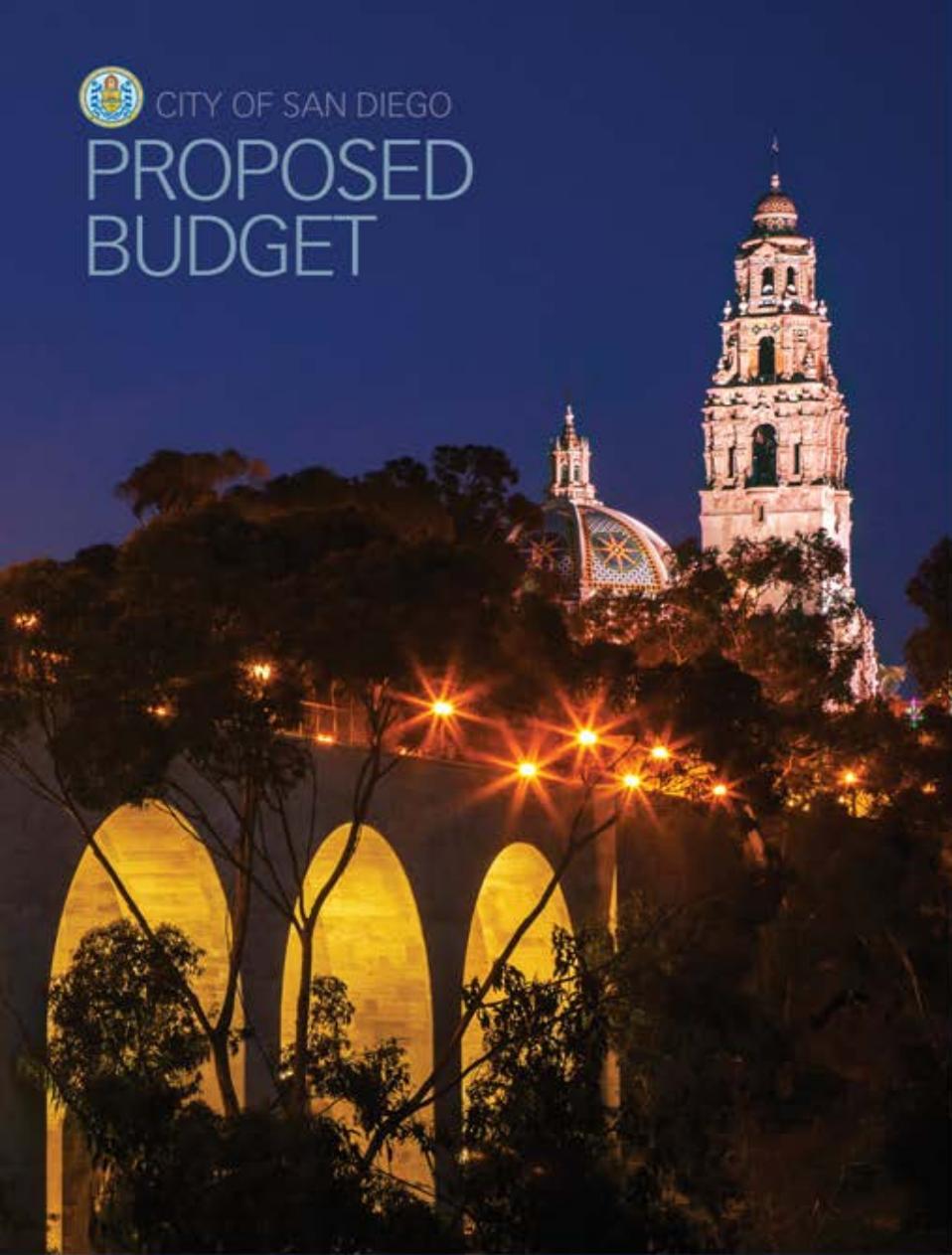




CITY OF SAN DIEGO

PROPOSED  
BUDGET



# Mayor's Fiscal Year 2016 Proposed Budget

City Council Meeting  
April 14, 2015

FY: **2016**

# Fiscal Year 2016 Proposed Budget

## Overview

- \$3.2 billion balanced budget using fiscally responsible practices
- Continued savings from fiscal reforms
- Restores & enhances core services, focusing on the following areas:

### **Repairing Streets and Investing in Infrastructure**

- More than 50% of Major Revenue Growth dedicated to Infrastructure
- Meets Mayor's pledge to repair 1,000 miles of streets over next 5 years
- Sidewalk and streetlight improvements
- Bond Issuance \$120 million to fund CIP projects
- Park assessments, playground improvements and repairs, and park improvement projects

### **An Economically Prosperous City with Opportunity in Every Community**

- Expanded Hours at 16 large recreation centers
- Expanded Library After School Program
- Staffing for new park & recreation facilities
- Additional funding for Connect2Careers youth employment program
- Additional staff to update Community Plans
- Continue funding for homelessness solutions
- Additional public right -of-way tree maintenance funding

# Fiscal Year 2016 Proposed Budget

## **Safe and Livable Neighborhoods**

- Implements New MOU to Improve Police Recruitment and Retention
- Funding for Four Police Academies and additional Sworn and Civilian positions
- Upgrade to Computer Aided Dispatch System and essential equipment for sworn officers
- 2 additional Fire academies for a total of 3
- 2 Fire Fast Response Squads
- Advanced Lifeguard Academy

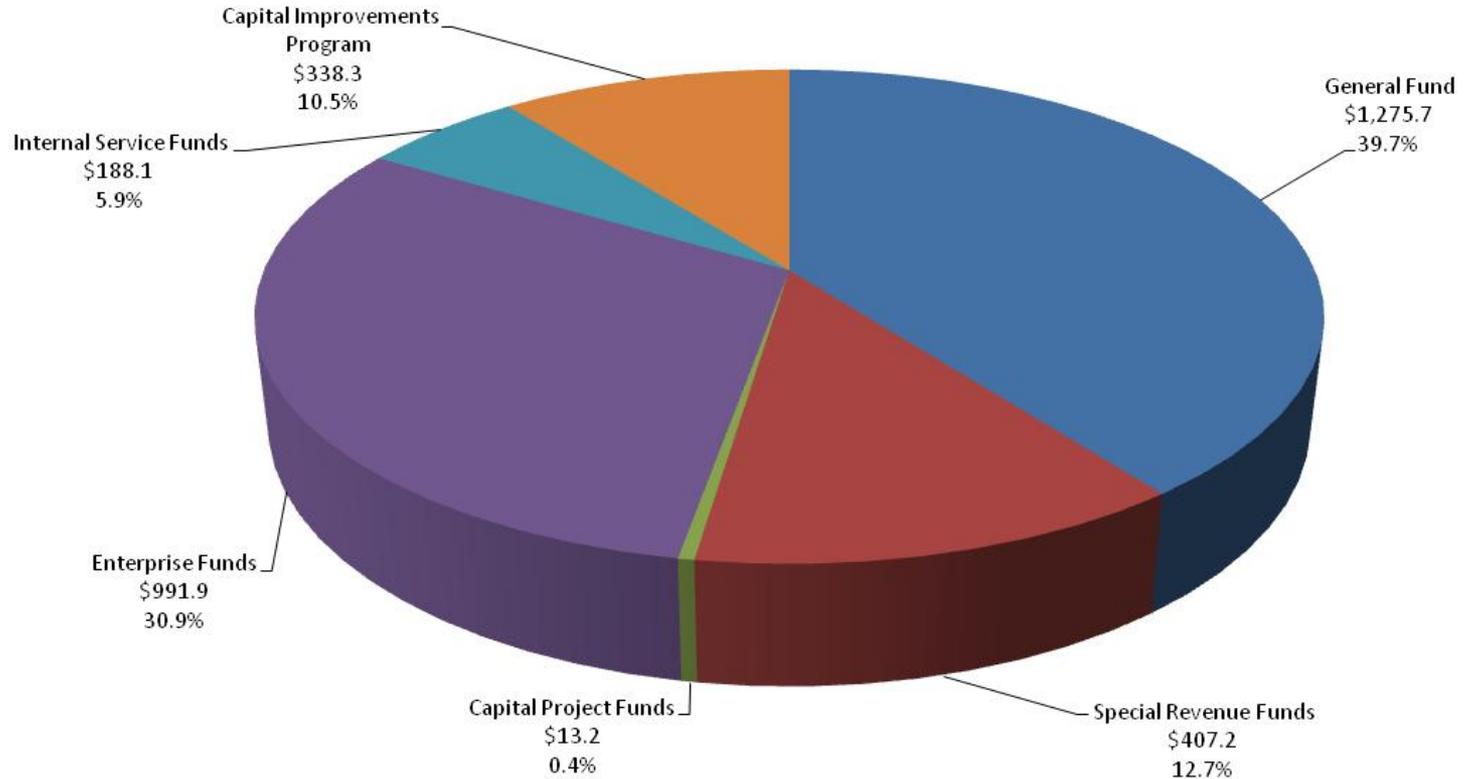
## **Excellent Customer Service and Open Government**

- Additional support for City's Open Data efforts
- Centralized customer service system
- Resident satisfaction survey

## Fiscal Year 2016 Proposed Budget

- Fully funds Actuarially Determined Contribution (ADC) for Pension for more than 10 Years
- Funds Non-Pensionable Compensation Increases -Year 3 of 5-year Pensionable Salary Freeze
- Includes \$73.6 million for Street Pavement Repairs – Over 300 miles
- Maintains targets for General Fund Reserves and Risk Management Reserves

# Citywide Proposed Budget - \$3.21 Billion (in millions)



# Total City Expenditure Changes Fiscal Year 2015 - 2016

Fund Type	FY2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 – FY 2016 Change	Percent Change
General Fund <sup>1</sup>	\$ 1,202,422,436	\$ 1,275,676,014	73,253,578	6.1%
Special Revenue Funds	383,284,395	407,181,634	23,897,239	6.2%
Capital Project Funds	12,527,089	13,177,479	650,390	5.2%
Enterprise Funds	933,722,420	991,906,539	58,184,119	6.2%
Internal Service Funds	165,342,113	188,070,749	22,728,636	13.7%
Capital Improvements Program	309,972,790	338,271,557	28,298,767	9.1%
<b>TOTAL</b>	<b>\$ 3,007,271,243</b>	<b>\$ 3,214,283,972</b>	<b>\$ 207,012,729</b>	<b>6.9%</b>

<sup>1</sup> The Fiscal Year 2016 Proposed General Fund expenditures budget includes \$1.1 million for Community Projects, Programs, and Services appropriations, which is offset in the General Fund Revenue budget by fund balance.

# Total City FTE Position Changes Fiscal Years 2015 - 2016

Fund Type	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY2015 - FY2016 Change	Percent Change
General Fund	6,975.29	7,221.39	246.10	3.5%
Special Revenue Funds	263.36	273.20	9.84	3.7%
Enterprise Funds	2,385.38	2,424.08	38.70	1.6%
Internal Service Funds	790.18	919.63	129.45	16.4%
Other Funds	64.00	64.00	-	-%
<b>TOTAL</b>	<b>10,478.21</b>	<b>10,902.30</b>	<b>424.09</b>	<b>4.0%</b>

# General Fund Revenue Increase

- General Fund major revenue growth is projected to be \$67.3M
- Pledge for infrastructure and neighborhood improvement is 50% or \$33.7M
- FY 2016 Proposed Budget includes \$41.0 million for infrastructure and neighborhood improvements

Revenue Source	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 – FY 2016 Change
Property Tax	\$445.4	\$467.4	\$22.0
Sales Tax	257.1	285.8	28.7
Transient Occupancy Tax (TOT)*	92.3	100.3	7.9
Franchise Fees	72.0	80.8	8.7
<b>Major Revenue Subtotal</b>	<b>\$866.8</b>	<b>\$934.3</b>	<b>\$67.3</b>
Other Revenue	321.8	340.3	18.8
<b>Total General Fund Revenue</b>	<b>\$1,188.6</b>	<b>\$1,274.6</b>	<b>\$86.1</b>

\* Transient Occupancy Tax (TOT) includes General Fund 5.5 cents.

# Major Revenue Projections

- FY 2016 Proposed Budget is based on FY 2015 year-end revenue projections
- Incorporates a wide variety of economic data and assumptions to forecast revenue amounts

## Economic Indicators

- San Diego's unemployment rate was 5.1 percent as of February 2015, a decrease of 1.9 percent from 7.0 percent as of February 2014
- The consumer confidence index has increased 20.7 percent over the past twelve months (as of March 2015) from an index level of 83.9 to 101.3

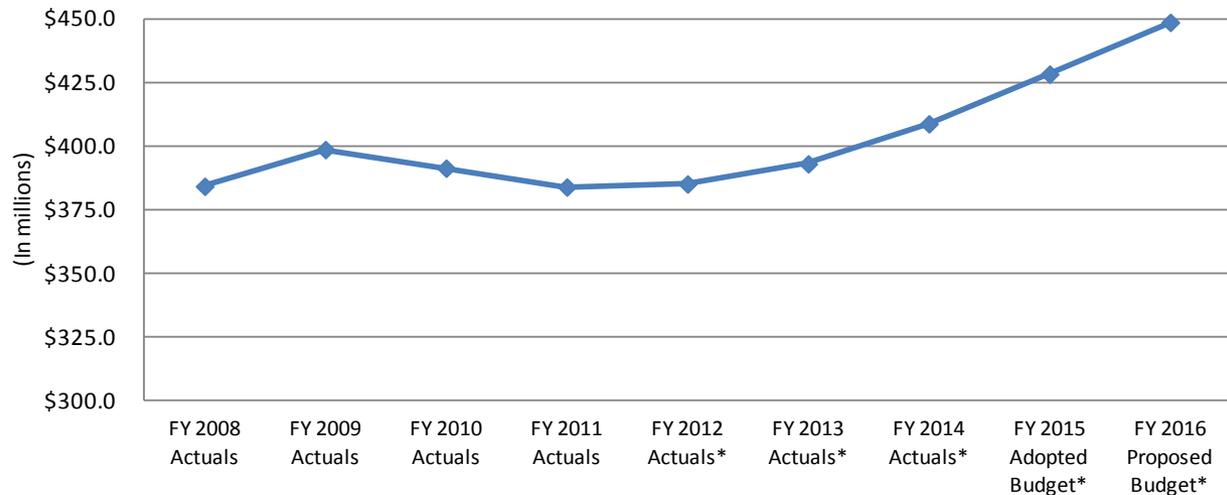
## Economic Indicators

- Median home price in San Diego increased 7.2 percent from March 2014 to February 2015
- Countywide foreclosures for the twelve month period (March 2014 – February 2015) totaled 1,908 which is a decline of 33.5 percent from the previous twelve month period

# Property Tax Revenue

- FY 2016 Proposed Budget: **\$467.4 million**
  - (Includes pass-through and residual property tax sharing payments)
- Budgeted Growth Rate: **4.25 percent**
- Increase from FY 2015 Adopted Budget: **\$22.0 million**
- Economic Assumptions
  - Increases in median home price
  - Increase in California Consumer Price Index (CPI)

**Property Tax Revenue - FY 2008-2016**

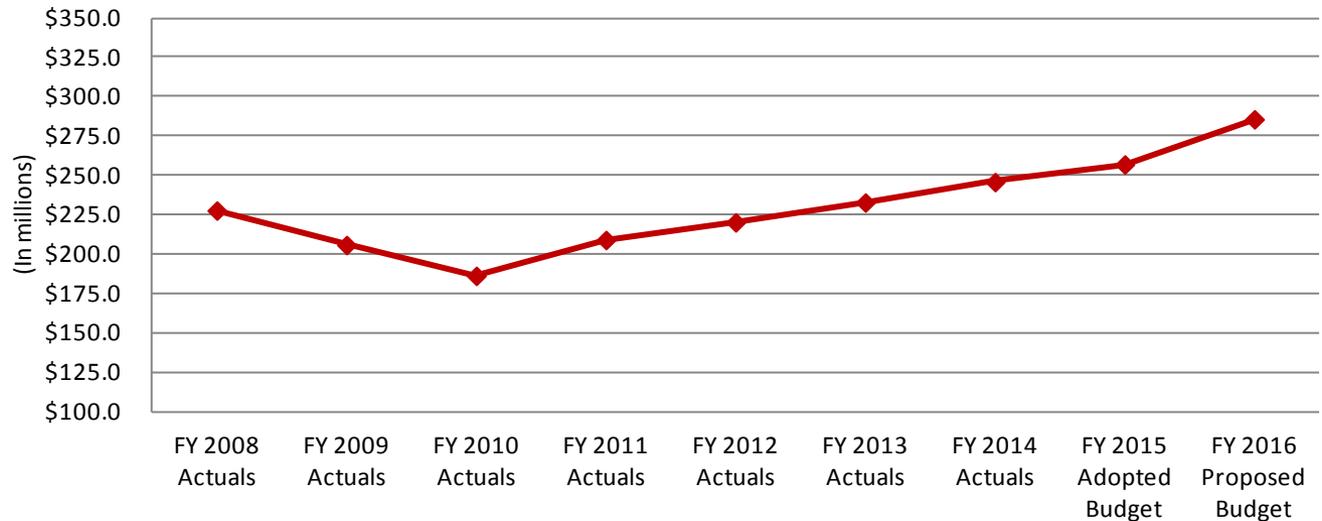


\*Excludes pass-through, residual property tax sharing payments, and Property Tax Administration Fee settlement.

# Sales Tax Revenue

- FY 2016 Proposed Budget: \$285.8 million
- Budgeted growth rate: 4.0 percent
- Increase from FY 2015 Adopted Budget: \$28.7 million
- Economic Assumptions:
  - Projected increases in consumer confidence and spending
  - Projected increases in taxable sales in most categories

**Sales Tax Revenue - FY 2008-2016**

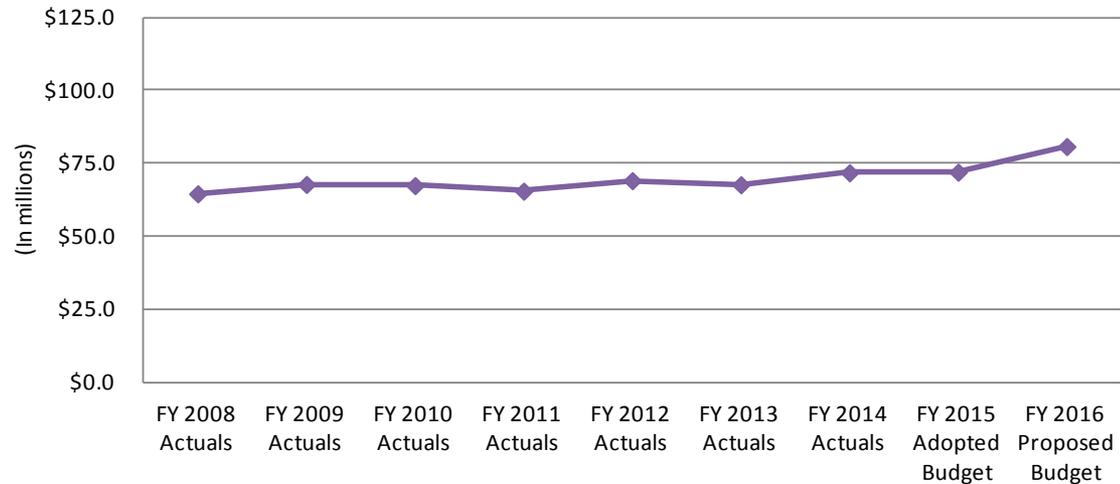




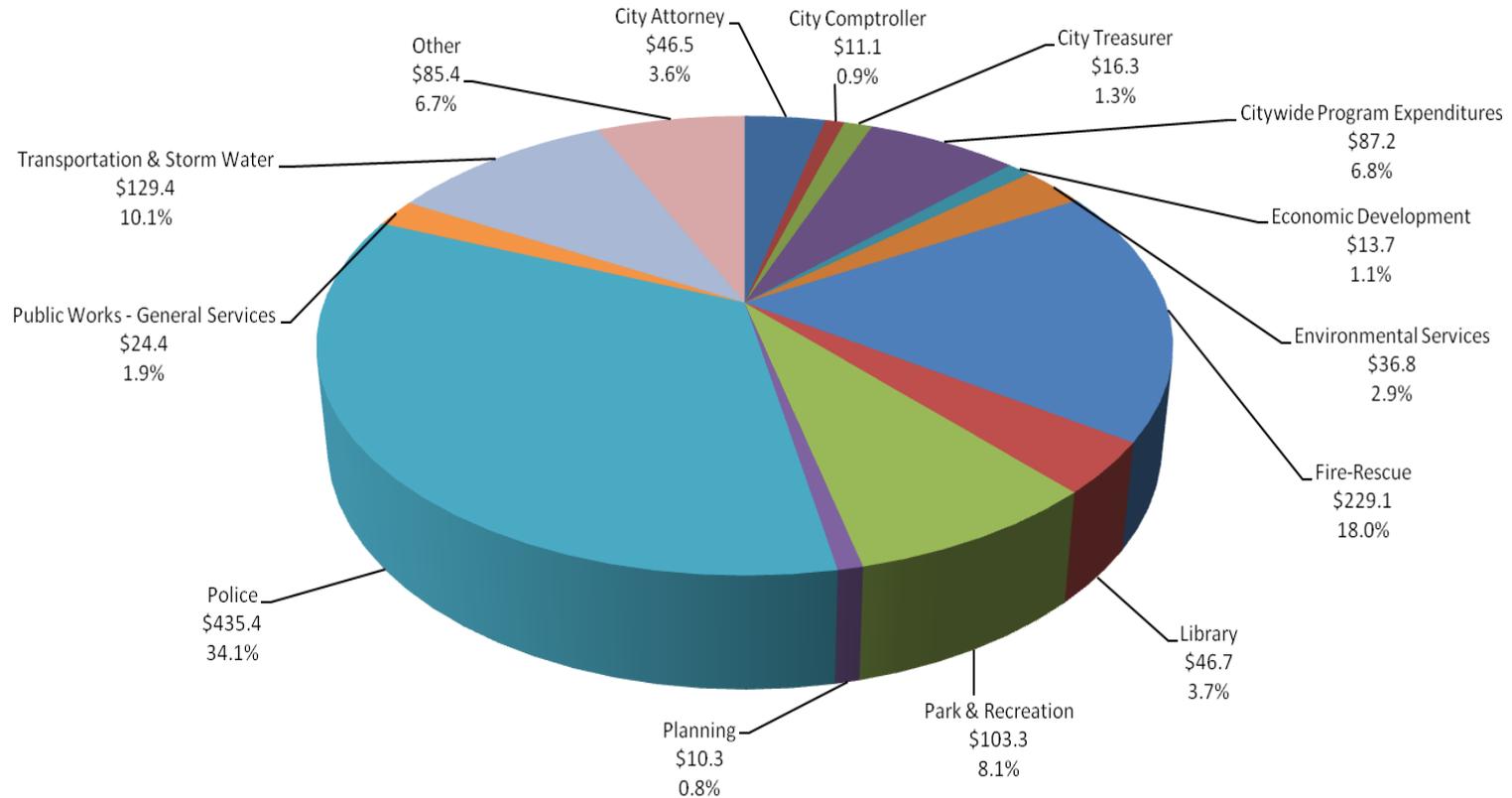
# Franchise Fees Revenue

- FY 2016 Proposed Budget: \$80.8 million
- Budgeted growth rate: 2.0 percent – SDG&E  
0.0 percent – Cable
- Increase from FY 2015 Adopted Budget: \$8.7 million
- Economic Assumptions:
  - Projected increase in energy consumption
  - Projected decline in demand for cable services
  - Projected increase in demand for internet and telephone services

**Franchise Fees - FY 2008-2016**



# General Fund Expenditures - \$1.27 Billion (in millions)



# Repairing Streets and Investing in Infrastructure (in millions)



	<b>FTE</b>	<b>GF Cost</b>
● \$120 Million Bond Debt Service	-	\$7.0 M
● Facilities and Park Assets Condition /Need Assessments	-	\$1.4 M
● Facilities CIP Improvements	-	\$ 8.6 M
● Facilities Maintenance Support	18.00	\$ 1.8 M
● Park Improvement Projects (11 Sites)	-	\$ 2.0 M
● Playground Improvements/ Repairs (21 Sites)	-	\$ 0.3 M
● Sidewalk Improvements	-	\$ 4.2 M
● Street Light Improvements	-	\$ 3.7 M
● Americans with Disabilities Act CIP Improvements		\$ 0.9 M
● SAP Enterprise Asset Management (EAM) Project	2.00	\$ 5.0 M
● Compressed Natural Gas Fueling Station CIP	-	\$ 0.9 M
● Storm Water Infrastructure	-	\$ 3.6 M
● Bike Master Plan Operations Support	7.00	\$ 0.6 M
● Reimbursable Positions for 1,000 mile Street Repair, Roadways, Engineering Design and Construction, Trench Repair, Traffic Relief, Sidewalk, Traffic Signals, Street Light Improvements, and support for Bike Master Plan and Climate Action Plan goals	54.00	\$ 4.9 M





# Safe and Livable Neighborhoods (in millions)



- Police Non-Pensionable Compensation Increases
- Sworn Positions and Equipment
- Police Civilian Positions and Equipment
- Computer Aided Dispatch System
- Police Air Support Maintenance
- Peace Officer Standards and Training (POST) Travel Reimbursements
- Eastside Mission Valley Fire Station Operations
- Temporary Skyline Drive Fire Station Operations
- 2 Additional Fire Academies (Total of 3)
- 2 Fast Response Squads
- Vessel Replacement
- Mobile Operations Detail Team at Gaslamp Quarter
- Advanced Lifeguard Academies
- Fire-Rescue Tools/Equipment

<u>FTE</u>	<u>GF Cost</u>
-	\$ 11.1 M
5.00	\$ 1.1 M
22.00	\$ 2.0 M
-	\$ 5.6 M
-	\$ 1.1 M
-	\$ 0.1 M
-	\$ 1.7 M
-	\$ 0.8 M
-	\$ 1.1 M
-	\$ 1.2 M
-	\$ 0.4 M
-	\$ 0.1 M
2.88	\$ 0.2 M
-	\$ 0.9 M

# An Economically Prosperous City with Opportunity in Every Community (in millions)



	<b><u>FTE</u></b>	<b><u>GF Cost</u></b>
• Expanded Hours at 16 Large Recreation Ctrs (45 to 60 hrs/week)	20.00	\$ 1.0 M
• New Park & Recreation Facilities Support	8.39	\$ 1.1 M
• Extended Teen Nights Program (5 Sites) (\$40,000)	0.23	\$ 0.0 M
• Public Right-of-Way Tree Maintenance	-	\$ 1.6 M
• Library After-School Program Summer Expansion (10 sites)	2.60	\$ 0.1 M
• Library Broadband Access Enhancement		\$ 0.1 M
• Community Plan Updates	3.00	\$ 0.6 M
• Mission Bay Park/De Anza Special Study Area Plan	1.00	\$ 0.5 M
• Homeless Services	-	\$ 2.0 M
• Enhanced Neighborhood Code Compliance	9.00	\$ 0.8 M
• CONNECT2Careers (total funding of \$250,000)	-	\$ 0.1 M
• Enhanced Graffiti Abatement	1.35	\$ 0.3 M
• Brush Management	1.00	\$ 0.3 M

# Excellent Customer Service &

## Open Government

(in millions)

	<u>FTE</u>	<u>GF Cost</u>
• Open Data Coordinator	1.00	\$ 0.2 M
• Centralized Customer Service Coordinator	1.00	\$ 0.2 M
• Resident Satisfaction Survey	-	\$ 0.1 M

# Other General Fund Adjustments (in millions)

	<u>FTE</u>	<u>GF Cost</u>
• Storm Water Mandate for Street Sweeping, Channel Cleaning, Catch Basin Cleaning (\$2.0M for staff and \$6.2M for Contracts)	28.00	\$ 8.2 M
• Low Flow Diversion Program	10.00	\$ 2.7 M
• Public Liability Claims	-	\$ 4.1M
• City Attorney Positions	5.00	\$ 0.4 M
• Relocation/Tenant Improvements	-	\$ 1.0 M
• Citywide Compensation Survey		\$ 0.1 M



# Significant Non-General Fund Adj. (in millions)

	<u>FTE</u>	<u>Cost</u>
• Engineering & Capital Projects – CIP Support	99.00	\$ 9.8 M
• Funding for Penny for the Arts		\$ 0.9 M
• Upgrade to City’s Website		\$ 0.8 M
• Additional Body Worn Cameras		\$ 2.1 M
• Additional Support for Development Services	22.40	\$ 2.2 M
• Public Utilities Facility/Infrastructure Condition Assessments		\$ 5.7 M
• Water Purchases due to Increased Wholesaler Water Rate Increases		\$ 21.9 M

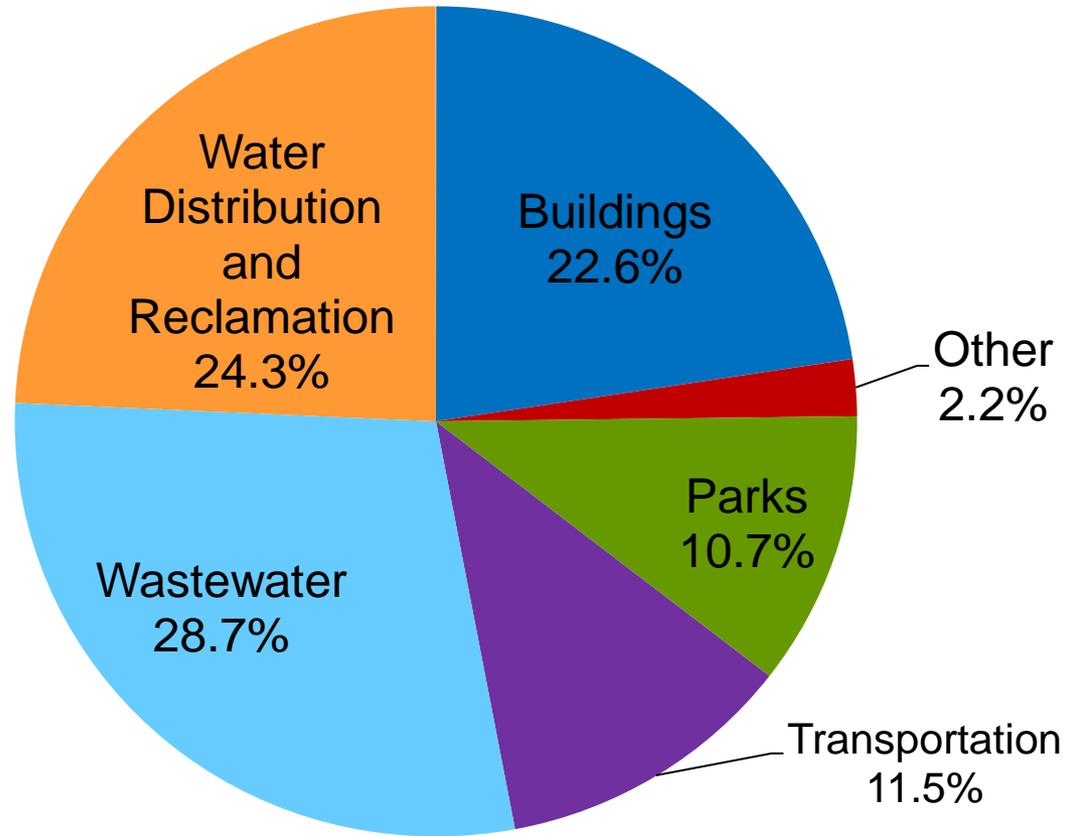


# FY 2016 Proposed CIP Budget Overview

Proposed budget of \$338.3 million

- Supports various types of projects (i.e. water and sewer infrastructure, buildings, and transportation projects).
- Part of the City's \$7.8 billion multi-year program

# FY 2016 Proposed CIP Budget by Asset Type



# Conclusion

- Fiscal Year 2016 Proposed Budget is Balanced
- Focuses on Increasing Investment in Infrastructure
- Restores & Enhances Core Service Levels
- Fully Funds Pension Costs
- Incorporates Impact 5-Year Pensionable Pay Freeze
- Implements New MOU with POA to Improve Police Recruitment and Retention
- Maintains Enhanced Reserve Levels for General Fund and Risk Management Funds