



## Department Description

The Park and Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: parks and open space, recreational facilities, and recreational programs.

### Parks and Open Space

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings.

Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

### Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery which provides low-cost burial services.

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## Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior trips, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

*To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations*

## Goals and Objectives

The following goals and objectives represent the action plan for the Department.

### ***Goal 1: Instill community pride and ownership***

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

### ***Goal 2: Invest in environmentally-sensitive programs and practices***

It is the Department's duty to ensure that future San Diegans enjoy the rich environment they enjoy today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

### ***Goal 3: Maintain public safety and quality park maintenance***

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives.

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

### ***Goal 4: Provide high quality services***

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

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## ***Goal 5: Deliver innovative, responsive programs***

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives.

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

## ***Goal 6: Develop and retain committed, valued employees***

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

## **Service Efforts and Accomplishments**

Therapeutic Recreation Services provided a variety of programs to persons with disabilities in 2010 such as adaptive sports, fitness, tournaments, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 27 recreation centers located in urban, low-income communities throughout the City. The Program served 84,698 lunches and 46,637 snacks to children ages 2-18 years.

In partnership with San Diego Police Department, the Park and Recreation Department received \$116,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership. The grant funds provided for an increase to recreational program hours at Memorial, Mountain View, and Southcrest community parks from 6:00 P.M. to 9:00 P.M. providing a safe after school environment and an alternative to participation in gangs.

This past year, approximately 300 trees were planted in Balboa Park. The Balboa Park Trails System expanded with the addition of two more trail gateways and kiosks. Public usage of the trails has continued to increase resulting in visitors to areas of the park that were previously under-utilized. Irrigation smart controllers were installed in the Central Mesa. The upgraded controllers conserve water and increases efficiency and the overall health of the botanical collection by operating in real-time needs for water. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification. Volunteers continued their tradition of giving their time and energy, donating over 20,000 hours to improve and enhance Balboa Park. Support from philanthropic organizations again aided in a variety of efforts including: reforestation, enhancements to the Lily Pond, the addition of smart controllers in the Central Mesa, Geographic Information System (GIS) mapping, and the Balboa Park Trails System. Mission Bay Park incorporated Xeriscape landscaping at Rose Marie Starns South Shores Park with the transplanting of several types of Agave plants in planter beds throughout the Park. Renovation and improvement projects were completed at the Dana Landing Boat Ramp. An area of 800 square feet of dead and aging plant material was replaced with *Nandina Domestica* and *Mirada Iridioides* plants in the summer of 2010. Phases of palm tree trimming and skinning to *Washingtonian Robusta* in Mission Bay continues with a goal of 1,400 trees for Fiscal Year 2011 and 900 trees for Fiscal Year 2012.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay Park and Shoreline Parks. Shoreline Parks partnered with the Environmental Services Department in a pilot program installing nine solar powered trash compactors in North Kellogg Park with the ability to compact 35 to 40 pounds of refuse. The pilot

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program will provide feedback on the feasibility for utilizing additional compactors in other park areas. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park. The Shoreline Parks Maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis. In addition to regular duties, Shoreline Parks staff schedules a seasonal evening shift for late park and comfort station cleaning during the busy summer months. In Fiscal Years 2010 and 2011, the Fire Pit Program received donations to continue operations.

The Department received approval on three Federal Emergency Management Agency (FEMA) grants to partially fund the Open Space Division's Brush Management Program. Overall, funding has been established to allow the Department to thin approximately 564 acres of park brush each year within open space land that is near structures (100 feet). Staff thinned a total of 608 acres in Fiscal Year 2010 surpassing the goal of 580 acres. As of February 2, 2011, staff has thinned 251 acres of brush.

Otay Valley Regional Park (OVRP) is a multi-jurisdictional planning effort by the County of San Diego and the cities of San Diego and Chula Vista. In 1990, the jurisdictions entered into a Joint Exercise of Powers Agreement for coordinated planning, acquisition, and design for OVRP. The Agreement established a three-member Policy Committee of elected officials and a 30-member Citizens Advisory Committee. Nearly three miles of trails from Beyer Way to Saturn Blvd, one quarter-mile community trail from the Finney Overlook to the valley floor, and four new staging areas, including a multi-use/equestrian staging area, were added to OVRP in Fiscal Year 2010.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship, the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2011, Torrey Pines Golf Course hosted the highly-publicized Professional Golfers Association (PGA) Tour Event Farmers Insurance Open.

## Key Performance Indicators

Performance Measure	Actual FY2010	Estimated FY2011
Results of customer satisfaction survey on Park & Recreation program activities	88.8%	93.1%
Results of customer survey on overall satisfaction with facilities	91.5%	94.1%
Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	N/A <sup>1</sup>	N/A <sup>1</sup>
Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	1	0
Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	39,902	39,902
Number of aquatic users	303,200	305,600
Number of hours of operation of recreation centers	117,087	113,672

1. Guidelines for this item will be developed in Fiscal Year 2012.

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## Department Summary

	FY2011 Budget	FY2012 Proposed	FY2011–2012 Change
Positions	856.93	778.19	(78.74)
Personnel Expenditures	\$ 55,801,424	\$ 54,328,495	\$ (1,472,929)
Non-Personnel Expenditures	54,645,483	54,248,265	(397,218)
<b>Total Department Expenditures</b>	<b>\$ 110,446,907</b>	<b>\$ 108,576,760</b>	<b>\$ (1,870,147)</b>
<b>Total Department Revenue</b>	<b>\$ 56,895,906</b>	<b>\$ 55,936,613</b>	<b>\$ (959,293)</b>

## General Fund

### Department Expenditures

	FY2011 Budget	FY2012 Proposed	FY2011–2012 Change
Administrative Services	\$ 2,349,468	\$ 2,171,485	\$ (177,983)
Community Parks I	19,357,694	18,868,550	(489,144)
Community Parks II	20,293,719	19,435,728	(857,991)
Developed Regional Parks	32,995,154	32,429,748	(565,406)
Open Space	8,530,836	8,489,422	(41,414)
<b>Total</b>	<b>\$ 83,526,871</b>	<b>\$ 81,394,933</b>	<b>\$ (2,131,938)</b>

### Department Personnel

	FY2011 Budget	FY2012 Proposed	FY2011–2012 Change
Administrative Services	17.00	15.00	(2.00)
Community Parks I	154.27	132.55	(21.72)
Community Parks II	218.84	184.46	(34.38)
Developed Regional Parks	313.02	295.25	(17.77)
Open Space	54.31	51.88	(2.43)
<b>Total</b>	<b>757.44</b>	<b>679.14</b>	<b>(78.30)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 19,225,247	\$ -
<b>Hourly Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	135.90	4,026,755	-
<b>Equipment/Support for Information Technology</b> Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	907,938	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(15,000)	(265,925)

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Reduction of Intermediate Stenographer</b> Reduction of 1.00 Intermediate Stenographer and associated non-personnel expenditures. Impact may include delays in procurement document processing.	(1.00)	(62,166)	-
<b>Reduction of Brush Thinning Contracts</b> Reduction in contractual services for brush thinning based on revised acreage calculations.	0.00	(73,500)	-
<b>Reduction of Park Ranger</b> Reduction of 1.00 Park Ranger and associated non-personnel expenditures. This adjustment will result in reduced opportunities for supervision of volunteers and fewer patrols of the parks, particularly Los Penasquitos Canyon Preserve and Black Mountain Open Space Park.	(1.00)	(80,637)	-
<b>Reduction of Word Processing Operator</b> Reduction of 1.00 Word Processing Operator and associated non-personnel expenditures. This adjustment will result in delays in record keeping and customer service related activities such as responses to daily calls and web site inquiries.	(1.00)	(81,677)	-
<b>Reduction of Assistant Park Designer</b> Reduction of 1.00 Assistant Park Designer and associated non-personnel expenditures. This adjustment will limit the department's ability to provide maps and graphics for presentations.	(1.00)	(92,075)	-
<b>Reduction of Mid-City Gym Recreation Center Director</b> Reduction of 1.00 Recreation Center Director at Mid-City Gym and associated non-personnel expenditures. The gym will remain open under the supervision of the center director at City Heights. This reduction will result in single staffing during operating hours.	(1.00)	(95,997)	-
<b>Reduction of Grounds Maintenance Manager</b> Reduction of 1.00 Grounds Maintenance Manager and associated non-personnel expenditures. Adjustment will delay equipment repairs and acquisition; the purchasing of supplies for irrigation, mowing, and sweeping; and aerification and renovation.	(1.00)	(98,985)	-
<b>Reduction in Pool Operations</b> Reduction in pool operations to 'core hours' during the summer and off-season at all pools except Ned Baumer. Service impacts include the reduction of swim programs and aquatic activities.	(1.93)	(107,875)	(31,401)
<b>Reduction of Trail Maintenance Contracts</b> Reduction of annual contract with California Conservation Corps and County Probation Department for maintenance and trail enhancement projects throughout Balboa Park, Mission Bay Park, and shoreline areas. Service impacts include trail and bluff erosion, an increase in invasive species, and a reduction in the number of small scale park and habitat improvement projects.	0.00	(133,576)	-
<b>Reduction of After School Programs</b> Reduction of specialized After School Programs for children and pre-teens at five recreation centers.	(3.55)	(137,597)	-

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Reduction of Fire Pits Maintenance</b> Reduction of 2.00 Equipment Operators and associated non-personnel expenditures related to the maintenance of fire pits located on City beaches. Removal of the fire rings may result in illegal fires on the beach.	(2.00)	(149,165)	-
<b>Reduction to Kumeyaay Campground</b> Reduction of 1.00 Park Ranger and 1.00 Recreation Center Director 1 and associated non-personnel expenditures for the Kumeyaay Campground in Mission Trails Regional Park. This adjustment will convert the campground to day use only.	(1.13)	(181,664)	(21,338)
<b>Reduction of Swim Team and Water Polo Programs</b> Reduction of hourly positions and associated non-personnel expenditures. This adjustment will eliminate swim team and water polo programs during non-summer months.	(6.40)	(223,331)	-
<b>MRO Savings</b> Reduction in non-personnel expenses due to savings resulting from cooperative purchasing agreements for maintenance, repair, and operations (MRO) supplies.	0.00	(255,000)	-
<b>Reclassification of Trash/Recycling Dumpster Service Expenses</b> Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(501,067)	-
<b>Reduction to Turf Mowing Schedule</b> Reduce turf mowing to a biweekly flexible mowing schedule in conjunction with irrigation service level changes. Adjustment impacts include longer turf and increased turf clippings, possible reduced surface playability, and degraded visual appearance during summer months.	(8.00)	(694,299)	-
<b>Reduction in Supplies and Contracts</b> Additional reduction of supplies and contracts expenditures after a review of prior year spending trends.	0.00	(706,563)	-
<b>Reduction of Recreation Center Hours of Operation</b> Reduction of hours of operation at all centers from 40 to 20 hours per week. Adjustment will include reduced recreation programming, facility rentals, open use activities, and positions. This reduction includes the following positions: 1.00 Assistant Recreation Center Director, 6.00 Recreation Center Directors 1, 6.75 Recreation Center Directors 2, 7.75 Recreation Center Directors 3, 0.75 Recreation Specialist, 24.34 Recreation Leaders 1, 1.60 Recreation Aides, and associated non-personnel expenditures.	(48.19)	(3,306,905)	(394,006)
<b>Support for Safety and Maintenance of Visitor-Related Facilities</b> Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	-	2,848,046
<b>Reduction of Brush Management Grant Revenue</b> Reduction of one-time revenue for brush management grants.	0.00	-	(71,000)

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## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Revised Revenue</b>	0.00	-	(1,540,493)
Adjustment to reflect Fiscal Year 2012 revenue projections.			
<b>Total</b>	<b>58.70</b>	<b>\$ 17,162,861</b>	<b>\$ 523,883</b>

## Expenditures by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
<b>PERSONNEL</b>			
Salaries and Wages	\$ 29,153,585	\$ 27,961,000	\$ (1,192,585)
Fringe Benefits	19,996,129	19,287,723	(708,406)
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 49,149,714</b>	<b>\$ 47,248,723</b>	<b>\$ (1,900,991)</b>
<b>NON-PERSONNEL</b>			
Supplies	\$ 4,339,280	\$ 3,728,656	\$ (610,624)
Contracts	16,292,538	16,666,805	374,267
Information Technology	915,113	907,938	(7,175)
Energy and Utilities	11,504,530	11,953,711	449,181
Other	133,744	148,424	14,680
Capital Expenditures	1,116,614	618,292	(498,322)
Debt	75,338	122,384	47,046
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 34,377,157</b>	<b>\$ 34,146,210</b>	<b>\$ (230,947)</b>
<b>Total</b>	<b>\$ 83,526,871</b>	<b>\$ 81,394,933</b>	<b>\$ (2,131,938)</b>

## Revenues by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Charges for Services	\$ 24,581,696	\$ 25,796,389	\$ 1,214,693
Fines Forfeitures and Penalties	-	57,000	57,000
Licenses and Permits	708,990	716,632	7,642
Other Financial Sources (Uses)	1,245,327	703,000	(542,327)
Other Revenue	13,800	13,800	-
Rev from Money and Prop	628,250	415,125	(213,125)
<b>Total</b>	<b>\$ 27,178,063</b>	<b>\$ 27,701,946</b>	<b>\$ 523,883</b>

## Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
<b>Salaries and Wages</b>						
20000011	1104	Account Clerk	2.50	3.00	\$31,491 - \$37,918	\$ 109,772
20000012	1105	Administrative Aide 1	2.00	2.00	36,962 - 44,533	86,840
20000024	1107	Administrative Aide 2	3.00	3.00	42,578 - 51,334	150,153
20000753	1737	Aquatics Technician 1	2.00	2.00	39,499 - 47,091	86,590
20000749	1732	Aquatics Technician 2	4.00	4.00	41,496 - 49,462	197,848
20000754	1738	Aquatics Technician Supervisor	1.00	1.00	45,302 - 54,163	52,809
20000040	1131	Area Manager 2	21.00	21.00	52,749 - 63,918	1,251,193
20001140	2181	Assistant Department Director	1.00	1.00	31,741 - 173,971	119,220
20000108	1192	Assistant Recreation Center Director	1.00	0.00	30,056 - 36,317	-
20000143	1221	Associate Engineer-Civil	1.00	1.00	66,622 - 80,454	78,443

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## Personnel Expenditures (Cont'd)

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
20000119	1218	Associate Management Analyst	4.00	<b>4.00</b>	54,059 - 65,333	252,840
20000162	1227	Associate Planner	2.00	<b>1.00</b>	56,722 - 68,536	66,823
20000649	1622A	Biologist 3	2.00	<b>2.00</b>	62,005 - 75,067	146,380
20000202	1274	Building Supervisor	1.00	<b>1.00</b>	39,770 - 47,736	46,273
20000234	1288	Carpenter	1.00	<b>1.00</b>	43,451 - 52,000	52,000
20000236	1293	Cement Finisher	1.00	<b>1.00</b>	43,451 - 52,083	46,509
20000237	1296	Cemetery Manager	1.00	<b>1.00</b>	54,246 - 65,520	61,916
90000574	1569	Clerical Assistant 1 - Hourly	0.14	<b>0.14</b>	24,918 - 29,931	3,239
20000539	1535	Clerical Assistant 2	6.00	<b>5.00</b>	29,931 - 36,067	173,661
90000352	1387	Custodian 1 - Hourly	2.72	<b>2.72</b>	24,045 - 28,725	65,402
20000354	1389	Custodian 2	12.50	<b>12.50</b>	26,250 - 31,242	390,525
20000355	1390	Custodian 3	4.00	<b>4.00</b>	28,725 - 33,966	101,898
20001168	2214	Deputy Director	3.56	<b>3.75</b>	46,966 - 172,744	418,739
20000395	1418	District Manager	14.00	<b>14.00</b>	62,358 - 75,234	1,018,905
20000426	1439	Equipment Operator 1	12.00	<b>11.00</b>	37,690 - 45,115	451,150
20000430	1440	Equipment Operator 2	9.00	<b>7.00</b>	41,350 - 49,462	312,609
20000418	1436	Equipment Technician 1	10.00	<b>10.00</b>	36,005 - 43,139	294,839
20000423	1438	Equipment Technician 2	6.00	<b>5.00</b>	39,499 - 47,091	188,364
20000431	1441	Equipment Technician 3	1.00	<b>1.00</b>	43,368 - 51,813	51,813
20000924	1876	Executive Secretary	1.00	<b>1.00</b>	43,555 - 52,666	49,769
20000675	1642	Grounds Maintenance Manager	10.00	<b>9.00</b>	51,459 - 62,358	544,510
20000472	1470	Grounds Maintenance Supervisor	8.00	<b>8.00</b>	37,814 - 45,490	347,986
20000467	1467	Grounds Maintenance Worker 1	54.97	<b>57.00</b>	28,683 - 33,987	1,512,733
90000467	1467	Grounds Maintenance Worker 1 - Hourly	14.28	<b>15.24</b>	28,683 - 33,987	437,133
20000468	1468	Grounds Maintenance Worker 2	165.76	<b>192.18</b>	31,762 - 37,773	7,179,526
20000470	1469	Grounds Maintenance Worker 3	33.00	<b>0.00</b>	34,632 - 41,246	-
20000502	1513	Heavy Truck Driver 1	6.00	<b>6.00</b>	36,234 - 43,160	252,034
20000503	1514	Horticulturist	3.00	<b>3.00</b>	53,061 - 64,147	176,223
20000293	1349	Information Systems Analyst 3	1.00	<b>1.00</b>	59,363 - 71,760	69,607
20000536	1532	Intermediate Stenographer	1.00	<b>0.00</b>	32,094 - 38,813	-
20000497	1508	Irrigation Specialist	0.00	<b>1.00</b>	37,814 - 45,261	-
20000589	1579	Laborer	9.00	<b>9.00</b>	29,182 - 34,757	307,526
20000608	1594	Light Equipment Operator	9.00	<b>9.00</b>	34,694 - 41,350	372,150
20000660	1627	Nursery Gardener	5.00	<b>4.00</b>	31,949 - 38,064	152,256
20000661	1628	Nursery Supervisor	1.00	<b>1.00</b>	37,814 - 45,490	42,988
20000669	1638	Park Designer	1.00	<b>1.00</b>	66,664 - 80,496	78,484
20000666	1634	Park Ranger	23.00	<b>21.25</b>	41,059 - 49,878	829,609
20001138	2179	Park and Recreation Director	1.00	<b>1.00</b>	59,155 - 224,099	138,970
20000680	1648	Payroll Specialist 2	4.25	<b>4.50</b>	34,611 - 41,787	175,465
20000676	1644	Pesticide Applicator	7.00	<b>7.00</b>	39,458 - 47,050	319,660
20000677	1645	Pesticide Supervisor	1.00	<b>1.00</b>	40,851 - 49,150	47,921
90001015	1936	Pool Guard 2 - Hourly	31.13	<b>23.87</b>	27,394 - 32,968	709,659

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## Personnel Expenditures (Cont'd)

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
20000740	1725	Principal Drafting Aide	1.00	<b>0.00</b>	50,003 - 60,549	-
20001222	2270	Program Manager	1.00	<b>1.00</b>	46,966 - 172,744	101,850
20000763	1752	Project Officer 2	2.00	<b>2.00</b>	76,794 - 92,851	164,538
20000783	1776	Public Information Clerk	2.00	<b>2.00</b>	31,491 - 37,918	72,135
90000798	1794	Recreation Aide - Hourly	6.20	<b>3.45</b>	18,616 - 22,318	64,224
20000921	1873	Recreation Center Director 1	10.50	<b>2.37</b>	36,962 - 44,533	65,086
20000802	1796	Recreation Center Director 2	14.00	<b>5.00</b>	39,770 - 47,819	211,985
20000751	1735	Recreation Center Director 3	32.00	<b>28.17</b>	42,640 - 51,293	1,381,517
20000569	1565	Recreation Leader 1	0.50	<b>0.00</b>	24,918 - 30,035	-
90000569	1565	Recreation Leader 1 - Hourly	63.47	<b>34.23</b>	24,918 - 30,035	822,254
20000530	1531	Recreation Leader 2	1.00	<b>1.00</b>	28,725 - 34,632	32,728
90000530	1531	Recreation Leader 2 - Hourly	12.24	<b>6.50</b>	28,725 - 34,632	231,473
90000533	1531C	Recreation Leader 2 - Hourly	0.00	<b>3.74</b>	28,725 - 34,632	107,430
90000534	1531D	Recreation Leader 2 - Hourly	4.14	<b>4.14</b>	28,725 - 34,632	118,920
20000804	1797	Recreation Specialist	1.00	<b>0.25</b>	42,640 - 51,293	11,541
20000806	1797B	Recreation Specialist	3.00	<b>4.00</b>	42,640 - 51,293	190,821
20000807	1797C	Recreation Specialist	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000811	1797G	Recreation Specialist	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000817	1797M	Recreation Specialist	0.50	<b>0.50</b>	42,640 - 51,293	25,005
20001042	1972	Safety and Training Manager	1.00	<b>1.00</b>	66,768 - 80,891	78,869
20000927	1879	Senior Clerk/Typist	3.00	<b>3.00</b>	36,067 - 43,514	127,278
20000015	1106	Senior Management Analyst	3.00	<b>3.00</b>	59,363 - 71,760	207,745
20000844	1821	Senior Park Ranger	7.00	<b>7.00</b>	51,459 - 62,358	423,722
20000918	1872	Senior Planner	2.00	<b>3.00</b>	65,354 - 79,019	231,132
20001046	1975	Senior Utility Supervisor	1.00	<b>1.00</b>	47,216 - 57,138	55,710
20000194	1265	Seven-Gang Mower Operator	7.00	<b>8.00</b>	37,690 - 45,115	353,495
20000970	1917	Supervising Management Analyst	3.00	<b>3.00</b>	66,768 - 80,891	231,003
20001007	1931	Supervising Recreation Specialist	4.50	<b>4.00</b>	49,067 - 59,467	230,136
20001010	1931C	Supervising Recreation Specialist	2.00	<b>2.00</b>	49,067 - 59,467	115,960
90000959	1905	Swimming Pool Manager 1 - Hourly	5.58	<b>3.64</b>	31,450 - 37,835	123,086
20000960	1906	Swimming Pool Manager 2	6.00	<b>6.00</b>	36,816 - 44,450	249,117
20000961	1907	Swimming Pool Manager 3	7.00	<b>7.00</b>	40,518 - 48,901	333,746
20001038	1968	Tree Maintenance Crewleader	1.00	<b>1.00</b>	36,566 - 43,576	-
20001044	1974	Utility Supervisor	3.00	<b>2.00</b>	43,472 - 51,979	99,801
20001045	1974A	Utility Supervisor	4.00	<b>5.00</b>	43,472 - 51,979	241,515
20001051	1978	Utility Worker 1	9.00	<b>9.00</b>	30,534 - 36,296	288,196
20001053	1979	Utility Worker 2	4.00	<b>4.00</b>	33,322 - 39,666	158,664
20000756	1746	Word Processing Operator	5.00	<b>4.00</b>	31,491 - 37,918	105,881
20001069	1998	Zoning Investigator 2	1.00	<b>1.00</b>	50,232 - 60,757	59,238
		Bilingual - Regular				40,768
		Landscape Architect Lic				12,074
		Night Shift Pay				9,508
		Overtime Budgeted				414,898

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
		Reg Pay For Engineers				25,996
		Termination Pay Annual Leave				20,971
<b>Salaries and Wages Subtotal</b>			<b>757.44</b>	<b>679.14</b>		<b>\$ 27,961,000</b>
<b>Fringe Benefits</b>						
		Employee Offset Savings				\$ 143,555
		Flexible Benefits				3,248,230
		Long-Term Disability				239,773
		Medicare				344,299
		Other Post-Employment Benefits				3,546,015
		Retiree Medical Trust				678
		Retirement 401 Plan				2,715
		Retirement ARC				8,534,230
		Retirement DROP				67,730
		Retirement Offset Contribution				374,208
		Risk Management Administration				566,102
		Supplemental Pension Savings Plan				1,259,562
		Unemployment Insurance				58,512
		Workers' Compensation				902,114
<b>Fringe Benefits Subtotal</b>						<b>\$ 19,287,723</b>
<b>Total Personnel Expenditures</b>						<b>\$ 47,248,723</b>

## Environmental Growth Fund 1/3

### Department Expenditures

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Environmental Growth 1/3	\$ 4,168,806	\$ 4,007,401	\$ (161,405)
<b>Total</b>	<b>\$ 4,168,806</b>	<b>\$ 4,007,401</b>	<b>\$ (161,405)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,754,827	\$ -
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	850,000	-
<b>Support for Open Space Maintenance</b> Increase in mandated general benefit support for open space maintenance for the Maintenance Assessment Districts.	0.00	115,478	-

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Equipment/Support for Information Technology</b> Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,109	-
<b>Transfer to the Los Penasquitos Canyon Preserve Fund</b> Adjustment to reflect the reduction of the transfer to the Los Penasquitos Canyon Preserve Fund.	0.00	(55,000)	-
<b>Reduction of Reimbursement to Open Space Division</b> Adjustment to reflect the reduction of the reimbursement to the General Fund for eligible open space expenditures.	0.00	(75,000)	-
<b>Reduction of Transfer to General Fund</b> Reduction of the transfer to the General Fund based upon the current estimated fund balance in the Environmental Growth Fund 1/3.	0.00	(1,054,400)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(134,967)
<b>Total</b>	<b>0.00</b>	<b>\$ 1,544,014</b>	<b>\$ (134,967)</b>

## Expenditures by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
<b>NON-PERSONNEL</b>			
Supplies	\$ 78,123	\$ 78,123	\$ -
Contracts	211,036	211,036	-
Information Technology	9,589	8,109	(1,480)
Energy and Utilities	1,695,270	1,754,573	59,303
Other	2,174,788	1,955,560	(219,228)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 4,168,806</b>	<b>\$ 4,007,401</b>	<b>\$ (161,405)</b>
<b>Total</b>	<b>\$ 4,168,806</b>	<b>\$ 4,007,401</b>	<b>\$ (161,405)</b>

## Revenues by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Other Local Taxes	\$ 4,147,781	\$ 4,012,814	\$ (134,967)
Rev from Money and Prop	53,500	53,500	-
<b>Total</b>	<b>\$ 4,201,281</b>	<b>\$ 4,066,314</b>	<b>\$ (134,967)</b>

# Environmental Growth Fund 2/3

## Department Expenditures

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Environmental Growth 2/3	\$ 8,246,882	\$ 8,078,081	\$ (168,801)
<b>Total</b>	<b>\$ 8,246,882</b>	<b>\$ 8,078,081</b>	<b>\$ (168,801)</b>

# Park & Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Reimbursement for Park Maintenance Activities</b> Adjustment provides reimbursements to the General Fund for park maintenance activities from the Environmental Growth Fund 2/3.	0.00	\$ 481,199	\$ -
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2011.	0.00	(650,000)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(269,934)
<b>Total</b>	<b>0.00</b>	<b>\$ (168,801)</b>	<b>\$ (269,934)</b>

## Expenditures by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
<b>NON-PERSONNEL</b>			
Other	\$ 8,246,882	\$ 8,078,081	\$ (168,801)
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 8,246,882</b>	<b>\$ 8,078,081</b>	<b>\$ (168,801)</b>
<b>Total</b>	<b>\$ 8,246,882</b>	<b>\$ 8,078,081</b>	<b>\$ (168,801)</b>

## Revenues by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Other Local Taxes	\$ 8,295,562	\$ 8,025,628	\$ (269,934)
Rev from Money and Prop	53,500	53,500	-
<b>Total</b>	<b>\$ 8,349,062</b>	<b>\$ 8,079,128</b>	<b>\$ (269,934)</b>

## Golf Course Fund

### Department Expenditures

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Golf Operations	\$ 14,283,261	\$ 14,894,535	\$ 611,274
<b>Total</b>	<b>\$ 14,283,261</b>	<b>\$ 14,894,535</b>	<b>\$ 611,274</b>

### Department Personnel

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Golf Operations	97.49	97.05	(0.44)
<b>Total</b>	<b>97.49</b>	<b>97.05</b>	<b>(0.44)</b>

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,580,780	\$ -

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Hourly Personnel Funding</b> Funding allocated according to a zero-based annual review of hourly funding requirements.	6.05	194,250	-
<b>Equipment/Support for Information Technology</b> Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	176,331	-
<b>Rent Expense</b> Adjustment reflects the change in the golf land-use annual payment to the General Fund.	0.00	9,748	-
<b>Reclassification of Trash/Recycling Dumpster Service Expenses</b> Adjustment reflects the reclassification of trash/recycling dumpster service expenses from discretionary to non-discretionary.	0.00	(4,689)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	(1,089,275)
<b>Total</b>	<b>6.05</b>	<b>\$ 2,956,420</b>	<b>\$ (1,089,275)</b>

## Expenditures by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
<b>PERSONNEL</b>			
Salaries and Wages	\$ 3,757,037	\$ 4,010,299	\$ 253,262
Fringe Benefits	2,707,220	2,880,773	173,553
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 6,464,257</b>	<b>\$ 6,891,072</b>	<b>\$ 426,815</b>
<b>NON-PERSONNEL</b>			
Supplies	\$ 1,041,542	\$ 1,041,542	\$ -
Contracts	4,667,949	4,812,109	144,160
Information Technology	219,224	176,331	(42,893)
Energy and Utilities	1,454,120	1,490,934	36,814
Other	43,519	89,897	46,378
Capital Expenditures	392,650	392,650	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,819,004</b>	<b>\$ 8,003,463</b>	<b>\$ 184,459</b>
<b>Total</b>	<b>\$ 14,283,261</b>	<b>\$ 14,894,535</b>	<b>\$ 611,274</b>

## Revenues by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Charges for Services	\$ 9,202,500	\$ 8,806,189	\$ (396,311)
Other Revenue	250,000	90,000	(160,000)
Rev from Money and Prop	7,594,000	7,061,036	(532,964)
<b>Total</b>	<b>\$ 17,046,500</b>	<b>\$ 15,957,225</b>	<b>\$ (1,089,275)</b>

## Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
20000011	1104	Account Clerk	1.00	1.00	\$31,491 - \$37,918	\$ 31,491

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
20001202	2250	Assistant Deputy Director	1.00	1.00	23,005 - 137,904	94,091
20000119	1218	Associate Management Analyst	1.00	1.00	54,059 - 65,333	63,700
20000539	1535	Clerical Assistant 2	1.00	1.00	29,931 - 36,067	35,165
20000354	1389	Custodian 2	1.00	1.00	26,250 - 31,242	-
20001168	2214	Deputy Director	1.00	1.00	46,966 - 172,744	120,182
20000426	1439	Equipment Operator 1	0.00	1.00	37,690 - 45,115	37,690
20000418	1436	Equipment Technician 1	2.00	1.00	36,005 - 43,139	43,139
20000423	1438	Equipment Technician 2	3.00	3.00	39,499 - 47,091	133,681
20000431	1441	Equipment Technician 3	1.00	1.00	43,368 - 51,813	51,813
20000819	1798	Golf Course Manager	2.00	2.00	59,488 - 71,760	129,454
20000498	1509	Golf Course Superintendent	3.00	3.00	53,061 - 64,147	183,781
20000479	1480	Golf Starter	16.00	16.00	29,931 - 36,067	528,140
90000479	1480	Golf Starter - Hourly	6.49	6.05	29,931 - 36,067	181,084
20000481	1482	Greenskeeper	11.00	11.00	30,534 - 36,296	387,732
20000482	1483	Greenskeeper Supervisor	5.00	5.00	37,814 - 45,490	213,861
20000467	1467	Grounds Maintenance Worker 1	25.00	25.00	28,683 - 33,987	768,900
20000497	1508	Irrigation Specialist	3.00	3.00	37,814 - 45,261	133,591
20000608	1594	Light Equipment Operator	4.00	4.00	34,694 - 41,350	165,400
20000172	1237	Payroll Specialist 1	1.00	1.00	33,093 - 39,832	36,970
20000676	1644	Pesticide Applicator	2.00	2.00	39,458 - 47,050	86,508
20000687	1652	Plant Technician 1	0.00	1.00	37,814 - 45,261	43,139
20000818	1797N	Recreation Specialist	2.00	2.00	42,640 - 51,293	94,800
20000194	1265	Seven-Gang Mower Operator	4.00	3.00	37,690 - 45,115	90,230
20000970	1917	Supervising Management Analyst	1.00	1.00	66,768 - 80,891	78,464
		Grds/Greenskpr Eq Op				30,770
		Overtime Budgeted				246,523
<b>Salaries and Wages Subtotal</b>			<b>97.49</b>	<b>97.05</b>		<b>\$ 4,010,299</b>

### Fringe Benefits

Employee Offset Savings	\$ 22,699
Flexible Benefits	546,632
Long-Term Disability	32,579
Medicare	52,787
Other Post-Employment Benefits	587,760
Retiree Medical Trust	665
Retirement 401 Plan	2,659
Retirement ARC	1,239,051
Retirement DROP	4,000
Retirement Offset Contribution	46,385
Risk Management Administration	93,651
Supplemental Pension Savings Plan	166,535
Unemployment Insurance	7,959

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
Workers' Compensation						77,411
<b>Fringe Benefits Subtotal</b>						<b>\$ 2,880,773</b>
<b>Total Personnel Expenditures</b>						<b>\$ 6,891,072</b>

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Los Penasquitos Reserve	\$ 221,087	\$ 13,110	\$ (207,977)
Open Space	-	188,700	188,700
<b>Total</b>	<b>\$ 221,087</b>	<b>\$ 201,810</b>	<b>\$ (19,277)</b>

### Department Personnel

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Los Penasquitos Reserve	2.00	0.00	(2.00)
Open Space	0.00	2.00	2.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Total expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,211	\$ -
<b>Equipment/Support for Information Technology</b> Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	774	-
<b>Reduction to Non-Personnel Expenditures</b> Adjustment to reflect reductions in non-personnel expenditures in the Los Penasquitos Canyon Preserve Fund that are required to keep the fund in balance. The reductions are based on historical expenditures in the fund and will not impact operations.	0.00	(14,997)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2012 revenue projections.	0.00	-	11,000
<b>Total</b>	<b>0.00</b>	<b>\$ (12,012)</b>	<b>\$ 11,000</b>

### Expenditures by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
<b>PERSONNEL</b>			
Salaries and Wages	\$ 109,430	\$ 109,430	\$ -

# Park & Recreation

## Expenditures by Category (Cont'd)

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Fringe Benefits	78,023	79,270	1,247
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 187,453</b>	<b>\$ 188,700</b>	<b>\$ 1,247</b>
<b>NON-PERSONNEL</b>			
Supplies	\$ 4,125	\$ 4,125	\$ -
Contracts	28,804	6,000	(22,804)
Information Technology	642	774	132
Other	63	2,211	2,148
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 33,634</b>	<b>\$ 13,110</b>	<b>\$ (20,524)</b>
<b>Total</b>	<b>\$ 221,087</b>	<b>\$ 201,810</b>	<b>\$ (19,277)</b>

## Revenues by Category

	FY2011 Budget	FY2012 Proposed	FY2011-2012 Change
Other Financial Sources (Uses)	\$ 115,000	\$ 115,000	\$ -
Rev from Money and Prop	6,000	17,000	11,000
<b>Total</b>	<b>\$ 121,000</b>	<b>\$ 132,000</b>	<b>\$ 11,000</b>

## Personnel Expenditures

Job Number	Job Class	Job Title / Wages	FY2011 Budget	FY2012 Proposed	Salary Range	Total
<b>Salaries and Wages</b>						
20000666	1634	Park Ranger	1.00	1.00	\$41,059 - \$49,878	\$ 48,631
20000844	1821	Senior Park Ranger	1.00	1.00	51,459 - 62,358	60,799
<b>Salaries and Wages Subtotal</b>			<b>2.00</b>	<b>2.00</b>		<b>\$ 109,430</b>
<b>Fringe Benefits</b>						
		Employee Offset Savings				\$ 1,123
		Flexible Benefits				12,150
		Long-Term Disability				965
		Medicare				1,627
		Other Post-Employment Benefits				12,640
		Retirement ARC				42,055
		Retirement Offset Contribution				3,816
		Risk Management Administration				2,014
		Supplemental Pension Savings Plan				1,521
		Unemployment Insurance				236
		Workers' Compensation				1,123
<b>Fringe Benefits Subtotal</b>						<b>\$ 79,270</b>
<b>Total Personnel Expenditures</b>						<b>\$ 188,700</b>

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth Fund 1/3	FY2011 Budget*	FY2012 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>		
Balance from Prior Year	\$ 493,303	\$ 663,303
Contingency Reserve	166,889	29,364
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 660,192</b>	<b>\$ 692,667</b>
<b>REVENUE</b>		
Franchises	\$ 4,147,781	\$ 4,012,814
Interest Earnings	53,500	53,500
<b>TOTAL REVENUE</b>	<b>\$ 4,201,281</b>	<b>\$ 4,066,314</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 4,861,473</b>	<b>\$ 4,758,981</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>		
CIP Expenditures	\$ 170,000	\$ -
<b>TOTAL CIP EXPENSE</b>	<b>\$ 170,000</b>	<b>\$ -</b>
<b>OPERATING EXPENSE</b>		
Assessment Reserve	\$ 28,643	\$ 42,522
MAD Reimbursements	205,069	306,668
Regional Park/ Open Space Maintenance	1,994,578	2,052,095
Reimbursement of Eligible Open Space Maint.	818,000	688,000
Reimbursement of Eligible Park Maint.	1,122,516	863,116
Transfer to Los Penasquitos Canyon Preserve Fund	-	55,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 4,168,806</b>	<b>\$ 4,007,401</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,338,806</b>	<b>\$ 4,007,401</b>
<b>RESERVES</b>		
Contingency Reserve	\$ 29,364	\$ 29,364
<b>TOTAL RESERVES</b>	<b>\$ 29,364</b>	<b>\$ 29,364</b>
<b>BALANCE</b>	<b>\$ 493,303</b>	<b>\$ 722,216</b>
<b>TOTAL EXPENSE, RESERVES AND BALANCE</b>	<b>\$ 4,861,473</b>	<b>\$ 4,758,981</b>

\* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth Fund 2/3	FY2011 Budget*	FY2012 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>		
Balance from Prior Year	\$ 83,900	\$ 1,625,951
Reserve for Continuing Appropriations	1,439,871	-
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,523,771</b>	<b>\$ 1,625,951</b>
<b>REVENUE</b>		
SDGE Franchise Fees	\$ 8,295,562	\$ 8,025,628
Interest Earnings	53,500	53,500
<b>TOTAL REVENUE</b>	<b>\$ 8,349,062</b>	<b>\$ 8,079,128</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 9,872,833</b>	<b>\$ 9,705,079</b>
<b>OPERATING EXPENSE</b>		
Park Maintenance Reimbursement	\$ 8,246,882	\$ 7,728,081
Open Space Maintenance	-	350,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 8,246,882</b>	<b>\$ 8,078,081</b>
<b>TOTAL EXPENSE</b>	<b>\$ 8,246,882</b>	<b>\$ 8,078,081</b>
<b>BALANCE</b>	<b>\$ 1,625,951</b>	<b>\$ 1,626,998</b>
<b>TOTAL EXPENSE, RESERVES AND BALANCE</b>	<b>\$ 9,872,833</b>	<b>\$ 9,705,079</b>

\* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2011 Budget*	FY2012 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>		
Balance from Prior Year	\$ 10,833,921	\$ 9,314,341
Contingency Reserve - Prior Year	1,627,723	1,725,967
Operating Encumbrance - Prior Year	121,051	-
Reserve for Continuing Appropriations	8,300,282	9,689,371
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 20,882,977</b>	<b>\$ 20,729,679</b>
<b>REVENUE</b>		
Concessions	\$ 1,010,100	\$ 1,012,409
Golf Cart Rental	138,600	105,414
Golf Driving Range	387,700	355,145
Golf Fees	14,908,100	14,042,257
Interest Earnings	352,000	352,000
Miscellaneous Revenue	250,000	90,000
<b>TOTAL REVENUE</b>	<b>\$ 17,046,500</b>	<b>\$ 15,957,225</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 37,929,477</b>	<b>\$ 36,686,904</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP)</b>		
CIP Expenditures	\$ 3,360,000	\$ 1,800,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 3,360,000</b>	<b>\$ 1,800,000</b>
<b>OPERATING EXPENSE</b>		
Land Use Payment	\$ 2,412,725	\$ 2,422,473
Operating Expense	11,870,536	12,472,062
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 14,283,261</b>	<b>\$ 14,894,535</b>
<b>TOTAL EXPENSE</b>	<b>\$ 17,643,261</b>	<b>\$ 16,694,535</b>
<b>RESERVES</b>		
Contingency Reserve	\$ 1,713,991	\$ 1,787,344
Operating Encumbrance - Prior Year	121,051	-
Reserve for Continuing Appropriations	8,300,282	9,689,371
<b>TOTAL RESERVES</b>	<b>\$ 10,135,324</b>	<b>\$ 11,476,715</b>
<b>BALANCE</b>	<b>\$ 10,150,892</b>	<b>\$ 8,515,654</b>
<b>TOTAL EXPENSE, RESERVES, AND BALANCE</b>	<b>\$ 37,929,477</b>	<b>\$ 36,686,904</b>

\* At the time of publication, audited financial statements for Fiscal Years 2010 and 2011 were not available. Therefore, the Fiscal Year 2011 column reflects final budget amounts from the Fiscal Year 2011 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

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## Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2011 Budget*	FY2012 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>		
Balance from Prior Year	\$ 167,690	\$ 131,458
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 167,690</b>	<b>\$ 131,458</b>
<b>REVENUE</b>		
Concession Leases	\$ 6,000	\$ 17,000
Transfer from Other Funds	115,000	115,000
<b>TOTAL REVENUE</b>	<b>\$ 121,000</b>	<b>\$ 132,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 288,690</b>	<b>\$ 263,458</b>
<b>OPERATING EXPENSE</b>		
Personnel Expense	\$ 187,453	\$ 188,700
Non-Personnel Expense	33,634	13,110
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 221,087</b>	<b>\$ 201,810</b>
<b>TOTAL EXPENSE</b>	<b>\$ 221,087</b>	<b>\$ 201,810</b>
<b>BALANCE</b>	<b>\$ 67,603</b>	<b>\$ 61,648</b>
<b>TOTAL EXPENSE, RESERVES AND BALANCE</b>	<b>\$ 288,690</b>	<b>\$ 263,458</b>

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