

Millions **FY 2009-2012 • General Fund Estimated Annual Budget Shortfall \$93.8 Million • 19% Reduction**

(The above estimate is net of all proposed solutions (it assumes that all solutions referenced in the Mayor's 5-year plan can be successfully implemented))

Excluding the Police and Fire-Rescue budgets, a 19% reduction would need to be applied to ALL other General Fund budgets to balance the estimated annual budget shortfall from FY 2009 through 2012. This chart illustrates the magnitude of a 19% across-the-board reduction on ALL other General Fund budgets.

