

Parks and Recreation



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Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space: There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 210 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

Recreational Facilities: The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs: Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The vision is:

To connect all to the City's diverse, world-class park system

The mission is:

To provide healthy, sustainable, and enriching environments for all

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage customer satisfaction with park system ¹	91%	87%	90%	0%	90%
Percentage of acres of brush management completed	95%	92%	95%	95%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.85	2.37	2.14	2.37
Number of acres where habitat restoration occurred	5	6	5	6	5
Percentage of increase with on-line registration participation ²	1.0 %	-28.4 %	-20.0 %	-44.8 %	1.0 %
Percentage customer satisfaction with recreational program activities ¹	92.0 %	85.6 %	90.0 %	0.0 %	90.0 %
Number of aquatic users ²	290,000	175,341	285,000	18,712	285,000
Number of hours of operation of recreation centers ²	169,832	121,532	172,432	20,028	172,432
Number of acres of parks and open spaces per 1,000 population	32.64	32.47	32.48	32.47	32.49

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Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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Parks and Recreation

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
FTE Positions (Budgeted)	1,031.80	1,012.54	1,029.57	17.02
Personnel Expenditures	\$ 80,669,701	\$ 82,008,127	\$ 86,925,398	\$ 4,917,271
Non-Personnel Expenditures	71,151,648	74,325,825	81,135,250	6,809,425
Total Department Expenditures	\$ 151,821,349	\$ 156,333,952	\$ 168,060,648	\$ 11,726,696
Total Department Revenue	\$ 69,931,259	\$ 62,585,836	\$ 66,139,352	\$ 3,553,516

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Services	\$ 4,369,123	\$ 4,344,667	\$ 5,019,956	\$ 675,289
Community Parks I	29,414,305	31,594,605	33,307,770	1,713,165
Community Parks II	27,697,218	29,606,646	32,068,953	2,462,307
Developed Regional Parks	43,714,135	42,172,943	45,118,257	2,945,314
Open Space	13,108,792	14,241,178	14,549,235	308,057
Total	\$ 118,303,573	\$ 121,960,039	\$ 130,064,171	\$ 8,104,132

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Administrative Services	25.75	23.75	23.75	0.00
Community Parks I	217.26	213.51	214.64	1.13
Community Parks II	272.91	269.40	274.80	5.40
Developed Regional Parks	340.23	326.23	333.23	7.00
Open Space	68.82	72.82	75.32	2.50
Total	924.97	905.71	921.74	16.02

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.91	\$ 4,567,433	\$ -
Citywide Park Maintenance for New Facilities and Play All Day Sites Addition of 7.00 FTE Positions and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	7.00	1,214,423	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,112,890	-

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Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	957,027	-
Back to Work SD Addition of one-time non-personnel expenditures associated with Summer Youth Programming.	0.00	400,000	-
Back to Work SD Addition of one-time non-personnel expenditures associated to the Summer Youth Environmental/Recreation Corps Program.	0.00	250,000	-
Chief Park Ranger Addition of 1.00 Program Manager (Chief Ranger) and associated non-personnel expenditures to support operations and training of the ranger program.	1.00	235,315	-
New Facility-Standley Middle School Joint Use Pool Addition of 3.98 FTE Positions and associated non-personnel expenditures to support the operations of the Standley Middle School Joint Use Pool. The FY2022 FTE positions and expenditures are annualized to reflect the projected start date throughout the fiscal year.	3.98	233,322	8,750
New Facility – Children's Park Enhancement Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Children's Park enhancements. The FY 2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.	0.25	178,752	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	137,507	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.21	132,087	-
New Facility – Sequoia Elementary School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Sequoia Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.	0.25	70,492	-
New Facility – Pacific Trails Middle School Joint Use Addition of non-personnel expenditures to support the maintenance and operations of the Pacific Trails Middle School Joint Use site.	0.00	69,905	-

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Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>New Facility-Rolando Park Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operation of the Rolando Park Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.25	69,683	-
<p>New Facility – Marie Curie Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Marie Curie Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.21	59,563	-
<p>New Facility – Fairbrook Neighborhood Park Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Fairbrook Neighborhood Park. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.17	56,658	-
<p>New Facility-King Chavez Elementary Charter School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance of the King Chavez Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect projected start date throughout the fiscal year.</p>	0.29	56,438	-
<p>New Facility-La Paz Mini Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance at the La Paz Mini Park. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.33	55,590	-
<p>New Facility-Johnson Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated and non-personnel expenditures to support operations and maintenance at the Johnson Elementary Joint Use site. The FY2022 FTE position and expenditures are annualized to reflect the projected start date throughout the fiscal year.</p>	0.17	40,736	-
<p>Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.</p>	0.00	16,676	-
<p>New Facility – Franklin Ridge Pocket Park Addition of non-personnel expenditures to support the maintenance and operations of the Franklin Ridge Pocket Park.</p>	0.00	1,280	-

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Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(69,132)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(538,872)	(10,160,694)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(573,291)	-
Budgeted Vacancy Factor Adjustment to Vacancy Factor due to anticipated personnel vacancies.	0.00	(630,350)	-
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	7,476,454
Revised Environmental Growth Fund Reimbursements Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	3,369,716
Total	16.02 \$	8,104,132 \$	694,226

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 40,293,069	\$ 40,979,923	\$ 41,530,361	\$ 550,438
Fringe Benefits	31,840,395	31,858,815	36,092,574	4,233,759
PERSONNEL SUBTOTAL	72,133,464	72,838,738	77,622,935	4,784,197
NON-PERSONNEL				
Supplies	\$ 5,602,875	\$ 5,045,608	\$ 5,295,623	\$ 250,015
Contracts	22,004,368	20,863,784	22,550,250	1,686,466
Information Technology	1,735,896	2,128,786	3,241,676	1,112,890
Energy and Utilities	16,220,805	19,055,388	19,348,897	293,509
Other	123,065	114,505	134,505	20,000
Transfers Out	-	1,109,968	1,182,876	72,908
Capital Expenditures	166,990	563,004	523,004	(40,000)
Debt	316,111	240,258	164,405	(75,853)
NON-PERSONNEL SUBTOTAL	46,170,109	49,121,301	52,441,236	3,319,935
Total	\$ 118,303,573	\$ 121,960,039	\$ 130,064,171	\$ 8,104,132

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 25,701,436	\$ 15,917,319	\$ 26,770,039	\$ 10,852,720
Fines Forfeitures and Penalties	47,307	70,145	70,145	-
Licenses and Permits	178,665	166,865	166,865	-
Other Revenue	162,334	57,739	57,739	-

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Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Federal Agencies	-	10,160,694	-	(10,160,694)
Rev from Money and Prop	195,781	503,065	502,065	(1,000)
Rev from Other Agencies	160,364	100,000	103,200	3,200
Transfers In	3,962,862	753,000	753,000	-
Total	\$ 30,408,750	\$ 27,728,827	\$ 28,423,053	\$ 694,226

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	6.00	5.00	5.00	\$ 33,613 - 40,456	\$ 186,742
20000012	Administrative Aide 1	1.00	1.00	0.00	39,458 - 47,528	-
20000024	Administrative Aide 2	4.00	4.00	5.00	45,448 - 54,766	268,325
20000753	Aquatics Technician 1	2.00	2.00	2.00	42,162 - 50,253	100,506
20000749	Aquatics Technician 2	5.00	5.00	6.00	44,283 - 52,770	312,168
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	48,339 - 57,803	57,803
20000040	Area Manager 2	26.00	26.00	26.00	56,285 - 68,203	1,752,928
20001140	Assistant Department Director	1.00	1.00	1.00	63,128 - 239,138	149,386
20000108	Assistant Recreation Center Director	47.00	45.00	45.00	32,074 - 38,771	1,691,267
20000143	Associate Engineer-Civil	1.00	1.00	1.00	71,094 - 85,862	85,862
20000119	Associate Management Analyst	5.00	5.00	5.00	57,699 - 69,722	324,919
20000162	Associate Planner	1.00	1.00	1.00	69,950 - 84,531	84,531
20000202	Building Supervisor	1.00	1.00	1.00	42,432 - 50,939	50,939
20000234	Carpenter	1.00	1.00	1.00	46,363 - 55,494	53,245
20000236	Cement Finisher	1.00	1.00	1.00	53,602 - 64,230	64,230
20000539	Clerical Assistant 2	3.00	2.00	2.00	31,928 - 38,480	70,408
90000539	Clerical Assistant 2- Hourly	0.05	0.05	0.05	31,928 - 38,480	1,759
20000352	Custodian 1	0.00	1.00	0.00	30,160 - 31,200	-
90000352	Custodian 1- Hourly	2.94	2.94	2.00	30,160 - 31,200	61,215
20000354	Custodian 2	12.50	11.50	12.50	30,160 - 33,342	405,506
20000355	Custodian 3	4.00	3.00	3.00	30,930 - 36,254	105,862
20001168	Deputy Director	3.75	3.75	3.75	50,128 - 184,330	486,567
20000395	District Manager	14.00	14.00	14.00	66,539 - 80,267	1,092,617
21000440	Environmental Biologist 2	1.00	1.00	1.00	66,248 - 80,558	80,558
21000451	Environmental Biologist 3	4.00	4.00	4.00	76,440 - 92,581	367,084
20000426	Equipment Operator 1	12.00	11.00	11.00	40,227 - 48,152	521,025
20000430	Equipment Operator 2	9.00	9.00	9.00	44,138 - 52,770	452,652
20000418	Equipment Technician 1	10.00	10.00	10.00	38,418 - 46,030	460,300
20000423	Equipment Technician 2	7.00	7.00	8.00	42,162 - 50,253	387,155
20000431	Equipment Technician 3	1.00	1.00	1.00	46,280 - 55,286	53,075
20000924	Executive Assistant	1.00	1.00	1.00	46,467 - 56,202	53,954
20000675	Grounds Maintenance Manager	11.00	10.00	10.00	54,912 - 66,539	661,730
20000472	Grounds Maintenance Supervisor	11.00	11.00	11.00	40,352 - 48,547	527,564
20000467	Grounds Maintenance Worker 1	8.00	5.00	5.00	30,909 - 36,275	176,919

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
90000467	Grounds Maintenance Worker 1- Hourly	18.10	18.10	18.01	30,909 - 36,275	636,983
20000468	Grounds Maintenance Worker 2	279.17	274.92	280.42	33,883 - 40,310	11,054,735
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	38,646 - 46,051	260,286
20000503	Horticulturist	4.00	4.00	4.00	56,618 - 68,453	258,515
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,699 - 69,722	49,878
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,336 - 76,586	76,586
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,240 - 86,320	86,320
20000497	Irrigation Specialist	2.00	3.00	3.00	40,352 - 48,298	136,254
20000589	Laborer	10.00	10.00	10.00	31,169 - 37,086	346,129
20000608	Light Equipment Operator	15.00	12.00	14.00	37,024 - 44,138	605,475
90001073	Management Intern-Hourly	2.32	2.32	2.32	30,160 - 31,200	71,516
20000660	Nursery Gardener	5.00	5.00	5.00	34,091 - 40,602	200,920
20000661	Nursery Supervisor	1.00	1.00	1.00	40,352 - 48,547	48,547
20001138	Park and Recreation Director	1.00	1.00	1.00	63,128 - 239,138	170,726
20000669	Park Designer	4.00	4.00	5.00	71,136 - 85,904	425,560
20000666	Park Ranger	35.00	34.00	33.00	43,805 - 53,227	1,711,056
20000680	Payroll Specialist 2	4.75	4.75	4.75	40,726 - 49,171	230,367
20000676	Pesticide Applicator	8.00	8.00	8.00	42,120 - 50,211	388,716
20000677	Pesticide Supervisor	1.00	1.00	1.00	48,547 - 58,365	57,489
90001015	Pool Guard 2- Hourly	37.09	37.09	39.61	30,212 - 35,173	1,325,772
20001234	Program Coordinator	0.75	0.75	0.75	30,160 - 147,160	84,003
20001222	Program Manager	3.00	2.00	3.00	50,128 - 184,330	353,011
20000761	Project Officer 1	1.00	1.00	0.00	71,094 - 85,862	-
20000763	Project Officer 2	2.00	2.00	2.00	81,952 - 99,070	196,654
20000783	Public Information Clerk	3.00	3.00	3.00	33,613 - 40,456	120,154
90000798	Recreation Aide- Hourly	6.42	6.42	6.42	30,160 - 31,200	193,627
20000921	Recreation Center Director 1	9.50	10.67	11.00	39,458 - 47,528	497,720
20000802	Recreation Center Director 2	14.00	14.00	14.00	42,432 - 51,022	705,090
20000751	Recreation Center Director 3	34.00	34.00	34.00	45,510 - 54,725	1,796,104
20000569	Recreation Leader 1	0.50	0.50	0.50	30,160 - 32,053	16,026
90000569	Recreation Leader 1- Hourly	87.62	87.95	89.81	30,160 - 32,053	2,837,204
20000530	Recreation Leader 2	1.00	1.00	1.00	30,930 - 36,962	33,946
90000530	Recreation Leader 2- Hourly	8.61	8.61	8.61	30,930 - 36,962	317,355
90000534	Recreation Leader 2- Hourly	3.87	3.87	4.25	30,930 - 36,962	155,902
20000804	Recreation Specialist	1.50	1.00	1.00	45,510 - 54,725	54,725
20000807	Recreation Specialist	1.00	1.00	1.00	45,510 - 54,725	45,510
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,480 - 46,426	92,156
20000015	Senior Management Analyst	5.00	4.00	4.00	63,336 - 76,586	302,515

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Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
20000844	Senior Park Ranger	9.00	9.00	10.00	54,912 - 66,539	638,020
20000918	Senior Planner	2.00	3.00	3.00	80,579 - 97,427	266,807
20001046	Senior Utility Supervisor	1.00	1.00	1.00	50,378 - 60,986	60,071
20000928	Senior Zoning Investigator	1.00	1.00	1.00	61,901 - 74,942	74,942
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	40,227 - 48,152	479,835
20000970	Supervising Management Analyst	3.00	3.00	3.00	71,240 - 86,320	243,880
20001007	Supervising Recreation Specialist	5.00	5.00	5.00	52,354 - 63,440	315,517
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	53,664 - 65,062	127,522
90000959	Swimming Pool Manager 1-Hourly	5.20	5.20	6.08	36,920 - 44,408	255,395
20000960	Swimming Pool Manager 2	6.00	6.00	6.58	43,202 - 52,187	338,323
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	47,549 - 57,408	391,997
91000407	Therap Recreatn Leader-Hourly	4.83	4.83	4.83	31,450 - 37,877	182,945
21000406	Therap Recreatn Spec	5.00	5.00	5.00	46,654 - 56,098	278,416
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	39,021 - 46,488	45,093
20001039	Tree Trimmer	4.00	3.00	3.00	37,294 - 44,408	131,226
20001044	Utility Supervisor	4.00	4.00	4.00	46,384 - 55,453	221,812
20001045	Utility Supervisor	4.00	4.00	4.00	46,384 - 55,453	220,426
20001051	Utility Worker 1	4.00	4.00	4.00	32,573 - 38,730	148,763
20001053	Utility Worker 2	5.00	5.00	5.00	35,568 - 42,328	210,369
20000756	Word Processing Operator	2.00	1.00	1.00	33,613 - 40,456	40,456
90001067	Work Service Aide- Hourly	0.50	0.50	0.50	30,160 - 31,200	15,080
	Adjust Budget To Approved Levels					160,000
	Bilingual - Regular					52,416
	Budgeted Personnel					(1,700,001)
	Expenditure Savings					
	Infrastructure Registration					13,738
	Pay					
	Landscape Architect Lic					51,395
	Night Shift Pay					9,452
	Overtime Budgeted					421,809
	Reg Pay For Engineers					12,879
	Sick Leave - Hourly					77,806
	Termination Pay Annual					66,895
	Leave					
	Vacation Pay In Lieu					584,744
FTE, Salaries, and Wages Subtotal		924.97	905.71	921.74		\$ 41,530,361

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 96,799	\$ 97,250	\$ 95,198	(2,052)
Flexible Benefits	8,065,915	7,967,416	8,896,338	928,922
Insurance	1,050	-	-	-

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	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Long-Term Disability	-	136,992	170,575	33,583
Medicare	601,091	562,011	579,655	17,644
Other	122,065	-	-	-
Other Post-Employment Benefits	4,543,314	4,388,322	4,462,966	74,644
Retiree Medical Trust	34,805	34,446	38,124	3,678
Retirement 401 Plan	29,019	28,318	28,810	492
Retirement ADC	13,692,792	14,269,325	16,657,093	2,387,768
Retirement DROP	94,479	89,112	103,613	14,501
Risk Management Administration	876,888	738,474	773,013	34,539
Supplemental Pension Savings Plan	2,432,238	2,443,508	2,570,630	127,122
Unemployment Insurance	61,526	60,753	61,825	1,072
Workers' Compensation	1,188,414	1,042,888	1,654,734	611,846
Fringe Benefits Subtotal	\$ 31,840,395	\$ 31,858,815	\$ 36,092,574	\$ 4,233,759
Total Personnel Expenditures			\$ 77,622,935	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Environmental Growth 1/3	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977
Total	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Environmental Growth Fund Services	0.00	\$ 899,445	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional parks for the purpose of preserving and enhancing the environment.			
Non-Discretionary Adjustment	0.00	60,339	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Mandatory General Benefit Contribution	0.00	(31,807)	-
Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
Revised Franchise Fee Revenue	0.00	-	927,977
Adjustment to reflect revised Franchise Fee revenue projections.			
Total	0.00	\$ 927,977	\$ 927,977

Parks and Recreation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts	2,577,269	211,036	211,036	-
Energy and Utilities	2,199,911	2,653,226	2,713,565	60,339
Transfers Out	35,000	1,655,502	2,523,140	867,638
NON-PERSONNEL SUBTOTAL	4,812,180	4,597,887	5,525,864	927,977
Total	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864	\$ 927,977
Rev from Money and Prop	70,649	9,000	9,000	-
Total	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Environmental Growth 2/3 Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Environmental Growth 2/3	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271
Total	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Environmental Growth Fund Services	0.00	\$ 2,470,271	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional for the purpose of preserving and enhancing the environment.			
Revised Franchise Fee Revenue	0.00	-	1,855,953
Adjustment to reflect revised Franchise Fee revenue projections.			
Total	0.00	\$ 2,470,271	\$ 1,855,953

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 9,274,531	\$ -	\$ -	-
Transfers Out	-	9,202,775	11,673,046	2,470,271
NON-PERSONNEL SUBTOTAL	9,274,531	9,202,775	11,673,046	2,470,271

Parks and Recreation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Total	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728	\$ 1,855,953
Rev from Money and Prop	148,968	25,000	25,000	-
Total	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728	\$ 1,855,953

Golf Course Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Golf Operations	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645	\$ 208,555
Total	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645	\$ 208,555

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Golf Operations	104.83	104.83	105.83	1.00
Total	104.83	104.83	105.83	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 300,487	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	195,342	-
Golf Course Maintenance Equipment Addition of non-personnel expenditures for maintenance equipment upgrades to improve course conditions.	0.00	125,000	-
Mission Bay Golf Course Maintenance Addition of non-personnel expenditures to support maintenance operations at the Mission Bay Golf Course driving range.	0.00	64,000	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pesticide Applicator Addition of 1.00 Pesticide Applicator to necessitate the pesticide application at golf courses citywide.	1.00	62,374	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	109,401	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	6,652	-
Equipment Rate Reduction Reduction of non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(849)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(43,221)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(610,631)	-
Total	1.00 \$	208,555 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,828,050	\$ 5,284,522	\$ 5,126,196	(158,326)
Fringe Benefits	3,473,672	3,656,099	3,933,938	277,839
PERSONNEL SUBTOTAL	8,301,722	8,940,621	9,060,134	119,513
NON-PERSONNEL				
Supplies	\$ 1,392,492	\$ 1,919,341	\$ 1,830,946	(88,395)
Contracts	6,789,971	6,595,083	6,755,977	160,894
Information Technology	208,918	285,174	397,825	112,651
Energy and Utilities	2,376,700	2,389,682	2,354,205	(35,477)
Other	22,630	42,820	42,820	-
Transfers Out	-	126,719	66,088	(60,631)
Capital Expenditures	99,424	22,650	22,650	-
NON-PERSONNEL SUBTOTAL	10,890,135	11,381,469	11,470,511	89,042
Total	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645	\$ 208,555

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047	300
Other Revenue	170,135	179,500	179,500	-
Rev from Money and Prop	1,851,689	1,468,100	1,467,800	(300)
Transfers In	174,381	-	-	-
Total	\$ 23,122,888	\$ 20,870,347	\$ 20,870,347	-

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
2000011	Account Clerk	2.00	2.00	2.00	\$ 33,613 - 40,456	\$ 77,420
20001202	Assistant Deputy Director	1.00	1.00	1.00	50,128 - 184,330	119,517
20000119	Associate Management Analyst	1.00	1.00	1.00	57,699 - 69,722	69,722
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,928 - 38,480	31,928
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,330	132,205
20000426	Equipment Operator 1	3.00	3.00	3.00	40,227 - 48,152	136,531
20000418	Equipment Technician 1	2.00	1.00	1.00	38,418 - 46,030	45,340
20000423	Equipment Technician 2	3.00	3.00	3.00	42,162 - 50,253	150,759
20000431	Equipment Technician 3	1.00	2.00	2.00	46,280 - 55,286	101,566
20000819	Golf Course Manager	2.00	2.00	2.00	63,461 - 76,586	140,047
20000498	Golf Course Superintendent	1.00	1.00	1.00	56,618 - 68,453	68,453
20000479	Golf Operations Assistant	15.00	15.00	15.00	31,928 - 38,480	577,008
90000479	Golf Operations Assistant-Hourly	5.77	5.77	5.77	31,928 - 38,480	217,500
20000480	Golf Operations Supervisor	1.00	1.00	1.00	36,899 - 44,304	43,604
20000481	Greenskeeper	23.00	27.00	28.00	32,573 - 38,730	1,052,051
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	40,352 - 48,547	242,199
20000467	Grounds Maintenance Worker 1	16.00	12.00	9.00	30,909 - 36,275	318,917
20000503	Horticulturist	1.00	1.00	1.00	56,618 - 68,453	68,453
20000497	Irrigation Specialist	3.00	3.00	3.00	40,352 - 48,298	144,894
20000608	Light Equipment Operator	3.00	3.00	3.00	37,024 - 44,138	132,414
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,433
20000676	Pesticide Applicator	2.00	2.00	5.00	42,120 - 50,211	237,854
20001234	Program Coordinator	0.25	0.25	0.25	30,160 - 147,160	27,997
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,330	213,429
90000798	Recreation Aide- Hourly	1.81	1.81	1.81	30,160 - 31,200	54,590
20000818	Recreation Specialist	4.00	4.00	4.00	45,510 - 54,725	217,805
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	40,227 - 48,152	96,304
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,240 - 86,320	86,320
	Budgeted Personnel					(193,108)
	Expenditure Savings					
	Grds/Greenskpr Eq Op					33,910
	Greenskeeper Pay					83,051
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					4,830
	Termination Pay Annual Leave					13,220
	Vacation Pay In Lieu					49,024
FTE, Salaries, and Wages Subtotal		104.83	104.83	105.83		\$ 5,126,196

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,014	\$ 8,973	\$ 8,868	(105)

Parks and Recreation

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Flexible Benefits	1,019,098	1,164,738	1,119,894	(44,844)
Long-Term Disability	-	15,897	19,520	3,623
Medicare	76,930	68,196	69,337	1,141
Other	30,414	-	-	-
Other Post-Employment Benefits	586,045	597,835	592,262	(5,573)
Retiree Medical Trust	6,418	6,335	6,468	133
Retirement 401 Plan	6,836	6,477	6,471	(6)
Retirement ADC	1,221,243	1,279,355	1,530,921	251,566
Retirement DROP	12,351	12,682	13,856	1,174
Risk Management Administration	113,132	100,605	102,584	1,979
Supplemental Pension Savings Plan	294,235	293,595	302,885	9,290
Unemployment Insurance	7,001	7,057	7,068	11
Workers' Compensation	90,956	94,354	153,804	59,450
Fringe Benefits Subtotal	\$ 3,473,672	\$ 3,656,099	\$ 3,933,938	\$ 277,839
Total Personnel Expenditures			\$ 9,060,134	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Los Penasquitos Reserve	\$ 225,165	\$ 251,161	\$ 266,922	\$ 15,761
Open Space	14,042	-	-	-
Total	\$ 239,207	\$ 251,161	\$ 266,922	\$ 15,761

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 13,561	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	2,241	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(41)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Operations Support	0.00	-	75,360
Addition of one-time revenue to support operations in the Los Penasquitos Canyon Preserve Fund.			
Total	0.00	\$ 15,761	\$ 75,360

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 126,945	\$ 119,766	\$ 118,435	(1,331)
Fringe Benefits	107,570	109,002	123,894	14,892
PERSONNEL SUBTOTAL	234,515	228,768	242,329	13,561
NON-PERSONNEL				
Supplies	\$ 169	\$ 4,125	\$ 4,125	-
Contracts	4,523	13,149	13,108	(41)
Information Technology	-	5,119	7,360	2,241
NON-PERSONNEL SUBTOTAL	4,692	22,393	24,593	2,200
Total	\$ 239,207	\$ 251,161	\$ 266,922	\$ 15,761

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Rev from Money and Prop	\$ 39,187	\$ 36,000	\$ 36,000	-
Transfers In	161,390	150,000	225,360	75,360
Total	\$ 200,577	\$ 186,000	\$ 261,360	\$ 75,360

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 43,805 - 53,227	\$ 53,227
20000844	Senior Park Ranger	1.00	1.00	1.00	54,912 - 66,539	65,208
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 118,435

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 666	\$ 665	\$ 665	-
Flexible Benefits	23,542	25,410	30,000	4,590
Long-Term Disability	-	416	496	80
Medicare	1,750	1,737	1,717	(20)
Other Post-Employment Benefits	13,044	12,586	12,436	(150)
Retirement ADC	52,412	53,591	66,353	12,762

Parks and Recreation

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Retirement DROP	1,634	1,623	1,623	-
Risk Management Administration	2,517	2,118	2,154	36
Supplemental Pension Savings Plan	5,162	5,216	5,176	(40)
Unemployment Insurance	191	184	180	(4)
Workers' Compensation	6,652	5,456	3,094	(2,362)
Fringe Benefits Subtotal	\$ 107,570	\$ 109,002	\$ 123,894	\$ 14,892
Total Personnel Expenditures			\$ 242,329	

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,431,545	\$ 2,017,600	\$ 2,872,398
Continuing Appropriation - CIP	2,766,205	583,559	471,868
TOTAL BALANCE AND RESERVES	\$ 4,197,750	\$ 2,601,158	\$ 3,344,266
REVENUE			
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864
Revenue from Use of Money and Property	70,649	9,000	9,000
TOTAL REVENUE	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,595,464	\$ 7,199,045	\$ 8,870,130
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	2,577,269	211,036	211,036
Energy and Utilities	2,199,911	2,653,226	2,713,565
Transfers Out	35,000	1,655,502	2,523,140
TOTAL OPERATING EXPENSE	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,182,125	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,182,125	\$ -	\$ -
TOTAL EXPENSE	\$ 6,994,305	\$ 4,597,887	\$ 5,525,864
RESERVES			
Continuing Appropriation - CIP	\$ 583,559	\$ 583,559	\$ 471,868
TOTAL RESERVES	\$ 583,559	\$ 583,559	\$ 471,868
BALANCE	\$ 2,017,599	\$ 2,017,599	\$ 2,872,398
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,595,464	\$ 7,199,045	\$ 8,870,130

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,357,055	\$ 3,048,855	\$ 4,699,658
Continuing Appropriation - CIP	1,456,239	972,344	856,271
TOTAL BALANCE AND RESERVES	\$ 2,813,294	\$ 4,021,199	\$ 5,555,929
REVENUE			
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728
Revenue from Use of Money and Property	148,968	25,000	25,000
TOTAL REVENUE	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,614,625	\$ 13,223,974	\$ 16,614,657
OPERATING EXPENSE			
Contracts	\$ 9,274,531	-	-
Transfers Out	-	9,202,775	11,673,046
TOTAL OPERATING EXPENSE	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 318,895	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 318,895	\$ -	\$ -
TOTAL EXPENSE	\$ 9,593,426	\$ 9,202,775	\$ 11,673,046
RESERVES			
Continuing Appropriation - CIP	\$ 972,344	\$ 972,344	\$ 856,271
TOTAL RESERVES	\$ 972,344	\$ 972,344	\$ 856,271
BALANCE	\$ 3,048,855	\$ 3,048,855	\$ 4,085,340
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,614,625	\$ 13,223,974	\$ 16,614,657

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,968,719	\$ 7,362,146	\$ 9,338,295
Continuing Appropriation - CIP	12,832,108	10,389,887	12,809,315
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	48,250	104,079	104,079
TOTAL BALANCE AND RESERVES	\$ 22,096,677	\$ 20,103,712	\$ 24,499,288
REVENUE			
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047
Other Revenue	170,135	179,500	179,500
Revenue from Use of Money and Property	1,851,689	1,468,100	1,467,800
Transfers In	174,381	-	-
TOTAL REVENUE	\$ 23,122,888	\$ 20,870,347	\$ 20,870,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 45,219,564	\$ 40,974,059	\$ 45,369,635
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
TOTAL CIP EXPENSE	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,828,050	\$ 5,284,522	\$ 5,126,196
Fringe Benefits	3,473,672	3,656,099	3,933,938
Supplies	1,392,492	1,919,341	1,830,946
Contracts	6,789,971	6,595,083	6,755,977
Information Technology	208,918	285,174	397,825
Energy and Utilities	2,376,700	2,389,682	2,354,205
Other Expenses	22,630	42,820	42,820
Transfers Out	-	126,719	66,088
Capital Expenditures	99,424	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 19,191,858	\$ 20,322,090	\$ 20,530,645
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,729,433	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,729,433	\$ -	\$ -
TOTAL EXPENSE	\$ 25,115,853	\$ 23,322,090	\$ 24,040,645
RESERVES			
Continuing Appropriation - CIP	\$ 10,389,887	\$ 10,389,887	\$ 12,809,315
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	104,079	104,079	104,079
TOTAL RESERVES	\$ 12,741,566	\$ 12,741,566	\$ 15,160,994
BALANCE	\$ 7,362,146	\$ 4,910,403	\$ 6,167,996
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 45,219,564	\$ 40,974,059	\$ 45,369,635

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2020 Actual	FY2021* Budget	FY2022** Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 53,169	\$ 14,539	\$ 98,196
TOTAL BALANCE AND RESERVES	\$ 53,169	\$ 14,539	\$ 98,196
REVENUE			
Revenue from Use of Money and Property	\$ 39,187	\$ 36,000	\$ 36,000
Transfers In	161,390	150,000	225,360
TOTAL REVENUE	\$ 200,577	\$ 186,000	\$ 261,360
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 253,746	\$ 200,539	\$ 359,556
OPERATING EXPENSE			
Personnel Expenses	\$ 126,945	\$ 119,766	\$ 118,435
Fringe Benefits	107,570	109,002	123,894
Supplies	169	4,125	4,125
Contracts	4,523	13,149	13,108
Information Technology	-	5,119	7,360
TOTAL OPERATING EXPENSE	\$ 239,207	\$ 251,161	\$ 266,922
TOTAL EXPENSE	\$ 239,207	\$ 251,161	\$ 266,922
BALANCE	\$ 14,539	\$ (50,622)	\$ 92,634
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 253,746	\$ 200,539	\$ 359,556

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.