

Capital Improvement Program Fiscal Year 2020 Proposed Budget Summary

Fiscal Year 2020 Proposed Budget Summary

The Fiscal Year 2020 Proposed Capital Improvements Program (CIP) Budget is \$715.8 million. This Proposed Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often exceed available resources; therefore, the Proposed Budget is constrained by the availability of funds. The Fiscal Year 2020 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, General Fund Infrastructure, and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2020 Proposed CIP Budget can be found later in this section.

Table 1: Fiscal Year 2020 Proposed CIP Budget

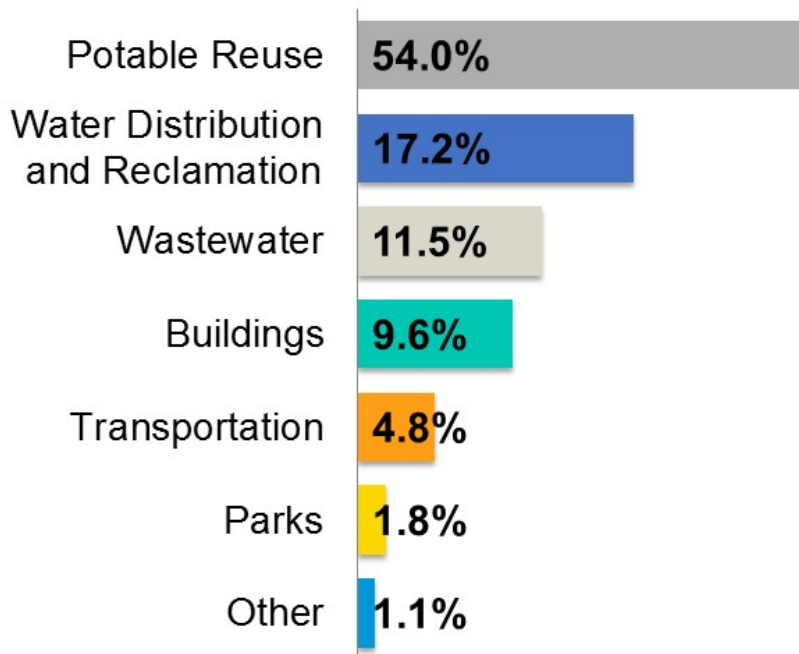
Funding Source	FY 2020 Proposed	Percent of Total CIP Budget
Fleet Services Internal Service Fund	\$ 1,270,598	0.18 %
Gas Tax Fund	4,156,286	0.58 %
General Fund	258,000	0.04 %
Golf Course Enterprise Fund	3,000,000	0.42 %
Infrastructure Fund	7,600,622	1.06 %
Mission Bay Park Improvement Fund	7,734,786	1.08 %
Mission Trails Regional Park Fund	195,332	0.03 %
Recycling Fund	1,100,000	0.15 %
Refuse Disposal Fund	4,300,000	0.60 %
San Diego Regional Parks Improvement Fund	3,500,000	0.49 %
Sewer Funds	310,278,460	43.35 %
TransNet Funds	20,589,394	2.88 %
Trench Cut/Excavation Fee Fund	2,000,000	0.28 %
Utilities Undergrounding Program Fund	5,000,000	0.70 %
Water Fund	344,777,064	48.17 %
Grand Total	\$ 715,760,542	

An additional \$294.3 million of funding is anticipated to be received during Fiscal Year 2020. This anticipated funding is not included in the Proposed CIP Budget because the funding sources either require additional City Council approval, such as Development Impact Fees (DIF), bonds, and grants, or the funding sources are more tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, and DIF.

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The Fiscal Year 2020 Proposed CIP Budget will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for 91.5 percent of the Proposed CIP Budget and support water and wastewater project types. In addition, 90.8 percent of the Proposed CIP Budget allocation for City buildings pertains to buildings that are maintained and operated by the Public Utilities Department which are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including Development Impact Fees and the City's General Fund.

Figure 1: Fiscal Year 2020 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2020 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$655.1 million, or 91.5 percent, of the Proposed CIP Budget. The second largest allocation is for the Transportation & Storm Water Department's projects, with \$35.0 million, or 4.8 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the resources available for funding the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 87.

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Table 2: Multi-Year CIP

Department	Prior Year	FY2020 Proposed	Future Years	Total
Airports	\$ 19,411,043	\$ -	\$ -	\$ 19,411,043
Citywide	86,395,588	1,528,598	691,577,385	779,501,571
Environmental Services	81,113,599	3,550,000	-	84,663,599
Fire-Rescue	97,062,762	-	87,435,003	184,497,765
Library	245,082,730	-	34,044,561	279,127,291
Parks & Recreation	450,463,269	17,677,951	234,700,127	702,841,347
Police	22,766,045	-	-	22,766,045
Public Utilities	1,766,049,882	655,055,524	2,128,589,282	4,549,694,688
Public Works - Facilities Services	44,402,677	2,964,500	87,331,000	134,698,177
Sustainability	31,732,349	-	2,000,000	33,732,349
Transportation & Storm Water	1,060,907,365	34,983,969	1,985,953,608	3,081,844,942
Grand Total	\$ 3,905,387,310	\$ 715,760,542	\$ 5,251,630,966	\$ 9,872,778,818

The Fiscal Year 2020 Proposed CIP Budget will add \$715.8 million to the City's \$9.87 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$3.91 billion towards projects that are continuing from previous fiscal years. An estimated \$5.25 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to annually fund ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the **Profile of the City of San Diego's CIP** section.

Funding Sources for the Fiscal Year 2020 Proposed CIP Budget

The Fiscal Year 2020 Proposed CIP Budget of \$715.8 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2020 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Furthermore, funds to support capital projects are limited, requiring that project needs, and priorities be evaluated within the requirements of the funding sources. For more information on common funding sources used in the CIP, refer to the **Funding Sources** section of this volume. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding

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because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2020 Proposed CIP Budget includes funding for 72 CIP projects, of which four are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2020. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2020 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2020 Proposed Budget amount. Annual allocation projects are not scored. Refer to the **Project Prioritization** section for more information on the scoring process.

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Internal Service Fund is funded by other City departments on a cost-reimbursement basis. A total of \$1.3 million has been added to the Fiscal Year 2020 Proposed Budget as shown in **Table 3**.

Table 3: Fleet Services Internal Service Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Fleet Operations Facilities / L14002	110	Continuing	84	High	\$ 270,598
Kearny Mesa Repair Facility / P20000	101	New	N/A	N/A	1,000,000
Total					\$ 1,270,598

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, and population. The Gas Tax funds received are used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of \$4.2 million has been added to the Fiscal Year 2020 Proposed Budget as shown in **Table 4**.

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Table 4: Gas Tax Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Street Resurfacing and Reconstruction / AID00005	495	Continuing	Annual	Annual	\$ 4,156,286
Total					\$ 4,156,286

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2020 is \$258,000 as shown in **Table 5**.

Table 5: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Governmental Funded IT Projects / ATT00001	111	Continuing	Annual	Annual	\$ 258,000
Total					\$ 258,000

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Mission Bay Golf Course received additional funding in Fiscal Year 2020, resulting in total Golf Course Enterprise Fund allocation of \$3.0 million, as shown in **Table 6**.

Table 6: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	241	Continuing	60	High	\$ 3,000,000
Total					\$ 3,000,000

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Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. For Fiscal Year 2020, a total amount of \$7.6 million has been allocated to ten projects, as shown in **Table 7**.

Table 7: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
City Facilities Improvements / ABT00001	401	Continuing	Annual	Annual	\$ 964,500
CNG Fueling Station for Refuse & Recycling / S15000	123	Continuing	55	Low	150,000
Drainage Projects / ACA00001	451	Continuing	Annual	Annual	866,667
Egger/South Bay Community Park ADA Improvements / S15031	222	Continuing	60	Medium	800,000
Hickman Fields Athletic Area / S00751	231	Continuing	60	Medium	1,000,000
Olive Grove Community Park ADA Improve / S15028	258	Continuing	65	High	1,050,000
Park Improvements / AGF00007	264	Continuing	Annual	Annual	397,833
Sidewalk Repair and Reconstruction / AIK00003	485	Continuing	Annual	Annual	1,000,000
Street Resurfacing and Reconstruction / AID00005	495	Continuing	Annual	Annual	1,121,622
Traffic Calming / AIL00001	500	Continuing	Annual	Annual	250,000
Total					\$ 7,600,622

Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. The Proposed Budget of \$7.7 million is based on current projections of the revenue to be received by the end of Fiscal Year 2019. Once the revenue is received, the Parks & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter based on the actual amount of available revenue. For Fiscal Year 2020, \$7.7 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 8**.

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Table 8: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Mission Bay Improvements / AGF00004	247	Continuing	Annual	Annual	\$ 7,734,786
Total					\$ 7,734,786

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different communication facilities leases on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park. For Fiscal Year 2020, \$195,332 has been allocated in the Resource-Based open Space Parks annual allocation, as shown in **Table 9**.

Table 9: Mission Trails Regional Park Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Resource-Based Open Space Parks / AGE00001	268	Continuing	Annual	Annual	\$ 195,332
Total					\$ 195,332

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, which receives revenue from a variety of fees associated with recycling. For Fiscal Year 2020, a total of \$1.1 million has been allocated to two projects as shown in **Table 10**.

Table 10: Recycling Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
CNG Fueling Station for Refuse & Recycling / S15000	123	Continuing	55	Low	\$ 100,000
Miramar Landfill Facility Improvements / L17000	126	Continuing	77	Low	1,000,000
Total					\$ 1,100,000

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Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2020, \$4.3 million has been allocated, as shown in **Table 11**.

Table 11: Refuse Disposal Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
City Facilities Improvements / ABT00001	401	Continuing	Annual	Annual	\$ 2,000,000
Minor Improvements to Landfills / AFA00001	125	Continuing	Annual	Annual	200,000
Miramar Landfill Facility Improvements / L17000	126	Continuing	77	Low	2,100,000
Total					\$ 4,300,000

San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Proposed Budget of \$3.5 million is based on current projections of the revenue for Fiscal Year 2019. For Fiscal Year 2020, \$3.5 million has been allocated to five projects, as shown in **Table 12**.

Table 12: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	188	Continuing	65	Low	\$ 1,000,000
Coastal Erosion and Access / AGF00006	211	Continuing	Annual	Annual	565,000
EB Scripps Pk Comfort Station Replacement / S15035	221	Continuing	66	Low	1,085,000
Museum of Man Seismic Retrofit / L12003	252	Continuing	68	High	100,000
Regional Park Improvements / AGF00005	267	Continuing	Annual	Annual	750,000
Total					\$ 3,500,000

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Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$310.3 million in Sewer Funds is added to the CIP budget for Fiscal Year 2020, as shown in **Table 13**. This funding will support projects to meet the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

Table 13: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Alvarado Trunk Sewer Phase IV / S15019	330	Continuing	84	Low	\$ 6,670,000
EMTS Boat Dock Esplanade / S00319	338	Continuing	81	Medium	400,000
Harbor Drive Trunk Sewer / S18006	342	Continuing	89	Medium	5,000,000
Kearny Mesa Trunk Sewer / S20000	344	New	77	Low	500,000
MBC Equipment Upgrades / S17013	352	Continuing	85	High	11,266,772
Metropolitan Waste Water Department Trunk Sewers / AJB00001	355	Continuing	Annual	Annual	845,801
Metro Treatment Plants / ABO00001	353	Continuing	Annual	Annual	2,014,156
NCWRP Improvements to 30 mgd / S17012	361	Continuing	85	High	8,320,539
Pipeline Rehabilitation / AJA00002	367	Continuing	Annual	Annual	35,066,239
PS2 Power Reliability & Surge Protection / S00312	370	Continuing	90	High	15,350,000
Pure Water Pooled Contingency / P19002	325	Continuing	85	High	12,498,069
PURE Water Program / ALA00001	373	Continuing	Annual	Annual	177,112,108
Sewer Main Replacements / AJA00001	378	Continuing	Annual	Annual	31,734,776
Tecolote Canyon Trunk Sewer Improvement / S15020	381	Continuing	84	Low	2,500,000
Wet Weather Storage Facility / S00314	394	Continuing	83	Medium	1,000,000
Total					\$ 310,278,460

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TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. The City's transportation needs greatly exceed the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2020 Proposed Budget of \$20.6 million, as shown in **Table 14**, adds funding to 13 projects.

Table 14: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Bridge Rehabilitation / AIE00001	434	Continuing	Annual	Annual	\$ 200,000
Coastal Rail Trail / S00951	448	Continuing	72	High	2,000,000
Installation of City Owned Street Lights / AIH00001	460	Continuing	Annual	Annual	200,000
Install T/S Interconnect Systems / AIL00002	459	Continuing	Annual	Annual	100,000
Market Street-47th to Euclid-Complete Street / S16061	468	Continuing	87	High	2,900,000
Median Installation / AIG00001	470	Continuing	Annual	Annual	800,000
Minor Bike Facilities / AIA00001	471	Continuing	Annual	Annual	335,000
New Walkways / AIK00001	474	Continuing	Annual	Annual	2,375,000
Streamview Drive Improvements Phase 2 / S18000	493	Continuing	67	High	760,000
Street Resurfacing and Reconstruction / AID00005	495	Continuing	Annual	Annual	8,919,394
Traffic Calming / AIL00001	500	Continuing	Annual	Annual	500,000
Traffic Signals - Citywide / AIL00004	501	Continuing	Annual	Annual	750,000
Traffic Signals Modification / AIL00005	502	Continuing	Annual	Annual	750,000
Total					\$ 20,589,394

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees

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towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2020, \$2.0 million has been allocated to one annual allocation, as shown in **Table 15**.

Table 15: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Street Resurfacing and Reconstruction / AID00005	495	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2020, \$5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in **Table 16**.

Table 16: Utilities Undergrounding Program Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
Utilities Undergrounding Program / AID00001	505	Continuing	Annual	Annual	\$ 5,000,000
Total					\$ 5,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2020 Proposed Budget of \$344.8 million from the Water Fund, as shown in **Table 17**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the Pure Water Program.

Table 17: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2020
30th Street Pipeline Replacement / S12010	326	Continuing	93	Medium	\$ 6,253,592
Alvarado 2nd Extension Pipeline / S12013	329	Continuing	92	Medium	5,000,000

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Chollas Building / S11025	334	Continuing	77	Medium	2,700,000
Cielo & Woodman Pump Station / S12012	335	Continuing	90	High	4,200,000
El Monte Pipeline No 2 / S10008	337	Continuing	86	Low	500,000
Groundwater Asset Development Program / ABM00001	340	Continuing	Annual	Annual	1,000,000
La Jolla View Reservoir / S15027	346	Continuing	80	Low	955,001
Large Diameter Water Transmission PPL / AKA00003	347	Continuing	Annual	Annual	5,750,295
Miramar Clearwell Improvements / S11024	356	Continuing	100	High	9,915,800
Morena Pipeline / S16027	359	Continuing	92	Medium	15,364,419
Morena Reservoir Outlet Tower Upgrade / S00041	360	Continuing	90	High	2,000,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	363	Continuing	91	Medium	10,000,000
Otay 2nd Pipeline Phase 4 / S20001	364	New	99	High	500,000
Otay Second Pipeline Relocation-PA / S15016	365	Continuing	98	High	8,262,079
Pacific Beach Pipeline South (W) / S12015	366	Continuing	92	Medium	5,737,598
Pressure Reduction Facility Upgrades / AKA00002	368	Continuing	Annual	Annual	800,000
Pure Water Pooled Contingency / P19002	325	Continuing	85	High	17,535,429
PURE Water Program / ALA00001	373	Continuing	Annual	Annual	179,692,713
Standpipe and Reservoir Rehabilitations / ABL00001	380	Continuing	Annual	Annual	2,361,000
Tierrasanta (Via Dominique) Pump Station / S12040	382	Continuing	96	High	580,000
University Heights Reservoir Rehabilitation / S20002	383	New	94	High	500,000
Water Main Replacements / AKB00003	391	Continuing	Annual	Annual	64,191,685
Water Pump Station Restoration / ABJ00001	392	Continuing	Annual	Annual	477,453
Water Treatment Plants / ABI00001	393	Continuing	Annual	Annual	500,000
Total					\$ 344,777,064

Developer Credits

Pursuant to the Municipal Code and the City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the Facilities Benefit Assessments (FBA), DIF, or RTCIP.

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In these cases, a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash for capital improvements provided by the developer, DIF/FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of DIF/FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 18**.

Table 18: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2020	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ 2,130,193	\$ 6,518,321
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road ⁵	T-12	2,779,376	-	623,392	3,402,768
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	467,322	3,142,673
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	3,424,316	5,118,316
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	364,350	4,910,406
Camino San Bernardo-Paseo Del Sur East to City Limit ⁵	T-47.2	1,702,295	-	299,258	2,001,553
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	617,971	2,393,155
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	1,031,015	3,935,940
Black Mountain Ranch Community Park	P-1	5,066,304	-	9,677,642	14,743,946
North Neighborhood Park (NP #2)	P-5	1,813,113	-	2,278,048	4,091,161
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	1,545,522	11,832,675
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	1,466,809	2,088,362
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	3,050,055	3,577,555
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	6,590,160	7,941,555
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	818,758	1,101,258
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	528,465	713,465

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Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2020	Future Fiscal Year	Funding Source Total
Total Black Mountain Ranch FBA		\$ 42,599,833	\$ -	\$ 34,913,276	\$ 77,513,109
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 18,387,607	\$ 11,256,196	\$ 11,256,197	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
Total Mission Valley DIF		\$ 18,786,479	\$ 11,256,196	\$ 19,567,325	\$ 49,610,000
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17	\$ 1,957,130	\$ 1,957,130	\$ -	\$ 3,914,260
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,412	853,138	2,613,962
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 2,837,542	\$ 2,837,542	\$ 23,145,957	\$ 28,821,041
Total		\$ 64,223,854	\$ 14,093,738	\$ 77,626,558	\$ 155,944,150

Notes:

1. The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.
2. Except for the Prior Fiscal Year totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.
3. In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.
4. A full description of each project is contained in the respective Black Mountain Ranch and Mission Valley Public Facilities Financing Plans, and the Quarry Falls Transportation Phasing Plan.
5. Future Fiscal Year amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

Capital Improvement Program

Fiscal Year 2020 Proposed Budget Summary

6. The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.
7. No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

Planned Construction Contracts

As part of continual process improvements and implementing CIP streamlining measures, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2020 is shown in **Table 19**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council by the Public Works Department. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Capital Improvement Program Fiscal Year 2020 Proposed Budget Summary

Table 19: Construction Contracts

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Environmental Services			
Miramar Landfill Trailer Replacement / L17000.6	Design Build	\$ 2,755,000	\$ 3,275,000
Environmental Services Total		\$ 2,755,000	\$ 3,275,000
Fire-Rescue			
Fire-Rescue Air Operations Facility, Phase II / S18007	Design Build	\$ 11,000,000	\$ 12,750,000
Fire-Rescue Total		\$ 11,000,000	\$ 12,750,000
Library			
Scripps Miramar Ranch Lib / S00811	Design Bid Build	\$ 4,270,000	\$ 6,076,377
Library Total		\$ 4,270,000	\$ 6,076,377
Parks and Recreation			
City Facility Improvements / ABT00001			
Canyonside CP AC System / B17172	Job Order Contract	\$ 550,000	\$ 1,115,000
MLK Rec Center Moisture Intrusion / B19001	Design Bid Build	428,000	640,000
Mission Bay Improvements / AGF00004			
Bonita Cove West Playground Improvements / B18229	Design Bid Build	1,294,000	1,834,000
Bonita Cove West Comfort Station Improve / B18230	Design Bid Build	730,000	1,053,000
Park Improvements / AGF00007			
John F Kennedy NP Restruct & Playgrnd Impr / B18005	Design Bid Build	1,161,000	1,961,000
Sherman Heights Com Center Playground / B18006	Job Order Contract	366,700	566,000
Resource Based Open Space Parks / AGE00001			
La Jolla Pkwy/Mt Soledad Erosion Control / B10089	Design Bid Build	1,519,920	2,584,523
Sidewalk Repair & Replacement / AIK00003			
ADACA Crown Point Missing Sidewalks GF 16 / B16095	Design Bid Build	506,000	860,999
Torrey Pines Golf Course / AEA00001			
Torrey Pines Gf-Repr Storm Drain Outfall / B17152	Design Bid Build	2,496,000	3,360,000
Gamma Street Mini-Park ADA Improvements / L16000.1			
Island Ave Mini Park Improvements / L16000.2	Design Bid Build	1,565,000	2,601,099
Clay Street Mini Park Improvement / L16000.5	Design Bid Build	563,000	1,271,930
J Street Mini Park Improvement / L16000.6	Design Bid Build	546,000	1,027,870
Hickman Fields Athletic Area / S00751	Design Bid Build	7,321,598	9,560,312
Riviera Del Sol Neighborhood Park / S00999	Design Bid Build	6,055,474	8,970,838
Fairbrook Neighborhood Park – Developmen / S01083	Design Bid Build	3,743,156	5,422,022
MBGC Clbhouse Demo/Prtbl Building Instl / S01090	Design Bid Build	5,292,502	6,400,000
MBGC Irrigation & Electrical Upgrades / S11010	Design Bid Build	2,807,051	4,460,000
Valencia Park Acquisition & Development / S11103	Design Bid Build	1,502,338	2,603,754
Mohnike Adobe and Barn Restoration / S13008	Design Bid Build	1,950,000	2,697,000
El Cuervo Adobe Improvements / S14006	Design Bid Build	273,480	693,713
Salk Neighborhood Park & Joint Use Devel / S14007	Design Bid Build	4,476,686	6,136,686

Capital Improvement Program Fiscal Year 2020 Proposed Budget Summary

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Olive Grove Community Park ADA Improvements / S15028	Design Bid Build	\$ 1,050,000	\$ 1,617,849
Egger/South Bay Comm Pk ADA Improvements / S15031	Design Bid Build	1,678,886	2,439,886
Solana Highlands NP-Comfort Station / S16032	Design Bid Build	967,000	1,650,266
Carmel Knoll NP-Comfort Station / S16033	Design Bid Build	572,500	978,729
Carmel Del Mar NP Comfort Station - Dev / S16034	Design Bid Build	1,583,564	2,330,564
Sage Canyon NP Concession Bldg-Develop / S16035	Design Bid Build	767,500	1,310,500
Torrey Highlands Neighborhood Park Upgra / S16036	Design Bid Build	431,358	785,000
Carmel Grove NP-Comfort Station / S16038	Design Bid Build	941,000	1,561,532
Carmel Mission Neighborhood Park Comfort Station Development / S16039	Design Bid Build	572,499	978,729
Cañon Street Pocket Park / S16047	Design Bid Build	845,752	1,415,452
Villa Monserate Neigh Park Upgrade / S16048	Design Bid Build	1,062,580	1,695,462
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	Design Bid Build	2,340,787	2,957,204
Parks and Recreation Total		\$ 58,568,980	\$ 86,860,568
Public Utilities			
Groundwater Asset Development Program / ABM00001			
Bonita Direct Transfer Station / B15073	Design Bid Build	\$ 4,099,099	\$ 5,821,396
Main Replacements / AKB00003			
Redwood Village Standpipe Main Replcm. / B15030	Design Bid Build	1,064,424	1,350,920
Market Street Water Pipe Replacement / B17052	Design Bid Build	490,000	655,000
Balboa Park Pipeline Repl Ph III (W) / B17141	Design Bid Build	3,010,000	5,004,135
AC Water Group 1038 / B17153	Design Bid Build	19,637,160	25,779,866
Sewer and AC Water Group 765 (W) / B17167	Design Bid Build	1,754,818	2,589,260
Mission Beach Water & Sewer Repl (W) / B17169	Design Bid Build	9,856,500	12,833,000
AC Water & Sewer Group 1044 (W) / B17186	Design Bid Build	2,758,636	3,574,736
Mission Cliff Drive Water Main Repl / B18028	Design Bid Build	518,000	700,000
Sewer & AC Water Group 841(W) / B18072	Design Bid Build	947,528	1,702,028
Water Group 970 CI / B18075	Design Bid Build	6,154,700	9,970,645
AC Water and Sewer Group 1053 (W) / B18093	Multiple Award Construction Contract	6,997,400	8,314,400
AC Water Group 1059 / B18196	Design Bid Build	2,957,000	4,392,000
Mountain View Accelerated (W) / B19075	Design Bid Build	859,500	1,106,500
Rancho Peñasquitos Improvement 1 / B19093	Multiple Award Construction Contract	7,000,000	9,800,000
MWWD Trunk Sewers / AJB00001			
Accelerated Trunk Sewer Referral Group 1 / B18145	Job Order Contract	1,056,800	1,288,800
Accelerated Trunk Sewer Referral Group 1 South / B19150	Job Order Contract	400,000	550,000
Pipeline Rehabilitation / AJA00002			
Pipeline Rehabilitation AR-1 / B17150	Design Bid Build	3,947,000	4,813,000
Pipeline Rehabilitation AQ-1 / B17151	Design Bid Build	4,838,000	5,900,000
Pipeline Rehabilitation AV-1 / B18062	Design Bid Build	4,325,000	5,275,000
Pipeline Rehabilitation AW-1 / B18120	Design Bid Build	4,545,000	5,543,000
Accelerated Pipeline Rehab Ref Group 846 / B18185	Design Bid Build	1,005,500	1,226,200
Pipeline Rehabilitation AX-1 / B18203	Design Bid Build	4,754,000	5,798,000
Pressure Reduction Upgrade / AKA00002			

Capital Improvement Program Fiscal Year 2020 Proposed Budget Summary

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Pressure Reducing Stations Upgrades Phs1 / B16017	Design Bid Build	\$ 3,740,000	\$ 6,290,000
Pure Water Program / ALA00001			
North City Pure Water Facility (Package 2) / B15139	Design Bid Build	383,821,000	489,368,000
North City Pure Water Pump Station / B15140	Design Bid Build	12,710,000	18,222,000
Morena Pump Station / B15141	Design Bid Build	93,975,000	118,342,000
Morena Northern Pipeline and Tunnels / B15141	Design Bid Build	86,345,000	108,734,000
Morena Middle Pipeline / B15141	Design Bid Build	53,651,000	67,563,000
Morena Southern Pipeline / B15141	Design Bid Build	48,469,000	61,037,000
North City Water Reclamation Plant Expansion (Package 2) / B15142	Design Bid Build	148,292,000	191,787,000
North City Water Reclamation Plant Expansion (Package 1) / B15142	Design Bid Build	9,734,000	12,313,000
North City Pure Water Pipeline & Dechlorination Facility (Package 1) / B16035	Design Bid Build	75,150,000	99,229,000
North City Pure Water Subaqueous Pipeline (Package 2) / B16035	Design Bid Build	5,272,000	6,961,000
North City Water Reclamation Plant Expansion (Package 3) / B16140	Design Bid Build	18,939,000	23,958,000
Metro Biosolids Center Improvements / B17006	Design Bid Build	2,392,000	3,308,000
Sewer Main Replacements / AJA00001			
Sewer and AC Water Group 765 (S) / B00369	Design Bid Build	1,798,516	2,757,630
Sewer Group 806 / B00406	Design Bid Build	1,224,989	1,941,558
Sewer GJ 798C / B00409	Design Bid Build	212,420	484,380
Sewer & AC Water Group 841(S) / B16037	Design Bid Build	1,007,342	1,464,842
Market Street Sewer Pipe Replacement / B17054	Design Bid Build	160,000	214,000
Balboa Park Pipeline Repl Ph III (S) / B17134	Design Bid Build	1,213,000	1,998,500
Mission Beach Water & Sewer Repl (S) / B17170	Design Bid Build	1,365,022	1,751,000
AC Water & Sewer Group 1044 (S) / B17185	Design Bid Build	317,746	392,246
Mission Cliff Drive Sewer Main Repl / B18025	Design Bid Build	878,000	1,100,000
AC Water and Sewer Group 1053 (S) / B18099	Multiple Award Construction Contract	6,217,800	7,266,600
Mountain View Accelerated (S) / B19076	Design Bid Build	411,100	529,200
Alvarado Trunk Sewer Phase IV / S15019	Design Bid Build	47,005,240	54,633,174
Morena Pipeline / S16027	Design Bid Build	27,058,956	38,173,392
North City Water Reclamation Plant Electrical Upgrades / S17012	Design Bid Build	26,450,000	26,450,000
MBC Equipment Upgrades / S17013	Design Bid Build	30,631,000	39,560,000
Harbor Drive Trunk Sewer TS Participation Agreement / S18006	Design Bid Build	15,780,000	21,045,000
Public Utilities Total		\$ 1,197,197,196	\$ 1,530,861,408
Transportation & Storm Water			
Bridge Rehabilitation / AIE00001			
Off FHWA System Bridge Rehabilitation / B15127	Design Bid Build	\$ 265,233	\$ 492,063
On System Bridge Rehabilitation / B15128	Design Bid Build	1,546,846	2,168,010

Capital Improvement Program Fiscal Year 2020 Proposed Budget Summary

Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Nimitz Bridge at NTC Rehabilitation / B15198	Design Bid Build	\$ 653,000	\$ 1,021,600
Drainage Projects / ACA00001			
Laurel Ridge Court Storm Drain / B10161	Design Bid Build	590,000	1,259,059
Rue Cheaumont (12275) Storm Drain Replac / B12031	Design Bid Build	708,849	1,534,095
Campus Point Dr (9900) Storm Drain Repl / B13016	Design Bid Build	740,000	1,641,279
Adams Ave (1620) Storm Drain Replacement / B13102	Design Bid Build	500,000	868,000
Lobrico Ct (615) Storm Drain / B13116	Design Bid Build	388,000	953,094
Navajo Storm Drains / B15029	Design Bid Build	1,588,000	2,326,845
El Cerrito & Rolando Park SD & GI (SD) / B15167	Design Bid Build	1,992,000	3,000,000
Jamacha Lomita GI & SD (SD) / B16094	Design Bid Build	2,263,000	3,315,000
Mira Mesa South Storm Drain Replacement / B16175	Design Bid Build	2,091,000	3,000,725
Installation of City Owned Street Lights / AIH00001			
Citywide Street Lights Group 1601 / B16007	Design Bid Build	363,620	500,000
Citywide Street Lights Group 1602 / B16008	Design Bid Build	363,620	500,000
Citywide Street Lights Group 1701 / B17050	Design Bid Build	419,500	700,600
Citywide Street Lights Group 1702 / B17051	Design Bid Build	441,200	731,500
Median Installation / AIG00001			
Adams Ave & 49th St Splitter Islands / B17025	Design Bid Build	263,650	584,000
Minor Bike Facilities / AIA00001			
Downtown Complete Streets Implementation (Cycle Way, Phase 1B & 2A) / B17056	Design Bid Build	7,025,600	9,695,400
New Walkways / AIK00001			
SD Mission Rd w/o Fairmount Av Sdwk S/S / B13130	Design Bid Build	619,000	1,116,800
Genesee Ave-Chateau to Sauk Sidewalk / B15168	Design Bid Build	1,428,924	2,345,400
70th-Alvarado to Saranac-Sidewalk / B17065	Design Bid Build	541,600	892,400
Sidewalk Repair & Replacement / AIK00003			
ADA S/W Group 3E W. Point Loma / B16100	Design Bid Build	473,000	868,498
ADA SW Group 4E College / B16107	Design Bid Build	1,205,000	1,736,000
ADA Curb Ramp Winder and McKee / B16108	Design Bid Build	363,300	626,000
Curb Ramp Improvement Group 1701 / B17114	Design Bid Build	1,725,000	3,111,038
Street Light Circuit Upgrades / AIH00002			
Loma Palisades SL Series Circuit Conv / B16118	Design Bid Build	824,800	1,297,000
Plumosa Park Series Circuit / B17101	Design Bid Build	765,000	1,100,000
Abbot Street Series Circuit / B17145	Design Bid Build	275,000	422,500
Kensington Hts #2 Series Circuit Upgrad / B17146	Design Bid Build	554,950	799,950
Traffic Calming / AIL00001			
India St at West Palm St Hybrid Beacon / B17100	Design Bid Build	237,500	395,400
Traffic Signals - Citywide / AIL00004			
4th Ave & Date St Traffic Signal / B13137	Design Bid Build	214,589	275,000
Beyer Bl @ Smythe Ave Traffic Signal / B14015	Job Order Contract	235,900	320,000
Bernardo Hts Py @ Calle Pueblito TS / B17018	Design Bid Build	319,600	438,100
Utilities Undergrounding Program / AID00001			
Fanuel St PI Archer to Tourmaline UUD / B00721	Job Order Contract	69,740	82,047
District 1 Block 1-J UUD / B00836	Job Order Contract	137,536	161,808
Stlight Design & Install 30th St - Ocean / B12001	Job Order Contract	107,100	126,000
Block 8C UUD (Greater Golden Hill) / B13155	Job Order Contract	345,600	1,209,601
Block 1M1 UUP (La Jolla) / B15084	Job Order Contract	252,450	297,000
Block 6H UUP / B15086	Job Order Contract	359,550	423,000

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Project	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Block 4Y UUP - CIP / B15087	Design Bid Build	\$ 564,000	\$ 1,064,907
Baker St/Shawnee Rd UUP (Morena to Shawn / B15090	Job Order Contract	91,800	108,000
Hancock Street UUP (Witherby to Tourquoi / B15096	Job Order Contract	53,550	63,000
Block 2S2 UUP / B15098	Job Order Contract	260,100	306,000
Ingraham St (Beryl-Garnet) SL UU141 - 15 lights / B17011	Job Order Contract	162,000	180,000
Mt Acadia (Mt Alifan-Mt Burnham) SL UU621 - 19 lights / B17012	Job Order Contract	205,200	228,000
Seminole PH2 (El Cajon-Stanley) SL UU630 - 10 / B17013	Job Order Contract	108,000	120,000
Fanuel St Phase III / B17071	Design Bid Build	106,911	144,329
San Vicente St, Ph I & II / B17098	Design Bid Build	359,483	485,302
Howard Ave Ph I & II / B18136	Design Bid Build	190,910	257,729
Wightman Street / B18138	Design Bid Build	123,367	166,546
Mission Boulevard / B18140	Design Bid Build	170,777	230,549
Golfcrest Drive / B18149	Design Bid Build	221,988	299,684
Hilltop Drive, Ph I / B18153	Design Bid Build	235,392	317,779
Watershed CIP / ACC00001			
Logan Heights LID (South) / B15051	Design Bid Build	2,300,000	3,305,000
El Cerrito & Rolando Park SD & GI (GI) / B15171	Design Bid Build	2,068,000	3,000,000
Green Infrastructure Group 1012 / B16111	Design Bid Build	2,025,000	3,000,000
Green Infrastructure Group 1027 / B15103	Design Bid Build	1,496,000	2,000,000
Miramar Road I-805 Easterly Ramps / S00880	Design Bid Build	4,947,049	8,048,073
University Avenue Mobility / S00915	Design Bid Build	3,884,599	7,430,000
Otay Mesa Truck Route Phase 4 / S11060	Design Bid Build	6,556,851	13,730,000
Market St-47th ST to Euclid Complete St / S16061	Design Bid Build	5,025,503	7,807,000
Transportation & Storm Water Total		\$ 64,414,737	\$ 104,626,710
		\$ 1,338,205,913	\$ 1,744,450,063

Conclusion

The Fiscal Year 2020 Proposed CIP Budget provides a \$715.8 million increase to the City's multi-year CIP. This budget will establish four new projects and add funding to 68 continuing projects from a variety of departments and project types. The Fiscal Year 2020 Proposed CIP Budget also includes a list of projects which are anticipated to enter into construction contracts during the fiscal year.



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