



THE CITY OF SAN DIEGO

## MEMORANDUM

DATE: May 17, 2022

TO: Honorable Councilmember Chris Cate, Budget Review Committee Chair, and  
Honorable Budget Review Committee Members

FROM: Rolando Charvel, Department of Finance Director and City Comptroller

SUBJECT: Fiscal Year 2023 Budget Review Committee Referral Responses for the May 5, 2022,  
Afternoon Session

---

This memorandum provides responses and/or follow up information to unanswered questions asked at the Budget Review Committee meeting held on the Afternoon of May 5, 2022. The Department of Finance has worked with the appropriate department(s) to obtain answers to these questions and provide a consolidated response. The responses are listed by department in the order that they were reviewed by the Committee.

### **Stormwater**

#### **COUNCIL DISTRICT 3**

##### **QUESTION:**

Please consider reviewing where the majority of the street sweeping fines occur, specifically looking at lower and moderate-income residents. Once the evaluation is concluded please submit results to Council District 3's office.

##### **RESPONSE:**

The Stormwater Department will perform this analysis and will follow-up with the Council Office.

#### **COUNCIL DISTRICT 8**

##### **QUESTION:**

Regarding street sweeping, there were routes that will be reducing street sweeping. What is the cost if we were to add the routes back at these locations?

##### **RESPONSE:**

The Stormwater Department recently completed a street sweeping optimization study based on recommendations from the 2020 street sweeping audit. Sweeping data from FY 2019-FY 2021 was analyzed to determine the areas of the city with the greatest need for increased services based on the amount of debris on the streets. Increases to street sweeping frequencies and parking enforcement are planned based on the areas that have the highest debris per mile,

Honorable Councilmember Chris Cate, Budget Review Committee Chair, and Honorable  
Budget Review Committee Members  
May 17, 2022

while still ensuring that all areas of the city meet or exceed minimum compliance requirements. To balance available Department resources, reductions to street sweeping routes are required for areas that have the lowest debris per mile. The Department would need to add one additional Motor Sweeper Operator position, which is estimated at \$205,565 for salary and fringe benefit expenditures, plus add an additional street sweeper to our fleet to not reduce the level of sweeping on the routes proposed for reductions. The cost for a typical street sweeper is estimated at \$380,000 with a 12 - 16 month delivery estimate.

QUESTION:

Are the streets being swept more frequently north of the I-8 freeway vs south of the I-8 freeway?

RESPONSE:

Across the Stormwater Department's overall planned annual sweeping, overall routes that are south of I-8 receive greater frequencies of sweeping than routes north of I-8.

QUESTION:

The Tijuana River Valley and Chollas Creek areas have remained low priority for far too long and they need to be prioritized with new routes or more frequent sweeping because they should be treated as high priority and receive regular sweeping activity. What would the cost be to add routes at these locations or increase sweeping frequency?

RESPONSE:

The Stormwater Department utilizes a range of tools to protect water quality across the Tijuana River and Chollas Creek watersheds. One of those is street sweeping. Another important and targeted effort is the enhanced cleanings for catch basins in these high priority areas. Most areas of the City only receive one catch basin inspection and cleaning per year; both the Tijuana River and Chollas Creek watersheds receive four cleanings per year. All of these efforts across the Chollas Creek and Tijuana River watersheds, plus green infrastructure capital projects and targeted outreach and stakeholder coordination, help provide the water quality benefits needed. Reference responses to Council District 8 questions 1 and 5 regarding potential street sweeping routes to increase frequencies and the costs to implement these changes.

QUESTION:

What would the cost be to not lower the frequency in the routes identified in the optimization study?

RESPONSE:

The Department would need to add one additional Motor Sweeper Operator position, which is estimated at \$205,565 for salary and fringe expenditures plus an additional street sweeper to our fleet to not reduce the level of sweeping on the routes proposed for reductions. The cost for a typical street sweeper is estimated at \$380,000 with a 12 - 16 month delivery estimate.

QUESTION:

What would be the cost to increase frequency in route 801 in Nestor and route 803 in Palm City?

**RESPONSE:**

The referenced routes are both currently swept every other month (six times per year). To increase the frequency of these routes to once per month (12 times per year), these routes could be swept using the new Motor Sweeper Operator (plus sweeper) , with total estimated costs of \$585,000, if this position was approved.

**Office of Race and Equity**

**COUNCIL DISTRICT 8**

**QUESTION:**

What is the timeline for developing the Community Equity Fund (CEF) grant application evaluation process, and will it come to Council?

**RESPONSE:**

The Community Equity Fund was approved by City Council through resolution on June 9, 2020, for FY 2021; therefore, additional Council approval is not required at this time. The Office of Race and Equity expects to issue grants to non-profits and will ensure that contracts meet the requirements as set forth in SDMC 22.3210. If a grant exceeds the allowable dollar threshold, the department will return to Council for approval.

Additionally, each individual grant will not exceed \$1.0 million during the contracted timeline; therefore, City Council approval will not be requested for separate contracts with each selected organization.

The department will provide a copy of the request for proposals to the Council Offices to share with constituents and community organizations.

**Timeline:**

- The grant application evaluation process, stakeholder engagement and review committee are the current focus for the next several months as the department prepares for an official launch.
- Community Equity Fund request for proposals will be released in early 2023.

At the moment, there are no plans on bringing the evaluation process forward to the City Council but the department is open to discussing the development of this process further with City councilmembers.

**QUESTION:**

When will the grant making process begin?

**RESPONSE:**

The Community Equity Fund grants will be released in early 2023.

**QUESTION:**

What is the timeline on revisions to Council Policy (CP) 800-14?

Page 4

Honorable Councilmember Chris Cate, Budget Review Committee Chair, and Honorable  
Budget Review Committee Members  
May 17, 2022

RESPONSE:

The Engineering and Capital Projects Department (E&CP) is partnering with the Office of Race and Equity and Performance & Analytics Department to bring revisions to Council Policy 800-14 on CIP prioritization. E&CP plans to present the recommended policy revisions to the Active Transportation & Infrastructure committee and the full City Council in the fall of 2022. Prior to that, the department will hold another community outreach event to provide an update on the survey results and recommended policy changes.

If you have additional questions about the timeline for bringing the revisions to Council Policy 800-14 on CIP prioritization, please contact Rania Amen, Director and City Engineer (Engineering and Capital Projects Department).

QUESTION:

Can the Office of Race and Equity take the lead in helping City Departments develop equity focused key performance indicators in future budgets?

RESPONSE:

The Office of Race and Equity and Performance & Analytics Department is continuously working with all Departments to enhance key performance equity indicators.

QUESTION:

Could a larger role eventually be taken in future budget processes to address disparities?

RESPONSE:

The Mayor's Policy team and the Office of Race and Equity is partnering with the Department of Finance to determine how to develop a future Budget Equity framework to address systemic disparities as the budget is developed.

Sincerely,

Rolando Charvel  
Department of Finance Director and City Comptroller

RC/ff

cc: Honorable Mayor Todd Gloria  
Honorable City Attorney Mara Elliott  
Paola Avila, Chief of Staff, Office of the Mayor  
Jay Goldstone, Chief Operating Officer  
Charles Modica, Independent Budget Analyst  
Matthew Vespi, Chief Financial Officer  
Kristina Peralta, Deputy Chief Operating Officer  
Jeffrey Sturak, Deputy Chief Operating Officer  
Alia Khouri, Deputy Chief Operating Officer  
David Nisleit, Chief, Police Department  
Colin Stowell, Chief, Fire-Rescue Department

Page 5

Honorable Councilmember Chris Cate, Budget Review Committee Chair, and Honorable  
Budget Review Committee Members

May 17, 2022

cc continued:

Jessica Lawrence, Director of Policy, Office of the Mayor

Javier Gomez, Senior Policy Advisor, Office of the Mayor

Kris McFadden Director, Stormwater Department

Kim Desmond, Executive Director, Office of Race and Equity

Rania Amen, Director and City Engineer, Engineering and Capital Projects Department

Kirby Brady, Director, Performance and Analytics Department

Benjamin Battaglia, Assistant Director, Department of Finance

Vanessa Montenegro, Interim Financial Operations Manager, Department of Finance

Department of Finance Staff