

IBA Recommendations for the City's Deferred Capital Program	
Actions Required to Facilitate Identifying Service Levels for the Three Main Asset Classes	
1	Review City staff resources to ensure adequate staffing for increased Deferred Capital funding.
2	Implement Project Deliver Methods to expedite Deferred Capital Projects.
3	Implement Office of the City Auditor's CIP Performance Audit Recommendations that City Staff has agreed with. Continue to review other City Auditor recommendations for future implementation.
4	Update "Catch-Up" funding requirements to reflect updated Streets Condition Assessment and the impacts of funding already expended.
5	Undertake comprehensive review of all funds that could be used for Deferred Capital expenditures either directly or leveraged for future bond issuances.
6	Develop prioritized project lists for each of the main asset classes.
7	Specifically identify how the proposed \$500 million in bond funds included in the FY 2013 - 2017 Outlook will be utilized between "Catch-Up" and "On-Going" capital expenditures.
Ongoing Monitoring of Deferred Capital Program	
1	Develop "Deferred Capital" webpage on City's website that provides critical information on project descriptions, time-lines, status updates, and funding.
2	Develop table for the City's website that details funding required for "Catch-Up" and "On-Going" maintenance expenditures for the three main asset classes. This should include the amount and funding source included in the annual budget.
3	Implement Semi-Annual reports to a Council Committee regarding the status of the Deferred Capital program.
4	During the Annual Budget process, review the required "On-Going" maintenance funding to ensure that an adequate funding level is included in the budget that is balanced against other service priorities and also that the Council is informed of the impacts to the "Catch-Up" backlog.
5	Include in Future Five Year Outlooks the required funding for staffing to match the approved Deferred Capital service level assumptions