



THE CITY OF SAN DIEGO

MEMORANDUM

DATE: May 20, 2015

TO: Honorable Council Member Todd Gloria, Budget Review Committee Chair  
and Budget Review Committee Members

FROM: Tracy McCraner, Financial Management Director

A handwritten signature in blue ink that reads "Tracy McCraner".

SUBJECT: Fiscal Year 2016 Budget Review Committee Referral Response

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This memorandum is in response to questions asked at the Review Committee Meeting held on May 8, 2015. The responses are listed by department in the order that they were reviewed by the Committee.

**FLEET SERVICES**

**COUNCIL DISTRICT 3**

**QUESTION:**

What is the revised year-end overtime projection for Fiscal Year 2015?

**RESPONSE:**

The overtime projection included in the Fiscal Year 2015 Year-End Budget Monitoring Report is \$900,000; this is a decrease of \$450,000 from the overtime projection presented in the Fiscal Year 2015 Mid-Year Budget Monitoring Report. The overtime budget for the Fleet Services Division is \$400,000.

**COUNCIL DISTRICT 3**

**QUESTION:**

Regarding the Performance Measures on page 575 of the Fiscal Year 2016 Proposed Budget, why is there no target or actuals in Fiscal Year 2014?

**RESPONSE:**

The Most Efficient Government Organization (MEGO) was not fully implemented in Fiscal Year 2014. All agreements were reached in January of Fiscal Year 2015 and full implementation is anticipated by the end of Fiscal Year 2015.

**COUNCIL DISTRICT 4**

**QUESTION:**

Of the 4,100 vehicles in the fleet, how many are operational?

**RESPONSE:**

As of May 12, 2015, there are approximately 4,068 vehicles in the fleet. Of that amount, approximately 397 or 9.8 percent are non-operational. Conversely, this equates to approximately 3,671 or 90.2 percent operational vehicles.

**COUNCIL DISTRICT 6**

**QUESTION:**

Please provide the target "in use" goals for all vehicles.

**RESPONSE:** The City's fleet is divided into two priority categorizations: Priority 1 and Priority 2. Priority 1 vehicles are defined as those which are critical work equipment and/or special, high frequency use and/or severe use, and for which replacements are not readily available in the Rental Pool. Examples include, but are not limited to the following: police and fire-safety emergency vehicles, refuse and recycling packers, street sweepers, drain cleaners, sewer rodders, street stripers, and lifeguard vehicles. Priority 2 vehicles are all other types of vehicles or equipment such as mowers, trailers, light duty pick-up trucks and office staff sedans. The availability goal for Priority 2 vehicles and equipment is 92.5%. An itemized list of availability goals for Priority 1 vehicles is provided in the response to the question below.

**COUNCIL DISTRICT 6**

**QUESTION:**

How many category 1 Fleet vehicles do we have? Please provide the descriptions and the target operational goal.

**RESPONSE:**

The following table provides the target goal percentage for the priority 1 vehicles in the fleet. A weighted average goal percentage is provided for those fleets where there are varying types of a vehicle which provides a similar service. For example, within the packer fleet there are front loaders, side loaders and rear loaders.

May 20, 2015

Priority 1 Vehicles	# of Vehicles	Goal
Police Patrol	611	94% <sup>1</sup>
Fire Emergency Vehicles	138	69% <sup>1</sup>
Refuse and Recycling Packers	148	80% <sup>1</sup>
Street Sweepers	26	90%
Drain Cleaners	30	90%
Sewer Rodders	11	90%
Street Stripers	2	90%

<sup>1</sup> Weighted percentage

### COUNCIL DISTRICT 8

#### QUESTION:

How many new street sweepers are included in the Fiscal Year 2016 budget? How many in total?

#### RESPONSE:

There are a total of 26 sweepers in the City inventory as listed below.

# of Sweepers	Department/Division
21	Storm Water Division of Public Works – Transportation & Storm Water
2	Streets Division of Public Works – Transportation & Storm Water
2	Public Utilities Department
1	Environmental Services Department
<b>26</b>	<b>Total City Sweepers as of May 12, 2015</b>

Six more sweepers are anticipated by the end of Fiscal Year 2015; four are additions to the fleet and two are replacements. Two of the additional sweepers anticipated to be received in Fiscal Year 2015 are advance purchases for Fiscal Year 2016 to accommodate the 2.00 FTE sweeper operators which will be added to the Public Works–Transportation & Storm Water Department in Fiscal Year 2016. This will increase the Storm Water Division fleet to 25 and the total City inventory to 30.

# of Sweepers	Department/Division
25	Storm Water Division of Public Works – Transportation & Storm Water
2	Streets Division of Public Works – Transportation & Storm Water
2	Public Utilities Department
1	Environmental Services Department
<b>30</b>	<b>Total City Sweepers as of the end of FY 2015</b>

Four more additions to the sweeper fleet are anticipated in Fiscal Year 2016, further increasing the Storm Water Division fleet to 29 and the total City inventory to 34. The Public Utilities Department and the Streets Division of the Public Works–Transportation & Storm Water Department have two sweepers each; the Environmental Services Department has one sweeper. There are no acquisitions planned for the Streets Division and the Public Utilities and Environmental Services Departments through Fiscal Year 2016.

<b># of Sweepers</b>	<b>Department/Division</b>
29	Storm Water Division of Public Works – Transportation and Storm Water
2	Streets Division of Public Works – Transportation and Storm Water
2	Public Utilities Department
1	Environmental Services Department
<b>34</b>	<b>Total City Sweepers as of the end of FY 2016</b>

### **COUNCIL DISTRICT 8**

#### **QUESTION:**

What areas are the sidewalk sweepers currently utilized in?

#### **RESPONSE:**

These bike-path sweepers are utilized to sweep small areas such as bike paths, parking lots and selected alleys on an as needed basis. Below are examples of the bike paths that are regularly swept.

- Bayside Walk
- SR-56 Bike Freeway
- San Diego River (Both Sides)
- SR-94 Bike Path
- Ocean Beach Bike Path
- Saturn Boulevard Bike Path

### **COUNCIL DISTRICT 8**

#### **QUESTION:**

What will 11 new mechanics included in the Fiscal Year 2016 budget accomplish (please provide metrics)? What is the backlog?

#### **RESPONSE:**

The primary responsibilities for the 12.00 FTEs technical positions requested in the Fiscal Year 2016 Proposed Budget are listed below.

<b>FTE</b>	<b>Job Classification</b>	<b>Primary Responsibility</b>
4	Fleet Technicians	Motive maintenance work as assigned
2	Master Fleet Technicians	Motive maintenance work as assigned
2	Apprentice 2-Fleet Technicians	Apprenticeship Program
2	Motor Service Technicians	Heavy tire maintenance (Per the meet and confer agreement signed in Jan 2015)
1	Assistant Fleet Technician	Car wash debris hauling – Storm Water Compliance
1	Fleet Attendant	Service the downtown rental pool

**REAL ESTATE ASSETS**

**COUNCIL DISTRICT 1**

**QUESTION:**

Please provide the fiscal impact of making the parking concourse free for City Employees.

**RESPONSE:**

Currently, approximately 1,000 City employees pay 50.0 percent of the monthly parking rate of \$170. This generated revenues of \$1.2 million in Fiscal Year 2014. Any reduction in parking fees for employees would decrease this revenue proportionately. Please refer to *Attachment 1* for additional details.

**COUNCIL DISTRICT 1**

**QUESTION:**

What is the anticipated return on investment for additional Transient Occupancy Tax (TOT) funds in Fiscal Year 2016?

**RESPONSE:**

Please see chart below.

**QUALCOMM STADIUM**

<b>QUALCOMM Stadium</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015 YE</b>
Expense	12,937,295	16,211,071	15,793,897	16,467,691	17,801,400
Revenue (non supplement)	6,792,994	6,546,849	8,036,956	6,915,488	5,633,945
Net	(6,144,301)	(9,664,222)	(7,756,941)	(9,552,204)	(12,167,455)
QUALCOMM TOT Supplement	8,031,814	8,580,000	8,580,000	10,200,000	11,775,000

**PETCO PARK**

<b>PETCO Park</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015 YE</b>
Expense	16,740,407	16,562,371	16,166,331	17,052,414	16,053,770
Revenue (non supplement)	1,980,242	1,992,699	2,476,454	2,324,849	2,545,528
Net	(14,760,165)	(14,569,671)	(13,689,877)	(14,727,565)	(13,508,242)
TOT Transfer-in	2,500,000	4,840,000	4,200,000	14,515,750	12,965,750
RDA Payment	11,318,250	11,322,000	11,321,250	-	-
PETCO Total Supplement	13,818,250	16,162,000	15,521,250	14,515,750	12,965,750

**COUNCIL DISTRICT 8****QUESTION:**

What is the annual cost for operating Qualcomm? What would the cost be if the Chargers left?

**RESPONSE:**

The Fiscal Year 2016 budget has operating costs of \$19.3 million. A projected Fiscal Year 2017 budget (assuming the loss of the Chargers) is \$15.0 million. This expenditure savings of \$4.3 million would primarily be due to decreased costs for contracts, personnel, utilities and supplies.

**COUNCIL DISTRICT 3****QUESTION:**

What has been the increase in revenue as a result of the Joint Use and Management Agreement (JUMA) agreement?

**RESPONSE:**

The City's share of Special Event Revenue was changed from 70 percent to 30 percent in May of 2012 in order to incentivize the Padres to book more special events. The change has had the desired effect of increasing revenue with a schedule included below.

FY 2010 - \$46,530

FY 2011 - \$318,066

FY 2012 - \$414,237

FY 2013 - \$588,967

FY 2014 - \$730,493

FY 2015 - \$925,842 (projected)

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Honorable Council Member Todd Gloria, Budget Review Committee Chair and  
Budget Review Committee Members  
May 20, 2015

Tracy McCraner

Attachments:

1. Evan V Jones Parkade Information for City Council

cc: Honorable Mayor Kevin L. Faulconer  
Honorable Council Members  
Jan I. Goldsmith, City Attorney  
Stephen Puetz, Chief of Staff  
Scott Chadwick, Chief Operating Officer  
Stacey LoMedico, Assistant Chief Operating Officer  
Mary Lewis, Chief Financial Officer  
David Graham, Deputy Chief Operating Officer  
Ron Villa, Deputy Chief Operating Officer  
Brian Pepin, Director of Council Affairs  
Andrea Tevlin, Independent Budget Analyst  
Roy Kirby, Interim Deputy Director for Fleet Services  
Cybele Thompson, Director of Real Estate Assets  
Financial Management Staff