



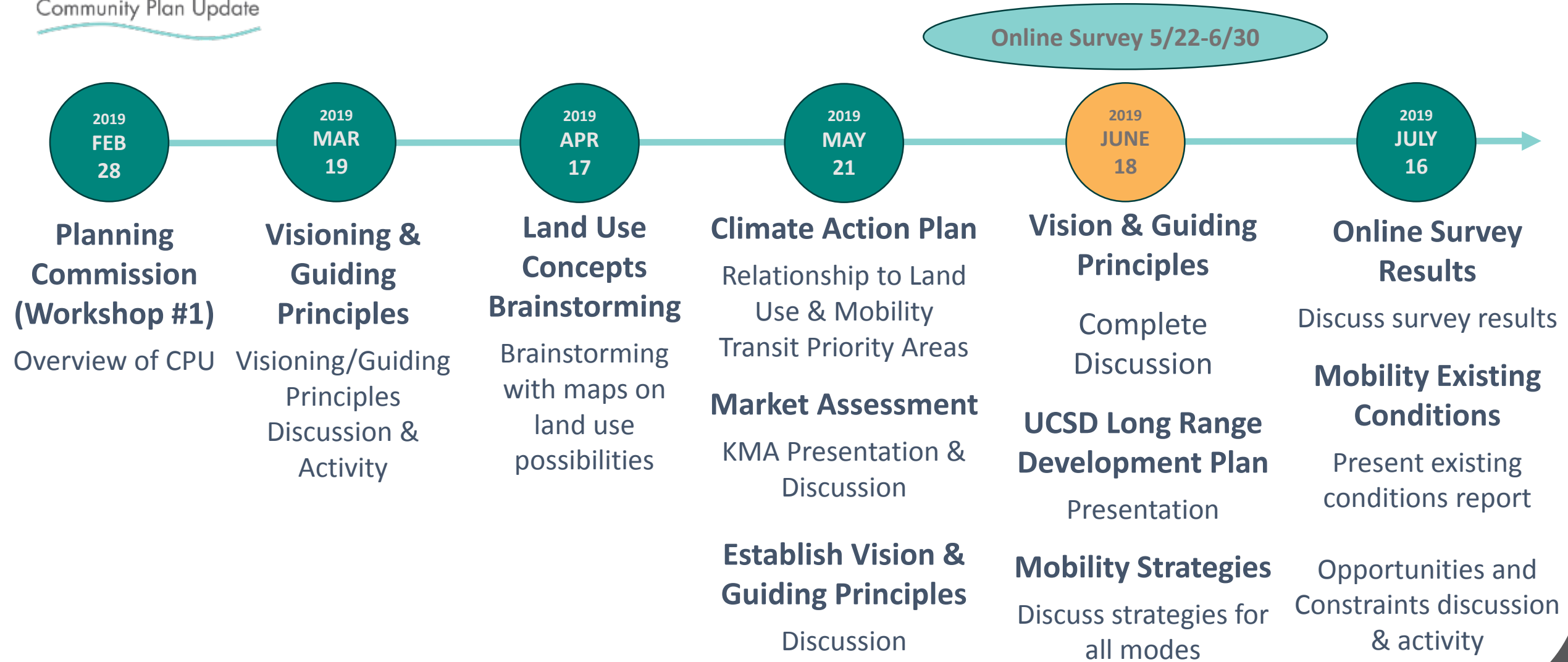
University Community Plan Update Subcommittee Meeting

June 18, 2019

AGENDA – TUESDAY, JUNE 18, 2019

- 6:00 CALL TO ORDER / ROLL CALL BY CHAIR – Andy Wiese
APPROVAL OF THE MINUTES – May 21, 2019
NON-AGENDA PUBLIC COMMENT – Two minutes per speaker
- 6:20 Item 1 INFO ITEM – Recap of progress to date
- 6:25 Item 2 ACTION ITEM – Draft CPU Vision Statement & Guiding Principles
- 7:35 Item 3 INFO ITEM – UC San Diego 2018 Long Range Development Plan (LRDP)
(Robert Clossin, Director of Physical & Community Planning, UCSD)
- 8:15 Item 4 INFO ITEM – City of San Diego Mobility Strategies
(Claudia Brizuela, Associate Traffic Engineer, Planning Department)
- 8:55 Item 5 NEXT STEPS – Next Meeting – July 16, 2019 (Scripps Health Campus Point
C-Annex, 10010 Campus Point Drive, San Diego, CA 92121)
- 9:00 ADJOURNMENT

DRAFT UNIVERSITY CPUS SCHEDULE





ITEM 2

VISION STATEMENT & GUIDING PRINCIPLES

The Community Plan provides the following:

- o A vision to guide the future growth and development within Kearny Mesa, consistent with the General Plan;
- o Strategies and policies to accomplish the vision;
- o The basis for implementing land use and transportation strategies in the Climate Action Plan;
- o Guidance to design and evaluate development proposals and improvement projects;
- o The basis for plan implementation including zoning, development regulations, and an Impact Fee Study.

The Community Plan includes an Introduction followed by six sections for the issues important to Kearny Mesa. Each section contains one or more goals that express a broad intent. Policies that reflect specific direction, practice, guidance, or directives are contained within a comprehensive table at the end of the Community Plan (see Section 8).

It establishes a vision for Kearny Mesa as a vibrant employment community and contains direction on future uses and needed public improvements. The Community Plan balances land use needs for employment areas that grow San Diego's economy with villages and neighborhoods that support the workforce.

To achieve the vision, the following guiding principles provide the framework for the Community Plan policies:

Connected Community

Transit connections to employment centers and activity hubs within Kearny Mesa and to the surrounding communities.

Center of Economic Activity

A Subregional Employment Area with employment land for research, industrial, office, and commercial uses and a connected transit network to provide jobs and support the economic viability and attractiveness of Kearny Mesa.

Complete Mobility System

A mobility system with options for people to walk, ride a bicycle, take transit, or drive to support the economic growth of the community and enhance its livability and character.

Model for Addressing Climate Change

The establishment of a land use pattern, mobility system, and commitment to sustainability in design that help to provide opportunities for people to live near their workplace, conserve resources, and support healthy communities.

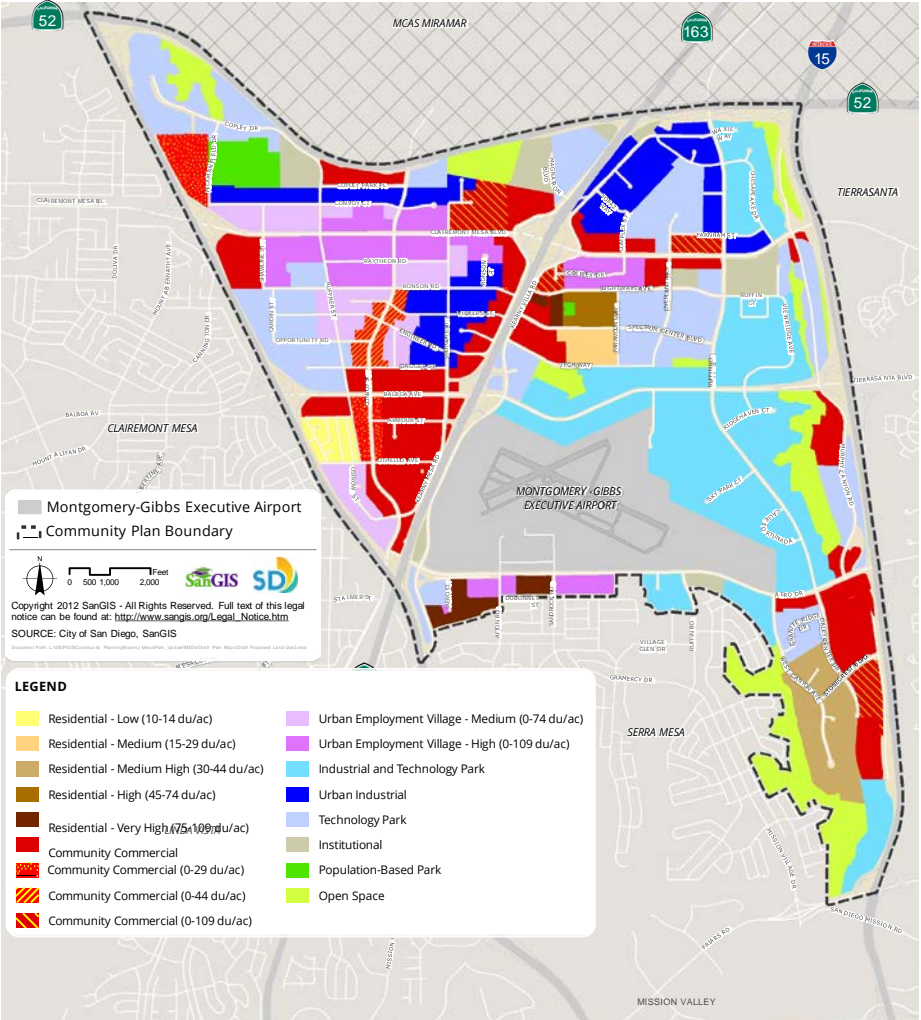
Distinctive Convoy Corridor

A pedestrian-oriented Convoy Street "Corridor" with a memorable and distinct range of uses, character, streetscapes, places, urban form, and building design.

The land use designations in this plan are based on the General Plan's land use designations and have been tailored as needed to guide development to achieve the overarching Community Plan vision.

To capitalize on planned transit for Kearny Mesa, the land use plan retains and strengthens the community's existing jobs, while promoting Kearny Mesa's commercial areas, and creating villages with connections for people to get to their desired destinations. **Figure 1: Planned Land Use**, and the land use descriptions that follow, provide an overview of the land use in the community and information on the mix of uses, types of activities, and intended character. These land uses reflect an approach that considered the retention of core industrial employment lands, the enhancement of key commercial corridors, and the targeted addition of residential development in urban village settings.

Figure 1: Planned Land Use



Note: The Airport Influence Areas (AIA) of both the Montgomery-Gibbs Executive Airport and MCAS Miramar Airport Land Use Compatibility Plans (ALUCPs) extend into Kearny Mesa. Additional land use restrictions (e.g. lower residential density limits) may apply to properties within the AIA. Please refer to the Airport Land Use Compatibility Overlay Zone of the San Diego Municipal Code.



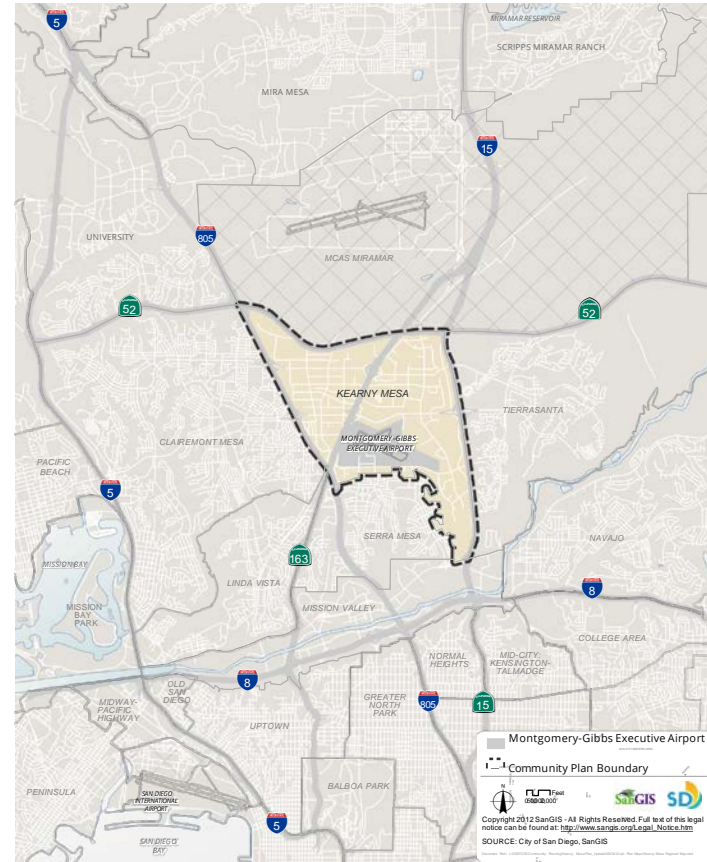
Introduction

Kearny Mesa: a vibrant employment community

1.1 Setting

As shown in **Figure 2: Regional Location**, Kearny Mesa is approximately 4,400 acres bounded by State Route 52 (SR-52) to the north and Interstate 805 (I-805) to the west, Interstate 15 (I-15) to the east and properties lying to the south of Aero Drive and along the western edge of I-15 to the south. The Montgomery-Gibbs Executive Airport occupies over 500 acres in Kearny Mesa.

Figure 2: Regional Location



1.2 Vision

Kearny Mesa is a community where inventions and ideas take root, businesses grow, and San Diegans prosper. Kearny Mesa thrives as a diverse employment area with leading companies and quality jobs that connect the region to the global economy. The central location and accessibility that attracts industry and commerce to Kearny Mesa makes it a desirable location for investment. Kearny Mesa will evolve into an urban center where people work, live, shop, and eat while maintaining the area's deep ties to innovation.

Kearny Mesa supports the growth of regionally- and internationally-serving industries, corporate campuses, single and multi-tenant offices, retail, and Convoy Street, which has distinctive restaurants and retail establishments. As more businesses chose to locate in the community, Kearny Mesa's reputation expanded to include commerce, cuisine, and culture. Integrating land uses into urban villages will help attract a diverse workforce to a thriving job center.

Kearny Mesa has the capacity to create new mixed-use urban villages with a range of residential unit types to create options for employees to live closer to work. A community reimagined with active community spaces and enabled for technological advances caters to productive and creative employees, residents, and visitors. The future of Kearny Mesa is one of connected neighborhoods with abundant outdoor spaces where people can connect and share ideas. This growth is taking place in an era of sustainable and healthy communities. Like much of its history – one rooted in innovation, collaboration, and investment – Kearny Mesa is well positioned to be a model for achieving a vibrant employment community.



Connected Community

Community connectivity is a theme throughout the Community Plan. Kearny Mesa will be adaptable for future employment trends and technologies, building more middle- and high-income jobs that attract a diverse workforce and contribute to a beneficial quality of life for the community. Through public and private investments to implement the Community Plan, Kearny Mesa can thrive as a Subregional Employment Area offering a diversity of employment and housing in dynamic villages, fulfilling goals in the General Plan.

A reinvisioned Kearny Mesa will include urban pathways, linear parks, paseos, streetscape elements, and mobility hubs that support the vision for a vibrant employment and residential community. Urban pathways are important design features that are woven throughout proposed improvements for Kearny Mesa. Urban pathways provide space for pedestrians along major streets or within superblocks, linking various land uses throughout the community. They are often combined with linear parks, paseos, and streetscape elements to provide a connected and attractive network.



Employment and village development is concentrated along transit corridors to accommodate the 120,000 jobs and nearly 50,000 residents projected through the year 2050 and beyond. A connected Kearny Mesa provides opportunities for social interaction, community cohesion, and recreation. The following are employment and residential development concepts and signature urban pathways and park concepts for four distinct areas within the community. These are illustrated on **Figure 3: Community Connections**.

Employment Hub

The Employment Hub is the center of Kearny Mesa's employment area with businesses linked to the community. The Airport Loop provides pedestrian walkways, views of the airport, and valuable connections.

Clairemont Mesa Boulevard Village

The Clairemont Mesa Boulevard Village is a high density, mixed-use corridor surrounded by a walkable environment. The Opportunity Trail provides an engaging network of public spaces, paseos, and linear parks that connect the mixed-use development, transit stations, and park facilities.

Convoy Corridor Village

The Convoy Corridor Village is a successful commercial area with mixed-use added to provide housing opportunities. The Park Link enhances the corridor with active spaces, linear parks, and seating areas for businesses, residents, and visitors.

Aero Drive Village

South of Aero Drive, additional residential and commercial uses are unified by linear landscape features. The Aero Promenade is a linear park for active and passive recreation.

A diverse and dynamic community with renowned higher education, healthcare, scientific research and technology institutions and businesses connected through a robust multi-modal transportation network to a vibrant mixed-use urban core and varied residential neighborhoods, which protects its unique natural habitat and canyon systems.



A sustainable community integrated with its natural environment, open space and recreational areas. Preservation of open space, watershed protection and improvement, restoration of habitat, enhancement of species diversity, improvement of population based parks and recreation areas, and provision of connections for wildlife and people contribute to community character, enhance quality of life and preserve unique natural resources.

PROPOSED GUIDING PRINCIPLES

PROPOSED

Renowned Institutions. The development of institutions that provide world leading research, higher education and healthcare which contribute to the built environment and support the economic growth and attractiveness of the community.

APPROVED

PROPOSED

A Vibrant Mixed-Use Urban Core. A land use pattern that focuses growth into a vibrant urban core which contains regional transit connections and a distinct range of uses, character, streetscapes, places, urban form and building design positions the community as a leader in sustainability.

APPROVED

PROPOSED

A Diversified Housing Inventory. A housing inventory that contains a broad range of housing types and costs to accommodate a variety of age groups, household sizes and compositions, tenure patterns and income levels.

APPROVED

PROPOSED GUIDING PRINCIPLES

PROPOSED

A Center of Economic Activity. An employment center with scientific research, technology and office uses that provide jobs in proximity to residential, retail and visitor serving uses connected by transit that supports the economic viability and attractiveness of the community.

APPROVED

PROPOSED

A Complete Mobility System.

A mobility system that provides multi-modal options for people to travel within the community and the region, enhancing economic growth, livability and sustainability.

APPROVED

An aerial photograph of the University of California, San Diego campus. The image shows several large, modern buildings with glass and brick facades. One building on the right has "Northern Trust" and the address "4370" visible. The campus is surrounded by lush green trees and a clear blue sky with some clouds. A semi-transparent white rectangular box is overlaid on the center of the image, containing the title text. A large yellow triangle is positioned on the left side of the image, partially overlapping the buildings.

ITEM 3

UC SAN DIEGO LONG RANGE DEVELOPMENT PLAN

Our **VISION**, as defined in the **2014 Strategic Plan**, is to become a **student-centered, research-focused, service-oriented** public university.

Our **GOAL** is to be a **destination** for students, patients and the community.

We will achieve this by transforming the campus:

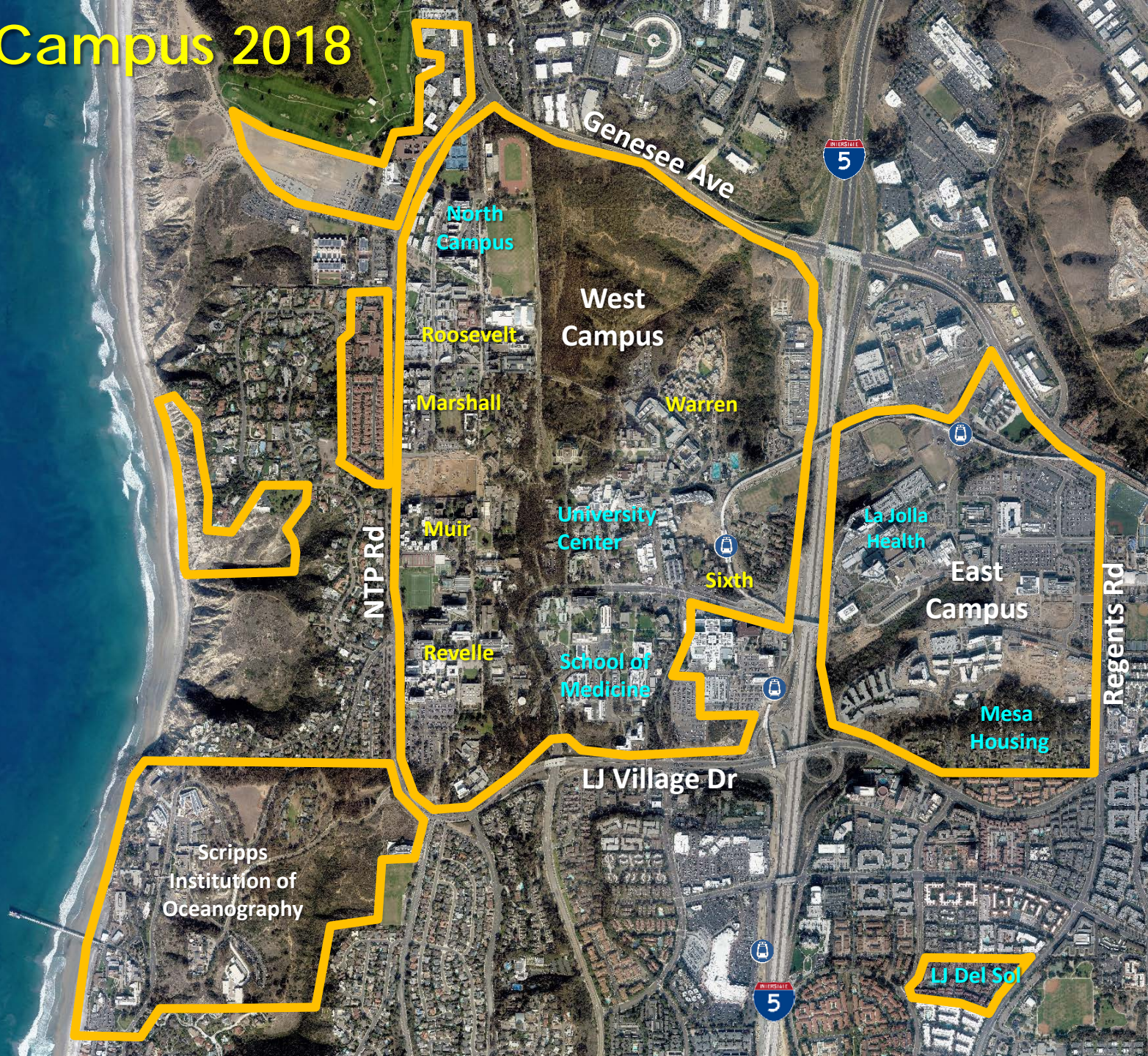
Intellectually, through scholarly, artistic, pedagogical, and medical initiatives that draw on multiple disciplines and approaches;

Physically, to become a residential campus designed to support the needs of our increasingly diverse student cohort;

Culturally, by renewing our entrepreneurial spirit of non-tradition and connecting strongly with the broader San Diego community.



Campus 2018



- **1,158 acres**; over 30% in Open Space Preserve
- **38,000 students** (30,300 UG/7,700 G/P)
- **16,000 total employees** (Health 3k, general campus/academic 13k)
- **House close to 40% of students on campus, with growing waitlist**
- **UC Sustainable Practices Policy; goal of carbon neutrality by 2025**
- **16,000 Parking Spaces**
- **Extensive TDM program; close to 60% of commuters access campus via Alt Trans**

Key Objectives

- Approved by Regents in November 2018, the 2018 LRDP is a comprehensive plan that guides physical development of the campus over the next 15-20 years.
- Anticipates future enrollment of **42,400 students**, a total overall **campus population of 65,600** and potential development of up to **8.9 million gross square feet**.
- Our strategies for the future are aimed at transforming our campus into an **inclusive and welcoming destination** for lifelong education, accessible arts & culture, engaged research, and outstanding patient care.
- **Residential Campus:** Live – Learn – Play

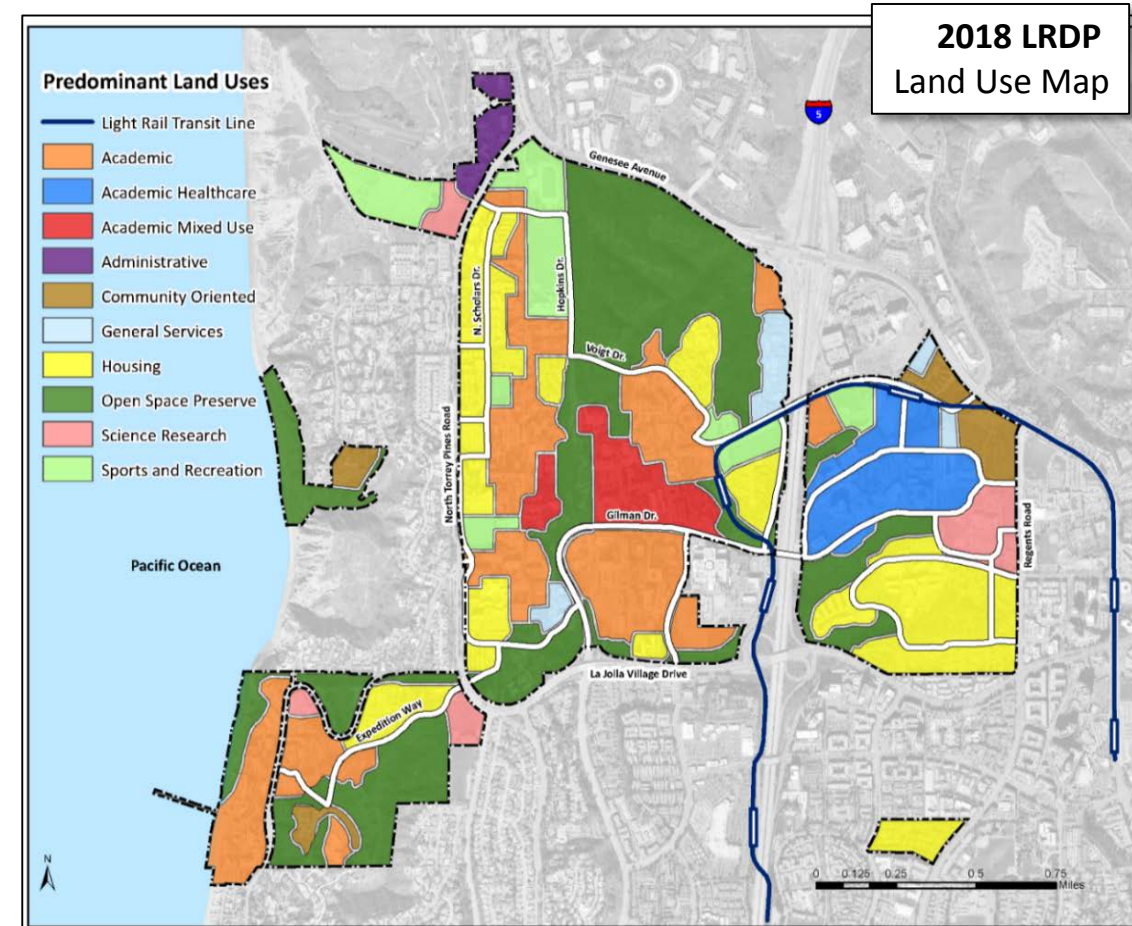


Table 3.2.A: UC San Diego Headcount Enrollment

	2015-16 Actual	2035-36 Projected
General Campus		
Undergraduate	26,600	32,000
Graduates, Professionals, and Health Sciences	6,250	10,400
Total Enrollment	32,850	42,400

Table 3.2.B: UC San Diego Campus Population

	2015-16 Actual	2035-36 Projected
Total Campus		
Faculty	1,300	2,200
Students	32,850	42,400
Staff	14,700	21,000
Total Population	48,850	65,600

Notes: 1. 'Faculty' includes ladder rank, temporary, full and part-time faculty.

 <http://lrdp.ucsd.edu/campus/index.html>

Table 3.3.1: UC San Diego Existing and Estimated Development Gross Square Feet by Location

	2015-16 Actual	Planned or in Construction	2035-36 Projected	
By Location				
Scripps Institution of Oceanography	1,018,000	31,000	2,011,000	+962,000
West Campus	11,099,000	1,180,000	16,046,000	+3,767,000
East Campus	3,075,300	2,046,000	9,358,300	+4,237,000
Nearby	471,000	--	471,000	
Total Gross Square Feet	15,663,300	3,257,000	27,886,300	=8,966,000

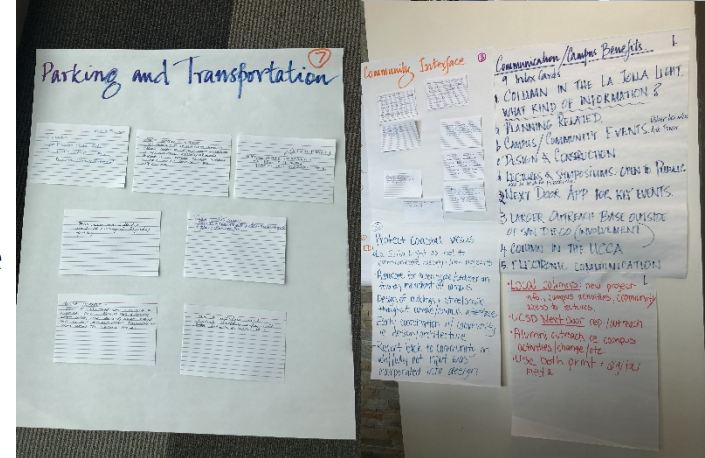
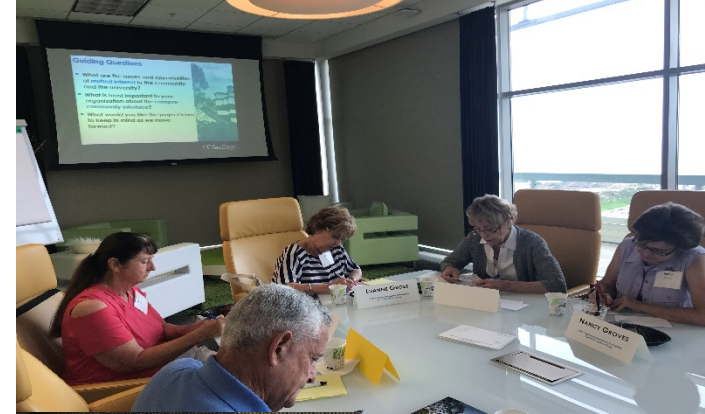
Notes:

1. GSF data is rounded to the nearest 100.

2. Nearby includes University House, La Jolla del Sol, and various leased properties within close proximity to the campus.

LRDP Community Planning Principles

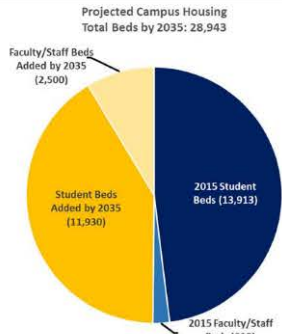
- Coordinate with local and regional agencies and **contribute to regional solutions**
- Provide and enhance **community-oriented services and offerings**
- **Monitor infrastructure needs** to align with planned growth
- Ensure **campus-community communication** is maintained
- Be sensitive to the **integration of the campus edges with the surrounding neighborhoods**
- **Respect and preserve** unique campus features for enjoyment by the campus and community



- 2018 Long Range Development Plan
- UC San Diego

Smart & Sustainable Design

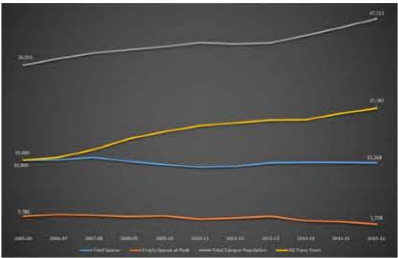
- On-Campus Housing
- Amenities, Dining, Retail
- Parking Restrictions
- Gilman Drive Overcrossing
- East Campus Canyon Overcrossing
- Transit Priority Area / SB743



Proven TDM Strategies

- Transportation Surveys

Alternative Transportation, Parking Supply & Population:



- Campus population grew 26%
- Alternative transportation usage grew by 46%
- Overall parking supply remained relatively constant
- Peak occupancy rose roughly 10% to approximately 87% in 2015-16

UC San Diego

Alternative Transportation

- Public Transit / U-Pass
- Campus Shuttle System
- Pedestrian & Bicycle Network
- Maintenance of Coastal Rail Trail
- Ridesharing



Collaboration & Partnerships

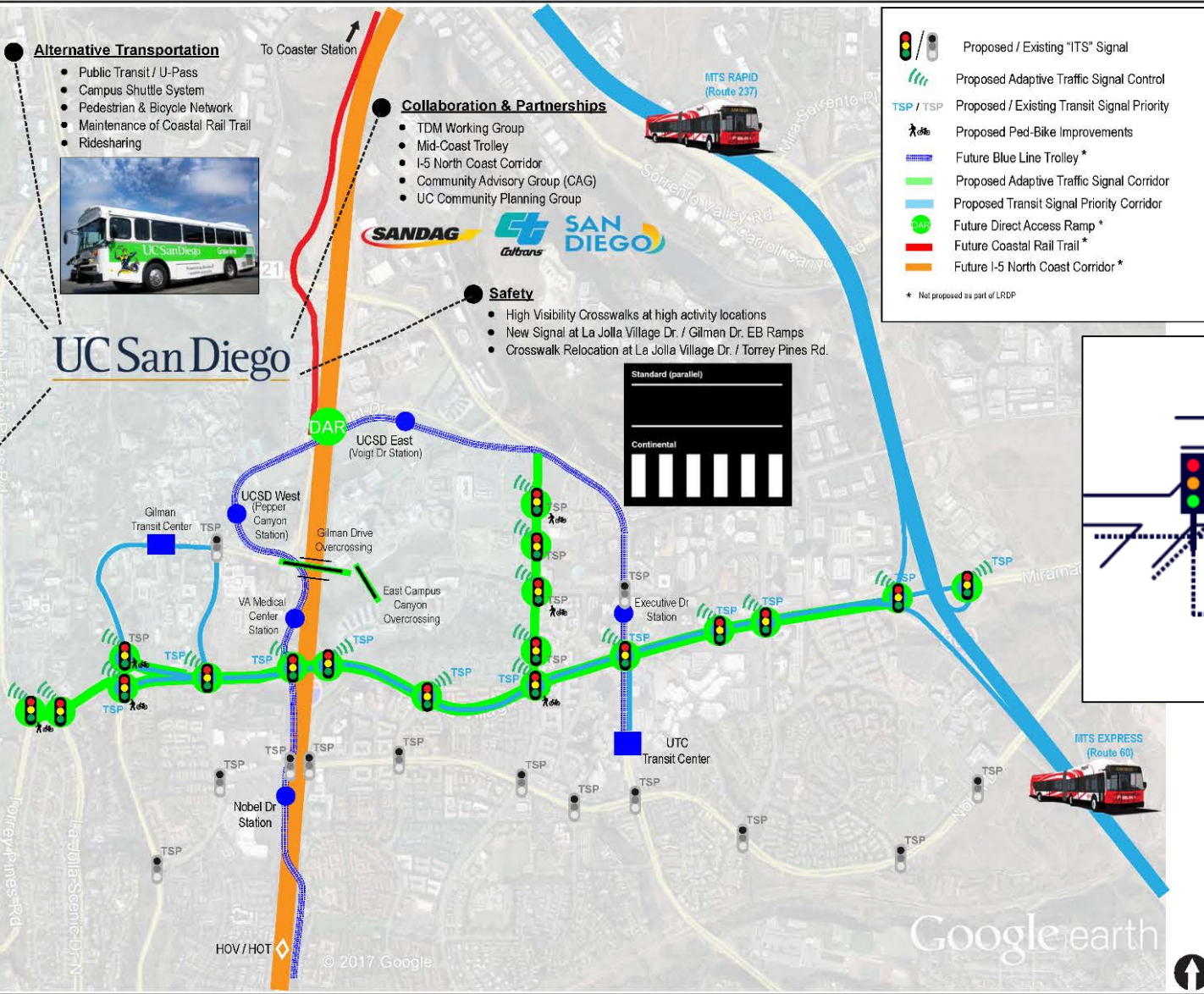
- TDM Working Group
- Mid-Coast Trolley
- I-5 North Coast Corridor
- Community Advisory Group (CAG)
- UC Community Planning Group



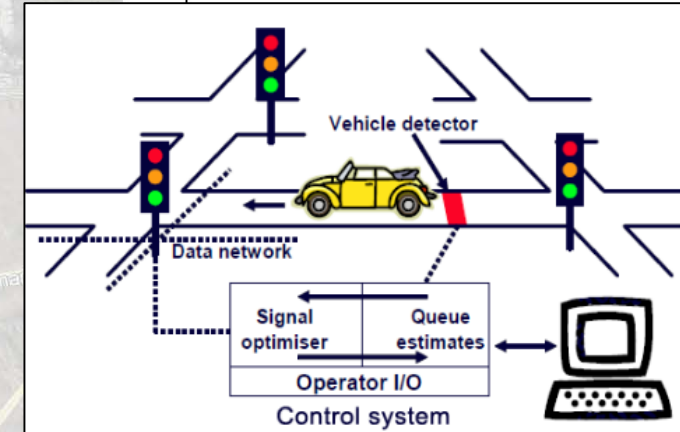
Safety

- High Visibility Crosswalks at high activity locations
- New Signal at La Jolla Village Dr. / Gilman Dr. EB Ramps
- Crosswalk Relocation at La Jolla Village Dr. / Torrey Pines Rd.

UC San Diego



- Proposed / Existing "ITS" Signal
 - Proposed Adaptive Traffic Signal Control
 - Proposed / Existing Transit Signal Priority
 - Proposed Ped-Bike Improvements
 - Future Blue Line Trolley *
 - Proposed Adaptive Traffic Signal Corridor
 - Proposed Transit Signal Priority Corridor
 - Future Direct Access Ramp *
 - Future Coastal Rail Trail *
 - Future I-5 North Coast Corridor *
- * Not proposed as part of LRDP



LRDP Mobility Improvement Plan

UC SAN DIEGO LRDP

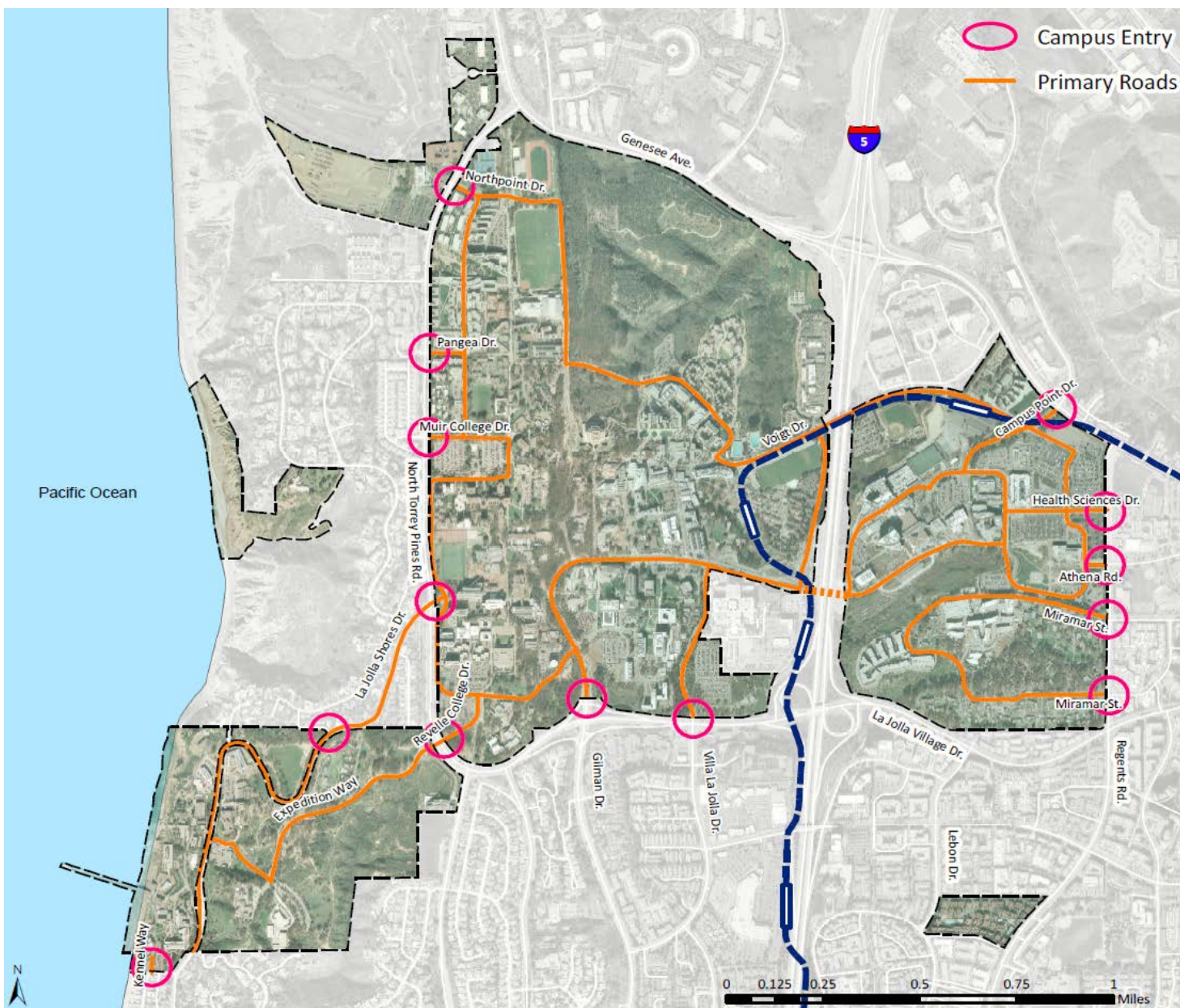
UC San Diego

TRAFFIC MITIGATION: ADAPTIVE "SMART" SIGNALS

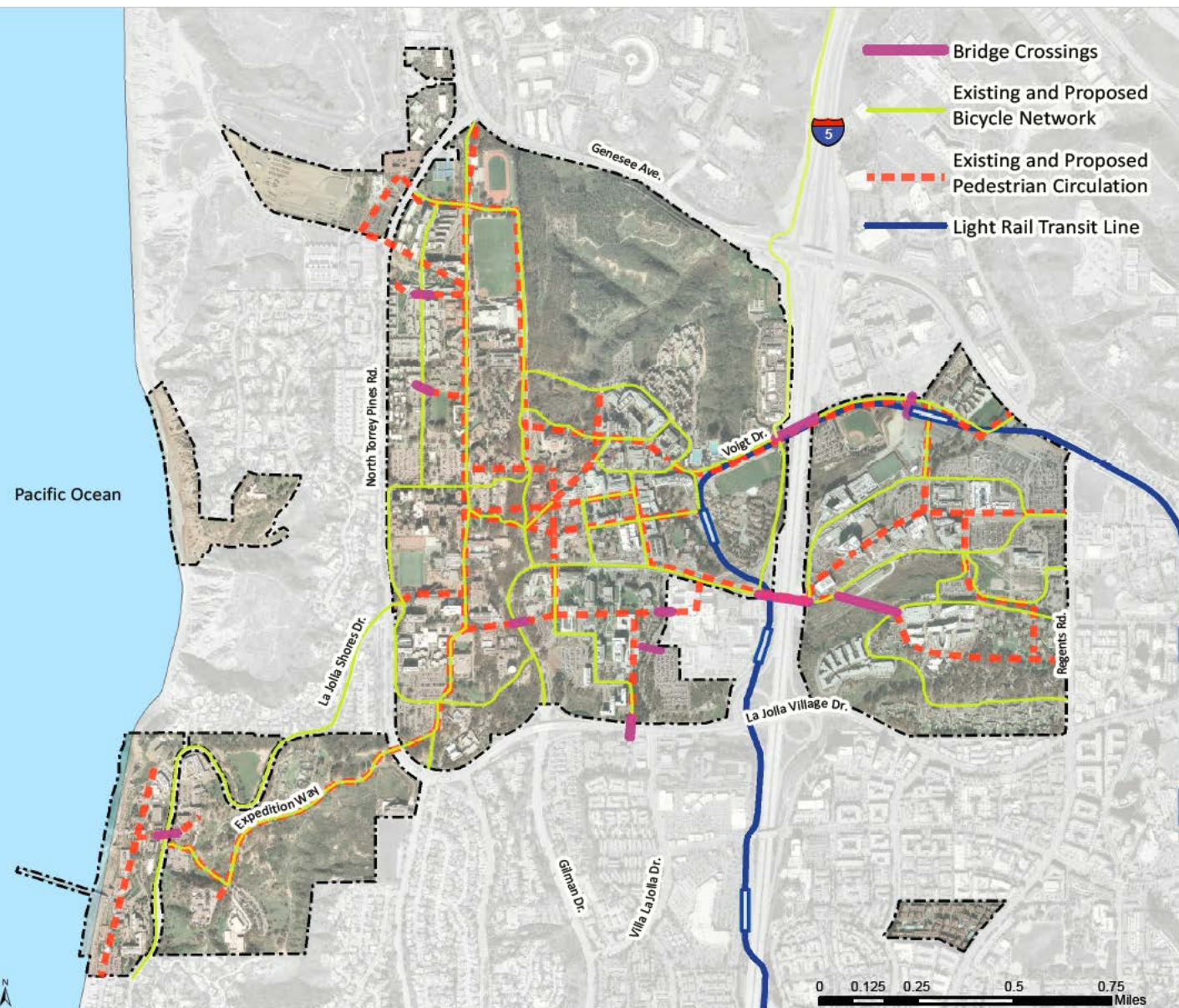
LINSCOTT
LAW &
GREENSPAN
engineers

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Date: 07/11/18

Campus Vehicular Circulation Network



Campus Bike + Ped Circulation Network



2018 LRDP Pedestrian and Bicycle Goals

- Encourage active-transportation by improving pedestrian and bicycle infrastructure which reduces concerns over personal safety and improves sense of community;
- Locate vehicle parking at the perimeter of the campus, except where proximate access is necessary, to create a more pedestrian-oriented urban core;
- Improve safety by reducing conflicts between vehicles, bicycles, and pedestrians through thoughtful design and clarity in circulation;
- Collaborate with local agencies to enhance and improve pedestrian and bicycle access to/from the campus and within the surrounding communities; and
- Design new buildings to enhance pedestrian connections to adjacent sites and provide appropriate bicycle connections and infrastructure.

CAMPUS HOUSING PLAN

Becoming the Nation's Largest Residential Campus

- House up to 65% of students on campus; + faculty/staff housing
- Achieve 4 year housing guarantees at below market rates
- Decompress existing housing (2,200 beds over design capacity today)
- Grow to 8 Colleges (from 6); 4,000 in each
- Continued redevelopment at Mesa Grad Housing

Enhancing the Campus Experience:

- Improved affordability and access to services
- Stronger cohort experience for undergraduates living in their residential colleges
- Better academic achievement
- No more long commutes
- Campus to increase services and retail to support residential experience

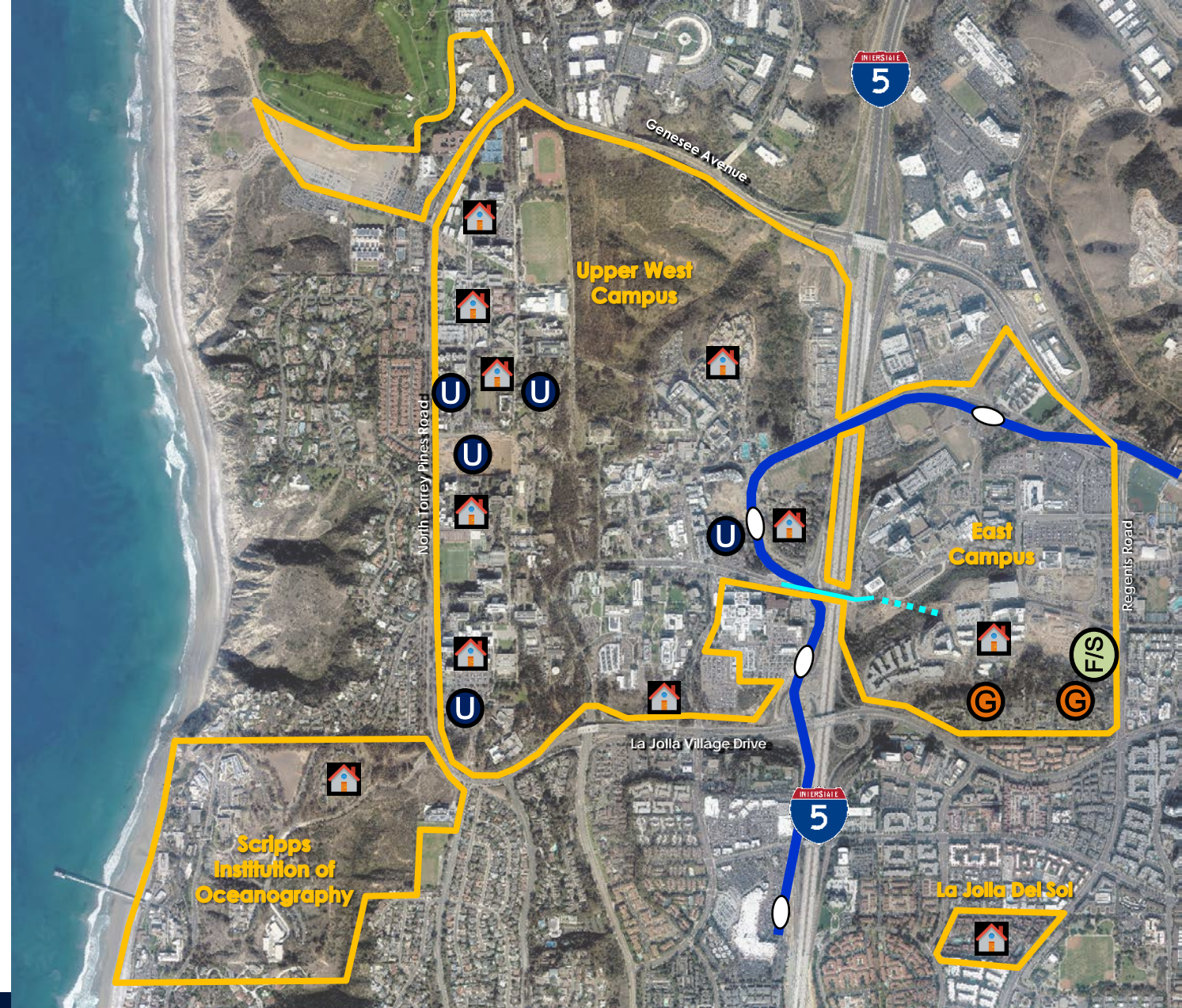


Table 3.11-12
Projected Housing (Beds) Growth 2016-2035

Category	Existing UC San Diego Beds	Planned (UC Student Housing Initiative) UC San Diego Beds	Proposed 2018 LRDP UC San Diego Beds	Total Growth (Planned Plus Proposed 2018 LRDP)	Total Cumulative UC San Diego Beds
Undergraduate	11,008	2,000	5,100	7,275	18,283
Graduate and Professional Students	2,905	3,530	1,300	4,375	7,280
Total Student Beds	13,913	5,530	6,400	11,930	25,843
Total Faculty/Staff Beds	610	--	2,500	2,500	3,110
Total Beds	14,523	5,530	8,900	14,430	28,953

Source: UC San Diego 2017a.

Notes:

- Existing UC San Diego Housing corresponds to existing housing numbers as of 2016.
- A 1:1 bed to population ratio has been utilized regardless of the housing type.
- Distribution of student bed type is an estimate based on the academic housing allocation which is subject to change per student enrollment.

Table 3.11-13
UC San Diego Incremental Demand for Housing Units

Category	Fall 2015 Headcount	Fall 2035 Headcount	Increment
Total Student Headcount	32,850	42,400	9,550
(Less) Anticipated Future UC San Diego Beds			-11,650
Students Requiring Private Market Housing			-2,100
Student to Unit Factor			2.5
Student Incremental Housing Demand (Units)			-840
Total Staff/Faculty	16,000	23,200	7,200
(Less) Anticipated Future UC San Diego Beds			2,500
Faculty/Staff Requiring Private Market Housing			4,700
Regional Jobs/Housing Ratio			1.2
Incremental Private Market Housing Demand (Units)			3,917
Total Incremental Private Market Housing Demand			3,077

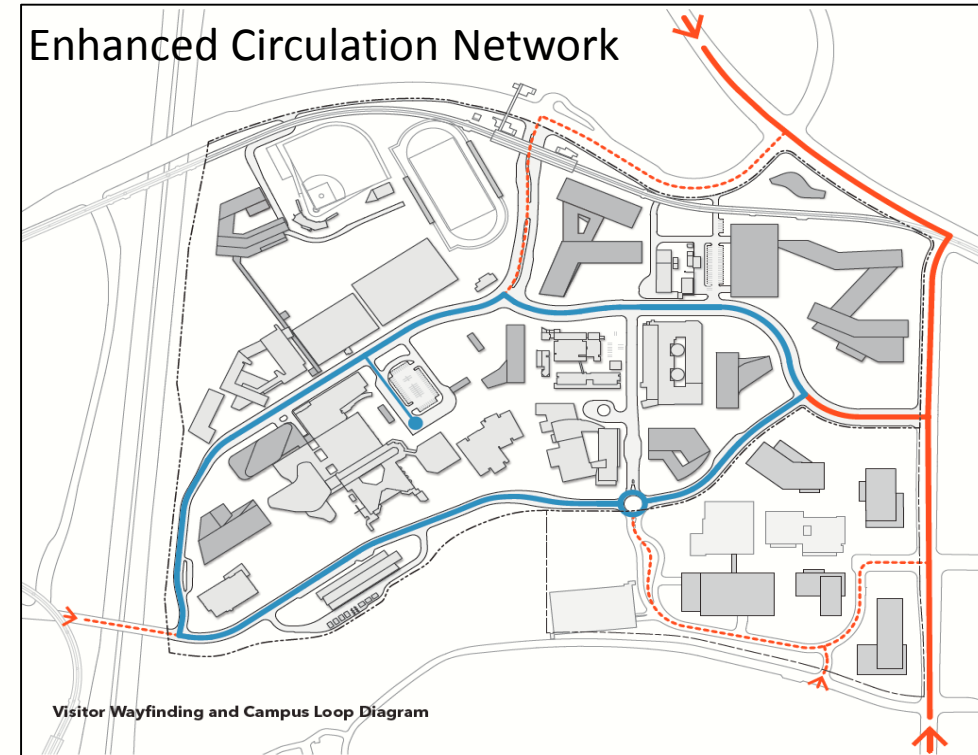
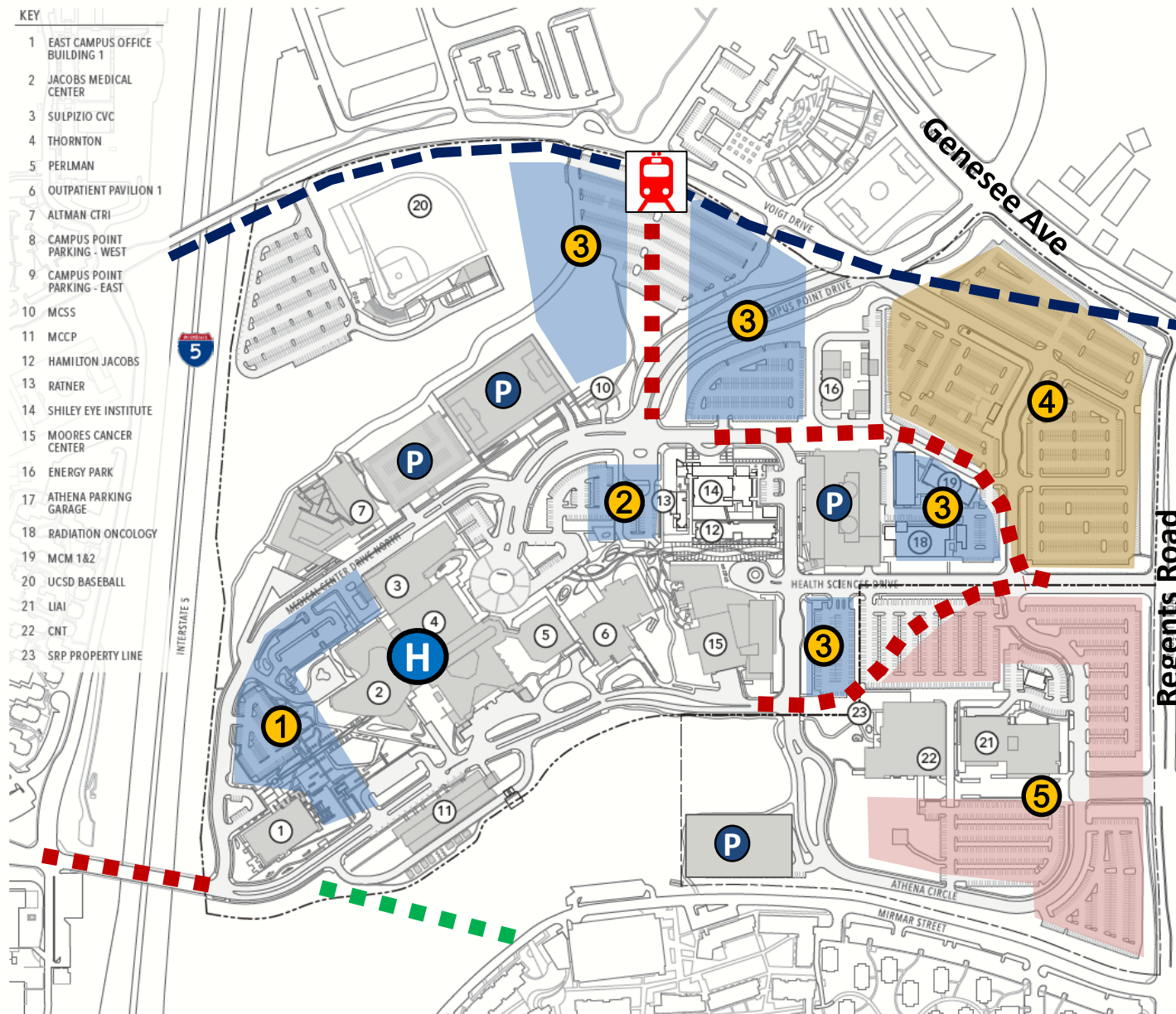
Sources: SANDAG 2013; UC San Diego 2017b; AECOM 2018.

Notes:

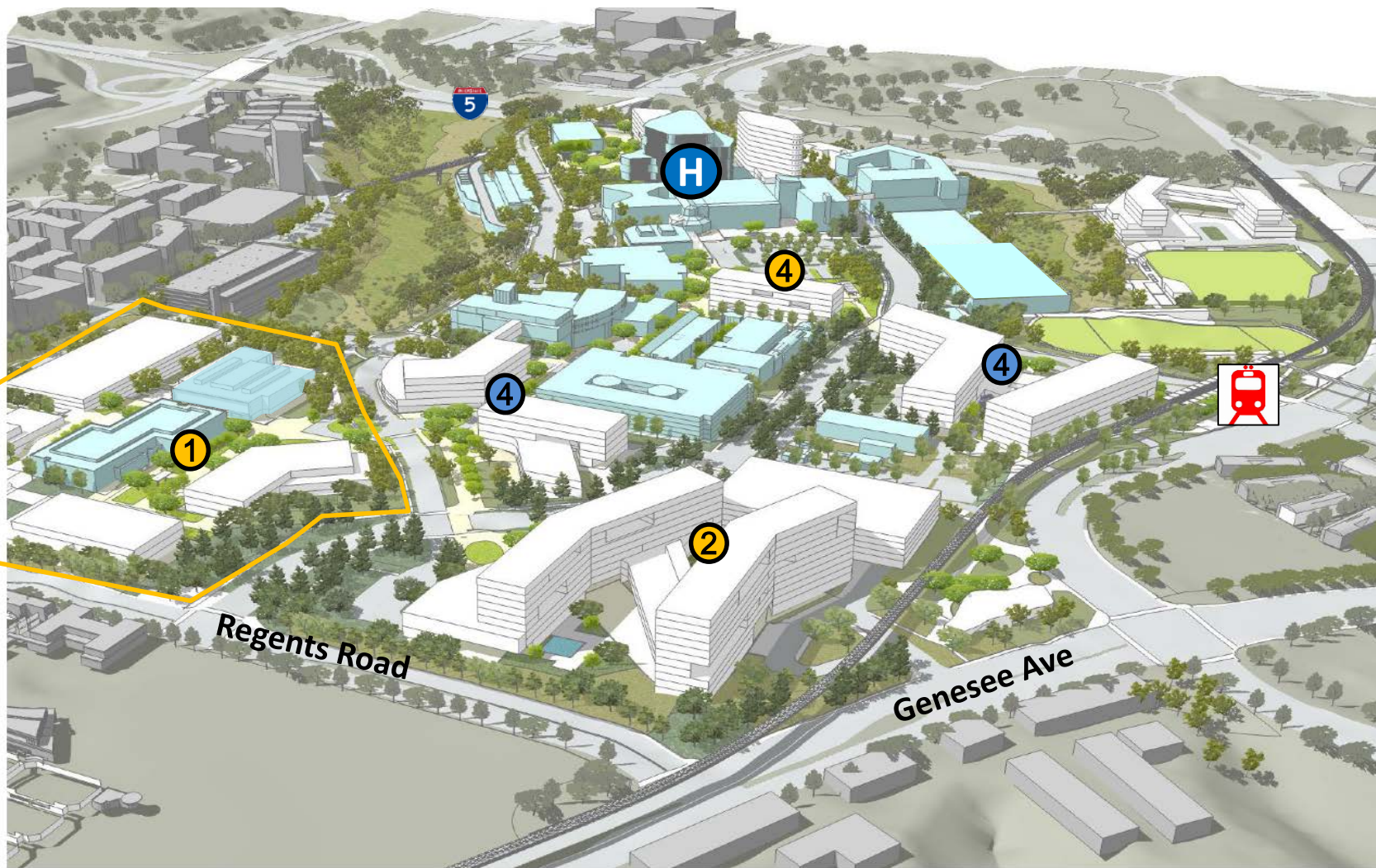
- The additional estimated 2,146 beds will allow UC San Diego to increase the total percentage of the student population housed to approximately 60 percent from the current level of 42 percent.
- According to the SANDAG Series 13 Forecast, the jobs housing ratio between 2020 and 2035 will range from 1.22 to 1.19.

Source: 2018 LRDP Environmental Impact Report
<http://lrpd.ucsd.edu/campus/review/final.html>

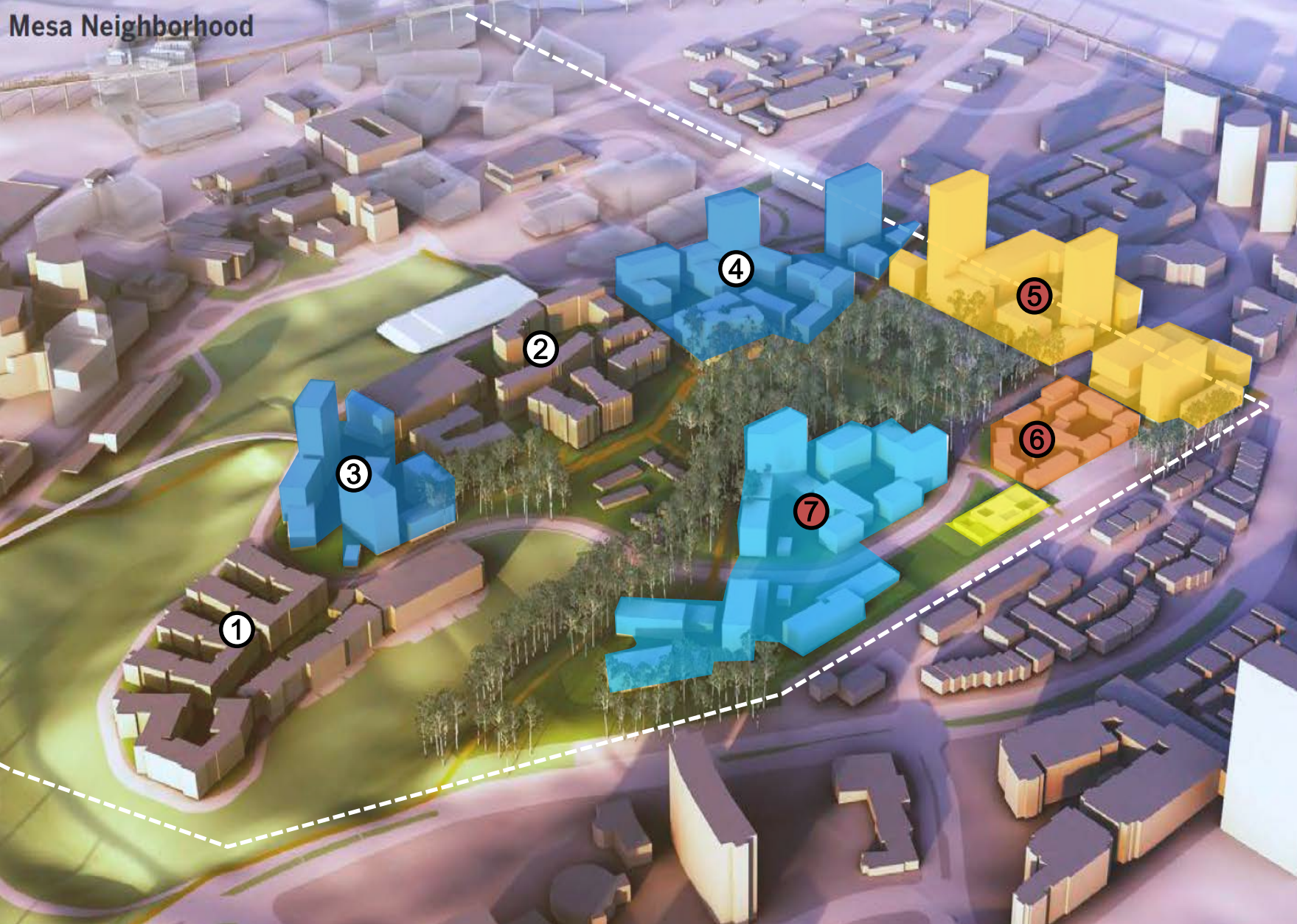
EAST CAMPUS DEVELOPMENT



1. Healthcare
2. Vision Research
3. Clinical/Research
4. Mixed-Use/Hotel and Conference
5. Science Research Park



1. Science Research Park
2. Hotel/Conference Center and Mixed Use
3. Vision Research Institute
4. Clinical/Research Sites



1. One Miramar Street Apts (800 Beds)
2. Mesa Nueva (1,350 Beds)
3. Nuevo West (800 Beds)
4. Nuevo East (1,375 Beds)
5. Regents Mixed Use (2,000 Beds)
6. South Mesa East (500 Beds)
7. South Mesa West (1,000 Beds)

2020 Beds: 5,105

Total New Beds: 3,500

Displaced Beds: 780

**Approximate at Buildout: 7,825
Beds**



- ① The Porch
- ② The Lawn
- ③ Play
- ④ The Gardens
- ⑤ The Amphitheater
- ⑥ Pavilions
- ⑦ The Grounds



CURRENT PROJECTS IN CONSTRUCTION/DESIGN/PLANNING

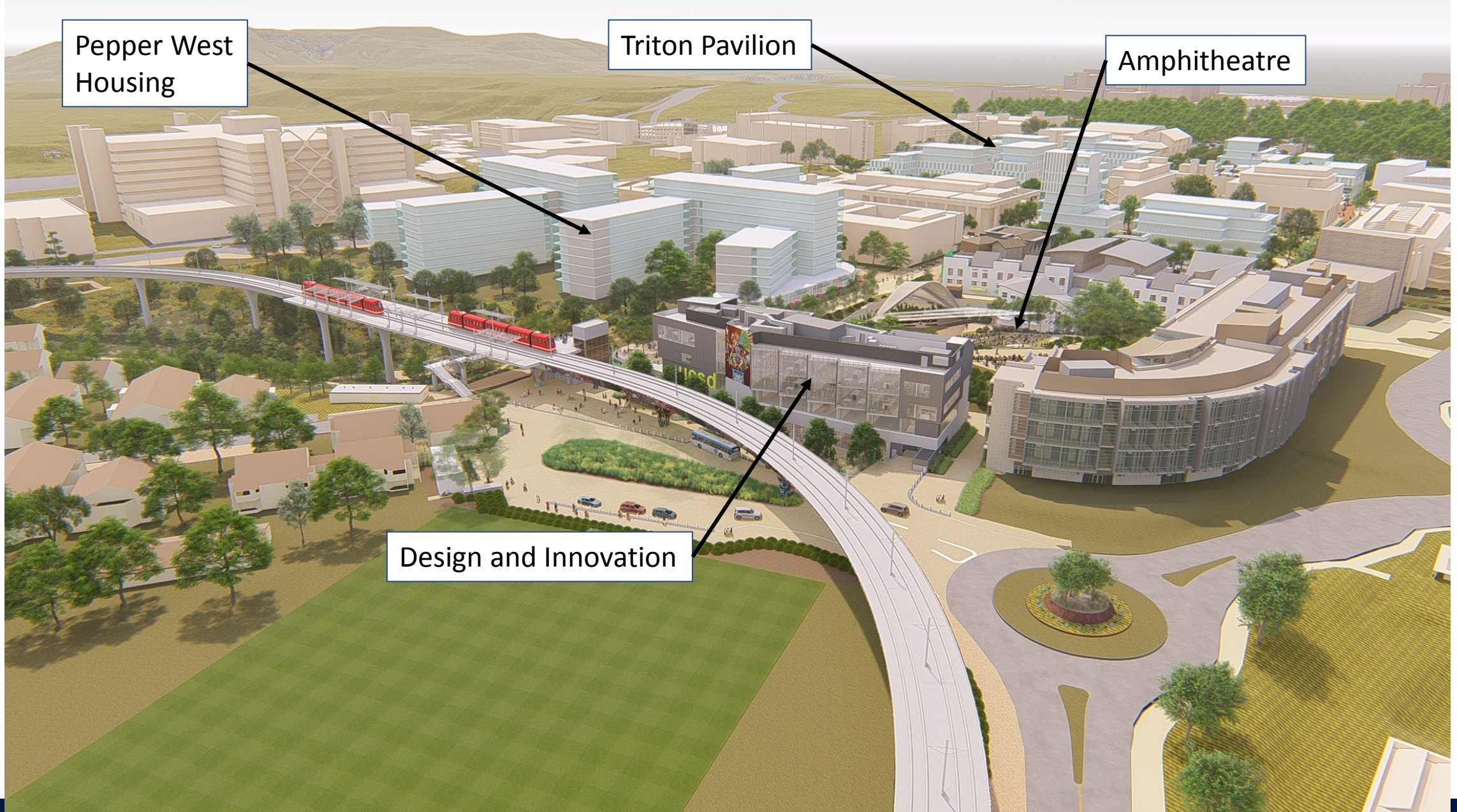


PROJECTS IN PLANNING OR DESIGN

1. Franklin Antonio Hall
2. Design & Innovation
3. Pepper Canyon West Upper Division Housing
4. Triton Pavilion
5. Future College Living & Learning Neighborhood
6. Marine Conservation & Technology Facility
7. Fire Station
8. Utilities Plant Expansion
9. Vision Research Center
10. Target Store

PROJECTS IN CONSTRUCTION

1. Nuevo West Housing (2020)
2. Nuevo East Housing (2020)
3. Bike/Pedestrian Bridge (2019)
4. Light Rail Transit/Voigt Drive Improvements (2021)
5. North Torrey Pines Living & Learning Neighborhood (2020)



UNIVERSITY CENTER – CAMPUS “DOWNTOWN”

UC San Diego



ITEM 4

CPU MOBILITY STRATEGIES

Item 4 was not presented due to the 9:00 PM time limit for the meeting. This item will be rescheduled for July 16th UCPUS.