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### **Department Description**

The Department of Information Technology was established in 1994. It provides citywide strategic technology direction, operational support of application, infrastructure, wireless technologies, and enterprise application services, as well as manages IT services contracts.

The Contracts Management Group manages the contract life cycle of City IT contracts, Request for Quotations (RFQs), Request for Proposals (RFPs), Invitations to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

The IT Operations Management Group manages data center, network, service desk, applications, citywide IT projects, and IT service delivery.

The Cyber Security Team provides the development, implementation, and management of all citywide information security policies, standards, procedures, and internal controls.

The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

The Wireless Technology Services Group manages the service delivery for public safety wireless communications technologies.

The Department's mission is:

To provide high quality technology and wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders

The Department's vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions

### Did you know?

- The City of San Diego website has 18 million visits per year.
- There are 4 million attempted cyber attacks against City systems each week.
- The Wireless Technology Services Division supports 12,000 radio units.
- Over 380 software applications support City departments and residents.
- The Department of Information Technology supports 15,000 desktops, laptops, and printers.

### **Goals and Objectives**

#### Goal 1: Enhance reliability, availability, and security of technology systems

- Upgrade applications and infrastructure to current standards
- Ensure a high level of availability and security of applications

#### Goal 2: Expand capabilities and business value of technology services

- Improve customer satisfaction through action on customer feedback
- Improve information technology cost effectiveness citywide

#### Goal 3: Improve technology project delivery

• Enhance departmental and citywide project delivery capabilities

#### Goal 4: Increase capability for innovation to improve service delivery

- Provide leadership in technology innovation
- Apply leading practices to improve IT service delivery to City departments

### **Key Performance Indicators**

	Performance Indicator	Target <sup>1</sup> FY2015	Actual <sup>1</sup> FY2015	Estimated <sup>2</sup> FY2016	Target FY2017
1.	Percentage of security incidents per month per 10,000 users	<1.0%	0.3%	0.3%	<1.0%
2.	Percentage availability of public safety wireless services	99.999%	99.999%	99.999%	99.999%
3.	Percentage reduction of expenses identified through consolidation and innovation	N/A	N/A	5%	5%

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.

2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.



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### **Department Summary**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	F	Y2016–2017 Change
FTE Positions (Budgeted)	105.76	115.00	118.00		3.00
Personnel Expenditures	\$ 11,716,623	\$ 13,674,195	\$ 15,516,104	\$	1,841,909
Non-Personnel Expenditures	26,977,255	35,842,814	34,606,773		(1,236,041)
Total Department Expenditures	\$ 38,693,878	\$ 49,517,009	\$ 50,122,877	\$	605,868
Total Department Revenue	\$ 38,855,582	\$ 47,615,093	\$ 48,026,107	\$	411,014

### **General Fund**

#### **Department Expenditures**

	FY2015	FY2016	FY2017	FY	2016–2017
	Actual	Budget	Proposed		Change
Financial & Support Services	\$ 416,273	\$ 500,000	\$ 500,000	\$	-
Total	\$ 416,273	\$ 500,000	\$ 500,000	\$	-

### **Expenditures by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017 Change
NON-PERSONNEL					
Information Technology	\$ 416,273	\$ 500,000	\$ 500,000	\$	-
NON-PERSONNEL SUBTOTAL	416,273	500,000	500,000		-
Total	\$ 416,273	\$ 500,000	\$ 500,000	\$	-

### **GIS Fund**

#### **Department Expenditures**

	FY2015 Actual	FY2016 Budget		FY2017 Proposed		FY2016–2017 Change	
Information Technology	\$ 1,791,934	\$	2,062,574	\$	1,886,416	\$	(176,158)
Total	\$ 1,791,934	\$	2,062,574	\$	1,886,416	\$	(176,158)

#### **Department Personnel**

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Information Technology	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

### **Significant Budget Adjustments**

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and	0.00	\$ 209,131	\$ -

examples of these include utilities, insurance, and rent.

### Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Editing Technician Support Addition of non-personnel expenditures associated with miscellaneous professional technical services for the San Diego Geographic Information Source (SanGIS) joint powers authority.	0.00	35,067	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	6,153	-
<b>Employee Rewards and Recognition Program</b> Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	100	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero- based annual review of information technology funding requirements and priority analyses.	0.00	(426,609)	-
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(100,403)
Total	0.00	\$ (176,158)	\$ (100,403)

#### **Expenditures by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017 Change
PERSONNEL					
Personnel Cost	\$ 54,643	\$ 110,697	\$ 110,697	\$	-
Fringe Benefits	50,999	70,087	76,240		6,153
PERSONNEL SUBTOTAL	105,642	180,784	186,937		6,153
NON-PERSONNEL					
Contracts	\$ 588,564	\$ 630,300	\$ 874,598	\$	244,298
Information Technology	1,087,395	1,251,490	824,881		(426,609)
Capital Expenditures	10,332	-	-		-
NON-PERSONNEL SUBTOTAL	1,686,292	1,881,790	1,699,479		(182,311)
Total	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416	\$	(176,158)

### **Revenues by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017/ Change
Charges for Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938	\$	(100,403)
Rev from Money and Prop	1,830	-	-		-
Rev from Other Agencies	105,968	195,303	195,303		-
Total	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241	\$	(100,403)

#### Personnel Expenditures

Job	FY2015	FY2016	FY2017				
Number Job Title / Wages	Budget		Proposed	Salary F	Range		Total
FTE, Salaries, and Wages							
20000175 Applications Programmer 2	1.00	0.00	0.00	\$66,768 -	\$80,89	1\$	-
20000293 Information Systems Analyst 3	0.00	1.00	1.00	59,363 -	71,76	0	59,363
20000377 Information Systems Technician	1.00	1.00	1.00	42,578 -	51,33	4	51,334
FTE, Salaries, and Wages Subtotal	2.00	2.00	2.00			\$	110,697
	F١	(2015	FY2016	F	-Y2017	FY	2016–2017
	A	ctual	Budget	Pro	posed		Change
Fringe Benefits							
Employee Offset Savings	\$	609 \$	513	\$	513	\$	-
Flexible Benefits		7,730	18,583		21,920		3,337
Long-Term Disability		503	361		353		(8)
Medicare		802	1,605		1,605		-
Other Post-Employment Benefits		6,671	11,772		11,838		66
Retiree Medical Trust		-	148		148		-
Retirement ADC	2	9,712	25,626		28,059		2,433
Risk Management Administration		945	2,100		2,046		(54)
Supplemental Pension Savings Plan		3,307	8,567		8,567		-
Unemployment Insurance		118	207		203		(4)
Workers' Compensation		604	605		988		383
Fringe Benefits Subtotal	\$ 5	0,999 \$	70,087	\$	76,240	\$	6,153
Total Personnel Expenditures				\$ 1	86,937		

### Information Technology Fund

#### **Department Expenditures**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	F	Y2016–2017 Change
Enterprise IT Sourcing Operations	\$ 2,091,998	\$ 3,073,388	\$ 2,654,279	\$	(419,109)
Financial & Support Services	2,149,891	3,597,852	3,744,634		146,782
IT Contract Management	-	-	529,326		529,326
Information Technology	4,953,415	6,532,989	4,515,940		(2,017,049)
Project Management Office	1	159,668	339,223		179,555
Total	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402	\$	(1,580,495)

### **Department Personnel**

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Enterprise IT Sourcing Operations	9.00	10.00	10.00	0.00
Financial & Support Services	10.00	7.00	8.00	1.00
IT Contract Management	0.00	0.00	3.00	3.00
Information Technology	23.00	26.00	19.00	(7.00)
Project Management Office	0.00	1.00	2.00	1.00
Total	42.00	44.00	42.00	(2.00)

### Significant Budget Adjustments

Significant Budget Aujustments	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 511,316	\$ -
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	248,353	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated revenue to support the City's cable-related needs.	1.00	140,062	140,062
<b>Data Center Improvements</b> Addition of non-personnel expenditures associated with sales tax to replace hardware for the San Diego Data Center.	0.00	120,000	-
IT Contract Management Consulting Addition of non-personnel expenditures for additional access to Gartner, Inc. research and contract review services.	0.00	100,000	-
<b>Employee Rewards and Recognition Program</b> Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,190	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(40,200)	(31,200)
<b>Reduction of Facility Maintenance</b> Reduction of non-personnel expenditures related to maintenance of the Rose Canyon facility that will not be needed.	0.00	(200,000)	
<b>Position Transfer</b> Transfer of 3.00 Program Managers from the Information Technology Fund to the OneSD Support Fund to realign ERP system security functions.	(3.00)	(466,211)	
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero- based annual review of information technology funding requirements and priority analyses.	0.00	(1,996,005)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(2,289,321)
Total	(2.00)	\$ (1,580,495)	\$ (2,180,459)

### **Expenditures by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	F	Y2016–2017 Change
PERSONNEL					
Personnel Cost	\$ 3,042,483	\$ 3,912,816	\$ 3,773,544	\$	(139,272)
Fringe Benefits	1,768,138	1,933,453	2,249,626		316,173
PERSONNEL SUBTOTAL	4,810,621	5,846,269	6,023,170		176,901
NON-PERSONNEL					
Supplies	\$ 19,906	\$ 18,696	\$ 19,060	\$	364
Contracts	1,062,006	1,598,657	1,518,781		(79,876)
Information Technology	2,246,841	5,184,792	3,188,787		(1,996,005)
Energy and Utilities	182,613	10,665	207,285		196,620
Other	5,349	8,000	9,500		1,500
Transfers Out	30,959	-	-		-
Capital Expenditures	140,192	-	120,000		120,000
Debt	696,818	696,818	696,819		1
NON-PERSONNEL SUBTOTAL	4,384,684	7,517,628	5,760,232		(1,757,396)
Total	\$ 9,195,304	\$ 13,363,897	\$ 11,783,402	\$	(1,580,495)

#### **Revenues by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	F	Y2016–2017 Change
Charges for Services	\$ 8,677,240	\$ 12,723,508	\$ 10,543,049	\$	(2,180,459)
Other Revenue	7,931	-	-		-
Rev from Money and Prop	11,143	-	-		-
Rev from Other Agencies	600	-	-		-
Total	\$ 8,696,914	\$ 12,723,508	\$ 10,543,049	\$	(2,180,459)

#### **Personnel Expenditures**

Job		FY2015	FY2016	FY2017	Salany Danga	Total
Number	Job Title / Wages	Budget	Биадес	Proposed	Salary Range	Total
FTE, Salar	ies, and Wages					
20000011	Account Clerk	3.00	1.00	1.00	\$31,491 - \$37,918 \$	31,491
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	46,738
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	180,000
20001168	Deputy Director	0.00	1.00	2.00	46,966 - 172,744	298,000
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	60,327
20000293	Information Systems Analyst 3	9.00	9.00	9.00	59,363 - 71,760	631,828
20000998	Information Systems Analyst 4	3.00	4.00	4.00	66,768 - 80,891	323,564
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	41,160
20001234	Program Coordinator	0.00	0.00	1.00	23,005 - 137,904	110,000
20001222	Program Manager	18.00	21.00	17.00	46,966 - 172,744	1,850,065
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000015	Senior Management Analyst	2.00	1.00	1.00	59,363 - 71,760	70,325
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(109,855)

Personnel Expenditures (Cont'd)								
Job		2015 FY20		FY2017		_		
Number Job Title / Wages	Bu	dget Bud	get I	Proposed	Sal	ary Range		Total
Overtime Budgeted								4,091
FTE, Salaries, and Wages Subtotal	4	42.00 44	.00	42.00			\$	3,773,544
		FY2015		FY2016		FY2017	FY	2016–2017
		Actual		Budget		Proposed		Change
Fringe Benefits								
Employee Offset Savings	\$	39,212	\$	36,859	\$	46,732	\$	9,873
Flexible Benefits		314,926		457,264		552,297		95,033
Long-Term Disability		27,916		12,748		12,023		(725)
Medicare		42,788		55,638		53,632		(2,006)
Other Post-Employment Benefits		210,453		247,212		242,679		(4,533)
Retiree Medical Trust		3,310		5,975		4,726		(1,249)
Retirement 401 Plan		4,829		4,781		2,518		(2,263)
Retirement ADC		902,919		762,548		1,010,806		248,258
Retirement DROP		1,574		2,189		2,189		-
Risk Management Administration		30,037		44,100		41,943		(2,157)
Supplemental Pension Savings Plan		160,693		256,532		246,033		(10,499)
Unemployment Insurance		6,418		7,309		6,896		(413)
Workers' Compensation		23,064		40,298		27,152		(13,146)
Fringe Benefits Subtotal	\$	1,768,138	\$	1,933,453	\$	2,249,626	\$	316,173
Total Personnel Expenditures					\$	6,023,170		

### Personnel Expenditures (Cont'd)

### **OneSD Support Fund**

#### **Department Expenditures**

	FY2015 FY201		FY2016	FY2017		2016–2017
	Actual		Budget	Proposed		Change
Enterprise Resource Planning	\$ 19,082,871	\$	25,440,653	\$ 27,202,542	\$	1,761,889
Wireless Technology Services	-		421	-		(421)
Total	\$ 19,082,871	\$	25,441,074	\$ 27,202,542	\$	1,761,468

#### **Department Personnel**

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Enterprise Resource Planning	17.00	23.00	28.00	5.00
Total	17.00	23.00	28.00	5.00

### **Significant Budget Adjustments**

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero- based annual review of information technology funding	0.00	\$ 1,572,718	\$ -

requirements and priority analyses.

### Significant Budget Adjustments (Cont'd)

Significant Budget Aujustments (Com d)	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	603,969	
<b>Position Transfer</b> Transfer of 3.00 Program Managers from the Information Technology Fund to the OneSD Support Fund to realign ERP system security functions.	3.00	466,211	
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non- personnel expenditures to support citywide SAP training.	1.00	147,458	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non- personnel expenditures to support citywide financial data reporting and dashboards.	1.00	147,458	-
<b>Employee Rewards and Recognition Program</b> Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	1,145	
Reduction of Print Shop Services Reduction of non-personnel expenditures associated with Print Shop services.	0.00	(1,200)	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(30,000)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,146,291)	
IAM Revenue for Software Licenses Addition of revenue from departments participating in the Infrastructure Asset Management (IAM, formerly EAM) project for software licensing and maintenance costs.	0.00	-	1,100,000
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.	0.00	-	829,821
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	(1,262,569)
Total	5.00	\$ 1,761,468	\$ 667,252

### **Expenditures by Category**

	FY2015 Actual	FY2016 Budget		FY2017 Proposed	FY2016–2017 Change	
PERSONNEL						
Personnel Cost	\$ 1,404,659	\$ 1,637,558	\$	2,746,012	\$	1,108,454
Fringe Benefits	749,301	1,040,895		1,291,527		250,632
PERSONNEL SUBTOTAL	2,153,960	2,678,453		4,037,539		1,359,086
NON-PERSONNEL						
Supplies	\$ 18,137	\$ 17,516	\$	17,880	\$	364
Contracts	469,280	146,737		2,003,231		1,856,494
Information Technology	10,355,071	17,380,136		18,952,854		1,572,718
Energy and Utilities	7,130	8,000		7,255		(745)
Other	236	1,000		1,000		-
Transfers Out	-	316,417		316,417		-
Capital Expenditures	818,494	50,000		50,000		-
Debt	5,260,563	4,842,815		1,816,366		(3,026,449)
NON-PERSONNEL SUBTOTAL	16,928,912	22,762,621		23,165,003		402,382
Total	\$ 19,082,871	\$ 25,441,074	\$	27,202,542	\$	1,761,468

### **Revenues by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017 Change
Charges for Services	\$ 19,918,068	\$ 26,525,692	\$ 27,192,944	\$	667,252
Other Revenue	3,033	-	-		-
Rev from Money and Prop	36,797	-	-		-
Total	\$ 19,957,898	\$ 26,525,692	\$ 27,192,944	\$	667,252

#### **Personnel Expenditures**

Job Number	Job Title / Wages		2015 dget	FY20 <sup>°</sup> Budg		FY2017 Proposed	Sala	iry Ra	ange		Total
	ies, and Wages		<u> </u>						<u> </u>		
20001247		:	3.00	3.0	00	1.00	\$59,4	67 -	\$71,86	4\$	71,864
20001246	Business Systems Analyst 3		1.00	1.0	00	0.00	65,4	16 -	79,06	1	-
20001168	Deputy Director		1.00	1.0	00	1.00	46,9	66 -	172,74	4	138,000
20001261	Information Systems Administrator		4.00	4.0	00	1.00	73,4	66 -	88,98	2	88,982
20001234	Program Coordinator		0.00	7.0	00	15.00	23,0	05 -	137,90	4	1,482,724
20001222	Program Manager		8.00	7.0	00	10.00	46,9	66 -	172,74	4	1,183,876
	Budgeted Vacancy Savings										(219,855)
	Sick Leave - Hourly										421
FTE, Salari	ies, and Wages Subtotal	1	7.00	23.	00	28.00				\$	2,746,012
				2015 ctual		FY2016 Budget			/2017 bosed	FY	2016–2017 Change
Fringe Ber	nefits										
Employee	Offset Savings	\$	19	,529	\$	21,051	\$	2	3,790	\$	2,739
Flexible Be	enefits		140	,542		258,447		34	0,077		81,630
Long-Term	Disability		12	,322		7,367			8,760		1,393
Medicare			20	,049		32,754		3	9,815		7,061
	t-Employment Benefits			,436		129,492			3,894		24,402
Retiree Me	edical Trust		1	,706		3,893			4,883		990

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017 Change
Retirement 401 Plan	5,010	5,076	6,554		1,478
Retirement ADC	390,619	391,691	489,872		98,181
Risk Management Administration	11,917	23,100	26,598		3,498
Supplemental Pension Savings Plan	53,226	135,719	165,259		29,540
Unemployment Insurance	2,848	4,224	5,021		797
Workers' Compensation	9,098	28,081	27,004		(1,077)
Fringe Benefits Subtotal	\$ 749,301	\$ 1,040,895	\$ 1,291,527	\$	250,632
Total Personnel Expenditures			\$ 4,037,539		

### Wireless Communications Technology Fund

### **Department Expenditures**

	FY2015	FY2016	FY2017	FY	2016–2017
	Actual	Budget	Proposed		Change
Financial & Support Services	\$ -	\$ -	\$ 13,712	\$	13,712
Wireless Technology Services	8,207,495	8,149,464	8,736,805		587,341
Total	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517	\$	601,053

#### **Department Personnel**

Diego Zoo Safari Park.

	FY2015 Budget	FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
Wireless Technology Services	44.76	46.00	46.00	0.00
Total	44.76	46.00	46.00	0.00

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 390,355	\$ -
Addition of Public Safety Radio Facility Addition of non-personnel expenditures associated with the design and construction of a facility for public safety communications equipment on Otay Mountain.	0.00	350,000	-
<b>Salary and Benefit Adjustments</b> Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	300,526	-
Public Safety Radio Network Improvements Addition of non-personal expenditures associated with the installation of an emergency generator and associated power feeds to the new public safety radio network communications site located at the east end of the San	0.00	200,000	-

### Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero- based annual review of information technology funding requirements and priority analyses.	0.00	54,741	-
<b>SDG&amp;E Site License Agreement Adjustment</b> Addition of non-personnel expenditures associated with a lease with SDG&E for use of a portion of property on Otay Mountain.	0.00	25,141	-
<b>Employee Rewards and Recognition Program</b> Addition of non-personnel expenditures to comply with the Employee Rewards and Recognition Program per Administrative Regulation 95.91.	0.00	2,290	-
<b>Reduction of Supplies and Services</b> Reduction of non-personnel expenditures for electrical materials, building and equipment maintenance, and miscellaneous professional technical services.	0.00	(30,000)	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(692,000)	(100,592)
Revised Revenue Adjustment to reflect Fiscal Year 2017 revenue projections.	0.00	-	1,973,263
IAM Reimbursable Revenue Adjustment to reflect revised revenue projections for reimbursement of SAP Infrastructure Asset Management (IAM, formerly EAM) project labor.	0.00	-	150,053
Sublease with SDG&E Addition of revenue associated with a lease payment from SDG&E for use of city property.	0.00	-	1,900
Total	0.00	\$ 601,053 \$	2,024,624

#### **Expenditures by Category**

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017 Change
PERSONNEL					
Personnel Cost	\$ 2,726,295	\$ 2,963,216	\$ 3,056,180	\$	92,964
Fringe Benefits	1,920,105	2,005,473	2,212,278		206,805
PERSONNEL SUBTOTAL	4,646,400	4,968,689	5,268,458		299,769
NON-PERSONNEL					
Supplies	\$ 748,439	\$ 941,427	\$ 384,392	\$	(557,035)
Contracts	1,309,487	1,273,429	1,751,493		478,064
Information Technology	103,641	96,765	151,506		54,741
Energy and Utilities	279,592	146,125	320,747		174,622
Other	28	193,400	1,400		(192,000)
Transfers Out	50,512	-	-		-
Capital Expenditures	52,358	38,752	38,752		-
Debt	1,017,038	490,877	833,769		342,892
NON-PERSONNEL SUBTOTAL	3,561,095	3,180,775	3,482,059		301,284
Total	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517	\$	601,053

#### **Revenues by Category**

	FY2015 Actual	FY2016 Budget		FY2017 Proposed		2016–2017/ Change
Charges for Services	\$ 7,609,760	\$	6,574,249	\$ 8,619,512	\$	2,045,263
Other Revenue	833,246		-	-		-
Rev from Money and Prop	42,169		48,000	27,361		(20,639)
Rev from Other Agencies	2,039		-	-		-
Total	\$ 8,487,213	\$	6,622,249	\$ 8,646,873	\$	2,024,624

#### **Personnel Expenditures** Job FY2015 FY2016 FY2017 Number Job Title / Wages **Budget Proposed** Budget Salary Range Total FTE, Salaries, and Wages 20000011 Account Clerk 0.00 2.00 2.00 \$31,491 - \$37,918 \$ 73,561 20000251 Apprentice 1-Communications 1.00 4.00 3.00 39,978 -53,290 159,870 Technician 20000139 Associate Communications 4.00 5.00 5.00 66,622 -80,454 388,064 Engineer 20000403 Communications Technician 16.00 17.00 58,157 -1,174,309 19.00 69,742 20000405 Communications Technician 2.00 66,685 -2.00 2.00 80,600 161,200 Supervisor 46,966 - 172,744 20001168 Deputy Director 1.00 1.00 1.00 138,000 20000418 Equipment Technician 1 0.00 0.00 36,005 -1.00 43,139 0.00 36,005 -90000419 Equipment Technician 1 1.76 0.00 43,139 . 20000419 Equipment Technician 1 5.00 6.00 6.00 36,005 -43,139 248,664 20000425 Equipment Technician 2 2.00 2.00 2.00 39,499 -47,091 94,182 20000178 Information Systems 1.00 0.00 0.00 73,466 -88,982 Administrator 20000288 Senior Communications Engineer 1.00 1.00 1.00 76,794 -92,851 92,851 20000897 Senior Communications 4.00 4.00 4.00 61,048 -73,216 280,696 Technician 20000402 Senior Communications 1.00 1.00 1.00 76,710 -92,602 83,836 **Technician Supervisor** 20000015 Senior Management Analyst 0.00 1.00 1.00 59,363 -71,760 70,684 20000955 Storekeeper 1 1.00 1.00 1.00 34,611 -41,517 41,517 **Budgeted Vacancy Savings** (97,053)**Overtime Budgeted** 70,768 **Reg Pay For Engineers** 48,057 Termination Pay Annual Leave 6,974 Vacation Pay In Lieu 20,000 FTE Salaries and Wages Subtotal 44 76 46.00 46.00 \$ 3,056,180

FY2016 Budget	FY2017 Proposed	FY2016–2017 Change
9,191 \$	10,091	\$ 900
361,034	441,873	80,839
9,203	9,281	78
40,311	41,201	890
258,984	260,436	1,452
	Budget   9,191 \$   361,034 \$   9,203 40,311	BudgetProposed9,191\$361,034441,8739,2039,28140,31141,201

	FY2015 Actual	FY2016 Budget	FY2017 Proposed	FY	2016–2017 Change
Retiree Medical Trust	1,071	1,466	1,455		(11)
Retirement 401 Plan	1,594	1,526	1,628		102
Retirement ADC	1,098,027	1,075,822	1,168,678		92,856
Retirement DROP	4,969	4,949	8,206		3,257
Risk Management Administration	35,516	46,200	45,012		(1,188)
Supplemental Pension Savings Plan	149,648	168,915	172,460		3,545
Unemployment Insurance	5,543	5,279	5,329		50
Workers' Compensation	24,190	22,593	46,628		24,035
Fringe Benefits Subtotal	\$ 1,920,105	\$ 2,005,473	\$ 2,212,278	\$	206,805
Total Personnel Expenditures			\$ 5,268,458		

### **Revenue and Expense Statement (Non–General Fund)**

GIS Fund	FY2015 Actual	FY2016 <sup>*</sup> Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 569,727	\$ 491,350	\$ 392,959
TOTAL BALANCE AND RESERVES	\$ 569,727	\$ 491,350	\$ 392,959
REVENUE			
Charges for Current Services	\$ 1,605,759	\$ 1,548,341	\$ 1,447,938
Revenue from Other Agencies	105,968	195,303	195,303
Revenue from Use of Money and Property	1,830	_	-
TOTAL REVENUE	\$ 1,713,557	\$ 1,743,644	\$ 1,643,241
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,283,284	\$ 2,234,994	\$ 2,036,200
OPERATING EXPENSE			
Personnel Expenses	\$ 54,643	\$ 110,697	\$ 110,697
Fringe Benefits	50,999	70,087	76,240
Contracts	588,564	630,300	874,598
Information Technology	1,087,395	1,251,490	824,881
Capital Expenditures	10,332	_	-
TOTAL OPERATING EXPENSE	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
TOTAL EXPENSE	\$ 1,791,934	\$ 2,062,574	\$ 1,886,416
BALANCE	\$ 491,350	\$ 172,420	\$ 149,784
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,283,284	\$ 2,234,994	\$ 2,036,200

\* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

### **Revenue and Expense Statement (Non–General Fund)**

- · · · ·	 •	_		_	
Information Technology Fund	FY2015 Actual		FY2016 <sup>*</sup> Budget		FY2017 Proposed
BEGINNING BALANCE AND RESERVES					
Balance from Prior Year	\$ 2,686,667	\$	2,188,277	\$	1,737,690
TOTAL BALANCE AND RESERVES	\$ 2,686,667	\$	2,188,277	\$	1,737,690
REVENUE					
Charges for Current Services	\$ 8,677,240	\$	12,723,508	\$	10,543,049
Other Revenue	7,931		_		_
Revenue from Other Agencies	600		_		_
Revenue from Use of Money and Property	11,143		_		_
TOTAL REVENUE	\$ 8,696,914	\$	12,723,508	\$	10,543,049
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,383,581	\$	14,911,785	\$	12,280,739
OPERATING EXPENSE					
Personnel Expenses	\$ 3,042,483	\$	3,912,816	\$	3,773,544
Fringe Benefits	1,768,138		1,933,453		2,249,626
Supplies	19,906		18,696		19,060
Contracts	1,062,006		1,598,657		1,518,781
Information Technology	2,246,841		5,184,792		3,188,787
Energy and Utilities	182,613		10,665		207,285
Other Expenses	5,349		8,000		9,500
Transfers Out	30,959		-		-
Capital Expenditures	140,192		-		120,000
Debt Expenses	696,818		696,818		696,819
TOTAL OPERATING EXPENSE	\$ 9,195,304	\$	13,363,897	\$	11,783,402
TOTAL EXPENSE	\$ 9,195,304	\$	13,363,897	\$	11,783,402
BALANCE	\$ 2,188,277	\$	1,547,888	\$	497,337
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,383,581	\$	14,911,785	\$	12,280,739

\*At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

### **Revenue and Expense Statement (Non–General Fund)**

OneSD Support Fund	FY2015 Actual		FY2016 <sup>*</sup> Budget		FY2017 Proposed
BEGINNING BALANCE AND RESERVES					
Balance from Prior Year	\$ 3,085,182	\$	3,960,208	\$	9,598
Continuing Appropriation - CIP	1,100,000		1,100,000		2,338,070
TOTAL BALANCE AND RESERVES	\$ 4,185,182	\$	5,060,208	\$	2,347,668
REVENUE					
Charges for Current Services	\$ 19,918,068	\$	26,525,692	\$	27,192,944
Other Revenue	3,033		_		_
Revenue from Other Agencies	_		_		_
Revenue from Use of Money and Property	36,797		_		-
TOTAL REVENUE	\$ 19,957,898	\$	26,525,692	\$	27,192,944
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 24,143,079	\$	31,585,900	\$	29,540,612
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE					
CIP Expenditures	\$ _	\$	5,116,800	\$	_
TOTAL CIP EXPENSE	\$ -	\$	5,116,800	\$	-
OPERATING EXPENSE					
Personnel Expenses	\$ 1,404,659	\$	1,637,558	\$	2,746,012
Fringe Benefits	749,301		1,040,895		1,291,527
Supplies	18,137		17,516		17,880
Contracts	469,280		146,737		2,003,231
Information Technology	10,355,071		17,380,136		18,952,854
Energy and Utilities	7,130		8,000		7,255
Other Expenses	236		1,000		1,000
Transfers Out	_		316,417		316,417
Capital Expenditures	818,494		50,000		50,000
Debt Expenses	5,260,563		4,842,815		1,816,366
TOTAL OPERATING EXPENSE	\$ 19,082,871	\$	25,441,074	\$	27,202,542
EXPENDITURE OF PRIOR YEAR FUNDS					
CIP Expenditures	\$ -	\$	-	\$	2,338,070
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ _	\$	_	\$	2,338,070
TOTAL EXPENSE	\$ 19,082,871	\$	30,557,874	\$	29,540,612
RESERVES				_	
Continuing Appropriation - CIP	\$ 1,100,000	\$	1,100,000	\$	-
TOTAL RESERVES	\$ 1,100,000	\$	1,100,000	\$	-
		•		•	
BALANCE	\$ 3,960,208	\$	(71,974)	\$	-

\* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Wireless Communications Technology Fund	FY2015 Actual	FY2016 <sup>*</sup> Budget	FY2017 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,568,607	\$ 1,848,325	\$ 174,480
TOTAL BALANCE AND RESERVES	\$ 1,568,607	\$ 1,848,325	\$ 174,480
REVENUE			
Charges for Current Services	\$ 7,609,760	\$ 6,574,249	\$ 8,619,512
Other Revenue	833,246	_	-
Revenue from Other Agencies	2,039	_	_
Revenue from Use of Money and Property	42,169	48,000	27,361
TOTAL REVENUE	\$ 8,487,213	\$ 6,622,249	\$ 8,646,873
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,055,821	\$ 8,470,574	\$ 8,821,353
OPERATING EXPENSE			
Personnel Expenses	\$ 2,726,295	\$ 2,963,216	\$ 3,056,180
Fringe Benefits	1,920,105	2,005,473	2,212,278
Supplies	748,439	941,427	384,392
Contracts	1,309,487	1,273,429	1,751,493
Information Technology	103,641	96,765	151,506
Energy and Utilities	279,592	146,125	320,747
Other Expenses	28	193,400	1,400
Transfers Out	50,512	-	_
Capital Expenditures	52,358	38,752	38,752
Debt Expenses	1,017,038	490,877	833,769
TOTAL OPERATING EXPENSE	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517
TOTAL EXPENSE	\$ 8,207,495	\$ 8,149,464	\$ 8,750,517
BALANCE	\$ 1,848,325	\$ 321,110	\$ 70,836
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,055,821	\$ 8,470,574	\$ 8,821,353

\*At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.