The City of San Diego Commission for Arts and Culture

# FY19 Arts and Culture Funding Request for Qualifications (RFQ)



# sb) RFQ and RFP



Is the organization ready to contract with the City of San Diego? What programs and services are they proposing during the contract period?

# sb) RFQ and RFP

### **Step 1: Request for Qualifications (RFQ)**

Assess if an applicant is "Qualified" or <u>ready to contract with the City:</u>

- Applicant is eligible,
- Accountable through governance and financial practice,
- Has the bandwidth to manage the details of a City contract.

Reviewed by one trained team, including Commissioners and City Staff, who have nonprofit management expertise.

Applicants are scored as " Qualified" or "Not Qualified"

# sb) RFQ and RFP

### Step 2: Request for Proposals (RFP)

Assess programs and services provided to citizens and visitors and how well they align with the City's goals.

Looks at programs and services, community engagement, organizational capacity and emphasis areas (OSP) or project budget (CCSD).

Reviewed by Commission Advisory Panels, including Commissioners and community leaders.

# **Solution** Request for Qualifications (RFQ)

- 1. Organizational Information
- 2. Eligibility Requirements
- 3. Administrative Capacity
- 4. Governance Practices
- 5. Financial Management
- 6. Past Performance on Commission Contracts
- 7. Conditions for Submission
- 8. Option to Extend for Returning Applicants

# **Solution 1: Organizational Information**

Legal Name, and DBA if applicable

**Contact Information** 

**Mission Statement** 

Fiscal Year End Date

Annual Operating Income (AOI) (OSP applicants)

Project Budget (CCSD applicants)

# **SD** Organizational Information: Calculate Your AOI

Total Contributed Revenue	\$128,487		\$133,325		4%	\$146,840		10%
Operating Investment Revenue	-\$3	-0%	\$34	0%	1,233%	\$33	0%	-3%
Total Operating Revenue	\$309,034		\$374,537		21%	\$384,693		3%
Total Operating Revenue Less In-kind	\$309,034		\$374,537		21%	<mark>\$384,693</mark>		3%



Reference DataArts Funder Report, page 3, to see "TOTAL UNRESTRICTED OPERATING REVENUE LESS IN-KIND" or use your organization's financial statements.

Remove any in-kind contributions from your calculations and any temporary or permanently restricted operating revenue.

It is recommended that you work with your organization's accountant or bookkeeper to help calculate your AOI and Liquid Unrestricted Net Assets (LUNA) – which will be described later in this document.

sandiego.gov

# **Solution 2: Eligibility Requirements**

- Tax exempt status
- Three year history of operations as a nonprofit
- Services in City of San Diego or serving majority of San Diego residents
- Arts and culture as a focus
- Align with the purpose of TOT funding
- Other sources of funding from the City of San Diego
- Exclusions: lobbying, religious or political activities, educational institutions, and re-granting organizations

# **Solution 3: Administrative Capacity**

# Does your organization have the administrative bandwidth to manage a City Contract?

Organizational chart

Qualifications of contract administrator

Insurance requirements

### **Solution 4: Governance Practices**

### Does your organization's board have sufficient oversight?

Board meeting frequency

Oversight of budgets and compensation agreements

Evaluation of organization's top executive or key volunteer

Conflict of Interest policies and enforcement

## **s** Section 5: Financial Management

# Is your organization prepared to steward and manage tax payer dollars?

Liquidity (LUNA), Current Operating Ratio, Financial Leverage calculation

Financial plan for addressing liquidity issues

DataArts Funder Report (OSP applicants)

Annual operating budget

Qualifications of primary financial management staff/volunteer

sandiego.gov

# **DataArts – Downloading a Funder Report**

#### **OSP** Applicants Only

- 1. Login to <u>www.culturaldata.org</u>
- 2. Be sure you have the last three completed fiscal years' data in your profile.
- 3. Select Funder Report on the top menu.
- Located City of San Diego Commission for Arts and Culture.
- 5. Select Submit Data.
- Once you have submitted, return to your dashboard. A purple circle will appear in the top right. Once it stops turning your Funder Report PDF is ready for download.
- 7. Download the Funder Report PDF.



### **DataArts** – **Downloading** a Funder Report



# **DataArts** – Downloading a Funder Report

Dat	a&rts <sup>-</sup>				
	Funder Report				
	🕀 Learn More			PDF Excel Both Download:	
			<u>Next</u> Last		
	Ac	ata Funder F rts	Report		
	Organization Info Organization name:		sion for Arts and Culture		
	-	City of San Diego Commis San Diego	Federal ID #	95-6000776	
	State:	CA	Year organization founded:	1988	
	County:	San Diego	Organization type:	Program or department wi	
		14 - Multidisciplinary 16 - Arts Council/Agency	Fiscal year end date: DUNS # Evil time staff:	06-30 624235412 7	

# <u>LUNA= Liquid Unrestricted Net Assets</u>

What does liquidity mean?

The availability of liquid assets that can be converted to cash to meet short-term obligations.

#### <u>Why does it matter?</u>

Financial plan for addressing liquidity issues are important in this process because these contracts are on a reimbursement basis and it can sometimes take between 6-9 months before expenses are reimbursed.

If your organization has less than 2 months liquidity, you will need to demonstrate a feasible plan for managing budget shortfalls.

## <u>LUNA= Liquid Unrestricted Net Assets</u>

### **Net Assets Unrestricted**

- Fixed Assets (net)

# + Non-Current Liabilities

You can locate these figures on:

- DataArts Funder Report, Page 8-Balance Sheet (OSP applicants)
- Balance sheet from your organization's financial statements (OSP or CCSD applicants)
- See HELP text in online portal for more detail

### **SD** Financial Management: LUNA Calculator

Balance Sheet				
Assets	FY 2013	FY 2014	% Change	FY 2015
Cash	\$76,751	\$143,368	87%	\$146,397
Other current assets	\$33,370	\$49,817	49%	\$57,278
Fixed assets (net)	\$3,484	<b>\$1,013</b>	<b>-71</b> %	
Non-current assets	\$O	\$0	n/a	\$0
Total Assets	\$113,605	\$194,198	71%	\$203,675
Liabilities & Net Assets	FY 2013	FY 2014	% Change	FY 2015
Current liabilities	\$6,092	\$17,608	189%	<b>\$1</b> 5,847
Non-current liabilities	\$0	\$0	n/a	\$353
Total Liabilites	\$6,092	\$17,608	189%	\$16,200
Net Assets				
Unrestricted	\$107,513	\$176,590	64%	\$187,475
Temporarily Restricted	\$0	\$0	n/a	\$0
Permanently Restricted	\$0	\$0	n/a	\$0
Total Net Assets	\$107,513	\$176,590	64%	\$187,475
Total Liabilities & Net Assets	\$113,605	\$194,198	71%	\$203,675

#### Where to find LUNA figures on a DataArts Funder Report.

sandiego.gov

#### **Current Operating Ratio:**

- Use current board approved annual operating budget
- Current Operating Ratio = Current Assets + Current Liabilities

### **Current Financial Leverage:**

- Use last completed Financial Statements
- Current Financial Leverage = Unrestricted Net Assets 📌 Total Assets

### **Solution 6: Past Performance on Commission Contracts**

### Has the organization been in compliance during past contracts?

- Organization submitted late contract kit
- Organization did not perform the agreed upon scope of services
- Organization withdrew from contracting after award allocation
- Organization did not claim full award amount
- Organization submitted late final performance report
- Organization did not submit final performance report
- City terminated contract with organization for cause

Responses in this section will be provided by Commission staff using data collected from past performance on Commission contracts from FY16 forward.

### **Solution Section 7: Conditions for Submission**

# Does the organization understands the conditions of submitting an RFQ?

For a list of all conditions see the FY19 Funding Guidelines Appendix 1: FY19 RFQ Tear Sheet.

# **Solution Section 8: Option to Extend vs. RFP**

An applicant that has been awarded a Fiscal Year 2018 contract, is seeking a Fiscal Year 2019 contract, and meets certain eligibility requirements is considered a "returning applicant." A returning applicant whose RFQ is deemed qualified may be eligible to select either the option to extend or the option to submit a response to the RFP.

**Requesting the Option to Extend:** Returning applicants that indicate a preference for requesting the option to extend will not have to submit a response to the Fiscal Year 2019 RFP for panel evaluation, and the returning applicant's Fiscal Year 2018 rank will carry over to calculate the Fiscal Year 2019 contract award amount.

**Submitting a Response to the RFP:** Returning applicants that indicate a preference for submitting a response to the Fiscal Year 2019 RFP, will submit a response to the RFP for panel evaluation, and the rank given to the returning applicant's Fiscal Year 2019 RFP will be used to calculate the Fiscal Year 2019 contract award amount. Returning applicants that elect to submit a response to the Fiscal Year 2019 RFP are not guaranteed to receive a higher rank than prior-year ranks.

For more detailed information, see the FY19 Funding Guidelines.

# **Solution Criteria and Scoring**

All Request for Qualifications will be evaluated by a trained team, including Commissioners and City Staff, and scored:

- "Qualified" or
- "Not Qualified"

The trained team is led by The University of San Diego, School of Leadership and Education Sciences.

All criteria is available on the RFQ Scoring Tool, with the FY19 Funding Guidelines.

# **Solution** Criteria and Scoring

Section	Evaluation Criteria
1. Applicant Profile	Must be complete.
2. Eligibility Survey	Meets all requirements per Council Policy 100-03
3. Administrative Capacity	Meet requirements of City procurement authorities and provides evidence of organizational structure and management systems
4. Governance Practices	Ensures good stewardship of public confidence to fulfill City contracts, board supports proper stewardship of funds and organizational accountability. Policies are designed to prevent self- dealing and corruption.
5. Financial Management	Completed and correct LUNA calculations and board- approved current annual operating budget. Organizations with less than two months of liquidity provide feasible plans for covering unexpected shortfalls. Appropriate financial management experience of staff/volunteer/contractor
6. Past Performance on City Contracts	History of deficiencies (e.g. late contract kits, late final reports, etc.)
7. Conditions for Submission	Must be complete.

# **Solution** Scoring and Criteria

Applicants scored "Not Qualified" will enter a 5-day Cure Phase.

City staff will share issues identified in the RFQ and the organization will have 5 working days to address the issues in question.

If an applicant is able to correct or provide clarifying information to an extent which moves their score to "Qualified" they will be moved to the Request for Proposals.

If they are not able to correct or clarify it, then the applicant will be directed to resources to help improve their competitiveness for future funding cycles.



# **Solution** Scoring and Criteria

Applicants scored "Qualified" will be given access to the Request for Proposals.





#### **Commission for Arts and Culture Funding Programs**

Whitney Roux Arts and Culture Funding Programs Coordinator e: <u>wroux@sandiego.gov</u> p: (619) 236-6798

Leticia Gomez Franco Arts and Culture Services Coordinator e: <u>GomezL@sandiego.gov</u> p: (619) 236–6778

www.VibrantCultureVibrantCity.com

sandiego.gov