

# 2022

## State of the City:

# Comprehensive Progress Report

## Addressing Homelessness

Engaged the former Executive Director of the U.S. Interagency Council on Homelessness under President Obama, Matthew Doherty, to evaluate the City's homelessness strategies and response system.

Released Matthew Doherty's recommended actions to the public and use his report to guide the City's approach. ([Link](#))

Created the City's new Homelessness Strategies and Solutions Department and hired its Director, Hafsa Kaka. ([Link](#))

Successfully concluded Operation Shelter to Home, which sheltered nearly 5,000 San Diegans during the pandemic and connected more than 1,400 individuals, as well as 43 families, to permanent or long-term housing. ([Link](#))

Announced a historic \$15 billion state investment in homelessness with Governor Gavin Newsom in San Diego and successfully secured more than \$55 million in state funding to operate core homelessness programs through the Homelessness Housing, Assistance and Prevention Program, as well as continued investment in Project Homekey to create new permanent housing units.



Successfully lobbied the state to create and fund a new 9-8-8 universal crisis line for residents to call to respond to mental health crises.

Started new City-County partnership, known as Mobile Crisis Response Teams, to provide non-police response to individuals experiencing mental health crises.

Launched the City's new Coordinated Street Outreach Program, which employs a compassionate, person-centered, housing-focused, neighborhood-based approach. ([Link](#))

Overhauled how the City conducts sidewalk abatements to be more compassionate, avoiding nights and rainstorms and providing additional notice to residents experiencing homelessness. ([Link](#))

Formed new partnerships with three local non-profits to bolster outreach to youth experiencing homelessness, who make up approximately 10% of the City's homeless population. ([Link](#))

Worked with Gov. Gavin Newsom to establish first-of-its-kind homelessness outreach for encampments located adjacent to freeways and in the Caltrans right-of-way and enlisted a service provider new to the region, City Net. ([Link](#))

Expanded homeless shelter capacity by 21 percent.

Opened the region's first Community Harm Reduction Shelter for people experiencing homelessness who suffer from substance abuse and co-occurring mental illness. ([Link](#))

Inaugural member of the Department of Housing and Urban Development's House America initiative. ([Link](#))

## Led San Diego Through the COVID-19 Pandemic and Its Impacts

Successfully secured \$299 million in direct federal assistance through President Biden's American Rescue Plan Act to maintain city services in emergency response, public safety, water and wastewater, trash service, and community services like libraries and parks.

Enacted Mandatory COVID-19 Vaccination Policy for city employees. ([Link](#))

Signed executive orders directing stronger enforcement of public health orders and capping the fees third-party delivery apps charge to local businesses. ([Link](#))

Enacted a citywide eviction moratorium protecting renters and businesses unable to pay their full rent due to the impacts of COVID-19, with City Council approval. ([Link](#))

Trained 267 Fire Department personnel to administer COVID-19 vaccinations and administered 79,656 total doses of vaccine, including at the City's vaccination site at the Balboa Park Municipal Gym.

Extended Temporary Outdoor Business Operations permits for expanding business into parking spaces and public right-of-way through July 13, 2022. ([Link](#))

Financially supported 1,055 small businesses and 137 nonprofits through the City of San Diego Small Business & Nonprofit Relief Fund. ([Link](#))

[Created the Housing Stability Assistance Program](#), which has provided more than \$148 million in rent and utility relief to more than 14,500 households. ([Link](#))

Partnered with the State of California and County of San Diego to launch a Monoclonal Antibody Regional Center to treat those exposed to COVID-19.

# COVID-19

# Building More Housing

Launched “Homes for All of Us” housing package, which aims to produce more homes across the City that residents of all income levels can afford. ([Link](#))

Gained approval from the State of California for the City’s Housing Element, which committed to building approximately 107,000 housing units to the city over eight years.

Formed Middle-Income Housing Working Group consisting of resident volunteers who will formulate ways to incentivize building of more housing for families earning 80-150% of the Area Median Income. ([Link](#))

Passed long-delayed Barrio Logan Community Plan

enhancing requirements for affordable housing and providing strong anti-displacement protections ([Link](#)).

Advanced seven affordable housing projects that will create 662 apartments for families and individuals at or below 80% area median income through the City’s “Bridge to Home” affordable housing funding program.

Issued building permits and entitlements in 2021 to create as many as 12,000 housing units, with more than 6,500 new units currently in the pipeline.

Mayor Gloria joined Mayors and CEO’s for U.S. Housing Investment.

# Investing in Infrastructure

Invested nearly \$1 billion in critical public infrastructure projects.

Broke ground on the City’s landmark Pure Water project – the largest infrastructure project ever undertaken by the City of San Diego – which will supply San Diego with nearly 50 percent of our drinking water by 2035. ([Link](#))

Launched the “Sexy Streets” initiative, investing \$40 million toward road repairs across San Diego, focusing on heavily traveled thoroughfares and prioritizing historically underserved neighborhoods. ([Link](#))

Secured more than \$200 million in state investments for community projects throughout the region, including Pure Water, Ocean Beach Pier, and a number of libraries and parks.

Secured City Council approval of the Mayor’s “Spaces as Places” program to allow for permanent outdoor dining. ([Link](#))

Completed first phase of the West Mission Bay Drive bridge project and successfully opened a portion to vehicle and pedestrian traffic. ([Link](#))

Secured \$23 million in state funds for La Media Road improvements.

Completed protected bike lanes on 30th Street, Pershing Drive and West Washington Street.

Invested \$1.2 million in the creation of the Safe and Sustainable Transportation for All Ages and Abilities Team, which will be dedicated to building protected bike lanes throughout San Diego.

Secured City Council approval for the Mayor’s “Parks for All of Us” parks master plan update, which seeks to create park space in areas of the City with the greatest need. ([Link](#))

Announced \$8.5 million in state grants with U.S. Interior Secretary Deb Haaland and state Natural Resources Secretary Wade Crowfoot to fund the construction of Beyer Street Park in San Ysidro

Made numerous improvements in Balboa Park ([Link](#)):

- o Restoration of historic elements and other exterior improvements to Automotive Museum
- o Exterior rehabilitation of Municipal Gymnasium
- o Exterior rehabilitation of Federal Building
- o Opening of Comic Con Museum
- o Opening of new International Cottages
- o Groundbreaking of Botanical Building Rehabilitation Project
- o Secured \$5.7 million state grant for rehabilitation of Casa del Prado

Broke ground on New Children's Park in Downtown – a \$9 million project. ([Link](#))

Broke ground on La Paz Mini Park in Valencia Park, which will include a shade structure, plentiful trees, two new play-area structures, fitness equipment, security lighting and accessibility improvements for people with disabilities. ([Link](#))

Re-opened the J Street Mini Park in the Stockton neighborhood after completing \$1.5 million in upgrades, including new landscaping, play

structures, fitness equipment, benches, security lighting, and more. ([Link](#))

Expanded free Wi-Fi to over 300 new locations through the City's "SD Access 4 All" program to help close the digital divide. ([Link](#))

Approved a community benefits agreement at SANDAG to ensure regional infrastructure investments result in good local jobs for San Diegans.

Hired new Transportation Director, Jorge Riveros, to bring new experience to City Hall and work on transformative transportation projects. ([Link](#))

Launched an update of Council policy to rebalance the City's prioritization of infrastructure projects and increase consideration for equity- and climate-related projects.

Proposed new customer service policy for infrastructure projects that will hold public projects to higher standards for communications, outreach and responsiveness to the community.

## Strong Fiscal Discipline

Following his inauguration, immediately streamlined city operations team to save the City \$1.2 million.

Garnered unanimous City Council approval of the Mayor's "Back to Work SD" budget, which seeks to erase the structural budget deficit and get San Diego back on track financially while investing in neighborhood services and workers. ([Link](#))

Recovered \$1 million in back wages from employers who circumvented the City's Minimum Wage and Earned Sick Leave Ordinance.

FISCAL  
DISCIPLINE

# Getting City Hall Back on Track

Secured new gas and electric franchise agreements with SDG&E that provides of \$3 billion in revenue to the City over 20 years. ([Link](#))

Passed and signed into law the City's short-term vacation rental ordinance to finally put regulations on the books. ([Link](#))

Hired new department director, Penny Maus, to manage the City's real estate assets.

Invested in the City's workforce through new labor agreements.

Restarted the process to redevelop the Sports Arena site to prioritize affordable housing and compliance with state law. ([Link](#))

## Leadership on Climate Action

Launched San Diego Community Power – the City's first community choice energy provider ([Link](#)) and transitioned the City's utility accounts to San Diego Community Power's 100% renewable power program.

Created City's Climate Equity Fund to help underserved communities effectively respond to the impacts of climate change.

Launched "Our Climate, Our Future" initiative, which includes an update to City's Climate Action Plan, setting goal of net-zero greenhouse gas emissions by 2035. ([Link](#))

Secured City Council approval of "Climate Resilient SD," the City's plan to prepare our communities for the impacts of climate change like extreme heat, wildfires, flooding, drought and sea-level rise.

As vice chair of SANDAG, Mayor Gloria led the passage of the 2021 Regional Transportation Plan, setting forward a vision for the region that expands options, fights climate change and supports building new homes to address the housing crisis.

Divested the City's investments from fossil fuel companies and prohibited future direct investment in fossil fuels. ([Link](#))

Represented the City of San Diego on the world stage by attending the United Nations' Global Climate Conference, COP26, and signed on to the joint zero emission vehicle declaration. ([Link](#))

Launched Mobility Master Plan effort to create an implementation roadmap to reduce vehicle miles traveled.

# CLIMATE

# Reimagining Policing and Preserving Public Safety

Put forward a public safety and police reform plan within the first six months of the administration. ([Link](#))

Joined the “Mayors Against Illegal Guns” coalition to promote policies to prevent gun violence. ([Link](#))

Initiated official transition of the Commission on Police Practices to be independent of the City. Fully funded the new independent department as part of the Mayor’s “Back to Work SD” budget.

Worked with the District Attorney and City Attorney to eliminate civil gang injunctions. ([Link](#))

Established the “No Shots Fired” gang diversion pilot program. ([Link](#))

Signed the “Eliminate Non-serialized Untraceable Firearm (E.N.U.F.) Ordinance” authored by Councilmember Marni von Wilpert, banning ghost guns in the City. ([Link](#))

Revised the Police Department’s consent search policy to enhance transparency and accountability. ([Link](#))

Implemented a new Police Department policy governing how officers should respectfully interact with transgender San Diegans.

Launched a new Safe Place program in collaboration with the Police Department and local businesses to respond to recent nationwide increases in hate crimes. More than 750 businesses signed onto the initiative.

Through intentional recruitment, the Police Department welcome the most diverse group of new recruits in the department’s history.

POLICING + PUBLIC SAFETY

# CITY LEADERSHIP DIVERSIFYING

## Diversifying City Leadership

Appointed the most diverse Mayoral administration in City history.

Hired the City's first Chief Innovation Officer, Kirby Brady. ([Link](#))

Appointed the City's first Afghan Immigrant Affairs Manager, Farhat Popal.

Launched the following advisory groups made up of community leaders to provide guidance on City policy initiatives and increase the Mayor's presence in the various diverse communities throughout the region:

- o Asian American Pacific Islander Advisory Group ([Link](#))
- o Black Community Advisory Group ([Link](#))
- o Latinx Advisory Group ([Link](#))
- o LGBTQ+ Advisory Group ([Link](#))

Appointed Kenneth Malbrough to the Planning Commission -- the first person to serve on the Commission from Council District 4 in nearly 20 years.

Increased representation of people of color on City Boards and Commissions by 70% and women by 50%. ([Link](#))

# Integrating Equity

Appointed City's first Chief Race and Equity Officer, Kim Desmond. ([Link](#))

Released the City's First Pay Equity Study, which identified issues behind the gender, racial and ethnic pay gaps among City of San Diego employees -- one of the first of its kind to be publicly released by a municipality in the nation.

Developed the City's first Black Empowerment Plan to ensure greater diversity, inclusion, and equity in San Diego for the Black community. ([Link](#))

Completed Disparity Study to assess whether minority-, woman- and disabled veteran-owned businesses face any barriers as part of the City's contracting processes. ([Link](#))

INTEGRATING  
EQUITY

# Strengthening Binational/Global Cooperation

Created the City's first-ever Office of Global Affairs to strengthen its international presence and engagement and foster new friendships and ties with other countries and sister cities.

Successfully advocated for the lifting of travel restrictions at U.S. ports of entry, including in San Ysidro and Otay Mesa, which had unnecessarily separated families damaged small San Diego businesses. ([Link](#))

Opened San Diego Convention Center to shelter and protect unaccompanied migrant children fleeing violence in Central America and reunited 2,408 of them with family or sponsors in the U.S. ([Link](#))

As part of a comprehensive strategy to address cross border pollution, worked with the U.S. Environmental Protection Agency to advance solutions for the Tijuana River Valley.

San Diego-Tijuana Selected as 2024 World Design Capital. ([Link](#))

Secured City Council approval of resolution designating San Diego as a Welcoming City.

Mayor Gloria appointed Vice Chair for Border Policy for the United States Conference of Mayors. ([Link](#))

Mayor Gloria appointed Vice Chair of the Cities for Action Immigration Coalition

BINATIONAL/GLOBAL  
COOPERATION



# Supporting Our Youth

Brought back the City's Youth Commission to amplify youth issues and voices at City Hall. ([Link](#))

Created the City's "Summer for All of Us" initiative to create more recreation opportunities for youth in historically underserved communities, boost youth employment, and ensure youth are better set up for success. ([Link](#))

Secured \$19 million in state funding to launch a hiring program to create meaningful pathways for young people to get jobs in public service.

Invested \$1 million to support the Workforce Partnership's "Connect2Careers" initiative for San Diego youth, many with barriers to employment and at-risk.

# Serving the People of San Diego

The Mayor's Community Engagement Team attended 935 community meetings and events across the City to provide civic updates and be accessible to residents.

The Mayor's Office responded to more than 25,000 constituent inquiries, which includes phone calls and e-mails.

The Mayor's Community Engagement Team resolved 3,986 constituent issues that were reported to the Mayor's Office.

Elected to Board of Trustees at the United States Conference of Mayors ([Link](#)) and successful in advocating for five different important policy resolutions. ([Link](#))

Launched Mayor's Military, Veterans, and Families Advisory Council. ([Link](#))

Released a Spanish-language mobile version of the Get it Done app.

SUPPORT

SERVE