

# Capital Improvements Program

## Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

## Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

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### Priority Scoring

**Table 1** lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

**Table 1: Scoring Weights**

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

### Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
<b>Airport Assets</b>				
Montgomery Field Rehabilitation / <b>S00680</b>	93	Warranty	100	Medium
Brown Field / <b>AAA00002</b>	91	Continuing	Annual	Annual
Montgomery Field / <b>AAA00001</b>	92	Continuing	Annual	Annual

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Project	Page No.	Project Status	Priority Score	Priority Category
<b>Buildings</b>				
Miramar Clearwell Improvements / <b>S11024</b>	400	Continuing	100	High
69th & Mohawk Pump Station / <b>S12011</b>	362	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / <b>S12040</b>	435	Continuing	96	High
Children's Pool Lifeguard Station / <b>S00644</b>	123	Continuing	93	High
La Jolla Cove Lifeguard Station / <b>S00792</b>	141	Continuing	93	High
Fire Station No. 45 - E Mission Valley / <b>S00688</b>	132	Continuing	92	High
Bayview Reservoir Solar Project / <b>S14021</b>	368	New	90	High
Cielo & Woodman Pump Station / <b>S12012</b>	371	Continuing	90	High
Lower Otay Outlet Tower / <b>S12018</b>	390	Continuing	90	High
MOC Complex Solar Project / <b>S14022</b>	395	New	90	High
Miramar Contract A Roof System Redesign / <b>S13016</b>	401	Warranty	90	High
Morena Reservoir Outlet Tower Upgrade / <b>S00041</b>	405	Continuing	90	High
PS2 Power Reliability & Surge Protection / <b>S00312</b>	415	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / <b>S00317</b>	432	Continuing	90	High
Museum of Man Roof Replacement / <b>S11101</b>	270	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / <b>S00308</b>	413	Continuing	86	High
EAM ERP Implementation / <b>S14000</b>	377	Continuing	85	High
Fire Station No. 07 - Barrio Logan / <b>S15013</b>	126	New	85	High
Fleet Services Elect & Fac Improvements / <b>L14002</b>	459	Continuing	84	High
Barrett Flume Cover / <b>S10013</b>	367	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / <b>S14017</b>	137	Underfunded	83	Medium
Home Avenue Fire Station / <b>S14018</b>	140	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / <b>S00339</b>	393	Continuing	83	Medium
MBC Odor Control Facility Upgrades / <b>S00323</b>	394	Continuing	83	Medium
North Pacific Beach Lifeguard Station / <b>S10119</b>	144	Underfunded	83	Medium
Wet Weather Storage Facility / <b>S00314</b>	447	Continuing	83	Medium
NCWRP Sludge Pump Station Upgrade / <b>S00309</b>	407	Continuing	82	Medium
EMTS Boat Dock and Steam Line Relocation / <b>S00319</b>	378	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / <b>S10029</b>	127	Continuing	81	Medium
Fire Station No. 22 - Point Loma / <b>S00787</b>	130	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / <b>S10006</b>	131	Continuing	81	Medium
Fire Station No. 47-Pac Highlands Ranch / <b>S00689</b>	133	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / <b>S00784</b>	135	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / <b>S00785</b>	138	Underfunded	81	Medium
Skyline-Paradise Hills Fire Station / <b>S00687</b>	147	Continuing	81	Medium
South Mission Beach Lifeguard Station / <b>S00791</b>	148	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / <b>S00788</b>	125	Continuing	80	Medium
Fire Station No. 17 - Mid-City / <b>S00783</b>	129	Continuing	80	Medium
Scripps Ranch Pump Station / <b>S12019</b>	428	Continuing	80	Medium
Ocean Beach Lifeguard Station / <b>S10121</b>	145	Underfunded	79	Medium
SDFD Station Alerting / <b>L12002</b>	146	Continuing	79	Medium

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Fire-Rescue Air Operations Facility / <b>S15012</b>	139	New	78	Medium
SBWR Plant Demineralization / <b>S00310</b>	427	Continuing	77	Medium
Lower Otay Reservoir Emer Outlet Improve / <b>S00044</b>	391	Continuing	75	Medium
Fire Station No. 50 - North University City / <b>S13021</b>	136	Continuing	74	Low
MBC Biosolids Storage Silos / <b>S00322</b>	392	Continuing	74	Low
Metro Facilities Control Systems Upgrade / <b>L10000</b>	396	Continuing	72	Low
Municipal Fac Control Systems Upgrade / <b>L10001</b>	406	Warranty	72	Low
Fire Station No. 48 - Black Mountain Ranch / <b>S15015</b>	134	New	71	Low
Mission Beach Lifeguard Station / <b>S00793</b>	143	Warranty	71	Low
Chollas Building / <b>S11025</b>	370	Continuing	65	Low
Skyline Hills Library / <b>S00692</b>	171	Continuing	64	Low
Balboa Branch Library / <b>S00808</b>	157	Continuing	62	Low
Mission Hills-Hillcrest Library / <b>S13022</b>	160	Continuing	62	Low
Ocean Beach Branch Library / <b>S00806</b>	162	Underfunded	62	Low
Paradise Hills Library / <b>S00810</b>	165	Underfunded	62	Low
Rancho Bernardo Library / <b>S00812</b>	166	Underfunded	62	Low
San Ysidro Branch Library / <b>S00802</b>	169	Continuing	62	Low
Tierrasanta Library Expansion / <b>S15011</b>	172	New	60	Low
Scripps Miramar Ranch Library / <b>S00811</b>	170	Underfunded	59	Low
NTC Aquatic Center / <b>S10000</b>	271	Continuing	56	Low
Kensington/Normal Heights Library / <b>S00795</b>	158	Underfunded	49	Low
North Park Library / <b>S00798</b>	161	Underfunded	49	Low
Pacific Highlands Ranch Branch Library / <b>S14023</b>	164	Continuing	48	Low
Library Collection Conversion to RFID / <b>S12000</b>	159	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / <b>S13011</b>	128	Continuing	44	Low
Otay East Branch Library / <b>S10025</b>	163	Underfunded	39	Low
El Capitan Reservoir Road Improvements / <b>S00040</b>	380	Continuing	20	Low
Alvarado WTP Upgrade & Expansion / <b>S00021</b>	364	Warranty	N/A	N/A
Backup Generators at SPS's, TP & EMTS / <b>S12036</b>	365	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / <b>S00819</b>	457	Warranty	N/A	N/A
CAD System Replacement Project / <b>S13100</b>	345	Continuing	N/A	N/A
Convention Center Phase III Expansion / <b>S12022</b>	477	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / <b>S00790</b>	142	Warranty	N/A	N/A
Miramar WTP Upgrade & Expansion / <b>S00024</b>	402	Warranty	N/A	N/A
Montgomery Academy JU Improvements / <b>S00973</b>	266	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / <b>S00030</b>	412	Warranty	N/A	N/A
PS Upgrades Group 1 North County / <b>S00303</b>	414	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / <b>S00315</b>	418	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / <b>S10131</b>	346	Continuing	N/A	N/A
Police Range Refurbishment / <b>S10118</b>	347	Continuing	N/A	N/A
Public Safety Training Institute / <b>S00816</b>	348	Continuing	N/A	N/A
San Carlos Branch Library / <b>S00800</b>	167	Continuing	N/A	N/A
San Diego New Central Library / <b>S00799</b>	168	Continuing	N/A	N/A

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Sewer CIP Emergency Reserve / <b>S00342</b>	430	Continuing	N/A	N/A
Water Department Security Upgrades / <b>S00050</b>	441	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / <b>S00774</b>	113	Continuing	N/A	N/A
Americans with Disabilities Improvements / <b>ABE00001</b>	455	Continuing	Annual	Annual
CIP Emergency Reserve / <b>ABT00006</b>	181	Continuing	Annual	Annual
City Facilities Improvements / <b>ABT00001</b>	458	Continuing	Annual	Annual
Citywide Energy Improvements / <b>ABT00003</b>	103	Continuing	Annual	Annual
Dams and Reservoirs / <b>ABK00001</b>	374	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / <b>ABT00004</b>	104	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / <b>ABC00001</b>	124	Continuing	Annual	Annual
Groundwater Asset Development Program / <b>ABM00001</b>	383	Continuing	Annual	Annual
Metro Treatment Plants / <b>ABO00001</b>	397	Continuing	Annual	Annual
Metropolitan System Pump Stations / <b>ABP00002</b>	398	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / <b>ABP00003</b>	420	Continuing	Annual	Annual
Pump Station Restorations / <b>ABP00001</b>	421	Continuing	Annual	Annual
QUALCOMM Stadium / <b>ABG00001</b>	469	Continuing	Annual	Annual
Roof Replacement / <b>ABT00002</b>	460	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / <b>ABL00001</b>	434	Continuing	Annual	Annual
Water Pump Station Restoration / <b>ABJ00001</b>	445	Continuing	Annual	Annual
Water Treatment Plants / <b>ABI00001</b>	446	Continuing	Annual	Annual
<b>Drainage</b>				
Alta La Jolla Drive Drainage Repair PhII / <b>S10001</b>	497	Continuing	91	High
Avenida de la Playa Infrastructure-SD / <b>S13018</b>	499	Continuing	73	High
SD River Dredging Qualcomm Way to SR163 / <b>S00606</b>	295	Continuing	69	High
34th Street Storm Drain / <b>S11001</b>	491	Continuing	48	Medium
Coolidge Street Storm Drain / <b>S11003</b>	521	Continuing	46	Medium
San Remo Way Storm Drain / <b>S11004</b>	599	Warranty	44	Medium
Manhasset Dr Storm Drain System Upgrade / <b>S11005</b>	558	Warranty	43	Medium
Hayes Ave Storm Drain / <b>S11002</b>	540	Continuing	41	Low
Maryland Street Storm Drain Replacement / <b>S10056</b>	559	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / <b>S00607</b>	552	Warranty	28	Low
Balboa Pk/Florida Cyn Storm Drain Repair / <b>S01064</b>	503	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / <b>S00605</b>	236	Warranty	N/A	N/A
Drainage Projects / <b>ACA00001</b>	527	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / <b>ACC00002</b>	590	Continuing	Annual	Annual
Watershed CIP / <b>ACC00001</b>	631	Continuing	Annual	Annual
<b>Golf</b>				
Mission Bay GC Practice Ctr Bldg Improve / <b>S01090</b>	257	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / <b>S11010</b>	258	Continuing	54	Medium
Balboa Park Golf Course - Clubhouse / <b>S00614</b>	195	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / <b>S14019</b>	319	Continuing	34	Medium
Balboa Park Golf Course / <b>AEA00002</b>	194	Continuing	Annual	Annual

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Project	Page No.	Project Status	Priority Score	Priority Category
Mission Bay Golf Course / <b>AEA00003</b>	259	Continuing	Annual	Annual
Torrey Pines Golf Course / <b>AEA00001</b>	318	Continuing	Annual	Annual
<b>Landfills</b>				
Future Waste Mgmt Disposal & Pro Fac / <b>S01088</b>	106	Continuing	92	High
West Miramar Refuse Disposal Fac Ph 2 / <b>S01074</b>	114	Continuing	89	High
Arizona St Landfill Closure & Mods / <b>S00682</b>	101	Continuing	85	Medium
South Chollas Landfill / <b>S00776</b>	109	Continuing	85	Medium
South Chollas Landfill Improvements / <b>S00684</b>	110	Continuing	85	Medium
South Miramar Landfill / <b>S00779</b>	111	Continuing	74	Low
Miramar Landfill Greenery Expansion / <b>S00975</b>	108	Continuing	53	Low
CNG Fueling Station for Refuse & Recycling / <b>S15000</b>	102	New	40	Low
Environmental Services Operations Yard Improvement / <b>AFA00003</b>	105	Continuing	Annual	Annual
Minor Improvements to Landfills / <b>AFA00001</b>	107	Continuing	Annual	Annual
Underground Tank Program / <b>AFA00002</b>	112	Continuing	Annual	Annual
<b>Parks</b>				
Carmel Grove Mini Park Play Area Upgrade / <b>S00659</b>	205	Warranty	91	High
Tierrasanta CP Sports Field Lighting / <b>S11011</b>	311	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / <b>S11020</b>	313	Continuing	90	High
Windwood II MP Play Area Upgrades / <b>S11017</b>	334	Continuing	90	High
Palisades Park Comfort Station Replace / <b>S10026</b>	282	Continuing	84	High
Mountain View NP Area Upgrades / <b>S11019</b>	268	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / <b>S11012</b>	285	Continuing	83	High
San Ysidro Athletic Area/Larsen Fld Lght / <b>S11013</b>	297	Continuing	83	High
Gompers NP - Play Area Upgrades / <b>S11030</b>	237	Warranty	82	High
Views West NP ADA Upgrades / <b>S10031</b>	324	Warranty	82	High
Memorial Pool Improvements / <b>S00970</b>	253	Continuing	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / <b>S15004</b>	288	New	77	High
City Heights Square Mini-Park / <b>S01070</b>	213	Continuing	76	High
Silver Wing NP Sports Field/Lighting / <b>S11051</b>	299	Continuing	74	High
Gonzales Canyon Neighborhood Park / <b>S00994</b>	238	Continuing	73	High
MTRP Equestrian & Multi Use Staging Area AdminBldg / <b>S14016</b>	250	Continuing	73	High
Riviera Del Sol Neighborhood Park / <b>S00999</b>	293	Continuing	73	High
Walker NP Playground Upgrades / <b>S10092</b>	327	Warranty	73	High
Larsen Field ADA Improvements Phase II / <b>S13004</b>	247	Continuing	71	High
Linda Vista Community Park Picnic Area / <b>S01068</b>	248	Warranty	71	High
Crystal Pier Improvements / <b>S11014</b>	220	Continuing	70	High
Mission Bay Athletic Area Comfort Station Mod / <b>S10021</b>	256	Underfunded	68	High
Roosevelt Middle School Improvements / <b>S00761</b>	294	Warranty	68	High
Wegeforth Elementary School Joint Use / <b>S00764</b>	329	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / <b>L14005</b>	303	New	66	High
Rancho Penasquitos Skate Park / <b>S12002</b>	289	Continuing	65	High
Sixth Avenue Playground Improvements / <b>S00616</b>	300	Underfunded	65	High

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ADA Improvements & Expansion of Paradise Senior Ce / <b>S15002</b>	191	New	62	Medium
Angier Elementary School Joint Use / <b>S00762</b>	192	Continuing	62	Medium
Cabrillo Heights NP Improvements / <b>S00763</b>	199	Continuing	62	Medium
Linda Vista Skate Park / <b>S15008</b>	249	Continuing	62	Medium
Mohnike Adobe and Barn Restoration / <b>S13008</b>	265	Continuing	62	Medium
Pacific Breezes (Ocean View Hills) CP / <b>S00649</b>	280	Continuing	62	Medium
McKinley Elementary School JU Improvemts / <b>S12001</b>	252	Underfunded	61	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / <b>S01071</b>	301	Continuing	59	Medium
Wagenheim Joint Use Facility / <b>S15007</b>	326	New	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / <b>S10091</b>	302	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / <b>S14010</b>	208	Continuing	57	Medium
Chicano Park ADA Upgrades / <b>S13003</b>	210	Continuing	57	Medium
Carmel Valley Neighborhood Park #8 / <b>S00642</b>	207	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / <b>S13023</b>	226	Continuing	55	Medium
Olive St Park Acquisition/Development / <b>S10051</b>	276	Continuing	54	Medium
Trail for All People / <b>S13001</b>	320	Continuing	54	Medium
El Cuervo Adobe Improvements / <b>S14006</b>	232	Continuing	53	Medium
Old Mission Dam Preservation / <b>S00611</b>	275	Warranty	53	Medium
West Maple Canyon MP / <b>S00760</b>	332	Continuing	52	Medium
Chollas Community Park / <b>S00654</b>	211	Underfunded	49	Medium
Home Avenue Park / <b>S00673</b>	244	Continuing	49	Medium
Wightman Street Neighborhood Park / <b>S00767</b>	333	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / <b>S14001</b>	217	Continuing	48	Medium
Torrey Hills NP Development / <b>S13007</b>	315	Continuing	47	Medium
Canyon Hills Resource Park Improvements / <b>S15006</b>	202	New	45	Medium
Hickman Fields Athletic Area / <b>S00751</b>	240	Continuing	44	Medium
Coast Blvd Walkway Improvements / <b>S15001</b>	214	New	42	Medium
Chollas Lake Pk Playground Improvements / <b>S14002</b>	212	Continuing	40	Low
W. Henderson Security Light Improvement / <b>S14014</b>	325	Continuing	40	Low
Central Avenue MP Acquisition/Development / <b>S00992</b>	209	Continuing	39	Low
North Ocean Beach Gateway Ph II / <b>S12041</b>	272	Continuing	35	Low
North Park Mini Park & Streetscape Improvements / <b>S10050</b>	273	Continuing	34	Low
Tubman Charter School JU Improvements / <b>S13000</b>	321	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / <b>S00655</b>	246	Underfunded	27	Low
Sefton Field Improvements / <b>S01012</b>	298	Underfunded	27	Low
Canyonside Community Park Improvements / <b>S12004</b>	203	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / <b>S10065</b>	262	Continuing	20	Low
Mission Trails RP Trail Realignment / <b>S10066</b>	264	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / <b>S00890</b>	223	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / <b>S00892</b>	224	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / <b>S00889</b>	227	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / <b>S00722</b>	242	Continuing	19	Low
Hiking/Equestrian Trails-Eastern Region / <b>S00891</b>	243	Continuing	19	Low

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Salk Neighborhood Park & Joint Use Devel / <b>S14007</b>	296	Continuing	19	Low
University Village Park Tot Lot / <b>S13005</b>	322	Continuing	17	Low
Dennery Ranch Neighborhood Park / <b>S00636</b>	230	Continuing	16	Low
Hidden Trails Neighborhood Park / <b>S00995</b>	241	Continuing	16	Low
Martin Luther King Jr. Promenade / <b>S13020</b>	251	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Imp / <b>S12003</b>	290	Continuing	14	Low
Beyer Park Development / <b>S00752</b>	197	Underfunded	12	Low
Mira Mesa CP - Exp & Aquatic Complex / <b>S00667</b>	255	Continuing	11	Low
Mid City Skate Park / <b>S15003</b>	254	New	10	Low
Fairbrook Neighborhood Park Acquisition / <b>S01002</b>	234	Continuing	9	Low
Crest Canyon Neighborhood Park / <b>S15005</b>	218	New	8	Low
California Tower Seismic Retrofit / <b>L12003</b>	200	Continuing	N/A	N/A
Crest Canyon Resource Management Plan / <b>S10067</b>	219	Continuing	N/A	N/A
Del Mar Hgts Rd Multiuse Trl Undercross / <b>RD12004</b>	221	Continuing	N/A	N/A
Del Mar Mesa Acquisition / <b>S00998</b>	222	Continuing	N/A	N/A
Del Mar Mesa Neighborhood Park / <b>S00648</b>	225	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / <b>S01083</b>	235	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / <b>S10068</b>	239	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / <b>S01014</b>	263	Continuing	N/A	N/A
Montgomery Waller Community Park / <b>S00754</b>	267	Warranty	N/A	N/A
Multiple Species Conservation / <b>S01076</b>	269	Continuing	N/A	N/A
Otay Valley Fenton Pond Recreation Trail / <b>S00753</b>	278	Warranty	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / <b>S00638</b>	279	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / <b>RD12003</b>	281	Continuing	N/A	N/A
Rancho Encantada Park #2 / <b>S00652</b>	287	Continuing	N/A	N/A
Torrey Highlands Trail System / <b>RD12002</b>	314	Continuing	N/A	N/A
Torrey Meadows NP South / <b>S00651</b>	317	Continuing	N/A	N/A
Valencia Park Acquisition & Development / <b>S11103</b>	323	Continuing	N/A	N/A
West Lewis and Falcon Streets MP / <b>S00757</b>	331	Warranty	N/A	N/A
Balboa Park Arcade / <b>AGF00002</b>	193	Warranty	Annual	Annual
Coastal Erosion and Access / <b>AGF00006</b>	215	Continuing	Annual	Annual
Joint Use Improvements - Citywide / <b>AGF00003</b>	245	Continuing	Annual	Annual
Mission Bay Improvements / <b>AGF00004</b>	260	Continuing	Annual	Annual
Open Space Improvements / <b>AGG00001</b>	277	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / <b>AGF00001</b>	283	Continuing	Annual	Annual
Regional Park Improvements / <b>AGF00005</b>	291	Continuing	Annual	Annual
Resource-Based Open Space Parks / <b>AGE00001</b>	292	Continuing	Annual	Annual
<b>Reclaimed Water System</b>				
Recycled Water Tank Modifications / <b>S12014</b>	426	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / <b>S13010</b>	233	Continuing	40	Medium
Recycled Water System Upgrades / <b>S10010</b>	424	Continuing	N/A	N/A
North City Reclamation System / <b>AHC00002</b>	408	Continuing	Annual	Annual

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Reclaimed Water Extension / <b>AHC00001</b>	422	Continuing	Annual	Annual
Reclaimed Water Retrofit / <b>AHC00003</b>	423	Continuing	Annual	Annual
Recycled Water Systems Upgrades / <b>AHC00004</b>	425	Continuing	Annual	Annual
<b>Transportation</b>				
54th Street/Euclid Ave Bikeways / <b>S00956</b>	495	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / <b>S00957</b>	501	Warranty	91	High
Kearny Villa Road Bike Lane Improvements / <b>S00961</b>	550	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway / <b>S00959</b>	593	Warranty	91	High
State Route 56 Bike Interchanges / <b>S00955</b>	608	Continuing	90	High
38th Street Improvements / <b>S00930</b>	493	Continuing	81	High
Midway Street Bluff Repair / <b>S12005</b>	561	Continuing	80	High
Aldine & Fairmount Dr Slope Restoration / <b>S00865</b>	496	Warranty	78	High
Mission Beach Brdwalk Bulkhead Phased / <b>L14004</b>	567	Continuing	78	High
34th & 35th @ Madison Ave Improvements / <b>S00922</b>	490	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / <b>S00728</b>	569	Warranty	74	High
Rancho Bernardo Bikeway / <b>S00962</b>	585	Warranty	74	High
Sea World Dr/I5 Interchange Improvement / <b>S00888</b>	603	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / <b>S00841</b>	517	Warranty	73	High
Juan Street Concrete Street / <b>S00602</b>	548	Continuing	73	High
Laurel Street Bridge over SR 163 / <b>S00939</b>	556	Warranty	73	High
Coastal Rail Trail / <b>S00951</b>	519	Underfunded	72	High
Talbot Street Slope Restoration / <b>S00609</b>	614	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / <b>S00880</b>	565	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / <b>S00905</b>	594	Continuing	71	High
Bear Drive Retaining Wall / <b>S10093</b>	505	Continuing	70	High
W Mission Bay Dr Bridge Over SD River / <b>S00871</b>	630	Continuing	70	High
Mission Trails RP/Mission Bay Bike Path / <b>S00734</b>	568	Continuing	69	High
Mira Mesa Community Transit Center / <b>S00847</b>	563	Continuing	68	High
Interstate 5 Underpass-Bikeway/Ped Conn / <b>S00982</b>	547	Underfunded	66	High
Old Otay Mesa Road-Westerly / <b>S00870</b>	576	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / <b>S11045</b>	580	Continuing	66	High
Pacific Beach Curb Ramp Barrier Removal / <b>S11048</b>	578	Continuing	62	High
25th Street Renaissance Project / <b>S00985</b>	489	Continuing	61	High
SR 163/Friars Road / <b>S00851</b>	595	Continuing	61	High
FY12 Asphalt Overlay Group I / <b>S12030</b>	532	Continuing	60	High
Torrey Pines Improvements Phase I / <b>S00613</b>	618	Continuing	58	High
Palm Avenue Roadway Improvements / <b>S00913</b>	582	Continuing	57	High
SR94/Euclid Av Interchange Phase 2 / <b>S14009</b>	597	Continuing	57	High
N Torrey Pines Rd Bridge/ Los Penasquitos / <b>S00935</b>	570	Warranty	56	Medium
Poway Road Bicycle Path - Class I / <b>S00943</b>	584	Continuing	56	Medium
Regents Rd Widening-Genesee to Executive / <b>S00881</b>	586	Continuing	56	Medium
San Diego River Multi-Use Path / <b>S00958</b>	598	Warranty	56	Medium

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
University/Alabama Bike & Ped Safety Impr / <b>S00960</b>	626	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / <b>S00845</b>	494	Warranty	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / <b>S00854</b>	514	Continuing	55	Medium
Talmadge Historic Gates / <b>L12001</b>	306	Continuing	55	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / <b>S00856</b>	529	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / <b>S00869</b>	581	Continuing	53	Medium
Streamview Drive Improvements / <b>S00864</b>	611	Continuing	53	Medium
University Avenue Mobility / <b>S00915</b>	625	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / <b>S10061</b>	534	Warranty	52	Medium
Linda Vista/Genesee Intersection Improve / <b>S00907</b>	557	Continuing	52	Medium
Bayshore Bikeway / <b>S00944</b>	504	Warranty	51	Medium
Carmel Valley Road Enhancement Project / <b>S00859</b>	516	Warranty	51	Medium
Del Sol Boulevard-Central / <b>S00858</b>	525	Continuing	51	Medium
Georgia Street Bridge Improvements / <b>S00863</b>	538	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / <b>L12000</b>	216	Continuing	50	Medium
Sorrento Valley Rd & I5 Interchange / <b>S00914</b>	606	Warranty	50	Medium
Skyline Drive Improvements / <b>S00912</b>	605	Warranty	49	Medium
Bay Terraces Parkside Greenbelt Lighting / <b>S14008</b>	196	Continuing	48	Medium
Five Points Neighborhood Pedestrian Impr / <b>S00988</b>	533	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / <b>S10040</b>	274	Continuing	47	Medium
Carmel Val Rd-Lopelia Mdws-Via Abertura / <b>S00934</b>	513	Continuing	46	Medium
El Cajon Blvd Streetscape Improvements / <b>S00826</b>	231	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / <b>S10015</b>	617	Continuing	46	Medium
Genesee Avenue Widen I-5 Crossing / <b>S00839</b>	536	Continuing	44	Medium
Cherokee Street Improvements / <b>S00921</b>	518	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / <b>S11060</b>	577	Continuing	43	Medium
Camino Del Sur-SR-56 to Dormouse / <b>S00872</b>	509	Continuing	42	Medium
Carmel Valley Landscaping & Irrigation / <b>L14000</b>	206	Continuing	42	Medium
Tierrasanta - Median Conversion / <b>L14001</b>	310	Continuing	42	Medium
Torrey Pines Road Slope Restoration / <b>S00877</b>	619	Continuing	42	Medium
Bird Rock Median Lighting / <b>S11007</b>	198	Warranty	41	Low
Camino Santa Fe Median Improvements / <b>S10037</b>	201	Continuing	41	Low
Carmel Country Road Low Flow Channel / <b>S00969</b>	510	Continuing	41	Low
Saturn Blvd Roadway Improvements / <b>S11028</b>	600	Warranty	41	Low
Talmadge Streetscape & Lighting Zone 2W / <b>S00977</b>	309	Warranty	41	Low
Kelton Road Pedestrian Improvements / <b>S10154</b>	551	Continuing	38	Low
North Park Lighting Improvements / <b>S00823</b>	573	Warranty	38	Low
Switzer Canyon Bridge Enhancement Prog / <b>S10054</b>	304	Continuing	38	Low
Holly Dr. Street Improvements / <b>S11033</b>	542	Continuing	37	Low
Scripps Ranch/Mira Mesa Medians Project / <b>S00838</b>	602	Warranty	37	Low
State Route 15 Bikeway Study / <b>S00731</b>	607	Warranty	36	Low
Talmadge Decorative SL Restoration / <b>S00978</b>	305	Continuing	36	Low
Talmadge Street Improvements / <b>S00820</b>	307	Warranty	36	Low

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Talmadge Streetscape & Lighting Zone 1E / <b>S00976</b>	308	Warranty	36	Low
Del Mar Terrace Street Improvements / <b>L14003</b>	229	Continuing	34	Low
Del Mar Terrace Street Improvements / <b>S10038</b>	228	Warranty	34	Low
La Jolla Mesa Drive Sidewalk / <b>S00928</b>	553	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / <b>S00981</b>	530	Continuing	32	Low
N Torrey Pines Roadway/Median Enhance / <b>S00868</b>	571	Continuing	32	Low
Rancho Bernardo Streetscape-Phase I / <b>S12006</b>	286	Continuing	32	Low
Torrey Highlands Community ID & Enhance / <b>S11009</b>	312	Continuing	32	Low
Welcome to Rancho Bernardo Signs / <b>S10036</b>	330	Continuing	32	Low
Mission Hills Historic Street Lighting / <b>S11008</b>	261	Continuing	30	Low
Pomerado Median Improve-N of R Bernardo / <b>S10035</b>	284	Continuing	28	Low
Carmel Country Road Median Improvements / <b>S10039</b>	204	Warranty	27	Low
Del Mar Heights Road Flashing Beacon / <b>S00987</b>	523	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / <b>S00941</b>	615	Continuing	23	Low
Stockton Street Lights / <b>S10130</b>	610	Warranty	22	Low
Kearny Mesa Community Sign / <b>S10044</b>	549	Warranty	21	Low
Webster Neighborhood Identification Sign / <b>S14005</b>	328	Continuing	21	Low
Torrey Hills SDG&E Easement Enhancement / <b>S11006</b>	316	Continuing	19	Low
La Jolla Village Drive and Regents Road / <b>S00867</b>	554	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / <b>S00852</b>	537	Continuing	13	Low
Balboa Avenue Corridor Improvements / <b>S00831</b>	502	Continuing	12	Low
36th Street Landscape Maintenance / <b>S00902</b>	492	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / <b>S00699</b>	500	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / <b>RD11000</b>	508	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / <b>S00846</b>	511	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / <b>S00906</b>	512	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / <b>S00900</b>	515	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / <b>S00903</b>	524	Warranty	N/A	N/A
Dennery Road East / <b>S10018</b>	526	Continuing	N/A	N/A
El Camino Real Widening / <b>S00916</b>	528	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / <b>S00886</b>	531	Warranty	N/A	N/A
Florida Drive Median Improvements / <b>S11057</b>	535	Continuing	N/A	N/A
Hillery Drive Improvements / <b>S11064</b>	541	Continuing	N/A	N/A
I5 to SR56 Freeway Connectors / <b>S00707</b>	543	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / <b>S00708</b>	544	Continuing	N/A	N/A
La Jolla Village Drive-I-805 Ramps / <b>S00857</b>	555	Warranty	N/A	N/A
Mira Srnto PI-Scranton to Vista Sorrento / <b>S00878</b>	564	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / <b>S00726</b>	566	Continuing	N/A	N/A
North Torrey Pines Road @ Genesee Avenue / <b>S00720</b>	574	Warranty	N/A	N/A
Ocean View Hills Parkway / <b>S00882</b>	575	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / <b>S01062</b>	579	Continuing	N/A	N/A
Park Boulevard and Essex Street / <b>S11054</b>	583	Warranty	N/A	N/A
Regents Road Bridge / <b>S00729</b>	587	Warranty	N/A	N/A

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Rose Creek Bikeway / <b>S00946</b>	591	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / <b>S00830</b>	592	Warranty	N/A	N/A
SR 56-Carmel Country to Black Mountain / <b>S00853</b>	596	Warranty	N/A	N/A
State Route 56 Freeway Expansion / <b>RD14000</b>	609	Continuing	N/A	N/A
TDA Bicycle Rings and Racks / <b>S00968</b>	613	Continuing	N/A	N/A
Texas St fr Cam Del Rio S to El Caj Blvd / <b>RD13000</b>	616	Warranty	N/A	N/A
Triple Pipe Crossing Denney Road / <b>S10017</b>	624	Continuing	N/A	N/A
Via de la Valle Widening / <b>RD11001</b>	628	Continuing	N/A	N/A
Village Loop Road / <b>S00919</b>	629	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / <b>S00822</b>	632	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / <b>RD10001</b>	633	Continuing	N/A	N/A
Architectural Barrier Removal - DIF Funded / <b>AIL00001</b>	498	Continuing	Annual	Annual
Bridge Rehabilitation / <b>AIE00001</b>	506	Continuing	Annual	Annual
Bus Stop Improvements / <b>AID00007</b>	507	Continuing	Annual	Annual
Concrete Streets / <b>AID00006</b>	520	Continuing	Annual	Annual
Coopertive Traffic Signal Projects / <b>AIL00003</b>	522	Continuing	Annual	Annual
Guard Rails / <b>AIE00002</b>	539	Continuing	Annual	Annual
Install T/S Interconnect Systems / <b>AIL00002</b>	545	Continuing	Annual	Annual
Installation of City Owned Street Lights / <b>AIH00001</b>	546	Continuing	Annual	Annual
Median Installation / <b>AIG00001</b>	560	Continuing	Annual	Annual
Minor Bike Facilities / <b>AIA00001</b>	562	Continuing	Annual	Annual
New Walkways / <b>AIK00001</b>	572	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / <b>AIL00010</b>	588	Continuing	Annual	Annual
Resurfacing of City Streets / <b>AID00005</b>	589	Continuing	Annual	Annual
School Traffic Safety Improvements / <b>AIK00002</b>	601	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / <b>AIK00003</b>	604	Continuing	Annual	Annual
Street Light Circuit Upgrades / <b>AIH00002</b>	612	Continuing	Annual	Annual
Traffic Calming / <b>AIL00001</b>	620	Continuing	Annual	Annual
Traffic Signals - Citywide / <b>AIL00004</b>	621	Continuing	Annual	Annual
Traffic Signals Modification / <b>AIL00005</b>	622	Continuing	Annual	Annual
Transportation Grant Match / <b>AID00002</b>	623	Warranty	Annual	Annual
Utilities Undergrounding Program / <b>AID00001</b>	627	Continuing	Annual	Annual
<b>Wastewater</b>				
East Mission Gorge Force Main Rehab / <b>S00326</b>	379	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / <b>S00336</b>	385	Warranty	90	Medium
Montezuma Trunk Sewer / <b>S00332</b>	403	Warranty	90	Medium
Balboa Terrace Trunk Sewer / <b>S12035</b>	366	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / <b>S00302</b>	433	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / <b>AJB00001</b>	399	Continuing	Annual	Annual
Pipeline Rehabilitation / <b>AJA00002</b>	417	Continuing	Annual	Annual
Sewer Main Replacements / <b>AJA00001</b>	431	Continuing	Annual	Annual
Unscheduled Projects / <b>AJA00003</b>	437	Continuing	Annual	Annual

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
<b>Water</b>				
Catalina 12inch Cast Iron Mains / <b>S12008</b>	369	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / <b>S11026</b>	404	Continuing	98	High
Harbor Drive Pipelines Replacement / <b>S12028</b>	384	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / <b>S10055</b>	388	Warranty	97	High
El Monte Pipeline No 2 / <b>S10008</b>	381	Continuing	96	High
30th Street Pipeline Replacement / <b>S12010</b>	361	Continuing	93	Medium
University Ave Pipeline Replacement / <b>S11021</b>	436	Continuing	93	Medium
Upas St Pipeline Replacement / <b>S11022</b>	438	Continuing	93	Medium
Alvarado 2nd PL Exten & Morena Blvd CI / <b>S12013</b>	363	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / <b>S12016</b>	410	Continuing	91	Medium
Otay Second Pipeline Improvements / <b>S00032</b>	411	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / <b>S13015</b>	439	Continuing	90	Medium
Colony Hill Water Main Relocation / <b>S11102</b>	372	Warranty	88	Low
Pacific Beach Pipeline South (W) / <b>S12015</b>	416	Continuing	85	Low
Del Mar Heights East Segment / <b>S12017</b>	375	Continuing	83	Low
La Jolla Scenic Drive 16inch Main / <b>S12009</b>	386	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / <b>S11027</b>	409	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / <b>S00069</b>	389	Continuing	70	Low
Water Group 787 / <b>S11108</b>	442	Continuing	38	Low
Del Mar Heights Pipeline Relocation / <b>S00070</b>	376	Continuing	N/A	N/A
Water CIP Emergency Reserve / <b>S00048</b>	440	Continuing	N/A	N/A
Water Group Job 915 (3012) / <b>S10123</b>	443	Warranty	N/A	N/A
Corrosion Control / <b>AKA00001</b>	373	Continuing	Annual	Annual
Freeway Relocation / <b>AKB00002</b>	382	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / <b>AKA00003</b>	387	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / <b>AKA00002</b>	419	Continuing	Annual	Annual
Seismic Upgrades / <b>AKB00004</b>	429	Continuing	Annual	Annual
Water Main Replacements / <b>AKB00003</b>	444	Continuing	Annual	Annual



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