

Office of the City Auditor City of San Diego

Performance Audit of the Subcontractor Outreach Program (SCOPE)

**Presentation to the Audit Committee
June 14, 2010**



Introduction

- Audit requested by Director of Administration
- Equal Opportunity Contracting Program (EOCP) Contract and Labor Compliance ranked medium/high risk in the Citywide Risk Assessment

Objectives

- Evaluate effectiveness and efficiency of the Program.
 - ♦ Assess prime contractors' achievement of mandatory and advisory goals
 - ♦ Assess disposition of future disparity study
 - ♦ Determine cause for program statistic deficiencies

Background

- 1990's disparity study found City was passive participant of disparate treatment of Minority and Women Business Enterprises
- SCOPe was created in 2000
- SCOPe is managed by EOCP and requires ongoing collaboration with other City departments

Background

- Two different subcontracting goals:
 - ◆ Mandatory subcontracting goal
 - ◆ Advisory participation levels

Summary of Findings

- Prime contractors achieve mandatory goals but do not attain advisory goals
- Management is not focused on collecting contracting data trends
- Program goals have been set subjectively
- Management has not fully implemented the Caltrans methodology for City-funded projects
- Program reporting and management can be improved and strengthened

Recommendations

- 13 audit recommendations
- Management disagreed with 1 and partially disagreed with 1

Questions?