

# Capital Improvements Program

## Profile of the City of San Diego's CIP

### Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 61.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 47.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-

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personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

## CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2016 Proposed CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 15.
- A list of projects entering into construction contracts is provided on page 17 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2016 Proposed CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 30. The project status categories are:
  - *New*: projects that are newly established as part of the Fiscal Year 2016 Proposed Budget
  - *Continuing*: projects initiated in Fiscal Year 2015, or in a prior year, and are currently in progress
  - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
  - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2016 allocations for City Council approval can be found in the Fiscal Year 2016 Proposed CIP Budget Summary (pages 5-24).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

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- A CIP webpage (<http://www.sandiego.gov/cip/>) was created by the Public Works Department which provides project information that is readily available to the public.

In addition to the streamlining measures above, the Public Works Department presented a list of 13 additional process improvements and streamlining measures to the Infrastructure Committee on March 11, 2015. These improvements will further assist with the efficient delivery of CIP projects and are estimated to reduce the overall cost of CIP delivery between \$3.0 million and \$9.0 million annually for all CIP projects combined. Additionally, CIP cash management process improvements were presented to the Infrastructure Committee and Budget and Governmental Efficiency Committee by the Financial Management Department on March 11, 2015 and March 18, 2015, respectively. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, reallocation of funding from projects that are technically completed, pooling project contingencies, deappropriation of annual allocations at year-end, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible.

### CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms.

### Multi-Year CIP Program

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department released Report No: 15-008, Multi-Year Capital Planning Report (MYCP), on January 16, 2015. The MYCP is the first ever consolidated CIP plan which presents a comprehensive overview of the City's MYCP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The MYCP will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

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The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may also be included. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

**Table 1** provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

**Table 1: Five-Year CIP by Funding Source (in thousands of dollars)**

| Funding Source                                 | FY2016             |                   |                   |                   |                   | Total by Source   |
|--|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|  | FY2016 Anticipated | FY2017            | FY2018            | FY2019            | FY2020            |                   |
| Bond Financing <sup>1</sup>                    | \$ -               | \$ 120,000        | \$ 90,000         | \$ 90,000         | \$ 90,000         | \$ 390,000        |
| Development Impact Fees                        | 17,831             | 10,225            | -                 | -                 | -                 | 28,056            |
| Donations and Developer Funding                | -                  | 13,489            | 27,059            | -                 | -                 | 40,548            |
| Enterprise Funds                               | -                  | 2,000             | 12,650            | 3,150             | 3,150             | 24,100            |
| Enterprise Funds-Public Utilities <sup>2</sup> | 232,332            | 8,029             | 313,051           | 281,317           | 241,163           | 1,489,208         |
| Facilities Benefit Assessments                 | 12,567             | 27,736            | 52,480            | 24,118            | 33,911            | 171,328           |
| General Fund                                   | 29,330             | 2,038             | 12,953            | 17,438            | 17,250            | 99,259            |
| Grants   | -                  | 9,025             | 118,760           | -                 | -                 | 127,785           |
| Maintenance Assessment Districts               | 125                | (625)             | 25                | -                 | -                 | (475)             |
| Mission Bay & Regional Park Improvements Fund  | 8,796              | -                 | 8,977             | 9,152             | 9,335             | 45,781            |
| Special Revenue Funds                          | 18,461             | 104               | 9,322             | 5,060             | 5,060             | 43,067            |
| TransNet                                       | 18,830             | -                 | 19,929            | 21,128            | 22,365            | 105,888           |
| <b>Total</b>                                   | <b>\$ 338,272</b>  | <b>\$ 192,020</b> | <b>\$ 665,207</b> | <b>\$ 451,363</b> | <b>\$ 422,233</b> | <b>\$ 495,450</b> |

Note: This table does not include unidentified funding of \$1.53 billion or \$1.31 billion of funding expected in Fiscal Year 2021 or beyond.

<sup>1</sup> Fiscal Year 2016 Anticipated Bond Financing includes \$120.0 million in Infrastructure Bonds, which were approved by City Council in Fiscal Year 2014. Bond proceeds are expected to be received in Fiscal Year 2015.

<sup>2</sup> Public Utilities Enterprise funding has been separated from other enterprise funding sources due to the magnitude of the sewer and water programs.

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Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2016:

- The launching of Public Utilities innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for nearly \$2.00 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities.
- Over 300 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles within five years and reaching an average OCI of 70 in 10 years for all City streets.
- The Charles Lewis III Memorial Park in City Heights will be completed.
- In collaboration with the Public Utilities Department, the Environmental Services Department, will install solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power.
- The Fire-Rescue Department continues to update and construct facilities to best serve the City of San Diego and to conform to the Citygate Report's recommendations. Some highlights include the completion of Fire Station 45 located in Mission Valley, and land acquisition for both fire stations at Home Avenue and Fire Station 7 in Barrio Logan.
- The Library Department will make major headway on the Skyline Hills Branch Library and the Mission Hills/Hillcrest Branch Library as they expect to finish construction on these facilities in Fiscal Year 2018 to better serve the residents of those communities.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

## Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

**October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on MYCP and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory

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Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

**February - March:** In coordination with asset-owning departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

**April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

**May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

**June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

**July:** The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

**Table 2: Capital Improvement Projects by Project Status**

| Project Name   | Page No. | FY2016 Proposed | Project Total  |
|--|----------|-----------------|----------------|
| <b>New</b>   |          |                 |                |
| Alvarado 2nd PL Exten & Morena Blvd CI / <b>S12013</b>             | 367      | \$ 203,986      | \$ 66,941,493  |
| Children's Park Improvements / <b>S16013</b>                       | 205      | 600,000         | 3,900,000      |
| College Area Fire Station / <b>S16015</b>                          | 118      | 270,000         | 12,000,000     |
| East Village Green General Development Plan / <b>S16014</b>        | 226      | 100,000         | 100,000        |
| East Village Green Phase 1 / <b>S16012</b>                         | 227      | 14,300,000      | 14,300,000     |
| Instrumentation and Control / <b>AKB00007</b>                      | 388      | 500,000         | 3,000,000      |
| Junipero Serra Museum ADA Improvements / <b>S15034</b>             | 244      | 500,000         | 1,500,000      |
| Los Penasquitos Canyon Preserve South Tr / <b>S13014</b>           | 250      | 981,098         | 981,098        |
| Mohnike Adobe and Barn Restoration / <b>S13008</b>                 | 267      | 1,950,000       | 2,550,000      |
| <b>Total New</b>   |          | \$ 19,405,084   | \$ 145,920,391 |
| <b>Continuing</b>  |          |                 |                |
| 25th Street Renaissance Project / <b>S00985</b>                    | 493      | \$ -            | \$ 2,921,048   |
| 30th Street Pipeline Replacement / <b>S12010</b>                   | 365      | -               | 14,740,000     |
| 34th & 35th @ Madison Ave Improvements / <b>S00922</b>             | 494      | -               | 1,430,854      |
| 34th Street Storm Drain / <b>S11001</b>                            | 495      | -               | 380,000        |
| 36th Street Landscape Maintenance / <b>S00902</b>                  | 496      | -               | 50,000         |
| 43rd St fr Logan to I805 St Widening / <b>S00845</b>               | 498      | -               | 8,948,223      |
| 69th & Mohawk Pump Station / <b>S12011</b>                         | 366      | -               | 18,287,000     |
| ADA Improvements & Expansion of Paradise Senior Ce / <b>S15002</b> | 187      | -               | 3,290,554      |

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| Project Name  | Page No. | FY2016 Proposed | Project Total |
|---|----------|-----------------|---------------|
| Alta La Jolla Drive Drainage Repair PhII / <b>S10001</b>            | 501      | -               | 1,206,105     |
| Alvarado Trunk Sewer Phase IV / <b>S15019</b>                       | 368      | 330,000         | 26,459,494    |
| Americans with Disabilities Improvements / <b>ABE00001</b>          | 457      | 1,461,900       | 37,193,515    |
| Angier Elementary School Joint Use / <b>S00762</b>                  | 188      | -               | 2,207,000     |
| Arizona St Landfill Closure & Mods / <b>S00682</b>                  | 97       | -               | 3,603,543     |
| Backup Generators at SPS's, TP & EMTS / <b>S12036</b>               | 369      | -               | 17,745,600    |
| Balboa Avenue Corridor Improvements / <b>S00831</b>                 | 505      | -               | 2,902,027     |
| Balboa Park Golf Course / <b>AEA00002</b>                           | 189      | -               | 2,143,552     |
| Balboa Park Golf Course - Clubhouse / <b>S00614</b>                 | 190      | -               | 11,738,120    |
| Balboa Park West Mesa Comfort Station Replacement / <b>S15036</b>   | 191      | -               | 1,000,000     |
| Barrett Flume Cover / <b>S10013</b>                                 | 371      | -               | 2,480,021     |
| Bayview Reservoir Solar Project / <b>S14021</b>                     | 372      | -               | 2,325,000     |
| Bridge Rehabilitation / <b>AIE00001</b>                             | 509      | 1,500,000       | 5,464,509     |
| Brown Field / <b>AAA00002</b>                                       | 89       | -               | 13,537,227    |
| Bus Stop Improvements / <b>AID00007</b>                             | 510      | 60,000          | 837,908       |
| CAD System Replacement Project / <b>S13100</b>                      | 347      | 5,145,132       | 11,572,434    |
| CIP Emergency Reserve / <b>ABT00006</b>                             | 177      | -               | 1,000,000     |
| CNG Fueling Station for Refuse & Recycling / <b>S15000</b>          | 98       | 900,000         | 3,000,000     |
| California Tower Seismic Retrofit / <b>L12003</b>                   | 195      | -               | 3,275,612     |
| Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / <b>RD15000</b> | 512      | -               | 5,170,000     |
| Camino Del Sur-SR-56 to Dormouse / <b>S00872</b>                    | 513      | -               | 15,367,894    |
| Camino Santa Fe Median Improvements / <b>S10037</b>                 | 196      | 30,000          | 270,000       |
| Canyon Hills Resource Park Improvements / <b>S15006</b>             | 197      | -               | 6,173,502     |
| Canyonside Community Park Improvements / <b>S12004</b>              | 198      | -               | 999,833       |
| Carmel Country Road Low Flow Channel / <b>S00969</b>                | 514      | -               | 2,712,000     |
| Carmel Mountain Rd to Del Mar Mesa Rd / <b>S00846</b>               | 515      | -               | 4,374,000     |
| Carmel Mountain Road (T-5.2) / <b>RD15002</b>                       | 516      | -               | 5,400,000     |
| Carmel Val Rd-Lopelia Mdws-Via Abertura / <b>S00934</b>             | 518      | -               | 12,700,000    |
| Carmel Val Rd-Via Albutura-Camin Del Sur / <b>S00854</b>            | 519      | -               | 15,223,324    |
| Carmel Valley Landscaping & Irrigation / <b>L14000</b>              | 199      | -               | 500,000       |
| Carmel Valley Neighborhood Park #8 / <b>S00642</b>                  | 200      | -               | 6,630,526     |
| Carmel Valley Rd 4/6 Lanes s of Street A / <b>S00900</b>            | 520      | -               | 7,085,000     |
| Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / <b>RD15001</b> | 522      | -               | 1,774,058     |
| Catalina 12inch Cast Iron Mains / <b>S12008</b>                     | 373      | 867,184         | 12,964,352    |
| Central Ave Mini Park Ph II Skate Plaza / <b>S14010</b>             | 201      | -               | 846,950       |
| Central Avenue MP Acquisition/Development / <b>S00992</b>           | 202      | -               | 2,066,714     |
| Charles Lewis III Memorial Park / <b>S00673</b>                     | 203      | -               | 4,437,796     |
| Cherokee Street Improvements / <b>S00921</b>                        | 524      | -               | 1,986,005     |
| Chicano Park ADA Upgrades / <b>S13003</b>                           | 204      | -               | 2,502,354     |
| Children's Pool Lifeguard Station / <b>S00644</b>                   | 117      | -               | 4,237,607     |
| Chollas Building / <b>S11025</b>                                    | 374      | -               | 22,500,000    |
| Chollas Lake Pk Playground Improvements / <b>S14002</b>             | 207      | -               | 1,739,000     |
| Cielo & Woodman Pump Station / <b>S12012</b>                        | 375      | 932,000         | 6,678,000     |

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| Project Name   | Page No. | FY2016 Proposed | Project Total |
|--|----------|-----------------|---------------|
| City Facilities Improvements / <b>ABT00001</b>                     | 460      | 3,564,086       | 168,767,955   |
| Citywide Energy Improvements / <b>ABT00003</b>                     | 99       | -               | 10,193,626    |
| Coast Blvd Walkway Improvements / <b>S15001</b>                    | 209      | -               | 435,000       |
| Coastal Erosion and Access / <b>AGF00006</b>                       | 210      | -               | 3,222,843     |
| Concrete Streets / <b>AID00006</b>                                 | 526      | 5,000,000       | 18,746,786    |
| Convention Center Phase III Expansion / <b>S12022</b>              | 479      | -               | 519,900,000   |
| Convention Center Sails Pavilion / <b>L15000</b>                   | 480      | -               | 19,547,313    |
| Convert RB Medians-Asphalt to Concrete / <b>L12000</b>             | 211      | -               | 193,160       |
| Coolidge Street Storm Drain / <b>S11003</b>                        | 527      | -               | 469,000       |
| Cooperative Traffic Signal Projects / <b>AIL00003</b>              | 528      | -               | 110,702       |
| Corrosion Control / <b>AKA00001</b>                                | 376      | -               | 498,943       |
| Cowles Mountain Access Rd Rehabilitation / <b>S14001</b>           | 212      | -               | 25,000        |
| Crest Canyon Neighborhood Park / <b>S15005</b>                     | 213      | -               | 410,000       |
| Crest Canyon Resource Management Plan / <b>S10067</b>              | 214      | -               | 75,000        |
| Crystal Pier Improvements / <b>S11014</b>                          | 215      | -               | 1,250,000     |
| Dams and Reservoirs / <b>ABK00001</b>                              | 377      | 5,500,000       | 10,164,709    |
| Del Mar Heights East Segment / <b>S12017</b>                       | 378      | -               | 5,213,344     |
| Del Mar Heights Pipeline Relocation / <b>S00070</b>                | 379      | -               | 7,950,000     |
| Del Mar Heights Road Flashing Beacon / <b>S00987</b>               | 529      | -               | 35,000        |
| Del Mar Heights Road-4/6 Lanes / <b>S00903</b>                     | 530      | -               | 9,842,000     |
| Del Mar Hgts Rd Multiuse Trl Undercross / <b>RD12004</b>           | 216      | -               | 91,000        |
| Del Mar Mesa Central Multi Use Trail / <b>S00890</b>               | 218      | -               | 161,000       |
| Del Mar Mesa N Hiking/Equestrian Trail / <b>S00892</b>             | 219      | -               | 560,344       |
| Del Mar Mesa Neighborhood Park Ph II / <b>S13023</b>               | 220      | -               | 2,060,354     |
| Del Mar Mesa Southern Multi-Use Trail / <b>S00889</b>              | 221      | -               | 110,300       |
| Del Mar Terrace Street Improvements / <b>L14003</b>                | 222      | -               | -             |
| Del Sol Boulevard-Central / <b>S00858</b>                          | 531      | -               | 5,088,194     |
| Dennery Ranch Neighborhood Park / <b>S00636</b>                    | 223      | -               | 8,100,101     |
| Dennery Road East / <b>S10018</b>                                  | 532      | -               | 825,000       |
| Doyle Park Community Park ADA Upgrades / <b>S15037</b>             | 224      | -               | 400,000       |
| Drainage Projects / <b>ACA00001</b>                                | 533      | 1,675,000       | 257,467,338   |
| EAM ERP Implementation / <b>S14000</b>                             | 380      | 7,077,531       | 32,799,304    |
| EB Scripps Pk Comfort Station Replacement / <b>S15035</b>          | 225      | -               | 950,000       |
| EMTS Boat Dock and Steam Line Relocation / <b>S00319</b>           | 381      | -               | 2,018,535     |
| East Mission Gorge Force Main Rehab / <b>S00326</b>                | 382      | -               | 6,191,835     |
| Egger/South Bay Community Park ADA Improvements / <b>S15031</b>    | 228      | -               | 2,439,886     |
| El Cajon Blvd Streetscape Improvements / <b>S00826</b>             | 229      | 50,000          | 2,529,800     |
| El Camino Real to ViaDeLaValle (1/2 mile) / <b>S00856</b>          | 535      | -               | 33,024,434    |
| El Camino Real/SR 56 Bike Path Connector / <b>S00981</b>           | 536      | -               | 545,340       |
| El Cuervo Adobe Improvements / <b>S14006</b>                       | 230      | -               | 250,000       |
| El Monte Pipeline No 2 / <b>S10008</b>                             | 383      | -               | 2,748,000     |
| Energy Commission Energy Efficiency Facility Imp / <b>ABT00004</b> | 100      | -               | 948,217       |
| Enterprise Radio/Phone Logger / <b>S15025</b>                      | 348      | -               | 1,697,882     |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name   | Page No. | FY2016 Proposed | Project Total |
|--|----------|-----------------|---------------|
| Environmental Services Operations Yard Improvement / <b>AFA00003</b> | 101      | -               | 336,611       |
| Evans Pond Reclaimed Water Pipeline Inst / <b>S13010</b>             | 231      | -               | 252,533       |
| Fairbrook Neighborhood Park Acquisition / <b>S01002</b>              | 232      | -               | 420,000       |
| Fairbrook Neighborhood Park Development / <b>S01083</b>              | 233      | -               | 3,412,076     |
| Fire Station Major Component Replacement Rehab / <b>ABC00001</b>     | 119      | -               | 222,706       |
| Fire Station No. 02 Bayside / <b>S15042</b>                          | 120      | 5,000,000       | 13,040,000    |
| Fire Station No. 05 - Hillcrest / <b>S00788</b>                      | 121      | -               | 9,161,923     |
| Fire Station No. 07 - Barrio Logan / <b>S15013</b>                   | 122      | -               | 12,000,000    |
| Fire Station No. 08 - Mission Hills / <b>S10029</b>                  | 123      | -               | 863,500       |
| Fire Station No. 15 - Ocean Beach Expansion / <b>S13011</b>          | 124      | 100,000         | 500,000       |
| Fire Station No. 17 - Mid-City / <b>S00783</b>                       | 125      | -               | 12,028,624    |
| Fire Station No. 22 - Point Loma / <b>S00787</b>                     | 126      | -               | 6,453,161     |
| Fire Station No. 38 - Mira Mesa Remodel / <b>S10006</b>              | 127      | -               | 930,000       |
| Fire Station No. 45 - E Mission Valley / <b>S00688</b>               | 128      | -               | 10,838,692    |
| Fire Station No. 48 - Black Mountain Ranch / <b>S15015</b>           | 130      | -               | 11,780,000    |
| Fire Station No. 49 - Otay Mesa / <b>S00784</b>                      | 131      | -               | 8,400,000     |
| Fire Station No. 50 - North University City / <b>S13021</b>          | 132      | 5,000,000       | 14,000,000    |
| Fire Station No. 51 - Skyline Hills / <b>S14017</b>                  | 133      | -               | 12,000,000    |
| Fire-Rescue Air Operations Facility / <b>S15012</b>                  | 135      | 983,100         | 12,500,000    |
| Five Points Neighborhood Pedestrian Impr / <b>S00988</b>             | 539      | -               | 475,000       |
| Fleet Services Elect & Fac Improvements / <b>L14002</b>              | 461      | -               | 713,000       |
| Freeway Relocation / <b>AKB00002</b>                                 | 384      | -               | 4,528,243     |
| Future Waste Mgmt Disposal & Pro Fac / <b>S01088</b>                 | 102      | -               | 13,626,920    |
| Gamma Street Mini-Park ADA Improvements / <b>S15032</b>              | 235      | -               | 1,709,419     |
| Genesee Avenue Widen I-5 Crossing / <b>S00839</b>                    | 542      | -               | 22,587,667    |
| Genesee Avenue-Nobel Dr to SR 52 / <b>S00852</b>                     | 543      | -               | 24,301,700    |
| Georgia Street Bridge Improvements / <b>S00863</b>                   | 544      | -               | 4,185,042     |
| Golf Course Drive Improvements / <b>S15040</b>                       | 236      | -               | 2,000,000     |
| Gonzales Canyon Resource Management Plan / <b>S10068</b>             | 238      | -               | 60,000        |
| Groundwater Asset Development Program / <b>ABM00001</b>              | 385      | -               | 6,801,693     |
| Guard Rails / <b>AIE00002</b>  | 545      | -               | 2,579,667     |
| Harbor Drive Pipelines Replacement / <b>S12028</b>                   | 386      | -               | 10,371,398    |
| Hayes Ave Storm Drain / <b>S11002</b>                                | 546      | -               | 555,000       |
| Hickman Fields Athletic Area / <b>S00751</b>                         | 239      | -               | 1,991,584     |
| Hidden Trails Neighborhood Park / <b>S00995</b>                      | 240      | -               | 5,340,000     |
| Hiking & Equestrian Trail NP #10 / <b>S00722</b>                     | 241      | -               | 620,600       |
| Hiking/Equestrian Trails-Eastern Region / <b>S00891</b>              | 242      | -               | 229,300       |
| Home Avenue Fire Station / <b>S14018</b>                             | 136      | -               | 12,000,000    |
| I5 to SR56 Freeway Connectors / <b>S00707</b>                        | 549      | -               | 9,264,000     |
| I5/SR56 Fiberoptic Relocation / <b>S00708</b>                        | 550      | -               | 197,104       |
| Install T/S Interconnect Systems / <b>AIL00002</b>                   | 551      | 1,349,521       | 5,130,980     |
| Installation of City Owned Street Lights / <b>AIH00001</b>           | 552      | 1,000,000       | 9,523,302     |
| Interstate 5 Underpass-Bikeway/Ped Conn / <b>S00982</b>              | 553      | -               | 1,651,010     |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name   | Page No. | FY2016 Proposed | Project Total |
|--|----------|-----------------|---------------|
| Joint Use Improvements - Citywide / <b>AGF00003</b>                | 243      | -               | -             |
| Juan Street Concrete Street / <b>S00602</b>                        | 554      | -               | 7,229,843     |
| Keiller Neighborhood Park ADA Improvements / <b>S15030</b>         | 245      | -               | 764,000       |
| Kensington/Normal Heights Library / <b>S00795</b>                  | 154      | 75,000          | 2,346,530     |
| La Jolla Cove Lifeguard Station / <b>S00792</b>                    | 137      | -               | 1,634,627     |
| La Jolla Mesa Drive Sidewalk / <b>S00928</b>                       | 557      | -               | 826,000       |
| La Jolla Scenic Drive 16inch Main / <b>S12009</b>                  | 389      | 3,927,505       | 9,079,098     |
| La Jolla View Reservoir / <b>S15027</b>                            | 390      | -               | 1,395,000     |
| La Media Road Improvements / <b>S15018</b>                         | 560      | -               | 39,147,800    |
| Large Diameter Water Transmission PPL / <b>AKA00003</b>            | 391      | 6,622,877       | 32,026,565    |
| Larsen Field ADA Improvements Phase II / <b>S13004</b>             | 247      | -               | 1,689,175     |
| Library Collection Conversion to RFID / <b>S12000</b>              | 155      | -               | 700,000       |
| Linda Vista Skate Park / <b>S15008</b>                             | 249      | -               | 3,040,000     |
| Linda Vista/Genesee Intersection Improve / <b>S00907</b>           | 562      | -               | 888,000       |
| Little McGonigle Ranch Road Pipeline / <b>S00069</b>               | 393      | -               | 5,257,000     |
| Lower Otay Outlet Tower / <b>S12018</b>                            | 394      | -               | 5,555,384     |
| Lower Otay Reservoir Emer Outlet Improve / <b>S00044</b>           | 395      | 300,000         | 2,600,000     |
| MBC Biosolids Storage Silos / <b>S00322</b>                        | 396      | -               | 9,047,838     |
| MBC Dewatering Centrifuges Replacement / <b>S00339</b>             | 397      | -               | 12,122,443    |
| MBC Odor Control Facility Upgrades / <b>S00323</b>                 | 398      | 415,612         | 6,615,612     |
| MOC Complex Solar Project / <b>S14022</b>                          | 399      | -               | 2,675,000     |
| MTRP Equestrian & Multi Use Staging Area AdminBldg / <b>S14016</b> | 251      | -               | 500,000       |
| Martin Luther King Jr. Promenade / <b>S13020</b>                   | 252      | -               | 1,230,000     |
| McKinley Elementary School JU Improvemts / <b>S12001</b>           | 253      | -               | 179,500       |
| Median Installation / <b>AIG00001</b>                              | 565      | -               | 1,873,963     |
| Memorial Community Building Clearance Activity / <b>S15039</b>     | 254      | -               | 650,000       |
| Metro Facilities Control Systems Upgrade / <b>L10000</b>           | 400      | -               | 3,725,175     |
| Metro Treatment Plants / <b>ABO00001</b>                           | 401      | 4,500,000       | 27,459,906    |
| Metropolitan System Pump Stations / <b>ABP00002</b>                | 402      | -               | 16,536,785    |
| Metropolitan Waste Water Department Trunk Sewers / <b>AJB00001</b> | 403      | -               | 59,923,070    |
| Mid City Skate Park / <b>S15003</b>                                | 256      | -               | 1,750,000     |
| Midway Street Bluff Repair / <b>S12005</b>                         | 566      | -               | 320,883       |
| Minor Bike Facilities / <b>AIA00001</b>                            | 567      | -               | 3,901,500     |
| Minor Improvements to Landfills / <b>AFA00001</b>                  | 103      | -               | 1,634,975     |
| Mira Mesa CP - Exp & Aquatic Complex / <b>S00667</b>               | 257      | 7,566,887       | 28,429,943    |
| Miramar Clearwell Improvements / <b>S11024</b>                     | 404      | 2,192,000       | 88,848,226    |
| Miramar Landfill Greenery Expansion / <b>S00975</b>                | 104      | -               | 397,858       |
| Miramar Road-I-805 Easterly Ramps / <b>S00880</b>                  | 569      | -               | 7,048,073     |
| Mission Bay Athletic Area Comfort Station Mod / <b>S10021</b>      | 258      | -               | 1,029,057     |
| Mission Bay GC Practice Ctr Bldg Improve / <b>S01090</b>           | 259      | -               | 1,400,000     |
| Mission Bay GC Renovation/Reconstruction / <b>S11010</b>           | 260      | -               | 2,960,000     |
| Mission Bay Golf Course / <b>AEA00003</b>                          | 261      | -               | 1,525,000     |
| Mission Bay Improvements / <b>AGF00004</b>                         | 262      | 6,296,250       | 46,558,990    |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name  | Page No. | FY2016 Proposed | Project Total |
|---|----------|-----------------|---------------|
| Mission Beach Boardwalk Bulkhead / <b>S00726</b>                | 570      | -               | 3,792,225     |
| Mission Beach Brdwalk Bulkhead Phased / <b>L14004</b>           | 571      | -               | 600,000       |
| Mission Hills Historic Street Lighting / <b>S11008</b>          | 263      | -               | 367,486       |
| Mission Hills-Hillcrest Library / <b>S13022</b>                 | 156      | 70,000          | 17,847,523    |
| Mission Trails RP Cowles Mountain Trail / <b>S10065</b>         | 264      | -               | 400,000       |
| Mission Trails RP Master Plan Update / <b>S01014</b>            | 265      | -               | 884,829       |
| Mission Trails RP Trail Realignment / <b>S10066</b>             | 266      | -               | 215,000       |
| Mission Trails RP/Mission Bay Bike Path / <b>S00734</b>         | 572      | -               | 160,300       |
| Montezuma/Mid-City Pipeline Phase II / <b>S11026</b>            | 406      | -               | 28,147,000    |
| Montgomery Academy JU Improvements / <b>S00973</b>              | 268      | -               | 1,091,000     |
| Montgomery Field / <b>AAA00001</b>                              | 90       | -               | 16,037,109    |
| Morena Reservoir Outlet Tower Upgrade / <b>S00041</b>           | 407      | -               | 9,680,000     |
| Mountain View NP Area Upgrades / <b>S11019</b>                  | 269      | -               | 1,638,086     |
| Multiple Species Conservation / <b>S01076</b>                   | 270      | -               | 67,315        |
| Museum of Man Roof Replacement / <b>S11101</b>                  | 271      | -               | 2,114,870     |
| NCWRP Sludge Pump Station Upgrade / <b>S00309</b>               | 408      | -               | 957,096       |
| NTC Aquatic Center / <b>S10000</b>                              | 272      | -               | 1,486,726     |
| New 16" Water Mains (U-3) / <b>RD15003</b>                      | 409      | -               | 1,225,000     |
| New Walkways / <b>AIK00001</b>                                  | 576      | -               | 12,003,294    |
| North City Reclamation System / <b>AHC00002</b>                 | 410      | -               | 10,854,490    |
| North Pacific Beach Lifeguard Station / <b>S10119</b>           | 140      | -               | 6,923,347     |
| North Park Mini Park & Streetscape Improvements / <b>S10050</b> | 274      | -               | 2,537,949     |
| North Park/Main St Sidewalk Improvements / <b>S10040</b>        | 275      | 10,000          | 210,000       |
| Old Otay Mesa Road-Westerly / <b>S00870</b>                     | 579      | -               | 11,536,671    |
| Olive Grove Community Park / <b>S15028</b>                      | 277      | -               | 2,484,154     |
| Olive St Park Acquisition/Development / <b>S10051</b>           | 278      | -               | 2,201,585     |
| Open Space Improvements / <b>AGG00001</b>                       | 279      | -               | 2,415,224     |
| Otay 1st/2nd PPL Abandon E of Highland / <b>S11027</b>          | 411      | -               | 6,583,390     |
| Otay 1st/2nd PPL West of Highland Avenue / <b>S12016</b>        | 412      | 1,250,000       | 29,440,500    |
| Otay Mesa Truck Route Phase 4 / <b>S11060</b>                   | 580      | 4,450,000       | 19,150,000    |
| Otay Second Pipeline Relocation-PA / <b>S15016</b>              | 413      | -               | 1,634,092     |
| Otay WTP Upgrade & Expansion / <b>S00030</b>                    | 414      | -               | 28,839,552    |
| PS 84 Upgrade & PS 62 Abandon / <b>S00308</b>                   | 415      | -               | 10,320,400    |
| PS Upgrades Group 1 North County / <b>S00303</b>                | 416      | -               | 16,116,827    |
| PS2 Power Reliability & Surge Protection / <b>S00312</b>        | 417      | 9,140,000       | 43,000,000    |
| PURE Water Program / <b>ALA00001</b>                            | 418      | 15,693,478      | 1,549,728,047 |
| Pacific Beach Curb Ramp Barrier Removal / <b>S11048</b>         | 581      | 196,000         | 370,000       |
| Pacific Beach Pipeline South (W) / <b>S12015</b>                | 419      | 4,093,000       | 20,718,000    |
| Pacific Breezes (Ocean View Hills) CP / <b>S00649</b>           | 282      | -               | 16,800,000    |
| Pacific Highlands Ranch Branch Library / <b>S14023</b>          | 160      | -               | 19,324,000    |
| Pacific Highlands Ranch Hiking & Biking / <b>RD12003</b>        | 283      | -               | 7,239,000     |
| Pacific Highlands Traffic Signals / <b>S01062</b>               | 582      | -               | 2,400,000     |
| Pacific Hwy Curb Ramp Barrier Removal / <b>S11045</b>           | 583      | -               | 450,000       |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name  | Page No. | FY2016 Proposed | Project Total |
|---|----------|-----------------|---------------|
| Palisades Park Comfort Station Replace / <b>S10026</b>              | 284      | -               | 762,712       |
| Palm Avenue Interstate 805 Interchange / <b>S00869</b>              | 584      | -               | 7,368,663     |
| Palm Avenue Roadway Improvements / <b>S00913</b>                    | 585      | -               | 4,617,209     |
| Park & Recreation Grant Match Funding / <b>AGF00001</b>             | 285      | -               | 0             |
| Pipeline Rehabilitation / <b>AJA00002</b>                           | 420      | 47,745,627      | 225,069,599   |
| Point Loma Grit Processing Improvements / <b>S00315</b>             | 421      | -               | 35,594,982    |
| Police 911 Call Manager / <b>S15024</b>                             | 349      | -               | 1,230,275     |
| Police HQs CoGeneration Repower Project / <b>S10131</b>             | 350      | -               | 983,085       |
| Police Range Refurbishment / <b>S10118</b>                          | 351      | -               | 8,975,812     |
| Pomerado Median Improve-N of R Bernardo / <b>S10035</b>             | 286      | -               | 899,840       |
| Pressure Reduction Facility Upgrades / <b>AKA00002</b>              | 422      | 250,000         | 350,000       |
| Public Safety Training Institute / <b>S00816</b>                    | 352      | -               | 505,000       |
| Pump Station 64,65, Penasquitos, E Mission Gorge / <b>ABP00003</b>  | 423      | -               | 6,564,099     |
| Pump Station Restorations / <b>ABP00001</b>                         | 424      | 1,900,000       | 20,251,206    |
| QUALCOMM Stadium / <b>ABG00001</b>                                  | 471      | -               | 6,396,689     |
| Rancho Mission Neighborhood Park Play Area Upgrade / <b>S15004</b>  | 289      | -               | 1,271,000     |
| Rancho Penasquitos Towne Centre Park Imp / <b>S12003</b>            | 291      | -               | 175,000       |
| Reclaimed Water Extension / <b>AHC00001</b>                         | 425      | -               | 209,125       |
| Reclaimed Water Retrofit / <b>AHC00003</b>                          | 426      | -               | 250,002       |
| Recycled Water Systems Upgrades / <b>AHC00004</b>                   | 428      | -               | 337,422       |
| Recycled Water Tank Modifications / <b>S12014</b>                   | 429      | -               | 991,984       |
| Regents Rd Widening-Genesee to Executive / <b>S00881</b>            | 588      | -               | 6,295,000     |
| Regents Road Bridge / <b>S00729</b>                                 | 589      | -               | 31,554,476    |
| Regional Park Improvements / <b>AGF00005</b>                        | 292      | -               | 10,455,583    |
| Replace Obsolete T/S Controllers / <b>AIL00010</b>                  | 590      | -               | 101,815       |
| Resource-Based Open Space Parks / <b>AGE00001</b>                   | 293      | 1,353,152       | 3,411,152     |
| Resurfacing of City Streets / <b>AID00005</b>                       | 591      | -               | 472,450,846   |
| Riviera Del Sol Neighborhood Park / <b>S00999</b>                   | 294      | -               | 6,924,640     |
| Rolando Joint Use Facility Development / <b>S15029</b>              | 295      | -               | 2,296,399     |
| Rolling Hills Neighborhood Park ADA Upgrades / <b>S15021</b>        | 296      | -               | 400,000       |
| Roof Replacement / <b>ABT00002</b>                                  | 462      | -               | 138,983       |
| Rose & Tecolote Creeks Water Quality Improvements / <b>ACC00002</b> | 592      | -               | 1,085,119     |
| SBWR Plant Demineralization / <b>S00310</b>                         | 430      | -               | 5,973,695     |
| SD River Dredging Qualcomm Way to SR163 / <b>S00606</b>             | 297      | -               | 1,089,000     |
| SDFD Station Alerting / <b>L12002</b>                               | 142      | -               | 4,400,000     |
| SR 163/Clairemont Mesa Blvd Interchange / <b>S00905</b>             | 596      | -               | 17,421,200    |
| SR 163/Friars Road / <b>S00851</b>                                  | 597      | 12,000,000      | 119,723,432   |
| SR94/Euclid Av Interchange Phase 2 / <b>S14009</b>                  | 598      | -               | 3,794,800     |
| Salk Neighborhood Park & Joint Use Devel / <b>S14007</b>            | 298      | -               | 5,284,658     |
| San Carlos Branch Library / <b>S00800</b>                           | 163      | 140,000         | 20,598,000    |
| San Ysidro Branch Library / <b>S00802</b>                           | 165      | -               | 12,186,000    |
| San Ysidro Community Park ADA Improvements / <b>S15033</b>          | 300      | -               | 2,993,506     |
| School Traffic Safety Improvements / <b>AIK00002</b>                | 602      | -               | 1,509,606     |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name   | Page No. | FY2016 Proposed | Project Total |
|--|----------|-----------------|---------------|
| Scripps Ranch Pump Station / <b>S12019</b>                   | 431      | -               | 13,079,000    |
| Sea World Dr/I5 Interchange Improvement / <b>S00888</b>      | 603      | -               | 120,163,109   |
| Sefton Field Improvements / <b>S01012</b>                    | 301      | -               | 1,000,000     |
| Seismic Upgrades / <b>AKB00004</b>                           | 432      | -               | 7,533,944     |
| Sewer CIP Emergency Reserve / <b>S00342</b>                  | 433      | -               | 5,000,000     |
| Sewer Main Replacements / <b>AJA00001</b>                    | 434      | 42,000,000      | 444,126,300   |
| Sidewalk Repair and Reconstruction / <b>AIK00003</b>         | 604      | 3,600,000       | 11,198,913    |
| Silver Wing NP Sports Field/Lighting / <b>S11051</b>         | 302      | -               | 1,200,609     |
| Skyline Hills Community Park ADA Improve / <b>S15038</b>     | 304      | -               | 210,261       |
| Skyline Hills FS Land Acquisition / <b>S00687</b>            | 143      | -               | 1,518,176     |
| Skyline Hills Library / <b>S00692</b>                        | 167      | -               | 13,754,252    |
| Solana Ranch Park / <b>S00994</b>                            | 305      | -               | 7,095,000     |
| South Chollas Landfill / <b>S00776</b>                       | 105      | -               | 1,776,000     |
| South Chollas Landfill Improvements / <b>S00684</b>          | 106      | -               | 15,828,624    |
| South Metro Sewer Rehabilitation Ph 3B / <b>S00317</b>       | 435      | -               | 9,214,957     |
| South Miramar Landfill / <b>S00779</b>                       | 107      | -               | 3,610,000     |
| South Mission Beach Lifeguard Station / <b>S00791</b>        | 144      | -               | 4,982,126     |
| Southcrest Trails 252 Corr Park Imp-Ph2 / <b>S01071</b>      | 306      | -               | 350,000       |
| Standpipe and Reservoir Rehabilitations / <b>ABL00001</b>    | 437      | 7,539,333       | 36,747,113    |
| State Route 56 Bike Interchanges / <b>S00955</b>             | 607      | -               | 9,147,503     |
| State Route 56 Freeway Expansion / <b>RD14000</b>            | 608      | -               | 154,000,000   |
| Streamview Drive Improvements / <b>S00864</b>                | 609      | -               | 3,275,000     |
| Street Light Circuit Upgrades / <b>AIH00002</b>              | 610      | 2,700,000       | 40,014,700    |
| Sunset Cliffs Natural Pk Hillside Imp Presrv / <b>S10091</b> | 307      | -               | 4,195,594     |
| Sunset Cliffs Park Drainage Improvements / <b>L14005</b>     | 308      | 1,000,000       | 2,456,000     |
| Switzer Canyon Bridge Enhancement Prog / <b>S10054</b>       | 309      | 5,000           | 275,000       |
| Taft Joint Use Facility Development / <b>S15026</b>          | 310      | -               | 3,454,600     |
| Talmadge Decorative SL Restoration / <b>S00978</b>           | 311      | -               | 306,800       |
| Talmadge Historic Gates / <b>L12001</b>                      | 312      | 15,000          | 363,726       |
| Tecolote Canyon Trunk Sewer Improvement / <b>S15020</b>      | 438      | 30,000          | 15,355,230    |
| Tierrasanta (Via Dominique) Pump Station / <b>S12040</b>     | 439      | 7,050,000       | 11,258,000    |
| Tierrasanta - Median Conversion / <b>L14001</b>              | 316      | -               | 250,000       |
| Tierrasanta CP Sports Field Lighting / <b>S11011</b>         | 317      | -               | 1,050,876     |
| Tierrasanta Library Expansion / <b>S15011</b>                | 168      | 170,000         | 775,000       |
| Torrey Highlands Community ID & Enhance / <b>S11009</b>      | 318      | -               | 325,000       |
| Torrey Highlands Park Play Area Upgrades / <b>S11020</b>     | 319      | -               | 940,377       |
| Torrey Highlands Trail System / <b>RD12002</b>               | 320      | -               | 667,834       |
| Torrey Hills NP Development / <b>S13007</b>                  | 321      | -               | 1,000,000     |
| Torrey Hills SDG&E Easement Enhancement / <b>S11006</b>      | 322      | -               | 441,000       |
| Torrey Meadows Drive Overcrossing / <b>S10015</b>            | 614      | -               | 9,115,000     |
| Torrey Meadows NP South / <b>S00651</b>                      | 323      | -               | 7,922,755     |
| Torrey Pines Golf Course / <b>AEA00001</b>                   | 324      | -               | 1,467,123     |
| Torrey Pines N. Golf Course-Improvements / <b>S14019</b>     | 325      | -               | 14,170,000    |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name   | Page No. | FY2016 Proposed          | Project Total        |
|--|----------|--------------------------|----------------------|
| Torrey Pines Road Improvement Phase 2 / <b>S15023</b>    | 616      | -                        | 1,500,000            |
| Torrey Pines Road Slope Restoration / <b>S00877</b>      | 617      | -                        | 3,686,220            |
| Traffic Calming / <b>AIL00001</b>                        | 618      | -                        | 8,289,817            |
| Traffic Signals - Citywide / <b>AIL00004</b>             | 619      | 220,000                  | 5,931,845            |
| Traffic Signals Modification / <b>AIL00005</b>           | 620      | 10,000                   | 10,166,842           |
| Trail for All People / <b>S13001</b>                     | 326      | -                        | 511,000              |
| Triple Pipe Crossing Denney Road / <b>S10017</b>         | 621      | -                        | 750,000              |
| Tubman Charter School JU Improvements / <b>S13000</b>    | 327      | -                        | 2,270,000            |
| Underground Tank Program / <b>AFA00002</b>               | 108      | -                        | 450,560              |
| University Ave Pipeline Replacement / <b>S11021</b>      | 440      | 7,973,485                | 26,000,000           |
| University Avenue Mobility / <b>S00915</b>               | 622      | -                        | 5,780,000            |
| University Village Park Tot Lot / <b>S13005</b>          | 328      | -                        | 475,253              |
| Unscheduled Projects / <b>AJA00003</b>                   | 441      | 2,600,000                | 14,488,676           |
| Upas St Pipeline Replacement / <b>S11022</b>             | 442      | 3,000,000                | 32,184,000           |
| Utilities Undergrounding Program / <b>AID00001</b>       | 623      | 5,000,000                | 105,519,655          |
| Valencia Park Acquisition & Development / <b>S11103</b>  | 329      | -                        | 1,307,361            |
| Via de la Valle Widening / <b>RD11001</b>                | 624      | -                        | 1,002,749            |
| W Mission Bay Dr Bridge Over SD River / <b>S00871</b>    | 626      | -                        | 122,142,703          |
| Wagenheim Joint Use Facility / <b>S15007</b>             | 331      | -                        | 5,087,168            |
| Water & Sewer Group Job 816 (W) / <b>S13015</b>          | 443      | 3,608,375                | 10,755,363           |
| Water CIP Emergency Reserve / <b>S00048</b>              | 444      | -                        | 5,000,000            |
| Water Department Security Upgrades / <b>S00050</b>       | 445      | 500,000                  | 15,724,930           |
| Water Main Replacements / <b>AKB00003</b>                | 447      | 45,966,097               | 394,715,870          |
| Water Pump Station Restoration / <b>ABJ00001</b>         | 448      | 3,125,040                | 19,990,200           |
| Water Treatment Plants / <b>ABI00001</b>                 | 449      | 615,940                  | 5,801,171            |
| Watershed CIP / <b>ACC00001</b>                          | 627      | 4,380,361                | 51,611,344           |
| Webster Neighborhood Identification Sign / <b>S14005</b> | 332      | 15,000                   | 55,000               |
| Wegeforth Elementary School Joint Use / <b>S00764</b>    | 333      | -                        | 3,245,000            |
| West Maple Canyon MP / <b>S00760</b>                     | 335      | -                        | 745,000              |
| West Miramar Landfill - Phase 2 / <b>S00774</b>          | 109      | -                        | 3,060,000            |
| West Miramar Refuse Disposal Fac Ph 2 / <b>S01074</b>    | 110      | -                        | 39,112,334           |
| Westerly Extension of Hazard Center Dr / <b>RD10001</b>  | 629      | -                        | 1,000,000            |
| Wet Weather Storage Facility / <b>S00314</b>             | 450      | -                        | 7,272,127            |
| Wightman Street Neighborhood Park / <b>S00767</b>        | 336      | -                        | 3,480,779            |
| <b>Total Continuing</b>                                  |          | <b>\$ 318,836,473 \$</b> | <b>7,006,205,151</b> |

### Warranty

|   |     |         |           |
|---|-----|---------|-----------|
| 38th Street Improvements / <b>S00930</b>                | 497 | \$ - \$ | 1,730,000 |
| 54th Street/Euclid Ave Bikeways / <b>S00956</b>         | 499 | -       | 130,000   |
| Aldine & Fairmount Dr Slope Restoration / <b>S00865</b> | 500 | -       | 4,499,546 |
| Avenida de la Playa Infrastructure-SD / <b>S13018</b>   | 502 | -       | 6,501,215 |
| Azalea Park Neighborhood Identification / <b>S00699</b> | 503 | -       | 411,830   |
| Balboa Ave/Tierrasanta Blvd Bikeway / <b>S00957</b>     | 504 | -       | 250,000   |

# Capital Improvements Program Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name  | Page No. | FY2016 Proposed | Project Total |
|---|----------|-----------------|---------------|
| Balboa Pk/Florida Cyn Storm Drain Repair / <b>S01064</b>  | 506      | -               | 1,370,000     |
| Balboa Terrace Trunk Sewer / <b>S12035</b>                | 370      | -               | 10,073,768    |
| Bay Terraces Parkside Greenbelt Lighting / <b>S14008</b>  | 192      | -               | 74,829        |
| Bayshore Bikeway / <b>S00944</b>                          | 507      | 30,000          | 5,612,775     |
| Bear Drive Retaining Wall / <b>S10093</b>                 | 508      | -               | 692,655       |
| CAB Fire Sprinkler Retrofit Project / <b>S00819</b>       | 459      | -               | 4,473,000     |
| Cabrillo Heights NP Improvements / <b>S00763</b>          | 194      | -               | 678,000       |
| Camino Del Sur (Bernardo Lks/Lone Quail) / <b>RD11000</b> | 511      | -               | 50,000        |
| Carmel Val Rd-Del Mar Hts-Lopelia Mdws / <b>S00906</b>    | 517      | -               | 7,205,000     |
| Carmel Valley Road Enhancement Project / <b>S00859</b>    | 521      | -               | 9,094,641     |
| Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / <b>S00841</b>  | 523      | -               | 21,058,000    |
| City Heights Square Mini-Park / <b>S01070</b>             | 208      | -               | 931,500       |
| Del Mar Mesa Acquisition / <b>S00998</b>                  | 217      | -               | 2,047,994     |
| El Camino Real Widening / <b>S00916</b>                   | 534      | -               | 100,000       |
| Euclid Avenue & Home Improvements / <b>S00886</b>         | 537      | -               | 1,012,740     |
| FY12 Asphalt Overlay Group I / <b>S12030</b>              | 538      | -               | 9,435,697     |
| Famosa Slough Salt Marsh Creation / <b>S00605</b>         | 234      | -               | 333,000       |
| Fire Station No. 47-Pac Highlands Ranch / <b>S00689</b>   | 129      | -               | 7,745,365     |
| Florence Griffith Joyner Elementary SR2S / <b>S10061</b>  | 540      | -               | 1,292,073     |
| Florida Drive Median Improvements / <b>S11057</b>         | 541      | -               | 951,617       |
| Gompers NP - Play Area Upgrades / <b>S11030</b>           | 237      | -               | 1,180,000     |
| Harbor Drive Trunk Sewer Replacement / <b>S00336</b>      | 387      | -               | 12,398,748    |
| Hillery Drive Improvements / <b>S11064</b>                | 547      | -               | 2,500,000     |
| Holly Dr. Street Improvements / <b>S11033</b>             | 548      | -               | 2,000,000     |
| Kearny Villa Road Bike Lane Improvements / <b>S00961</b>  | 555      | -               | 300,000       |
| La Jolla Ecological Reserve Area of ASBS / <b>S00607</b>  | 556      | -               | 2,750,000     |
| La Jolla Shores Lifeguard Station / <b>S00790</b>         | 138      | -               | 3,545,142     |
| La Jolla Village Drive and Regents Road / <b>S00867</b>   | 558      | -               | 1,370,000     |
| La Jolla Village Drive-I-805 Ramps / <b>S00857</b>        | 559      | -               | 23,974,536    |
| Laurel Street Bridge over SR 163 / <b>S00939</b>          | 561      | -               | 1,220,000     |
| Linda Vista Community Park Picnic Area / <b>S01068</b>    | 248      | -               | 303,965       |
| Lindbergh Field 16" CI Main Replacement / <b>S10055</b>   | 392      | -               | 3,477,779     |
| Manhasset Dr Storm Drain System Upgrade / <b>S11005</b>   | 563      | -               | 385,000       |
| Maryland Street Storm Drain Replacement / <b>S10056</b>   | 564      | -               | 399,840       |
| Memorial Pool Improvements / <b>S00970</b>                | 255      | -               | 4,161,000     |
| Mira Mesa Community Transit Center / <b>S00847</b>        | 568      | -               | 692,000       |
| Mission Beach Lifeguard Station / <b>S00793</b>           | 139      | -               | 864,400       |
| Montezuma Trunk Sewer / <b>S00332</b>                     | 405      | -               | 6,272,464     |
| N Harbor Dr Navy Estuary Seismic Retrofit / <b>S00728</b> | 573      | -               | 17,584,481    |
| N Torrey Pines Rd Bridge/ Los Penasquitos / <b>S00935</b> | 574      | -               | 13,980,652    |
| N Torrey Pines Roadway/Median Enhance / <b>S00868</b>     | 575      | -               | 4,747,000     |
| North Ocean Beach Gateway Ph II / <b>S12041</b>           | 273      | -               | 450,000       |
| North Torrey Pines Road @ Genesee Avenue / <b>S00720</b>  | 577      | -               | 9,573,775     |

# Capital Improvements Program

## Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name  | Page No. | FY2016 Proposed | Project Total  |
|---|----------|-----------------|----------------|
| Ocean View Hills Parkway / <b>S00882</b>                  | 578      | -               | 17,323,237     |
| Old Mission Dam Preservation / <b>S00611</b>              | 276      | -               | 1,577,336      |
| Otay Valley Fenton Pond Recreation Trail / <b>S00753</b>  | 280      | -               | 209,605        |
| Otay Valley RP Beyer Blvd Staging Area / <b>S00638</b>    | 281      | -               | 2,500,396      |
| Poway Road Bicycle Path - Class I / <b>S00943</b>         | 586      | -               | 2,580,000      |
| Rancho Bernardo Bikeway / <b>S00962</b>                   | 587      | -               | 250,000        |
| Rancho Bernardo CP Sports Field Lights / <b>S11012</b>    | 287      | -               | 870,000        |
| Rancho Encantada Park #2 / <b>S00652</b>                  | 288      | -               | 2,118,000      |
| Rancho Penasquitos Skate Park / <b>S12002</b>             | 290      | -               | 399,705        |
| Recycled Water System Upgrades / <b>S10010</b>            | 427      | -               | 2,350,000      |
| Rose Creek Bikeway / <b>S00946</b>                        | 593      | -               | 5,591,253      |
| Rosecrans Street Corridor Improvements / <b>S00830</b>    | 594      | -               | 1,448,325      |
| Ruffin Road/Murphy Canyon Road Bikeway / <b>S00959</b>    | 595      | -               | 156,450        |
| San Diego New Central Library / <b>S00799</b>             | 164      | -               | 187,351,076    |
| San Diego River Multi-Use Path / <b>S00958</b>            | 599      | -               | 1,819,000      |
| San Remo Way Storm Drain / <b>S11004</b>                  | 600      | -               | 305,000        |
| San Ysidro Athletic Area/Larsen Fld Lght / <b>S11013</b>  | 299      | -               | 1,041,300      |
| Saturn Blvd Roadway Improvements / <b>S11028</b>          | 601      | -               | 1,113,855      |
| Sorrento Valley Rd & I5 Interchange / <b>S00914</b>       | 605      | -               | 4,108,001      |
| South Mission Valley Trunk Sewer / <b>S00302</b>          | 436      | -               | 15,801,938     |
| State Route 15 Bikeway Study / <b>S00731</b>              | 606      | -               | 2,416,924      |
| Talbot Street Slope Restoration / <b>S00609</b>           | 611      | -               | 3,672,435      |
| Talmadge Street Improvements / <b>S00820</b>              | 313      | -               | 281,357        |
| Talmadge Streetscape & Lighting Zone 1E / <b>S00976</b>   | 314      | -               | 622,923        |
| Talmadge Streetscape & Lighting Zone 2W / <b>S00977</b>   | 315      | -               | 54,486         |
| Ted Williams Pkwy Bridge/Shoal Creek Dr / <b>S00941</b>   | 612      | -               | 4,919,547      |
| Texas St fr Cam Del Rio S to El Caj Blvd / <b>RD13000</b> | 613      | -               | 725,560        |
| Torrey Pines Improvements Phase I / <b>S00613</b>         | 615      | -               | 900,000        |
| Views West NP ADA Upgrades / <b>S10031</b>                | 330      | -               | 930,100        |
| Village Loop Road / <b>S00919</b>                         | 625      | -               | 2,880,000      |
| Water Group 787 / <b>S11108</b>                           | 446      | -               | 7,888,421      |
| Welcome to Rancho Bernardo Signs / <b>S10036</b>          | 334      | -               | 70,367         |
| West San Ysidro Blvd Streetscape / <b>S00822</b>          | 628      | -               | 587,981        |
| <b>Total Warranty</b>                                     |          | \$ 30,000       | \$ 486,750,605 |

### Underfunded

|   |     |      |            |
|---|-----|------|------------|
| Balboa Branch Library / <b>S00808</b>                     | 153 | \$ - | 496,907    |
| Beyer Park Development / <b>S00752</b>                    | 193 | -    | 11,888,000 |
| Chollas Community Park / <b>S00654</b>                    | 206 | -    | 30,175,562 |
| Coastal Rail Trail / <b>S00951</b>                        | 525 | -    | 21,905,818 |
| Fire Station No. 54 - Paradise Hills / <b>S00785</b>      | 134 | -    | 11,095,000 |
| Kumeyaay Lakes Berm Restoration and Dredg / <b>S00655</b> | 246 | -    | 10,000,000 |
| North Park Library / <b>S00798</b>                        | 157 | -    | 14,053,598 |

# Capital Improvements Program Profile of the City of San Diego's CIP

**Table 2: Capital Improvement Projects by Project Status**

| Project Name   | Page No. | FY2016 Proposed | Project Total      |
|--|----------|-----------------|--------------------|
| Ocean Beach Branch Library / <b>S00806</b>           | 158      | -               | 8,011,360          |
| Ocean Beach Lifeguard Station / <b>S10121</b>        | 141      | -               | 4,560,000          |
| Paradise Hills Library / <b>S00810</b>               | 161      | -               | 8,939,533          |
| Rancho Bernardo Library / <b>S00812</b>              | 162      | -               | 3,504,700          |
| Scripps Miramar Ranch Library / <b>S00811</b>        | 166      | -               | 1,126,000          |
| Sixth Avenue Playground Improvements / <b>S00616</b> | 303      | -               | 2,000,000          |
| <b>Total Underfunded</b>                             |          | \$ -            | <b>127,756,477</b> |



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