

## **Park & Recreation**



**Page Intentionally Left Blank**



## Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space

There are over 41,000 acres of parks, which includes 26,000 acres of open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew the mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect San Diego's rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. These areas includes over 23,000 acres of open space lands that are managed as part of the Multiple Species Conservation Program, a 1996 watershed agreement between the City of San Diego, the County of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The program is designed to preserve and join significantly large and continuous tracts of open space that span from the United States-Mexico border to Orange County, significantly contributing to the quality of life of the region's residents, and the value of the San Diego region as one of the world's most valuable hotspots of biological diversity.

The Park & Recreation Department administers 50 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

### Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing

# Park & Recreation

lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds.

The Department operates Mount Hope Cemetery, a 110-acre expanse built in 1869 that contains monuments to some of San Diego's most notable and historic citizens, including Alonzo Horton, widely regarded as the father of modern San Diego. The Community Parks II Division manages and maintains the entire cemetery, providing perpetual care to all burial sites. In addition, the Department preserves El Campo Santo, a small historic cemetery located in Old Town that dates back to 1849. Burials were last conducted at this site in 1880.

## Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

*To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations*

## Goals and Objectives

The following goals and objectives represent the action plan for the Department:

### ***Goal 1: Instill community pride and ownership***

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youth, and young adults in the park system

### ***Goal 2: Invest in environmentally-sensitive programs and practices***

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

### ***Goal 3: Maintain public safety and quality park maintenance***

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)

# Park & Recreation

- Work to ensure that the public is safe in parks and surrounding areas

## **Goal 4: Provide high quality services**

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

## **Goal 5: Deliver innovative, responsive programs**

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

## **Goal 6: Develop and retain committed, valued employees**

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

## Key Performance Indicators

| Performance Measure  | Actual FY2013                   | Actual FY2014 | Target FY2015      |
|--|---------------------------------|---------------|--------------------|
| 1. Results of customer satisfaction survey on Park & Recreation program activities   | 95.3%                           | 92.4          | 92.8% <sup>1</sup> |
| 2. Results of customer survey on overall satisfaction with Park & Recreation facilities  | 95.8%                           | 95.0%         | 94.2% <sup>1</sup> |
| 3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)       | Baseline data under development | 90%           | 90%                |
| 4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations) | 0                               | 0             | 0                  |
| 5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed   | 41,439                          | 41,439        | 41,656             |
| 6. Number of aquatic users   | 308,025                         | 296,000       | 310,000            |
| 7. Number of hours of operation of recreation centers  | 128,767                         | 131,765       | 128,492            |
| 8. Number of acres of parks and open spaces per 1,000 population <sup>2</sup>  | 31.84                           | 31.84         | 32.00              |

1. Five-year average

2. SANDAG population estimate of 1,301,617 used

# Park & Recreation

## Service Efforts and Accomplishments

The Department initiated Parks Fit San Diego, a program designed to keep park users physically fit. During July and August 2014, the Department sponsored the "Be a Winner ... Take a Stroll/Swim in the Park." This program allows participants to enroll at any local recreation center or pool for a challenge to walk 30 miles or swim 20 miles in 30 days. Each participant will receive a Parks Fit San Diego bracelet; those who complete the challenge will receive a commemorative "I Got Fit in my Park in 30 Days" T-Shirt. Participants can walk/swim independently on their own time and at their own pace, or in a group led by Department staff.

In Fiscal Year 2014, Therapeutic Recreation and Senior Citizen Services provided a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing the overall quality of life. Senior Citizen Services also provides a popular senior lounge in Balboa Park with over 2,000 visitors monthly and Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 33 recreation centers located in urban, low-income communities throughout the City. The Program served 139,441 meals last year, including lunch and snacks during summer, fall and spring break.

The CalGrip Grant ended in October 2012; however, the City Council allocated \$40,000 to the Community Parks II Division in order to keep the Friday Night Teen Program operating for three hours per night at The Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers for eight weeks in July and August 2013. This program will continue for another eight weeks into Fiscal Year 2015.

The Open Space Division completed landmark agreements with Canyonlands and Ocean Discovery Institute to allow the agencies to manage trails and urban canyons within the City's open space lands. Additionally, over 6,500 acres of open space lands were dedicated in Fiscal Year 2014.

For the first time since 2011, the Kumeyaay Lake Campground was reopened for overnight camping on June 13, 2014, just in time for the summer vacation season. Kumeyaay Lake Campground is part of the 5,900-acre Mission Trails Regional Park (MTRP), and consists of 46 campsites available for overnight camping on Friday and Saturday nights.

The Department collaborated with the County of San Diego and several other cities within the County to present Movies in the Park. Throughout the City, there were 28 presentations held at 23 different parks with over 7,000 people in attendance. Many families enjoyed these movies outdoors, under the stars and participated in many special activities provided to them by Park & Recreation staff.

Balboa Park is a hub for volunteer groups and philanthropic projects and hosted more than 3,000 volunteers that provided more than 15,000 volunteer hours. Staff oversaw many philanthropic projects such as irrigation upgrades to Central Mesa Gardens and the installation of custom bike racks for the Park. In anticipation of the 2015 Centennial, Balboa Park maintenance staff is working with philanthropic groups, horticultural groups and a wide variety of volunteers to implement an Adopt-A-Plot Program. This program is designed to enhance the gardens and landscapes for the Centennial and beyond. Balboa Park staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification of the Park while also retrofitting existing irrigation systems to be much more water efficient with streamline rotors, drip irrigation, and smart irrigation controllers.

Vehicular parking in the Plaza de Panama has been removed, increasing the amount of pedestrian walkway. Decorative bollards and planters containing ornamental plants and trees were also added to the Plaza de Panama. Additionally benches, tables, chairs and umbrellas were added for park guests. Recent grading upgrades in the Alcazar Garden parking lot have resulted in increased accessible parking spaces in Balboa Park's central core.

# Park & Recreation

A new tram designed to carry more people in and out of Balboa Park's parking lots to a main tram stop in the Plaza De Panama has been put into service. Additionally, a new tram stop in the Federal Lot has been added adjacent to accessible parking to allow visitors with disabilities easy access to ride our new accessible trams.

Balboa Park staff is facilitating several capital improvement projects such as the removal of ADA barriers at the Hall of Nations, Timken Museum, Balboa Tennis Club, San Diego Museum of Man and the United Nations Building. Additional projects include elevator modernization at various locations, the Casa del Prado door replacement project and other tenant improvements.

The Municipal Gymnasium/Morley Field staff is expanding recreational opportunities offerings such as Parks Fit, basketball clinics, movies in the park, and youth fitness classes. The Balboa Park Activity Center hosts nationally ranked players participating in badminton, table tennis tournaments and large events such as Art San Diego and the Thursday Club Rummage Sale.

The Civic Dance Arts program founded in 1942 has expanded enrollment at 24 locations, offering 200 classes with 2,800 students annually. Community outreach programs, annual student recitals, and special advanced class performances have elevated the program to the most affordable and well-renowned dance program in the City.

Twilight Concerts in the Park, celebrating its 34th year in Balboa Park, is providing enhanced and varied programming with staff support and leadership.

Staff have also successfully implemented a new online facility reservation system that is currently in use for Developed Regional Parks facilities, but will be expanded to other Park & Recreation facilities over the next year.

Mission Bay Park continues to trend upward on the annual number of visitors; both tourist and locals. Staff continues to upgrade the park. Along with daily operation and maintenance of a 4,000 acre park, staff conduct yearly inspections and maintenance of 200 boat moorings and 250 directional buoys in Mission Bay Park. Staff pressure washed 200 picnic tables and benches and 28 comfort stations. Over 7,000 tons of sand was rototilled and added to the 11 playgrounds in Mission Bay. New playground equipment was installed. Sixty-five tons of fiber was added to playgrounds and exercise stations. Two basketball courts were resurfaced. Staff installed hot coal containers, bbq grills, volleyball court posts, regulation signs, concrete trash cylinders and I Love a Clean San Diego trash and recycle boxes. Grass was reseeded in areas and a variety of new plants were added to the parks: Lampranthus Ice Plant, Gazania's, Euonymus, Bougainvillea Bangkok Red and Purple Lantana. Four hundred and fifty yards of mulch was delivered and spread throughout the park for enhancement and weed abatement. Staff coordinated with the Environmental Services Department and loaded and disposed of 25 40-yard bins of brush. Support crew staff did sweeping, striping, painted curbs and stenciled the parking lots in Mission Bay Parks.

The park rangers in Mission Bay Park coordinated several volunteer enhancement projects throughout the park and Famosa Slough. They worked with the San Diego County Probation Department, the California Conservation Corps and the Beach Area Community Court Offenders on a variety of projects including trash and debris removal, enhancement of the bike paths, removal of invasive plants and maintenance of the native plant garden trails, California Least Tern sites, and Famosa Slough. The park rangers also worked with an Eagle Scout troop to put in a bridge along the walk way at Famosa Slough.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park and providing support on the urban runoff water quality project at La Jolla Shores. Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects including the construction of the new comfort stations at Palisades Park and North Kellogg Park, the new lifeguard towers at the Children's Pool and Ellen Browning Scripps Park, the stairway repair projects at Diamond Street and Bermuda Street, and the

# Park & Recreation

implementation of the Sunset Cliffs Master Plan. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis. The park ranger for Shoreline Parks continues to provide information and guidance to the visitors at the Children's Pool in La Jolla.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In February 2014, Torrey Pines Golf Course hosted the highly publicized Professional Golfers Association (PGA) Tour's Farmers Insurance Open. The Municipal Golf Committee (MGC) was established to act as an advisory committee to Golf Operations. The City of San Diego was selected to host the United States Golf Association 2021 U.S. Open Golf Championship at Torrey Pines Golf Course.

# Park & Recreation

## Department Summary

|                                      | FY2013<br>Actual      | FY2014<br>Budget      | FY2015<br>Adopted     | FY2014–2015<br>Change |
|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| FTE Positions (Budgeted)             | 868.15                | 882.84                | <b>896.78</b>         | 13.94                 |
| Personnel Expenditures               | \$ 58,726,307         | \$ 62,726,845         | <b>\$ 63,098,871</b>  | \$ 372,026            |
| Non-Personnel Expenditures           | 53,572,591            | 55,324,777            | <b>65,163,932</b>     | 9,839,155             |
| <b>Total Department Expenditures</b> | <b>\$ 112,298,897</b> | <b>\$ 118,051,622</b> | <b>\$ 128,262,803</b> | <b>\$ 10,211,181</b>  |
| <b>Total Department Revenue</b>      | <b>\$ 65,730,945</b>  | <b>\$ 63,309,476</b>  | <b>\$ 63,807,569</b>  | <b>\$ 498,093</b>     |

## General Fund

### Department Expenditures

|                          | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014–2015<br>Change |
|--------------------------|----------------------|----------------------|----------------------|-----------------------|
| Administrative Services  | \$ 2,217,680         | \$ 2,637,403         | <b>\$ 3,021,428</b>  | \$ 384,025            |
| Community Parks I        | 19,920,215           | 21,211,451           | <b>23,486,626</b>    | 2,275,175             |
| Community Parks II       | 21,367,771           | 21,189,110           | <b>24,464,226</b>    | 3,275,116             |
| Developed Regional Parks | 33,676,776           | 35,117,576           | <b>35,339,393</b>    | 221,817               |
| Open Space               | 7,804,947            | 9,812,440            | <b>11,658,475</b>    | 1,846,035             |
| <b>Total</b>             | <b>\$ 84,987,389</b> | <b>\$ 89,967,980</b> | <b>\$ 97,970,148</b> | <b>\$ 8,002,168</b>   |

### Department Personnel

|                          | FY2013<br>Budget | FY2014<br>Budget | FY2015<br>Adopted | FY2014–2015<br>Change |
|--------------------------|------------------|------------------|-------------------|-----------------------|
| Administrative Services  | 15.00            | 15.53            | <b>17.50</b>      | 1.97                  |
| Community Parks I        | 162.19           | 162.43           | <b>165.14</b>     | 2.71                  |
| Community Parks II       | 230.57           | 230.76           | <b>233.42</b>     | 2.66                  |
| Developed Regional Parks | 309.14           | 313.87           | <b>316.65</b>     | 2.78                  |
| Open Space               | 52.25            | 60.25            | <b>65.07</b>      | 4.82                  |
| <b>Total</b>             | <b>769.15</b>    | <b>782.84</b>    | <b>797.78</b>     | <b>14.94</b>          |

### Significant Budget Adjustments

|   | FTE  | Expenditures | Revenue |
|---|------|--------------|---------|
| <b>Non-Discretionary Adjustment</b><br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | \$ 3,159,435 | \$ -    |
| <b>Re-engineering of Maintenance Assessment Districts</b><br>Adjustment to reflect the addition of non-personnel expenditures associated with increased general benefits to MADs as a result of the re-engineering of the City's Maintenance Assessment Districts.                | 0.00 | 2,000,000    | -       |
| <b>Support for Brush Management</b><br>Adjustment to reflect the addition of non-personnel expenditures to support the increased contractual cost for brush management.   | 0.00 | 1,000,000    | -       |

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

|  | FTE  | Expenditures | Revenue |
|--|------|--------------|---------|
| <b>Wightman Street Neighborhood Park</b><br>Addition of non-personnel expenditures to support the development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development also includes the implementation of the Chollas Greek Enhancement Program for Auburn Creek which is located on site. | 0.00 | 970,000      | -       |
| <b>Silver Wing Neighborhood Park Sports Field</b><br>Addition of non-personnel expenditures to support the construction of a security lighting system at Silver Wing Neighborhood Park.  | 0.00 | 600,000      | -       |
| <b>Vacation Pay in Lieu</b><br>Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.  | 0.00 | 509,800      | -       |
| <b>Non-Standard Hour Personnel Funding</b><br>Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.  | 0.37 | 421,350      | -       |
| <b>Park Assets Condition/Needs Assessment</b><br>Addition of 1.00 Park Designer and 0.50 Management Intern - Hourly and associated non-personnel expenditures to support the condition/needs assessment of park assets.  | 1.50 | 406,391      | -       |
| <b>Parking Lot and Park Road Repairs</b><br>Adjustment to reflect the addition of non-personnel expenditures for parking lot and park road repairs at park and recreation facilities.  | 0.00 | 300,000      | -       |
| <b>Citywide Maintenance</b><br>Addition of 1.00 Tree Trimmer and 1.00 Aquatics Technician 1 and associated non-personnel expenditures to support the maintenance and operations of the Memorial Pool expansion and other park forestry and aquatics needs.   | 2.00 | 144,266      | -       |
| <b>Restoration of Overnight Weekend Camping at Kumeyaay</b><br>Addition of 1.00 Park Ranger and 0.50 Recreation Center Director 1, associated non-personnel expenditures, and revenue to restore overnight weekend camping at the Kumeyaay Campground.   | 1.50 | 139,354      | 40,000  |
| <b>Support for Additional Open Space Acreage</b><br>Addition of 1.00 Park Ranger and associated non-personnel expenditures to support the maintenance and operations of new open space acreage.  | 1.00 | 132,102      | -       |
| <b>Memorial Pool Expansion</b><br>Addition of 3.00 Pool Guard 2s - Hourly and associated non-personnel expenditures to support the expansion of the Memorial Pool.   | 3.00 | 127,615      | -       |
| <b>Support for Coastline Area</b><br>Addition of 1.00 Park Ranger and associated non-personnel expenditures to support the coastline area.   | 1.00 | 114,182      | -       |
| <b>Addition of Information Systems Analyst 2</b><br>Addition of 1.00 Information Systems Analyst 2 to implement the online registration system and other IT projects.  | 1.00 | 107,771      | -       |

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

|   | FTE  | Expenditures | Revenue |
|---|------|--------------|---------|
| <b>Support for Trail for All People</b><br>Addition of non-personnel expenditures to support the construction of a paved trail to accommodate people of all physical abilities.   | 0.00 | 100,000      | -       |
| <b>Plaza de Panama</b><br>Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations at Balboa Park Central Mesa.  | 1.00 | 65,942       | -       |
| <b>Parking Lot and Park Road Repairs in San Ysidro</b><br>Adjustment to reflect the addition of non-personnel expenditures for critical repairs of park roads and parking lots in the San Ysidro community.   | 0.00 | 65,668       | -       |
| <b>Support for Additional Solana Ranch Neighborhood Park Acreage</b><br>Addition of 0.42 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Solana Ranch Neighborhood Park.         | 0.42 | 61,066       | -       |
| <b>La Jolla Bird Cleanup</b><br>Addition of non-personnel expenditures to support the removal of bird guano in La Jolla Cove.   | 0.00 | 50,000       | -       |
| <b>Tierrasanta Community Park Sports Field Lighting</b><br>Addition of non-personnel expenditures to support the construction of a sports lighting system at the Tierrasanta Community Park.  | 0.00 | 47,000       | -       |
| <b>Support for Additional Ed Cramer Park Acreage</b><br>Addition of 0.33 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Ed Cramer Park.   | 0.33 | 46,089       | -       |
| <b>Equipment/Support for Information Technology</b><br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.  | 0.00 | 45,458       | -       |
| <b>Support for Additional Central Avenue Mini Park Acreage</b><br>Addition of 0.16 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Central Avenue Mini Park.                     | 0.16 | 43,104       | -       |
| <b>Support for Additional Cabrillo Heights Neighborhood Park Acreage</b><br>Addition of 0.16 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the Cabrillo Heights Neighborhood Park. | 0.16 | 25,587       | -       |
| <b>Support for Additional Morley Green Park Acreage</b><br>Addition of non-personnel expenditures to support the maintenance and operations of the Morley Green Park.   | 0.00 | 12,073       | -       |

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

|   | FTE          | Expenditures        | Revenue             |
|---|--------------|---------------------|---------------------|
| <b>Support for Additional Properties at Canon Street and Plum Street</b><br>Addition of non-personnel expenditures to support the maintenance of properties on Canon Street and Plum Street.  | 0.00         | 10,000              | -                   |
| <b>San Ysidro Larsen Field Lighting</b><br>Addition of non-personnel expenditures to support and maintain the San Ysidro Athletic Field.  | 0.00         | 7,500               | -                   |
| <b>Maintenance of Neighborhood Parks</b><br>Addition of 2.00 Grounds Maintenance Worker 2s, offset by a reduction in contractual expenditures, to convert neighborhood parks at Villa La Jolla, South Village, and Torrey Del Mar from contractual maintenance to City maintenance.   | 2.00         | (306)               | -                   |
| <b>Reduction of Recreation Specialist</b><br>Reduction of 0.50 Recreation Specialist.   | (0.50)       | (47,059)            | -                   |
| <b>Gas Tax Accounting Revision</b><br>Adjustment to reflect the reduction of non-personnel expenditures and associated Gas Tax revenue for the maintenance of street medians which will be paid directly by the Gas Tax Fund.   | 0.00         | (375,494)           | (556,439)           |
| <b>One-Time Reductions and Annualizations</b><br>Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.  | 0.00         | (783,963)           | -                   |
| <b>Salary and Benefit Adjustments</b><br>Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments. | 0.00         | (1,502,763)         | -                   |
| <b>Revised Revenue</b><br>Adjustment to reflect Fiscal Year 2015 revenue projections.   | 0.00         | -                   | 1,035,507           |
| <b>Antenna Lease Fund Transfer</b><br>Adjustment to reflect the one-time transfer of fund balance from the Antenna Lease Fund.  | 0.00         | -                   | 400,000             |
| <b>Reduction in Transient Occupancy Tax (TOT) Transfer</b><br>Reduction in reimbursements for tourism-related expenditures from TOT revenue as a result of lower TOT receipts in Fiscal Year 2014.  | 0.00         | -                   | (1,117,823)         |
| <b>Total</b>  | <b>14.94</b> | <b>\$ 8,002,168</b> | <b>\$ (198,755)</b> |

## Expenditures by Category

|                           | FY2013<br>Actual  | FY2014<br>Budget  | FY2015<br>Adopted | FY2014-2015<br>Change |
|---------------------------|-------------------|-------------------|-------------------|-----------------------|
| <b>PERSONNEL</b>          |                   |                   |                   |                       |
| Personnel Cost            | \$ 31,107,610     | \$ 31,608,020     | \$ 32,532,770     | \$ 924,750            |
| Fringe Benefits           | 20,562,631        | 23,623,835        | 23,080,093        | (543,742)             |
| <b>PERSONNEL SUBTOTAL</b> | <b>51,670,241</b> | <b>55,231,855</b> | <b>55,612,863</b> | <b>381,008</b>        |

# Park & Recreation

## Expenditures by Category (Cont'd)

|                               | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014-2015<br>Change |
|-------------------------------|----------------------|----------------------|----------------------|-----------------------|
| <b>NON-PERSONNEL</b>          |                      |                      |                      |                       |
| Supplies                      | \$ 3,888,875         | \$ 4,199,725         | \$ 4,258,806         | \$ 59,081             |
| Contracts                     | 12,156,136           | 14,314,195           | 15,254,058           | 939,863               |
| Information Technology        | 1,319,511            | 1,112,218            | 1,150,461            | 38,243                |
| Energy and Utilities          | 11,833,577           | 11,927,192           | 14,496,124           | 2,568,932             |
| Other                         | 112,925              | 123,597              | 110,130              | (13,467)              |
| Transfers Out                 | 3,064,109            | 2,111,899            | 6,123,156            | 4,011,257             |
| Capital Expenditures          | 942,015              | 674,843              | 690,513              | 15,670                |
| Debt                          | -                    | 272,456              | 274,037              | 1,581                 |
| <b>NON-PERSONNEL SUBTOTAL</b> | <b>33,317,148</b>    | <b>34,736,125</b>    | <b>42,357,285</b>    | <b>7,621,160</b>      |
| <b>Total</b>                  | <b>\$ 84,987,389</b> | <b>\$ 89,967,980</b> | <b>\$ 97,970,148</b> | <b>\$ 8,002,168</b>   |

## Revenues by Category

|                                 | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014-2015<br>Change |
|---------------------------------|----------------------|----------------------|----------------------|-----------------------|
| Charges for Services            | \$ 21,789,496        | \$ 30,990,656        | \$ 30,256,213        | \$ (734,443)          |
| Fines Forfeitures and Penalties | 77,529               | 27,395               | 84,395               | 57,000                |
| Licenses and Permits            | 913,982              | 707,220              | 765,813              | 58,593                |
| Other Revenue                   | 128,168              | 13,800               | -                    | (13,800)              |
| Rev from Money and Prop         | 451,563              | 465,300              | 449,195              | (16,105)              |
| Transfers In                    | 11,925,738           | 703,000              | 1,153,000            | 450,000               |
| <b>Total</b>                    | <b>\$ 35,286,477</b> | <b>\$ 32,907,371</b> | <b>\$ 32,708,616</b> | <b>\$ (198,755)</b>   |

## Personnel Expenditures

| Job<br>Number                   | Job Title / Wages                       | FY2013<br>Budget | FY2014<br>Budget | FY2015<br>Adopted | Salary Range        | Total      |
|---------------------------------|---|------------------|------------------|-------------------|---------------------|------------|
| <b>FTE, Salaries, and Wages</b> |   |                  |                  |                   |                     |            |
| 20000011                        | Account Clerk                           | 3.00             | 4.00             | 4.00              | \$31,491 - \$37,918 | \$ 149,776 |
| 20000012                        | Administrative Aide 1                   | 2.00             | 2.00             | 1.00              | 36,962 - 44,533     | 44,533     |
| 20000024                        | Administrative Aide 2                   | 3.00             | 4.00             | 5.00              | 42,578 - 51,334     | 244,573    |
| 20000753                        | Aquatics Technician 1                   | 2.00             | 2.00             | 3.00              | 39,499 - 47,091     | 128,770    |
| 20000749                        | Aquatics Technician 2                   | 4.00             | 4.00             | 4.00              | 41,496 - 49,462     | 197,848    |
| 20000754                        | Aquatics Technician Supervisor          | 1.00             | 1.00             | 1.00              | 45,302 - 54,163     | 54,163     |
| 20000040                        | Area Manager 2                          | 21.00            | 21.00            | 22.00             | 52,749 - 63,918     | 1,274,382  |
| 20001140                        | Assistant Department Director           | 1.00             | 1.00             | 1.00              | 31,741 - 173,971    | 131,000    |
| 20000108                        | Assistant Recreation Center<br>Director | 1.00             | 1.00             | 1.00              | 30,056 - 36,317     | -          |
| 20000143                        | Associate Engineer-Civil                | 1.00             | 1.00             | 1.00              | 66,622 - 80,454     | 80,454     |
| 20000119                        | Associate Management Analyst            | 4.00             | 4.00             | 4.00              | 54,059 - 65,333     | 260,352    |
| 20000162                        | Associate Planner                       | 1.00             | 1.00             | 1.00              | 56,722 - 68,536     | 64,374     |
| 20000649                        | Biologist 3                             | 2.00             | 3.00             | 3.00              | 62,005 - 75,067     | 72,064     |
| 20000202                        | Building Supervisor                     | 1.00             | 1.00             | 1.00              | 39,770 - 47,736     | 47,736     |
| 20000234                        | Carpenter                               | 1.00             | 1.00             | 1.00              | 43,451 - 52,000     | 43,451     |
| 20000236                        | Cement Finisher                         | 1.00             | 1.00             | 1.00              | 43,451 - 52,083     | 52,083     |
| 20000237                        | Cemetery Manager                        | 1.00             | 1.00             | 0.00              | 54,246 - 65,520     | -          |
| 20000539                        | Clerical Assistant 2                    | 6.00             | 7.00             | 7.00              | 29,931 - 36,067     | 240,349    |
| 90000539                        | Clerical Assistant 2 - Hourly           | 0.13             | 0.05             | 0.05              | 29,931 - 36,067     | 1,497      |

# Park & Recreation

## Personnel Expenditures (Cont'd)

| Job Number | Job Title / Wages                     | FY2013 Budget | FY2014 Budget | FY2015 Adopted | Salary Range     | Total     |
|------------|---------------------------------------|---------------|---------------|----------------|------------------|-----------|
| 90000352   | Custodian 1 - Hourly                  | 2.72          | 2.94          | <b>2.94</b>    | 24,045 - 28,725  | 72,853    |
| 20000354   | Custodian 2                           | 12.50         | 12.50         | <b>12.50</b>   | 26,250 - 31,242  | 291,182   |
| 20000355   | Custodian 3                           | 4.00          | 4.00          | <b>4.00</b>    | 28,725 - 33,966  | 135,864   |
| 20001168   | Deputy Director                       | 3.75          | 3.75          | <b>3.75</b>    | 46,966 - 172,744 | 438,245   |
| 20000395   | District Manager                      | 14.00         | 15.00         | <b>15.00</b>   | 62,358 - 75,234  | 1,006,433 |
| 20000426   | Equipment Operator 1                  | 11.00         | 11.00         | <b>11.00</b>   | 37,690 - 45,115  | 494,310   |
| 20000430   | Equipment Operator 2                  | 9.00          | 9.00          | <b>9.00</b>    | 41,350 - 49,462  | 392,259   |
| 20000418   | Equipment Technician 1                | 10.00         | 9.00          | <b>9.00</b>    | 36,005 - 43,139  | 341,283   |
| 20000423   | Equipment Technician 2                | 5.00          | 5.00          | <b>5.00</b>    | 39,499 - 47,091  | 235,455   |
| 20000431   | Equipment Technician 3                | 1.00          | 1.00          | <b>1.00</b>    | 43,368 - 51,813  | 51,813    |
| 20000924   | Executive Secretary                   | 1.00          | 1.00          | <b>1.00</b>    | 43,555 - 52,666  | 52,666    |
| 20000675   | Grounds Maintenance Manager           | 8.00          | 8.00          | <b>9.00</b>    | 51,459 - 62,358  | 435,571   |
| 20000472   | Grounds Maintenance Supervisor        | 8.00          | 8.00          | <b>8.00</b>    | 37,814 - 45,490  | 310,072   |
| 20000467   | Grounds Maintenance Worker 1          | 9.00          | 9.00          | <b>9.00</b>    | 28,683 - 33,987  | 224,327   |
| 90000467   | Grounds Maintenance Worker 1 - Hourly | 15.60         | 15.82         | <b>15.50</b>   | 28,683 - 33,987  | 463,424   |
| 20000468   | Grounds Maintenance Worker 2          | 245.18        | 246.00        | <b>249.00</b>  | 31,762 - 37,773  | 9,008,915 |
| 90000468   | Grounds Maintenance Worker 2 - Hourly | 0.23          | 0.55          | <b>1.62</b>    | 31,762 - 37,773  | 51,480    |
| 20000502   | Heavy Truck Driver 1                  | 6.00          | 6.00          | <b>6.00</b>    | 36,234 - 43,160  | 257,017   |
| 20000503   | Horticulturist                        | 3.00          | 3.00          | <b>3.00</b>    | 53,061 - 64,147  | 190,739   |
| 20000290   | Information Systems Analyst 2         | 0.00          | 0.00          | <b>1.00</b>    | 54,059 - 65,333  | 59,363    |
| 20000293   | Information Systems Analyst 3         | 1.00          | 1.00          | <b>1.00</b>    | 59,363 - 71,760  | 71,760    |
| 20000497   | Irrigation Specialist                 | 1.00          | 1.00          | <b>1.00</b>    | 37,814 - 45,261  | 45,261    |
| 20000589   | Laborer                               | 9.00          | 9.00          | <b>10.00</b>   | 29,182 - 34,757  | 328,889   |
| 20000608   | Light Equipment Operator              | 12.00         | 12.00         | <b>12.00</b>   | 34,694 - 41,350  | 487,002   |
| 90001073   | Management Intern - Hourly            | 0.00          | 0.78          | <b>3.07</b>    | 24,274 - 29,203  | 74,521    |
| 20000660   | Nursery Gardener                      | 5.00          | 5.00          | <b>5.00</b>    | 31,949 - 38,064  | 185,995   |
| 20000661   | Nursery Supervisor                    | 1.00          | 1.00          | <b>1.00</b>    | 37,814 - 45,490  | 41,517    |
| 20000669   | Park Designer                         | 1.00          | 1.00          | <b>2.00</b>    | 66,664 - 80,496  | 153,795   |
| 20000666   | Park Ranger                           | 21.00         | 26.00         | <b>29.00</b>   | 41,059 - 49,878  | 1,160,391 |
| 20001138   | Park and Recreation Director          | 1.00          | 1.00          | <b>1.00</b>    | 59,155 - 224,099 | 141,627   |
| 20000680   | Payroll Specialist 2                  | 4.50          | 4.50          | <b>4.50</b>    | 34,611 - 41,787  | 179,513   |
| 20000676   | Pesticide Applicator                  | 7.00          | 8.00          | <b>8.00</b>    | 39,458 - 47,050  | 338,313   |
| 20000677   | Pesticide Supervisor                  | 1.00          | 1.00          | <b>1.00</b>    | 40,851 - 49,150  | 49,150    |
| 90001015   | Pool Guard 2 - Hourly                 | 32.24         | 32.24         | <b>36.21</b>   | 27,394 - 32,968  | 1,077,576 |
| 20000740   | Principal Drafting Aide               | 0.00          | 1.00          | <b>1.00</b>    | 50,003 - 60,549  | 56,987    |
| 20001222   | Program Manager                       | 1.00          | 2.00          | <b>2.00</b>    | 46,966 - 172,744 | 109,855   |
| 20000763   | Project Officer 2                     | 2.00          | 2.00          | <b>2.00</b>    | 76,794 - 92,851  | 180,130   |
| 20000783   | Public Information Clerk              | 2.00          | 2.00          | <b>2.00</b>    | 31,491 - 37,918  | 75,836    |
| 90000798   | Recreation Aide - Hourly              | 6.29          | 4.60          | <b>4.53</b>    | 18,616 - 22,318  | 85,524    |
| 20000921   | Recreation Center Director 1          | 9.00          | 9.00          | <b>9.50</b>    | 36,962 - 44,533  | 391,322   |
| 20000802   | Recreation Center Director 2          | 14.00         | 14.00         | <b>14.00</b>   | 39,770 - 47,819  | 647,132   |
| 20000751   | Recreation Center Director 3          | 32.00         | 32.00         | <b>32.00</b>   | 42,640 - 51,293  | 1,518,822 |

# Park & Recreation

## Personnel Expenditures (Cont'd)

| Job Number                               | Job Title / Wages                 | FY2013 Budget | FY2014 Budget | FY2015 Adopted | Salary Range    | Total                |
|--|-----------------------------------|---------------|---------------|----------------|-----------------|----------------------|
| 20000569                                 | Recreation Leader 1               | 0.50          | 0.50          | <b>0.50</b>    | 24,918 - 30,035 | 15,018               |
| 90000569                                 | Recreation Leader 1 - Hourly      | 75.30         | 77.24         | <b>75.90</b>   | 24,918 - 30,035 | 2,125,144            |
| 20000530                                 | Recreation Leader 2               | 1.00          | 1.00          | <b>1.00</b>    | 28,725 - 34,632 | 34,632               |
| 90000530                                 | Recreation Leader 2 - Hourly      | 8.57          | 8.56          | <b>8.56</b>    | 28,725 - 34,632 | 247,246              |
| 90000534                                 | Recreation Leader 2 - Hourly      | 3.60          | 4.60          | <b>4.08</b>    | 28,725 - 34,632 | 138,361              |
| 90000533                                 | Recreation Leader 2 - Hourly      | 3.91          | 4.08          | <b>4.09</b>    | 28,725 - 34,632 | 125,736              |
| 20000807                                 | Recreation Specialist             | 1.00          | 1.00          | <b>1.00</b>    | 42,640 - 51,293 | 51,293               |
| 20000811                                 | Recreation Specialist             | 1.00          | 1.00          | <b>1.00</b>    | 42,640 - 51,293 | 51,293               |
| 20000817                                 | Recreation Specialist             | 0.50          | 0.50          | <b>0.00</b>    | 42,640 - 51,293 | -                    |
| 20000806                                 | Recreation Specialist             | 4.00          | 4.00          | <b>4.00</b>    | 42,640 - 51,293 | 162,220              |
| 20000804                                 | Recreation Specialist             | 1.00          | 1.00          | <b>1.00</b>    | 42,640 - 51,293 | 51,293               |
| 20001042                                 | Safety and Training Manager       | 1.00          | 1.00          | <b>1.00</b>    | 66,768 - 80,891 | 79,678               |
| 20000927                                 | Senior Clerk/Typist               | 3.00          | 2.00          | <b>2.00</b>    | 36,067 - 43,514 | 83,380               |
| 20000015                                 | Senior Management Analyst         | 3.00          | 3.00          | <b>3.00</b>    | 59,363 - 71,760 | 212,768              |
| 20000844                                 | Senior Park Ranger                | 7.00          | 7.00          | <b>7.00</b>    | 51,459 - 62,358 | 373,008              |
| 20000918                                 | Senior Planner                    | 3.00          | 3.00          | <b>3.00</b>    | 65,354 - 79,019 | 233,106              |
| 20001046                                 | Senior Utility Supervisor         | 1.00          | 1.00          | <b>1.00</b>    | 47,216 - 57,138 | 54,496               |
| 20000194                                 | Seven-Gang Mower Operator         | 8.00          | 8.00          | <b>8.00</b>    | 37,690 - 45,115 | 358,878              |
| 20000970                                 | Supervising Management Analyst    | 3.00          | 3.00          | <b>3.00</b>    | 66,768 - 80,891 | 242,673              |
| 20001007                                 | Supervising Recreation Specialist | 4.00          | 4.00          | <b>4.00</b>    | 49,067 - 59,467 | 167,461              |
| 20001010                                 | Supervising Recreation Specialist | 2.00          | 2.00          | <b>2.00</b>    | 49,067 - 59,467 | 118,042              |
| 90000959                                 | Swimming Pool Manager 1 - Hourly  | 5.13          | 5.13          | <b>4.98</b>    | 31,450 - 37,835 | 167,651              |
| 20000960                                 | Swimming Pool Manager 2           | 6.00          | 6.00          | <b>6.00</b>    | 36,816 - 44,450 | 133,256              |
| 20000961                                 | Swimming Pool Manager 3           | 7.00          | 7.00          | <b>7.00</b>    | 40,518 - 48,901 | 333,322              |
| 20001038                                 | Tree Maintenance Crewleader       | 1.00          | 1.00          | <b>1.00</b>    | 36,566 - 43,576 | 40,543               |
| 20001039                                 | Tree Trimmer                      | 0.00          | 0.00          | <b>1.00</b>    | 34,965 - 41,621 | 34,965               |
| 20001044                                 | Utility Supervisor                | 4.00          | 4.00          | <b>4.00</b>    | 43,472 - 51,979 | 191,565              |
| 20001045                                 | Utility Supervisor                | 5.00          | 5.00          | <b>5.00</b>    | 43,472 - 51,979 | 254,905              |
| 20001051                                 | Utility Worker 1                  | 8.00          | 8.00          | <b>8.00</b>    | 30,534 - 36,296 | 214,510              |
| 20001053                                 | Utility Worker 2                  | 4.00          | 4.00          | <b>2.00</b>    | 33,322 - 39,666 | 78,737               |
| 20000756                                 | Word Processing Operator          | 4.00          | 3.00          | <b>3.00</b>    | 31,491 - 37,918 | 110,800              |
| 90001067                                 | Work Service Aide - Hourly        | 0.50          | 0.50          | <b>0.50</b>    | 16,765 - 20,488 | 10,244               |
| 20001069                                 | Zoning Investigator 2             | 1.00          | 1.00          | <b>1.00</b>    | 50,232 - 60,757 | 60,757               |
|  | Bilingual - Regular               |               |               |                |                 | 39,312               |
|  | Landscape Architect Lic           |               |               |                |                 | 23,069               |
|  | Night Shift Pay                   |               |               |                |                 | 4,686                |
|  | Overtime Budgeted                 |               |               |                |                 | 339,851              |
|  | Reg Pay For Engineers             |               |               |                |                 | 25,996               |
|  | Termination Pay Annual Leave      |               |               |                |                 | 31,481               |
|  | Vacation Pay In Lieu              |               |               |                |                 | 509,800              |
| <b>FTE, Salaries, and Wages Subtotal</b> |                                   | <b>769.15</b> | <b>782.84</b> | <b>797.78</b>  |                 | <b>\$ 32,532,770</b> |

# Park & Recreation

|                                     | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014–2015<br>Change |
|-------------------------------------|----------------------|----------------------|----------------------|-----------------------|
| <b>Fringe Benefits</b>              |                      |                      |                      |                       |
| Employee Offset Savings             | \$ 115,914           | \$ 155,989           | \$ 126,974           | \$ (29,015)           |
| Flexible Benefits                   | 3,245,991            | 3,983,560            | 4,409,480            | 425,920               |
| Insurance                           | 276                  | -                    | -                    | -                     |
| Long-Term Disability                | 177,133              | 167,016              | 108,578              | (58,438)              |
| Medicare                            | 411,974              | 416,230              | 426,662              | 10,432                |
| Other Post-Employment Benefits      | 3,735,750            | 3,783,606            | 3,677,513            | (106,093)             |
| Retiree Medical Trust               | 5,261                | 4,230                | 8,017                | 3,787                 |
| Retirement 401 Plan                 | 19,786               | 16,941               | 26,153               | 9,212                 |
| Retirement ADC                      | 9,194,524            | 11,599,534           | 10,803,287           | (796,247)             |
| Retirement DROP                     | 43,685               | 41,727               | 40,933               | (794)                 |
| Retirement Offset Contribution      | 36,780               | -                    | -                    | -                     |
| Risk Management Administration      | 598,137              | 574,116              | 574,117              | 1                     |
| Supplemental Pension Savings Plan   | 1,469,226            | 1,509,461            | 1,608,236            | 98,775                |
| Unemployment Insurance              | 90,268               | 88,639               | 62,118               | (26,521)              |
| Workers' Compensation               | 1,417,926            | 1,282,786            | 1,208,025            | (74,761)              |
| <b>Fringe Benefits Subtotal</b>     | <b>\$ 20,562,631</b> | <b>\$ 23,623,835</b> | <b>\$ 23,080,093</b> | <b>\$ (543,742)</b>   |
| <b>Total Personnel Expenditures</b> |                      |                      | <b>\$ 55,612,863</b> |                       |

## Environmental Growth 1/3 Fund

### Department Expenditures

|                          | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014–2015<br>Change |
|--------------------------|---------------------|---------------------|---------------------|-----------------------|
| Environmental Growth 1/3 | \$ 4,354,915        | \$ 3,962,339        | \$ 4,547,305        | \$ 584,966            |
| <b>Total</b>             | <b>\$ 4,354,915</b> | <b>\$ 3,962,339</b> | <b>\$ 4,547,305</b> | <b>\$ 584,966</b>     |

### Significant Budget Adjustments

|  | FTE  | Expenditures | Revenue |
|--|------|--------------|---------|
| <b>Non-Discretionary Adjustment</b>  | 0.00 | \$ 932,400   | \$ -    |
| Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. |      |              |         |
| <b>Equipment/Support for Information Technology</b>  | 0.00 | 40,658       | -       |
| Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.  |      |              |         |
| <b>Mandatory General Benefit Contribution to Maintenance Assessment Districts</b>  | 0.00 | 13,908       | -       |
| Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.   |      |              |         |
| <b>One-Time Reductions and Annualizations</b>  | 0.00 | (402,000)    | -       |
| Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.  |      |              |         |

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

|   | FTE         | Expenditures      | Revenue           |
|---|-------------|-------------------|-------------------|
| <b>Revised Revenue</b>                                      | 0.00        | -                 | 509,283           |
| Adjustment to reflect Fiscal Year 2015 revenue projections. |             |                   |                   |
| <b>Total</b>  | <b>0.00</b> | <b>\$ 584,966</b> | <b>\$ 509,283</b> |

## Expenditures by Category

|                               | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014-2015<br>Change |
|-------------------------------|---------------------|---------------------|---------------------|-----------------------|
| <b>NON-PERSONNEL</b>          |                     |                     |                     |                       |
| Supplies                      | \$ 40               | \$ 78,123           | \$ 78,123           | \$ -                  |
| Contracts                     | 33,666              | 211,036             | 211,036             | -                     |
| Information Technology        | 13,315              | 700                 | 41,358              | 40,658                |
| Energy and Utilities          | 1,919,308           | 1,972,133           | 2,904,033           | 931,900               |
| Transfers Out                 | 2,388,586           | 1,700,347           | 1,312,755           | (387,592)             |
| <b>NON-PERSONNEL SUBTOTAL</b> | <b>4,354,915</b>    | <b>3,962,339</b>    | <b>4,547,305</b>    | <b>584,966</b>        |
| <b>Total</b>                  | <b>\$ 4,354,915</b> | <b>\$ 3,962,339</b> | <b>\$ 4,547,305</b> | <b>\$ 584,966</b>     |

## Revenues by Category

|                         | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014-2015<br>Change |
|-------------------------|---------------------|---------------------|---------------------|-----------------------|
| Other Local Taxes       | \$ 3,880,923        | \$ 3,936,786        | \$ 4,446,069        | \$ 509,283            |
| Rev from Money and Prop | 7,591               | 9,000               | 9,000               | -                     |
| <b>Total</b>            | <b>\$ 3,888,513</b> | <b>\$ 3,945,786</b> | <b>\$ 4,455,069</b> | <b>\$ 509,283</b>     |

## Environmental Growth 2/3 Fund

### Department Expenditures

|                          | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014-2015<br>Change |
|--------------------------|---------------------|---------------------|---------------------|-----------------------|
| Environmental Growth 2/3 | \$ 8,078,081        | \$ 8,229,966        | \$ 8,869,966        | \$ 640,000            |
| <b>Total</b>             | <b>\$ 8,078,081</b> | <b>\$ 8,229,966</b> | <b>\$ 8,869,966</b> | <b>\$ 640,000</b>     |

### Significant Budget Adjustments

|  | FTE         | Expenditures      | Revenue             |
|--|-------------|-------------------|---------------------|
| <b>Transfer to General Fund</b>  | 0.00        | \$ 640,000        | \$ -                |
| Adjustment to reflect the increase in the transfer to the General Fund to support Open Space maintenance activities. |             |                   |                     |
| <b>Revised Revenue</b>   | 0.00        | -                 | 1,018,565           |
| Adjustment to reflect Fiscal Year 2015 revenue projections.  |             |                   |                     |
| <b>Total</b>   | <b>0.00</b> | <b>\$ 640,000</b> | <b>\$ 1,018,565</b> |

### Expenditures by Category

|                               | FY2013<br>Actual | FY2014<br>Budget | FY2015<br>Adopted | FY2014-2015<br>Change |
|-------------------------------|------------------|------------------|-------------------|-----------------------|
| <b>NON-PERSONNEL</b>          |                  |                  |                   |                       |
| Transfers Out                 | \$ 8,078,081     | \$ 8,229,966     | \$ 8,869,966      | \$ 640,000            |
| <b>NON-PERSONNEL SUBTOTAL</b> | <b>8,078,081</b> | <b>8,229,966</b> | <b>8,869,966</b>  | <b>640,000</b>        |

# Park & Recreation

## Expenditures by Category (Cont'd)

|              | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014-2015<br>Change |
|--------------|---------------------|---------------------|---------------------|-----------------------|
| <b>Total</b> | <b>\$ 8,078,081</b> | <b>\$ 8,229,966</b> | <b>\$ 8,869,966</b> | <b>\$ 640,000</b>     |

## Revenues by Category

|                         | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014-2015<br>Change |
|-------------------------|---------------------|---------------------|---------------------|-----------------------|
| Other Local Taxes       | \$ 7,762,105        | \$ 7,873,572        | \$ 8,892,137        | \$ 1,018,565          |
| Rev from Money and Prop | 22,631              | 25,000              | 25,000              | -                     |
| <b>Total</b>            | <b>\$ 7,784,736</b> | <b>\$ 7,898,572</b> | <b>\$ 8,917,137</b> | <b>\$ 1,018,565</b>   |

# Golf Course Fund

## Department Expenditures

|                 | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014-2015<br>Change |
|-----------------|----------------------|----------------------|----------------------|-----------------------|
| Golf Operations | \$ 14,672,613        | \$ 15,670,084        | \$ 16,653,723        | \$ 983,639            |
| <b>Total</b>    | <b>\$ 14,672,613</b> | <b>\$ 15,670,084</b> | <b>\$ 16,653,723</b> | <b>\$ 983,639</b>     |

## Department Personnel

|                 | FY2013<br>Budget | FY2014<br>Budget | FY2015<br>Adopted | FY2014-2015<br>Change |
|-----------------|------------------|------------------|-------------------|-----------------------|
| Golf Operations | 97.00            | 98.00            | 97.00             | (1.00)                |
| <b>Total</b>    | <b>97.00</b>     | <b>98.00</b>     | <b>97.00</b>      | <b>(1.00)</b>         |

## Significant Budget Adjustments

|   | FTE  | Expenditures | Revenue |
|---|------|--------------|---------|
| <b>Non-Discretionary Adjustment</b><br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | \$ 800,534   | \$ -    |
| <b>Addition of Communications Expenditures</b><br>Adjustment to reflect the addition of non-personnel expenditures for communications services provided by the Communications Department.   | 0.00 | 78,967       | -       |
| <b>Bag Drop Service at Torrey Pines Golf Course</b><br>Adjustment to reflect the addition of non-personnel expenditures to provide a golf bag drop service at Torrey Pines Golf Course.   | 0.00 | 65,000       | -       |
| <b>Vacation Pay in Lieu</b><br>Adjustment to reflect the addition of personnel expenditures for vacation pay in lieu.   | 0.00 | 59,200       | -       |
| <b>Above-Ground Fuel Tanks</b><br>Adjustment to reflect the addition of fuel expenditures to adequately maintain three golf courses.  | 0.00 | 52,000       | -       |

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

|  | FTE           | Expenditures      | Revenue             |
|--|---------------|-------------------|---------------------|
| <b>Salary and Benefit Adjustments</b>  | 0.00          | 37,231            | -                   |
| Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments. |               |                   |                     |
| <b>Supplemental Cost of Living Adjustment (COLA)</b>   | 0.00          | 2,472             | -                   |
| Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA.   |               |                   |                     |
| <b>One-Time Reductions and Annualizations</b>  | 0.00          | (1,000)           | -                   |
| Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2014.  |               |                   |                     |
| <b>Equipment/Support for Information Technology</b>  | 0.00          | (4,854)           | -                   |
| Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.  |               |                   |                     |
| <b>Non-Standard Hour Personnel Funding</b>   | 0.00          | (7,396)           | -                   |
| Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.  |               |                   |                     |
| <b>Communications Department Restructure</b>   | (1.00)        | (98,515)          | -                   |
| Transfer of communications-related position(s) to the Communications Department.   |               |                   |                     |
| <b>Revised Revenue</b>   | 0.00          | -                 | 777,000             |
| Adjustment to reflect Fiscal Year 2015 revenue projections.  |               |                   |                     |
| <b>Torrey Pines North Golf Course Renovation</b>   | 0.00          | -                 | (1,608,000)         |
| Revenue adjustment to reflect a three-month closure of the Torrey Pines North Course for course renovations.   |               |                   |                     |
| <b>Total</b>   | <b>(1.00)</b> | <b>\$ 983,639</b> | <b>\$ (831,000)</b> |

## Expenditures by Category

|                               | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014-2015<br>Change |
|-------------------------------|----------------------|----------------------|----------------------|-----------------------|
| <b>PERSONNEL</b>              |                      |                      |                      |                       |
| Personnel Cost                | \$ 4,032,704         | \$ 4,131,412         | \$ 4,235,418         | \$ 104,006            |
| Fringe Benefits               | 2,827,373            | 3,159,828            | 3,046,342            | (113,486)             |
| <b>PERSONNEL SUBTOTAL</b>     | <b>6,860,077</b>     | <b>7,291,240</b>     | <b>7,281,760</b>     | <b>(9,480)</b>        |
| <b>NON-PERSONNEL</b>          |                      |                      |                      |                       |
| Supplies                      | \$ 1,065,545         | \$ 1,227,653         | \$ 1,236,498         | \$ 8,845              |
| Contracts                     | 4,412,242            | 4,795,980            | 5,270,347            | 474,367               |
| Information Technology        | 200,524              | 201,112              | 196,258              | (4,854)               |
| Energy and Utilities          | 1,642,118            | 1,477,617            | 1,979,666            | 502,049               |
| Other                         | 10,132               | 20,590               | 20,590               | -                     |
| Transfers Out                 | 296,377              | 263,242              | 275,954              | 12,712                |
| Capital Expenditures          | 185,597              | 392,650              | 392,650              | -                     |
| <b>NON-PERSONNEL SUBTOTAL</b> | <b>7,812,535</b>     | <b>8,378,844</b>     | <b>9,371,963</b>     | <b>993,119</b>        |
| <b>Total</b>                  | <b>\$ 14,672,613</b> | <b>\$ 15,670,084</b> | <b>\$ 16,653,723</b> | <b>\$ 983,639</b>     |

# Park & Recreation

## Revenues by Category

|                                 | FY2013<br>Actual     | FY2014<br>Budget     | FY2015<br>Adopted    | FY2014–2015<br>Change |
|---------------------------------|----------------------|----------------------|----------------------|-----------------------|
| Charges for Services            | \$ 17,178,818        | \$ 16,976,647        | \$ 16,298,647        | \$ (678,000)          |
| Fines Forfeitures and Penalties | 1,650                | -                    | -                    | -                     |
| Other Revenue                   | 6,661                | -                    | -                    | -                     |
| Rev from Money and Prop         | 1,377,092            | 1,395,100            | 1,242,100            | (153,000)             |
| <b>Total</b>                    | <b>\$ 18,564,221</b> | <b>\$ 18,371,747</b> | <b>\$ 17,540,747</b> | <b>\$ (831,000)</b>   |

## Personnel Expenditures

| Job<br>Number                            | Job Title / Wages                 | FY2013<br>Budget | FY2014<br>Budget | FY2015<br>Adopted | Salary Range        | Total               |
|--|-----------------------------------|------------------|------------------|-------------------|---------------------|---------------------|
| <b>FTE, Salaries, and Wages</b>          |                                   |                  |                  |                   |                     |                     |
| 20000011                                 | Account Clerk                     | 1.00             | 1.00             | 1.00              | \$31,491 - \$37,918 | \$ 36,067           |
| 20001202                                 | Assistant Deputy Director         | 1.00             | 1.00             | 1.00              | 23,005 - 137,904    | 97,001              |
| 20000119                                 | Associate Management Analyst      | 1.00             | 1.00             | 1.00              | 54,059 - 65,333     | 51,334              |
| 20000539                                 | Clerical Assistant 2              | 1.00             | 1.00             | 1.00              | 29,931 - 36,067     | 32,968              |
| 20001168                                 | Deputy Director                   | 1.00             | 1.00             | 1.00              | 46,966 - 172,744    | 123,899             |
| 20000426                                 | Equipment Operator 1              | 2.00             | 3.00             | 3.00              | 37,690 - 45,115     | 130,279             |
| 20000418                                 | Equipment Technician 1            | 2.00             | 2.00             | 2.00              | 36,005 - 43,139     | 84,243              |
| 20000423                                 | Equipment Technician 2            | 3.00             | 3.00             | 3.00              | 39,499 - 47,091     | 140,954             |
| 20000431                                 | Equipment Technician 3            | 1.00             | 1.00             | 1.00              | 43,368 - 51,813     | 51,813              |
| 20000819                                 | Golf Course Manager               | 2.00             | 2.00             | 2.00              | 59,488 - 71,760     | 143,520             |
| 20000498                                 | Golf Course Superintendent        | 3.00             | 3.00             | 3.00              | 53,061 - 64,147     | 186,492             |
| 20000479                                 | Golf Starter                      | 16.00            | 14.00            | 14.00             | 29,931 - 36,067     | 499,131             |
| 90000479                                 | Golf Starter - Hourly             | 6.00             | 6.00             | 6.00              | 29,931 - 36,067     | 179,587             |
| 20000481                                 | Greenskeeper                      | 11.00            | 11.00            | 11.00             | 30,534 - 36,296     | 396,908             |
| 20000482                                 | Greenskeeper Supervisor           | 5.00             | 5.00             | 5.00              | 37,814 - 45,490     | 217,798             |
| 20000467                                 | Grounds Maintenance Worker 1      | 26.00            | 26.00            | 26.00             | 28,683 - 33,987     | 783,651             |
| 20000497                                 | Irrigation Specialist             | 3.00             | 3.00             | 3.00              | 37,814 - 45,261     | 128,336             |
| 20000608                                 | Light Equipment Operator          | 4.00             | 3.00             | 3.00              | 34,694 - 41,350     | 124,050             |
| 20000172                                 | Payroll Specialist 1              | 1.00             | 1.00             | 1.00              | 33,093 - 39,832     | 39,832              |
| 20000676                                 | Pesticide Applicator              | 2.00             | 2.00             | 2.00              | 39,458 - 47,050     | 86,508              |
| 20000818                                 | Recreation Specialist             | 2.00             | 4.00             | 4.00              | 42,640 - 51,293     | 193,710             |
| 20000916                                 | Senior Public Information Officer | 0.00             | 1.00             | 0.00              | 54,059 - 65,333     | -                   |
| 20000194                                 | Seven-Gang Mower Operator         | 2.00             | 2.00             | 2.00              | 37,690 - 45,115     | 90,230              |
| 20000970                                 | Supervising Management Analyst    | 1.00             | 1.00             | 1.00              | 66,768 - 80,891     | 80,891              |
|  | Grds/Greenskpr Eq Op              |                  |                  |                   |                     | 30,493              |
|  | Overtime Budgeted                 |                  |                  |                   |                     | 246,523             |
|  | Vacation Pay In Lieu              |                  |                  |                   |                     | 59,200              |
| <b>FTE, Salaries, and Wages Subtotal</b> |                                   | <b>97.00</b>     | <b>98.00</b>     | <b>97.00</b>      |                     | <b>\$ 4,235,418</b> |

|  | FY2013<br>Actual | FY2014<br>Budget | FY2015<br>Adopted | FY2014–2015<br>Change |
|--|------------------|------------------|-------------------|-----------------------|
|--|------------------|------------------|-------------------|-----------------------|

## Fringe Benefits

|                         |           |           |           |             |
|-------------------------|-----------|-----------|-----------|-------------|
| Employee Offset Savings | \$ 12,525 | \$ 22,563 | \$ 10,938 | \$ (11,625) |
| Flexible Benefits       | 528,518   | 620,637   | 694,865   | 74,228      |
| Long-Term Disability    | 21,370    | 20,807    | 13,412    | (7,395)     |
| Medicare                | 56,093    | 53,511    | 54,078    | 567         |

# Park & Recreation

|                                     | FY2013<br>Actual    | FY2014<br>Budget    | FY2015<br>Adopted   | FY2014–2015<br>Change |
|-------------------------------------|---------------------|---------------------|---------------------|-----------------------|
| Other Post-Employment Benefits      | 606,538             | 592,895             | 582,336             | (10,559)              |
| Retiree Medical Trust               | 2,183               | 1,984               | 2,689               | 705                   |
| Retirement 401 Plan                 | 8,153               | 7,943               | 7,817               | (126)                 |
| Retirement ADC                      | 1,175,138           | 1,431,506           | 1,267,411           | (164,095)             |
| Retirement DROP                     | 1,821               | 1,261               | 3,217               | 1,956                 |
| Retirement Offset Contribution      | 4,091               | -                   | -                   | -                     |
| Risk Management Administration      | 97,243              | 89,965              | 90,912              | 947                   |
| Supplemental Pension Savings Plan   | 164,652             | 159,208             | 183,074             | 23,866                |
| Unemployment Insurance              | 10,890              | 11,041              | 7,695               | (3,346)               |
| Workers' Compensation               | 138,156             | 146,507             | 127,898             | (18,609)              |
| <b>Fringe Benefits Subtotal</b>     | <b>\$ 2,827,373</b> | <b>\$ 3,159,828</b> | <b>\$ 3,046,342</b> | <b>\$ (113,486)</b>   |
| <b>Total Personnel Expenditures</b> |                     |                     | <b>\$ 7,281,760</b> |                       |

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

|                         | FY2013<br>Actual  | FY2014<br>Budget  | FY2015<br>Adopted | FY2014–2015<br>Change |
|-------------------------|-------------------|-------------------|-------------------|-----------------------|
| Los Penasquitos Reserve | \$ 205,900        | \$ 221,253        | \$ 221,661        | \$ 408                |
| <b>Total</b>            | <b>\$ 205,900</b> | <b>\$ 221,253</b> | <b>\$ 221,661</b> | <b>\$ 408</b>         |

### Department Personnel

|                         | FY2013<br>Budget | FY2014<br>Budget | FY2015<br>Adopted | FY2014–2015<br>Change |
|-------------------------|------------------|------------------|-------------------|-----------------------|
| Los Penasquitos Reserve | 2.00             | 2.00             | 2.00              | 0.00                  |
| <b>Total</b>            | <b>2.00</b>      | <b>2.00</b>      | <b>2.00</b>       | <b>0.00</b>           |

### Significant Budget Adjustments

|  | FTE         | Expenditures  | Revenue     |
|--|-------------|---------------|-------------|
| <b>Salary and Benefit Adjustments</b>  | 0.00        | \$ 498        | \$ -        |
| Adjustments to reflect the annualization of the Fiscal Year 2014 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments. |             |               |             |
| <b>Non-Discretionary Adjustment</b>  | 0.00        | (90)          | -           |
| Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.   |             |               |             |
| <b>Total</b>   | <b>0.00</b> | <b>\$ 408</b> | <b>\$ -</b> |

### Expenditures by Category

|                           | FY2013<br>Actual | FY2014<br>Budget | FY2015<br>Adopted | FY2014–2015<br>Change |
|---------------------------|------------------|------------------|-------------------|-----------------------|
| <b>PERSONNEL</b>          |                  |                  |                   |                       |
| Personnel Cost            | \$ 110,932       | \$ 110,832       | \$ 110,989        | \$ 157                |
| Fringe Benefits           | 85,056           | 92,918           | 93,259            | 341                   |
| <b>PERSONNEL SUBTOTAL</b> | <b>195,988</b>   | <b>203,750</b>   | <b>204,248</b>    | <b>498</b>            |

# Park & Recreation

## Expenditures by Category (Cont'd)

|                               | FY2013<br>Actual  | FY2014<br>Budget  | FY2015<br>Adopted | FY2014-2015<br>Change |
|-------------------------------|-------------------|-------------------|-------------------|-----------------------|
| <b>NON-PERSONNEL</b>          |                   |                   |                   |                       |
| Supplies                      | \$ 1,560          | \$ 4,125          | \$ 4,125          | \$ -                  |
| Contracts                     | 5,674             | 11,000            | 11,000            | -                     |
| Information Technology        | 33                | -                 | -                 | -                     |
| Transfers Out                 | 2,645             | 2,378             | 2,288             | (90)                  |
| <b>NON-PERSONNEL SUBTOTAL</b> | <b>9,912</b>      | <b>17,503</b>     | <b>17,413</b>     | <b>(90)</b>           |
| <b>Total</b>                  | <b>\$ 205,900</b> | <b>\$ 221,253</b> | <b>\$ 221,661</b> | <b>\$ 408</b>         |

## Revenues by Category

|                         | FY2013<br>Actual  | FY2014<br>Budget  | FY2015<br>Adopted | FY2014-2015<br>Change |
|-------------------------|-------------------|-------------------|-------------------|-----------------------|
| Rev from Money and Prop | \$ 36,615         | \$ 36,000         | \$ 36,000         | \$ -                  |
| Transfers In            | 170,382           | 150,000           | 150,000           | -                     |
| <b>Total</b>            | <b>\$ 206,997</b> | <b>\$ 186,000</b> | <b>\$ 186,000</b> | <b>\$ -</b>           |

## Personnel Expenditures

| Job<br>Number | Job Title / Wages | FY2013<br>Budget | FY2014<br>Budget | FY2015<br>Adopted | Salary Range | Total |
|---------------|-------------------|------------------|------------------|-------------------|--------------|-------|
|---------------|-------------------|------------------|------------------|-------------------|--------------|-------|

### FTE, Salaries, and Wages

|  |                    |             |             |             |                     |                   |
|--|--------------------|-------------|-------------|-------------|---------------------|-------------------|
| 20000666                                 | Park Ranger        | 1.00        | 1.00        | 1.00        | \$41,059 - \$49,878 | \$ 49,878         |
| 20000844                                 | Senior Park Ranger | 1.00        | 1.00        | 1.00        | 51,459 - 62,358     | 61,111            |
| <b>FTE, Salaries, and Wages Subtotal</b> |                    | <b>2.00</b> | <b>2.00</b> | <b>2.00</b> |                     | <b>\$ 110,989</b> |

|  | FY2013<br>Actual | FY2014<br>Budget | FY2015<br>Adopted | FY2014-2015<br>Change |
|--|------------------|------------------|-------------------|-----------------------|
|--|------------------|------------------|-------------------|-----------------------|

### Fringe Benefits

|                                   |                  |                  |                  |               |
|-----------------------------------|------------------|------------------|------------------|---------------|
| Employee Offset Savings           | \$ 1,126         | \$ 1,123         | \$ 1,123         | \$ -          |
| Flexible Benefits                 | 12,190           | 13,690           | 14,750           | 1,060         |
| Long-Term Disability              | 649              | 601              | 382              | (219)         |
| Medicare                          | 1,497            | 1,627            | 1,609            | (18)          |
| Other Post-Employment Benefits    | 13,310           | 12,482           | 12,132           | (350)         |
| Retirement ADC                    | 46,902           | 53,425           | 52,841           | (584)         |
| Retirement Offset Contribution    | 428              | -                | -                | -             |
| Risk Management Administration    | 2,133            | 1,894            | 1,894            | -             |
| Supplemental Pension Savings Plan | 4,282            | 4,888            | 4,850            | (38)          |
| Unemployment Insurance            | 331              | 319              | 218              | (101)         |
| Workers' Compensation             | 2,210            | 2,869            | 3,460            | 591           |
| <b>Fringe Benefits Subtotal</b>   | <b>\$ 85,056</b> | <b>\$ 92,918</b> | <b>\$ 93,259</b> | <b>\$ 341</b> |

|                                     |  |  |                   |  |
|-------------------------------------|--|--|-------------------|--|
| <b>Total Personnel Expenditures</b> |  |  | <b>\$ 204,248</b> |  |
|-------------------------------------|--|--|-------------------|--|

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

| Environmental Growth 1/3 Fund                    | FY2013<br>Actual    | FY2014*<br>Budget   | FY2015<br>Adopted   |
|--|---------------------|---------------------|---------------------|
| <b>BEGINNING BALANCE AND RESERVES</b>            |                     |                     |                     |
| Balance from Prior Year                          | \$ 1,153,639        | \$ 688,620          | \$ 962,108          |
| Continuing Appropriation - CIP                   | 408,984             | 363,960             | 681,384             |
| Contingency Reserve                              | 111,194             | 111,194             | 182,084             |
| <b>TOTAL BALANCE AND RESERVES</b>                | <b>\$ 1,673,816</b> | <b>\$ 1,163,774</b> | <b>\$ 1,825,576</b> |
| <b>REVENUE</b>                                   |                     |                     |                     |
| SDG&E Franchise Fees                             | \$ 3,872,380        | \$ 3,936,786        | \$ 4,446,069        |
| Interest Earnings                                | 7,591               | 9,000               | 9,000               |
| Other  | 8,542               | -                   | -                   |
| <b>TOTAL REVENUE</b>                             | <b>\$ 3,888,513</b> | <b>\$ 3,945,786</b> | <b>\$ 4,455,069</b> |
| <b>TOTAL BALANCE, RESERVES, AND REVENUE</b>      | <b>\$ 5,562,329</b> | <b>\$ 5,109,560</b> | <b>\$ 6,280,645</b> |
| <b>CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE</b> |                     |                     |                     |
| CIP Expenditures                                 | \$ -                | \$ 401,885          | \$ -                |
| <b>TOTAL CIP EXPENSE</b>                         | <b>\$ -</b>         | <b>\$ 401,885</b>   | <b>\$ -</b>         |
| <b>OPERATING EXPENSE</b>                         |                     |                     |                     |
| Assessment Reserve                               | \$ -                | \$ 32,326           | \$ 28,472           |
| MAD Reimbursements                               | 287,056             | 266,961             | 284,723             |
| Regional Park/Open Space Maintenance             | 1,967,743           | 2,263,682           | 3,236,740           |
| Reimbursement of Eligible Open Space Maintenance | 688,000             | 688,000             | 688,000             |
| Reimbursement of Eligible Park Maintenance       | 1,377,116           | 274,370             | 274,370             |
| Transfer to Los Penasquitos Canyon Preserve Fund | 35,000              | 35,000              | 35,000              |
| Transfer to EGF Capital Improvement Fund         | -                   | 402,000             | -                   |
| <b>TOTAL OPERATING EXPENSE</b>                   | <b>\$ 4,354,915</b> | <b>\$ 3,962,339</b> | <b>\$ 4,547,305</b> |
| <b>EXPENDITURE OF PRIOR YEAR FUNDS</b>           |                     |                     |                     |
| CIP Expenditures                                 | \$ 45,024           | \$ -                | \$ 100,000          |
| <b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b>     | <b>\$ 45,024</b>    | <b>\$ -</b>         | <b>\$ 100,000</b>   |
| <b>TOTAL EXPENSE</b>                             | <b>\$ 4,399,939</b> | <b>\$ 4,364,224</b> | <b>\$ 4,647,305</b> |
| <b>RESERVES</b>                                  |                     |                     |                     |
| Continuing Appropriation - CIP                   | \$ 363,960          | \$ 363,960          | \$ 581,384          |
| Contingency Reserve                              | -                   | 182,084             | 182,084             |
| <b>TOTAL RESERVES</b>                            | <b>\$ 363,960</b>   | <b>\$ 546,044</b>   | <b>\$ 763,468</b>   |
| <b>BALANCE</b>                                   | <b>\$ 798,431</b>   | <b>\$ 199,292</b>   | <b>\$ 869,872</b>   |
| <b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>      | <b>\$ 5,562,329</b> | <b>\$ 5,109,560</b> | <b>\$ 6,280,645</b> |

\* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

| Environmental Growth 2/3 Fund                | FY2013<br>Actual     | FY2014*<br>Budget   | FY2015<br>Adopted    |
|--|----------------------|---------------------|----------------------|
| <b>BEGINNING BALANCE AND RESERVES</b>        |                      |                     |                      |
| Balance from Prior Year                      | \$ 1,059,498         | \$ 757,182          | \$ 1,300,625         |
| Continuing Appropriation - CIP               | 1,308,993            | 1,253,543           | 968,602              |
| <b>TOTAL BALANCE AND RESERVES</b>            | <b>\$ 2,368,492</b>  | <b>\$ 2,010,725</b> | <b>\$ 2,269,227</b>  |
| <b>REVENUE</b>                               |                      |                     |                      |
| SDG&E Franchise Fees                         | \$ 7,744,761         | \$ 7,873,572        | \$ 8,892,137         |
| Interest Earnings                            | 22,631               | 25,000              | 25,000               |
| Other Revenue                                | 17,344               | –                   | –                    |
| <b>TOTAL REVENUE</b>                         | <b>\$ 7,784,736</b>  | <b>\$ 7,898,572</b> | <b>\$ 8,917,137</b>  |
| <b>TOTAL BALANCE, RESERVES, AND REVENUE</b>  | <b>\$ 10,153,228</b> | <b>\$ 9,909,297</b> | <b>\$ 11,186,364</b> |
| <b>OPERATING EXPENSE</b>                     |                      |                     |                      |
| Park Maintenance Reimbursement               | \$ 7,728,081         | \$ 7,879,966        | \$ 8,519,966         |
| Open Space Maintenance                       | 350,000              | 350,000             | 350,000              |
| <b>TOTAL OPERATING EXPENSE</b>               | <b>\$ 8,078,081</b>  | <b>\$ 8,229,966</b> | <b>\$ 8,869,966</b>  |
| <b>EXPENDITURE OF PRIOR YEAR FUNDS</b>       |                      |                     |                      |
| CIP Expenditures                             | \$ 55,450            | \$ –                | \$ 287,000           |
| <b>TOTAL EXPENDITURE OF PRIOR YEAR FUNDS</b> | <b>\$ 55,450</b>     | <b>\$ –</b>         | <b>\$ 287,000</b>    |
| <b>TOTAL EXPENSE</b>                         | <b>\$ 8,133,531</b>  | <b>\$ 8,229,966</b> | <b>\$ 9,156,966</b>  |
| <b>RESERVES</b>                              |                      |                     |                      |
| Continuing Appropriation - CIP               | \$ 1,253,543         | \$ 1,253,543        | \$ 681,602           |
| <b>TOTAL RESERVES</b>                        | <b>\$ 1,253,543</b>  | <b>\$ 1,253,543</b> | <b>\$ 681,602</b>    |
| <b>BALANCE</b>                               | <b>\$ 766,154</b>    | <b>\$ 425,788</b>   | <b>\$ 1,347,796</b>  |
| <b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>  | <b>\$ 10,153,228</b> | <b>\$ 9,909,297</b> | <b>\$ 11,186,364</b> |

\* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

| Golf Course Fund                                  | FY2013<br>Actual     | FY2014*<br>Budget    | FY2015<br>Adopted                |
|---|----------------------|----------------------|----------------------------------|
| <b>BEGINNING BALANCE AND RESERVES</b>             |                      |                      |                                  |
| Balance from Prior Year                           | \$ 17,600,366        | \$ 20,238,051        | \$ 11,731,648                    |
| Continuing Appropriation - CIP                    | 6,148,657            | 4,765,986            | 17,008,026                       |
| Operating Reserve                                 | –                    | 1,770,880            | 1,996,076                        |
| <b>TOTAL BALANCE AND RESERVES</b>                 | <b>\$ 23,749,022</b> | <b>\$ 26,774,917</b> | <b>\$ 30,735,749</b>             |
| <b>REVENUE</b>                                    |                      |                      |                                  |
| Concessions                                       | \$ 1,224,172         | \$ 1,165,100         | \$ 1,110,100                     |
| Golf Cart Rental                                  | 120,249              | 112,000              | 129,000                          |
| Golf Driving Range                                | 432,833              | 425,000              | 442,000                          |
| Golf Fees   | 16,625,738           | 16,439,647           | 15,727,647                       |
| Interest Earnings                                 | 152,920              | 230,000              | 132,000                          |
| Miscellaneous Revenue                             | 8,310                | –                    | –                                |
| <b>TOTAL REVENUE</b>                              | <b>\$ 18,564,221</b> | <b>\$ 18,371,747</b> | <b>\$ 17,540,747<sup>2</sup></b> |
| <b>TOTAL BALANCE, RESERVES, AND REVENUE</b>       | <b>\$ 42,313,243</b> | <b>\$ 45,146,664</b> | <b>\$ 48,276,496</b>             |
| <b>CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE</b> |                      |                      |                                  |
| CIP Expenditures                                  | \$ 854,193           | \$ 4,055,000         | \$ 5,225,000                     |
| <b>TOTAL CIP EXPENSE</b>                          | <b>\$ 854,193</b>    | <b>\$ 4,055,000</b>  | <b>\$ 5,225,000</b>              |
| <b>OPERATING EXPENSE</b>                          |                      |                      |                                  |
| Land Use Payment                                  | \$ 2,314,634         | \$ 2,378,725         | \$ 2,556,547                     |
| Operating Expense                                 | 12,358,704           | 13,291,359           | 14,097,176                       |
| <b>TOTAL OPERATING EXPENSE<sup>3</sup></b>        | <b>\$ 14,673,338</b> | <b>\$ 15,670,084</b> | <b>\$ 16,653,723</b>             |
| <b>TOTAL EXPENSE</b>                              | <b>\$ 15,527,531</b> | <b>\$ 19,725,084</b> | <b>\$ 21,878,723</b>             |
| <b>RESERVES</b>                                   |                      |                      |                                  |
| Continuing Appropriation - CIP                    | \$ 4,753,109         | \$ 4,765,986         | \$ 17,008,026                    |
| Operating Reserve <sup>1</sup>                    | –                    | 1,880,410            | 1,996,076                        |
| <b>TOTAL RESERVES</b>                             | <b>\$ 4,753,109</b>  | <b>\$ 6,646,396</b>  | <b>\$ 19,004,102</b>             |
| <b>BALANCE</b>                                    | <b>\$ 22,032,603</b> | <b>\$ 18,775,184</b> | <b>\$ 7,393,671</b>              |
| <b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>       | <b>\$ 42,313,243</b> | <b>\$ 45,146,664</b> | <b>\$ 48,276,496</b>             |

\* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

<sup>1</sup> Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

<sup>2</sup> The Fiscal Year 2015 revenue budget decrease is due to the renovation and planned closure of the Torrey Pines North Course from April 2015 to September 2015.

<sup>3</sup> Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

| Los Penasquitos Canyon Preserve Fund        | FY2013<br>Actual  | FY2014*<br>Budget | FY2015<br>Adopted |
|---|-------------------|-------------------|-------------------|
| <b>BEGINNING BALANCE AND RESERVES</b>       |                   |                   |                   |
| Balance from Prior Year                     | \$ 90,523         | \$ 73,604         | \$ 168,680        |
| <b>TOTAL BALANCE AND RESERVES</b>           | <b>\$ 90,523</b>  | <b>\$ 73,604</b>  | <b>\$ 168,680</b> |
| <b>REVENUE</b>                              |                   |                   |                   |
| Concession Leases                           | \$ 36,615         | \$ 36,000         | \$ 36,000         |
| Transfer from Environmental Growth 1/3 Fund | 35,000            | 35,000            | 35,000            |
| Transfer from Other Funds                   | 135,382           | 115,000           | 115,000           |
| <b>TOTAL REVENUE</b>                        | <b>\$ 206,997</b> | <b>\$ 186,000</b> | <b>\$ 186,000</b> |
| <b>TOTAL BALANCE, RESERVES, AND REVENUE</b> | <b>\$ 297,520</b> | <b>\$ 259,604</b> | <b>\$ 354,680</b> |
| <b>OPERATING EXPENSE</b>                    |                   |                   |                   |
| Personnel Expense                           | \$ 195,988        | \$ 203,750        | \$ 204,248        |
| Non-Personnel Expense                       | 9,912             | 17,503            | 17,413            |
| <b>TOTAL OPERATING EXPENSE</b>              | <b>\$ 205,900</b> | <b>\$ 221,253</b> | <b>\$ 221,661</b> |
| <b>TOTAL EXPENSE</b>                        | <b>\$ 205,900</b> | <b>\$ 221,253</b> | <b>\$ 221,661</b> |
| <b>BALANCE</b>                              | <b>\$ 91,620</b>  | <b>\$ 38,351</b>  | <b>\$ 133,019</b> |
| <b>TOTAL BALANCE, RESERVES, AND EXPENSE</b> | <b>\$ 297,520</b> | <b>\$ 259,604</b> | <b>\$ 354,680</b> |

\* At the time of publication, audited financial statements for Fiscal Year 2014 were not available. Therefore, the Fiscal Year 2014 column reflects final budget amounts from the Fiscal Year 2014 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.