



THE CITY OF SAN DIEGO



ANNUAL REPORT

for Fiscal Year 2021

OTAY INTERNATIONAL CENTER MAINTENANCE ASSESSMENT DISTRICT

under the provisions of the

**San Diego Maintenance Assessment District Procedural Ordinance
of the San Diego Municipal Code**

Prepared For
City of San Diego, California



Prepared By
EFS Engineering, Inc.
P.O. Box 22370
San Diego, CA 92192-2370
(858) 752-3490

June 2020

CITY OF SAN DIEGO

Mayor

Kevin Faulconer

City Council Members

Barbara Bry
District 1 (Council President Pro Tem)

Jennifer Campbell
District 2

Chris Ward
District 3

Monica Montgomery
District 4

Mark Kersey
District 5

Chris Cate
District 6

Scott Sherman
District 7

Vivian Moreno
District 8

Georgette Gómez
District 9 (Council President)

City Attorney

Mara W. Elliott

Chief Operating Officer

Kris Michell

City Clerk

Elizabeth Maland

Independent Budget Analyst

Andrea Tevlin

City Engineer

James Nagelvoort

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for Fiscal Year 2021

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Annual Report for Fiscal Year 2021

Otay International Center

Maintenance Assessment District

Preamble

Pursuant to §65.0220 of the “San Diego Maintenance Assessment District Procedural Ordinance” (being Division 2, Article 5, Chapter 6 of the *San Diego Municipal Code*) and City of San Diego Council Resolution No. R-310618 passed on July 22, 2016, authorizing the continued levy of assessments for the life of the OTAY INTERNATIONAL CENTER MAINTENANCE ASSESSMENT DISTRICT (hereinafter referred to as “District”), and in accordance with applicable provisions of “Proposition 218” (being Article XIID of the California Constitution), and provisions of the “Proposition 218 Omnibus Implementation Act” (being California Senate Bill 919) (the aforementioned provisions are hereinafter referred to collectively as “applicable law”), and in accordance with Resolution No. _____, adopted by the CITY COUNCIL OF THE CITY OF SAN DIEGO, COUNTY OF SAN DIEGO, STATE OF CALIFORNIA, and in connection with the annual proceedings for the District, EFS Engineering, Inc., as Assessment Engineer to the City of San Diego, submits herewith this annual report for the District as required by §65.0220 of the “San Diego Maintenance Assessment District Procedural Ordinance.”

DATE OF FINAL PASSAGE BY THE CITY OF SAN DIEGO,
COUNTY OF SAN DIEGO, STATE OF CALIFORNIA, ON THE
_____ DAY OF _____, 2020.

Elizabeth Maland, CITY CLERK
CITY OF SAN DIEGO
STATE OF CALIFORNIA

Executive Summary

Project: Otay International Center
Maintenance Assessment District

Apportionment Method: Equivalent Benefit Unit (EBU)

	FY 2020	FY 2021 ⁽¹⁾	Maximum ⁽²⁾ Authorized
Total Parcels Assessed:	258	258	--
Total Estimated Assessment:	\$201,639	\$201,639	--
Total Number of EBUs:	4,032.80	4,032.80	--
Assessment per EBU:	\$50.00	\$50.00	\$107.96 ⁽³⁾

⁽¹⁾ FY 2021 is the City's Fiscal Year 2021, which begins July 1, 2020 and ends June 30, 2021. Total Parcels Assessed, Total Estimated Assessment, and assessment apportionment factors may vary from prior fiscal year values due to parcel changes and/or land use re-classifications.

⁽²⁾ Maximum authorized assessment rate subject to cost-indexing as approved by property owners at the time of District formation.

⁽³⁾ Prior fiscal year's maximum authorized annual assessment rate increased by cost-indexing factor of 1.93%.

Annual Cost-Indexing: The maximum authorized assessment rates are cost-indexed and will increase (or decrease) annually based on the annual change in the *San Diego Consumer Price Index for Urban Consumers* (SDCPI-U).

Background

The Otay International Center Maintenance Assessment District (District), originally known as the “Otay International Center Landscape Maintenance District,” was established by the City of San Diego (City) on July 12, 1994 by City Council Resolution R-284276. The District was subsequently re-formed on July 17, 2000 by City Council Resolution R-293462 primarily for purposes of compliance with Proposition 218 and to permit future cost-indexing. The purpose of the District was, and still is, to fund specifically identified improvements and activities within the boundary of the District.

In conformity with §65.0221 of the “San Diego Maintenance Assessment District Procedural Ordinance,” the City adopted Resolution No. R-310618 on July 22, 2016, approving the annual budget and assessments for Fiscal Year 2017, and authorizing the levy of the assessments for the life of the District, consistent with the benefit findings and assessment apportionment method contained in the approved formational and all subsequently updated Engineer’s Reports (Engineer’s Reports). The Engineer’s Reports are on file with the City Clerk, and incorporated herein by reference.

The District is authorized and administered under the provisions of the “San Diego Maintenance Assessment District Procedural Ordinance.” This annual report has been prepared pursuant to the requirements of §65.0220 of the “San Diego Maintenance Assessment District Procedural Ordinance.”

District Boundary

The District boundary is generally depicted in **Exhibit A**. The District Boundary Map and Assessment Diagram are on file in the Maintenance Assessment Districts section of the Parks and Recreation Department of the City, and, by reference, are made a part of this annual report.

Project Description

The authorized assessments will be used to fund specifically identified improvements and activities within the District. The District improvements and activities generally consist of maintenance and servicing of streetscapes and landscaped center medians along major arterial streets and the corridors within the District, parkway landscaping along Paseo Internacional (State Route 905) from the U.S. Customs Station to Airway Road, and landscaped and hardscaped medians along Siempre Viva Road from Harvest Road to Enrico Fermi

Drive. The approximate location of the improvements is generally shown on **Exhibit A**.

For additional detail as to the location, type of improvements, and activities performed by the District, please refer to the maps, improvement plans, engineering drawings, maintenance specifications, the Engineer's Reports and other associated documents on file with the Maintenance Assessment Districts section of the Parks and Recreation Department of the City. These documents, collectively, are incorporated herein by reference and made part of this annual report.

Separation of General and Special Benefits

The identified improvements and activities provide benefits to the parcels located within the District. These benefits are "special benefits" to the extent that they are above and beyond the City's standard level of service, and exclusive of those "general benefits" provided to the public at large or properties located outside the District. By law, only "special benefits" are assessable.

The assessments presented in this annual report are based on the cost of improvements and activities determined to provide "special benefits" in accordance with the Engineer's Reports. For additional detail relative to the separation and quantification of general and special benefits for the District, please refer to the Engineer's Reports, on file with the Maintenance Assessment Districts section of the Parks and Recreation Department of the City.

Cost Estimate

The estimated annual budget (Revenue & Expense Statement) is included as **Exhibit B**. The "Other Contributions (Non Assessment Source)" revenue contained in the budget includes the value of improvements and activities determined to provide "general benefits." The District budget with full detail is available for public reference in the Maintenance Assessment Districts section of the Parks and Recreation Department of the City.

Annual Cost-Indexing

The maximum authorized assessment set forth in the Engineer's Reports is permitted to increase annually based on the published change in the "San Diego Consumer Price Index for Urban Consumers" (SDCPI-U). The annual change in second half SDCPI-U values, as compiled by the *U.S. Bureau of Labor Statistics* (see www.bls.gov), for the prior year period was from 295.018 to 300.718

(a 1.93% increase). In accordance with the approved cost-indexing provisions, the maximum authorized assessment rate has been increased by 1.93%.

Method of Apportionment

Estimated Benefit of Improvements

The Transportation Element of the City’s General Plan and the general policy recommendations found in the local Community Plan establish several goals for the community’s transportation system and urban design features. The District improvements and activities and services are consistent with the plans’ goals for safety and pleasing aesthetics.

Apportionment Methodology

The total cost associated with District improvements and activities and activities will be assessed proportionally to the parcels in the District based on Equivalent Benefit Units (EBUs). The assessment for a given parcel is equal to the parcel’s total equivalent benefit units (EBUs) multiplied by the unit assessment rate, as shown in the following equation:

$$\text{Total Assessment} = \text{Total EBUs} \times \text{Unit Assessment Rate}$$

EBUs for each parcel have been determined as a function of two factors, a Land Use Factor and a Benefit Factor, related as shown in the following equation:

$$\text{EBUs} = (\text{Acres or Units}) \times \text{Land Use Factor} \times \text{Benefit Factor}$$

Each of these factors is discussed below.

Land Use Factor

Since the District improvements and activities and activities are primarily associated with the Transportation Element of the City’s General Plan and local Community Plan, trip generation rates for various land use categories (as previously established by the City’s Transportation Planning Section) have been used as the primary basis for the development of Land Use Factors. While these trip generation rates strictly address only vehicular trips, they are also considered to approximately reflect relative trip generation for other modes of transportation (e.g., pedestrian trips, bicycle trips, etc.), and are considered the best available information for these other transportation modes.

The special benefits of the District improvements and activities and activities are linked to trip generation primarily by the public safety and aesthetic enhancement enjoyed by travelers through the community. Trip generation rates provide the required nexus and basis for assigning ratios of maximum potential benefit to the various land use/zoning classifications as defined by the City’s Municipal Code.

Land use/zoning classifications have been grouped with average trip generation rates assigned to establish the Land Use Factors as shown in **Table 1**.

TABLE 1: Land Use Factors

Land Use/Zoning	Code	Land Use Factor
Commercial	COM	45.0 per acre
Hotel	HTL	15.0 per acre
Industrial	IND	15.0 per acre
Open Space (designated)	OSP	0.0 per acre
Street/Roadway	STR	0.0 per acre
Utility Facility	UTL	3.0 per acre

Designated Open Space serves primarily to preserve natural landscape and habitat. While access for study and passive recreation is sometimes permitted, these activities are usually allowed only to the limited extent consistent with the primary purpose of natural preservation. Since this land is essentially “unused” in the customary terms of land use (which relate to human use, not use by nature), the trip generation rate is zero. Therefore, the designated Open Space receives no benefit from the Transportation Element and has been assigned a Land Use Factor of zero.

Benefit Factor

The Land Use Factor described above reflects the relative intensity of use (or potential use) of the various parcels of land to be assessed. It does not address the relationship of this use to the specific District improvements and activities and activities. This relationship is reflected in the Benefit Factor utilized in the assessment methodology.

In determining the Benefit Factor for each land use category, the subcomponents of the benefits of District improvements and activities considered may include some or all of the following: public safety, view corridors and aesthetics, enhancement of

community identity, and recreational potential. As Benefit Factors and their subcomponents are intended to reflect the particular relationships between specific land uses within a district and the specific District improvements and activities, Benefit Factors will generally vary from one district to another, based on the specific character and nature of the applicable land uses and improvements and activities.

The applicable benefit subcomponents and resultant composite Benefit Factors determined for the various land use/zoning categories within this District are as shown in **Table 2**.

TABLE 2: Benefit Factors by Land Use

Land Use/Zoning	Public Safety (max. 0.4)	Aesthetics (max. 0.6)	Composite Benefit Factor (max. 1.0)
Commercial	0.4	0.3	0.7
Hotel	0.4	0.3	0.7
Industrial	0.4	0.3	0.7
Open Space (designated)	0.4	0.0	0.4
Street/Roadway	0.4	0.0	0.4
Utility Facility	0.4	0.0	0.4

Public Safety. All land uses are considered to receive the maximum available benefit from the public safety element of District improvements and activities. Public safety is essential to all land uses, and even to lands, such as designated Open Space, held in stewardship with only incidental human use.

Aesthetics. The degree of benefit received from the aesthetic qualities of landscaped medians and streetscapes maintained by the District varies among land use categories. Lands in the Open Space and Utility Facility categories are considered to receive no significant benefit from the aesthetic elements of District improvements and activities, as enhanced aesthetic quality of other lands in the vicinity does not affect their function, use, or value.

Sample Calculations

As described above, the number of Equivalent Benefit Units (EBUs) assigned to each parcel in the District has been calculated based on each parcel's land use and the identified apportionment factors, as shown in the following equation:

$$\text{EBUs} = (\text{Acres or Units}) \times \text{Land Use Factor} \times \text{Benefit Factor}$$

Shown below are sample EBU calculations for several common land uses found in the District.

- **½-acre Commercial Property**
EBUs = 0.50 acres x 45.00 x 0.70 = 15.75 EBUs
- **1-acre Industrial Property**
EBUs = 1.00 acres x 15.00 x 0.70 = 10.50 EBUs
- **1-acre Hotel Property**
EBUs = 1.00 acres x 15.00 x 0.70 = 10.50 EBUs

The total assessment for each parcel in the District is based on the calculated EBUs for the parcel and the applicable unit assessment rate, as shown in the following equation:

$$\text{Total Assessment} = \text{Total EBUs} \times \text{Unit Assessment Rate}$$

Based on the above methodology, the apportionment factors, EBUs, unit assessment rates, and total assessment calculated for each parcel can be found in the Assessment Roll (**Exhibit C**).

Summary Results

The District Boundary is presented in **Exhibit A**.

An estimate of the annual costs of the improvements and activities provided by the District is included as **Exhibit B**.

The assessment methodology utilized is as described in the text of this annual report. Based on this methodology, the assessments for each parcel were calculated and are shown in the Preliminary Assessment Roll (**Exhibit C**).

Each lot or parcel of land within the District has been identified by unique County Assessor's Parcel Number in the Preliminary Assessment Roll and on the Boundary Map and Assessment Diagram referenced herein.

This annual report has been prepared and respectfully submitted by:



EFS ENGINEERING, INC.

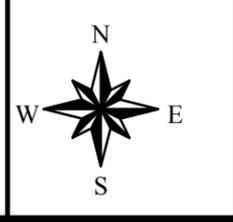
Eugene F. Shank, PE

C 52792

Sharon F. Risse

EXHIBIT A

District Boundary



BOUNDARY MAP & ASSESSMENT DIAGRAM

FILED IN THE OFFICE OF THE CITY CLERK OF THE CITY OF SAN DIEGO, STATE OF CALIFORNIA, THIS _____ DAY OF _____, 2000.

PREPARED BY:
BOYLE ENGINEERING CORPORATION
 7807 Conroy Court, Suite 200, San Diego, California 92111 (659) 268-8080

I HEREBY CERTIFY THAT THE WITHIN MAP SHOWING PROPOSED BOUNDARIES OF THE OTAY INTERNATIONAL CENTER MAINTENANCE ASSESSMENT DISTRICT, CITY OF SAN DIEGO, STATE OF CALIFORNIA, WAS APPROVED BY THE CITY COUNCIL AT A REGULAR MEETING THEREOF, HELD ON THE _____ DAY OF _____, 2000, BY ITS RESOLUTION NO. _____.

CHARLES G. ABDELNOUR, CITY CLERK
 CITY OF SAN DIEGO
 STATE OF CALIFORNIA

CHARLES G. ABDELNOUR, CITY CLERK
 CITY OF SAN DIEGO
 STATE OF CALIFORNIA



CITY OF SAN DIEGO

**OTAY INTERNATIONAL CENTER
 MAINTENANCE ASSESSMENT DISTRICT**

W.O. DATE: MAY 2000 REVS:

EXHIBIT B

**Estimated Budget – Revenue & Expense Statement
for Fiscal Year 2021**

EXHIBIT B

REVENUE AND EXPENSE STATEMENT

Otay International Center Maintenance Assessment District Fund 200058

	FY 2019 ACTUALS	FY 2020 ESTIMATE	FY 2021 PROPOSED
BEGINNING FUND BALANCE			
Surplus (or Deficit) from Prior Year	\$ 459,681.35	\$ 432,165.04	\$ 318,042.00
TOTAL BEGINNING FUND BALANCE	\$ 459,681.35	\$ 432,165.04	\$ 318,042.00
REVENUE			
Assessment Revenue	\$ 195,432.55	\$ 201,640.00	\$ 201,638.94
Interest	\$ 8,844.17	\$ 2,500.00	\$ 2,500.00
Other Contributions (Non Assessment Source)	\$ 82,671.40	\$ 54,492.00	\$ 68,382.00
TOTAL REVENUE	\$ 286,948.12	\$ 258,632.00	\$ 272,520.94
TOTAL BEGINNING FUND BALANCE & REVENUE	\$ 746,629.47	\$ 690,797.04	\$ 590,562.94
OPERATING EXPENSE			
Landscaping Improvements and Activities ⁽¹⁾	\$ 198,633.43	\$ 222,226.32	\$ 284,104.00
Tree Services	\$ 17,355.00	\$ 50,000.00	\$ 50,000.00
Special Districts Administration Cost	\$ 98,476.00	\$ 100,529.00	\$ 102,644.00
Other (Unallocated Reserve)	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 314,464.43	\$ 372,755.32	\$ 436,748.00
TOTAL EXPENSE	\$ 314,464.43	\$ 372,755.32	\$ 436,748.00
TOTAL ENDING FUND BALANCE	\$ 432,165.04	\$ 318,041.72	\$ 153,814.94
NET ANNUAL REVENUE (OR EXPENSE)	\$ (27,516.31)	\$ (114,123.32)	\$ (164,227.06)

⁽¹⁾ Includes related supplies and utility costs.

The District budget with full detail is available for public reference in the Maintenance Assessment Districts section of the Parks and Recreation Department of the City of San Diego.

EXHIBIT C

**Preliminary Assessment Roll
for Fiscal Year 2021**

EXHIBIT C - Assessment Roll (Fiscal Year 2021)

Otay International Center Maintenance Assessment District

Parcel Number	Acres/ Units ⁽¹⁾	Land Use ⁽²⁾	Assessment Factors		Total EBU's	Unit Cost (\$/EBU)	FY 2021 ⁽⁴⁾ Assessment	Owner Name
			Land Use ⁽²⁾	Benefit ⁽³⁾				
646 141 05 00	4.77	IND	15.00	0.70	50.09	\$50.00	\$2,504.24	Pwi Harvest Lp
646 141 08 00	1.97	IND	15.00	0.70	20.69	\$50.00	\$1,034.24	Yu Family Trust
646 141 13 00	0.45	IND	15.00	0.70	4.73	\$50.00	\$236.24	Barob Group Ltd L P
646 141 14 00	2.11	IND	15.00	0.70	22.16	\$50.00	\$1,107.74	Harvest Road Ltd
646 141 15 00	1.35	IND	15.00	0.70	14.18	\$50.00	\$708.74	S R I Land Co L L C
646 141 16 00	1.28	IND	15.00	0.70	13.44	\$50.00	\$672.00	Otay Crossing Self Storage L L C
646 141 25 00	1.34	IND	15.00	0.70	14.07	\$50.00	\$703.50	Lozano Ernesto Living Trust 10-22-10
646 141 26 00	1.13	IND	15.00	0.70	11.87	\$50.00	\$593.24	Salcedo Investments Inc
646 141 27 00	1.11	IND	15.00	0.70	11.66	\$50.00	\$582.74	Amistad Park Development Inc
646 141 28 00	2.34	IND	15.00	0.70	24.57	\$50.00	\$1,228.50	Mobile Home Acceptance Corp
646 141 29 00	0.91	IND	15.00	0.70	9.56	\$50.00	\$477.74	Barob Group Ltd
646 141 30 00	2.22	IND	15.00	0.70	23.31	\$50.00	\$1,165.50	Rosa Miguel R
646 141 31 00	3.05	IND	15.00	0.70	32.03	\$50.00	\$1,601.24	Otay Center Lot Lp
646 141 32 00	2.44	IND	15.00	0.70	25.62	\$50.00	\$1,281.00	J L V Transport Llc
646 141 33 00	2.53	HTL	15.00	0.70	26.57	\$50.00	\$1,328.24	Hariom Inc
646 141 34 00	1.37	IND	15.00	0.70	14.39	\$50.00	\$719.24	Otay Crossing Rv&Boat Storage L L C
646 141 35 00	4.08	IND	15.00	0.70	42.84	\$50.00	\$2,142.00	Otay Crossing Self Storage L L C
646 142 09 00	3.52	IND	15.00	0.70	36.96	\$50.00	\$1,848.00	V O G T Industrial Park Llc
646 142 10 00	3.89	IND	15.00	0.70	40.85	\$50.00	\$2,042.24	V O G T Industrial Park Llc
646 142 11 00	3.88	IND	15.00	0.70	40.74	\$50.00	\$2,037.00	Las Americas Business Park L L C
646 142 12 00	3.84	IND	15.00	0.70	40.32	\$50.00	\$2,016.00	Las Americas Business Park L L C
646 142 15 00	3.51	IND	15.00	0.70	36.86	\$50.00	\$1,842.74	Stos Partners 43 Airway Llc
646 142 16 00	3.45	IND	15.00	0.70	36.23	\$50.00	\$1,811.24	Eifler Family Trust 08-11-17
646 142 17 00	7.29	IND	15.00	0.70	76.55	\$50.00	\$3,827.24	Costco Wholesale Corp
646 142 18 00	7.44	IND	15.00	0.70	78.12	\$50.00	\$3,906.00	Costco Wholesale Corp
646 142 19 00	7.66	IND	15.00	0.70	80.43	\$50.00	\$4,021.50	Pacific Rim Industrial Park Llc
646 142 20 00	7.74	IND	15.00	0.70	81.27	\$50.00	\$4,063.50	Pacific Rim Industrial Park Llc
646 142 21 00	7.46	IND	15.00	0.70	78.33	\$50.00	\$3,916.50	Hyundai Precision America Inc
646 142 26 01	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 02	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 03	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 04	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 05	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Kitchen&Cabinets Supplies Inc
646 142 26 06	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Goni Investments Llc
646 142 26 07	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 08	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 09	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 10	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 11	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 12	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 13	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 14	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 15	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 16	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	V Y P Real State Llc
646 142 26 17	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Alatorre Federico J
646 142 26 18	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Goni Investments Llc
646 142 26 19	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 20	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 21	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 22	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 23	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 24	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Osdana Llc
646 142 26 25	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	B 2 Holdings L L C
646 142 26 26	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Parrott Investments Llc
646 142 26 27	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Tortillas De Maiz Rosenda L L C
646 142 26 28	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Levy Family Trust
646 142 26 29	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Valles Jose J&Maria
646 142 26 30	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Mosqueira Andres
646 142 26 31	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Raub Enterprises L L C

EXHIBIT C - Assessment Roll (Fiscal Year 2021)

Olay International Center Maintenance Assessment District

Parcel Number	Acres/ Units ⁽¹⁾	Land Use ⁽²⁾	Assessment Factors		Total EBU's	Unit Cost (\$/EBU)	FY 2021 ⁽⁴⁾ Assessment	Owner Name
			Land Use ⁽²⁾	Benefit ⁽³⁾				
646 142 26 32	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Raub Enterprises L L C
646 142 26 33	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Casbiann Corp
646 142 26 34	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Cruz Albert&Dessens Olivia M
646 142 26 35	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Cruz Albert&Dessens Olivia M
646 142 26 36	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Parrott Investments Llc
646 142 26 37	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Hamol Biosolutions L L C
646 142 26 38	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Levy Family Trust
646 142 26 39	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Kimyae Moshen
646 142 26 40	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	10145 Via Amistad 16 L L C
646 142 26 41	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Raub Enterprises L L C
646 142 26 42	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Raub Enterprises L L C
646 142 26 43	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Cruz Albert D
646 142 26 44	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Cruz Albert&Dessens Olivia M
646 142 26 45	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Cruz Albert&Dessens Olivia M
646 142 26 46	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	B 2 Holdings L L C
646 142 26 47	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	Coast Commercial Brokerage
646 142 26 48	0.12	IND	15.00	0.70	1.26	\$50.00	\$63.00	CIF5-Amistad Llc
646 142 31 01	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Val-Vic Enterprises Llc
646 142 31 02	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	P A Logistics Inc
646 142 31 03	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Amistad 1 Investors Llc
646 142 31 04	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Smart Border Investments Llc
646 142 31 05	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Smart Border Investments Llc
646 142 31 06	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Amistad 1 Investors Llc
646 142 31 07	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Amistad Ii Investors Llc
646 142 31 08	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Amistad Ii Investors Llc
646 142 31 09	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Pa Logistics Services Inc
646 142 31 10	0.27	IND	15.00	0.70	2.84	\$50.00	\$141.74	Crown Xpress Transport
646 142 32 00	2.00	IND	15.00	0.70	21.00	\$50.00	\$1,050.00	Pann Family L L C
646 142 38 00	2.86	STR	0.00	0.40	0.00	\$50.00	\$0.00	United States Of America
646 142 39 00	8.19	IND	15.00	0.70	86.00	\$50.00	\$4,299.74	Olay Commercial Partners L P
646 142 40 00	3.36	IND	15.00	0.70	35.28	\$50.00	\$1,764.00	Olay Commercial Partners L P
646 142 41 00	2.90	IND	15.00	0.70	30.45	\$50.00	\$1,522.50	Homan Ii L L C
646 142 42 00	3.55	STR	0.00	0.40	0.00	\$50.00	\$0.00	United States Of America
646 142 43 00	3.20	STR	0.00	0.40	0.00	\$50.00	\$0.00	United States Of America
646 142 44 00	3.16	STR	0.00	0.40	0.00	\$50.00	\$0.00	United States Of America
646 143 01 00	2.09	IND	15.00	0.70	21.95	\$50.00	\$1,097.24	Plaza Siempre L L C
646 143 02 00	2.27	IND	15.00	0.70	23.84	\$50.00	\$1,191.74	Plaza Siempre L L C
646 143 03 00	1.01	COM	45.00	0.70	31.82	\$50.00	\$1,590.74	Olay Center Drive Inc
646 143 04 00	0.96	COM	45.00	0.70	30.24	\$50.00	\$1,512.00	Olay Border Partnership Lp
646 143 05 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	Olay Center Complex L L C
646 143 06 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	Olay Center Complex L L C
646 143 07 00	0.41	IND	15.00	0.70	4.31	\$50.00	\$215.24	Raub Enterprises L L C
646 143 22 00	9.23	IND	15.00	0.70	96.92	\$50.00	\$4,845.74	Trea Frontera B P Development Llc
646 143 23 00	5.88	IND	15.00	0.70	61.74	\$50.00	\$3,087.00	T R E A Olay Mesa Industrial Llc
646 143 27 00	2.48	IND	15.00	0.70	26.04	\$50.00	\$1,302.00	Trea Frontera Business Park Llc
646 143 28 00	2.61	IND	15.00	0.70	27.41	\$50.00	\$1,370.24	Trea Frontera Business Park Llc
646 143 29 00	2.53	IND	15.00	0.70	26.57	\$50.00	\$1,328.24	Trea Frontera Business Park Llc
646 143 30 00	14.68	IND	15.00	0.70	154.14	\$50.00	\$7,707.00	Trea Frontera Business Park Llc
646 143 31 00	3.04	IND	15.00	0.70	31.92	\$50.00	\$1,596.00	Trea Frontera Business Park Llc
646 143 32 00	1.90	IND	15.00	0.70	19.95	\$50.00	\$997.50	Trea Frontera Business Park Llc
646 143 33 00	1.69	IND	15.00	0.70	17.75	\$50.00	\$887.24	Trea Frontera Business Park Llc
646 143 34 00	4.44	IND	15.00	0.70	46.62	\$50.00	\$2,331.00	A B C J Llc
646 144 01 00	0.72	COM	45.00	0.70	22.68	\$50.00	\$1,134.00	Olay Crossroads Plaza Lp
646 144 02 00	0.69	COM	45.00	0.70	21.74	\$50.00	\$1,086.74	Olay Crossroads Plaza Lp
646 144 05 00	2.50	COM	45.00	0.70	78.75	\$50.00	\$3,937.50	Olay Crossroads Plaza Lp
646 144 07 00	0.76	COM	45.00	0.70	23.94	\$50.00	\$1,197.00	Tesoro South Coast Company L L C
646 144 08 00	0.55	COM	45.00	0.70	17.33	\$50.00	\$866.24	Wells Fargo Bank
646 160 01 00	1.02	COM	45.00	0.70	32.13	\$50.00	\$1,606.50	Padilla Family 2006 Trust 02-22-06
646 160 02 00	1.01	IND	15.00	0.70	10.61	\$50.00	\$530.24	Shermo Corp

EXHIBIT C - Assessment Roll (Fiscal Year 2021)

Otay International Center Maintenance Assessment District

Parcel Number	Acres/ Units ⁽¹⁾	Land Use ⁽²⁾	Assessment Factors		Total EBU's	Unit Cost (\$/EBU)	FY 2021 ⁽⁴⁾ Assessment	Owner Name
			Land Use ⁽²⁾	Benefit ⁽³⁾				
646 160 03 00	1.01	IND	15.00	0.70	10.61	\$50.00	\$530.24	Nakach Family Trust 03-07-05
646 160 04 00	1.04	IND	15.00	0.70	10.92	\$50.00	\$546.00	Courtney Business Center L L C
646 160 07 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	Guillen Juan R
646 160 08 00	1.04	IND	15.00	0.70	10.92	\$50.00	\$546.00	Nishiba Industries Corp
646 160 09 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	O V L Investments Lp
646 160 10 00	1.04	IND	15.00	0.70	10.92	\$50.00	\$546.00	Otay B K R Llc
646 160 11 01	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Ohana Growers
646 160 11 02	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Velasco Federico D C&Delcastillo Maria E H
646 160 11 03	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Aispuro Brothers Inc
646 160 11 04	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Cope Investments Llc
646 160 12 01	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	M A R K A Printing Group Inc
646 160 12 02	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Marconi 2016 Llc
646 160 12 03	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Soto Family Trust 08-16-16
646 160 12 04	0.26	IND	15.00	0.70	2.70	\$50.00	\$134.92	Yatsugi Kunihiro&Miyuki
646 160 13 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	Marconi Court Partners L L C
646 160 14 00	1.20	IND	15.00	0.70	12.60	\$50.00	\$630.00	Cantor Thomas L
646 160 15 00	1.12	IND	15.00	0.70	11.76	\$50.00	\$588.00	Kelvin Carlos Trust 10-17-12
646 160 16 00	0.94	IND	15.00	0.70	9.87	\$50.00	\$493.50	2330 Faraday Warehouse li Llc
646 160 17 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	Fogerty Trust 01-30-97
646 160 18 00	1.00	IND	15.00	0.70	10.50	\$50.00	\$525.00	Schofield Philip D Trust 04-01-67
646 160 19 00	1.05	IND	15.00	0.70	11.03	\$50.00	\$551.24	Schofield Philip Dolese Trust 4-1-1967
646 160 20 00	1.06	IND	15.00	0.70	11.13	\$50.00	\$556.50	Transborder Properties L L C
646 160 21 00	0.98	IND	15.00	0.70	10.29	\$50.00	\$514.50	B K M Faraday 233 Llc
646 160 22 00	0.98	IND	15.00	0.70	10.29	\$50.00	\$514.50	B K M Faraday 233 Llc
646 160 23 00	1.02	IND	15.00	0.70	10.71	\$50.00	\$535.50	B K M Faraday 233 Llc
646 160 24 00	1.18	IND	15.00	0.70	12.39	\$50.00	\$619.50	B K M Faraday 233 Llc
646 160 25 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Jalisco Trading Corp
646 160 26 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Jalisco Trading Corp
646 160 27 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Otay Properties Llc
646 160 28 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Otay Properties L L C
646 160 29 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Macorni Business Park L L C
646 160 30 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Macorni Business Park L L C
646 160 31 00	1.08	IND	15.00	0.70	11.34	\$50.00	\$567.00	Sail Otay L P
646 160 32 00	1.09	COM	45.00	0.70	34.34	\$50.00	\$1,716.74	Sail Otay L P
646 160 33 00	1.09	IND	15.00	0.70	11.45	\$50.00	\$572.24	Las Americas Commercial Inc
646 160 34 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	9750 Via De La Amistad Llc
646 160 35 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Provision Health Corp
646 160 36 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Camacho Bypass Trust 06-25-98
646 160 37 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Deaispuro Rosa Maria L
646 160 38 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Barragan Leonor F Trust 09-12-08
646 160 39 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Barob Group Ltd
646 160 40 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Amistad Holdings Llc
646 160 41 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Jolliffe John E&Casas-Jolliffe Sylvia M Trs
646 160 42 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Brambila Jaime M&Maria L F
646 160 43 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	9900 Via De La Amistad L L C
646 160 44 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Tello Graciela Trust 07-14-05
646 160 45 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Crown Xpress Transport
646 160 46 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Crown Xpress Transport
646 160 47 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Crown Xpress Transport
646 160 48 00	2.25	IND	15.00	0.70	23.63	\$50.00	\$1,181.24	P G M Investments Llc
646 161 03 00	0.99	IND	15.00	0.70	10.40	\$50.00	\$519.74	B K M Faraday 233 Llc
646 161 04 00	0.99	IND	15.00	0.70	10.40	\$50.00	\$519.74	B K M Faraday 233 Llc
646 161 05 00	1.10	IND	15.00	0.70	11.55	\$50.00	\$577.50	Transborder Properties L L C
646 161 06 00	1.09	IND	15.00	0.70	11.45	\$50.00	\$572.24	F&R Real Estate Inc
646 161 07 00	0.98	IND	15.00	0.70	10.29	\$50.00	\$514.50	Etikette Developers Llc
646 161 08 00	1.03	IND	15.00	0.70	10.82	\$50.00	\$540.74	Etikette Developers Llc
646 161 09 00	1.05	IND	15.00	0.70	11.03	\$50.00	\$551.24	Marconi L L C
646 161 14 00	1.05	IND	15.00	0.70	11.03	\$50.00	\$551.24	Aceves Ralph N&Maria C
646 161 15 00	1.21	COM	45.00	0.70	38.12	\$50.00	\$1,905.74	Bond Ranch Lp

EXHIBIT C - Assessment Roll (Fiscal Year 2021)

Otay International Center Maintenance Assessment District

Parcel Number	Acres/ Units ⁽¹⁾	Land Use ⁽²⁾	Assessment Factors		Total EBU's	Unit Cost (\$/EBU)	FY 2021 ⁽⁴⁾ Assessment	Owner Name
			Land Use ⁽²⁾	Benefit ⁽³⁾				
646 161 16 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Amistad Park Development Inc
646 161 17 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Marconi Yard Llc
646 161 18 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Marconi Yard Llc
646 161 19 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Otay Marconi Properties Llc
646 161 20 01	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	S B Properties Lp
646 161 20 02	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	P A Logistics Services Inc
646 161 20 03	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Castor Transport L L C
646 161 20 04	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Real Daniel F
646 161 20 05	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	U S E C O Llc
646 161 20 06	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Lizarraga Mario A M&Arana Esperanza O
646 161 20 07	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Herrera Cuauhtemoc P&Margarit
646 161 20 08	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Alex Nikolai&Kaiser Rosmarie
646 161 21 01	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Herrera Cuauhtemoc P&Margarita
646 161 21 02	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Manases Investments
646 161 21 03	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Izabal L L C
646 161 21 04	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Macons L L C
646 161 21 05	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Engine Components Of Usa Corporation
646 161 21 06	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Martins Ana
646 161 21 07	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Liokumovich Igor
646 161 21 08	0.07	IND	15.00	0.70	0.74	\$50.00	\$36.74	Liokumovich Igor
646 161 22 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Martinez Manuel J
646 161 23 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Debutillos Geneveva E
646 161 24 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Greitzer Living Trust 10-24-96
646 161 25 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Rego Trust 04-19-16
646 161 26 00	0.54	COM	45.00	0.70	17.01	\$50.00	\$850.50	A M S Enterprise Llc
646 161 27 00	0.54	COM	45.00	0.70	17.01	\$50.00	\$850.50	A M S Enterprise L L C
646 161 28 01	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Kchis Living Trust 10-25-04
646 161 28 02	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Camacho Enrique&Margarita
646 161 28 03	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Garcia Juan&Maria D J Revocable 2010 Trust 12-15-1
646 161 28 04	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Garcia Juan&Maria D J Revocable 2010 Trust 12-15-1
646 161 28 05	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Rodriguez Rodrigo
646 161 28 06	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Garcia Juan&Maria D J Revocable 2010 Trust 12-15-1
646 161 28 07	0.08	IND	15.00	0.70	0.84	\$50.00	\$42.00	Kchis Living Trust 10-25-04
646 161 29 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Marconi Yard Llc
646 161 30 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Hoarder 2 Llc
646 161 31 00	0.54	IND	15.00	0.70	5.67	\$50.00	\$283.50	Hoarder 2 Llc
646 161 32 00	1.87	IND	15.00	0.70	19.64	\$50.00	\$981.74	Marconi L L C
646 161 33 00	1.71	IND	15.00	0.70	17.96	\$50.00	\$897.74	Marconi L L C
646 161 34 00	2.00	IND	15.00	0.70	21.00	\$50.00	\$1,050.00	B K M Otay Crossings 232 Llc
646 161 35 00	1.45	IND	15.00	0.70	15.23	\$50.00	\$761.24	B K M Otay Crossings 232 Llc
646 180 02 00	1.54	COM	45.00	0.70	48.51	\$50.00	\$2,425.50	Mcdonalds Corp <Dba Delaware Mcdonalds Corp>
646 180 03 00	1.70	COM	45.00	0.70	53.55	\$50.00	\$2,677.50	Ihop Properties Inc <Lf> Wells Larry Trust 09-05-0
646 180 06 00	1.37	COM	45.00	0.70	43.16	\$50.00	\$2,157.74	Border Image Corporation Inc
646 180 09 00	1.11	IND	15.00	0.70	11.66	\$50.00	\$582.74	Plaza Mayor Lp
646 180 10 00	1.08	COM	45.00	0.70	34.02	\$50.00	\$1,701.00	Plaza De Las California L L C
646 180 11 00	1.09	COM	45.00	0.70	34.34	\$50.00	\$1,716.74	Rainbow Otay Properties L L C
646 180 12 00	1.11	COM	45.00	0.70	34.97	\$50.00	\$1,748.24	Roll Drive Limited Partnership
646 180 15 00	1.16	COM	45.00	0.70	36.54	\$50.00	\$1,827.00	Roll Drive Limited Partnership
646 180 16 00	1.09	COM	45.00	0.70	34.34	\$50.00	\$1,716.74	Rainbow Otay Properties L L C
646 180 17 00	1.08	COM	45.00	0.70	34.02	\$50.00	\$1,701.00	Plaza De Las California L L C
646 180 18 00	1.13	IND	15.00	0.70	11.87	\$50.00	\$593.24	Plaza Mayor Lp
646 180 28 00	0.89	IND	15.00	0.70	9.35	\$50.00	\$467.24	Waisbord Silvia K Trust 11-08-05
646 180 31 00	0.66	COM	45.00	0.70	20.79	\$50.00	\$1,039.50	First International Bank
646 180 32 00	0.77	COM	45.00	0.70	24.26	\$50.00	\$1,212.74	Meuchadim Of California L P
646 180 33 00	0.66	COM	45.00	0.70	20.79	\$50.00	\$1,039.50	Meuchadim Of California L P
646 180 34 00	0.52	COM	45.00	0.70	16.38	\$50.00	\$819.00	Meuchadim Of California L P
646 180 35 00	1.25	COM	45.00	0.70	39.38	\$50.00	\$1,968.74	Tello Melinda
646 180 37 00	1.85	COM	45.00	0.70	58.28	\$50.00	\$2,913.74	Projetos Luminosos Llc
646 180 38 00	1.20	IND	15.00	0.70	12.60	\$50.00	\$630.00	2587 Otay Center L L C

EXHIBIT C - Assessment Roll (Fiscal Year 2021)

Otay International Center Maintenance Assessment District

Parcel Number	Acres/ Units ⁽¹⁾	Land Use ⁽²⁾	Assessment Factors		Total EBU's	Unit Cost (\$/EBU)	FY 2021 ⁽⁴⁾ Assessment	Owner Name
			Land Use ⁽²⁾	Benefit ⁽³⁾				
646 180 39 00	0.76	IND	15.00	0.70	7.98	\$50.00	\$399.00	Tprovectus L L C
646 180 44 00	0.54	COM	45.00	0.70	17.01	\$50.00	\$850.50	Just 4 Fun L L C <Lf> Sidekicks L L C
646 180 45 00	1.26	COM	45.00	0.70	39.69	\$50.00	\$1,984.50	Alborz Petroleum Inc
646 180 46 00	1.83	COM	45.00	0.70	57.65	\$50.00	\$2,882.24	San Diego Association Of Governments
646 180 47 00	0.29	COM	45.00	0.70	9.14	\$50.00	\$456.74	Jack In The Box Inc <Lf> Sidekicks L L C
646 180 48 00	0.62	COM	45.00	0.70	19.53	\$50.00	\$976.50	Sidekicks L L C
646 180 49 00	0.77	COM	45.00	0.70	24.26	\$50.00	\$1,212.74	Sidekicks L L C
646 180 50 00	1.90	IND	15.00	0.70	19.95	\$50.00	\$997.50	R Mc&R Co Inc
646 180 51 00	1.74	OSP	0.00	0.40	0.00	\$50.00	\$0.00	San Diego Association Of Governments
646 180 52 00	0.79	COM	45.00	0.70	24.89	\$50.00	\$1,244.24	Otay 13 Investors Llc
646 180 53 00	0.27	COM	45.00	0.70	8.51	\$50.00	\$425.24	Otay Professional Associates
646 180 54 00	0.99	COM	45.00	0.70	31.19	\$50.00	\$1,559.24	Otay Professional Associates
646 230 06 00	2.61	IND	15.00	0.70	27.41	\$50.00	\$1,370.24	Pacific Rim Business Centre L L C
646 230 09 00	1.87	IND	15.00	0.70	19.64	\$50.00	\$981.74	E G P D E A Otay Llc
646 230 15 00	4.25	IND	15.00	0.70	44.63	\$50.00	\$2,231.24	Pacific Rim Commerce Center L L C
646 230 16 00	4.19	IND	15.00	0.70	44.00	\$50.00	\$2,199.74	Pacific Rim Commerce Center L L C
646 230 17 00	3.03	IND	15.00	0.70	31.82	\$50.00	\$1,590.74	Pacific Rim Business Centre L L C
646 230 22 00	2.90	IND	15.00	0.70	30.45	\$50.00	\$1,522.50	Pacific Rim Business Centre L L C
646 230 25 00	1.83	HTL	15.00	0.70	19.22	\$50.00	\$960.74	Seva Enterprises Llc
646 230 27 00	2.79	IND	15.00	0.70	29.30	\$50.00	\$1,464.74	E G P 2297 Otay Llc
646 230 28 00	1.64	IND	15.00	0.70	17.22	\$50.00	\$861.00	Pacific Rim Pointe L L C
646 230 30 00	6.93	IND	15.00	0.70	72.77	\$50.00	\$3,638.24	Casas-Jolliffe Pacific Rim L L C
TOTAL	-	-	-	-	4,032.80	-	\$201,639	

⁽¹⁾ Applicable units (acres or dwelling units) dependent upon Land Use Code

⁽²⁾ Refer to Assessment Engineer's Report for descriptions of Land Use Code and Land Use Factor.

⁽³⁾ Refer to Assessment Engineer's Report for applicable Benefit Factor.

⁽⁴⁾ FY 2021 is the City's Fiscal Year 2021, which begins July 1, 2020 and ends June 30, 2021