allocated for the construction of the South Chollas Facility Upgrades.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 1,066,356	\$ (2,708)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,063,648
Deferred Capital Bond Financing	9301	-	-	-	2,843,745	-	-	-	-	-	-	2,843,745
CIP Contributions from General Fund	400265	5,908,035	3,203,766	450,000	-	2,850,000	2,850,000	2,850,000	2,850,000	-	-	20,961,801
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	188,331	4,552,341	-	-	-	-	-	-	-	-	4,740,672
Rose & Tecolote Creek Water Quality	400631	-	150,000	-	-	-	-	-	-	-	-	150,000
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Water Utility - CIP Funding Source	700010	-	-	50,000	-	-	-	-	-	-	-	50,000
Total		\$ 7,891,396	\$ 7,903,399	\$ 500,000	\$ 2,843,745	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ -	\$ -	\$ 30,538,539

Transportation & Storm Water

West San Ysidro Blvd Streetscape / S00822

Trans - Roadway - Enhance/Scape/Medians

Council District: 8	Priority Score: N/A
Community Plan: San Ysidro	Priority Category: N/A
Project Status: Warranty	Contact Information: Chui, Gary
Duration: 2004 - 2015	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015						Unidentified Funding	Project Total	
					Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY			
CIP Contributions from General Fund	400265	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
RDA Contribution to San Ysidro Project Fund	200354	279,395	298,587	-	-	-	-	-	-	-	-	-	577,981
Total		\$ 289,395	\$ 298,587	\$ -	\$ -	587,981							

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District: 7	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2015. The project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2015	FY 2015 Anticipated	FY 2016	FY 2017	FY 2018	FY 2019	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
W Mission Bay Dr Bridge Over SD River / S00871	\$ 120,432,449	\$ 8,000,000	6.6%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Resurfacing of City Streets / AID00005	469,174,736	249,306,331	53.1%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Otay Mesa Truck Route Phase 4 / S11060	16,850,000	9,350,000	55.5%	This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded.
Drainage Projects / ACA00001	238,697,338	137,540,433	57.6%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
SR 163/Friars Road / S00851	131,100,868	77,086,159	58.8%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
State Route 56 Bike Interchanges / S00955	10,029,974	7,222,940	72.0%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
State Route 56 Freeway Expansion / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
Torrey Pines Improvements Phase I / S00613	15,400,000	13,000,000	84.4%	This project provides for improvements to the Torrey Pines Corridor. Future phases of the project, design, and construction are currently unfunded.
Pacific Beach Curb Ramp Barrier Removal / S11048	370,000	320,000	86.5%	This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard. Design and construction phases are currently unfunded.
Sea World Dr/15 Interchange Improvement / S00888	120,163,209	105,438,300	87.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Rail Trail / S00951	21,905,818	19,925,629	91.0%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Street Light Circuit Upgrades / AIH00002	36,650,000	33,347,000	91.0%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Total - Transportation & Storm Water		\$ 780,652,802		

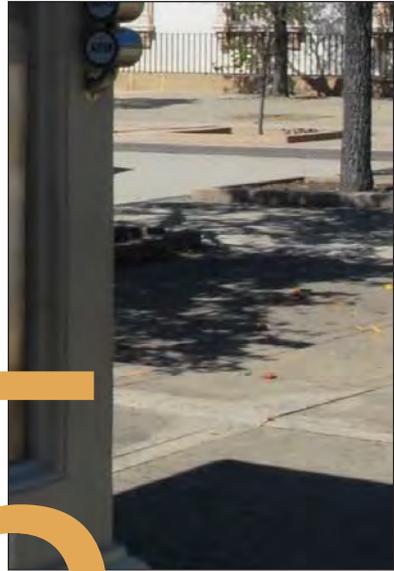


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CITY OF SAN DIEGO



ADOPTED BUDGET



2015

FISCAL
YEAR

Glossary and Indexes



Capital Improvements Program

Glossary

ACCOUNTING PERIOD – The City of San Diego’s fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET – The Mayor and City Council’s approved plan for the City’s financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION – A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE – Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT - Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

Capital Improvements Program

Glossary

BUDGET DELIBERATIONS – The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor’s Proposed Budget.

BUDGET DOCUMENT – The instrument utilized to present the City’s comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC) – This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS – Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF) - Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

Capital Improvements Program

Glossary

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA) - An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE - The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

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OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS – An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE - Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP) – These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP) – Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) – A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SMART GROWTH – A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

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TRANSNET FUNDS – Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST – A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING – An amount required for project completion, but for which no funding source has been identified.



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