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#### **Description**

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.



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**Department Summary** 

	FY2015	FY2016	FY2017	F	Y2016-2017
	Actual	Budget	Adopted		Change
FTE Positions (Budgeted)	0.00	0.00	0.00		0.00
Personnel Expenditures	\$ 1,931	\$ -	\$ -	\$	-
Non-Personnel Expenditures	89,521,818	95,008,476	108,741,328		13,732,852
Total Department Expenditures	\$ 89,523,749	\$ 95,008,476	\$ 108,741,328	\$	13,732,852
Total Department Revenue	\$ 88,555,213	\$ 92,876,240	\$ 103,022,585	\$	10,146,345

#### **Transient Occupancy Tax Fund**

**Department Expenditures** 

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	F`	Y2016–2017 Change
Arts, Culture, & Community Festivals	\$ 8,896,676	\$ 11,495,581	\$ 14,002,867	\$	2,507,286
Discretionary Funding	-	18,175,248	20,204,517		2,029,269
Economic Development Programs	2,181,243	1,710,000	1,710,000		-
Safety & Maint - Visitor Related Facilities	78,440,405	63,627,647	72,823,944		9,196,297
TOT Admin. & Promotional Activities	5,426	-	-		-
Total	\$ 89,523,749	\$ 95,008,476	\$ 108,741,328	\$	13,732,852

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund for expenditures associated with the safety and maintenance of visitor related facilities.	0.00	\$ 9,799,035	\$ -
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	2,029,269	-
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint allocation.	0.00	1,307,286	-
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, Trolley Extension Reserve, and Public Art funds.	0.00	597,262	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	10,146,345
Total	0.00	\$ 13,732,852	\$ 10,146,345

**Expenditures by Category** 

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	FY2015	FY2016	FY2017	FY2	016–2017
	Actual	Budget	Adopted		Change
PERSONNEL					
Personnel Cost	\$ 1,775	\$ -	\$ -	\$	-
Fringe Benefits	155	-	-		-
PERSONNEL SUBTOTAL	1,931	-	-		-

**Expenditures by Category** (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	F	Y2016-2017 Change
NON-PERSONNEL					
Supplies	\$ 1,651	\$ -	\$ -	\$	-
Contracts	27,693,029	31,990,153	42,504,245		10,514,092
Other	150	-	-		-
Transfers Out	61,826,989	63,018,323	66,237,083		3,218,760
NON-PERSONNEL SUBTOTAL	89,521,818	95,008,476	108,741,328		13,732,852
Total	\$ 89,523,749	\$ 95,008,476	\$ 108,741,328	\$	13,732,852

**Revenues by Category** 

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016–2017 Change
Transient Occupancy Tax	\$ 88,555,213	\$ 92,876,240	\$ 103,022,585	\$ 10,146,345
Total	\$ 88,555,213	\$ 92,876,240	\$ 103,022,585	\$ 10,146,345

**Personnel Expenditures** 

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Job	FY201	5 FY2016	FY2017			
Number Job Title / Wages	Budge	t Budge	Adopted	Salary Range		Total
FTE, Salaries, and Wages Subtotal	5.0	0 6.00	6.00		\$	332,383
		FY2015	FY2016	FY201	7 FY	2016–2017
		Actual	Budget	Adopted	d	Change
Fringe Benefits						
Long-Term Disability	\$	15	-	\$	- \$	-
Medicare		26	-		-	-
Supplemental Pension Savings Plan		75	-		-	-
Unemployment Insurance		3	-		-	-
Workers' Compensation		36	-		-	-
Fringe Benefits Subtotal	\$	155	_	\$ -	- \$	-
Total Personnel Expenditures	_			\$ -	_	-

#### **Special Promotions**

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Organization / Program	FY2015 Actual	FY2016 Budget	FY2017 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
——————————————————————————————————————	\$ 48,501	\$ 41,660	\$ 38,694
Armed Services YMCA of the U.S.A.	79,366	90,229	60,265
Asian Story Theater	8,481	5,534	4,774
Balboa Park Conservancy	32,909	70,635	64,347
BAME Renaissance Community Development Corporation		4,534	6,785
Brazilian Institute for Arts & Culture	_	15,245	11,229
Cabrillo Festival, Inc.	8,467	5,979	5,095
California Lawyers for the Arts	_	2,072	3,334
Capoeira Institute	20,779	_,0	-
Casa Familiar	10,819	5,445	6,237
College Area Economic Development Corporation	9,626	-	-
Combat Arts	- 0,020	1,960	_
contACT Arts	18,655	51,897	55,875
Council of Philippine American Organizations of San Diego County		01,007	-
Culture Shock Dance Troupe	6,787	12,443	_
CYT San Diego	0,707	1,500	_
Discover Pacific Beach	18,179	1,500	_
Fern Street Community Arts	10,175	13,993	_
Guitars in the Classroom	2,159	1,979	_
Gaslamp Quarter Association	(11,404)	1,979	_
Hillcrest Business Improvement Association	27,671	20,572	20,362
House of Panama	27,071	1,500	20,302
Indian Fine Arts Academy of San Diego	24,400	21,628	22,838
Irish Congress of Southern California	24,400	10,169	22,030
Italian American Art and Culture Association of San Diego	20,946	17,761	19,348
Jacobs and Cushman San Diego Food Bank	32,909	39,349	38,401
Jacobs Center for Neighborhood Innovation	(2,436)	14,300	15,370
Justice Overcoming Boundaries In San Diego County	(2,430)	5,463	15,570
Karama	_	2,867	4,313
Karen Organization of San Diego	_	2,007	2,354
Kiwanis Club of Tierrasanta San Diego	_	2,288	2,334
Kalusugan Community Services	15,739	2,200	_
La Jolla Art & Wine Festival	16,846	_	_
La Maestra Family Clinic	10,040	3,083	4,365
Linda Vista Multi-Cultural Fair and Parade	9,389	7,883	7,752
Little Italy Association	30,447	25,140	22,650
Little Saigon Foundation	20,885	27,851	30,550
Mariachi Juvenil de San Diego	9,418	19,790	33,057
Mariachi Scholarship Foundation	9,410	3,108	16,561
Martin Luther King Jr. Community Choir of San Diego		3,100	2,709
Media Heritage, Inc./Filmout San Diego	17,757	15,488	14,808
Musicians for Education	14,961	13,466	14,337
Ocean Beach Merchants Association	29,072	22,656	22,969
Operation Samahan	_	6,213	14 102
Pacific Beach Business Improvement Association	10 700	15,215	14,102
Pacific Southwest Wildlife Arts, Inc. PASACAT	12,723	_ E	- 5 700
Point Loma Summer Concerts	5,545	5,576 17,360	5,780
I OIRE LOTTA SUITIFIER CORCERS	17,223	17,360	11,440

		EV201E		FY2016		EV2017
Organization / Program		FY2015 Actual		Budget		FY2017 Adopted
Rancho de los Penasquitos Town Council		8,076		7,579		6,866
Rolando Community Council		6,523		5,374		5,443
San Diego Alpha Foundation		0,323		2,288		5, <del>11</del> 5
San Diego Audubon Society		25,417		14,387		15,795
San Diego Chinese Center		9,432		7,357		6,650
San Diego City College Foundation		1,758		3,291		6,727
San Diego Earth Day		1,730		25,802		25,809
San Diego Earthworks		28,369		25,602		25,009
San Diego Film Foundation		79,366		62,803		72,437
San Diego Lesbian, Gay, Bisexual, Transgender Pride		19,300				106,110
San Diego Music Foundation		30,139		90,498 34,292		27,541
· · · · · · · · · · · · · · · · · · ·		30,139		34,292		
San Diego Performing Arts League		_		5,800		4,863
San Diego Quilt Show		6,615				6 122
San Diego Shakespeare Society		0,013		3,021		6,122
San Diego State University Research Foundation for KPBS Sledgehammer Theater		_		4,454		22,589
Space 4 Art		_		2,732		5,007
		22,791		2,732		5,007
The Aga Project				109.000		106 110
The Bon Temps Social Club of San Diego		79,366		108,000		106,110
The Cooper Family Foundation Torrey Pines Kiwanis Foundation		4,905 48,427		5,022		4,923 36,868
Transcendance Youth Arts Project		8,406		35,248 9,352		
<del>-</del>				9,352		13,903
VOW Foundation, The dba Rock to Stop Violence Via International		15,012		2,893		_
via international		_		2,093		_
Write Out Loud		_		5.801		6 642
Write Out Loud Creative Communities San Diego Subtotal	\$	929.356	\$	5,801 <b>1.080.000</b>	\$	6,642 <b>1.061.106</b>
Creative Communities San Diego Subtotal	\$	929,356	\$	5,801 <b>1,080,000</b>	\$	6,642 <b>1,061,106</b>
Creative Communities San Diego Subtotal Organizational Support	•			1,080,000		
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego	<b>\$</b>	2,447	<b>\$</b>	<b>1,080,000</b> 4,296	<b>\$</b>	1,061,106
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego  Art of Elan	•			1,080,000		1,061,106 - 18,915
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego  Art of Elan  Athenaeum Music & Arts Library	•	2,447 7,759 –		4,296 13,058		1,061,106 - 18,915 106,152
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego	•	2,447 7,759 – 6,970		4,296 13,058 - 26,001		- 18,915 106,152 29,938
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership	•	2,447 7,759 – 6,970 68,055		4,296 13,058 - 26,001 194,365		- 18,915 106,152 29,938 239,868
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative	•	2,447 7,759 - 6,970 68,055 60,568		4,296 13,058 - 26,001 194,365 49,883		- 18,915 106,152 29,938 239,868 84,004
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association	•	2,447 7,759 - 6,970 68,055 60,568 104,576		4,296 13,058 - 26,001 194,365 49,883 108,127		- 18,915 106,152 29,938 239,868 84,004 131,373
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada	•	2,447 7,759 - 6,970 68,055 60,568 104,576 9,410		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music	•	2,447 7,759 - 6,970 68,055 60,568 104,576		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193		- 18,915 106,152 29,938 239,868 84,004 131,373
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego	•	2,447 7,759 - 6,970 68,055 60,568 104,576 9,410		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative California Ballet Association Camarada Center for World Music Choral Club of San Diego Choral Consortium of San Diego	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 —		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative California Ballet Association Camarada Center for World Music Choral Club of San Diego Choral Consortium of San Diego City Ballet, Inc.	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego  Choral Consortium of San Diego  City Ballet, Inc.  Classics for Kids	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 —		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego  Choral Consortium of San Diego  City Ballet, Inc.  Classics for Kids  Culture Shock Dance Troupe	•	2,447 7,759 - 6,970 68,055 60,568 104,576 9,410 27,901 - 56,535 27,303		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego  Choral Consortium of San Diego  City Ballet, Inc.  Classics for Kids  Culture Shock Dance Troupe  Cygnet Theatre Company	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610		1,080,000  4,296 13,058  - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142 - 124,367		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego  Choral Consortium of San Diego  City Ballet, Inc.  Classics for Kids  Culture Shock Dance Troupe  Cygnet Theatre Company  Diversionary Theatre	•	2,447 7,759 - 6,970 68,055 60,568 104,576 9,410 27,901 - 56,535 27,303		4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative California Ballet Association Camarada Center for World Music Choral Club of San Diego Choral Consortium of San Diego City Ballet, Inc. Classics for Kids Culture Shock Dance Troupe Cygnet Theatre Company Diversionary Theatre Fern Street Community Arts	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610 49,655		1,080,000  4,296 13,058  26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142  124,367 43,877		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355 14,639
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative California Ballet Association Camarada Center for World Music Choral Club of San Diego Choral Consortium of San Diego City Ballet, Inc. Classics for Kids Culture Shock Dance Troupe Cygnet Theatre Company Diversionary Theatre Fern Street Community Arts Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610 49,655 — 24,155		1,080,000  4,296 13,058  - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142  - 124,367 43,877 - 29,113		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355 14,639 41,397
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative California Ballet Association Camarada Center for World Music Choral Club of San Diego Choral Consortium of San Diego City Ballet, Inc. Classics for Kids Culture Shock Dance Troupe Cygnet Theatre Company Diversionary Theatre Fern Street Community Arts Finest City Performing Arts, Inc./San Diego Gay Men's Chorus Flying Leatherneck Historical Foundation	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610 49,655 — 24,155 15,851		1,080,000  4,296 13,058  26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142  124,367 43,877		1,061,106  - 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355 14,639 41,397 36,142
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego  Choral Consortium of San Diego  City Ballet, Inc.  Classics for Kids  Culture Shock Dance Troupe  Cygnet Theatre Company  Diversionary Theatre  Fern Street Community Arts  Finest City Performing Arts, Inc./San Diego Gay Men's Chorus  Flying Leatherneck Historical Foundation  Gaslamp Quarter Historical Foundation	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610 49,655 — 24,155		1,080,000  4,296 13,058  - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142  - 124,367 43,877 - 29,113		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355 14,639 41,397 36,142 49,818
Creative Communities San Diego Subtotal  Organizational Support Actors Alliance of San Diego Art of Elan Athenaeum Music & Arts Library Bach Collegium San Diego Balboa Park Cultural Partnership Balboa Park Online Collaborative California Ballet Association Camarada Center for World Music Choral Club of San Diego Choral Consortium of San Diego City Ballet, Inc. Classics for Kids Culture Shock Dance Troupe Cygnet Theatre Company Diversionary Theatre Fern Street Community Arts Finest City Performing Arts, Inc./San Diego Gay Men's Chorus Flying Leatherneck Historical Foundation Gaslamp Quarter Historical Foundation Intrepid Shakespeare Company	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610 49,655 — 24,155 15,851		1,080,000  4,296 13,058 - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142 - 124,367 43,877 - 29,113 24,303		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355 14,639 41,397 36,142 49,818 15,336
Creative Communities San Diego Subtotal  Organizational Support  Actors Alliance of San Diego Art of Elan  Athenaeum Music & Arts Library  Bach Collegium San Diego  Balboa Park Cultural Partnership  Balboa Park Online Collaborative  California Ballet Association  Camarada  Center for World Music  Choral Club of San Diego  Choral Consortium of San Diego  City Ballet, Inc.  Classics for Kids  Culture Shock Dance Troupe  Cygnet Theatre Company  Diversionary Theatre  Fern Street Community Arts  Finest City Performing Arts, Inc./San Diego Gay Men's Chorus  Flying Leatherneck Historical Foundation  Gaslamp Quarter Historical Foundation	•	2,447 7,759 — 6,970 68,055 60,568 104,576 9,410 27,901 — 56,535 27,303 — 116,610 49,655 — 24,155 15,851		1,080,000  4,296 13,058  - 26,001 194,365 49,883 108,127 10,483 23,193 1,500 1,500 59,321 34,142  - 124,367 43,877 - 29,113		- 18,915 106,152 29,938 239,868 84,004 131,373 21,082 23,097 - 1,673 78,666 36,612 16,386 165,560 62,355 14,639 41,397 36,142 49,818

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Ormanization / Brancon	FY2015	FY2016	FY2017
Organization / Program	Actual	Budget	Adopted
Japanese Friendship Garden Society of San Diego	77,210	77,467	94,436
La Jolla Chapter, SPEBSQSA, Inc./ Barbershop Harmony Society	3,411	3,330	_
La Jolla Historical Society	42,248	57,192	85,006
La Jolla Music Society	201,259	212,621	244,286
La Jolla Symphony and Chorus	37,186	39,137	54,335
Lambda Archives of San Diego	<del>-</del>	5,924	10,411
The Library Assoc of La Jolla/Athenaeum Music & Arts Library	117,101	139,970	_
Mainly Mozart	111,134	143,903	163,932
Malashock Dance and Company	43,619	38,254	57,980
Maritime Museum Association of San Diego	212,839	241,890	282,569
Media Arts Center San Diego	63,970	72,009	89,778
Mingei International Museum	192,113	206,153	213,466
Mojalet Dance Collective	10,676	10,804	_
Mo'olelo Performing Arts Company	28,307	27,540	_
Moxie Theatre	14,847	13,246	27,079
Museum of Contemporary Art, San Diego	288,444	387,154	368,399
Museum of Photographic Arts	143,755	156,558	230,686
New Americans Museum	_	17,190	28,939
NTC Foundation	51,339	56,097	66,068
Old Globe Theatre	431,629	445,829	542,761
Outside the Lens	9,448	18,136	41,358
Pacific Arts Movement	61,963	60,650	84,782
Persian Cultural Center	31,247	35,874	38,669
Playwrights Project	34,891	34,741	43,264
Prophet World Beat Productions	18,894	20,837	34,811
Reuben H. Fleet Science Center	267,091	278,286	366,559
SACRA/PROFANA	1,663	6,150	15,710
Samahan Filipino American Performing Arts and Education Center	3,786	_	_
San Diego Air and Space Museum, Inc.	260,820	254,426	347,724
San Diego Archaeological Center	20,983	22,488	32,800
San Diego Art Institute	44,303	40,453	41,025
San Diego Automotive Museum	70,954	46,642	71,620
San Diego Ballet	31,045	39,537	57,974
San Diego Center for Jewish Culture	120,577	116,146	151,632
San Diego Children's Choir	30,195	36,449	50,267
San Diego Chinese Historical Society and Museum	17,503	19,334	21,696
San Diego Civic Youth Ballet	37,803	64,297	64,492
San Diego Dance Theater	32,051	38,785	49,952
San Diego Guild of Puppetry	6,646	8,858	10,541
San Diego Hall of Champions	_	61,012	67,486
San Diego Historical Society	107,574	112,153	107,539
San Diego Junior Theatre	83,306	88,011	102,064
San Diego Master Chorale	12,742	13,324	13,849
San Diego Model Railroad Museum	45,920	47,181	79,386
San Diego Museum Council	13,706	15,565	23,808
San Diego Museum of Art	317,150	290,960	413,486
San Diego Museum of Man	153,536	168,883	285,113
San Diego Musical Theatre	· —	31,502	62,349
San Diego Opera Association	260,000	387,862	428,318
San Diego Repertory Theatre	173,717	167,474	196,576
		,	,

	FY2015		FY2016	FY2017
Organization / Program	Actual		Budget	Adopted
San Diego Society of Natural History	358,761		439,409	542,819
San Diego Symphony Orchestra Association	398,575		437,533	543,245
San Diego Theatres, Inc	· _		, _	137,594
San Diego Watercolor Society	27,104		28,409	34,870
San Diego Winds	3,902		8,994	· _
San Diego Women's Chorus	5,839		10,629	10,312
San Diego Writers Ink	13,777		15,125	24,727
San Diego Young Artists Music Academy, Inc.	10,911		10,105	_
San Diego Youth Symphony and Conservatory	89,470		98,264	152,921
Save Our Heritage Organisation	68,488		72,711	118,049
Scripps Ranch Theatre	16,975		20,585	22,863
Sledgehammer Theatre	_		_	3,349
So Say We All	1,713		5,369	8,652
Space 4 Art	9,768		_	_
Spreckels Organ Society	20,308		13,610	30,790
Tap Fever Studios	3,318		5,491	_
The Aja Project	_		28,935	43,632
The New Children's Museum	144,244		165,410	184,669
The PGK Project Inc	9,027		9,544	12,984
Theater & Arts Foundation of San Diego County/La Jolla Playhouse	408,603		414,605	501,560
Timken Museum of Art	112,335		131,892	128,231
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	8,167		10,431	_
Villa Musica	33,535		49,938	65,186
Westwind Brass	7,124		6,974	_
Women's Reclamation Project, Inc.	17,417		19,923	21,007
Write Out Loud	7,816		_	_
Young Audiences of San Diego	47,940		56,822	66,881
Youth Philharmonic Orchestra	_		_	2,006
Organizational Support Subtotal	\$ 6,776,466	\$	8,135,000	\$ 10,153,659
Other				
Commission for Arts and Culture Department	\$ 853,734	\$	1,056,549	\$ 1,136,983
Mayor/City Council Allocations	416,000	Ċ	400,000	400,000
Penny for the Arts Blueprint Augmentation	774,854		1,725,938	1,791,230
Public Art Fund	94,135		154,643	596,872
Other Subtotal	\$ 2,138,723	\$	3,337,130	\$ 3,925,085
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 9,844,545	\$	12,552,130	\$ 15,139,850
CAPITAL IMPROVEMENTS				
Capital Improvements				
Convention Center Complex	\$ 12,560,650	\$	12,563,450	\$ 12,560,450
Mission Bay Park/Balboa Park Improvements	1,674,737		1,673,526	1,665,941
PETCO Park	11,305,009		11,319,000	9,287,704
QUALCOMM Stadium	4,742,697		4,746,120	4,748,125
Trolley Extension Reserve	1,059,200		1,062,225	1,060,650
Capital Improvements Subtotal	\$ 31,342,293	\$	31,364,321	\$ 29,322,870
TOTAL CAPITAL IMPROVEMENTS	\$ 31,342,293	\$	31,364,321	\$ 29,322,870

Special Fromotions (Cont a)						
Organization / Program		FY2015 Actual		FY2016 Budget		FY2017 Adopted
-		Actual		Duaget		Adopted
ECONOMIC DEVELOPMENT PROGRAMS						
Citywide Economic Development						
CleanTECH San Diego	\$	33,750	\$	60,000	\$	45,000
CommNexus San Diego		32,250		30,000		_
CyberHive, Inc.		_		_		40,000
EvoNexus (formerly CommNexus San Diego)		_		_		30,000
Hera Labs		_		_		30,000
Horton Plaza Theatre Foundation		435,000		_		_
Maritime Alliance Foundation		25,000		25,000		95,000
Mission Trails Regional Park Foundation, Inc.		57,719		45,000		45,000
Old Town San Diego Chamber of Commerce		_		_		15,000
San Diego Regional Economic Development Corporation		97,225		140,000		_
San Diego Workforce Partnership		50,000		_		_
Sweedish-American Chamber of Commerce		_		15,000		15,000
Citywide Economic Development Subtotal	\$	730,944	\$	315,000	\$	315,000
<b>Economic Development and Tourism Support</b>						
Adams Avenue Business Association	\$	46,900	\$	52,753	\$	56,908
Asian Business Association		25,125		33,611		43,471
Biocom Institute		_		_		56,908
Cabrillo National Monument Inc		_		50,417		56,908
City Heights Community Development Corporation		61,690		52,753		56,908
Greater Golden Hill CDC		28,287		_		_
Greater San Diego Business Association		_		38,736		_
Hosteling International-American Youth Hostels		46,900		60,200		56,908
Japan Society of San Diego and Tijuana		36,180		49,064		53,165
Juma Ventures		_		60,200		_
La Jolla Village Merchants Association, Inc.		46,900		_		_
Little Italy Association		100,240		_		_
North Park Organization of Businesses, Inc.		53,036		_		_
North Park Main Street		_		48,986		52,843
Old Town San Diego Chamber of Commerce		29,064		29,531		_
Otay Mesa Chamber of Commerce		46,900		52,753		56,908
San Diego Diplomacy Council		40,175		45,638		44,714
San Diego East Visitors Bureau		63,451		· _		_
South County Economic Development Council		55,573		52,000		56,469
South Park Business Group, Inc.		11,017		13,158		15,414
Travelers Aid Society of San Diego		61,690		60,200		56,908
Urban Corps of San Diego County		_		_		35,568
Veterans Memorial Center, Inc.		37,173		_		_
<b>Economic Development and Tourism Support Subtotal</b>	\$	790,301	\$	700,000	\$	700,000
Other						
Business Expansion, Attraction, and Retention (BEAR)	\$	487,021	\$	515,000	\$	515,000
Economic Development Program Administration	Ψ	172,978	Ψ	180,000	Ψ	180,000
Other Subtotal	\$	659,998	\$	695,000	\$	695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$	2,181,243	\$	1,710,000	\$	1,710,000
TO THE EDUNGHIO DETECT HILITI I NOONAMO	Ψ	2,101,243	Ψ	1,7 10,000	Ψ	.,,,,,,,,,,

		FY2015		FY2016		FY2017				
Organization / Program		Actual		Budget		Adopted				
MAJOR EVENTS										
Major Events						_				
Major Events Revolving Fund	\$	150,000	\$	150,000	\$	150,000				
Major Events Subtotal	\$	150,000	\$	150,000	\$	150,000				
TOTAL MAJOR EVENTS	\$	150,000	\$	150,000	\$	150,000				
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES										
Safety and Maintenance of Visitor-Related Facilities										
Discretionary Transient Occupancy Tax Support to General Fund	\$	16,387,689	\$	18,175,248	\$	20,204,517				
Mission Bay Park/Balboa Park Improvements		285,263		451,474		359,059				
Convention Center		4,600,343		4,049,543		4,283,543				
PETCO Park		2,501,907		1,980,074		3,185,710				
QUALCOMM Stadium		5,509,700		6,833,517		8,131,512				
Special Events Department		843,829		1,523,928		1,425,982				
Trolley Extension Reserve		12,528		9,503		3,000				
TOT Administration and Promotional Activities		16,653,915		18,789,215		27,388,250				
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$	46,795,175	\$	51,812,502	\$	64,981,573				
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$	46,795,175	\$	51,812,502	\$	64,981,573				
SUMMARY										
Arts, Culture, and Community Festivals	\$	9,844,545	\$	12,552,130	\$	15,139,850				
Capital Improvements		31,342,293		31,364,321		29,322,870				
Economic Development Programs		2,181,243		1,710,000		1,710,000				
Major Events		150,000		150,000		150,000				
Safety and Maintenance of Visitor-Related Facilities		45,167,467		49,232,025		64,981,573				
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$	88,685,548	\$	95,008,476	\$	111,304,293				

<sup>&</sup>lt;sup>1</sup>This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

#### Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2015 Actual	FY2016 <sup>*</sup> Budget	FY2017 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,143,594	\$ 7,572,816	\$ 8,346,750
TOTAL BALANCE AND RESERVES	\$ 10,143,594	\$ 7,572,816	\$ 8,346,750
REVENUE			
Charges for Services	\$ 31,064	\$ _	\$ _
Licenses and Permits	64,010	75,000	75,000
Other Revenue	247	_	_
Transient Occupancy Taxes	88,555,213	92,876,240	103,022,585
TOTAL REVENUE	\$ 88,650,534	\$ 92,951,240	\$ 103,097,585
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 98,794,128	\$ 100,524,056	\$ 111,444,335
OPERATING EXPENSE			
Personnel	\$ 655,803	\$ 963,601	\$ 1,082,382
Fringe Benefits	482,860	596,620	606,952
Supplies	16,190	9,832	14,560
Contracts	27,949,038	32,422,825	42,917,187
Information Technology	260,416	456,687	299,679
Energy and Utilities	4,135	3,843	6,162
Other Expenses	210	2,000	2,000
Transfers Out	61,836,106	63,133,545	66,375,371
Capital Expenditures	16,555	_	_
TOTAL OPERATING EXPENSE	\$ 91,221,312	\$ 97,588,953	\$ 111,304,293
TOTAL EXPENSE	\$ 91,221,312	\$ 97,588,953	\$ 111,304,293
BALANCE	\$ 7,572,816	\$ 2,935,103	\$ 140,042
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 98,794,128	\$ 100,524,056	\$ 111,444,335

<sup>\*</sup>At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.