
OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

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Office of Homeland Security Business Process Reengineering Study

The Office of Homeland Security (OHS) is a relatively new department that oversees the City's homeland security, emergency management, and disaster preparedness programs. The department performed a Business Process Reengineering (BPR) Study and developed recommendations that concentrated on improving the effectiveness of the programs managed by OHS.

The BPR conducted for the Office of Homeland Security was not a traditional BPR in the sense that it did not "fundamentally rethink" or make dramatic changes in the organization's current processes. Instead, the Office of Homeland Security's BPR Study focused on creating and formalizing the department's current processes and procedures.

The BPR identified the need to further study the possible recommendation of transferring existing grant funded positions to the general fund to address staffing issues. This action will probably have a fiscal impact on the general fund which is not yet identified. Future decisions on this specific topic will need to be discussed during future budget processes.

The IBA is supportive of the Office of Homeland Security's Business Process Reengineering Study and recommends approval.

[SIGNED]

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