

Department Description

The Office of the City Treasurer is responsible for receipt and custody of all citywide revenue including banking, tax administration, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all City operating and capital improvement funds totaling \$2.0 billion, and the reinvestment of debt proceeds of the City and its affiliated agencies totaling an additional \$431 million. In addition, the City Treasurer serves as a member of the Funds Commission and trustee for the SPSP/401(k) Plans. The major divisions of the Office of the City Treasurer are as follows:

Business and Rental Unit Tax

The Business and Rental Unit Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collection of Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

Accounting

The Accounting Program is responsible for collecting fees, fines, permits, taxes, and other payments; processing Transient Occupancy Tax (TOT) returns and remittances; balancing and reporting all daily revenue transactions; accounting for daily cash deposits of City funds in various bank accounts; maintaining records for City investments; and accounting for investments in the Cemetery Perpetuity, Los Penasquitos Preserve and G.E. Peters, Effie Sergeant and Edwin A. Benjamin Memorial Trust Funds.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City Agencies, and Joint Power Authorities. The Division provides cash management services, including maintenance of banking relationships and reviewing new banking legislation. The Division also assists in the development and implementation of new payment and collection systems for the City, which includes participating in the review, implementation, and monitoring of all electronic banking services, ecommerce systems, and third party payment processing services.

Revenue Audit & Appeals

The Revenue Audit & Appeals Division conducts audits of hotels, lessees, and franchisees to ensure revenues due to the City are remitted timely and accurately. The Division also administers appeal hearings conducted by the City Treasurer.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coin and installs, maintains, and enforces City parking meters.

The Department's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

The following goals and objectives represent the action plan for the Department.

Goal 1: Safeguard all City monies through the use of strong internal controls

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Continuously evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Assist the public in understanding the services that the Department provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Department will move toward accomplishing this goal by focusing on the following objectives.

- Fully comply with the City's Investment Policy
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City's Investment Policy to reflect new legislative changes and prudent investment practices

Service Efforts and Accomplishments

Business and Rental Unit Tax

In June 2008, the Business Tax Program implemented an online payment option for its Business Tax and Rental Unit Business Tax customers. This new service provides additional payment options for the business community and expedites the processing of Business Tax payments. In an effort to improve records management, the Business Tax Program implemented document imaging of Business Tax applications, reducing storage costs.

Accounting

The Accounting Program has finalized a Cash Handling Training Program to train all cash handlers citywide. This training will improve cash handler skills and knowledge, increase customer awareness and service, increase cash handler accountability, ensure that City assets are safeguarded, and create standardized cash handling practices consistent with recommended best practices.

The Accounting Program has successfully implemented the Remote Deposit System (RDS) for tax and general citywide invoice payments. RDS processes deposits electronically using check images, making funds immediately available in the City's bank account. In the near future, this service will be rolled out to other deposit locations within the City.

Along with the OneSD Project Team, Accounting staff is committed to the successful roll-out of the OneSD Project. This new system will automate bank reconciliation and eliminate manual Treasury processes.

Investments

In June 2008, the liquidity portfolio reported an earned income yield of 4.38 percent, and the core portfolio yielded 5.38 percent. In Fiscal Year 2008, the Pool generated \$93.2 million in interest earnings and provided ample liquidity to fund all City expenditures.

The Investments Division tactically reviewed and updated its Investment related procedures resulting in tighter internal controls and operational efficiency including the creation of an Investment Disaster Recovery Plan and a newly designed Quarterly Investment Report. The City Treasurer's Investment Policy was presented to and approved by the City Council and a Custodial Request for Proposal was completed for the City's Investment Pool and internally managed bond funds.

Revenue Audit and Appeals

The Revenue Audit and Appeals Division continues to conduct mandatory revenue audits in order to identify deficiencies and maximize recovery. In Fiscal Year 2008, 98 revenue audits (hotels, lessees, business taxes, and franchises) were completed resulting in recoveries of \$1.4 million.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 87 percent on delinquent receivables. Due to the Program's aggressive stance on collections and resulting success, the Program is frequently contacted by other cities for assistance in setting up delinquent account collection programs.

The Revenue Collections Division unveiled a new Parking website (<u>www.sandiego.gov/parking</u>) which provides customers with greater access to a broader variety of parking related information. Added content includes access to

City guidelines for appeal review and decision making and up-to-date appeal statistics, maps identifying Residential Permit Parking Area boundaries and links to other regional parking information resources including maps of onstreet and off-street parking locations.

The Revenue Collections Division continues to promote the use of convenient self-service payment options which are available to customers 24/7. Currently 30 percent of parking citation payments are made using the automated online and telephone systems. These self-service options improve reliability, security; and internal controls; reduce credit card payment processing costs; improve security of customer credit card information; and enhance overall customer service.

The Parking Administration and Delinquent Accounts Programs maintained a consistently high 24-month collection rate (81.1 percent) on parking citations.

Budget Dollars at Work: Performance Expectations

Goal 1: Safeguard all City monies through the use of strong internal controls

	Performance Measure	Baseline FY2008	Estimated FY2009	Target FY2010
1.	Average number of days for bank account	9.5 days	within 45 days	within 45 days
	reconciliations to be completed in adherence with		of month-end	of month-end
	Kroll Report remediation guidelines		statements	statements
2.	Percent of depositing locations that receive citywide cash handling training	N/A	10%	50%
3.	Percent accuracy in daily cashiering balancing of	100%	100%	98%
5.	incoming revenue	100%	100 %	7070
4.	Percent of monthly investment reports completed and distributed within 30 days of month-end	100%	100%	100%
5.	Number of meetings held with the Investment	2	2	2
	Advisory Committee (IAC) per year			
6.	Timely receipt of Delegation of Authority from City	Met standard	Met standard	By end of
	Council			calendar year

Goal 2: Engage in continuous improvement to effectively manage resources

	Performance Measure		Baseline FY2008	Estimated FY2009	Target FY2010
1.	Percentage of business improvement s	uggestions	N/A	100%	100%
	reviewed and evaluated				

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

	Performance Measure	Baseline FY2008	Estimated FY2009	Target FY2010
1.	Internal and external audit results in compliance with legal and regulatory requirements	Unqualified opinion	Unqualified opinion	Unqualified opinion
		(no negative findings)	(no negative findings)	(no negative findings)
2.	Results from unscheduled departmental (internal) cash counts	N/A	92% favorable	90% favorable
3.	Completion of transient occupancy tax, lease, and franchise audits	within required timeframes	within required timeframes	within required timeframes

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	Performance Measure	Baseline FY2008	Estimated FY2009	Target FY2010
1.	Customer survey results of customer service	90%	93%	93%
	satisfaction			

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

	Performance Measure	Baseline FY2008	Estimated FY2009	Target FY2010
1		1 1 2 0 0 0 0	1 1 2 0 0 0 0	
1.	Percent of professional workforce attending trainings,	93%	90%	90%
	conferences, and continuing education programs			

Goal 6: Promote the highest ethical standards and behavior among employees

	Performance Measure	Baseline FY2008	Estimated FY2009	Target FY2010
1.	Percent of supervisors and managers in compliance	100%	100%	100%
	with required ethics and harassment trainings			

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

	Performance Measure	Baseline FY2008	Estimated FY2009	Target FY2010
1.	Percent of investments in compliance with the	100%	100%	100%
	Investment Policy			
2.	The number of basis points the Core Portfolio out-	25.1 basis	23.0 basis	Merrill Lynch
	performed the Merrill Lynch 1-3 year Treasury Index	points	points	1-3 year
	(on a rolling 3-year calendar basis)			Treasury Index
3.	Receive Council approval of the annually updated	Yes	Yes	Yes
	Investment Policy			

Budget Dollars at Work: Sizing and Workload Data

	Actual FY2006	Actual FY2007	Actual FY2008	Estimated FY2009	Target FY2010
Amount of City operating and capital improvement funds the department is responsible for investing	\$1.40B	\$1.80B	\$2.00B	\$2.05B	\$2.03B
Amount of debt proceeds the department is responsible for reinvesting	\$146M	\$230M	\$431M	\$188M	\$250M
Amount of City-wide revenues deposited and recorded	\$1.7B	\$1.6B	\$1.5B	\$1.5B	\$1.5B
Amount of Business Tax assessments collected	\$15.0M	\$13.9M	\$16.8M	\$17.6M	\$15.0M
Amount of Business Improvement District assessments	\$1.3M	\$1.3M	\$1.1M	\$1.2M	\$1.2M
Number of new Business Tax applications processed	15,803	14,424	19,934	18,071	16,113

	Actual FY2006	Actual FY2007	Actual FY2008	Estimated FY2009	Target FY2010
Number of renewals	145,168	147,527	177,793	173,253	171,089
processed Number of Business Tax telephone customers assisted	61,547	57,339	72,160	74,452	67,382
Amount of delinquent account revenue collected for under \$25,000 amounts referred	\$15.3M	\$13.7M	\$11.5M	\$12.1M	\$12.7M
Amount of delinquent account revenue collected for over \$25,000 amounts referred	\$33.9M	\$16.5M	\$15.7M	\$9.4M	\$9.0M
Number of delinquent account collections telephone contacts made	207,557	196,680	177,490	186,195	185,000
Number of parking citation payments processed	365,118 (totaling \$16.7M)	404,692 (totaling \$19.0M)	417,800 (totaling \$19.2M	391,500 (totaling \$19.4M)	400,000 (totaling \$19.4M)
Number of parking citation appeals reviewed, processed, and decided	33,610	27,972	24,624	26,163	28,000
Number of parking citation telephone customers assisted	62,971	56,713	54,257	58,698	59,000
Amount of City parking meter revenue collected	\$6.4M	\$7.4M	\$7.6M	\$7.5M	\$15.9M
Weight of City parking meter coin collected Amount of Transient	364,245 pounds \$136.4M	357,736 pounds \$153.6M	376,970 pounds \$158.5M	369,000 pounds \$152.7M	370,000 pounds \$151.1M
Occupancy Tax assessments collected	\$150.4W	\$155.014	\$138.3WI		
Number of revenue audits performed	118 (totaling \$1.7M)	139 (totaling \$2.5M)	105 (totaling \$1.4M)	110 (totaling \$1.1M)	140 (totaling \$1.8M)
Amount of interest earnings received on the City's Pooled Investment Portfolio	\$38.0M	\$66.8M	\$93.2M	\$70.2M	\$31.0M

Department Summary

City Treasurer								
		FY 2008 BUDGET		FY 2009 BUDGET		FY 2010 PROPOSED		FY 2009-2010 CHANGE
Positions		124.00		126.00		122.00		(4.00)
Personnel Expense	\$	10,343,539	\$	10,383,970	\$	10,126,106	\$	(257,864)
Non-Personnel Expense	\$	4,098,377	\$	4,533,604	\$	8,088,313	\$	3,554,709
TOTAL	\$	14,441,916	\$	14,917,574	\$	18,214,419	\$	3,296,845

Department Staffing

	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 PROPOSED
GENERAL FUND			
City Treasurer			
Administration	9.25	9.25	9.25
Business & Rental Tax	17.75	20.75	20.75
Consolidated Pymt Processing	5.00	8.00	6.00
Delinquent Acct Collection	43.50	38.50	35.50
General Accounting	12.00	13.00	13.00
Investments Activities	3.00	3.00	4.00
Parking Administration	19.00	17.00	17.00
Parking Meter Operations	9.50	10.50	10.50
Revenue Audit Admin	5.00	6.00	6.00
Total	124.00	126.00	122.00

Department Expenditures

· · ·	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 PROPOSED
GENERAL FUND			
City Treasurer			
Administration	\$ 1,118,848	\$ 1,272,122	\$ 1,262,573
Business & Rental Tax	\$ 2,551,246	\$ 2,561,607	\$ 2,457,465
City Treasurer	\$ 64,911	\$ (249,740)	\$ (236,592)
Consolidated Pymt Processing	\$ 514,180	\$ 627,320	\$ 521,091
Delinquent Acct Collection	\$ 3,854,089	\$ 3,569,121	\$ 3,431,080
General Accounting	\$ 1,183,734	\$ 1,333,966	\$ 1,408,756
Investments Activities	\$ 1,055,278	\$ 1,020,785	\$ 1,255,316
Parking Administration	\$ 2,354,067	\$ 2,531,256	\$ 2,592,448
Parking Meter Operations	\$ 1,151,538	\$ 1,539,171	\$ 4,819,051

	FY 2008 BUDGET		FY 2009 BUDGET	FY 2010 PROPOSED	
GENERAL FUND					
City Treasurer					
Revenue Audit Admin	\$	594,025	\$	711,966	\$ 703,231
Total	\$	14,441,916	\$	14,917,574	\$ 18,214,419

Department Expenditures

Significant Budget Adjustments

GENERAL FUND

City Treasurer	Positions	Cost	Revenue
Salary and Benefit Adjustments	0.00 \$	213,353 \$	0
Adjustments to reflect the annualization of the Fiscal Year 2009 negotiated salary compensation schedule, changes to average salaries, retirement contributions, retiree health contributions, and fringe adjustments.			
Transfer of Community Parking District	0.00 \$	2,276,892 \$	0
Transfer of Community Parking District appropriations from the City Planning and Community Investment Department to the City Treasurer Department.			
Community Parking District Allocation	0.00 \$	1,147,608 \$	0
Adjustment to realign the Community Parking District allocation expenses with the parking meter revenue.			
Equipment/Support for Information Technology	0.00 \$	718,924 \$	0
Funding allocated according to a zero-based annual review of information technology funding requirements and priority analyses.			
Five-Year Financial Outlook Addition	1.00 \$	198,959 \$	0
Addition of an Assistant Investment Officer position to assist in the management of the City's Pooled Investment Fund and bond issuances.			
One-Time Addition	0.00 \$	50,000 \$	0
Addition in expenses to support the paid parking card system replacement and to maintain the existing pre-paid parking card payment option. This adjustment is a one-time expenditure addition and will be removed in Fiscal Year 2011			

addition and will be removed in Fiscal Year 2011.

Significant Budget Adjustments

GENERAL FUND

City Treasurer	Positions	Cost	Revenue
Funding of Terminal Leave	0.00 \$	39,960 \$	0
Funding of additional personnel expenditures for terminal leave paid to employees who, upon conclusion of their tenure with the City, possess a large leave balance.			
Five-Year Financial Outlook Addition	0.00 \$	25,000 \$	0
Addition in expenses to support the pre-paid parking card system for on-going maintenance costs.			
Non-Discretionary Adjustment	0.00 \$	4,594 \$	0
Adjustments to expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Safety and Maintenance of Visitor-Related Facilities	0.00 \$	0\$	391,356
Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.			
Revised Revenue	0.00 \$	0 \$	(1,007,756)
Adjustment to reflect Fiscal Year 2010 revenue projections.			
Revenue from New/Revised User Fees	0.00 \$	0 \$	120,000
Adjustment to reflect an anticipated increase from the implementation of new and revised user fee charges.			
One-Time Reduction	0.00 \$	0 \$	(2,847,075)
Adjustment to reflect the removal of one-time revenues and expenditures implemented in Fiscal Year 2009.			
Consolidated Payments Processing Reduction	0.00 \$	(40,000) \$	0
Reduction in expenses to reflect a greater percentage of parking payments being processed electronically instead of manually.			
Reduction in Parking Operations	0.00 \$	(101,300) \$	0
Reduction reflects discontinuance of multi-space meter rental fees and replacement part costs.			
Vacancy Savings	0.00 \$	(236,592) \$	0
Adjustments to personnel expenses to reflect the anticipated savings resulting from positions projected to be vacant for any period of the fiscal year due to personnel attrition and salary differentials for new employees			

Significant Budget Adjustments

GENERAL FUND

City Treasurer	Positions	Cost	Revenue
Information Technology Reduction	0.00 \$	(243,759) \$	0
Implementation of Phase II of Treasurer Tax Collection System and Business Tax on-line application project in Fiscal Year 2010. Expenses for these projects will be charged to the prior encumbrance, thus eliminating the need to budget in Fiscal Year 2010. This reduction is a one-time expenditure reduction and will be added in Fiscal Year 2011.			
Fiscal Year 2009 Budget Amendment	(5.00) \$	(756,794) \$	0
Adjustments to personnel and non-personnel expenses, and revenue as a result of the Fiscal Year 2009 Budget Amendment. These adjustments are further discussed in Volume 1: Budget Overview and Schedules.			

FY 2008

FY 2009

FY 2010

Expenditures by Category

	BUDGET	BUDGET	PROPOSED
PERSONNEL	202021	 202021	
Salaries & Wages	\$ 6,694,943	6,655,607	6,556,044
Fringe Benefits	\$ 3,648,596	3,728,363	3,570,062
SUBTOTAL PERSONNEL	 10,343,539	10,383,970	10,126,106
NON-PERSONNEL			
Supplies & Services	\$ 2,314,531	2,708,183	5,870,991
Information Technology	\$ 1,688,442	1,725,140	2,084,612
Energy/Utilities	\$ 63,403	70,610	102,239
Equipment Outlay	\$ 32,001	29,671	30,471
SUBTOTAL NON-PERSONNEL	 4,098,377	4,533,604	8,088,313
TOTAL	14,441,916	14,917,574	18,214,419
Revenues by Category	FY 2008 BUDGET	FY 2009 BUDGET	FY 2010 PROPOSED
GENERAL FUND			
Licenses and Permits	\$ 26,978,040	\$ 25,510,935	\$ 22,678,860
Fines, Forfeitures, and Penalties	\$ 3,011,000	\$ 2,465,000	\$ 1,835,000
Charges for Current Services	\$ 418,000	\$ 392,700	\$ 431,700
Transfers from Other Funds	\$ 177,509	\$ 680,056	\$ 639,656
Other Revenues	\$ -	\$ -	\$ 120,000
TOTAL	\$ 30,584,549	\$ 29,048,691	\$ 25,705,216

Salary Schedule

GENERAL FUND

City Treasurer

City T	reasurer				
Class	Position Title	FY 2009 Positions	FY 2010 Positions	Salary	Total
1100	Accountant III	5.00	4.00	\$ 69,639	\$ 278,554
1104	Account Clerk	5.00	4.00	\$ 37,814	\$ 151,256
1106	Sr Management Analyst	3.00	3.00	\$ 71,272	\$ 213,817
1107	Administrative Aide II	3.00	3.00	\$ 50,409	\$ 151,227
1183	Accountant IV	1.00	1.00	\$ 90,807	\$ 90,807
1218	Assoc Management Analyst	2.00	2.00	\$ 63,596	\$ 127,191
1330	Cashier	2.00	2.00	\$ 37,243	\$ 74,486
1331	Collections Investigator I	24.00	21.00	\$ 47,821	\$ 1,004,247
1332	Collections Investigator II	4.00	4.00	\$ 53,626	\$ 214,502
1333	Collections Investigator III	5.00	5.00	\$ 59,988	\$ 299,941
1344	Collections Manager	1.00	1.00	\$ 75,281	\$ 75,281
1348	Info Systems Analyst II	1.00	1.00	\$ 63,271	\$ 63,271
1401	Info Systems Technician	1.00	1.00	\$ 49,208	\$ 49,208
1465	Field Representative	1.00	1.00	\$ 38,916	\$ 38,916
1535	Clerical Assistant II	16.00	15.00	\$ 35,402	\$ 531,023
1641	Parking Meter Technician	8.00	11.00	\$ 49,137	\$ 540,511
1646	Parking Meter Supv	1.00	1.00	\$ 55,304	\$ 55,304
1726	Principal Clerk	1.00	1.00	\$ 50,246	\$ 50,246
1776	Public Information Clerk	17.00	17.00	\$ 37,436	\$ 636,418
1803	Sr Parking Meter Technician	1.00	2.00	\$ 51,965	\$ 103,930
1840	Sr Cashier	1.00	1.00	\$ 42,305	\$ 42,305
1842	Accountant II	3.00	3.00	\$ 61,615	\$ 184,846
1844	Sr Account Clerk	5.00	5.00	\$ 42,722	\$ 213,611
1876	Executive Secretary	1.00	1.00	\$ 51,538	\$ 51,538
1879	Sr Clerk/Typist	4.00	4.00	\$ 43,115	\$ 172,460
1917	Supv Management Analyst	1.00	1.00	\$ 80,297	\$ 80,297
1926	Info Systems Analyst IV	1.00	1.00	\$ 79,967	\$ 79,967
2190	Treasurer	1.00	1.00	\$ 144,999	\$ 144,999
2214	Deputy Director	0.00	1.00	\$ 138,008	\$ 138,008
2217	Financial Operations Manager	1.00	1.00	\$ 108,004	\$ 108,004
2228	Principal Accountant	2.00	2.00	\$ 105,684	\$ 211,368
2241	Investment Officer	1.00	1.00	\$ 125,000	\$ 125,000
2256	Asst Investment Officer	1.00	2.00	\$ 115,261	\$ 230,522
2270	Program Manager	2.00	2.00	\$ 113,358	\$ 226,715
	Vacancy Factor Adjustment	0.00	0.00	\$ -	\$ (236,592)
	Bilingual - Regular	0.00	0.00	\$ -	\$ 12,830
	Overtime Budgeted	0.00	0.00	\$ -	\$ 32,161
	Temporary Help	0.00	0.00	\$ -	\$ 147,286

Salary Schedule

GENERAL FUND

City Treasurer

Class	Position Title	FY 2009 Positions	FY 2010 Positions	Salary	Total
	Termination Pay Annual Leave	0.00	0.00	\$ -	\$ 39,960
	Total	126.00	126.00		\$ 6,755,421
СІТҮ	TREASURER TOTAL	126.00	126.00		\$ 6,755,421