

Description

The Development Services Department (DSD) provides plan review, permit, inspection, records retention, and building and land use code enforcement services for private and public development projects throughout the City of San Diego, ensuring that all neighborhoods remain equitably sustainable, healthy, safe, and livable. DSD works with property owners, businesses, engineers, design professionals and contractors, managing the development process and conducting environmental reviews of all residential, commercial, affordable housing, industrial and complex major land development projects from start to finish.

It also provides support for public hearings for the Planning Commission and Hearing Officer while implementing new laws and responding to market trends. These include 100 percent affordable housing, development near transit centers, permanent outdoor dining and gathering spaces, small business assistance, cannabis business regulations, telecommunications facilities, urban planning and review, accessory dwelling units, and new housing initiatives.

The department has transformed the way permits are historically processed by converting to a cloud permitting system in place of paper plans, offering virtual counter services and virtual inspections. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize over 8-million records, and leverage technology to increase productivity and improve service delivery to customers.

DSD development permit review and inspection services are an Enterprise Fund and operated without a General Fund subsidy. Taxpayers and Code Enforcement penalties fund the Building & Land Use Enforcement services.

The vision is:

To employ an engaged workforce and utilize superior services.

The mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Increase the availability of information in multiple languages that reflect the needs of customers
- Create alternative ways for customers to engage the Department

Goal 2: Manage an inclusive, transparent, and streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Simplify online and paper informational material
- Decrease number of clicks it takes to reach intended service on DSD's website to 3 clicks or less
- Increase online resources to allow for additional self-service options
- Increase predictability of fees for all projects
- Increase staff tech literacy

Goal 3: Provide efficient administrative and financial services

• Create efficiencies and transparency through improvements to technology

Goal 4: Work in partnership with customers to ensure, improve and maintain safe and desirable San Diego neighborhoods for all residents

• Recruit staff that represent the diverse communities we serve

Budget Equity Impact Statement

Equity Highlights

Examples from the current fiscal year.

- Extending scheduling of inspections from 4 p.m. the day before to 10 p.m., allowing more inspections to be scheduled the next day.
- The small business and restaurant assistance program continues providing dedicated resources and technical support to expedite permits. This program has positively impacted small business since its inception in 2021.
- Relocating the Development Services Department headquarters from downtown to Mission Valley will allow for a conveniently located facility with an efficient layout and free parking to ensure more inclusive customer access.

Budget Equity Lens Summary

Ongoing Operations

Is there an opportunity to adjust the department's ongoing operations to mitigate the impacts of existing or potential disparities?

Yes

As funding is available, on-going operations improve applicant disparities with enhanced technology.

Budget Adjustment(s)

Do the requests impact existing or potential disparities?

N/A

Not applicable as there are no increased adjustments proposed this fiscal year and proposed reductions will have little to no service level impact.

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2025 Performance	Goal
Percentage of Applications Submitted Complete on Initial Submittal	Indicator of applicant understanding of what's required to provide a complete application, so that DSD has the information it needs to review their projects. Can also be an indicator for how well the department explains these requirements. High performance in this area should result in departmental efficiencies, due to less need to review application completeness more than once.	50.40%	38.13%	90.00%
Building Construction Average Time (in days) Per Review Cycle	Measures the average duration of each complete review cycle. A cycle is composed of individual review tasks; the duration of the cycle represents the length of time of the final (therefore, the longest) review task performed within that cycle; it does not measure how much faster the other tasks within that cycle were performed and therefore does not measure overall responsiveness.	23.65	10.25	20.00
Percentage of Scheduled Building Inspections Completed by Target Date	Measures the efficiency and reliability of the building inspection process by tracking the proportion of inspections completed on or before the scheduled inspection date.	85.59%	88.53%	90.00%
Percentage of Building & Land Use Enforcement First Inspections Completed Within Allotted Time Frame	Measures efficiency and reliability of the building and land use enforcement inspection process by tracking the proportion of inspections completed within their target timeframes. The target timeframes reflect prioritization based on urgency and minimizing health and safety risks.	62.22%	51.69%	100.00%

Key Performance Indicators

Performance Indicator	Definition	Baseline	FY2025 Performance	Goal
Call Response Rate	Compares the number of calls received to those answered. High performance in this area measures staff responsiveness to call center demand of inquiries.	92.05%	95.60%	93.50%
100% Affordable Housing Average Time (in days) Per Review Cycle	Measures the average duration of each complete review cycle. A cycle is composed of individual review tasks; the duration of the cycle represents the length of time of the final (therefore, the longest) review task performed within that cycle; it does not measure how much faster the other tasks within that cycle were performed and therefore does not measure overall responsiveness.	9.17	11.48	30.00
Rapid Review Average Time (in days) Per Review	Measures average duration of each Rapid Review. Rapid Review is a review method for review tasks.	7.59	2.53	1.00

Department Summary

	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
FTE Positions (Budgeted)	784.00	780.00	745.00	(35.00)
Personnel Expenditures	\$ 115,338,471	\$ 125,824,325	\$ 139,421,236	\$ 13,596,911
Non-Personnel Expenditures	24,997,877	27,158,531	24,326,974	(2,831,557)
Total Department Expenditures	\$ 140,336,348	\$ 152,982,856	\$ 163,748,210	\$ 10,765,354
Total Department Revenue	\$ 100,456,711	\$ 146,889,765	\$ 147,582,285	\$ 692,520

General Fund

Department Expenditures

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Draft	Change
Administration & Support Services	\$ -	\$ (102,366)	\$ 38,791	\$ 141,157
Building & Land Use Enforcement	11,526,388	12,197,524	12,507,468	309,944
Business Operations Support Services	348	-	-	-
Total	\$ 11,526,736	\$ 12,095,158	\$ 12,546,259	\$ 451,101

Department Personnel

	FY2024 Budget	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Building & Land Use Enforcement	94.00	85.00	73.00	(12.00)
Total	94.00	85.00	73.00	(12.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	2,206,900 \$	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	46,900	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,840)	-
Reduction of Zoning Enforcement Reduction of 12.00 FTEs and non-personnel expenditures from the Zoning Enforcement Section.	(12.00)	(1,799,859)	-
Transfer from the Civil Penalties Fund Transfer of revenue from the Civil Penalties Fund to support Code Enforcement efforts.	0.00	-	566,963

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Increase in User Fee Revenue	0.00	-	356,128
Revenue increase related to the Comprehensive User Fee study.			
One-Time Additions and Annualizations	0.00	-	(5,824,000)
Adjustment to reflect one-time revenues and			
expenditures, and the annualization of revenues and			
expenditures, implemented in Fiscal Year 2025.			
Total	(12.00) \$	451,101 \$	(4,900,909)

Expenditures by Category

	,	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
PERSONNEL					
Personnel Cost	\$	6,465,480	\$ 6,975,348	\$ 7,343,153	\$ 367,805
Fringe Benefits		4,033,041	4,185,835	4,235,821	49,986
PERSONNEL SUBTOTAL		10,498,521	11,161,183	11,578,974	417,791
NON-PERSONNEL					
Supplies	\$	31,854	\$ 13,269	\$ 21,127	\$ 7,858
Contracts & Services		418,214	321,642	363,502	41,860
External Contracts & Services		100,847	9,462	8,153	(1,309)
Internal Contracts & Services		317,367	312,180	355,349	43,169
Information Technology		473,307	477,252	524,152	46,900
Energy and Utilities		53,044	63,812	7,004	(56,808)
Other		51,796	58,000	51,500	(6,500)
NON-PERSONNEL SUBTOTAL		1,028,215	933,975	967,285	33,310
Total	\$	11,526,736	\$ 12,095,158	\$ 12,546,259	\$ 451,101

Revenues by Category

, , ,	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Charges for Services	\$ 185,971	\$ 262,713	\$ 609,741	\$ 347,028
Fines Forfeitures and Penalties	51,572	101,500	101,500	-
Licenses and Permits	65,389	90,802	99,902	9,100
Other Revenue	-	2,000	2,000	-
Transfers In	-	5,824,000	566,963	(5,257,037)
Total	\$ 302,932	\$ 6,281,015	\$ 1,380,106	\$ (4,900,909)

Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Draft	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000012	Administrative Aide 1	0.00	1.00	1.00 \$	58,356 -	70,259 \$	63,447
20000024	Administrative Aide 2	3.00	2.00	2.00	67,180 -	80,983	152,598
20001202	Assistant Deputy Director	1.00	1.00	1.00	78,886 -	290,057	200,180
20000119	Associate Management	1.00	1.00	1.00	85,285 -	103,085	103,085
	Analyst						
20000214	Combination Inspector 2	17.00	17.00	18.00	86,945 -	105,072	1,802,673
20000303	Community Development	1.00	0.00	0.00	103,325 -	125,187	-
	Specialist 4						
20001168	Deputy Director	1.00	1.00	1.00	78,886 -	290,057	222,768

Personnel Expenditures

Job		FY2024	FY2025	FY2026		
Number	Job Title / Wages	Budget	Budget	Draft	Salary Range	Total
20000756	Office Support Specialist	4.00	3.00	3.00	48,747 - 58,684	176,052
20001234	Program Coordinator	1.00	0.00	0.00	36,364 - 218,225	-
20001222	Program Manager	4.00	3.00	3.00	78,886 - 290,057	552,621
20000783	Public Information Clerk	4.00	4.00	4.00	49,620 - 59,689	234,551
20000927	Senior Clerk/Typist	2.00	2.00	2.00	55,801 - 67,289	133,569
20000873	Senior Combination	4.00	4.00	4.00	99,874 - 120,600	476,973
	Inspector					
20000015	Senior Management	1.00	0.00	0.00	93,628 - 113,219	-
	Analyst					
20000919	Senior Planner	4.00	4.00	3.00	108,064 - 130,669	384,820
20000928	Senior Zoning Investigator	8.00	7.00	5.00	83,036 - 100,508	478,605
20001069	Zoning Investigator 2	38.00	35.00	25.00	75,501 - 91,335	2,191,876
	Bilingual - Regular					49,504
	Night Shift Pay					17,929
	Other Certification Pays					12,060
	Overtime Budgeted					13,418
	Termination Pay Annual					19,994
	Leave					
	Vacation Pay In Lieu					56,430
FTE, Salarie	es, and Wages Subtotal	94.00	85.00	73.00	\$	7,343,153

	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Fringe Benefits		<u> </u>		
Employee Offset Savings	\$ 24,199	\$ 26,634	\$ 23,971 \$	(2,663)
Flexible Benefits	1,065,711	1,093,835	1,072,808	(21,027)
Long-Term Disability	26,321	25,176	36,373	11,197
Medicare	94,511	102,098	105,176	3,078
Other Post-Employment Benefits	339,201	314,488	299,519	(14,969)
Retiree Medical Trust	10,362	11,218	13,400	2,182
Retirement 401 Plan	39,726	43,867	51,708	7,841
Retirement ADC	2,093,133	2,166,719	2,250,159	83,440
Retirement DROP	15,415	19,494	7,984	(11,510)
Risk Management Administration	100,451	105,336	121,034	15,698
Supplemental Pension Savings Plan	136,074	154,145	122,357	(31,788)
Unemployment Insurance	7,208	7,166	6,817	(349)
Workers' Compensation	80,727	115,659	124,515	8,856
Fringe Benefits Subtotal	\$ 4,033,041	\$ 4,185,835	\$ 4,235,821 \$	49,986
Total Personnel Expenditures			\$ 11,578,974	

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Development Services Fund

Department Expenditures

	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Administration & Support Services	\$ 473,869 \$	486,607 \$	181,367 \$	(305,240)
Building Construction & Safety	21,759,612	17,230,702	19,806,241	2,575,539
Business Operations Support Services	35,245,059	22,979,146	33,417,506	10,438,360
Cannabis Permit Bureau	1,342,275	-	-	-

Department Expenditures

	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Customer Care & Employee	-	9,965,256	11,719,946	1,754,690
Development				
Engineering	17,982,322	19,455,167	21,449,867	1,994,700
Land Development Review	8,915,607	9,624,213	11,090,138	1,465,925
Permit Inspections	21,521,855	21,843,835	24,831,259	2,987,424
Project Management	-	14,191,106	15,103,981	912,875
Project Submittal & Management	12,378,655	-	-	-
Telecom & Utility	7,038,225	7,820,523	8,855,814	1,035,291
Urban & Innovation	-	16,157,115	3,557,525	(12,599,590)
Urban Planning Support	1,197,783	-	-	-
Total	\$ 127,855,263 \$	139,753,670	\$ 150,013,644 \$	5 10,259,974

Department Personnel

·	FY2024	FY2025	FY2026	FY2025-2026
	Budget	Budget	Draft	Change
Building Construction & Safety	112.00	85.00	84.00	(1.00)
Business Operations Support Services	90.00	47.00	52.00	5.00
Cannabis Permit Bureau	6.00	0.00	0.00	0.00
Customer Care & Employee	0.00	98.00	94.00	(4.00)
Development				
Engineering	98.00	106.00	100.00	(6.00)
Information Technology	1.00	0.00	0.00	0.00
Land Development Review	70.00	69.00	64.00	(5.00)
Permit Inspections	135.00	144.00	144.00	0.00
Project Management	0.00	73.00	69.00	(4.00)
Project Submittal & Management	113.00	0.00	0.00	0.00
Telecom & Utility	54.00	47.00	46.00	(1.00)
Urban & Innovation	0.00	21.00	14.00	(7.00)
Urban Planning Support	6.00	0.00	0.00	0.00
Total	685.00	690.00	667.00	(23.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	17,708,497 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,218,929	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	264,762	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Supplemental Cost of Living Adjustment Adjustment to reflect revised non-personnel expenditures for the funding of the Supplemental Cost of Living Adjustment.	0.00	2,000	-
Reduction of Rent Expenditures Reduction of rent expenditures for 550 West Street due to tenant improvements credits.	0.00	(419,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2025.	0.00	(431,500)	(2,499,623)
Reduction of Digitization of Land Use and Land Development Records Program Reduction of non-personnel expenditures associated to the record digitization for Land Use and Land Development records due to delayed implementation.	0.00	(2,000,000)	-
Operational Efficiencies Reduction of 23.00 FTE Positions and non-personnel expenditures associated to operational efficiencies.	(23.00)	(7,083,714)	-
Right-of-Way Permit Reimbursements Addition of revenue associated with reimbursements from the General Fund for review of right-of-way utility permits.	0.00	-	6,046,852
Revised Revenue Increase Adjustment to reflect revised revenue projections associated with the CPI increase.	0.00	-	726,315
Right-of-Way inspection Revenue Revenue increase due to additional work on right-of-way inspections.	0.00	-	700,000
User Fee Revenue Increase Revenue increase related to the Comprehensive User Fee Analysis.	0.00	-	575,295
otal	(23.00) \$	10,259,974 \$	5,548,839

Expenditures by Category

	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
PERSONNEL				
Personnel Cost	\$ 68,813,331	\$ 76,641,303	\$ 84,467,589	\$ 7,826,286
Fringe Benefits	35,208,021	37,057,273	42,355,774	5,298,501
PERSONNEL SUBTOTAL	104,021,352	113,698,576	126,823,363	13,124,787
NON-PERSONNEL				
Supplies	\$ 278,357	\$ 1,151,217	\$ 283,416	\$ (867,801)
Contracts & Services	13,255,911	11,869,959	11,997,886	127,927
External Contracts & Services	6,822,694	4,346,749	4,112,389	(234,360)
Internal Contracts & Services	6,433,217	7,523,210	7,885,497	362,287
Information Technology	8,510,321	11,668,756	9,354,018	(2,314,738)
Energy and Utilities	941,220	950,207	938,006	(12,201)
Other	616,890	414,955	616,955	202,000
Capital Expenditures	231,212	-	-	-

Expenditures by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Draft	Change
NON-PERSONNEL SUBTOTAL	23,833,911	26,055,094	23,190,281	(2,864,813)
Total	\$ 127,855,263 \$	139,753,670 \$	150,013,644 \$	10,259,974

Revenues by Category

, , ,	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Charges for Services	\$ 12,441,652	\$ 10,274,685	\$ 27,285,945	\$ 17,011,260
Licenses and Permits	85,135,036	128,013,333	116,550,912	(11,462,421)
Other Revenue	706,365	1,216,023	1,216,023	-
Rev from Money and Prop	879,048	110,072	110,072	-
Total	\$ 99,162,101	\$ 139,614,113	\$ 145,162,952	\$ 5,548,839

Job		FY2024	FY2025	FY2026			
Number	Job Title / Wages	Budget	Budget	Draft	Sala	ry Range	Total
FTE, Salarie	es, and Wages						
20000866	Accountant 2	0.00	1.00	3.00 \$	91,531 -	110,598 \$	282,695
20000007	Accountant 3	1.00	2.00	1.00	100,835 -	121,824	121,824
20000102	Accountant 4	1.00	1.00	2.00	124,095 -	150,805	263,744
20000011	Account Clerk	2.00	0.00	0.00	49,620 -	59,689	-
20000012	Administrative Aide 1	11.00	26.00	25.00	58,356 -	70,259	1,705,265
20000024	Administrative Aide 2	9.00	9.00	10.00	67,180 -	80,983	770,785
20001202	Assistant Deputy Director	8.00	11.00	12.00	78,886 -	290,057	2,607,987
20001075	Assistant Development Services Director	3.00	4.00	4.00	50,232 -	275,293	1,014,441
20000070	Assistant Engineer-Civil	61.00	61.00	60.00	100,224 -	120,710	6,855,009
20000074	Assistant Engineer-Civil	2.00	1.00	0.00	100,224 -	120,710	-
20000077	Assistant Engineer- Electrical	5.00	5.00	4.00	100,224 -	120,710	441,440
20000116	Assistant Engineer-Traffic	23.00	24.00	22.00	100,224 -	120,710	2,501,969
20001230	Assistant to the Development Services Director	0.00	1.00	1.00	78,886 -	290,057	184,472
20001233	Assistant to the Director	1.00	0.00	0.00	78,886 -	290,057	-
20000143	Associate Engineer-Civil	40.00	39.00	37.00	115,403 -	139,317	5,093,514
20000148	Associate Engineer-Civil	3.00	3.00	3.00	115,403 -	139,317	413,771
20000150	Associate Engineer- Electrical	7.00	7.00	7.00	115,403 -	139,317	958,872
21000429	Associate Engineer-Fire Protection	7.00	7.00	7.00	115,403 -	139,317	971,039
20000154	Associate Engineer- Mechanical	9.00	9.00	7.00	115,403 -	139,317	942,945
20000167	Associate Engineer-Traffic	12.00	14.00	15.00	115,403 -	139,317	2,069,173
20000119	Associate Management Analyst	7.00	7.00	6.00	85,285 -	103,085	568,935
20000162	Associate Planner	48.00	47.00	45.00	93,825 -	113,371	4,518,254
20000110	Auto Messenger 2	1.00	1.00	1.00	42,806 -	51,586	50,812
20000266	Cashier	3.00	3.00	3.00	52,088 -	62,659	172,327
20000539	Clerical Assistant 2	1.00	0.00	0.00	47,174 -	56,871	-
20000207	Combination Inspector 1	1.00	0.00	0.00	82,795 -	100,136	-
20000214	Combination Inspector 2	28.00	29.00	29.00	86,945 -	105,072	2,930,088

	iel Expenditures	5/0004	51/0005	EVODOC			
Job		FY2024	FY2025	FY2026	6-1-		T - 4 - 1
Number	Job Title / Wages	Budget	Budget	Draft		ry Range	Total
20001168	Deputy Director	8.00	8.00	8.00	78,886 -	290,057	1,824,270
20000103	Development Project	2.00	2.00	3.00	98,717 -	118,962	350,629
20000101	Manager 1	44.00	45.00	12.00	112 000	407.000	5 000 00 4
20000104	Development Project	44.00	45.00	43.00	113,699 -	137,286	5,808,884
	Manager 2	10.00		10.00			
20000105	Development Project	16.00	16.00	16.00	131,040 -	158,427	2,509,338
	Manager 3						
20001100	Development Services	1.00	1.00	1.00	98,302 -	372,372	289,041
24000706	Director	0.00	0.00	0.00	64 227	72 007	644522
21000786	Development Services	0.00	9.00	9.00	61,327 -	73,907	614,522
20000002	Permit Technician	11.00	11.00	10.00	06.045	405 070	1 01 6 200
20000082	Electrical Inspector 2	11.00	11.00	10.00	86,945 -	105,072	1,016,209
21000451	Environmental Biologist 3	1.00	2.00	2.00	102,517 -	124,117	224,535
20000924	Executive Assistant	1.00	1.00	1.00	67,398 -	81,551	81,551
21000433	Geographic Info Systems	1.00	0.00	1.00	95,463 -	115,381	109,760
20000170	Analyst 3	1 00	1.00	1 00	115 005	1 40 200	1 40 200
20000178	Information Systems	1.00	1.00	1.00	115,905 -	140,388	140,388
20000200	Administrator	2.00	2.00	2.00	06.045	105.050	210 100
20000290	Information Systems	3.00	3.00	2.00	86,945 -	105,050	210,100
20000202	Analyst 2	2.00	2.00	2.00	05 462	115 201	220 762
20000293	Information Systems	2.00	2.00	2.00	95,463 -	115,381	230,762
2000000	Analyst 3	1 00	1.00	1.00	107 222	100.070	100.070
20000998	Information Systems	1.00	1.00	1.00	107,322 -	130,079	130,079
20000277	Analyst 4	2.00	2.00	2.00	60.460	00 555	4 60 700
20000377	Information Systems	2.00	2.00	2.00	68,468 -	82,555	160,729
20001010	Technician	6.00	7.00	7.00	100 100	404 007	0.42,022
20001018	Land Surveying Assistant	6.00	7.00	7.00	100,420 -	121,037	843,023
20001019	Land Surveying Associate	5.00	5.00	5.00	115,643 -	139,623	698,115
20000346	Legislative Recorder 1	1.00	1.00	1.00	65,389 -	79,104	79,104
20000347	Legislative Recorder 2	2.00	2.00	2.00	68,599 -	83,058	153,269
21000426	Life Safety Inspector 2	5.00	6.00	7.00	86,945 - 86 045	105,072	700,657
20000093	Mechanical Inspector 2	8.00	9.00	9.00	86,945 -	105,072	915,451
20000756	Office Support Specialist	8.00	5.00	1.00	48,747 -	58,684	57,510
20000680	Payroll Specialist 2	4.00	4.00	4.00	57,330 -	69,255	265,107
20000173	Payroll Supervisor	1.00	1.00	1.00	65,782 - 77 828	79,585	78,391
20000691	Plan Review Specialist 2	1.00	0.00	0.00	77,838 -	93,934 105 575	
20000692	Plan Review Specialist 3	47.00	44.00	39.00	87,469 -	105,575	3,560,176
20000693	Plan Review Specialist 4	13.00	14.00	15.00	95,943 - 25 880	115,512	1,668,315
20001182	Principal Accountant	1.00	1.00	1.00	35,880 -	240,306	184,207
20000739	Principal Plan Review	0.00	0.00	2.00	121,321 -	146,306	292,612
20001224	Specialist	C 00	C 00	F 00	26.264	210 225	000 704
20001234	Program Coordinator	6.00	6.00	5.00	36,364 -	218,225	822,794
20001222	Program Manager	11.00	7.00	6.00	78,886 - 49,620 -	290,057	1,105,507
20000783	Public Information Clerk	36.00	17.00	12.00		59,689	620,473
20001042	Safety and Training	1.00	1.00	1.00	102,819 -	124,600	124,600
20000047	Manager Safoty Officer	0.00	1 00	1 00	QQ 10C	107 744	
20000847	Safety Officer	0.00	1.00	1.00	89,186 - 56 762	107,744	102,565
20000864	Senior Cashier	1.00	1.00	1.00	56,762 -	68,468 160 742	68,468 2 107 600
20000885	Senior Civil Engineer	11.00	12.00	14.00	132,962 -	160,742	2,197,699
20000927	Senior Clerk/Typist	3.00	3.00	0.00	55,801 -	67,289	-
20000873	Senior Combination	7.00	7.00	7.00	99,874 -	120,600	828,618
	Inspector						

	hel Expenditures					
Job		FY2024	FY2025	FY2026		
Number	Job Title / Wages	Budget	Budget	Draft	Salary Rang	
20000904	Senior Electrical Engineer	3.00	3.00	3.00	132,962 - 160,74	464,820
20000083	Senior Electrical Inspector	2.00	2.00	2.00	99,874 - 120,60	0 241,200
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	132,962 - 160,74	42 321,484
20000830	Senior Engineering Geologist	1.00	1.00	1.00	132,962 - 160,74	12 158,331
20001014	Senior Land Surveyor	1.00	1.00	1.00	133,268 - 161,09	92 161,092
20000894	Senior Legislative Recorder	0.00	1.00	1.00	75,719 - 91,35	
21000430	Senior Life Safety Inspector	1.00	1.00	1.00	99,874 - 120,60	
20000015	Senior Management	7.00	6.00	5.00	93,628 - 113,21	
	Analyst					
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	132,962 - 160,74	
20000094	Senior Mechanical Inspector	2.00	2.00	2.00	99,874 - 120,60	00 235,170
20000918	Senior Planner	16.00	17.00	17.00	108,064 - 130,66	59 2,181,974
20000099	Senior Structural Inspector	3.00	3.00	3.00	99,874 - 120,60	
20000926	Senior Traffic Engineer	4.00	4.00	4.00	132,962 - 160,74	
20000928	Senior Zoning Investigator	1.00	1.00	1.00	83,036 - 100,50	
20000166	Structural Engineering Associate	29.00	29.00	29.00	115,403 - 139,31	
20000923	Structural Engineering Senior	9.00	9.00	10.00	132,962 - 160,74	1,588,517
20000098	Structural Inspector 2	14.00	14.00	15.00	86,945 - 105,07	72 1,515,743
21000675	Supervising Development Project Manager	5.00	5.00	5.00	144,122 - 174,21	
20000970	Supervising Management Analyst	2.00	2.00	2.00	100,377 - 121,60	243,210
20001002	Supervising Plan Review	11.00	11.00	10.00	105,465 - 127,17	1,244,048
21000177	Trainer	2.00	2.00	2.00	83,254 - 100,60	189,718
20001041	Training Supervisor	1.00	1.00	1.00	91,402 - 110,49	
20001069	Zoning Investigator 2	1.00	1.00	1.00	75,501 - 91,33	
20001005	Bilingual - Regular	1.00	1.00	1.00	75,501 51,55	160,160
	Budgeted Personnel					(2,473,413)
	Expenditure Savings					107 110
	Engineering Geologist Pay					187,112
	Geotechnical Engineer Pay					12,071
	ICBO Certification					55,541
	Infrastructure In-Training Pay					677,015
	Infrastructure Registration Pay					2,007,342
	Landscape Architect Lic					20,593
	Other Certification Pays					44,910
	Overtime Budgeted					355,000
	Professional Geologist Pay					36,222
	Reg Pay For Engineers					1,899,973
	Sick Leave - Hourly					4,407
	Structural Registration					57,870
	Termination Pay Annual					200,702
	Leave					200,702

Personnel Expenditures

Job	FY2024	FY2025	FY2026			
Number Job Title / Wages	Budget	Budget	Draft	Salary Range)	Total
Vacation Pay In Lieu				, ,		978,790
FTE, Salaries, and Wages Subtotal	685.00	690.00	667.00		\$	84,467,589
	FY202		FY2025	FY2026		FY2025-2026
	Actua	ıl 👘	Budget	Draft		Change
Fringe Benefits						
Employee Offset Savings	\$ 203,35	4 \$	211,940	\$ 215,564	\$	3,624
Flexible Benefits	7,607,66	8	8,010,096	8,783,696		773,600
Long-Term Disability	256,89	5	252,666	394,309		141,643
Medicare	1,010,91	2	1,070,280	1,222,151		151,871
Other Post-Employment Benefits	2,649,57	2	2,557,284	2,634,126		76,842
Retiree Medical Trust	122,00	8	135,186	154,942		19,756
Retirement 401 Plan	459,95	6	511,944	593,150		81,206
Retirement ADC	20,077,17	9	21,178,556	24,850,680		3,672,124
Retirement DROP	72,65	0	75,750	93,049		17,299
Risk Management Administration	787,43	2	856,548	1,064,436		207,888
Supplemental Pension Savings Plan	1,339,99	6	1,416,066	1,455,243		39,177
Unemployment Insurance	70,01		71,842	73,865		2,023
Workers' Compensation	550,38	8	709,115	820,563		111,448
Fringe Benefits Subtotal	\$ 35,208,02	1\$	37,057,273	\$ 42,355,774	\$	5,298,501
Total Personnel Expenditures				\$ 126,823,363		

Local Enforcement Agency Fund

Department Expenditures

	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Building & Land Use Enforcement	\$ 954,349 \$	1,134,028 \$	1,188,307 \$	54,279
Total	\$ 954,349 \$	1,134,028 \$	1,188,307 \$	54,279

Department Personnel

	FY2024 Budget	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
Building & Land Use Enforcement	5.00	5.00	5.00	0.00
Total	5.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	54,333 \$	-
Support for Information Technology Adjustment to expenditure allocations according to an annual review of information technology funding requirements.	0.00	2,985	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,039)	-
Local Enforcement Agency Facility Fee Revenue Addition of Local Enforcement Agency Facility Fees Revenue associated to the Comprehensive User Fee Study.	0.00	-	44,590
Total	0.00 \$	54,279 \$	44,590

Expenditures by Category

	-	FY2024 Actual	FY2025 Budget	FY2026 Draft	FY2025-2026 Change
PERSONNEL					
Personnel Cost	\$	484,824	\$ 583,568	\$ 595,881	\$ 12,313
Fringe Benefits		333,775	380,998	423,018	42,020
PERSONNEL SUBTOTAL		818,599	964,566	1,018,899	54,333
NON-PERSONNEL					
Supplies	\$	3,187	\$ 6,000	\$ 6,000	\$ -
Contracts & Services		115,690	142,631	140,264	(2,367)
External Contracts & Services		9,557	42,823	46,387	3,564
Internal Contracts & Services		106,132	99,808	93,877	(5,931)
Information Technology		11,091	8,293	11,278	2,985
Energy and Utilities		5,317	5,964	5,292	(672)
Other		466	6,574	6,574	-
NON-PERSONNEL SUBTOTAL		135,751	169,462	169,408	(54)
Total	\$	954,349	\$ 1,134,028	\$ 1,188,307	\$ 54,279

Revenues by Category

	FY2024	FY2025	FY2026	FY2025-2026
	Actual	Budget	Draft	Change
Charges for Services	\$ 193,904	\$ 175,000	\$ 175,000	\$ -
Licenses and Permits	795,326	808,913	853,503	44,590
Rev from Money and Prop	2,447	10,724	10,724	-
Total	\$ 991,678	\$ 994,637	\$ 1,039,227	\$ 44,590

Job Number	Job Title / Wages	FY2024 Budget	FY2025 Budget	FY2026 Draft	Salary Range	Total
FTE, Salarie	es, and Wages					
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00 \$	91,051 - 110,401 \$	84,783
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	100,289 - 121,561	364,683
20000494	Hazardous Materials Program Manager	1.00	1.00	1.00	120,666 - 146,415	146,415
FTE, Salarie	es, and Wages Subtotal	5.00	5.00	5.00	\$	595,881

	 FY2024	 FY2025	 FY2026	 FY2025-2026
	Actual	Budget	Draft	Change
Fringe Benefits				
Employee Offset Savings	\$ 1,240	\$ 1,381	\$ 1,464	\$ 83
Flexible Benefits	68,226	74,566	76,476	1,910
Long-Term Disability	1,986	2,112	3,020	908
Medicare	7,000	8,461	8,641	180
Other Post-Employment Benefits	20,059	20,690	20,515	(175)
Retiree Medical Trust	418	543	516	(27)
Retirement 401 Plan	1,645	2,171	2,064	(107)
Retirement ADC	202,442	233,097	269,595	36,498
Retirement DROP	3,249	3,496	3,708	212
Risk Management Administration	5,934	6,930	8,290	1,360
Supplemental Pension Savings Plan	18,760	22,165	23,568	1,403
Unemployment Insurance	545	601	565	(36)
Workers' Compensation	2,271	4,785	4,596	(189)
Fringe Benefits Subtotal	\$ 333,775	\$ 380,998	\$ 423,018	\$ 42,020
Total Personnel Expenditures			\$ 1,018,899	

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2024 Actual	FY2025* Budget	FY2026** Draft
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 21,185,506	\$ -	\$ (11,551,951)
Operating Reserve	10,885,160	3,377,435	-
TOTAL BALANCE AND RESERVES	\$ 32,070,666	\$ 3,377,435	\$ (11,551,951)
REVENUE			
Charges for Services	\$ 12,441,583	\$ 10,274,685	\$ 27,285,945
Licenses and Permits	85,135,036	128,013,333	116,550,912
Other Revenue	706,365	1,216,023	1,216,023
Revenue from Use of Money and Property	879,048	110,072	110,072
TOTAL REVENUE	\$ 99,162,032	\$ 139,614,113	\$ 145,162,952
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 131,232,697	\$ 142,991,548	\$ 133,611,001
OPERATING EXPENSE			
Personnel Expenses	\$ 68,813,331	\$ 76,641,303	\$ 84,467,589
Fringe Benefits	35,208,021	37,057,273	42,355,774
Supplies	278,357	1,151,217	283,416
Contracts & Services	13,255,911	11,869,959	11,997,886
Information Technology	8,510,321	11,668,756	9,354,018
Energy and Utilities	941,220	950,207	938,006
Other Expenses	616,890	414,955	616,955
Capital Expenditures	231,212	-	-
TOTAL OPERATING EXPENSE	\$ 127,855,263	\$ 139,753,670	\$ 150,013,644
TOTAL EXPENSE	\$ 127,855,263	\$ 139,753,670	\$ 150,013,644
RESERVES			
Operating Reserve	\$ 3,377,435	\$ 3,377,435	\$ -
TOTAL RESERVES	\$ 3,377,435	\$ 3,377,435	\$ -
BALANCE***	\$	\$ (139,557)	\$ (16,402,643)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 131,232,697	\$ 142,991,548	 133,611,001

* At the time of publication, audited financial statements for Fiscal Year 2025 were not available. Therefore, the Fiscal Year 2025 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2025 Adopted Budget, while the beginning Fiscal Year 2025 balance amount reflects the audited Fiscal Year 2024 ending balance.

** Fiscal Year 2026 Beginning Fund Balance reflects the projected Fiscal Year 2025 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2025.

*** The Development Services Fund reflects a negative beginning balance/ending balance and will be monitored throughout Fiscal Year 2026 to address negative balances.

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2024 Actual	FY2025* Budget	FY2026** Draft
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 117,879	\$ 155,208	\$ 111,279
TOTAL BALANCE AND RESERVES	\$ 117,879	\$ 155,208	\$ 111,279
REVENUE			
Charges for Services	\$ 193,904	\$ 175,000	\$ 175,000
Licenses and Permits	795,326	808,913	853,503
Revenue from Use of Money and Property	2,447	10,724	10,724
TOTAL REVENUE	\$ 991,678	\$ 994,637	\$ 1,039,227
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,109,557	\$ 1,149,845	\$ 1,150,506
OPERATING EXPENSE			
Personnel Expenses	\$ 484,824	\$ 583,568	\$ 595,881
Fringe Benefits	333,775	380,998	423,018
Supplies	3,187	6,000	6,000
Contracts & Services	115,690	142,631	140,264
Information Technology	11,091	8,293	11,278
Energy and Utilities	5,317	5,964	5,292
Other Expenses	466	6,574	6,574
TOTAL OPERATING EXPENSE	\$ 954,349	\$ 1,134,028	\$ 1,188,307
TOTAL EXPENSE	\$ 954,349	\$ 1,134,028	\$ 1,188,307
BALANCE***	\$ 155,208	\$ 15,817	\$ (37,801)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,109,557	\$ 1,149,845	\$ 1,150,506

* At the time of publication, audited financial statements for Fiscal Year 2025 were not available. Therefore, the Fiscal Year 2025 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2025 Adopted Budget, while the beginning Fiscal Year 2025 balance amount reflects the audited Fiscal Year 2024 ending balance.

** Fiscal Year 2026 Beginning Fund Balance reflects the projected Fiscal Year 2025 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2025.

*** The Local Enforcement Agency Fund reflects a negative beginning/ending balance and will be monitored throughout Fiscal Year 2026 to address negative balances.